

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2023-24

The Obelisk, Robe Benjamin Goode



The past year has been marked by both progress and change for the Limestone Coast Local Government Association (LCLGA).

Our Board, currently comprising Mayors Liz Goosens (Vice President), Kylie Boston, Jeff Pope, Patrick Ross, Lisa Ruffell and myself, has continued to work to address the region's key challenges and opportunities.

Mayor Des Noll resigned from the Board in May 2024, at which time Wattle Range Council did not appoint another representative to the Board.

Our strategic priorities have included waste management, housing and infrastructure needs, coastal management through the development of a regional coastal plan and enhancing regional connectivity, including work on the Green Triangle Freight Action Plan and continuing work through the Limestone Coast Destination Development Strategy.

We have also partnered with Regional Development Australia Limestone Coast in resetting the Regional Economic Growth Strategy.

The Connected and Active Communities Project, developed with the Office for Recreation, Sport and Racing, remains a significant achievement, fostering increased community engagement and participation.

The support provided to our young athletes in the region through the Limestone Coast Regional Sporting Academy continues to play an important role in our communities.

This year saw the historic investment for mobile phone coverage in the Limestone Coast with the Federal Government providing \$15 million, the SA State Government \$5.5 million, along with funding from the South Australian Forest Products Association and member Councils of the Limestone Coast to provide 27 new mobile base stations across the Limestone Coast, which will make us the most connected region in South Australia. This project is an outstanding example of collaboration between the three levels of Government and stakeholders.

During this past year, we experienced several changes within our leadership. Following the departure of Interim Executive Officer, Colin Byles, Adrian Maywald was appointed as Executive Officer but stepped down in June. Deb Brokenshire then stepped in as Interim

Executive Officer while the Board reviews its future strategic direction. I am grateful to all those who have supported the Association during this transition period.

Our collaboration with a variety of stakeholders, including the Local Government Association of South Australia, the South Australian Tourism Commission, Government Ministers and Departments and our member Councils, continues to be the cornerstone of our efforts to build stronger communities across the Limestone Coast.

We also acknowledge the strong working relationship we enjoy with Federal Member for Barker Mr Tony Pasin MP, Member for Mount Gambier Mr Troy Bell MP and Member for McKillop Mr Nick McBride MP.

As mentioned previously, the LCLGA has been through significant change this year and I acknowledge and thank the staff for their support and commitment throughout this time.

I also extend sincere thanks to my fellow Mayors, Elected Members and Chief Executive Officers for their ongoing support and commitment to make the 'Limestone Coast Better Together' and to enhance the liveability and economic sustainability of our region.

On behalf of the Limestone Coast Local Government Association, I am pleased to present the 2023/24 Annual Report which highlights our achievements, and the value delivered to our members and communities throughout the year.

Mayor Lynette Martin (OAM)

President LCLGA



This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2023 to 30th June 2024 and was prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation, project delivery and innovation.

Our Association

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- | | | |
|------------------------------|---------------------------------|-------------------------|
| 1. City of Mount Gambier | 4. Naracoorte Lucindale Council | 7. Wattle Range Council |
| 2. District Council of Grant | 5. District Council of Robe | |
| 3. Kingston District Council | 6. Tatiara District Council | |

Under its Charter, LCLGA's objectives are to:

- > Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- > Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- > Undertake projects and activities that benefit its region and its communities.
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- > Implement programs that seek to deliver local government services on a regional basis; and
- > To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

THE LCLGA BOARD

Umpherston Sinkhole/Balumbul Megan Crabb

The LCLGA Board

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA Board Members

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	President Mayor Lynette Martin (OAM)	Deputy Mayor Max Bruins
Tatiara District Council	Vice President Mayor Liz Goossens	Deputy Mayor Lynton MacKenzie
District Council of Grant	Mayor Kylie Boston	Cr Bruce Bain
Kingston District Council	Mayor Jeff Pope	Deputy Mayor Jamie Parkins
Naracoorte Lucindale Council	Mayor Partick Ross	Deputy Mayor Monique Crossling
District Council of Robe	Mayor Lisa Ruffell	Deputy Mayor Nick Brown
Wattle Range Council	Mayor Des Noll	Deputy Mayor Peter Dunnicliff

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2023-2024. Meetings are hosted by Constituent Councils on a rotational basis.



Office Bearers 2022-2023

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2024, Mayor Lynette Martin was elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Liz Goossens was elected as LCLGA Vice President.

During 2023-2024, Colin Byles was appointed interim Executive Officer from 1st July 2023 to 1st December 2023. Adrian Maywald was appointed Executive Officer from 4th December 2023 to 5th June 2024. Deb Brokenshire was appointed interim Executive Officer from 18th June 2024 onwards.

Dean Newbery and Partners are the appointed Auditor.

LCLGA Staff

During 2023-2024, LCLGA engaged the following staff to deliver regional programs:

Position	Staff Member	Period
Interim Executive Officer	Colin Byles	1st July 2023 – 1 December 2023
Executive Officer	Adrian Maywald	4 December 2023 – 5th June 2024
Interim Executive Officer	Deb Brokenshire	18th June 2024 – Onwards
Limestone Coast Regional Sporting Academy Co-ordinator	Adrian Maywald	1st July 2023 – 1 December 2023
Connected & Active Communities Officer	Tony Elletson	Ongoing
Destination Development Manager	Kate Napper	Ongoing
Destination Development Co-ordinator	Emma Herring	Ongoing
Limestone Coast Regional Sporting Academy Administrator	Rhiannon Zammit	27 November 2023 - Ongoing
Corporate Services Officer	Paul Manfrin	Ongoing

Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

Representatives

	LCLGA Representative
SAROC	Mayor Lynette Martin OAM Mayor Liz Goossens (proxy)

SAROC is an important LGA committee for non-metropolitan Councils.

Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.



Bordertown Recreation Lake Seanna Ward

Association Committees and Working Parties

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2023-2024.

Representatives as of 30th June 2024

LCLGA Roads and Transport Management Group

Current Appointment	Council
Mr Abdulah Muhmud Ms Barbara Cernovskis	City of Mount Gambier
Mr Adrian Schutz	District Council of Grant
Mr Brett Holmes Mr Colin Barnett	Kingston District Council
Mr Daniel Willsmore	Naracoorte Lucindale Council
Mr Dave Worthley	District Council of Robe
Mr Aaron Hillier Mr Rob Farrah	Tatiara District Council
Mr Peter Halton	Wattle Range Council
Ms Deb Brokenshire (Interim CEO)	LCLGA

LCLGA Regional Waste Management Steering Committee

Current Appointment	Council
Ms Barbara Cernovskis	City of Mount Gambier
Mr Aaron Price	District Council of Grant
Mr Brett Holmes	Kingston District Council
Mr Daniel Willsmore	Naracoorte Lucindale Council
Mr Dave Worthley	District Council of Robe
Mr Aaron Hillier	Tatiara District Council
Mr Peter Halton - Chair	Wattle Range Council
Ms Deb Brokenshire (Interim CEO)	LCLGA

Tourism Management Group

Current Appointment	Council
Ms Biddie Shearing Ms Amanda Stevens	City of Mount Gambier
Ms Rebecca Perkin	District Council of Grant
Ms Tess Armfield	Kingston District Council
Ms Josie Collins	Naracoorte Lucindale Council
Ms Camille Lehmann	District Council of Robe
Ms Kelly Hutchinson	Tatiara District Council
Ms Caroline Hill Ms Emma Clay	Wattle Range Council
Ms Kate Napper Ms Emma Herring	LCLGA

LCLGA Executive Officer Remuneration Committee

Current Appointment	Council
Mayor Lynette Martin	City of Mount Gambier
Ms Sarah Philpott	City of Mount Gambier

LCLGA Audit & Risk Committee

Current Appointment	Council
Mayor Lynette Martin (Chair)	City of Mount Gambier
Ms Sarah Philpott (CEO)	City of Mount Gambier
Mr Paul Duka	Wattle Range Council
Ms Deb Brokenshire (Interim CEO)	LCLGA

Limestone Coast Economic Development Group (LCEDG)

Current Appointment	Council
Cr Frank Morello	City of Mount Gambier
Ms Rebecca Perkin Mr Darryl Whicker (CEO) - Proxy	District Council of Grant
Mr Ian Hart (CEO)	Kingston District Council
Mr Trevor Smart (CEO)	Naracoorte Lucindale Council
Ms Nat Traeger (CEO)	District Council of Robe
Mayor Liz Goossens Ms Anne Champness (CEO)	Tatiara District Council
Ms Emma Clay	Wattle Range Council
Mayor Lynette Martin OAM (President) Ms Deb Brokenshire (Interim EO)	LCLGA

Association Representation – Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LCLGA to keep in touch with communities and contribute to new and existing initiatives.

During 2023-2024, LCLGA made or continued the following appointments to other organisations.

Limestone Coast Zone Emergency Management Committee (ZEMC)

Current Appointment	Council
Ms Barbara Cernovskis	City of Mount Gambier
Mr Darryl Whicker (CEO) - Chair	District Council of Grant

Limestone Coast Bushfire Management Committee (LCBMC)

Current Appointment	Council
Mr Tim Wilson	Wattle Range Council

South Australian Coastal Councils Alliance (SACCA)

Current Appointment	Council
Mayor Kylie Boston	District Council of Grant

LCLGA Charter

The LCLGA Charter was reviewed, amended in 2023 with the Board adopting the updated document at its December 2023 meeting. The review process led to minor amendments to ensure the Charter remains up-to-date, relevant and reflective of the LCLGA's current operational environment and strategic direction.

The review process involved consulting with member Councils, stakeholders and legal advisors to assess the Charter's alignment with current legislative requirements and governance practices. An evaluation of the Charter was conducted to identify areas needing refinement, focusing on clarifying language and updating provisions to better reflect the current practices of the Association. Following this evaluation minor changes were made that enhance the document's clarity and usability without altering the fundamental governance or strategic intent of the Charter.

The Charter is to be furnished to the Minister and notice of the amendments published in the Gazette. Additionally, all CEOs of the constituent Council's have determined that the Charter is to be published on the LCLGA website.

www.lclga.sa.gov.au



DESTINATION DEVELOPMENT



Destination Development is an important Limestone Coast Local Government (LCLGA) function that focuses on growing a sustainable tourism ecosystem for the Limestone Coast region.

As the Limestone Coasts appointed Regional Tourism Organisation, the LCLGA is responsible for coordinating, advocating, and representing regional tourism on behalf of its Constituent Councils and the South Australian Tourism Commission (SATC).

The full-time Destination Development Manager and part-time Destination Development Coordinator are dedicated to delivering the Destination Development activities outlined in the successful Destination Development Strategy 2025. Despite the limitations posed by available funding, we continue to make significant progress in marketing, strengthening industry collaboration, and supporting industry capability. Our regular engagement with member Councils, including bi-monthly Tourism Management Group meetings, is a testament to our commitment to driving outcomes.

The value of the Limestone Coast visitor economy is performing well against the key performance indicators in the Strategy. As of December 2023, visitor expenditure in the Region had grown to \$520 million (up from \$337M in Dec 2018), which is well ahead of the 2025 goal of \$479 million* and positions Limestone Coast as the fourth-strongest visitor economy in the state while reinforcing the value of tourism and the importance of the Constituent councils working together in this way.

Destination Development's investment in a digital marketing strategy focused on regional storytelling has sought to enhance the appeal of the Limestone Coast to high-yield visitor personas and niche interest travellers throughout their whole travel purchase journey focused on driving demand, increasing regional visitor dispersal and length of stay. The strategic management of the destination website visitlimestonecoast.com.au and @limestonecoast social media accounts has been instrumental in this success. The website serves as a central information hub and shares regional event, operator, and experience listings from the Australian Tourism Data Warehouse, all in line with the marketing initiatives outlined in the Destination Development Strategy.

This continued marketing effort again proved to be highly effective, with strong social media engagement across Instagram and Facebook with an organic reach of 1.4 million, with many of the Limestone Coast social media posts reshared by amplifier accounts, including SATC and other South Australian media channels seen by a massive potential audience of over 19 million†. Limestone Coast was also highlighted as a top-performing destination on SATC's social media channels in 2023. This enormous shift in SATC's positive promotion for the Region directly correlates to the consistent, ongoing investment in digital storytelling via LCLGA at a regional level with significant share of the best-performing Limestone Coast and general South Australia content on SATC's Instagram and Facebook channels being directly attributed to the high-quality activity on the Limestone Coast's social media platforms.

* SATC RVS Progress Snapshot 1 January - December 31 2023

† Visit Limestone Coast Digital Marketing Reports
1 July 2023 - 30 June 2024 by The Tourism Collective



Bellwether Wines Tourism Australia /
South Australian Tourism Commission

The Limestone Coast destination website visitlimestonecoast.com.au has seen continued audience growth, with over 131,000 page views and over 62,000 unique visitors[‡]. This website continues to serve as a central information hub, sharing regional event, operator, and experience listings from the Australian Tourism Data Warehouse. Its ongoing management per the marketing priorities outlined in the Destination Development Strategy makes it an essential asset in the Limestone Coast's marketing toolkit.

A focus on local industry collaboration saw the delivery of a key industry gathering held in Penola hosted by LCLGA in cooperation with the Tourism Industry Council SA, the South Australian Tourism Commission and the Australian Tourism Export Council, allowing operators to refamiliarise themselves with the tourism ecosystem and industry stakeholders. Destination Development also supported and facilitated the delivery of a Cruise Information Session in Robe, industry roundtable events with The Hon. Zoe Bettison, MP Minister for Tourism, operator engagement within SATC's Experience Development Program, leveraging the Gather Round regional engagement program, a content overhaul of the official Limestone Coast Visitor Guide and more. The Destination Development Manager also represented the Limestone Coast at various state and national tourism gatherings including Destination Australia hosted by Tourism Australia and the Australian Regional Tourism Conference.

Communication with industry was strengthened by introducing a bi-monthly tourism industry updates e-newsletter while the Limestone Coast closed group tourism industry Facebook platform continues to grow in members and remains a vital tool for communicating updates and industry news. Investment in regional data access also permitted the supply of a tourism snapshot report prepared by Localis analytics company. The monthly report delivers a 'state of play' for tourism and visitation to the Region. It conveys key metrics, including the number of overnight visitors, occupancy, length of stay and average daily rate, with comparisons against neighbouring regions for context on Limestone Coast performance. Reports have been made available for download on the LCLGA website.

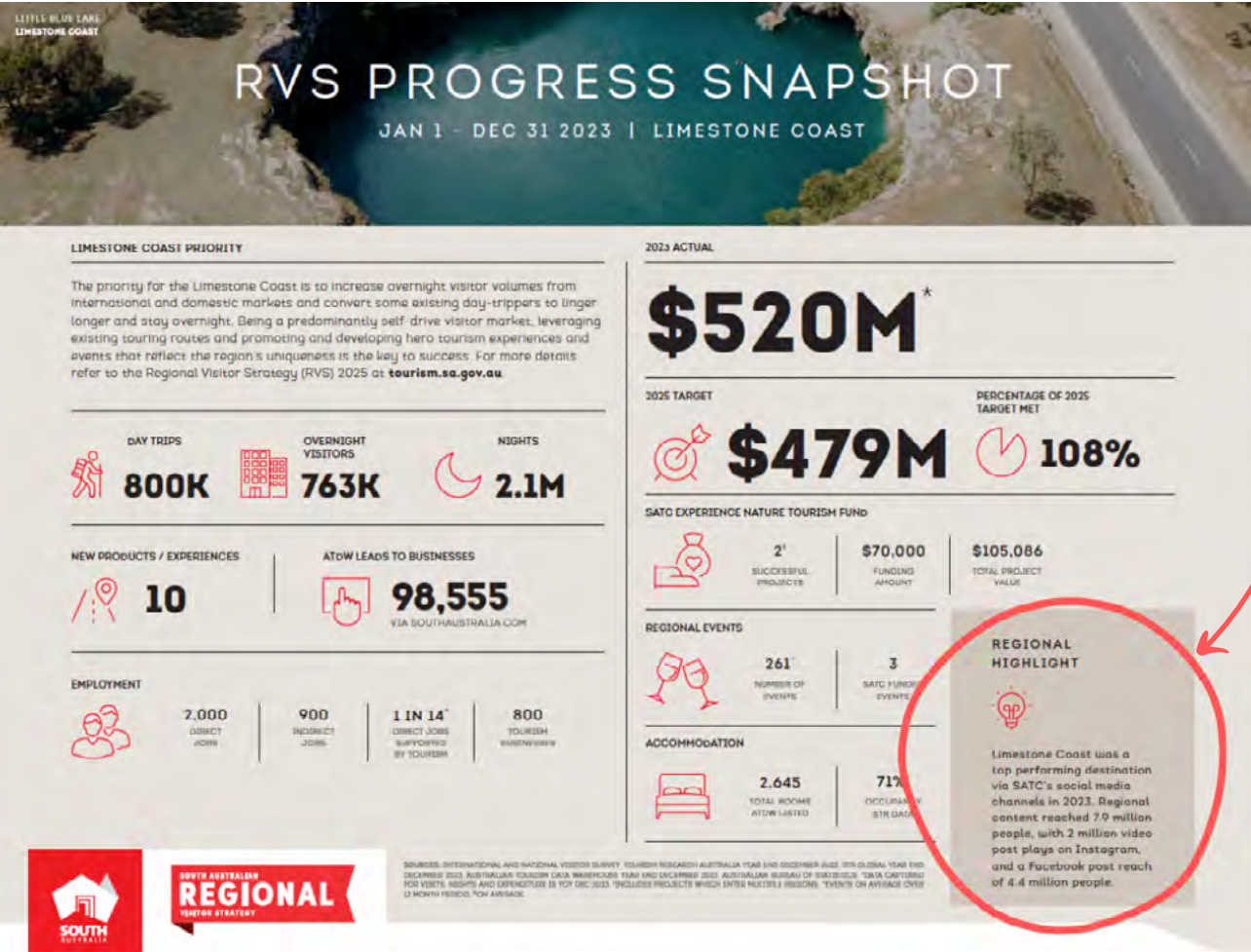
While Destination Development activities continued, it is necessary to acknowledge the operating environment throughout this financial year, which sometimes impacted project momentum. The Destination Development Manager facilitated a comprehensive funding review at the request of the LCLGA Board throughout April-June 2024; however, a longer-term funding commitment to the project continues to be considered. The South Australian Tourism Commission delivered its Regional Tourism Review Recommendations Report, and the LCLGA is navigating the proposed phased approach to the rollout of Regional Tourism Review outcomes.

[‡] [Visitlimestonecoast.com.au](https://visitlimestonecoast.com.au) Google Analytics Insights Dashboard



LCLGA co-hosts a Limestone Coast Tourism Industry Networking Event in Penola with Tourism Industry Council SA and representatives from the South Australian Tourism Commission and Australian Tourism Export Council alongside local businesses.

Program Engagement



Program Engagement

Industry Collaboration



Tourism Industry
Facebook Group

647+ MEMBERS

Representing approx.
80% operators in region



LCLGA sharing
weekly updates

**QUARTERLY
WORKING
GROUP MEETINGS
with Councils**



Launch of
Limestone Coast
Tourism Industry
Updates E-News

Facilitated 5 Limestone Coast
Industry Gatherings



Robe, Penola, Mount Gambier,
Port MacDonnell

**130+
TOURISM
OPERATORS
& STAKEHOLDERS
ENGAGED**



In partnership
with SATC, TiCSA
and the Minister
for Tourism

4

Limestone Coast Visitor
Servicing Network
Gatherings



**31% ATDW
PROFILE
GROWTH**

in Limestone Coast
listings on Australian
Tourism Data Warehouse
between July 2023-June 2024



Supporting Limestone Coast Experience Development Program participants (L-R) Dylan Beach, SATC Business Manager-Experience Development; Jamie Gilmour and Lola Makar, Stillwater Paddle and Drive Adventures; Natasha Dawson, Walk the Limestone Coast; Kirby Shearing, Elementary by Soul Co.; Matt Baldock, SATC Business Manager-Inbound & Experience Development; Alex Kemplay-Hill, Elementary by Soul Co.; Kate Napper, Limestone Coast Destination Development Manager.



Destination Development Manager facilitated a visit to Limestone Coast with The Hon. Zoe Bettison, MP Minister for Tourism, in June 2024 pictured here with Naracoorte Caves team and Nick McBride MP.



Destination Development Manager represents Limestone Coast at Destination Australia and Regional Tourism Organisation Forum hosted by Tourism Australia pictured with fellow regional tourism managers from Barossa, Adelaide, Fleurieu Peninsula, Yorke Peninsula, Eyre Peninsula and Kangaroo Island regions.



LCLGA Tourism Management Group Meeting in Millicent with representatives from Wattle Range, Naracoorte Lucindale, City of Mount Gambier and Tatiara Councils pictured.

CONNECTED AND ACTIVE COMMUNITIES



Valley Lake / Kettle Malpi City of Mount Gambier / Czech Aus Out

The Connected and Active Communities (CAC) Project is a place-based approach that aims to address poor levels of physical activity participation at a local level by investing in the strengths of our communities through a partnership approach.

Limestone Coast Local Government Association (LCLGA) and The Office for Recreation, Sport and Racing (ORSR) recognises that those living within our regional communities are the experts in their own lives, and through proactive engagement aim to work with and harness this expertise to inform, co-design and implement initiatives that have lasting impact.

By partnering with local communities, the CAC Project identifies opportunities to elevate the capacity of volunteers, decision makers and local leaders to create and deliver innovative and effective sport and recreation initiatives.

Harnessing diversity as a key strength of our region, the CAC Project connects and leverages traditional and non-traditional networks to bring communities together and positively impact physical activity participation rates through locally tailored solutions.

The CAC Project has delivered the following in the reporting period;

- › Finalised an Inclusive Uniform Policy with Mid-South East Netball Association that we will hopefully use in other competition, allowing more participation and a welcoming environment for all participants. The ABC did a story on the Uniform Policy which was heard nation-wide, collecting more than 500,000 interactions on Social Media and radio.
- › The CAC Program delivered Grant Writing, Grant Readiness, Cultural Inclusivity and Food Safety Supervisor workshops across the region in the reporting period.
- › Supported the delivery of a Club Governance Workshop Day with the District Council of Grant.
- › The CAC Officer has worked with multiple clubs on a range of Funding Programs.
- › Developed a project based around soccer and migrants. CAC are supporting soccer in the Tatiara, with a focus on the migrant community's needs, by exploring ways in which the strengths of the community can be leveraged to create positive physical activity outcomes to establish active lives and connected communities. There are currently multiple forms of informal soccer participation occurring in the community. CAC have supported Senior Soccer with equipment.
- › Partnered with Department of Child Protection and are in the early phase of running a project that will provide children at risk with opportunities to participate and benefit from a sport they choose to be involved in. Children and Sports have been selected; we are now just awaiting the go ahead from Department of Child Protection.
- › Worked with City of Mount Gambier on the Before the Bounce initiative, as part of the AFL's Gather Round roadshow. The CAC Officer was the host of a Question and Answer session with AFLW superstar Erin Phillips.
- › Worked with a young community member and council on a bike track in the District Council of Grant area. This is hoping to be continued with more funding opportunities and upgrades.
- › Delivered a Facility Analysis report which will provide valuable data in partnership with Naracoorte Lucindale Council about the viability and future of facilities in their council area.
- › The CAC Officer also continued to provide many clubs across the region with Governance and off field support, including, Constitution, Strategic Planning and Grant/Funding support.

LIMESTONE COAST REGIONAL SPORTING ACADEMY



Robe Mish and Kirk

Limestone Coast Regional Sporting Academy (LCRSA)

In partnership with the Office for Recreation, Sport and Racing (ORSR) and the Limestone Coast Local Government Association (LCLGA), the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

Since then, the LCLGA have been successful in meeting certain requirements from the ORSR and have continued to obtain funding to run the program ongoing. Once again, the LCLGA partnered with the ORSR and the Academy is now in its seventh year. The Academy still has great partnerships with Hockey SA, Tennis SA, South Australian Sports Institute (SASI) Cycling, Swimming SA, Country Basketball SA and Athletics SA. This year has seen a new partnership with the Glenelg Football Club and this has allowed the Academy to start an AFLW program. Due to these partnerships with these sporting bodies, the Academy has been able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well. We also continued to offer a Lonestar program for athletes from any sporting background.

In February 2024, the Academy held our Induction evening at Wulanda and inducted 94 athletes. To date, the Academy has 73 athletes still participating in their scholarship.

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational

Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition). This year saw the Academy in partnership with our Sports Nutritionist, hold a practical nutrition session in a kitchen setting. Athletes were provided ingredients to make snacks and meals beneficial to their sports nutrition. This session was highly enjoyed by all athletes that attended. We are also able to live stream our education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the venue for our Education sessions. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis.

The LCRSA has four main objectives



To identify regional sporting talent



To educate and develop youth in the region



To provide pathways to State and national representation



To develop the skills of regional coaches

Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. Our AFLW Program Coach Fiona Young was awarded the SANFL Community Coach of the Year.

Three of our Hockey athletes were selected in the State Team to represent SA at National Championships. Our Academy swimmers had the opportunity to have two coaching sessions with National Swimming Coach, Grant Muller.

An Academy basketballer was offered and accepted a scholarship at the Black Hill State University in America.

Former Athlete of the Year Leila Croker won Silver at the National Athletic Championships in April.

Olympic Gold Medallist Natalie Cook OAM, presented to our athletes about her journey and provided wonderful insights on what it takes to make it at the elite level.

Our cycling program athletes continue to shine with two winning Gold at the National Championships and another winning Bronze.

There are plenty more success stories that can be seen on our Facebook page;
www.facebook.com/LCRSA

All of our athletes have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.





Academy athletes attending a practical Sports Nutrition session.



Three of our Swimming program athletes, with National Swimming Coach Grant Muller, at a training session held in August 2024.



Former Academy athlete, Leila Croker, at the Australian Athletics Championships in April 2024.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2024



**Annual Financial Statements
for the year ended 30 June 2024**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2024 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.


Debra Brokenshire
ACTING EXECUTIVE OFFICER


Mayor Lynette Martin
President

Date: 9 Aug 2024

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2024

	Notes	2024 \$	2023 \$
INCOME			
Local Government Council Contributions	2	874,335	872,812
Other Contributions	2	40,000	40,000
Other Income	2	114,681	70,477
Project Income	2	378,368	378,478
Total Income		1,407,384	1,361,767
EXPENSES			
Operating Expenses	3	201,624	222,086
Employee Costs	3	638,542	504,459
Project Expenditure	3	625,676	698,544
Total Expenses		1,465,842	1,425,088
NET SURPLUS / (DEFICIT)		(58,458)	(63,321)
Other Comprehensive Income			
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(58,458)	(63,321)

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2024

	Notes	2024 \$	2023 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	636,311	779,029
Trade and Other Receivables	4	9,201	11,329
Total Assets		645,512	790,358
LIABILITIES			
Current Liabilities			
Trade & other payables	5	70,923	42,461
Provisions	5	69,040	44,775
Other Liabilities	5	252,405	392,569
Total Current Liabilities		392,368	479,805
Non-current Liabilities			
Provisions	5	1,707	658
Total Non-current Liabilities		1,707	658
Total Liabilities		394,075	480,463
NET ASSETS		251,437	309,895
EQUITY			
Accumulated Surplus		251,437	309,895
TOTAL EQUITY		251,437	309,895

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2024

		Accumulated Surplus	TOTAL EQUITY
2024	Notes	\$	\$
Balance at end of previous reporting period		309,895	309,895
Net Surplus / (Deficit) for Year		(58,458)	(58,458)
Other Comprehensive Income		-	-
Balance at end of period		251,437	251,437
2023			
Balance at end of previous reporting period		373,217	373,217
Net Surplus / (Deficit) for Year		(63,321)	(63,321)
Other Comprehensive Income		-	-
Balance at end of period		309,895	309,895

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2024

		2024	2023
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		874,335	872,812
Other Receipts		395,012	523,958
Payments to Suppliers & Employees		<u>(1,412,066)</u>	<u>(1,266,101)</u>
Net Cash provided by (or used in) Operating Activities	6	(142,718)	130,669
 CASH FLOWS FROM INVESTING ACTIVITIES			
Net Cash provided by (or used in) Investing Activities		<u>-</u>	<u>-</u>
 CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		<u>-</u>	<u>-</u>
 Net Increase (Decrease) in cash held		<u>(142,718)</u>	<u>130,669</u>
 Cash & cash equivalents at beginning of period		<u>779,029</u>	<u>648,360</u>
Cash & cash equivalents at end of period	4	<u>636,311</u>	<u>779,029</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2024

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association (Association) is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Association's direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Association recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer.

Income from Local Government Council Contributions includes income for "pass-through" expenditure for Regional Development Australia Limestone Coast (RDALC), SA Coastal Councils Alliance (SACCA) and the provision of heritage services.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Association's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements
for the year ended 30 June 2024

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.929% (2023 4.05%)
Weighted average settlement period	1 year (2023, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

9 New Accounting Standards and UIG Interpretations

The Association has assessed all the standards / interpretations which are not yet effective and have determined that there is no expected material impact on the reported financial position or performance.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

	Notes	2024 \$	2023 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		241,162	236,678
District Council of Grant		107,456	108,865
Wattle Range Council		183,140	180,995
Naracoorte Lucindale Council		123,628	124,312
District Council of Robe		58,140	62,370
Tatiara District Council		104,890	99,635
Kingston District Council		55,919	59,957
Total		<u>874,335</u>	<u>872,812</u>
Other Contributions			
LGA SA		40,000	40,000
Total		<u>40,000</u>	<u>40,000</u>
Other Income			
Investment Income		42,894	24,094
Participant Contribution		26,027	25,019
Other		45,760	21,364
Total		<u>114,681</u>	<u>70,477</u>
Project Income			
Tourism (Includes SA Tourism Commission payments)		52,198	95,925
Connective Active Communities (Office of Sport and Rec payments)		155,000	-
Sports Academy & Connective Active Communities (Office of Sport and Rec payments)		100,000	128,000
SA Coastal Councils Alliance		71,170	88,546
Substance Misuse LC		-	66,006
Total		<u>378,368</u>	<u>378,478</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

	Notes	2024 \$	2023 \$
NOTE 3: Expenditure			
Operating Expenses			
Audit Fees		4,018	3,763
Accounting Fees		25,350	25,500
Computing and IT		27,108	28,759
Rent		20,824	21,224
Insurance		18,247	18,663
Vehicles		30,048	52,737
Chairperson Allowance		9,160	6,860
Travel, Accommodation and Meals		13,455	13,371
Other		53,415	51,209
Total		201,624	222,086
Employee Costs			
Salaries and Wages		540,561	450,543
Workcover		6,241	4,034
Superannuation		57,530	44,332
Leave Provision Movement		27,262	52
FBT		6,949	5,498
Total		638,542	504,459
Project Expenditure			
Tourism		102,126	207,854
Connective Active Communities		51,047	-
Sports Academy		158,063	151,064
SA Coastal Councils Alliance		79,577	91,879
Substance Misuse LC		-	29,752
Other		234,862	217,995
Total		625,676	698,544

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

	Notes	2024 \$	2023 \$
NOTE 4: Assets			
Cash and Cash Equivalents			
Cash at Bank		636,311	779,029
Total		636,311	779,029
Trade and Other Receivables			
Trade Debtors		10,220	8,463
Provision for Doubtful Debts		(2,980)	-
Accrued Interest		1,961	2,866
Total		9,201	11,329
NOTE 5: Liabilities			
Trade and Other Payables			
Goods and Services		42,287	25,842
Accrued Expenses		26,159	14,906
Other		2,476	1,713
Total		70,923	42,461
Provisions - Current			
Employee Entitlements including On-Costs		69,040	44,775
Total		69,040	44,775
Provisions - Non-Current			
Employee Entitlements including On-Costs		1,707	658
Total		1,707	658
Other Liabilities			
LC Regional Sport Academy		100,000	200,000
Connected and Active Communities (CAC)		135,600	155,000
Substance Misuse LC		-	-
SA Coastal Councils Alliance		16,805	37,569
Total		252,405	392,569

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

	Notes	2024 \$	2023 \$
NOTE 6: Reconciliation of Cash Flow Statement			

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets	4	636,311	779,029
Balances per Cash Flow Statement		<u>636,311</u>	<u>779,029</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		(58,458)	(63,322)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		25,314	(47,276)
		<u>(33,144)</u>	<u>(110,598)</u>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		2,128	54,819
Net increase (decrease) in trade & other payables		28,462	(45,262)
Net increase (decrease) in other liabilities		(140,164)	231,710
Net Cash provided by (or used in) operations		<u>(142,718)</u>	<u>130,669</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	11,024	11,024
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning interest rates between 4.3% and 4.55% (2023: 0.10% and 4.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

for the year ended 30 June 2024

Liquidity Analysis

2023	Due < 1 year	Due > 1 year < 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	779,029	-	-	779,029	779,029
Receivables	11,329	-	-	11,329	11,329
Total	790,358	-	-	790,358	790,358
<u>Financial Liabilities</u>					
Payables	41,583	-	-	41,583	41,583
Total	41,583	-	-	41,583	41,583

Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
%	\$	%	\$
4.55	636,311	4.3	779,029
	<u>636,311</u>		<u>779,029</u>

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2024

NOTE 8: Uniform Presentation of Financial Statements

	2024	2023
	\$	\$
Operating Revenues	1,407,384	1,361,767
Operating Expenses	(1,465,842)	(1,425,088)
Operating Surplus / (Deficit)	(58,458)	(63,321)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	-	-
Annual net impact to financing activities (surplus / (deficit))	(58,458)	(63,321)

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements
for the year ended 30 June 2024

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2024, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2024, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

There were no events subsequent to 30 June 2024 that need to be disclosed in the financial statements.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2024	2023
	\$	\$
Short Term employee benefits inc allowances	169,689	186,771
Post Employment Benefits	15,875	9,007

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2024	2023
Under \$50,000	1	1
\$50,000 to \$100,000	2	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	0	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements
for the year ended 30 June 2024

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP is a participant in the Sports Academy.
- A relative of a KMP is employed by Naracoorte Lucindale Council.

Related Party Entity	Amounts received from Related Party during the Financial Year
	2024
	\$
City of Mount Gambier	265,278
District Council of Grant	124,371
Wattle Range Council	205,751
Naracoorte Lucindale Council	146,991
District Council of Robe	68,575
Tatiara District Council	115,379
Kingston District Council	61,511
TOTAL	987,856

Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2024

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2024, the Association's Auditor, Dean Newbery, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Deb Brokenshire

.....
Acting Executive Officer
LC Local Government Association

Lynette Martin

.....
Audit Committee Chairperson
LC Local Government Association

Lynette Martin

.....
President
LC Local Government Association

Darryl Whicker

.....
Chief Executive Officer
District Council of Grant

Sarah Philpott

.....
Chief Executive Officer
City of Mount Gambier

Ian Hart

.....
Chief Executive Officer
Kingston District Council

[Signature]

.....
Chief Executive Officer
Naracoorte Lucindale Council

Nat Traequer

.....
Chief Executive Officer
District Council of Robe

[Signature]

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Chief Executive Officer
Tatiara District Council

Ben Gower

.....
Chief Executive Officer
Wattle Range Council

Date:
14/9/24

The Limestone Coast Local Government Association (LCLGA) extends its sincere appreciation to its Constituent Councils, including the City of Mount Gambier, District Council of Grant, Kingston District Council, Naracoorte Lucindale Council, District Council of Robe, Tatiara District Council and Wattle Range Council, for their support and collaboration throughout the 2023-2024 period.

We also acknowledge the valuable contributions of the Board Members: President Mayor Lynette Martin (OAM) - City of Mount Gambier, Vice President Mayor Liz Goossens - Tatiara District Council, Mayor Kylie Boston - District Council of Grant, Mayor Jeff Pope - Kingston District Council, Mayor Patrick Ross - Naracoorte Lucindale Council, Mayor Lisa Ruffell - District Council of Robe and Mayor Des Noll - Wattle Range Council.

During the year, we saw significant changes, including the resignation of Mayor Des Noll from the Board in May 2024 and the subsequent withdrawal of Wattle Range Council's membership from LCLGA. Although their future absence is felt, we remain committed to our regional objectives and the continued collaboration with our remaining councils.

LCLGA also saw significant changes within its leadership throughout 2023- 2024 with Colin Byles servicing as Interim Executive Officer from July 2023 to December 2023, Adrian Maywald, appointed as Executive Officer from December 2023 to June 2024, and Deb Brokenshire, serving as Interim Executive Officer from June 2024 for a three-month term whilst the strategic direction of the LCLGA is reestablished.

Our appreciation is extended to the LCLGA staff members Tony Elletson, Connected & Active Communities Officer; Kate Napper, Destination Development Manager; Emma Herring, Destination Development Coordinator; Rhiannon Zammit, Limestone Coast Regional Sporting Academy Administrator (from November 2023); and Paul Manfrin, Corporate Services Officer who have shown resilience, ensuring stability and continuity of our operations during the leadership changes. Their efforts have been invaluable throughout this period of transition.

The LGA of SA and the Australian Local Government Association continue to provide support to LCLGA and its members, along with the contributions of SAROC members and LGA SA staff. Our strong working relationship with RDA board members and staff also remains a critical component in advancing the region's interests.

As we move forward, the LCLGA remains dedicated in its commitment to facilitating and coordinating regional initiatives, advocating on behalf of our member Councils, and driving the social, environmental and community development goals that may benefit our region. With a renewed focus on the strategic direction, the LCLGA is exploring new opportunities to enhance collaboration and deliver greater value to our Councils. This direction will bring new opportunities for growth, resilience and stronger community ties within the region, ensuring that the LCLGA continues to play a vital role in shaping and supporting the future of our region.

Deb Brokenshire

Interim Executive Officer

