



Limestone Coast Local Government Association

"Limestone Coast Better Together"

NOTICE is hereby given that an Ordinary Meeting of the

Limestone Coast Local Government Association Board

is to be held at the

Kingston District Council

29 Holland Street, Kingston SE, SA 5275

on

12 December 2025

commencing at 10am

A handwritten signature in blue ink that appears to read "Charlotte Edmunds".

Charlotte Edmunds
Executive Officer
Limestone Coast Local Government Association

Ordinary Board Meeting Agenda**12 December 2026**

Kingston District Council

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City of Mount Gambier	Mayor Lynette Martin OAM - <i>President</i>
Tatiara District Council	Mayor Liz Goossens - <i>Vice President</i>
District Council of Grant	Mayor Kylie Boston
District Council of Robe	Mayor Lisa Ruffell
Kingston District Council	Mayor Jeff Pope
Naracoorte Lucindale Council	Mayor Patrick Ross

CEO's/Staff

City of Mount Gambier	Paul Simpson	CEO
Tatiara District Council	Kingsley Green	CEO
District Council of Grant	Darryl Whicker	CEO
District Council of Robe	Nat Traeger	CEO
Kingston District Council	Ian Hart	CEO
Naracoorte Lucindale Council	Kelly Westell	CEO
LCLGA	Charlotte Edmunds	Executive Officer

1. PRESIDENT'S WELCOME**1.1 HOST MAYOR – Mayor Jeff Pope to welcome all Board Members to Kingston SE**

We acknowledge and pay respects to the Meintangk/Moandik people, the traditional custodians whose ancestral lands we gather on. We acknowledge the deep feelings of attachment and relationship of the Meintangk/Moandik people to country and respect and value their past, present and ongoing connection to the land.

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3. CONFIRMATION OF MINUTES

RECOMMENDATION

1. That the minutes of the LCLGA Board Meeting held 10 October 2025 held at the Naracoorte be taken as read and confirmed as accurate.

CARRIED/LOST

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4. DISCLOSURE OF INTERESTS

Pursuant to Division 1, Part 4, Chapter 5 of the Local Government Act 1999, a Board Member who has an interest in a matter within the Agenda must disclose the interest to the Board.

Report Number and Title:	
Member Name:	
Member Council:	
Type of Conflict:	
Nature of Conflict:	
Member participating in Meeting:	
Reason for participation:	
Member voting on matter:	

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5. BUSINESS ADJOURNED

Nil

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6. MINUTE ACTION LIST**RECOMMENDATION**

Moved:

Seconded:

That the minute action list be received and noted.

CARRIED/LOST

Completed	Will be removed from Action List	all actions required of the Motion have been completed
In Progress	Will remain on Action List until completed	A start has been made on the action of the Motion (progress commentary will provide explanation)
Outstanding/Delayed	Will remain on Action List until completed	Work has not yet commenced or there has been a delay on the action. (progress commentary will provide explanation)

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Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
10/10/25	9.4 Strategic Plan	<p>Transition to a new strategic framework that combines the Annual Business Plan and Budget with a 5-year Strategic Plan.</p> <p>Commence the new budgetary and strategic framework from the 2026-27 financial year, delegating the EO to produce a document that incorporates the functions of a Strategic Plan, Action Plan, Long-term Financial Plan and Annual Business Plan to be presented to the Board in draft at the April 2026 meeting of the LCLGA Board.</p>		10/4/2026	
10/10/25	16.2 2030 Regional Transport Plan intermediate update	Accept the quotation provided by HDS Australia as set out in Attachment 16.2.1	HDS commissioned. First workshop meeting held with HDS 5/11/25		
8/8/25	9.4.1 ESTABLISHMENT OF A TOURISM TRANSITION SUB-COMMITTEE	6. Reinstate regular meetings of the Tourism Working Group committee	First meeting held 4/11/2025. Next meeting scheduled for 24 Feb 2026.		

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Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
8/8/25	11. LGA SA reform	<p>That the LCLGA write to the President of the Local Government Association of South Australia, expressing its concern about the LGA's current review of its 'service offering and structure to ensure they are aligned to member needs.' Having raised concerns about the LGAs selective engagement with its member base, which favours metropolitan councils, for many years, the current review appears to further cement the inequality.</p> <p>Feedback raised by regional CEOs at the 18 July 2025 workshop was largely dismissed from consideration and presentation at the Barossa CEO and Mayors forum. With no engagement prior to the review process being initiated and only selective responses from the engagement being shared during the process, the Limestone Coast councils have no confidence in regional voices being incorporated in the review.</p>	Letter sent. Reply received. LGA SA President and Acting CEO attended Board meeting 10/10/25		
8/08/25	16.2 LCLGA DIGITAL TOURISM ASSET MANAGEMENT	That the Naracoorte Lucindale Council investigate a proposal to manage social media assets for 3-month 'trial', with constituent councils to provide as much content as possible.	Trial continuing.		

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Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
4/4/25	11.4 Limestone Coast Sustainable Futures Association	<p>1.The LCLGA notes the presentation of the Limestone Coast Sustainable Futures Association.</p> <p>2.The LCLGA writes to the Premier of SA, the Minister for Environment, the Minister of Primary Industries, Regional Development and Forestry, the Minister for Mining and Energy, Shadow Ministry counterparts and local Members of Parliament to express concerns around the potential impact to water, agriculture, viticulture, dairy and forestry of the strip-mining project, and to seek an independent science-based assessment of environmental impact of the proposal</p> <p>3.The LCLGA seeks a presentation from the proponents in order to understand the proposal from the proponent's perspective and any scientific evidence they have to mitigate environmental impacts</p>	Briefing from AR3 held 27 November 2025		
13/12/24	10.1 4WD messaging	That the LCLGA leverage the learnings from the positive effort to define and control 4WD messaging from Robe to Beachport Coastline and seek to continue this work with all Coastal Councils. That a working party be formed to	EO held stakeholder meetings 10/09/25, 11/09/25 and 29/09/25. DCG and KDC to provide details for maps.		

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Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
		consider the merit of a consistent approach to 4WD messaging around access to coastlines			
16/02/24	10.2.2 Eyes on Eyre	1. Request the Executive Officer to obtain more information about resources, including costing. 2. Present findings to the LCLGA Board at the LCLGA April 2024 Board Meeting.	EO distributed briefing paper on Eyes on Eyre 10 October 2025. National Parks and Wildlife (DEW) rep attended the Tourism Transition Committee meeting 4/11/25 to discuss booking system. EO requested list of possible bookable product from all constituent councils. Refer to report.	19/04/24	

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Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST[Return to Order of Business](#)**8. EXTERNAL ORGANISATIONS REPORTS****8.1 DEPARTMENT OF PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT**

Report Author:	
Attachments:	

Nil

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Report Author:	Lauren Oxlade, CEO
Attachments:	TO BE TABLED

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

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Ordinary Board Meeting Agenda
Kingston District Council**12 December 2026****8.3 CROSS BORDER COMMISSIONER**

Report Author:	Kelly-Anne Saffin, Cross Border Commissioner
Attachments:	8.3 CROSS BORDER COMMISSIONER UPDATE

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST

OR Nil

[Return to Order of Business](#)**8.4 LOCAL GOVERNMENT ASSOCIATION SOUTH AUSTRALIA**

Verbal Report:	Monique Blason
Attachments:	Nil

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Report Author:	Peta Crewe, Regional General Manager
Attachments:	8.5 Uni SA Mount Gambier campus update December 2025

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST[Return to Order of Business](#)

Ordinary Board Meeting Agenda
Kingston District Council**12 December 2026****9. LCLGA REPORTS****9.1 TOURISM**

Report Author:	Executive Officer
Officers consulted:	Regional Tourism Manager
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	9.1 tourism business confidence

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the EO will provide a report and recommendation to the February 2026 Board meeting regarding:
 - a. The SATC funding agreement 2026-28
 - b. Priority initiatives for LCLGA
 - c. Digital asset management

CARRIED/LOST**EXECUTIVE SUMMARY**

This report outlines activities of the LCLGA as the Regional Tourism Organisation.

EXECUTIVE OFFICER UPDATE**Advocacy**

LCLGA and Office of Cross Border Commissioner developed the *Limestone Coast and South West Victoria Tourism Situational Awareness* exploring opportunities to further strengthen cross border tourism opportunities. In early September the LCLGA and the Cross Border Commissioner met with Hon Zoe Bettison MP, Minister for Tourism to discuss next steps and opportunities for collaboration with South Australian Tourism Commission.

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To further refine the cross border tourism proposition follow up discussions have been held with Department of Environment and Water (Naracoorte Caves), Regional Development Australia Limestone Coast, South Australian Tourism Commission, Gunditj Mirring Traditional Owners (Budj Bim), Naracoorte Lucindale Council, Regional Development Victoria, Great Ocean Road, and Flinders University to identify specific collaboration opportunities.

Two key opportunities have been identified to strengthen cross border visitation: Naracoorte Caves precinct and Melbourne to Adelaide Touring Route. These opportunities are also in line with community expectations as outlined in the Limestone Coast Destination Management Plan.

Collaborative discussion between LCLGA, DEW, Office of Cross Border Commissioner and RDALC to identify specifics of a proposal have been held over the past couple of months.

The LCLGA and Cross Border Commissioner met with the Minister for Tourism and Minister for Climate, Environment & Water 26 November 2025, to outline the proposal.

Strengthening Regional Tourism - Zone update

Discussions between Fleurieu Peninsula and Kangaroo Island RTOs remain on hold due to the Algal Bloom impact on tourism in these regions.

LCLGA EO joined a briefing held by SATC for all RTO Chairs regarding the pilot Zone, *Mid North and Yorke Tourism Zone*. The Zone has now been in operation for 5 months.

Until the Limestone Coast integrates into a Zone, the SATC will continue to fund the RTO until June 30 2028. The funding is expected to be at the same level as the previous agreement, with new contracts expected to be offered in early 2026. A detailed report will be presented to the Board for consideration at the February Board meeting.

Destination Management Plan

After extensive consultation with industry and community stakeholders in the Limestone Coast the first draft of the LC Destination Management Plan was released for feedback. This was distributed directly with key stakeholders (including all constituent Councils) by email. It is also available on the LCLGA website for public feedback. The Regional Tourism Manager will compile the feedback and work with the SATC to ensure the final draft is designed and released for final consultation in February, with the final document published before end of March.

The Plan identifies two State Catalyst Projects of statewide significance including Naracoorte Caves and the Melbourne to Adelaide Touring Route, alongside fourteen Regionally Significant projects and five Enabling projects. While the Limestone Coast Regional Tourism Organisation is in a period of transition, the LCLGA will need to assess potential projects for activation, making a strategic decision about what, if anything, the LCLGA wishes to progress and the resources required. This matter will be included in the report presented to the Board in February.

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Active Projects

Regional Trails Strategy

The Regional Trails Strategy was identified as a priority project from the Limestone Coast Regional Growth Strategy. The Working Group formed from RDA LC and LCLGA met 24 November 2025 to develop a project scope, seeking to engage a consultant to develop an innovative Regional Trails Strategy that will provide stakeholders with a long-term plan to support development, management, and usage of recreational strategies across the Limestone Coast. This work is being undertaken thanks to grant funding from the LGA SAs *Regional Capacity Building Allocations*.

4WD Messaging

Following a meeting with all coastal stakeholders held in September, LCLGA EO engaged with a graphic designer to brief him on requirements of the mapping project. The two constituent councils involved in this project were then contacted to request the information required for the maps. Unfortunately, the graphic designer has now informed the EO that it will not be possible to complete the project prior to Christmas. The EO will continue to work with DCG and KDC Councils in the new year.

The EO has distributed draft talking points for feedback. These points will form the basis for all PR and comms when the maps have been completed.

Industry engagement

LCLGA EO attended a meeting of the Limestone Coast Grape and Wine Council on 21 November 2025. The LCG&WC has a strong interest in regional tourism and has been a key partner in previous tourism projects.

The meeting was an opportunity to discuss the State-wide changes happening as a result of recommendations made in the Regional Tourism Review. The LCG&W are eager to remain engaged throughout the transition period. Regional Tourism Manager, Kate Napper will remain on the Committee of Management as the key point of contact.

The second tourism business confidence survey was distributed in early November. 40 responses were received. A redacted report can be found in **Attachment 9.1**.

REGIONAL TOURISM MANAGER UPDATE

Industry & Stakeholder Engagement

- Limestone Coast Tourism Management Committee (LCTMC) reconvened, with a meeting held on 4 November (online). The next meeting is scheduled for 24 February 2026 (online).
- Represented the Limestone Coast at the Australian Regional Tourism Convention and the National Agritourism Forum held 14–16 October 2025 in Adelaide Hills.
- Maintained a regular program of meetings with SATC teams, including monthly Regional Tourism Manager catch-ups attended by all regional managers, as well as meetings with SATC's Algal Bloom Update group, Destination Development, Destination PR and Events teams.

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- Attended the Limestone Coast Grape and Wine Council presentation of *Region of Value: Strengthening the Grape and Wine Future of the Limestone Coast* in Mount Gambier on 28 October 2025. The Regional Tourism Manager was asked to contribute regional tourism data to the project and was interviewed by Jonathon Staggs in January 2025 as part of the report's development.
- Supported SATC's Destination Development visit (3–5 December) through coordination of the visit program, scheduling operator meetings, and planning an alumni gathering for Experience Development Program and Distribution Ready Program participants. The gathering aims to facilitate ongoing capability building, encourage peer connection and provide a forum for operators to share progress and outcomes. Nine businesses from across the region have taken part in these programs to date.

Destination Management Plan (DMP)

The draft DMP was circulated for public consultation in early November, with distribution to all constituent councils, identified project partners, industry stakeholders (including those involved in earlier engagement), and the broader community. Feedback is now being compiled and considered.

Once final updates are incorporated, the draft will move into the design phase in January 2026.

Funding & Grants

The South Australian Tourism Commission has announced the outcomes of the fourth and final round of the Experience Nature Tourism Fund (ENTF). The Limestone Coast received one successful outcome in this round, with Traxx Robe Adventure Tours awarded \$35,000 to invest in e-bikes and enhance their existing mountain bike tour through Little Dip Conservation Park. LCLGA provided general support for this application, including a letter of support. Across all four rounds, LCLGA has supported applicants through advice and letters of support, resulting in six successful applications from the region and securing over \$148,000 in funding for nature-based tourism development.

Communications & Outreach

Continued direct communication with industry through updates, promotion of opportunities and one-on-one support. Recent outreach included:

- Coordinated circulation of the Tourism Business Outlook Survey via email database, Tourism Industry Facebook network and targeted outreach to coastal businesses.
- Supported communication of SATC's algal bloom response and Summer Plan initiatives, including updates on the Coast is Calling campaign and promotion of the Dining Cashback program (including SA-wide eligibility for seafood retailers), and engaged directly with coastal operators to monitor visitor sentiment and emerging needs.

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- Supported SATC Acting Manager Cruise, Aviation and Access, Mattia Centofanti, and the District Council of Robe with on-ground preparations for the Silversea cruise arrival on 25 November. While conditions meant the ship couldn't safely tender passengers ashore, all arrangements were in place to provide a warm welcome to Robe. More than 350 passengers had pre-booked shore excursions to explore Robe and surrounds on foot, by boat, bus or bike — highlighting strong interest in Robe and the broader Limestone Coast, and a credit to the appeal of experiences across our region.
- Conducted outreach to industry regarding the Australian Tourism Exchange (ATE) 2026 seller applications. Several eligible Limestone Coast businesses have submitted EOIs, and direct contact has been made with operators to support regional representation and facilitate walk-throughs for those unable to attend in a full capacity. A regional Limestone Coast booth was considered but deemed to be not feasible.

[Return to Order of Business](#)**9.2 FINANCE REPORT**

Report Author:	Executive officer
Officers consulted:	External Finance Consultant Audit and Risk Committee
Strategic Reference:	
Budget Implications:	A reduction in consolidated review of \$123,448.95
Risk Assessment:	Low
Attachments:	9.2 BUDGET REVIEW 1

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the Board amend the 2025/26 Budget as per updated forecasts presented in **Attachment 9.2 Budget Review 1**

CARRIED/LOST**Executive Summary**

The review provides updated forecasts for the LCLGA operating and capital expenditure, comparing them to the original budget.

This report presents the first review of the LCLGAs operating and capital budget for 2025/26. It is the first review of the Budget since its adoption in July 2025 and changes are recommended.

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BACKGROUND

In accordance with the Local Government (Financial Management) Regulations 2011, Regulation 9 requires Local Government to:

- prepare and consider the uniform presentation of finances relating to the review of budgets at least twice, between 30 September and 31 May, and
- between 30 November and 15 March (dates inclusive) prepare and consider a report that compares the revised forecast for each item of the financial statements to the adopted budget in a manner consistent with the Model Financial Statements.

The Local Government Act 1999 Schedule 2 *Provisions applicable to subsidiaries*, Part 2 Section 25—Budget states that a regional subsidiary must have a budget for each financial year and that the budget must comply with the standards and principles prescribed by the regulation and that, *A subsidiary may, with the approval of the constituent councils, amend its adopted budget for a financial year at any time before the year ends.*

DISCUSSION

Adopted Budget was a breakeven position with a closing cash balance of \$281,466

Budget Review 1 is projecting a deficit of \$123,448.95 with a closing cash balance of \$231,415

Main Reasons for Deficit:

- Sports Academy Payment \$46,100.39 (Board resolution 22 July 2025)
- Restructure costs (legal) \$20,000 (Board resolution 8 August 2025)
- Additional Employee costs \$21,872.78 (Board resolution 8 August 2025)
- Regional Transport Plan \$18,000.00 (resolution 10 October 2025)

Insurance costs are higher by \$11,871 than expected at the time of budget preparation. I have included a document that outlines the protection that is currently being provided to the LCLGA. SATC grant rollover of \$6,000 was also not factored in at the time of budget preparation.

In terms of the LGA Asset Mutual Fund, the only components of cover you have is the Crime Cover and Motor Vehicle coverage as shown in the excel spreadsheets, there are no other assets currently protected, such as buildings, contents, computers, cyber and Machinery.

Minimum cash reserves have previously been held by LCLGA, set at threshold required for wind up. This threshold was set at \$175,000.

Under the current structure, in the event of the Association winding up, lease vehicle would incur an early payout dependent on the length of time left on the lease (August 2027). Termination of employment would also incur a cost as per individual contract agreement.

The LCLGA Audit and Risk Committee has reviewed updated forecasts as presented in Attachment 9.2 Budget Review 1 and recommended the Board resolve to amend the 2025/26 Budget accordingly.

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Report Author:	Executive Officer
Officers / committee consulted:	Audit and Risk Committee
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the board discuss if the establishment of a risk management policy/framework register and assurance map is required.

CARRIED/LOST**Executive Summary**

At the Audit and Risk Committee meeting held 19 November 2025 it was suggested that a risk register and assurance map be developed to address major risks and provide assurance to member councils.

Discussion

Chair of the Audit and Risk Committee has offered to work with the EO on a draft for the next A&R meeting if the Board deems necessary.

The LCLGA does not have a current risk management framework or policy. There is currently no risk register.

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9.4 ADMINISTRATIVE PROJECT UPDATE

Report Author:	Executive Officer
Consulted:	NA
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil.

RECOMMENDATION

Moved:

Seconded:

- That the report be received and noted.

CARRIED/LOST
EXECUTIVE SUMMARY

At the August Board meeting the Board resolved to delegate authority to the EO to undertake the administrative project, funding for which to be drawn from budgeted project funding as set out in the 2025/26 Draft Business Plan, noting that this will include expenditure for human resources.

This report updates the Board on this project.

DISCUSSION

The administrative project has now been completed.

Approx 65 hours, between 12 September and 5 December 2025. LCLGA now has an updated filing system and resolution registers.

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9.5 PRESIDENT'S REPORT

Report Author:	LCLGA President
Consulted:	N/A
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

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Kingston District Council**12 December 2026****RECOMMENDATION**

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST**President's Report to LCLGA Board Meeting 12 December 2025**

This report outlines the activities I have undertaken since the last Limestone Coast Local Government Board meeting held on 10 October.

1. Special LGA Board of Directors Meeting
2. Nominations Committee Meeting – a committee I am a member of in my role as a Board member of the Local Government Association South Australia. We are tasked with choosing representatives to sit on various Boards and committees such as the Libraries Board for example. We have to review applications and choose the most suitable candidate.
3. Attended A Region of Value – Strengthening the Grape and Wine Future of the Limestone Coast forum which produced a report to quantify the wine industry's broad benefits for the Limestone Coast community, including tourism.
4. Meetings with EO of LCLGA.
5. Along with other Mayors, attended the opening of Wattle Range Council Service Centre.
6. Special LGA Board of Directors Meeting
7. LCLGA Advocacy Priorities Workshop.
8. LCLGA Audit and Risk Committee Meeting
9. Mayor's Forum in Adelaide.
10. LGASA Conference and Annual General Meeting
11. Special LGA Board Meeting
12. LCLGA Tourism Transition Committee Meeting
13. SAROC Board Meeting
14. LGASA Board Meeting
15. Lord Mayor's Christmas Celebration

As this Report is written in advance of the SAROC and LGA Board Meetings, I am unable to provide any information, and I recommend you reading the Agendas on the LGASA website and as always, I am happy to receive any questions you may have.

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Report Author:	Executive Officer
Consulted:	N/A
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST**EXECUTIVE SUMMARY**

Update of the activities of the Executive Officer for Members information.

DISCUSSION

Advocacy has been a focus of the last couple of months as the LCLGA looks to finalise our policy priorities document.

A strategic advocacy framework document has also been drafted to provide a set of guiding principles from which to work. A 2026 Advocacy Plan is to be presented at the February Board meeting.

Meetings and discussions have been held with a variety of stakeholders focusing on the key issues of importance for the region in the lead up to the State election.

In addition to weekly meetings with the Regional Tourism Manager, Executive Officer activities since the last meeting include:

- Meeting with Nick McBride MP
- Meeting with VRM Accounting re budget
- Meeting re Naracoorte Caves with DEW, CBC and RDALC
- Tourism Transition Committee
- Regional LGA EO meetings
- Meeting with RDA CEO
- Meeting with DCG CEO, DC Robe CEO re trails strategy
- Radiation Treatment Working Party meeting
- Limestone Coast Grape and Wine Council *Region of Value* report launch
- NLC Mayor and CEO meeting re Naracoorte Caves proposal
- Mayors Catch up

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- Tailem Bend Community Centre CEO re Community Transport
- RDA LC CEO meeting
- Tourism Management Committee
- Liz McKinnon re Rare Earth Mining
- 2030 Regional Transport Plan intermediate update meeting with HDS
- Meeting with CEO of Australian Community Transport Association
- Brief NLC CEO re SA Mining Act Amendments
- Meeting with Mayor Martin OAM
- Meeting with CMG General Manager City Infrastructure
- DEW, CBC, RDALC meeting re Naracoorte Caves
- Great Ocean Road Regional Tourism meeting re Melbourne to Adelaide touring route
- Fraser Ellis MP re SA Mining Act amendments
- LC Zone Emergency Management Committee
- Mayors Catch up and Performance Review
- Meeting with Limestone Coast Grape and Wine Council EO
- Mary McKillop Centre Coordinator meeting
- DEW, CBC, RDALC meeting re Naracoorte Caves
- Green Triangle Forestry Hub CEO meeting
- LCLGA Audit and Risk committee meeting / Budget review 1
- Attended the Mount Gambier Cancer Care Centre opening with Minister Picton
- Presented at Limestone Coast Grape and Wine Council meeting
- Limestone Coast CEOs meeting in Naracoorte
- Regional Growth Strategy Trails working group
- Meeting with Regional Academies of Sport re funding for LCAS
- Meeting with Primary Producers SA CEO
- Meeting with Minister Hood, Minister Bettison and Cross Border Commissioner
- AR3 briefing Koppamurra project
- LCLGA Tourism Transition Committee meeting
- SATC Pilot Zone Update briefing for RTO Chairs
- Regional LGA EO's meeting
- Attended the Limestone Coast Tourism Alumni event at Port MacDonnell
- Robe elected Members briefing

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Report Author:	Executive Officer
Consulted:	All constituent council CEOs
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	nil
Risk Assessment:	low
Attachments:	9.6.2 - Draft Advocacy Framework

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the Advocacy Framework be adopted

CARRIED/LOST**Executive summary**

This report presents a new strategic reference document. The Advocacy Framework is intended to provide an agreed set of principles that underpin what and how advocacy is undertaken by the LCLGA.

Discussion

The Limestone Coast Local Government Association has undertaken an organisational restructure, shifting its focus to advocacy and collaboration with a narrower and better-defined set of priorities that are more clearly aligned to the organisation's purpose.

The proposed advocacy framework sets out a structure to guide efforts to influence policy, attitudes, and practices for a specific cause.

The final agreed framework will articulate the who, what, why and how advocacy is undertaken providing clarity and guidance. It is to be read in conjunction with the 5-year **strategic plan** which sets clear actions and priorities. An annual **advocacy plan** will also be developed to set priorities and guide a targeted approach to the issues we advocacy for each year. Both the strategic plan and the advocacy plan is to be reviewed and updated each year, while the Advocacy Framework is designed to be relevant long-term.

In summary, the advocacy framework document outlines:

WHY - Historical advocacy roots: The LCLGA originated from the South Eastern Chairmen's Association in 1885 to provide a stronger collective voice for local governments in the region. It was formed in response to regional economic and political challenges.

HOW - Current governance structure: The LCLGA is governed by a Board of six constituent Mayors who set strategic direction, supported by sub-committees and a small executive team responsible for operations, including tourism and advocacy.

WHAT - Advocacy defined: Advocacy involves promoting and advancing community interests through evidence-based influence, relationship building, communication, and collaboration. It can be formal or informal and may vary between collaborative or confrontational approaches as needed.

Success criteria: Advocacy success is often intangible, aiming to influence decisions and behaviours, sometimes indirectly, with the ideal outcome being decision makers adopting changes as their own initiatives.

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Focused advocacy priorities: The LCLGA prioritises issues impacting multiple councils and regional benefits, coordinating advocacy when state or federal government action is required, while individual councils manage localized issues. Decisions to advocate consider benefit scope, alignment with core values, resources, and effort versus value.

Key advocacy principles: Effective advocacy involves clearly identifying issues, building evidence, collaborating with stakeholders, crafting consistent messages, fostering strong relationships, maintaining brand recognition, avoiding confrontational tactics unless necessary, and celebrating successes.

Advocacy actions: The LCLGA engages in strategic representations to governments, meets regularly with political figures, engages during elections, brokers partnerships, supports aligned peak organizations, and applies for grants to underpin advocacy with business cases and studies.

[Return to Order of Business](#)**9.6.3 ADVOCACY FOR SUSTAINABLE FOOD AND FIBRE**

Report Author:	Executive Officer
Consulted:	Naracoorte Lucindale Council
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	9.6.3 NLC Item 13.12 Protection of agricultural lands

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the report and resolution of Naracoorte Lucindale Council on 25 November 2025 titled 13.12 Protection of agricultural lands be noted.
3. That the LCLGA:
 - a. Values and recognises the significance of the agriculture, forestry and fishing sectors to the economic and social wellbeing of our region.
 - b. Acknowledges that sustainable management and protection of primary production land, ground water and coast is vital for the long term economic and social prosperity of the Limestone Coast.
 - c. Seeks measures to ensure that renewable energy and mining projects and activities will be secondary to - and will in no way diminish - established high value primary production.
 - d. That this matter be added to the 2026 advocacy plan for immediate action and incorporated into the 5-year strategic plan.

CARRIED/LOST

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Executive Summary

This report is to inform the Board of a request of support from the Naracoorte Lucindale Council for the LCLGA to explore ways of seeking greater protection for the agriculture sector.

It is recommended that this matter be added to the advocacy agenda for immediate action by the EO.

Discussion

At the November 25 meeting of Naracoorte Lucindale Council, a report titled *13.12 Protection of agricultural lands* was presented to Council and subsequently the Council resolved, “*That the Mayor seeks the support of the Limestone Coast LGA to explore ways of seeking greater protection for the agriculture sector and valuable farming land in the South East, as described in the report.*”

The report, as presented to Naracoorte Lucindale Council November 25 can be read in **Attachment 9.6.3**

The current draft 2026 Policy Priorities document notes that, the Limestone Coast generates a third of South Australia's agricultural produce by value (GDP) from only 2 percent of the States land mass and details how valuable the agriculture, forestry and fishing sectors are to the region and the need to protect the natural assets that underpin not only our economy but our wellbeing.

As per the draft Advocacy Framework in attachment 9.8.2, the matter raised by Naracoorte Lucindale Council is of high value, it impacts all six constituent councils and it is aligned with our core value proposition. Preliminary discussions with a number of external stakeholders have indicated co-operation and support to find a solution for a common and re-occurring issue facing regional SA; the community finds itself consistently putting out ‘spot fires’ each time a new mining or energy development threatens the long-term viability and sustainability of primary production.

For our primary producers and associated stakeholders (including the tourism industry) this creates uncertainty, has significant mental health implications and impacts investment decisions.

While approval of any such development is contingent on a meeting number of legislative and regulatory requirements under various Acts overseen by various departments and governing bodies across different levels of government there is not one overarching mechanism offering protection for primary producers to ensure that existing, well established and profitable industry such as primary production is being prioritised in areas of high value and high risk.

Legislative and regulatory requirements are often confusing, conflicting and lacking independent oversight.

Agriculture, forestry and fishing industries deserve piece of mind that their economic and social contribution is valued, and that there is expert, independent advice being given to government on matters including productivity, land (and sea) use conflict and food security.

As the peak body representing local government in the Limestone Coast, it is recommended that the LCLGA investigate policy options that could provide greater protections for primary producers and comfort to the wider Limestone Coast community.

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9.6.4 EYES ON EYRE

Report Author:	Executive Officer
Officers consulted:	Constituent Council CEOs
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	9.6.4 Eyes on Eyre Brief

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the outstanding item *10.2.2 Eyes on Eyre* be removed from the minute action list and marked as completed for no further action.
3. That 'Eyes on Eyre' initiative be included in a strategic review of potential tourism projects undertaken by LCLGA in the 2026-27 year.

CARRIED/LOST
Executive Summary

This report aims to complete the action arising from Board resolution of 16 February 2024, item *10.2.2 Eyes on Eyre*.

Discussion

At the LCLGA General Board meeting held 16 February 2024, a report was received regarding the Eyes on Eyre initiative.

Subsequently, a resolution was made by the Board as follows:

1. *Request the Executive Officer to obtain more information about resources, including costing.*
2. *Present findings to the LCLGA Board at the LCLGA April 2024 Board Meeting.*

The Regional Growth Strategy 2025-2030 lists 'Natural destination management' as a regional initiative with Landscape Board and DEW. To include campsite infrastructure and booking processes.

The DMP proposes 'Coastal Visitor Impact framework' to deliver a coordinated approach to protecting the Region's coastline, to ensure this distinctive asset remains a sustainable and iconic attraction for generations to come. It lists 4WD access, connecting trails and camp site booking systems.

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The LCLGA Executive Officer distributed a briefing paper outlining all elements of the Eyes on Eyre initiative to the Board and CEOs 10 October 2025 by email. This paper can be read in attachment.

Since then, the Tourism Transition Committee has heard from DEW Manager National Parks & Wildlife Service Limestone Coast about the Department's use of the '*bookeasy*' booking platform used for camp sites at National Parks in the Limestone Coast.

In order to understand the scope of 'bookable' assets held by local government in the Limestone Coast the EO contacted all constituent council CEOs for feedback.

Only one Council responded with a number of camp sites and boat ramps. Other constituent councils either have no council managed sites or are using existing booking systems with no desire to change.

In light of the information received, I have not progressed to scope or cost the use of a booking system as it would appear only one constituent council has shown interest in progressing the project at this point.

It is recommended that, with the limited resources available to the LCLGA at this point, strategic decisions need to be made about which tourism projects are progressed by the LCLGA and how they will be resourced.

Should the Eyes on Eyre initiative be considered a priority by a number of constituent councils, it is recommended a working group be formed with all stakeholders (Landscape Board, DEW, RDA, LCLGA, Constituent council asset managers and WRC?) with a project lead to be determined.

9.6.5 MEETING DATES FOR 2026

Report Author:	Executive Officer
Consulted:	Board and CEOs
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

RECOMMENDATION

Moved:

Seconded:

1. That the LCLGA Board adopt the following meeting dates for 2026:

DATE	LOCATION
13 FEBRUARY 2026	CITY OF MOUNT GAMBIER
10 APRIL 2026	DISTRICT COUNCIL OF ROBE
26 JUNE 2026	DISTRICT COUNCIL OF GRANT
7 AUGUST 2026	TATIARA DISTRICT COUNCIL

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9 OCTOBER 2026	NARACOORTE LUCINDALE COUNCIL	CARRIED/LOST
11 DECEMBER 2026	KINGSTON DISTRICT COUNCIL	

[Return to Order of Business](#)**9.7 DROUGHT SUPPORT**

Report Author:	Executive Officer
Consulted:	Naracoorte Lucindale Council
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	9.7 LGA Update on drought and upcoming webinar

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.
2. That the LCLGA:
 - a. Acknowledges the impact of drought on farmers, their families and the wider community
 - b. Stands with all South Australian regional communities currently experiencing the ongoing impacts of drought
 - c. Calls on the South Australian Government to do more to support primary producers through drought in addition to building resilience
 - d. Endorses Mayor Ross of Naracoorte Lucindale Council as the Spokesperson for LCLGA on matters related to drought

CARRIED/LOST**Executive summary**

To discuss the LCLGA role in advocating for changes to State Government drought policy.

DISCUSSION

LGA formally advocated to the State Government for the establishment of a Council Rate Deferral Scheme. The State Government's position is that council rate relief is a matter for local governments to consider and manage under existing hardship policies.

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The LGA is planning to host a webinar for Local Government with PIRSA and Alex Zimmerman to discuss next steps.

Naracoorte Lucindale Mayor has indicated willingness to be the spokesperson for LCLGA on this matter.

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9.8 LCLGA SUB-COMMITTEE MINUTES**9.8.1 AUDIT AND RISK**

SUB-COMMITTEE	AUDIT AND RISK
MEETING DATE	19 November 2025
MINUTES	Attachment 9.8.1

RECOMMENDATION

Moved:

Seconded:

That the minutes of the Audit and Risk Committee meeting held 19 November 2025 be received and noted.

CARRIED/LOST

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9.8.2 TOURISM TRANSITION COMMITTEE

SUB-COMMITTEE	Tourism Transition Committee
MEETING DATE/s	21 October 2025 1 December 2025
MINUTES	Attachment 9.8.2

RECOMMENDATION

Moved:

Seconded:

That the minutes of the Tourism Transition Committee meetings held 21 October 2025 and 1 December 2025 be received and noted.

CARRIED/LOST

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9.8.3 TOURISM WORKING COMMITTEE

SUB-COMMITTEE	Tourism Working Committee
MEETING DATE/s	4 November 2025
MINUTES	Attachment 9.8.3

RECOMMENDATION

Moved:

Seconded:

That the minutes of the Tourism Working Committee meetings held 4 November 2025 be received and noted.

CARRIED/LOST

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9.8.4 ROADS AND TRANSPORT WORKING COMMITTEE

Nil

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10. MOTIONS WITH NOTICE

Nil

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11. MOTIONS WITHOUT NOTICE

[Return to Order of Business](#)

12. QUESTIONS WITH NOTICE

Nil

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13. QUESTIONS WITHOUT NOTICE

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14. CORRESPONDENCE

The following correspondence has been received since the previous meeting of the Board held 10 October 2025.

From: Limestone Coast Protection Alliance

RE: Unconventional gas extraction

RECOMMENDATION

Moved:

Seconded:

1. That the correspondence received be noted.
2. That a response be drafted regarding the resolution made in item **9.6.3**

CARRIED/LOST

Executive Summary

Mr Ralton of the Limestone Coast Protection Alliance has contacted LCLGA regarding the proposal to explore and possibly extract fossil fuels (gas) in the Limestone Coast and seeks a response outlining LCLGA position.

Discussion

The published letter to the editor sent to LCLGA suggests the State Labor Government is reconsidering unconventional gas extraction in the Limestone Coast.

The decade-long moratorium on gas exploration is due to expire 2028.

Mr Ralton outlines environmental risks and climate concerns including an already stressed aquifer marine life destruction from algal blooms. The letter also raises critical questions about the scientific basis for new fossil fuel projects, the future of fracking bans, domestic gas use regulations, financial support for the gas industry, and reliance on LNG imports.

Mr Ralton is urging the government to abandon the proposed gas project and accelerate the transition to renewable energy to avoid betraying current and future generations.

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Mr Ralton is seeking a response from LCLGA in relation to the points raised and to find out what position the LCLGA has taken on this issue.

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15. CONFIDENTIAL ITEMS**15.1 EXECUTIVE OFFICER PROBATIONARY PERIOD****CONSIDERATION FOR EXCLUSION OF THE PUBLIC**

Pursuant to section 90(2) of the *Local Government Act 1999* (the Act) the Limestone Coast Local Government Association Board (the Board) orders that all members of the public, except Mayor Lynette Martin OAM, Mayor Liz Goossens, Mayor Kylie Boston, Mayor Lisa Ruffell, Mayor Jeff Pope and Mayor Patrick Ross be excluded from attendance at the meeting for the receipt, discussion and consideration in confidence of Agenda Item 15.1 Executive Officer Probationary Period.

The Board is satisfied that, pursuant to section 90(3)(a) of the Act, the information to be received, discussed or considered in relation to the Agenda Item is:

- information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

The Board is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the information to be presented and discussed relates to the performance review of the Executive Officer, the disclosure of which would be unreasonable disclosure of personal information relating to the employment of the Executive Officer, Charlotte Edmunds.

Moved:**Seconded:****CARRIED/LOST****CONSIDERATION FOR KEEPING ITEMS CONFIDENTIAL**

1. In accordance with Section 91(7) and 91(9) of the *Local Government Act 1999* the Limestone Coast Local Government Association Board (the Board) orders that the report Executive Officer Probationary Period and its attachments, the discussion and the resolution(s) and minutes arising from the report, having been considered by the Board in confidence under Section 90(2) & (3)(a) be kept confidential and not available for public inspection until 2 years after the initial appointment term and any renewal term of the Executive Officer, Charlotte Edmunds has elapsed.

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2. Further that the Board delegates the power to review, revoke, but not extend the confidential order to the Limestone Coast Local Government Association President in accordance with the provisions of Section 91(9)(c) of the *Local Government Act 1999*.

Moved:

Seconded:

CARRIED/LOST[Return to Order of Business](#)**15.2 LCLGA POLICY PRIORITIES 2026****CONSIDERATION FOR EXCLUSION OF THE PUBLIC**

Pursuant to section 90(2) of the *Local Government Act 1999* (the Act) the Limestone Coast Local Government Association Board (the Board) orders that all members of the public, except Mayor Lynette Martin OAM, Mayor Liz Goossens, Mayor Kylie Boston, Mayor Lisa Ruffell, Mayor Jeff Pope, Mayor Patrick Ross, Paul Simpson, Kingsley Green, Darryl Whicker, Nat Traeger, Ian Hart, Kelly Westell and Charlotte Edmunds be excluded from attendance at the meeting for the receipt, discussion and consideration in confidence of Agenda Item 15.2 LCLGA POLICY PRIORITIES 2026

The Limestone Coast Local Government Association Board (the Board) is satisfied that, pursuant to section 90(3) of the Act, the information to be received, discussed or considered in relation to the Agenda Item is:

(b) information the disclosure of which -

- (i) could reasonably be expected to confer a commercial advantage on a person with whom the Board is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
- (ii) would, on balance, be contrary to the public interest.

(j) information the disclosure of which -

- (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
- (ii) would, on balance, be contrary to the public interest.

The Board is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances to preserve Board's ability to present this document to the State Government and key stakeholders prior to a media release on the subject, ensuring the Board's ability to negotiate the most advantageous position on behalf of the Limestone Coast and constituent councils.

Moved:

Seconded:

CARRIED/LOST

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CONSIDERATION FOR KEEPING ITEMS CONFIDENTIAL

1. In accordance with Sections 91(7) and 91(9) of the Local Government Act 1999 the Board orders that the report Advocacy Priorities and its attachments, resolution/s and minutes arising from the report, having been considered by the Board in confidence under:

(b) information the disclosure of which -

- (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
- (ii) would, on balance, be contrary to the public interest.

(j) information the disclosure of which -

- (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
- (ii) would, on balance, be contrary to the public interest.
- (ii) would, on balance, be contrary to the public interest.

be kept confidential and not available for public inspection until such time that the Board has presented the document to the State Government and key stakeholders, and a media release publicly announcing the document has been made.

2. Further that Board delegates the power to review, revoke, but not extend the confidential order to the Executive Officer in accordance with the provisions of Section 91(9)(c) of the Local Government Act 1999.

Moved:

Seconded:

CARRIED/LOST

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ATTACHMENTS

- 7.1 SACCA Annual Summary 2024-2025
- 8.3 Cross Border Commissioner Update
- 8.5 Uni SA Mount Gambier Campus Update - December 2025
- 9.1 Limestone Coast Business Barometer - November 2025
- 9.2 LCLGA Consolidated Budget 2025/2026
- 9.6.2 LCLGA Advocacy Framework
- 9.6.3 Naracoorte Lucindale Council - Agenda - Protection of Agricultural Lands
- 9.6.4 LCLGA - Eyes on Eyre
- 9.7 LGA of South Australia - Update on Drought and Upcoming Webinar
- 9.8.1 LCLGA Audit and Risk Committee Minutes
- 9.8.2 LCLGA Tourism Transition Sub-Committee Minutes
- 9.8.3 LCLGA Tourism Management Committee Minutes
- 14.0 Letter to the Editor
- 15.1 LCLGA EO Performance Review - November 2025
- 15.2 LCLGA Limestone Coast Tourism - Priorities 2026



COORDINATION

COLLABORATION

ADVOCACY

SACCA ANNUAL SUMMARY

2024 - 2025

SACCA activities are guided by its Strategic Aspirations and Business Plan 2023-25. Progress against the key objectives are reported to and guided by regular meetings of the Executive Committee. SACCA is also able to respond to issues as they arise however these must be consistent with objectives identified in the Plan.

SACCA has 4 key strategic objectives;

1. Coordination

- Support coastal Councils by coordinating state-wide strategic coastal activities.
- Act as a central point of contact for key stakeholders to engage with SA coastal Councils.

2. Collaboration

- Partner with other key stakeholders to advance the interests of SA coastal Councils.
- Support member Councils in partnering with other stakeholders to advance the interests of SA coastal Councils.

3. Capacity building

- Develop and deliver information, services or projects to build expertise and knowledge within the SA coastal Councils community.
- Build the capacity of the SACCA to deliver its strategic objectives.

4. Advocacy

- Represent the interests of SA coastal Councils to key stakeholders, including research institutions, industry bodies and State and Commonwealth Governments.
- Work with key stakeholders to deliver strategic objectives established by the SACCA.

As part of establishing its Strategic Aspirations and Business Plan 2023-25 the SACCA Executive Committee undertook a survey of members. This survey identified 4 priority actions for SACCA to focus its efforts during the 2023-25. These priorities include (not in any order);

1. Reforms in coastal funding arrangements, models and funding amounts.
2. For all SA coastal Councils to have prepared coastal climate adaptation plans.
3. Sustainable funding, investment and asset management arrangements for the States jetties.
4. Statewide and strategic coastal access arrangements that maximise the social and economic benefits and mitigate environmental harm.

The remainder of the Plans objectives guide the activities of SACCA and provide a framework to take advantage of opportunities as they arise. These can be found in the Plan on the SACCA website [HERE!](#)



COORDINATION

COLLABORATION

ADVOCACY

2024- 25 Key Deliverables

PRIORITY INITIATIVES

✓ FUNDING

- Based on advocacy from SACCA in 2018-19 the State Government doubled the funding available to Councils under the Coast Protection Board 'Coast Protection Grants' program to \$1M / annum. SACCA has been supporting Councils with information and advice on applications to the CPB for this funding.
- SACCA heavily promoted its 'Funding the Future' research paper to Federal agencies highlighting the importance of investing in adaptation risk planning. In 2022 the Federal Government announced the \$50M Coast and Estuarine Risk Mitigation Program.
- SACCA, LGASA and DEW successfully applied for over \$3.5M to deliver the Climate Ready Coasts Project.
- SACCA advocated very strongly for increased State investment in SA recreational jetties. The State Jetty Renewal Program was announced in June 2024 committing \$5M / annum in perpetuity.

✓ ADAPTATION PLANNING

- Climate Ready Coasts. SACCA was a lead instigator and project application author for the Local, State and Federal Government funded Climate Ready Coasts project being administered by the LGA.
- SACCA continues to help deliver this project as a member of the CRC Project Management Group
- In 2024-25 the CRC project provided a range of guidelines, newly acquired data and over \$1.4M in grants to SA coastal Councils across the State to support coastal hazard adaptation planning projects.
- SACCA has advocated to the Federal Government and prepared correspondence & media calling for a national response to coastal climate risks, including rising sea levels, more severe extreme weather events and widespread coastal erosion.

✓ JETTIES

- Since the launch of the Jetties Renewal Program SACCA has continued to provide coordination/collaboration/advocacy support for those Councils approaching the end of term for their jetty leases or considering utilising early termination clauses.
- SACCA continues to support Councils with the review and advocacy for amendment to DIT Jetty Renewal Program funding agreements and the associated Leases based on commissioned legal advice from Norman Waterhouse Lawyers.
- SACCA has presented to several Council meetings to discuss the most strategic approach to long term jetty assets and negotiations with DIT.

✓ COASTAL ACCESS (Vehicles on beaches).

- SACCA has been a persistent advocate for more resources to help support a state-wide approach for Councils in managing locally relevant coastal access reforms.
- SACCA supported and participated in the development of the recently launched Department for Environment and Water Vehicles on Beaches Code of Practice
- SACCA facilitated local government engagement with the Northern and Yorke Landscape Board and Yorke Peninsula Council coastal access management plan.



SOUTH AUSTRALIA
**COASTAL
COUNCILS
ALLIANCE**

COORDINATION

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ADVOCACY

OTHER INITIATIVES

- ✓ **Harmful Algal Bloom.** SACCA has actively represented the interests of regional coastal Councils in various forums including –
 - As a local government representative on the Ministers HAB Stakeholder Reference Group
 - Collaborating with the LGA and ACCN in the preparation of submissions to the Senate Parliamentary Inquiry and most recently the State Parliamentary Inquiry
 - Provided witness statements to both the Senate and State Parliamentary inquiries
 - Participated in regular coordination meeting with the LGA, ACCN and Lead Agency (DPC) to guide operational matters.
 - Attended meetings with various State Parliamentary representatives and the Federal Environment Minister Murray Watt
 - Supported the Canberra delegation of Mayors with policy & advocacy material (from a regional perspective)
 - Supported the LG sector with regular updates from various stakeholders.
 - Represented regional coastal Councils interests in the design and application of the various HAB recovery and resilience plans.
- ✓ **Swimming pontoons.** During Spring/Summer 2024 SACCA provided coordination support and advice for 12 regional Councils on the management and insurance requirements for swimming pontoons.
- ✓ **Storm recovery.** Following 3 major storms in 9 weeks during winter 2025 SACCA provided advice and support for Councils that had experienced erosion/inundation and asset damage (incl. jetties). SACCA is working with DEW and the ACCN to identify cost estimates for state-wide damage.
- ✓ **2024 & 25 SACCA Coastal Forum.** The annual SACCA Coastal Forum is a well-attended event that continues to grow and receive positive feedback from our members and attendees. The 2025 SACCA Forum has been expanded to include a 2-day event including the LGA/SACCA Jetties Summit and a site tour of Port Adelaide Enfield coastal initiatives.
- ✓ **PROJECTS/EXTERNAL funding.** SACCA partners with stakeholders to apply for external grants/resources to deliver valuable tools/resources for SA coastal Councils, this year included;
 - **Coastsnap.** Partnering with the ACCN (metropolitan coastal Councils) this project aimed to install coastal monitoring (photo) stations from the DC Grant through to Port Adelaide.
 - **Marine plastics R&D.** SACCA partnered with Uni SA to develop an LGAR&DS bid for funding to support citizen science monitoring.
 - **Asset and financial management planning** for coastal assets. SACCA partnered with IPWEA to deliver a collaborative project to support integration of coastal assets into Council strategic operational plans.
 - **Coastal green infrastructure / living shorelines.** SACCA partnered with IPWEA to develop a project to support Councils with integrating green infrastructure solutions into adaptation planning
 - **Coastal retreat planning policy.** SACCA partnered with URPS consulting to develop an LGAR&DS project bid for a project to assess our State planning system strengths, weaknesses and opportunities as it relates to coastal retreat.
- ✓ SACCA met with and discussed **coastal safety** initiatives (sparked by shark attacks) and the National Drowning Report with the CEO of Surf Life Saving SA
- ✓ SACCA Executive Officer regularly attends **regional LGA board meetings** & events to share information and engage with members.
- ✓ SACCA manages its own **administration** and has maintained the Alliance by investing time and resources into;
 - its budget, finance and accounting arrangements. This includes transitioning financial services from the LCLGA to EPLGA in 2025
 - reviewing its governance arrangements
 - managing its website and social media accounts.



Cross Border Commissioner Update

This update covers activities undertaken during October and November 2025. I would like to take this opportunity to thank the Limestone Coast Local Government Association for our ongoing dialogue and cooperation in several of the following activities.

During this period, the Commissioner finalised an additional 55 formal engagement activities. This has included the Cross Border Industry Taskforce roundtable, Box Flat Wild Dog Committee, SA Skills Commission, ElectraNet Consumer Advisory Panel and other presentations.

Tourism

Further to the provision of the *Limestone Coast and South West Victoria Tourism Situational Awareness* the Cross Border Commissioner, alongside the Executive Officer of LCLGA has met with Hon Zoe Bettison MP, Minister for Tourism and Hon Lucy Hood MP, Minister for Climate, Environment, and Water to discuss next steps and opportunities for collaboration with South Australian Tourism Commission. These visits focussed on Melbourne to Adelaide Tourism Route opportunities and linkages between Naracoorte Caves and Western Victoria.

Tri-State Health Border Forum

The third Tri-State Health Border Forum was held in October 2025 which New South Wales Health and NSW, Victorian and SA Cross Border Commissioner's co-hosted. Held in Wentworth it included representatives from SA Health, Limestone Coast Local Health Network and Murraylands and Riverland Local Health Network.

The SA CBC will now chair a working party to review how Patient Data and Information Systems (PDIS) can effectively flow across borders to support the care of those community members that may require hospitalisation interstate.

Submissions and Advocacy

In the latest period the Office of Cross Border Commissioner has provided further submissions to the *Green Triangle Freight Action Plan*. I would like to wish you all a prosperous end to 2025 and look forward to working with you in 2026.

Document Information

Date	Topic	Author
05/12/2025	Cross Border Commissioner Update- Limestone Coast Local Government Association	Kelly-Anne Saffin- Cross Border Commissioner (South Australia)



UniSA Mount Gambier Campus Update

December 2025

Local activity

- **Aboriginal Community Information Day** – in November we welcomed a number of potential students, their families and local Elders to the campus to highlight the programs available, support available to students, and to demonstrate the excellent facilities we have at the Mount Gambier campus. We also took the opportunity to launch the artwork of Belinda Bonney (former student) commissioned at last year's Aboriginal Community Information Day and receive a framed Indigenous Round singlet from the Mount Gambier Pioneer's Basketball Team, also designed by Belinda Bonney.
- **UniSA celebration with alumni & staff** – to recognise the final year of UniSA prior to the transition to Adelaide University in 2026, alumni and staff were joined by the Standing Acting Vice Chancellor, Distinguished Professor Marnie Hughes-Warrington AO and a number of other senior staff to celebrate the achievements of the Mount Gambier campus to date including twenty years since its establishment, ten years in the new building, and 872 graduates.
- **School Awards** – each year, UniSA invites the secondary schools and colleges across the Limestone Coast and Southwest Victoria to accept a UniSA sponsored award for exemplar student/s at their annual presentation event. This year we will support 32 students for a total sum of over \$3,000.
- **Children's University** – supported by the University of Adelaide and transitioning across to Adelaide University, this program offers educational experiences for children aged 5-14 and volunteering opportunities for 15-18 year olds, with their achievements recognised through the award of formal certificates and graduations. This year I was honoured to present 60 students in Naracoorte and 85 students in Mount Gambier with their certificates, sporting their gowns and caps and great pride at their achievements.
- **Scholarships** – will open mid-January 2026 for students studying at Adelaide University, including those specific to the Mount Gambier campus. A huge thank you to our local government partners who supply grants, scholarship and prizes for our students each year, and we look forward to celebrating the successful students at our annual event in August 2026.



Budinya Precinct Mount Gambier

- Adelaide University's Mount Gambier Campus and Forestry Centre of Excellence welcomes the announcement of the naming of the Limestone Coast's leading education, training and research precinct on Wireless Road West.
- Budinya is the Boandik word for learning, with Burrandies Aboriginal Corporation engaged to identify an appropriate name for the precinct.
- We are joined at Budinya Precinct Mount Gambier by TAFE SA, the Limestone Coast Technical College, LITA and Flinders University.

Adelaide University Update

- Ahead of 'doors opening' on the 5 January 2026, the current focus is on our continuing students with individual study plans delivered to each student, and enrolments opening in the first week of December. A dedicated Student Transition Support team is working through individual enquiries as they come through, and students are receiving regular updates through multiple modes of communication.

Peta Crewe

Regional Manager Mount Gambier, 1/12/2025

peta.crewe@unisa.edu.au

0466 197 146

Limestone Coast Business Barometer

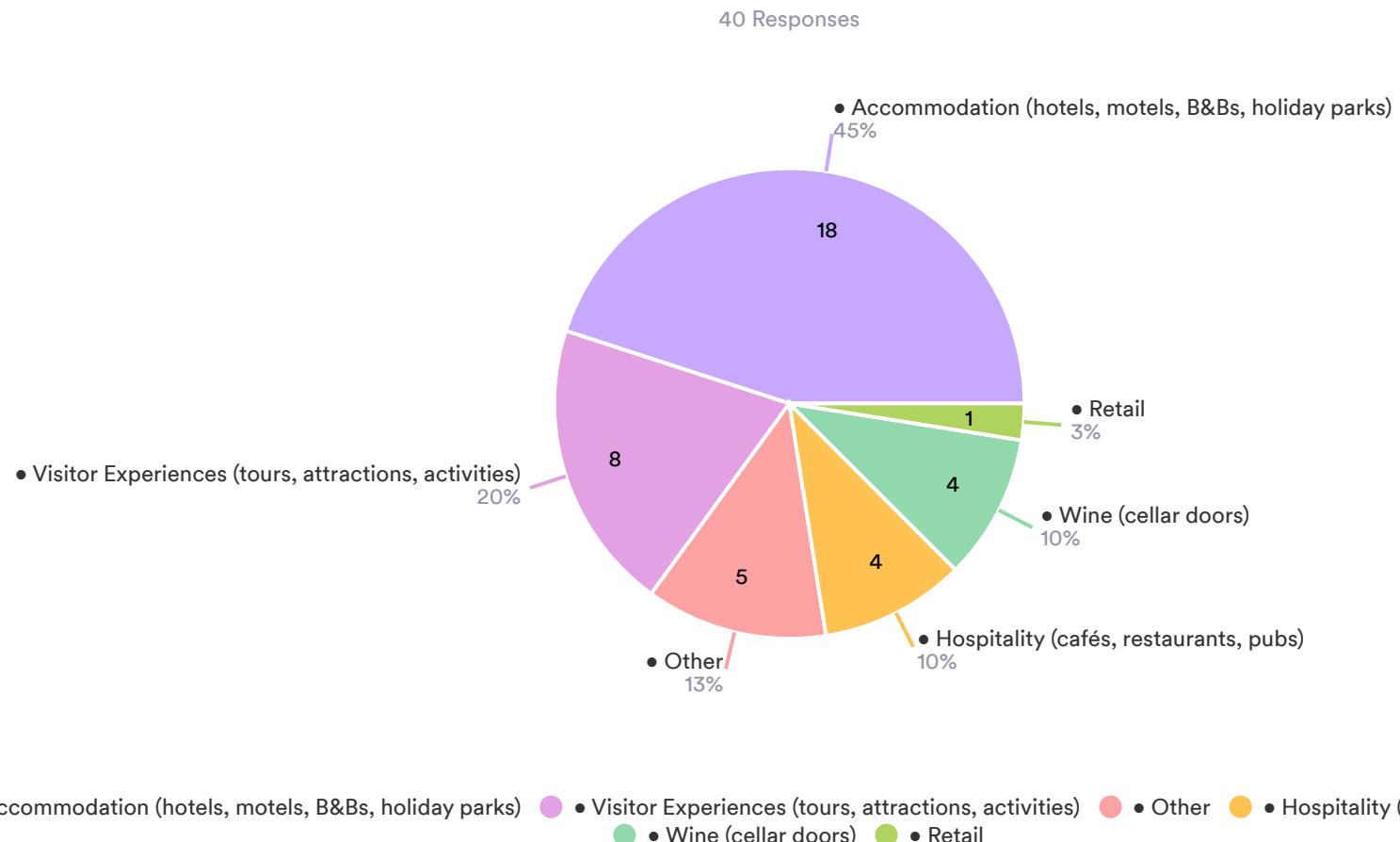
Nov 2025

postcode

40 Responses

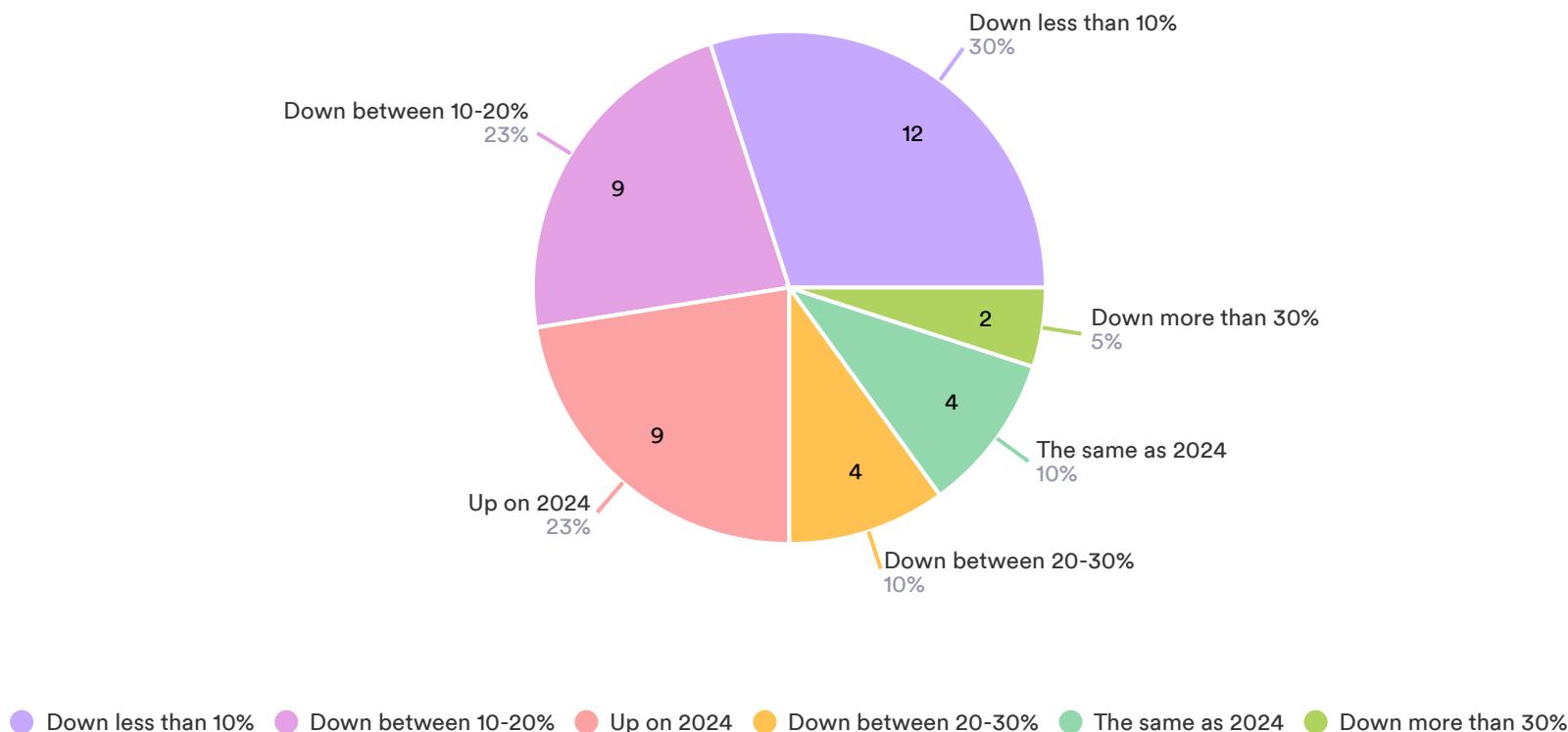
Data	Responses
5276	10
5290	7
5275	7
5277	4
5271	4
5280	3
5291	3
5263	2

What sector best describes your business?



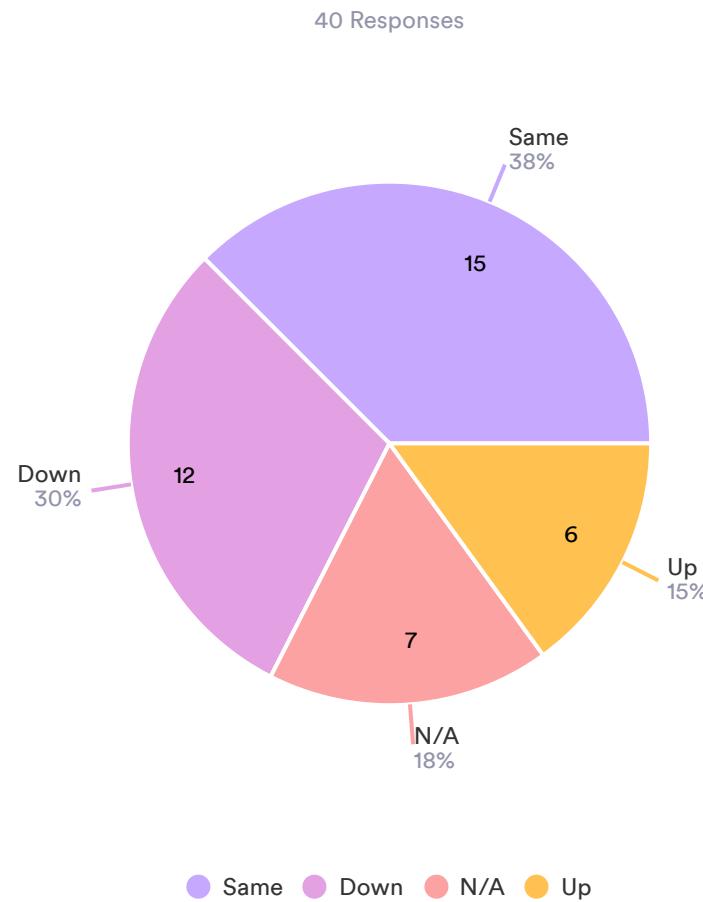
Between April and August, how do your business levels in 2025 compare to 2024?

40 Responses



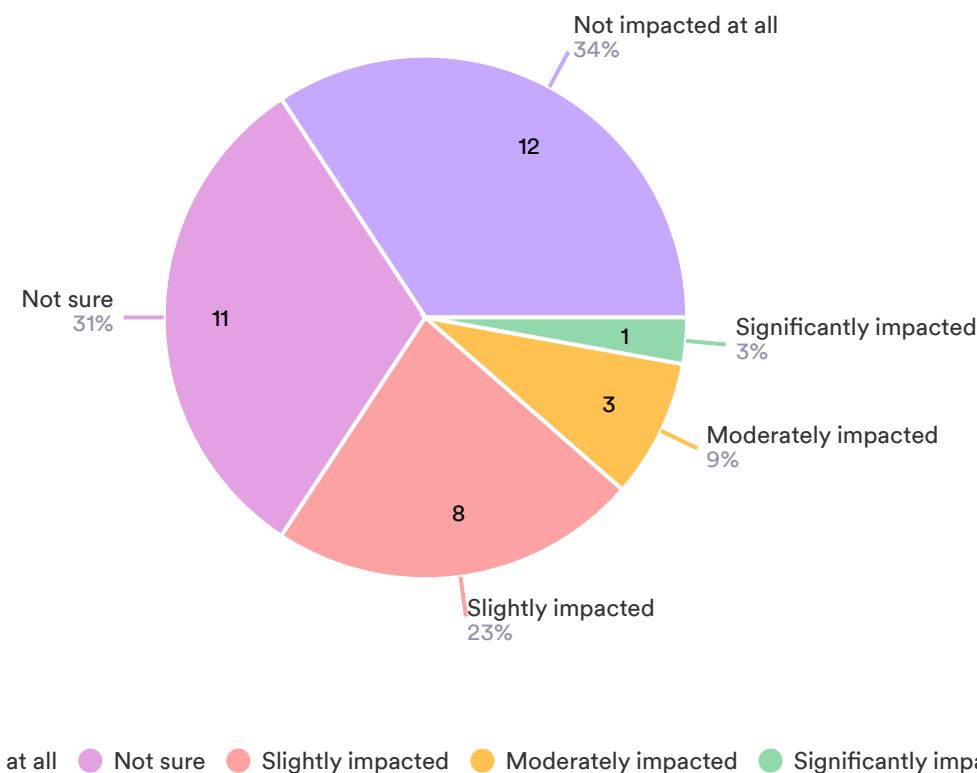
● Down less than 10% ● Down between 10-20% ● Up on 2024 ● Down between 20-30% ● The same as 2024 ● Down more than 30%

How do your bookings or business levels for September to November 2025 compare to the same period in 2024?

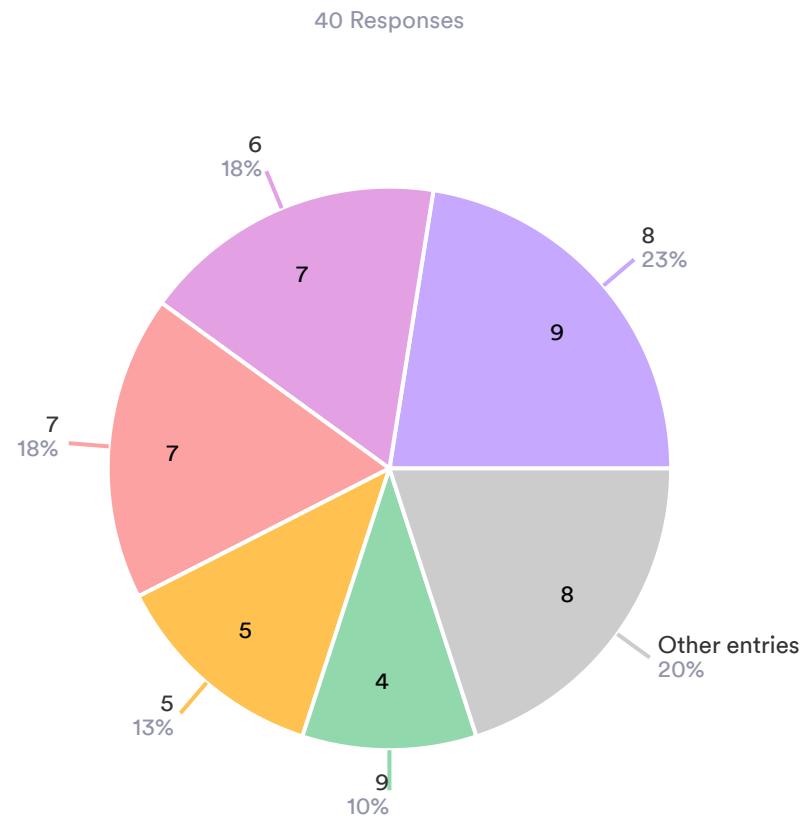


Do you think the Algal Bloom is having an impact on your business levels?

35 Responses- 5 Empty



Rate your business confidence for the next 6 month period? 1= not at all confident, 10 = very confident.



What support would you like to see from government to improve your business confidence ahead of the summer tourist season?

33 Responses- 7 Empty

Data	Responses
No	3
Yes it's been windy and cold	1
No.	1
Very little / minor domestic traffic - BUT - we have little vacancy	1
Lack of staff due to lack of accommodation available in Robe.	1
Can only assume it is the cost of living.	1
The road closure from Southend to Beachport will definitely have an impact on our summer	1
Cost of Living remains a concern for the FIT market	1
Other entries	23

Thank You!

Limestone Coast Business Barometer 2025

LIMESTONE COAST LGA
CONSOLIDATED BUDGET 2025/2026

STATEMENT OF COMPREHENSIVE INCOME

2025/2026 ADOPTED BUDGET		2024/2025 AUDITED ACTUAL	2025/2026 ACTUAL 30/9/2025	2025/2026 BUDGET REVIEW 1
\$	INCOME	\$	\$	\$
282,340	Local Government Council Contributions	915,891	282,340	282,340
82,261	Other Contributions	40,000	82,261	122,261
-	Other Income	80,997	3,150	3,150
-	Project Income	371,024	-	-
-	Interest	-	3,190	7,600
<hr/>		<hr/>	<hr/>	<hr/>
364,601	TOTAL REVENUES	1,407,912	370,941	415,351
	EXPENSES			
255,846	Wages and Salaries	584,805	94,199	269,223
78,755	Operating Expenses	187,053	67,453	239,577
30,000	Project Expenditure	532,627	30,000	30,000
<hr/>		<hr/>	<hr/>	<hr/>
364,601	Total Expenses	1,304,485	191,652	538,800
	OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS			
-		103,427	179,288	(123,449)
-	Net gain (loss) on disposal or revaluation of assets	-	-	-
-	Amounts specifically for new or upgraded assets	-	-	-
-	Physical resources received free of charge	-	-	-
<hr/>		<hr/>	<hr/>	<hr/>
-	TOTAL COMPREHENSIVE INCOME	103,427	179,288	(123,449)
<hr/>		<hr/>	<hr/>	<hr/>

LIMESTONE COAST LGA
CONSOLIDATED BUDGET 2025/2026

CASH FLOW STATEMENT

2025/2026 ADOPTED BUDGET	2024/2025 AUDITED ACTUAL	2025/2026 ACTUAL 30/9/2025	2025/2026 BUDGET REVIEW 1
\$ Inflows (Outflows)	\$ Inflows (Outflows)	\$ Inflows (Outflows)	\$ Inflows (Outflows)
CASHFLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
364,601	Operating Receipts	1,157,530	367,751
-	Investment Receipts	-	3,190
PAYMENTS			
(435,525)	Operating payments to suppliers & employees	(1,199,337)	(191,653)
-	Finance Payments	-	(785,618)
(70,924)	Net Cash provided by (or used in) Operating Activities	(41,807)	179,287
CASH FLOWS FROM INVESTING ACTIVITIES			
-	Net Cash provided by (or used in) Investing Activities	-	-
CASH FLOWS FROM FINANCING ACTIVITIES			
-	NET CASH USED IN FINANCING ACTIVITIES	-	-
NET INCREASE (DECREASE) IN CASH HELD			
352,390	CASH AT BEGINNING OF YEAR	636,311	594,504
281,466	CASH AT END OF YEAR	594,504	773,791

LIMESTONE COAST LGA
CONSOLIDATED BUDGET 2025/2026

BALANCE SHEET

2025/2026 ADOPTED BUDGET		2024/2025 AUDITED ACTUAL	2025/2026 ACTUAL 30/9/2025	2025/2026 BUDGET REVIEW 1
	ASSETS			
\$ 281,466	CURRENT ASSETS	\$ 594,504	\$ 550,249	\$ 231,415
-	Cash and cash equivalents	7,178	3,580	-
<u>281,466</u>	Trade & other receivables	<u>601,682</u>	<u>553,829</u>	<u>231,415</u>
<u>281,466</u>	TOTAL ASSETS	<u>601,682</u>	<u>553,829</u>	<u>231,415</u>
	LIABILITIES			
	CURRENT LIABILITIES			
-	Trade & Other Payables	239,415	19,676	-
-	Other Liabilities	-	-	-
-	Short-term Provisions	7,403	-	-
-	TOTAL CURRENT LIABILITIES	<u>246,818</u>	<u>19,676</u>	<u>-</u>
	NON-CURRENT LIABILITIES			
-	Long-term Provisions	-	-	-
-	TOTAL NON-CURRENT LIABILITIES	<u>-</u>	<u>-</u>	<u>-</u>
-	TOTAL LIABILITIES	<u>246,818</u>	<u>19,676</u>	<u>-</u>
<u>281,466</u>	NET ASSETS	<u>354,864</u>	<u>534,153</u>	<u>231,415</u>
	EQUITY			
281,466	Accumulated Surplus	354,864	534,153	231,415
-	Asset Revaluation	-	-	-
-	Other Reserves	-	-	-
<u>281,466</u>	TOTAL EQUITY	<u>354,864</u>	<u>534,153</u>	<u>231,415</u>

LIMESTONE COAST LGA
CONSOLIDATED BUDGET 2025/2026

STATEMENT OF CHANGES IN EQUITY

2025/2026 ADOPTED BUDGET		2024/2025 AUDITED ACTUAL	2025/2026 ACTUAL 30/9/2025	2025/2026 BUDGET REVIEW 1
\$		\$	\$	\$
ACCUMULATED SURPLUS				
281,466	Balance at end of previous reporting period	251,437	354,865	354,864
0	Net Result for Year	103,427	179,288	-123,449
0	Transfer From Reserves	0	0	0
0	Transfer To Reserves	0	0	0
281,466	TOTAL EQUITY AT END OF REPORTING PERIOD	354,864	534,153	231,415

LIMESTONE COAST LGA
CONSOLIDATED BUDGET 2025/2026

UNIFORM PRESENTATION OF FINANCES

2025/2026 ADOPTED BUDGET		2024/2025 AUDITED ACTUAL	2024/2025 ACTUAL 30/9/2025	2024/2025 BUDGET REVIEW 1
\$		\$	\$	\$
364,601	Operating Revenues	1,407,912	370,941	415,351
(364,601)	less Operating Expenses	(1,304,485)	(191,652)	(538,800)
-	Operating Surplus / (Deficit) before Capital Amounts	103,427	179,288	(123,449)
	Less Net Outlays in Existing Assets			
-	Capital Expenditure on renewal and replacement of Existing Assets	-	-	-
-	less Depreciation, Amortisation and Impairment	-	-	-
-	less Proceeds from Sale of Replaced Assets	-	-	-
-		-	-	-
	Less Net Outlays on New and Upgraded Assets			
-	Capital Expenditure on New and Upgraded Assets	-	-	-
-	less Amounts received specifically for New and Upgraded Assets	-	-	-
-	less Proceeds from Sale of Surplus Assets	-	-	-
-		-	-	-
-	Net Lending / (Borrowing) for Financial Year	103,427	179,288	(123,449)

LIMESTONE COAST LOCAL GOVERNMENT ASSOC					
Level 1 9 Bay Road Mount Gambier SA 5290					
Profit & Loss Consolidated					
July 2025 To 30 September 25					
ADOPTED BUDGET 25/26		ACTUAL YTD	BUDGET REVIEW 1	\$ DIFFERENCE	NOTES
	INCOME				
\$95,016.84	City of Mount Gambier	\$95,017.00	\$95,016.84	\$0.00	
\$46,419.90	District Council of Grant	\$46,420.00	\$46,419.90	\$0.00	
\$0.00	Wattle Range Council	\$0.00	\$0.00	\$0.00	
\$52,167.14	Naracoorte Lucindale Council	\$52,167.00	\$52,167.14	\$0.00	
\$20,455.23	District Council of Robe	\$20,455.00	\$20,455.23	\$0.00	
\$45,019.39	District Council of Tatiara	\$45,019.00	\$45,019.39	\$0.00	
\$23,261.51	District Council of Kingston	\$23,262.00	\$23,261.51	\$0.00	
\$82,261.00	SA Tourism Commission	\$82,261.00	\$82,261.00	\$0.00	
\$0.00	LGA SA	\$0.00	\$40,000.00	\$40,000.00	LGA Regional Capacity Building Allocation
\$0.00	Interest	\$3,189.57	\$7,600.00	\$7,600.00	
\$0.00	Grants (Liabilities)	\$0.00	\$0.00	\$0.00	
\$0.00	Rental Income	\$0.00	\$0.00	\$0.00	
\$0.00	Sundry Income	\$3,150.00	\$3,150.00	\$3,150.00	Reimbursement of Bond Payment
\$0.00	Participant Contribution	\$0.00	\$0.00	\$0.00	
\$0.00	SA Coastal Councils Alliance	\$0.00	\$0.00	\$0.00	
\$0.00	Power of Her	\$0.00	\$0.00	\$0.00	
\$0.00	Grants	\$0.00	\$0.00	\$0.00	
\$364,601.00	Total INCOME	\$370,940.57	\$415,351.00	\$50,750.00	
	EXPENSES				
\$15,000.00	Audit & Accountants Fees	\$4,792.38	\$15,000.00	\$0.00	Audit Fees, Financial Support
\$250.00	Bank Fees	\$116.67	\$250.00	\$0.00	
\$3,000.00	Computing & IT	\$3,191.05	\$8,800.00	\$5,800.00	Website Maintenance, GTE, Adobe
\$32,000.00	Consultancy	\$1,665.84	\$94,000.00	\$62,000.00	Projects (Roads etc), General Consultancy \$2K, \$40K for Regional Trails Strategy \$18,000 Regional Transport Plan, \$3,000 EO review
\$0.00	Occupancy	\$2,144.67	\$2,600.67	\$2,600.67	
\$5,000.00	Governance	\$0.00	\$10,800.00	\$5,800.00	Honorarium & Audit and Risk Committee Payments
\$5,000.00	Insurances	\$9,068.02	\$16,871.11	\$11,871.11	LG Asset Mutual & LG Mutual Liability Insurance
\$2,000.00	Meeting Expenses	\$222.00	\$2,000.00	\$0.00	
\$0.00	Miscellaneous Expenses	\$503.62	\$500.00	\$500.00	
\$0.00	Postage	\$132.43	\$150.00	\$150.00	
\$1,000.00	Printing/Stationery	\$125.40	\$1,000.00	\$0.00	Printing Costs (Photocopier/Printer)
\$1,700.00	Subscriptions	\$496.35	\$1,700.00	\$0.00	MYOB Subscription
\$2,000.00	Telephones	\$616.71	\$2,000.00	\$0.00	
\$1,000.00	Training	\$288.09	\$1,000.00	\$0.00	
\$3,000.00	Travel/Accommodation/Meals	\$1,164.56	\$3,000.00	\$0.00	
\$5,000.00	Vehicles - Fuel	\$595.61	\$5,000.00	\$0.00	
\$22,000.00	Vehicles - Leasing	\$9,180.03	\$22,000.00	\$0.00	
\$500.00	Vehicles - Repairs/Maintenance	\$0.00	\$500.00	\$0.00	
\$0.00	Heritage Services	\$0.00	\$0.00	\$0.00	
\$0.00	Regional Development Australia LC	\$0.00	\$0.00	\$0.00	
\$215,400.00	Wages	\$82,827.44	\$234,929.27	\$19,529.27	Restructure Payments
\$25,200.00	Wages - Superannuation	\$10,621.91	\$27,543.51	\$2,343.51	Restructure Payments
\$9,996.00	Wages - Workcover	\$750.00	\$1,500.00	(\$8,496.00)	
\$5,000.00	Wages - FBT	\$0.00	\$5,000.00	\$0.00	
\$5,250.00	Wage - Accruals	\$0.00	\$5,250.00	\$0.00	
\$0.00	SACCA	\$0.00	\$0.00	\$0.00	
\$0.00	1. Marketing	\$0.00	\$0.00	\$0.00	
\$0.00	2. Visitor Servicing	\$0.00	\$0.00	\$0.00	
\$0.00	3. Events	\$0.00	\$0.00	\$0.00	
\$0.00	4 & 5. Experience Development / Acces	\$0.00	\$0.00	\$0.00	SATC Rollover Funding
\$5,305.00	6. Governance & Collaboration	\$117.35	\$5,305.00	\$0.00	
\$0.00	7. Industry Capability	\$0.00	\$0.00	\$0.00	
\$0.00	8. Promote Value of Tourism	\$0.00	\$6,000.00	\$6,000.00	
\$0.00	LCRSA	\$46,100.39	\$46,100.39	\$46,100.39	
\$0.00	CAC	\$0.00	\$0.00	\$0.00	
\$0.00	1. Children at Risk Project	\$0.00	\$0.00	\$0.00	
\$0.00	2. Tatiara Soccer Project	\$0.00	\$0.00	\$0.00	
\$0.00	3. Tatiara Youth Leadership Project	\$0.00	\$0.00	\$0.00	
\$0.00	4. Facility Analysis Project	\$0.00	\$0.00	\$0.00	
\$0.00	6. Training Workshops Project	\$0.00	\$0.00	\$0.00	
\$0.00	Roads Program	\$0.00	\$0.00	\$0.00	
\$0.00	Regional Growth Strategy	\$0.00	\$0.00	\$0.00	
\$0.00	Relocation Costs / Restructure	\$16,931.78	\$20,000.00	\$20,000.00	
\$364,601.00	Total EXPENSES	\$191,652.30	\$538,799.95	\$174,198.95	
\$0.00	Operating Profit	\$179,288.27	(\$123,448.95)	(\$123,448.95)	

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

'Better Together'

ADVOCACY FRAMEWORK

The Limestone Coast Local Government Association has undertaken an organisational restructure, shifting its focus to advocacy with a narrower and better-defined set of priorities that are more clearly aligned to the organisation's purpose.

As the peak body representing Local Government in the Limestone Coast, it stands to reason that the LCLGA should take a lead to advocate for constituent councils and their communities as one united voice on common issues. This document creates a framework for advocacy of the LCLGA; an agreed set of principles that underpin actions undertaken by the LCLGA with the goal of collectively building strong, sustainable communities. It should be read in conjunction with the Strategic Plan, which outlines specific actions and outcomes planned over a 5 year period.

Historical context – our 'Why'

The first association of Local Government in the region was the South Eastern Chairmen's Association in 1885.

The purpose of the newly formed association 140 years ago was to advocate to the State Government, as a united voice, more powerful than any one Council could be alone.

The formation of the united body came a decade following the failed attempt at establishing a new Colony of 'Princeland'. Tyranny of distance to the capital cities of South Australia and Victoria had seen communities to the East of Adelaide and West of Melbourne feel as though their economic contribution to the State was made without fair reciprocal benefits.

In this context, the LCLGA remains an important mechanism, in addition to our lower house parliamentary representatives, to raise the profile of the region as a collective voice of local government. The continued economic contribution that is made to the State and the Nation from the Limestone Coast despite our relatively small population and small land mass should be duly recognised, valued and supported to its full potential.

The LCLGA Today – our 'How'

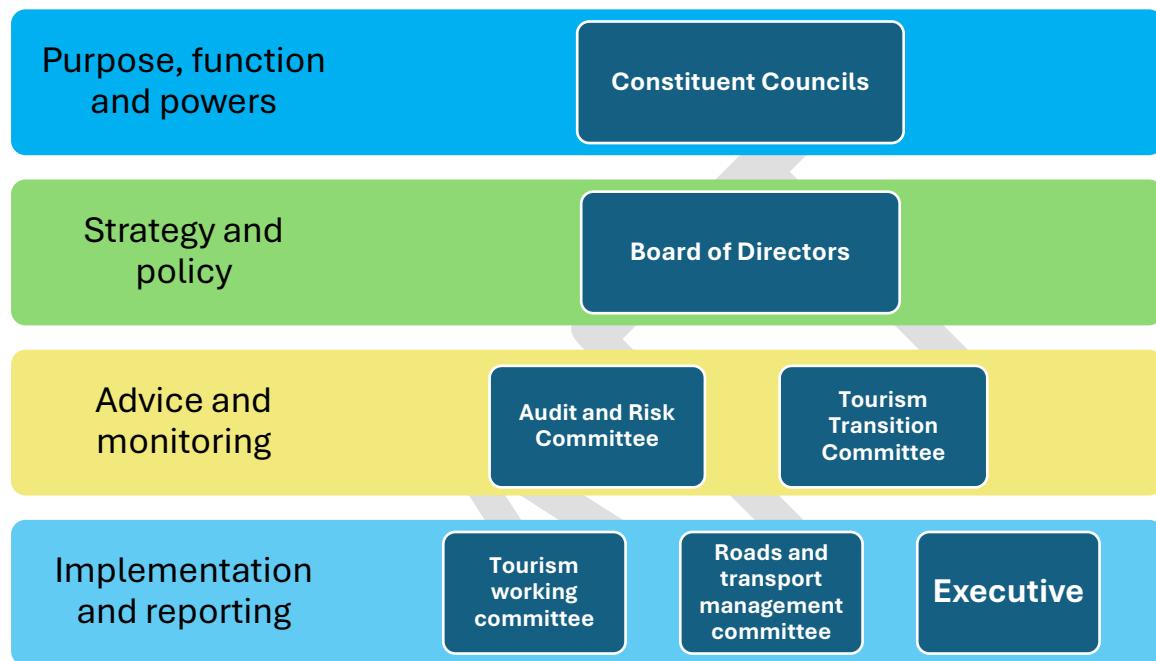
As a regional subsidiary, the LCLGA is subject to the direction of its constituent councils through its Charter. The Board of Directors (being the six constituent Mayors) has responsibility for setting the strategic direction, adopting policy and making decisions.

Advice to the Board is provided via LCLGA sub-committees.

The Executive is responsible for the implementation of these decisions, working within the parameters of an agreed and documented strategic plan and within a budget set and agreed to by the Board.

The Executive is 1.6 FTEs, with 0.6 being allocated to operational management of Tourism activities in the LCLGA's capacity as the endorsed Regional Tourism Organisation.

1 FTE is allocated to the administrative support to the Board, day to day operations of the Association and advocacy activities.



What is Advocacy for the Limestone Coast Local Government Association

Advocacy for and on behalf of the LCLGA and constituent councils can be defined as the practice of promoting, supporting and advancing the interests and priorities of the Limestone Coast community through evidence-based influence, relationship building, communication and collaboration.

Advocacy can be formal or informal, collaborative or confrontational depending on the circumstance.

What does success look like?

Success is not always tangible.

The purpose of advocacy is to generate change. By generating the context for decisions and behaviours to change we influence outcomes, often difficult to quantify.

Advocacy can be direct or channelled through stakeholders and third parties to decision makers. The ultimate success is when decision makers claim the changes as their own ideas.

“The greatest victory is that which requires no battle” *Sun Tsu, The Art of War. 5th Century. BC.*

Focused priorities

With scarcity of resources, advocacy efforts must be strategically prioritised to achieve the greatest benefit for the widest section of community. Action should be taken when the objective is clear, risks are mitigated and evidence is collected.

Issues isolated to one local government area will be managed by individual councils.

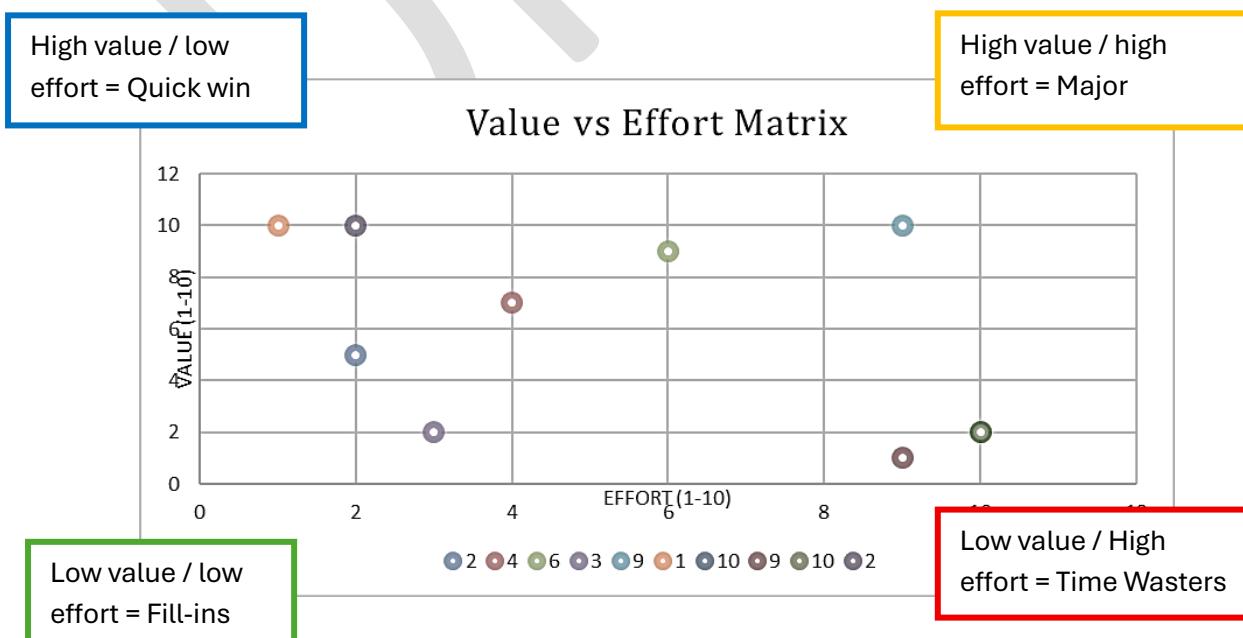
When an issue or opportunity impacts more than one local government area and a locally based solution is identified, the LCLGA can provide advice and coordination, acknowledging that collaboration is a core benefit of association.

Where an issue or opportunity is identified as regional (impacting more than two councils) and requires external action from a third party (i.e. State or Federal Government), the LCLGA will take the lead on co-ordinated advocacy approach, working in line with the strategic direction of the Board to achieve an outcome of shared benefit. Councils will support the LCLGA Executive by sharing data, key contacts and information to build the case.

Where an issue may be isolated to one or two local government areas but the desired outcome is key to regional benefit, LCLGA will include the issue into a broader regional advocacy strategy and coordinate consistent high-level messaging to assist each member council with a regionally consistent narrative.

In considering the LCLGA role in advocating on an issue the following should be considered.

- Does it benefit more than one Local Government Area?
- Is it aligned with our core value proposition and strategic plan?
- Should others be doing this instead?
- Do we have the resources?
- Where does it sit in the Value vs Effort matrix?



Actions and accountability

Issues and opportunities deemed to be of the greatest importance to the region are determined by the Board and set out in the 5-year strategic plan, which is reviewed annually.

Within the scope of these priorities, advocacy activities must be agile and adaptive to external environments. Opportunity to influence outcomes often arise with little notice and can be missed if action is delayed.

While the LCLGA is underpinned by strong governance and accountability, approval processes should be designed to be responsive to the fast pace of politics and legislative processes.

Key Principles

Identify the Issue or Opportunity: A problem or opportunity is identified and its impact on community is clearly articulated.

Develop an evidence-base: Using key data and evidence the case for action is strengthened, and reputation as a trusted partner upheld.

Solutions are identified: desired outcome is identified and matched with mechanisms to achieve results (where possible).

Collaboration is Key: Community stakeholders (outside LCLGA) are identified and engaged in the process to strengthen voice and mitigate risks.

Craft the message and make the case: Evidence is translated into compelling stories and messages to raise awareness of the issue or opportunity and inspire action linked with government policy priorities.

Consistency: The narrative is consistent across all constituent council voices to ensure that we are clear and united in our ask and why. We must all sing from the same song book.

Strong relationships and shared responsibility: relationships based on respect must be established with local, state and federal level stakeholders. Proactive responsibility within local government should be taken first and foremost before requesting the help of others.

Brand recognition: The Limestone Coast Local Government Association should be recognised as a trusted partner with a well-respected history of engagement at a local, state and national level. Every interaction should demonstrate mutual respect, an understanding of the policy making process and the available levers at each level of Government.

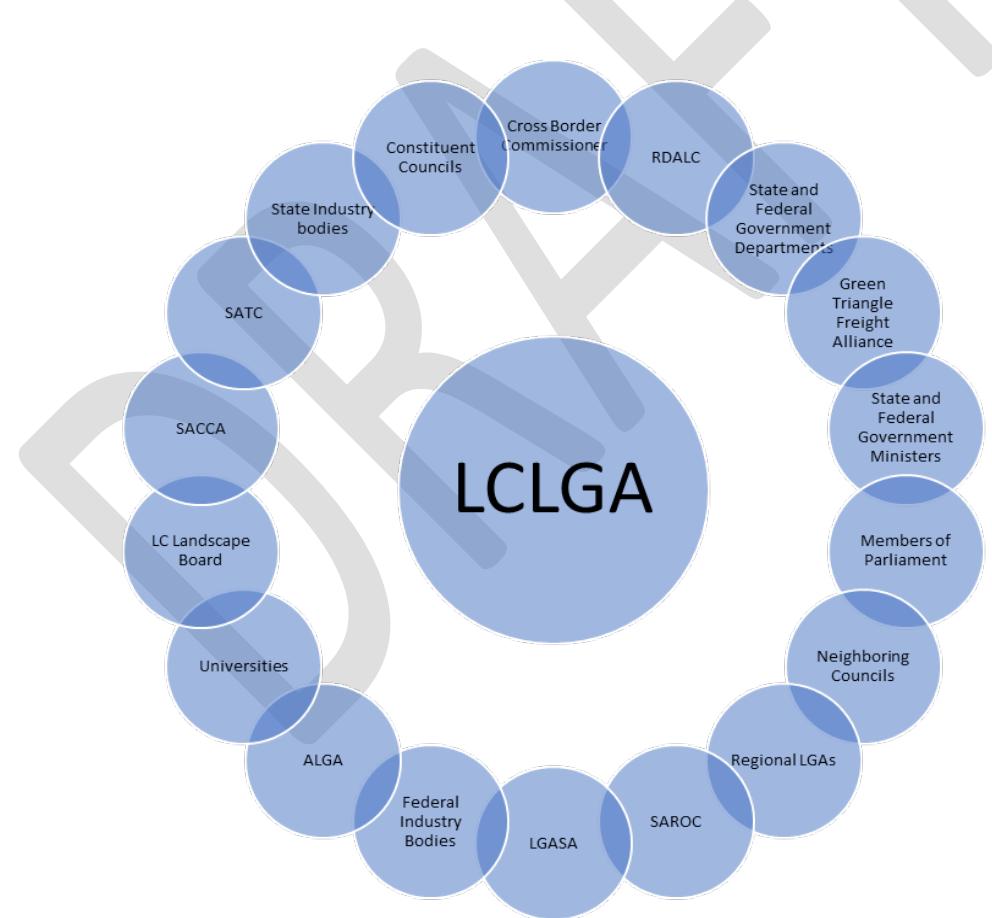
Confrontational advocacy: While sometimes necessary, confrontational advocacy should be avoided, as it comes at a cost. Long term positioning and reputational risk should be assessed against the benefit before confrontational actions are taken to advocate.

Successful outcomes are celebrated: Ongoing advocacy as an Association means actions don't end with outcomes. Giving credit where credit is due and praising decision makers on change is part of building long term relationships for future success.

How do we advocate

- ✓ Making strategic representations in person and in writing to federal and state governments
- ✓ Regularly meeting with Members of Parliament, Ministers, key political staff and industry leaders
- ✓ Actively engaging with all political candidates during election processes (State and Federal)
- ✓ Brokering partnerships and strategic alliances with other local and regional organisations, community leaders and relevant bodies
- ✓ Actively working with peak organisations and supporting their advocacy efforts when they are aligned with ours.
- ✓ Submitting grant applications to secure funding to deliver businesses cases, feasibility studies and masterplans where needed to support our advocacy efforts.

Who we work with



NARACOORTE LUCINDALE COUNCIL

AGENDA FOR COUNCIL MEETING TO BE HELD ON 25 November 2025

13.2 Protection of agricultural lands

Responsible Officer:	CEO – Kelly Westell
Strategic Directions	SD1: Plan for and Manage Growth SD3: Grow the Visitor Economy & our Regional Service Hub SD4: Preserve our Natural Environment & Enhance our Built Assets
Financial Implication:	Nil
Statutory Implication:	Local Government Act 1999, Section 6 – Principal role of a council, in particular: (a) to act as a representative, informed and responsible decision-maker in the interests of its community; and (d) to represent the interests of its community to the wider community; and
Policy Implication:	Nil
Consultative and Community Implication:	Nil at this stage

Report

The Limestone Coast is the State's farming powerhouse, generating approximately 30% of South Australia's agricultural produce by value (GDP). In 2023/24, agriculture, forestry and fishing had the largest output by industry in the region, generating \$3,349 million.

The viability of our regional towns depends largely on agriculture and its allied industries.

At Council's recent business prospectus information session, Members were clear that a priority for Council should be to promote and protect our agriculture sector and concerns were raised about the potential impact from mining and energy developments on highly productive farmlands.

Across the region, a number of developments have been recently discussed, are in the pipeline or due for consideration, and there are concerns about the potential for conflict with farming land uses. These include:

- Mining exploration and developments
- Looming expiry of the moratorium on fracking
- Windfarms (off shore and on shore) – wind generation and transmission lines
- Solar and battery farm developments

NARACOORTE LUCINDALE COUNCIL

AGENDA FOR COUNCIL MEETING TO BE HELD ON

25 November 2025

These are not new issues and the Limestone Coast is not the only region where tensions arise: recent media articles point to issues around housing development in the Adelaide Hills and northern Plains leading to conflict with existing farm practices.

It is unclear to what extent the broader impacts of development on agricultural land are recognised and/or understood by the South Australian Government.

In relation to AR3's Koppamurra mine, Council earlier this year wrote to the Minister for Energy & Mining seeking an urgent independent vulnerability assessment into all aspects of strip mining activities in the Limestone Coast and potential risks to the economy, environment and community.

The Minister's response pointed Council to the project-specific process as the appropriate method for providing feedback. This ignores the key issues in relation to the broader regional risks and impacts across the Limestone Coast region, including:

- Short- and long-term environmental impacts, including on the precious aquifers
- Social harm, including the mental health and wellbeing of landholders, impacts on communities etc
- Financial impacts with the potential loss of premium agricultural lands
- Other potential impacts (e.g. on tourism)

Through Mayor Ross, Naracoorte Lucindale has played a strong role in advocating for the farming sector in relation to drought, and that role continues. Disappointingly, it has become clear local government does not have sufficient influence with the State when it comes to advocating for matters impacting farmers, as evidenced by the lack of traction on the concept of a rating rebate or deferral scheme for those doing it tough in times of drought.

Naracoorte Lucindale Council is one voice. However, as an issue that concerns the entire Limestone Coast region, support of the Limestone Coast LGA – and other peak bodies, as required – will amplify calls from Council for greater protection for the agriculture sector and valuable farming land in the South East and even further afield.

Protections that could be explored by the Limestone Coast LGA include:

- Establishment of an Independent Commissioner for Agriculture for South Australia;
- Greater inputs from (and consideration of) the agriculture sector in relation to mining and energy decisions;
- Regional vulnerability assessments that explore the environmental, social / cultural and economic risks associated with intrusive and extractive industries.

Earlier this year, New South Wales established that state's first statutory Independent Agriculture Commissioner. Her remit includes to work across all levels of government to provide an independent voice for NSW farmers and provide the government with advice and recommendations on agricultural matters such as land use, food security and agricultural productivity issues.

The priority areas guiding the Commissioner's work include to:

- Promote a coordinated and collaborative approach across the Commonwealth Government, the NSW Government and local councils in relation to agricultural matters.

NARACOORTE LUCINDALE COUNCIL

AGENDA FOR COUNCIL MEETING TO BE HELD ON 25 November 2025

- Provide input and advice on the challenges and opportunities of delivering critical renewable energy infrastructure for the agriculture sector.

More information on the Commissioner's role can be found here:

<https://www.dpi.nsw.gov.au/agriculture/lup/nsw-agriculture-commissioner>

These priority areas are consistent with the concerns raised by Council Members.

It is clear this Council sees merit in protecting agricultural land and focusing on value adding to the sector, rather than diminishing productive land. The aim with this recommendation is not to position Naracoorte Lucindale Council as an anti-mining, anti-energy or anti-development but seeks to explore ways of safeguarding agriculture in regions of high value and high risk, such as the Limestone Coast.

As the key advocacy body for local government in this region, the Limestone Coast LGA may be in a position to further explore opportunities to present back to constituent councils for agreement.

Right now, the concern is that our individual voices are not being heard and our efforts to protect the value of our land (and sea), food security, agricultural sector and tourism opportunities for current and future generations are being misunderstood, played down or ignored.

RECOMMENDATION

MOVED CR
SECONDED CR

That the Mayor seeks the support of the Limestone Coast LGA to explore ways of seeking greater protection for the agriculture sector and valuable farming land in the South East, as described in the report.

13.3 Naracoorte Aerodrome – Part Section, Hangar 10 - Herbert Grarock

Responsible Officer:	Manager Finance & Corporate – Alex Edmonds
Strategic Directions	SD1: Plan for and Manage Growth
Financial Implication:	SD3: Grow the Visitor Economy & our Regional Service Hub
Statutory Implication:	SD6: Activate our Recreation, Events, Arts and Culture Opportunities
Policy Implication:	Income: Grarock - \$570.43 (GST incl.) for 2025-26 FY
Consultative and Community Implication:	Section 193 & 202 Local Government Act, 1999



EYES ON EYRE

PURPOSE

This brief is drafted in response to LCLGA Board resolution of 16/02/24 Agenda Item 10.2.2 Eyes on Eyre:

The Executive Officer to obtain more information about resources, including costing. Present findings to the LCLGA Board at the LCLGA April Board Meeting.

OVERVIEW

While the EPLGA were a partner (and still run the online bookings for Councils), it was RDA and Landscapes that were the key drivers to get the project off the ground and provide the solid foundation.

Eyes on Eyre (circa 2017) has evolved to become a mechanism to facilitate a consistent and collaborative approach to tourism on the Eyre Peninsula incorporating a number of agreed priorities with actionable projects.

Eyes on Eyre is a joint initiative of:

- Regional Development Australia Eyre Peninsula (RDAEP),
- the Eyre Peninsula Local Government Association (EPLGA),
- Eyre Peninsula Landscape Board (EPLB),
- the Department for Environment and Water (DEW),
- the Department of Primary Industries and Regions South Australia (PIRSA).

BACKGROUND

Foundations were laid in 2017, when to support the growth of the tourism economy the RDA Whyalla and Eyre Peninsula (RDAWEP), drafted a \$980m strategy - *Destination Eyre Peninsula Program (DEPP) – Foundations for Success*. The strategy included a broad set of projects and provided an overarching strategic vision for destination marketing for the region.

One of the key strategies identified in the DEPP was improving Signage and Wayfinding.

RDAWEP then engaged Wayfound to develop the [Tourism Signage Strategy](#) in 2018.

The Eyes on Eyre Camping Project

In 2022 [a strategy](#) was designed to protect the coastline by using an online booking system for camp sites. Now EPLGA book boat ramps, RV parks and campsites using the platform [bookeasy](#)

- \$100k from SATC for proof of concept
- Pilot of booking system was launched December 2021



- \$500,000 Grant awarded to RDAEP through 'Parks2025' fund (DEW) December 2021 for the online booking system.
- \$710,000 grant awarded to Landscape SA EP for [campsite upgrades](#) March 2022
 - Erection of fencing or rock structures to manage access to appropriate areas.
 - Revegetation of damaged areas.
 - Targeted control of pests and weeds.
 - Installation of regionally consistent signage.

Regional Trails Strategy

[Eyre Peninsula Trails Strategy](#), was published in August 2021 (Tredwell)

Coastal Access and Infrastructure [Birdseye studios](#) were engaged to provide [concept plans](#) for 31 sites across the eyre peninsula. With many of the sites located on crown land ranging from 0.5 hectares to hundreds of hectares, careful planning was undertaken with the RDA, the 9 EP councils, DEW native vegetation council and coast protection staff before consulting with local communities.

Re-branding

In 2022, the Regional Development Australia Eyre Peninsula engaged Fuller to develop a place brand and accompanying place brand identity which could unite it's 11 councils. [Eyre. The Wild Side.](#)

SUMMARY

Over many years, the staff of the five partners (RDAEP, EPLGA Landscapes EP in particular) have put unquantifiable hours of work into Eyes on Eyre.

The costing is equally difficult to obtain. While the largest grants secured were in 2021/22, individual councils have also undertaken [specific projects](#) along the journey.

From: LGA South Australia <lgasa@lga.sa.gov.au>
Sent: Wednesday, December 3, 2025 9:30:27 AM
Subject: Update on drought and upcoming webinar

Dear Mayors,

I write to update you on the outcome of LGA's advocacy to the State Government for the establishment of a Council Rate Deferral Scheme as a targeted drought response measure.

As many parts of South Australia continue to experience the impacts of prolonged drought we know this continues to put pressure on primary producers, local businesses and our communities. While LGA has welcomed the State Government's \$73.4 million drought relief package, feedback from members made it clear that further targeted cashflow support was urgently required.

Following discussion at SAROC and strong member feedback, LGA formally advocated for the establishment of a Council Rate Deferral Scheme. This proposal was designed to provide immediate working capital relief to drought-affected businesses, while avoiding the unsustainable financial burden that large-scale hardship arrangements can place on individual councils.

Disappointingly, the Treasurer has formally advised that they will not proceed with a state-supported Council Rate Deferral Scheme. The State Government's position is that council rate relief is a matter for local governments to consider and manage under existing hardship policies.

Treasurer Koutsantonis has noted that councils already have discretion to amend their eligibility criteria, processes and terms for accessing rate deferrals, including simplifying processes or broadening access where appropriate.

While councils do, and will continue to, respond to hardship in their communities, LGA remains concerned that relying solely on individual council hardship policies can place financial pressure on councils. This could also put local councils services at jeopardy, at a time when these are most required by their communities.

While this is not the outcome we sought on behalf of the sector or drought-affected communities, our advocacy on this issue will continue.

LGA remains actively engaged with Primary Producers SA, PIRSA, Alex Zimmerman as Drought Support Commissioner, and LGA's representatives on the State's Drought Advisory Group: Mayor Paul Simmons (DC Coorong) and Mayor Bill Gebhardt (DC Goyder). Mayor Stephen McCarthy (DC Mt Remarkable) also sits on the Advisory Group, as an appointment of the Minister.

Through these forums we will continue to press for additional, practical measures that provide financial relief.

Upcoming Member Webinar

To support the next phase of this work, LGA will be hosting a member webinar to:

- Discuss the potential next steps following the State Government's decision
- Hear directly from councils on current local experiences and impacts
- Receive an update from PIRSA, Alex Zimmerman – Drought Support

Commissioner and have an opportunity to ask questions

- Hear from LGFA and work on next steps and a potential sector reply.

Further details, including timing and registration details, will be circulated shortly.

I will continue to keep you updated as any further advocacy opportunities arise.

In the meantime, you may wish to provide a confidential copy of this advice to your Council to support your local decision-making.

[**Read the confidential letter**](#)



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Limestone Coast Local Government Association Audit and Risk Committee

MINUTES

Wednesday, 19 November 2025

District Council of Grant & Microsoft Teams

Meeting opened at 9:37am

1.0 Present

Phil Southam	Independent Chair	District Council of Grant
Mayor Lynette Martin OAM	ex-officio	District Council of Grant
Mayor Lisa Ruffell	District Council of Robe	Teams
Kingsley Green	Tatiara District Council	Teams
Charlotte Edmunds	LCLGA EO	District Council of Grant
Vanessa McDonald	LCLGA External Finance consultant	District Council of Grant

2.0 Apologies

Mayor Jeff Pope	Kingston District Council
Darryl Whicker	District Council of Grant

Resolution:

Apologies received from Mayor Jeff Pope and Darryl Whicker.

MOVED Mayor Martin OAM **SECONDED** Mayor Ruffell **CARRIED**

3.0 Conflicts of Interest

The Committee notes that:

1. LCLGA External Finance Manager is directly employed by District Council of Grant
2. Phil Southam is a member of the Audit and Risk Committees of both the District Council of Robe and Kingston District Council.
3. Mayor Ruffell and Mayor Martin are Members of the Audit and Risk Committees of their respective Councils.

4.0 Minutes from the previous meeting**Resolution:**

Minutes from the Audit and Risk Committee Meeting held 24 September 2025 were taken as a true and correct record.

MOVED: Mayor Ruffell **SECONDED:** Mayor Martin OAM **CARRIED**

5.0 Action items from the previous meeting**Resolution:**

That the Committee notes the progress of action items from the previous meeting and resolves to remove completed items from the Agenda.

MOVED: Kingsley Green **SECONDED:** Mayor Martin OAM **CARRIED**

6.0 Budget Review**Resolution:**

1. The Committee notes that the expenses incurred contributing to the deficit have approval from the Board to be drawn from consolidated revenue including:
 - Regional Sports Academy, resolution 22 July 2025
 - Additional Employee costs, resolution 8 August 2025
 - Regional Transport Plan, resolution 10 October 2025
2. That the LCLGA Audit and Risk Committee resolves to recommend to the Board amending the 2025/26 Budget as per updated forecasts presented in Attachment 1 - Budget Review 1.

MOVED: Mayor Martin OAM **SECONDED:** Kingsley Green **CARRIED**

7.0 Other Business**Risk Register and Assurance Map:**

The committee develop a risk register and assurance map to address major risks and provide assurance to member councils. Chair will work with the LCLGA EO on a draft for the next A&R meeting. Agenda item at December LCLGA Board meeting.

8.0 Meeting schedule

An extra Audit and Risk Committee meeting to be scheduled in late July, prior to the 7 August LCLGA Board meeting, to review audited financial statements with external auditors. Committee notes that caretaker conventions do not apply to subsidiaries or their sub-committees.

9.0 Close Meeting – 10:03am

Action Table 19 Nov 2025

date	Action/Resolution	Details/Notes	Status/Timing
24/09/25	Undertake select tender for audit services for 2025-26 financial year	Requests for Tender to be sent to Dean-Newbery, Galpins, Bentleys	In progress
19/11/25	Risk register and assurance map	Develop a basic draft of a risk register and insurance mapping for the committee's review at the next A&R meeting. Discuss at December Board Meeting.	
19/11/25	Insurance cost review	Review the insurance arrangements in detail with LGRS to confirm accuracy of charges and explore any possible reductions.	
19/11/25	Agenda update	Include a standing note in the Minutes of each audit meeting regarding the ongoing conflict of interest for committee members who serve on multiple audit committees.	



Minutes

Tourism Transition Sub-Committee
1pm, 1 December, 2025

District Council of Grant and Microsoft Teams

COMMITTEE MEMBERS

Charlotte Edmunds (Chair)	Executive Officer	LCLGA
Lauren Oxlade (Deputy Chair)	CEO	RDA Limestone Coast
Kelly Westell	CEO	Naracoorte Lucindale Council
Darryl Whicker	CEO	District Council of Grant
Miranda Lang	Director, Regions and Industry Development- Destination Development	SATC
Chris White	General Manager People, Place and Livability	City of Mount Gambier
Camille Lehmann	Manager Community Development	District Council of Robe
Mayor Lynette Martin OAM (ex-officio)	President	LCLGA

2 Open 1:00

3 Present

3.1 Members:

Charlotte Edmunds (Chair)	LCLGA
Lauren Oxlade (Deputy Chair)	RDA Limestone Coast
Kelly Westell	Naracoorte Lucindale Council
Chris White	City of Mount Gambier
Miranda Lang	SATC
Camille Lehmann	District Council of Robe
Mayor Martin	Ex officio

3.2 Observers: Nil

3.3 Staff: Nil

4 Apologies: Darryl Whicker, DCG CEO

5 Conflicts of Interest: Nil

6 Minutes from Previous meeting deemed true and correct.

Moved: Kelly Westell

Seconded: Miranda Lang

Carried



7 Presentation Nil

8 Actions items update

Actions table was received and noted.

LCLGA EO updated the Committee on response from constituent councils regarding Eyes on Eyre initiative. As only one council has site to book, group agreed it be removed from agenda referred back to LCLGA Board.

9 SATC update

9.1 Destination Management Plan progress

The final version is expected by mid-December, and the plan is on track to be completed by the first quarter of 2026.

9.2 Northern and York 'Pilot' Zone update

A summary report will be provided, outlining the learnings and recommendations for the working group.

9.3 Algal Bloom response

The eligible postcodes have not changed, and the perception of algae bloom in Robe remains a concern. A number of SATC Marketing and PR Activities are underway in the Limestone Coast.

LCLGA EO flagged concerns with SATC about state-wide newspaper advertising about the coast is calling campaign.

10 Limestone Coast RTO update

10.1 Tourism Zone establishment – no update

10.2 'Visit Limestone Coast' Digital assets update

There is a need for more content from the councils for the Visit Limestone Coast social media.

10.3 Active projects

LCLGA EO and CBC met with the Tourism Minister to discuss the Naracoorte Caves proposal, which is a top priority in the destination management plan. Lauren Oxlade has been involved in these discussions on behalf of RDA LC.

10.4 Algal Bloom – Stakeholder engagement / feedback

LCLGA EO reported that the survey distributed received 40 responses, which is an improvement from the previous 23. The feedback indicated that the algal bloom perception issue is mainly from Robe, while other regions cited cost of living and weather as concerns.

10.5 RTM stakeholder engagement

RTM was in Robe for the cruise ship arrival last week and will be in Port Mac this week for the tourism industry alumni event. EO will also attend - emphasized the importance of upskilling industry and forming networks to help businesses.

11 Local Opportunities / Upcoming Events

Robe small business *Traxx Robe Adventure Tours* has received a nature tourism grant for the E-bikes, which was a positive development.

Emma Hedges (SATC) in region this week. RDA flagged interest in meeting.

12 Other Business – Nil





Limestone Coast
Local Government
Association

13 Next meeting date

Early March – Chair to arrange.

14 Meeting Closed – 1:38pm

Action Items as at 1 December 2025

Date created	Description	Responsible Person	Status
16/9/25	Ensure Regional Tourism Manager engages with Councils and RDA	Charlotte	In progress
16/9/25	Provide content for Visit Limestone Coast socials	All	Ongoing
1 December	Eyes on Eyre booking system – remove and refer back to LCLGA Board	Charlotte	New
1 December	Distribute new marketing content- Ensure new social media content is shared with Kate for Visit Limestone Coast distribution	Miranda Lang	New
1 December	Bring feedback about state government newspaper advertising re 'Coast is Calling Campaign' to Chris Burford SATC	Miranda Lang	New
1 December	Send Robe event content to Uana at NLC for Visit Limestone Coast	Camille	New
1 December	Share tourism industry event and training programme dates for promotion	Miranda Lang/Lauren	New

Minutes

Tourism Transition Sub-Committee

1pm, October 21, 2025

District Council of Grant and Microsoft Teams

COMMITTEE MEMBERS

Charlotte Edmunds (Chair)	Executive Officer	LCLGA
Lauren Oxlade (Deputy Chair)	CEO	RDA Limestone Coast
Kelly Westell	CEO	Naracoorte Lucindale Council
Darryl Whicker	CEO	District Council of Grant
Miranda Lang	Director, Regions and Industry Development- Destination Development	SATC
Chris White	General Manager People, Place and Livability	City of Mount Gambier
Camille Lehmann	Manager Community Development	District Council of Robe
Mayor Lynette Martin OAM (ex-officio)	President	LCLGA

2 Open 1:10

3 Present

3.1 Members:

Charlotte Edmunds (Chair)	LCLGA
Lauren Oxlade (Deputy Chair)	RDA Limestone Coast
Kelly Westell	Naracoorte Lucindale Council
Darryl Whicker	District Council of Grant
Miranda Lang	SATC
Camille Lehmann	District Council of Robe

3.2 Observers: Nick McIntyre, National Parks and Wildlife

3.3 Staff: Nil

4 Apologies: Mayor Martin OAM, Chris White

5 Conflicts of Interest: Nil

6 Minutes from Previous meeting deemed true and correct.

7 Presentation – Nick McIntyre, National Parks and Wildlife spoke to the committee regarding Bookeasy booking system used for campsites.



National Parks has around 160 camp sites across about 30 camp grounds in the Limestone Coast, all use Bookeasy system.

8 Actions items update

Actions table was received and noted.

New data via SATC is expected in January 2026.

Possible guests to future meetings could include learnings from other RTOs.

9 SATC update

9.1 Destination Management Plan progress

On track for draft in November. RTM will socialize for comment and feedback

9.2 Northern and York 'Pilot' Zone update

Zone Board has met and workshopped the 3x DMPs to establish priorities

Zone pilot establishment report being finalised by SATC

9.3 Algal Bloom response

- SATC update on Coast is Calling campaign (intra-state) – vouchers and marketing.
- Data regarding bookings and spend as result of campaign is being monitored.
- Perception impact in Limestone Coast - anecdotal impacts and visitor spend data.
- Concerns raised about State Government recognition and policy lags in relation to range of issues impacting economy.
- Suggestion made that pre-emptive crisis planning needs STO co-ordination and leadership for tourism industry.

10 Limestone Coast RTO update

10.1 Tourism Zone establishment – no update

10.2 'Visit Limestone Coast' Digital assets update

- Kelly Westell gave update on resources and outcomes since August 19 handover.

10.3 Active projects

- Charlotte spoke about responsible visitation coastal campaign – DCG providing 'mud map' to graphic designer by end of month.
- Advocacy - Election ask re LC Tourism to be in line with DMP.
- Charlotte will seek meeting with GORRT to discuss opportunities to collaborate and identify gaps in market

10.4 Algal Bloom – Stakeholder engagement / feedback

- Survey to be distributed early November to businesses
- Tourism Management group to meet in November will also feedback from VICs etc.

10.5 RTM stakeholder engagement

- 3x Limestone Businesses have been added to approved cohort to attend Aust Tourism Exchange in Adelaide in May 2026. Limestone Coast attendance TBC.
- RTM is engaging directly with coastal businesses re Algal Bloom feedback as well as through survey and e-Direct Mail, and Tourism Management



11 Local Opportunities / Upcoming Events
11.1 Eyes on Eyre initiative

Project Scope needed. Add to LC CEO meeting agenda.

12 Other Business – Nil
13 Next meeting date

Early December – Chair to arrange.

14 Meeting Closed – 3:10pm
Action Items as at 21 October 2025

Date created	Description	Responsible Person	Status
16/9/25	Ensure Regional Tourism Manager engages with Councils and RDA	Charlotte	In progress
16/9/25	Provide content for Visit Limestone Coast socials	All	Ongoing
21 October	Amended survey distributed Nov. RDA to help in small business engagement.	Charlotte / Lauren	New
21 October	Data that shows any decline in visitor spend to be shared	Camille / RTM	New
21 October	Project scope for camp site booking system Seek EP project scope and discuss with LCLGA CEOs	Charlotte	New
21 October	September business confidence survey response report shared	Charlotte	





Tourism Management Committee Meeting

Limestone Coast
Local Government
Association

Tuesday 4 November 2025
10:00am – 11.30am
Online via Teams

Minutes

1.0 Welcome and apologies

Present members:

City of Mount Gambier	Biddie Shearing
Naracoorte Lucindale Council	Josie Collins
Robe District Council	Camille Lehmann
Kingston District Council	
District Council of Grant	
Tatiara District Council	Kelly Hutchinson
LCLGA	Kate Napper Charlotte Edmunds

Apologies: Rebecca Perkin (DCG), Tess Armfield (KDC)

Kate provided a group introduction to Charlotte Edmunds. General discussion followed about the Committee's role, the updated Terms of Reference, and interaction with the new Tourism Transition Sub-Committee.

2.0 Previous Minutes

N/A

3.0 Action items

N/A

4.0 Destination Management Plan (DMP) Update

a) DMP progress

Kate provided an overview of progress on the Limestone Coast Destination Management Plan (DMP).

The draft DMP will be circulated imminently to council CEOs and Mayors/the LCLGA Board. A 3–3.5 week feedback period is expected. Broader industry engagement will also occur including a guided feedback form.

The DMP frames potential regional projects and indicative partners but does not commit councils to investments. A video walkthrough has been prepared to support understanding of the draft.

Kate also noted ongoing discussions regarding how tourism region performance will be measured going forward, with a shift toward social impact metrics alongside visitation and expenditure.

b) Product Development

Robe Cruise Visit – Silversea maiden call (25 November 2025) – Camille provided an overview of the proposed shore excursions showcasing Robe and surrounding areas. SATC will support a welcome activation, with Kate and Camille to attend.

Agritourism - Kate reported back from the Australian Regional Tourism Convention and the National Agritourism Forum, noting Tourism Australia/Austrade's commitment to advancing agritourism data. She will circulate Austrade's Agritourism Report.

ACTION: Kate to share Austrade's Agritourism Report with the Tourism Management Committee.

c) Stakeholder Engagement

Quarterly RTO Updates with industry database - LCLGA will continue quarterly regional tourism updates, with the next edition planned for December.

Tourism Business Outlook Survey - A quarterly survey tracking trading conditions, booking confidence and forward sentiment is underway. Charlotte will provide council-level breakdowns and a regional summary once responses are finalised.

Upcoming SATC Destination Development Visit – Emma Hedges, our Limestone Coast Industry Development contact at SATC, will be in the region from 3–5 December. Kate will accompany her on operator visits and is planning an alumni gathering for participants of the Experience Development Program (EDP) and the Distribution Ready Program (DRP).

ATE 2026 – A regional Limestone Coast booth was considered but isn't viable this year due to limited operator numbers and resourcing. Several Limestone Coast businesses have submitted EOIs, and Kate has been in touch with eligible operators to support Limestone Coast representation.

PR Engagement - Kate noted the strengthening relationship with SATC's PR team and encouraged councils to flag any story ideas or opportunities to be passed along.

5.0 Regional Growth Strategy 2025-2030

The DMP remains a key deliverable under the VISIT goal of the regional strategy. Charlotte provided the following updates:

- Regional Trails – A Regional Trails Working Group has been established to consolidate earlier trail planning into a more cohesive regional strategy.
- Eyes on Eyre project – Discussions with councils indicate limited demand for a region-wide booking system, as most bookable coastal areas sit within a single council area.
- Cross-Border Opportunities – Collaboration continues with the SA Cross Border Commissioner on linking Naracoorte Caves with Budj Bim, and advocating for enhancements to the Melbourne–Adelaide touring route to increase regional dispersal.

6.0 Opportunities for collaboration

No update.

7.0 Support & Funding Opportunities

Coast is Calling Campaign / Dining Cashback – Kate mentioned Dining Cashback and eligibility of 5275 (Kingston) postcode in the Limestone Coast. She will follow up with SATC regarding eligibility for seafood businesses and updated postcode lists.

ACTION: Kate to confirm the eligibility criteria for seafood retailers newly added to the Dining Cashback program.

SATC Industry Capability Programs – Kate noted the strong participation from Limestone Coast businesses across EDP and DRP, with positive feedback from SATC and Tourism Australia on the region's engagement to date.

8.0 Tourism and visitor updates

Robe – Noted declines in visitor centre foot traffic and mixed operator performance, with some coastal cancellations linked to algal bloom perceptions. September spending down approximately 10%.

Naracoorte Lucindale – Visitor numbers remain strong with minimal algal bloom concerns; demand continues in mid-range accommodation ahead of a busy events period.

Tatiara (Bordertown) – School holidays were busy with continued steady visitation; speedway events and a potential Toyota activation (linked to Gather Round) were noted.

Visit Limestone Coast social media - Naracoorte Lucindale Council continues managing Visit Limestone Coast social media (~3 posts per week) with rotating regional representation. Councils were encouraged to supply quality images. Website capacity remains limited, with increasing broken links noted. Charlotte and Kate will discuss options offline.

Christmas Events – Kate advised that SATC is preparing to launch a Christmas events page on southaustralia.com, and councils are encouraged to ensure ATDW listings (e.g., pageants) are live. Kate will also raise the inclusion of New Year's events with SATC.

9.0 Other business

Charlotte invited suggestions for adjustments to the updated Terms of Reference or agenda structure.

Next Meeting – The group agreed to schedule the next meeting in late February 2026 to allow January visitor and Spendmapp data to be included.

Meeting End: 11.26am

LIMESTONE COAST TOURISM MANAGEMENT COMMITTEE (LCTMC)

LIST OF MEETING ACTIONS

DATE OF MEETING	ITEM No.	ACTION	OFFICER	DUEDUE	STATUS UPDATE- 26/11/2025	DATE OF COMPLETION
4 NOV 2025	4.0 b)	Kate to share Austrade's Agritourism Report with the Tourism Management Committee.	Kate Napper		Complete. Report shared with group via email – 5 November 2025	5/11/25
4 NOV 2025	7.0	Kate to confirm the eligibility criteria for seafood retailers newly added to the Dining Cashback program.	Kate Napper		Complete. Seafood retailers from across South Australia eligible to participate. Eligibility details shared with group via email – 5 November 2025	5/11/25

Letter to The Editor,

The news that the State Labor Govt is revisiting gas exploration and extraction in the Limestone Coast has been greeted with a mix of anger and sadness across the community, when to date we have all been so proud to be living in SA where our government has been a leader in renewables, not just in Australia, but for the world.

After such a hard fought, evidence based and community led push against the predatory gas industry (in this case, Beach Energy) and government of the day that resulted in a 10-year moratorium for our region, we are back here again. With a Mining and Energy Minister so bereft of new ideas for our state that he has to reach back into the distant past to resurrect a bad policy at a time when our state can barely afford it.

Our aquifer, that underpins all prosperity in the region, is under immense stress. Introducing gas exploration and extraction will only exacerbate this, putting existing industries, businesses, environment and communities at risk.

The Climate Emergency is becoming a much more urgent problem, with the ongoing devastating Algal Bloom in St Vincent and Spencer Gulfs destroying all marine life in its path and crushing communities in the impacted areas with no end in sight. Opening a gas field is only pouring more fuel on the fire that is causing this marine heatwave. To do it in the same State would be to add insult to injury.

The fact that this very same party declared a climate emergency in 2022 (the first Australian state to do so) and yet here we are again in 2025 discussing new fossil fuel projects is peak gaslighting itself. On top of this, I have reliable information from a councillor present that Beach Energy Officials have, in meetings with Local Councils, “Reserved the right to frack” if they find sufficient resources only recoverable using this destructive method. To say this is alarming is an understatement..

So, the State Labor Government, the Premier, and the Minister for Energy and Mining, have some questions to answer.

1; The United Nations has declared that “We cannot have any NEW fossil fuel projects” if we are to meet our Paris Accord Agreements to limit the degree of the climate emergency. Show us the science that proves this wrong? If you can’t, why are you pursuing this course of action and why did you declare a climate emergency?

2; The moratorium on fracking in the Limestone Coast will soon be over (2028). Will the State Labor Government introduce and pass legislation banning this practice outright in the Limestone Coast/Otway Basin, giving certainty to communities and industry in the region? This will also clarify the issue for the gas industry. If not, why not?

3; All discussion on the issue of domestic gas use focuses on supply. Why hasn’t the State Labor Government introduced legislation banning new connections to the gas grid thus leaving more gas for businesses and industry that need more time to transition? A ban has been in place for over a year in Victoria and the sky hasn’t fallen in. Surely this can be replicated in S.A.?

4; The last time the State Labor Government backed the gas industry to expand into the Limestone Coast, tens of millions of taxpayer dollars were wasted, gifted to private gas companies. If we must do this zombie dance again, will the government rule out any and all

financial assistance to this industry? Surely this money would be better spent on our ailing health and education systems?

5; The LNG import terminal at Outer Harbour, Adelaide, is expected to be completed by 2028. With a projected capacity of 2 million tonnes of LNG per annum, is this not enough to protect S.A. from any projected shortfall in supply/ Also, why aren't we accelerating our already impressive transition to renewable energy instead of going backwards?

These questions need to be addressed. This proposed project needs to be dumped, and this government needs to proceed with urgency to a future free from fossil fuels. Anything less is a betrayal of existing and future generations that will be left with the mess.

Angus Ralton

Limestone Coast Protection Alliance

From: angus@refinedsurfacedesign.com.au
To: [EO | LCLGA](#)
Subject: Letter to the Editor
Date: Tuesday, 14 October 2025 9:20:52 PM
Attachments: [LCPA Gas Letter.docx](#)

To the Executive Officer of the L.C.L.G.A., Charlotte Edmunds

I hope this email finds you well. I recently wrote and had published in all Limestone Coast regional papers, a letter to the editor outlining concerns held by our community regarding the proposal to explore and possibly extract fossil fuels (gas) in our region. I would greatly appreciate a response from you in relation to the points raised and to find out what position the LCLGA has taken on this issue.

Cheers,
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