



Limestone Coast Local Government Association

"Limestone Coast Better Together"

NOTICE is hereby given that the **Annual General Meeting**
of the

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

will be held on **Friday 13 February 2026**, commencing at **9am**
at Wulanda Recreation and Convention Centre, 7 Margaret
Street, Mount Gambier SA 5290

A handwritten signature in blue ink, appearing to read 'Charlotte Edmunds', is positioned above the printed name.

Charlotte Edmunds

Executive Officer

Limestone Coast Local Government Association



ANNUAL GENERAL MEETING

OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

AGENDA

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Attachments:

- Minutes of the LCLGA Annual General Meeting held 14 February 2025
- LCLGA Annual Report 2024-25
- LCLGA Audited Financial Statements for the 2024-25 financial year

1. OPEN & PRESIDENT’S WELCOME

We acknowledge the Boandik peoples as the traditional custodians of the land where we meet today.

We respect their spiritual relationship with the land and recognise the deep feelings of attachment our first nations people have with the land.

2. ATTENDENCE AND APOLOGIES

Recommendation		
That apologies be noted and accepted.		
MOVED	SECONDED	CARRIED/LOST
OR NILL		

3. CONFIRMATION OF MINUTES AND BUSINESS ARISING

3.1 The Minutes of the LCLGA Annual General Meeting held 14 February 2025 have been circulated with this Agenda to all Board members.

Recommendation		
That the minutes of the LCLGA Annual General Meeting held 14 February 2025 at Mount Gambier be taken as read and confirmed as accurate.		
MOVED	SECONDED	CARRIED/LOST

3.2 Business arising from the Annual General Meeting 2025

4. DISCLOSURE OF INTERESTS

Pursuant to Division 1, Part 4, Chapter 5 of the Local Government Act 1999, a Board Member who has an interest in a matter within the Agenda must disclose the interest to the Board.

5. LCLGA Annual Report 2024-25

The Annual Report 2024-25 was approved by the Board on 21 August 2025.

Recommendation

That the LCLGA Annual Report 2024-25 be received and noted.

MOVED

SECONDED

CARRIED/LOST

6. LCLGA Audited Financial Statements for the 2024-25 financial year

The Audited Financial Statements for the 2024-25 financial year were approved by the Board on the 21 August 2025.

Recommendation

That the LCLGA Audited Financial Statements for the 2024-25 financial year be received and noted.

MOVED

SECONDED

CARRIED/LOST

7. Meetings for the calendar year 2026

The meetings for the calendar year 2026 were approved by the Board on the 12 December 2025.

Recommendation

That the Board note the meeting schedule for 2026.

DATE	LOCATION
13 FEBRUARY 2026	CITY OF MOUNT GAMBIER
10 APRIL 2026	DISTRICT COUNCIL OF ROBE
26 JUNE 2026	DISTRICT COUNCIL OF GRANT
7 AUGUST 2026	TATIARA DISTRICT COUNCIL
9 OCTOBER 2026	NARACOORTE LUCINDALE COUNCIL
11 DECEMBER 2026	KINGSTON DISTRICT COUNCIL

MOVED

SECONDED

CARRIED/LOST

8. ELECTION OF OFFICE BEARERS

8.1 Election process for President and Vice President

Recommendation		
That the Board		
1. Endorse first past the post voting method where two candidates accept nomination for the position of President or Vice President.		
2. Endorse the preferential voting method in the event of three or more candidates accepting nominations for the position of President or Vice President.		
MOVED	SECONDED	CARRIED/LOST

8.2 Election of President and Vice President

*The President will declare the position of President and Vice President vacant.
The Executive Officer will chair the meeting until a President is appointed.*

8.2.1 Call for nominations for the position of President.

Appoint <i>[insert]</i> for the position of LCLGA President until the 2027 LCLGA Annual General Meeting.		
MOVED	SECONDED	CARRIED/LOST

Once elected, the President will chair the remainder of the meeting.

8.2.2 Call for nominations for the position of Vice President.

Appoint <i>[insert]</i> for the position of LCLGA Vice President until the 2027 LCLGA Annual General Meeting.		
MOVED	SECONDED	CARRIED/LOST

9. MEMBERS OF THE LCLGA BOARD

Current Membership

Constituent Council	LCLGA Board Member	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin OAM	Deputy Mayor Cr. Josh Lynagh
District Council of Grant	Mayor Kylie Boston	Deputy Mayor Cr Karen Turnbull.
Naracoorte Lucindale Council	Mayor Patrick Ross	Deputy Mayor Cr. Abigail Goodman
Kingston District Council	Mayor Jeff Pope	Deputy Mayor Cr. Jamie Parkins
District Council of Robe	Mayor Lisa Ruffell	Deputy Mayor Cr. Nick Brown
Tatiara District Council	Mayor Liz Goosens	Deputy Mayor Cr. Lynton McKenzie

Recommendation
That the Board acknowledge the current LCLGA Board Members in accordance with the LCLGA Charter.
<p>MOVED</p> <p style="text-align: center;">SECONDED</p> <p style="text-align: right;">CARRIED/LOST</p>

10. LCLGA Sub Committees

10.1 LCLGA Roads and Transport Working Committee

The primary function of the Roads and Transport Working Group (RTWG) is to coordinate and progress regional road and transportation issues and activities, and particularly to:

- Oversee the implementation of the Region’s regional transport strategy.

- Coordinate the review and update of the Region’s regional transport strategy as needed.
- Assess and prioritise regional transport projects as necessary.
- Coordinate and support submissions for funding on all transport issues but in particular for regional road funding in conjunction with Councils.
- Encourage greater cross Council and stakeholder liaison and collaboration.
- Foster road network planning throughout the region consistent with State and National transport planning.
- Raise and discuss road and transport issues of common interest or concern and develop appropriate courses of action for recommendation to the LCLGA Board.
- Facilitate greater awareness and understanding across member councils of topical road and transportation issues and funding opportunities and processes.
- Ensure formal project reporting and requirements of any project funding agreements are met.
- Undertake actions or tasks as directed by the LCLGA Board

Current Membership of the Committee:

Charlotte Edmunds	LCLGA
Aaron Hillier	Tatiara District Council
Abdullah Muhmud	City of Mount Gambier
Vacant	Naracoorte Lucindale Council
Brett Holmes	Kingston District Council
Tony Jordan	District Council of Grant
Dave Worthley	District Council of Robe

Naracoorte Lucindale Council is not currently represented with a voting member on the LCLGA Roads and Transport Working Committee since the resignation of the previous Director Infrastructure & Services.

The Roads and Transport Working Committee Terms of Reference state
The LCLGA Board will vote on appointments and replacements should a Committee member leave during their term;

Recommendation		
That the Board appoint Robert Steed to the LCLGA Roads and Transport Working Committee as the delegate for Naracoorte Lucindale Council.		
MOVED	SECONDED	CARRIED/LOST

10.2 LCLGA Audit and Risk Committee

The LCLGA Audit and Risk Committee is established to provide the Board and Executive Officer with advice and recommendations to improve the LCLGA's overall performance, including corporate and financial governance, business risks and legal compliance.

The LCLGA Audit and Risk Committee has been re-established with Terms of Reference reviewed, amended and adopted by the Board at the General Meeting held 10 October 2025. An Independent Chair has been appointed and the Committee has made a number of recommendations to the Board.

The recent resignation of District Council of Grant CEO Darryl Whicker leaves a vacancy that must be filled as per Terms of Reference:

Appointments will be made by the LCLGA Board following a nomination process after each Local Government election. Nominations should be submitted by 31st December and considered at the LCLGA AGM in February. The Board will also manage replacements if a member steps down during their term;

Current membership of the committee:

Phil Southam	Independent Chair
Mayor Jeff Pope	Kingston District Council
Mayor Lisa Ruffell	District Council of Robe
Vacant	District Council of Grant
Kingsley Green	Tatiara District Council
Charlotte Edmunds	LCLGA EO

The LCLGA President will be an ex-officio member of the Committee.

Recommendation		
That the Board appoint <i>[insert name]</i> to the LCLGA Audit and Risk Committee to fill the vacancy created by outgoing District Council of Grant CEO Darryl Whicker.		
MOVED	SECONDED	CARRIED/LOST

10.3 Tourism Transition Committee

The intent and key objectives of the Tourism Transition Committee is to:

- a) To strategically inform, guide and actively participate in the transition of the Limestone Coast Regional Tourism Organisation.

- b) To increase collaboration with SATC and support the Regional Tourism Manager in the development and implementation of a regional Destination Management Plan.
- c) To guide and inform stakeholder engagement strategies undertaken by the LCLGA as the RTO
- d) To advocate on behalf of the local tourism industry on key tourism projects and initiatives

Current membership:

Charlotte Edmunds (Chair)	Limestone Coast Local Government Association
Lauren Oxlade (Deputy Chair)	Regional Development Australia Limestone Coast
Kelly Westell	Naracoorte Lucindale Council
Darryl Whicker	District Council of Grant
Miranda Lang	South Australian Tourism Commission
Chris White	City of Mount Gambier
Camille Lehmann	District Council of Robe

The LCLGA President will be an ex-officio member of the Committee.

As per the Terms of Reference:

The membership of the Tourism Transition sub-committee shall comprise:

- 2 x LCLGA constituent council Chief Executive Officers
- 2 x tourism or related staff of LCLGA constituent Councils
- 1x LCLGA Executive Officer
- 1x RDA Chief Executive Officer
- 1x delegate from the South Australian Tourism Commission

The Chair and Deputy Chair shall be appointed by LCLGA Board.

Proxy delegates for the Regional Development Board and SATC representatives shall be appointed, with the onus on delegates to seek attendance by their proxy if they are unable to attend a meeting.

Any Committee Member may resign from the sub-committee, but such resignation shall not be effective until the Chair has received written notice to that effect.

Given some recent movement in positions in a number of organisations it is recommended that membership be reviewed, with nominations sort for one CEO and one tourism or related staff of LCLGA constituent Councils.

Recommendation		
<ol style="list-style-type: none"> 1. That the Board appoint [<i>insert name</i>] to the LCLGA Tourism Transition Committee to fill the vacancy created by outgoing District Council of Grant CEO Darryl Whicker. 2. That Acting CEO of RDALC replace former RDALC CEO Lauren Oxlade until such time as a new CEO of RDA LC is appointed, who shall, upon appointed to the position of CEO RDALC become the delegated member of LCLGA Tourism Transition Committee. 		
MOVED	SECONDED	CARRIED/LOST

10.4 Tourism Working Committee

The purpose of the Committee is to ensure ongoing communication and collaboration across constituent councils. Provide advice and recommendations to the LCLGA Board and, as required, the Tourism Transition Sub-Committee on Tourism related matters.

The membership of the Tourism Management Committee is comprised of:

- One member from each constituent council intended to be the Chief Executive Officer or delegate with relevant tourism, marketing or visitor experience responsibilities
- The Executive Officer of the LCLGA
- The Regional Tourism Manager of the LCLGA

Current Members:

Charlotte Edmunds	LCLGA
Kate Napper	LCLGA
Biddie Shearing	City of Mount Gambier
Josie Collins	Naracoorte Lucindale Council
Tess Armfield	Kingston District Council
Rebecca Perkin	District Council of Grant
Alex Graham	District Council of Robe
Kelly Hutchinson	Tatiara District Council

The LCLGA President will be an ex-officio member of the Committee.

Recommendation
That the Board note the current membership of the Tourism Working Committee as delegated by each Constituent Council CEO.

MOVED	SECONDED	CARRIED/LOST
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11. Outside Organisations

11.1 Green Triangle Freight Action Plan

Current Appointment	Council
Mayor Kylie Boston	District Council of Grant
Charlotte Edmunds	Executive Officer LCLGA

<p>Recommendation</p> <p>That the LCLGA be represented at meetings of the Green Triangle Freight Action Group by the LCLGA Executive Officer and <i>[insert]</i> for the 2026 year.</p> <p>MOVED</p> <p>SECONDED</p> <p>CARRIED/LOST</p>

11.2 South Australian Coastal Council Alliance

Current Appointment	Council
Mayor Kylie Boston	District Council of Grant
Mayor Lisa Ruffell (Proxy)	District Council of Robe

<p>Recommendation</p> <p>That the LCLGA be represented within the South Australian Coastal Council Alliance by <i>[insert]</i> and <i>[insert]</i> appointed as proxy for the 2026 year.</p> <p>MOVED</p> <p>SECONDED</p> <p>CARRIED/LOST</p>
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12. Delegations

Clause 2.6 of the LCLGA Charter, Delegation by LCLGA, states;

LCLGA may, subject to this Charter and in accordance with the Act by resolution delegate any of its power or, functions under the Act or this Charter but may not delegate:

- *the power to impose charges including the power to impose a Project Fee or Subscriptions;*
- *the power to borrow money or obtain any other form of financial accommodation;*
- *the power to approve expenditure of money on the works, services or operations of LCLGA not set out or included in a budget approved by LCLGA or where required by this Charter approved by the Constituent Councils;*
- *the power to approve the reimbursement of expenses or payment of allowances to members of the Board;*
- *the power to adopt financial estimates and reports.*

A delegation is revocable at will and does not prevent LCLGA from acting in a matter.

Recommendation	
That the Board resolve to delegate the following functions;	
Delegation	To
Bank account signatories	President Vice President Executive Officer
Approving expenditure of budgeted items	Executive Officer
Approving internal project briefs	Executive Officer
Approving expenditure within annual budget up to \$20,000	Executive Officer
Calling for tenders, contracts and consultancies in line with procurement policy	Executive Officer
Appointing tenders, contracts and consultancies in line with procurement policy	Executive Officer
Recruitment of staff within budget other than Executive Officer	Executive Officer
Performance management of Executive Officer	Board
Performance management of staff and contractors	Executive Officer
MOVED	SECONDED
	CARRIED/LOST

13. Presidents Honorarium

The Presidents Honorarium is paid quarterly in recognition of the additional work and responsibility associated with the role.

A review of the presidents Honorarium is overdue.

At the 2025 AGM the Board resolved:

1. *The LCLGA Board set the LCLGA Presidents Annual Honorarium at \$9,600 per annum to the 30 June 2025 then reviewed by the LCLGA Board.*

Recommendation

That the LCLGA Presidents Honorarium be set at *[insert]* per annum for the 2026 year.

MOVED

SECONDED

CARRIED/LOST

14. Other Business

15. Close



**ANNUAL GENERAL MEETING
OF THE LIMESTONE COAST LOCAL GOVERNMENT
ASSOCIATION**

MINUTES

Date: 14th of February 2025

Time: 10.00am start

Location: Wulanda Recreation and Convention Centre
7 Margaret Street
Mount Gambier SA 5290

1. PRESENT

Mayors

City of Mount Gambier	Mayor Lynette Martin OAM
District Council of Grant	Mayor Kylie Boston
Kingston District Council	Mayor Jeff Pope
Naracoorte Lucindale Council	Mayor Patrick Ross
District Council of Robe	Mayor Lisa Ruffell
Tatiara District Council	Mayor Liz Goossens
Wattle Range Council	Vacant

CEOs & LCLGA

City of Mount Gambier	Sarah Philpott (CEO)
Kingston District Council	Ian Hart (CEO)
District Council of Robe	Nat Traeger (CEO)
Tatiara District Council	Anne Champness (CEO)
District Council of Grant	Leith McEvoy (Acting CEO)
LCLGA	Colin Byles Interim Executive Officer

GUESTS

LGASA	Andrew Lamb
Member for MacKillop	Nick McBride MP
Member for Mount Gambier	Troy Bell Mp
RDALC	Lauren Oxlade
UniSA	Mr Ian McKay

APOLOGIES

Member for Barker	Hon Tony Pasin MP
Wattle Range Council	Ben Gower CEO
Naracoorte Lucindale Council	Trevor Smart CEO
District Council of Grant	Darryl Whicker CEO

Moved: Kingston District Council

Seconded: Tatiara District Council

1. That the apologies be noted and accepted.

CARRIED

Meeting opened: 10.00am

2. MINUTES OF THE PREVIOUS ANNUAL GENERAL MEETING

2.1 Confirmation of previous Annual General Meeting Minutes

Moved: Tatiara District Council
Seconded: Kingston District Council

The Minutes of the LCLGA Annual General Meeting, held at Wattle Range Council on Friday, 16th of February 2024 be taken as read and confirmed.

CARRIED

2.2 Business Arising from the previous Annual General Meeting

NIL

3. LCLGA ANNUAL REPORT 2023-24

The Annual Report was approved by the Board on the 11th of October 2024.

4. AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDING 30TH JUNE 2024.

The Audited Financial Statements were approved by the Board on the 9th of August 2024.

5. ANNUAL BUSINESS PLAN FOR THE YEAR ENDED 30TH JUNE 2024

The Annual Business Plan was approved by the Board on the 30th of August 2024.

6. MEETINGS FOR THE YEAR 2025

The recommended meeting dates and locations for 2025 are listed below. These dates were circulated late last year as holding dates in your diaries prior to endorsement.

Moved: District Council of Robe
Seconded: District Council of Grant

CARRIED

That the LCLGA Board adopt the LCLGA Board Meeting dates listed below for the 2025 calendar year.

DATE		LOCATION
April 4th	2025	District Council of Robe
June 6th	2025	District Council of Grant
August 8th	2025	Tatiara District Council
October 10th	2025	Naracoorte Lucindale Council
December 12th	2025	Kingston District Council

7. APPOINTMENT OF AUDITORS

At the last Annual General Meeting held on the 14th of February 2024 the following resolution was adopted,

“Undertake a tender process for a 5-year contract for new Auditors to start as of the 1st of July 2024 until 30th of June 2029.”

This resolution has not been acted on to date due to the multiple changeovers of staff and other processes requiring attention.

This tender process will now be immediately actioned and brought back to the LCLGA Board for determination when the tender process is complete.

8. ELECTION OF PRESIDENT AND VICE PRESIDENT

8.1 Election process for President and Vice President

Moved: Naracoorte Lucindale Council

Seconded: District Council of Robe

1. Endorse first past the post voting method where two candidates accept nomination for the position of President or Vice President.
2. Endorse the preferential voting method in the event of three or more candidates accepting nominations for the position of President or Vice President.

CARRIED

8.2 ELECTION OF PRESIDENT AND VICE PRESIDENT

The President declared the position of President and Vice President vacant.

The Interim Executive Officer chaired the meeting till a President was appointed

Call for nominations for the position of President.

Tatiara District Council nominated Mayor Lynette Martin

There were no further nominations for the position of President

Moved: Tatiara District Council

Seconded: Kingston District Council

That Mayor Lynette Martin OAM be appointed to the position of LCLGA President until the 2026 LCLGA Annual General Meeting.

CARRIED

President Mayor Martin resumed chairing the meeting

Call for nominations for the position of Vice President.

District Council of Grant nominated Mayor Liz Goossens

There were no further nominations for the position of Vice President

<p>Moved: District Council of Grant Seconded: District Council of Robe</p> <p>That Mayor Liz Goossens be appointed to the position of LCLGA Vice President until the 2026 LCLGA Annual General Meeting.</p> <p style="text-align: right;">CARRIED</p>
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10. MEMBERS OF THE LCLGA BOARD

Current LCLGA Board Members

Constituent Council	LCLGA Board Member	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin OAM	Deputy Mayor Cr. Josh Lynagh
District Council of Grant	Mayor Kylie Boston	Deputy Mayor Cr. Brad Mann
Naracoorte Lucindale Council	Mayor Patrick Ross	Deputy Mayor Cr. Abigail Goodman
Kingston District Council	Mayor Jeff Pope	Deputy Mayor Cr. Jamie Parkins
District Council of Robe	Mayor Lisa Ruffell	Deputy Mayor Cr. Nick Brown
Tatiara District Council	Mayor Liz Goossens	Deputy Mayor Cr. Lynton McKenzie
Wattle Range Council	Vacant	Vacant

<p>Moved: District Council of Grant Seconded: Tatiara District Council</p> <p>Acknowledge the current LCLGA Board Members in accordance with the LCLGA Charter.</p> <p style="text-align: right;">CARRIED</p>
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11. LCLGA SUB COMMITTEES

The following LCLGA Sub Committees are:

1. LCLGA Audit & Risk Committee

Moved: Naracoorte Lucindale Council
Seconded: District Council of Grant

1. That the members of the Audit and Risk Committee be:
- Mayor Lisa Ruffell
 - Mayor Jeff Pope
with Chief Executive Officers,
 - Darryl Whicker
 - Anne Champness
 - An Independent Member will need to be advertised for the vacant position.

CARRIED

Moved: Naracoorte Lucindale Council
Seconded District Council of Robe

2. The reviewed Terms of Reference for the Audit and Risk Committee with corrections be presented as soon as possible to the LCLGA Board.

CARRIED

3. Roads and Transport Management Group

The current Roads and Transport Management Group is made up of a representative from each member Council. The representative is either a Director of Infrastructure or Works Manager.

Current Appointment	Council
Mr Aaron Hillier	Tatiara District Council
Mr Abdulah Muhmud	City of Mount Gambier
Mr Daniel Willsmore	Naracoorte Lucindale Council
Mr Dave Worthley	District Council of Robe
Mr Peter Halton	Wattle Range Council
Mr Tony Jordan	District Council of Grant
Mr Brett Holmes	Kingston District Council
Mr Colin Byles	Interim Executive Officer LCLGA

Moved: Naracoorte Lucindale Council
Seconded: Kingston District Council

That the Roads and Transport Management Group representatives as listed above be endorsed as the Roads and Transport Working Group

CARRIED

4. Tourism Management Group

The current Tourism Management Group is made up of a representative from each member Council.

Current Appointment	Council
Amanda Stevens	City of Mount Gambier
Camille Lehman	District Council of Robe
Kelly Hutchinson	Tatiara District Council
Emma Clay	Wattle Range Council
Josie Collins	Naracoorte Lucindale Council
Rebecca Perkin	District Council of Grant
Tess Armfield	Kingston District Council
Kate Napper Emma Herring Colin Byles	LCLGA

Moved: Naracoorte Lucindale Council

Seconded: Kingston District Council

That the Tourism Management Group representatives as listed above be endorsed as the Tourism Management Group.

CARRIED

12. OUTSIDE ORGANISATIONS

The following Outside Organisations are:

1. Limestone Coast Zone Emergency Management Committee (**now not required as member councils are already on this committee**)
2. Limestone Coast Bushfire Management Committee (**not required as member councils are on committee**)
3. Green Triangle Freight Action Plan – Implementation Management Group
4. Southern Border Fire Coordination (**now not in operation**)
5. South Australian Coastal Council Alliance

OUTSIDE ORGANISATIONS

Green Triangle Freight Action Plan

Current Appointment	Council
Kylie Boston	District Council of Grant
Mr Colin Byles	Interim Executive Officer LCLGA

South Australian Coastal Council Alliance

Current Appointment	Council
Mayor Kylie Boston	District Council of Grant
Mayor Lisa Ruffell (Proxy)	District Council of Robe

Moved: District Council of Robe
Seconded: District Council of Grant

That the representatives listed above be endorsed as LCLGA representatives to the Outside Organisations listed above.

CARRIED

13. PRESIDENTS HONARIUM

Moved: Kingston District Council
Seconded: District Council of Grant

1. The LCLGA Board set the LCLGA Presidents Annual Honorarium at \$9,600 per annum to the 30 June 2025 then reviewed by the LCLGA Board.

CARRIED

14. OTHER BUSINESS

Nil

15. MEETING CLOSED: 10.31am

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2024-25

Naracoorte Swimming Lake Naracoorte Lucindale Council



July 2025 marked the beginning of a new chapter for the Limestone Coast Local Government Association (LCLGA) following significant changes to our structure to realign with our core purpose. Charlotte Edmunds joins the LCLGA as Executive Officer to lead our collaborative advocacy agenda under the new model.

The LCLGA Board comprising Mayors Liz Goosens (Vice President), Kylie Boston, Jeff Pope, Patrick Ross, Lisa Ruffell and myself, look forward to working with Charlotte to deliver outcomes for the Limestone Coast region, its member councils and communities. As we continue work to define our strategic priorities under the new structure, the 2025/26 year will see a strong focus on tourism through the development of the new Limestone Coast Destination Management Plan, along with taking an active part in the South Australian Tourism Commission's Regional Tourism Review. Enabling infrastructure for growth and connecting communities within and to our region will also be a key focus.

We will continue to work with Regional Development Australia Limestone Coast on the recently adopted Regional Growth Strategy and the Drought Resilience Plan.

As a result of the new LCLGA model, the delivery of some programs will change. The Limestone Coast Sporting Academy will transition into a standalone not-for-profit organization and the Connected and Active Communities Program will be auspiced through a member Council.

On behalf of the Board I thank Colin Byles for once again stepping into the role of Interim Executive Officer and for his guidance and commitment to transitioning the LCLGA to its new governance model.

I also acknowledge the LCLGA staff, who through the re-structuring process will no longer be employed by the organization and thank them for their dedication and commitment to the LCLGA during their tenure.

We acknowledge the productive working relationship we enjoy with Federal Member for Barker Mr Tony Pasin MP, Member for Mount Gambier Mr Troy Bell MP and Member for McKillop Mr Nick McBride MP.

The historic investment in mobile telecommunications infrastructure in the Limestone Coast as a result of a partnership between Telstra, the LCLGA, Federal and State Governments and industry will not only make the Limestone Coast the most connected region in South Australia, but it also serves as a reminder about the power of collaboration.

The LCLGA recognises that working with stakeholders, including the Local Government Association of South Australia, the South Australian Tourism Commission, Government Ministers and Departments Members of Parliament and our member Councils is paramount to ensuring the long-term social and economic sustainability of our region.

My thanks go to my fellow Mayors, Elected Members and Chief Executive Officers for their ongoing support and commitment to make the 'Limestone Coast Better Together' as we begin this new phase of the Limestone Coast Local Government Association.

On behalf of the Limestone Coast Local Government Association, I am pleased to present the 2024/25 Annual Report.

Mayor Lynette Martin (OAM)

President LCLGA



This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2024 to 30th June 2025 and was prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the six Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation, project delivery and innovation.

Our Association

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- | | | |
|------------------------------|---------------------------------|-----------------------------|
| 1. City of Mount Gambier | 3. Kingston District Council | 5. District Council of Robe |
| 2. District Council of Grant | 4. Naracoorte Lucindale Council | 6. Tatiara District Council |

Under its Charter, LCLGA's objectives are to:

- > Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- > Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- > Undertake projects and activities that benefit its region and its communities.
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- > Implement programs that seek to deliver local government services on a regional basis; and
- > To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

THE LCLGA BOARD

The LCLGA Board as at 30 June 2025

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA Board Members

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	President Mayor Lynette Martin (OAM)	Deputy Mayor Josh Lynagh
Tatiara District Council	Vice President Mayor Liz Goossens	Deputy Mayor Lynton MacKenzie
District Council of Grant	Mayor Kylie Boston	Deputy Mayor Brad Mann
Kingston District Council	Mayor Jeff Pope	Deputy Mayor Jamie Parkins
Naracoorte Lucindale Council	Mayor Partick Ross	Deputy Mayor Abigail Goodman
District Council of Robe	Mayor Lisa Ruffell	Deputy Mayor Nick Brown

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2024-25. Meetings are hosted by Constituent Councils on a rotational basis.



Bordertown White Kangaroos Fuller

Office Bearers 2024-2025

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2025, Mayor Lynette Martin was elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Liz Goossens was elected as LCLGA Vice President.

During 2024-2025, Deb Brokenshire was appointed Interim Executive Officer from 1st July 2024 to 12 September 2024. Colin Byles was appointed Interim Executive Officer from 13 September 2024 to 30 June 2024. Charlotte Edmunds was appointed Executive Officer from 23 June 2025 onwards.

Dean Newbery and Partners are the appointed Auditor.

LCLGA Staff

During 2024-2025, LCLGA engaged the following staff to deliver regional programs:

Position	Staff Member	Period
Interim Executive Officer	Deb Brokenshire	1 July 2024 - 12 September 2024
Connected & Active Communities Officer	Tony Elletson	30 June 2025
Destination Development Manager	Kate Napper	30 June 2025
Destination Development Co-ordinator	Emma Herring	30 June 2025
Limestone Coast Regional Sporting Academy Administrator	Rhiannon Zammit	30 June 2025
Corporate Services Officer	Paul Manfrin	19 September 2024
Interim Executive Officer	Colin Byles	13 September 2024 - 30 June 2025
Executive Officer	Charlotte Edmunds	23 June 2025- 30 June 2025

Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

Representatives

	LCLGA Representative
SAROC	Mayor Lynette Martin OAM Mayor Liz Goossens (proxy)

SAROC is an important LGA committee for non-metropolitan Councils.

Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.



Association Committees and Working Parties

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2024-2025.

Representatives as at 30th June 2025

LCLGA Roads and Transport Management Group

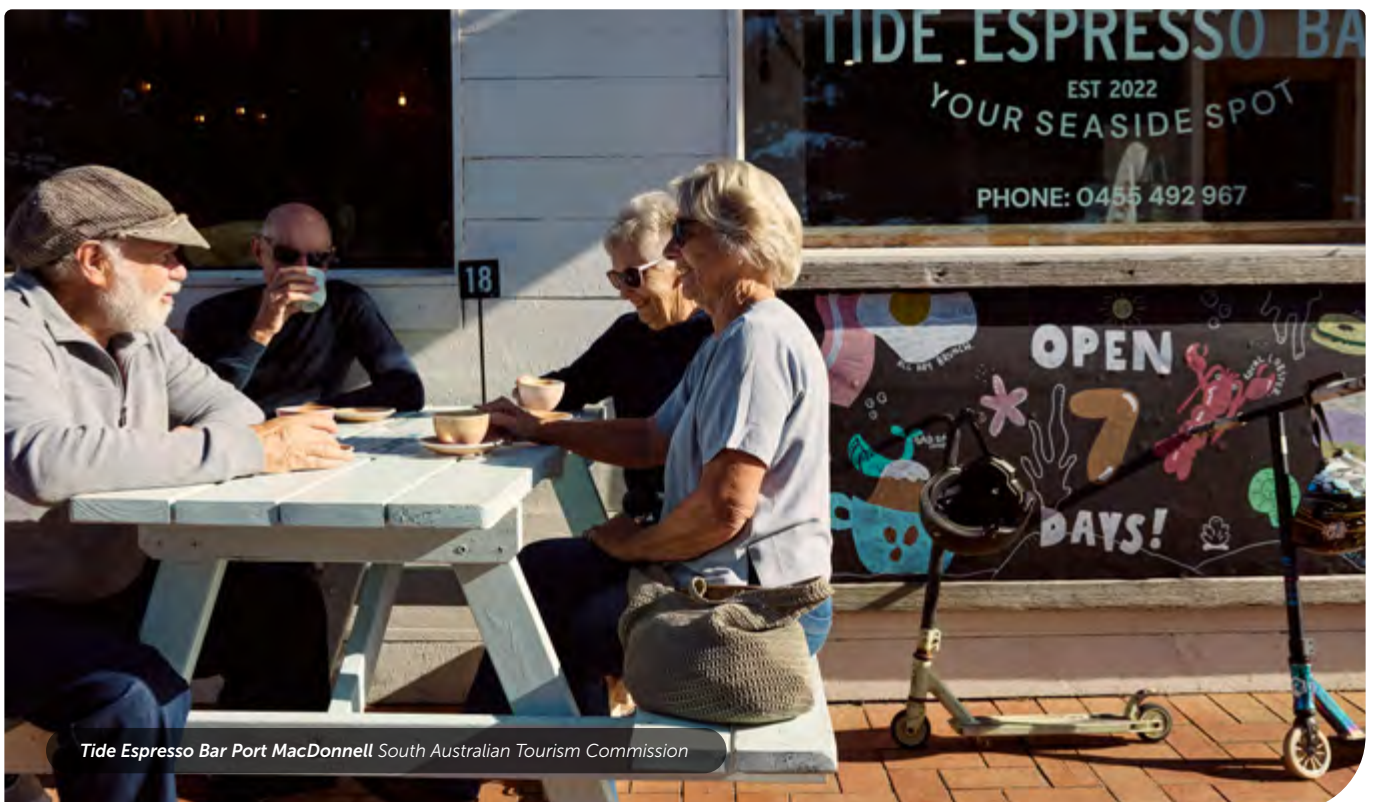
Current Appointment	Council
Mr Aaron Hillier	Tatiara District Council
Mr Abdulah Muhmud	City of Mount Gambier
Mr Daniel Willsmore	Naracoorte Lucindale Council
Mr Dave Worthley	District Council of Robe
Mr Peter Halton	Wattle Range Council
Mr Tony Jordan	District Council of Grant
Mr Brett Holmes	Kingston District Council
Mr Colin Byles	Interim Executive Officer LCLGA

LCLGA Audit & Risk Committee

Current Appointment	Council
Mayor Lisa Ruffell	District Council of Robe
Mayor Jeff Pope	Kingston District Council
Anna Champness (CEO)	Tatiara District Council
Darryl Whicker (CEO)	District Council of Grant
Independent Member - vacant	

Tourism Management Group

Current Appointment	Council
Ms Amanda Stevens Ms Biddie Shearing	City of Mount Gambier
Ms Rebecca Perkin	District Council of Grant
Ms Tess Armfield	Kingston District Council
Ms Josie Collins	Naracoorte Lucindale Council
Ms Camille Lehmann	District Council of Robe
Ms Kelly Hutchinson	Tatiara District Council
Ms Emma Clay Ms Nicole Croser	Wattle Range Council
Ms Kate Napper Ms Emma Herring Mr Colin Byles	LCLGA



Tide Espresso Bar Port MacDonnell South Australian Tourism Commission

Association Representation – Outside Organisations as at the 30 June 2025

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LCLGA to keep in touch with communities and contribute to new and existing initiatives.

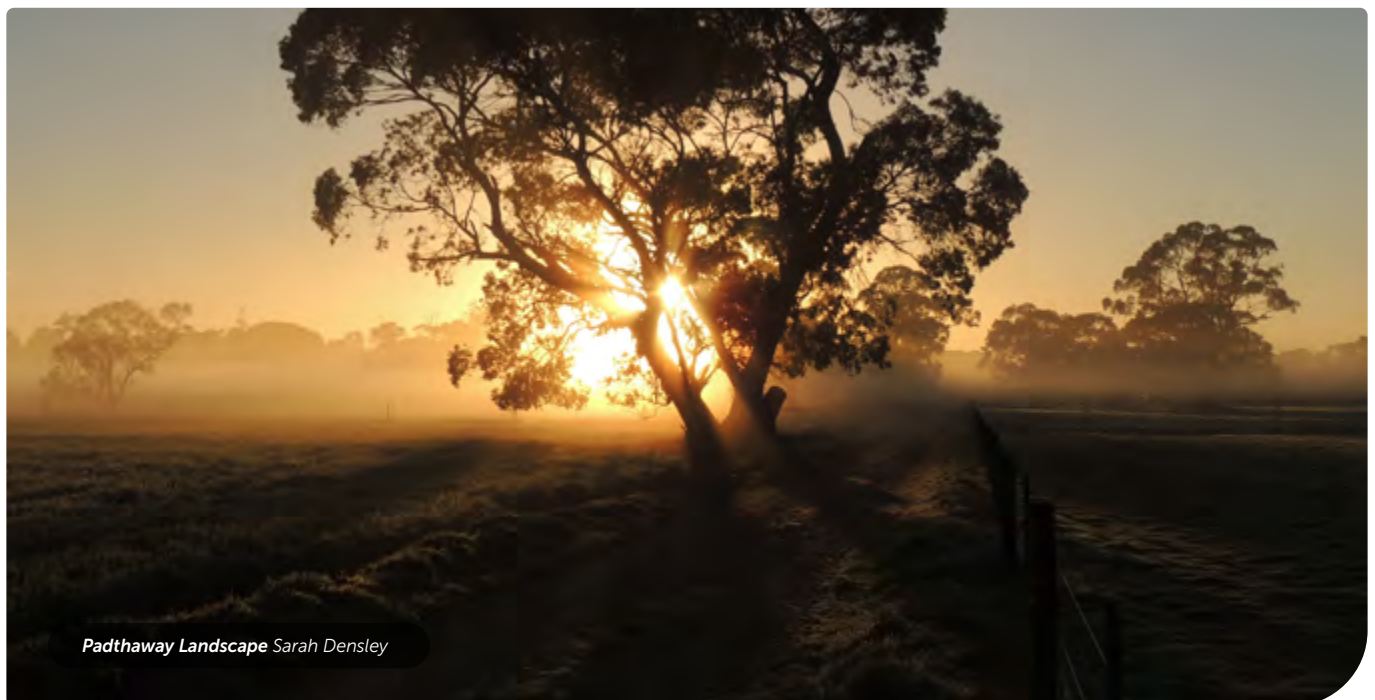
During 2024-2025, LCLGA made or continued the following appointments to other organisations.

South Australian Coastal Councils Alliance (SACCA)

Current Appointment	Council
Mayor Kylie Boston	District Council of Grant
Mayor Lisa Ruffell (Proxy)	District Council of Robe

Green Triangle Freight Action Plan

Current Appointment	Council
Kylie Boston	District Council of Grant
Mr Colin Byles	Interim Executive Officer LCLGA



Padthaway Landscape Sarah Denstey

DESTINATION DEVELOPMENT



Destination Development continued as a strategic function of the Limestone Coast Local Government Association (LCLGA) throughout the 2024–25 financial year, with a focus on building a sustainable and high-performing visitor economy for the region in partnership with constituent councils and the South Australian Tourism Commission (SATC).

The Limestone Coast tourism region recorded \$662 million in visitor expenditure for the year ending December 2024; the highest of any South Australian region outside of Adelaide, and an increase of \$136M on the prior year. This is consistent with an upward trend in visitation and expenditure experienced over the past decade (with the exception of COVID-19 impacts). While influenced by many factors, these results underscore the relevance of the visitor economy to the region and the opportunities for continued growth.

The 2024-25 year saw the conclusion of Destination Development as a project undertaken and funded by the LCLGA, as we embark upon transition to a new tourism model in response to the recommendations of the South Australian Regional Tourism Review.

Furthermore, the refreshed South Australia Tourism Plan 2030, published by the State Government in June, outlines a strategy to grow regional tourism from \$4 billion to \$5.1 billion. The Limestone Coast stands in a strong position to contribute to this goal.



Lacepede Seafood South Australian Tourism Commission

Strategy in Action 2024-25

Throughout the year the LCLGA remained focused on delivering outcomes aligned with the Destination Development Strategy 2025 - a regional framework established to guide coordinated action across marketing, experience development, industry capability, advocacy, and collaboration.

Destination Development highlights delivered during the reporting year included:

Limestone Coast Marketing and Storytelling

- › @limestonecoast Facebook and Instagram reached a combined organic audience of 2.86 million, with strong engagement and follower growth (+30% on Facebook, +5.3% on Instagram). This reach was further amplified through reposting by prominent accounts - including @southaustralia, Glam Adelaide, and South Aussie with Cosi - extending visibility to an audience of millions.
- › The Limestone Coast Destination Website (visitlimestonecoast.com.au) attracted over 183,000 page views and more than 79,000 new users, with strong engagement driven by long-form blog content that highlights visitor experiences and supports trip planning. Blogs generated 56,632 views, with users spending an average of 52 seconds per post - nearly double the site-wide average. Top-performing topics included Sinkholes and Swimming Hotspots of the Limestone Coast and Fishing in the Limestone Coast.
- › Maintained regular quarterly e-newsletters to prospective visitors, sharing seasonal inspiration and 'what's on' information - helping drive traffic to the website and increase blog engagement.
- › The Website also delivered over 6,700 direct leads to Limestone Coast businesses via Australian Tourism Data Warehouse (ATDW) listings.

Regional Representation & Advocacy

- › Represented the Limestone Coast at state and national tourism forums, including Destination Australia, the national Regional Tourism Organisation Forum (March 2025), and the South Australian Tourism Conference (June 2025).
- › Ongoing engagement with cross-border and state-level tourism partners to represent regional priorities and foster collaboration
- › Supported a week-long digital content shoot in the region led by the SATC (March 2025), contributing to the Limestone Coast's presence in the new Simple Pleasures destination brand platform
- › Assisted with the delivery of SATC-funded regional marketing initiatives, including South Aussie with Cosi and Hello SA TV campaigns

Tourism Insights & Communication

- › Continued distribution of a bi-monthly Limestone Coast Tourism Industry Updates e-newsletter to industry contacts, and management of the regional tourism industry Facebook group with more than 670 members.
- › Maintained investment in monthly tourism data snapshot reports (prepared by Localis Analytics) to provide up-to-date regional insights and performance comparisons with neighbouring regions such as the Great Ocean Road and Grampians.

Industry Development & Support

- › Facilitated strong operator engagement in SATC's Experience Development Program and the Tourism for Good storytelling workshop co-hosted with TiCSA and The Tourism Collective in Mount Gambier
- › Supported and strengthened regional input into the Gather Round Festival of Footy campaign and associated road trip promotions
- › Coordinated a comprehensive content refresh of the Limestone Coast regional visitor guide
- › Supported the delivery of two online ATDW workshops specifically for Limestone Coast businesses

Destination Management Planning

The next phase of regional tourism strategy commenced during the 2024–25 reporting period, with consultation on a new Limestone Coast Destination Management Plan (DMP) progressing across the region. The DMP is being developed in partnership between the Limestone Coast Local Government Association (LCLGA) and the South Australian Tourism Commission and is intended to provide a shared framework to guide regional tourism priorities and investment through to 2030.

The DMP also presents an opportunity to reaffirm regional needs and build on the strong foundations laid through the Destination Development function. Work on the DMP will continue into the latter half of 2025, progressing alongside a broader period of transition for regional tourism in South Australia - including a statewide review of how tourism is structured and funded. The DMP provides an important opportunity to reaffirm the Limestone Coast's regional priorities and will help inform the region's focus areas moving forward.

LCLGA remains the appointed Regional Tourism Organisation (RTO) for the Limestone Coast, with coordination support provided through a part-time Regional Tourism Manager appointed through to 30 June 2026 funded by the South Australian Tourism Commission.



Tourism for Good storytelling workshop, co-hosted by TICSA and The Tourism Collective, Mount Gambier



Destination Development Manager represents Limestone Coast at Destination Australia 2025 and Regional Tourism Organisation Forum hosted by Tourism Australia pictured with fellow regional tourism managers from Barossa, Adelaide, Fleurieu Peninsula, and Kangaroo Island regions.



Limestone Coast Destination Management Plan consultation workshops, delivered in partnership by LCLGA and SATC, held in Robe and Mount Gambier

Destination Development 2020–2025: Reflections and Highlights

The conclusion of the Destination Development function on 30 June 2025 marks the end of a defined period of strategic, regionally coordinated tourism activity - shaped by sustained council and SATC investment, and guided by the Destination Development Strategy 2020–2025. With this transition, it is timely to reflect on the broader shifts and outcomes delivered throughout the life of the Strategy.

When the Strategy was adopted, 2018 tourism statistics were used to establish targets across core areas including visitor expenditure, visits, and nights. These benchmarks were set before the onset of COVID-19, which brought ongoing challenges throughout the Strategy's implementation.

Despite this, the Limestone Coast tourism region recorded several notable outcomes:

- > Visitor expenditure increased from \$337 million to \$662 million over the life of the Strategy - exceeding the 2025 target of \$479 million.
- > For the year ending December 2024, the Limestone Coast recorded the highest visitor expenditure and highest total visitor numbers of all South Australian regions outside of Adelaide.
- > Overnight visits rose from 617,000 to 807,000, and visitor nights from 2 million to 2.26 million - nearing target.

A regional legacy has also been created through sustained investment in digital storytelling, which has helped elevate the profile of the Limestone Coast and inspire visitation by promoting events, attractions, and experiences across the region.

This work spanned the introduction of Limestone Coast social media platforms, development of a regional destination website, and region-wide curated content creation.

Since their founding in 2020, and through to June 2025, the @limestonecoast Facebook and Instagram channels have collectively:

- > Reached a combined organic audience of over 7.5 million
- > Published 2,353 posts
- > Grown their follower base by 882% on Facebook and 2,715% on Instagram
- > Maintained high engagement rates - 6.2% on Facebook, 8.4% on Instagram
- > Been amplified by major media and tourism partners, including Tourism Australia, SATC, ABC, Glam Adelaide, Adelady, and South Aussie with Cosi

In just over three years (website analytics were first implemented in June 2022), the Limestone Coast Destination Website - visitlimestonecoast.com.au - has recorded:

- > More than 187,000 unique visitors
- > Over 397,000 total page views
- > An average of 11 direct leads per day to Limestone Coast businesses via ATDW listings - totalling over 12,000 leads.

This sustained focus on regional storytelling has played a valuable role in elevating the Limestone Coast's visibility and profile as a destination. In 2023, the region was named one of SATC's top-performing destinations on social media - a milestone that reflected the cumulative impact of consistent, high-quality content creation and digital coordination at a regional level. The @limestonecoast social channels have contributed to broader promotion by showcasing optimised, engaging content that aligns with state-wide destination marketing efforts and encourages further content creation and amplification.

More recently, the Limestone Coast was recognised as Australia's number one destination in Australian Traveller's Top 100 Greatest Getaways (May–July 2025 edition) - a reflection of the region's growing appeal and momentum, and a positive marker as the current strategy period draws to a close.

A woman with blonde hair, wearing a grey cap, sunglasses, and a white tank top, is looking out over a coastal walk. In the background, a small lighthouse with red and white stripes sits atop a dark, layered rock cliff. The ocean is visible below the cliff, with waves crashing against the rocks. The sky is overcast and grey. A blue rounded rectangle is overlaid on the top left of the image, containing the text 'CONNECTED AND ACTIVE COMMUNITIES'.

CONNECTED AND ACTIVE COMMUNITIES

The Connected and Active Communities (CAC) Project is a place-based approach that aims to address poor levels of physical activity participation at a local level by investing in the strengths of our communities through a partnership approach.

Limestone Coast Local Government Association (LCLGA) and The Office for Recreation, Sport and Racing (ORSR) recognises that those living within our regional communities are the experts in their own lives, and through proactive engagement aim to work with and harness this expertise to inform, co-design and implement initiatives that have lasting impact.

By partnering with local communities, the CAC Project identifies opportunities to elevate the capacity of volunteers, decision makers and local leaders to create and deliver innovative and effective sport and recreation initiatives.

Harnessing diversity as a key strength of our region, the CAC Project connects and leverages traditional and non-traditional networks to bring communities together and positively impact physical activity participation rates through locally tailored solutions.

The CAC Project has delivered the following in the reporting period;

Young Leaders Program

11 students between the ages of 15 and 17 from across Limestone Coast have started the journey to participate in the inaugural Office for Recreation, Sport and Racing and Duke of Edinburgh Awards Young Leaders Program. This is a fully subsidised program with no cost to the participant.

Key highlights of the Young Leaders Program include:

- > Learn Understand the inner workings of a sporting club, the issues affecting sport and how to make sporting clubs more accessible to the community.
- > Develop your communication skills, leadership and emotional intelligence and undertake sporting medical support training.
- > Experience - Get first-hand experience within a community sporting club and apply your skills & learning practically.

The course consists of –

- > **Physical Recreation** 6 months of Physical Activity (1 hour per week for 6 months)
- > **Voluntary Service** 3 months of volunteering at a community organisation/sporting club (1 hour per week for 3 months)
- > **Skill Development** - 5 workshops:
 - *How to increase participation in sport (delivered by ORSR)*
 - *How does a sporting club run (delivered by ORSR)*
 - *Improving your communication (delivered TBC)*
 - *Developing your life skills and emotional intelligence (delivered by Global Community Sports)*
 - *Maintaining your members health (delivered by SA Sports Medicine Association)*
 - *Communication workshop, focussing on the following areas:*
 - *Confidence, running a meeting, Grant writing, Having difficult conversations, How to influence, Social media training.*

Young Leaders Program

Plus 1 of either:

- › Community Coaching Essential Skills (Delivered by Australian Sports Commission) Community Officiating Essential Skills (Delivered by Australian Sports Commission).
- › Adventurous Journey Overnight stay at AFL Max (TBC) Tour of new ORSR/SASI Cultural Awareness Training (delivered by Tjindu Foundation).

This program is free of costs to the participants, and they are able to gain a minimum of 10 SACE Points, by completing the program. We have at least 1 person from all 7 council areas in the program

Regional Workshops Delivered

The CAC Program delivered Child Safe Officer, Responsible Service of Alcohol, Grant Writing, Grant Readiness, Cultural Inclusivity and Food Safety Supervisor workshops across the region in the reporting period.

The Power of Her Sport Awards

The CAC Officer was apart of the selection Panel for the inaugural Power of Her Sport Awards and attended the Award Ceremony on the 12th March. The Naracoorte Little Athletics Club was successful in the Champion Local Club – Regional section and Chloe Mackenzie was a joint winner in the emerging leader category.

Chloe created the very first South-East junior girl's cricket group to assist in the development of junior girls as well as to give them an opportunity to play and train with only other girls. Previously, junior girls in the south-east were only able to play cricket in a mixed gender competition, so Chloe created a 'Girls only' group to support and encourage them early on in their cricket journey.

By conducting training sessions at various cricket grounds in the Limestone Coast region eg. Naracoorte, Penola and Mt Gambier, Chloe ensures 'girls only' cricket is inclusive and accessible at regional local cricket clubs. Sometimes she travels over 200kms after her working day just to conduct a 'girls only' training session.

Support for Community Clubs

- › The CAC Officer has worked with multiple clubs on a range of Funding Programs.
- › The CAC Officer worked with the EQUIPP Project through Uni SA on Co-designing an educational campaign for people living with chronic pain in the Limestone Coast and Western Victoria. The aim of this study, EQUIPP: Co-design Workshops, is to engage with locals to co-design a chronic pain-targeted educational intervention that is specific to your community.
- › For this study, we are running a workshop with people who live and/or work in the Limestone Coast. EQUIPP is a research project with a bold vision: to change the way Australians understand pain.
www.equipp.org.au

Sports Programs Supporting Migrants

Project based around soccer and migrants. We are supporting soccer in the Tatiara, with a focus on the migrant community's needs, by exploring ways in which the strengths of the community can be leveraged to create positive physical activity outcomes to establish active lives and connected communities.

There are currently multiple forms of informal Soccer participation occurring in the community. We have supported Senior Soccer with equipment and Governance support. This program has now expanded into having a Basketball component to it. This is proving to be very successful.



Tatiara Migrant Program



Tatiara Migrant Program

Paralympic and Disability Sport Initiatives

The CAC Officer worked with the South Australian Sports Institute (SASI) Paralympic section to activate Physical Activity opportunities for people in the Limestone Coast. SASI have agreed to come down for a 4-day initial visit to work with clubs, councils and schools to look at setting up sustainable and ongoing disability sport programs for young and old in the region.

These programs will be supported by and managed by the SASI Paralympic team and the CAC program. They will be grass root programs open to young and old. There will also be Talent Identification Testing run for young athletes with a disability with a hope to add a Paralympic section to our local Academy.

The Power of Her Event

The Limestone Coast Local Government Association (through the Connected and Active Communities Program), in partnership with the Office for Recreation Sport and Racing, The City of Mount Gambier and University of SA Mount Gambier Campus was proud to present 'The Power of Her' - an inspiring event dedicated to celebrating and empowering females in sport. The event was held at Wulanda Recreation and Convention Centre on Thursday 21st November.

The Power of Her brought together influential voices, thought leaders and change makers for an unforgettable day and night of connection, learning and growth.

The event was held in two parts.

The first, a Schools specific session, for female students, held in the morning that discussed topics relevant to those in attendance, not only in sport but in everyday life. Topics such as, Body Image, Leadership, what it takes to reach their goals and How to navigate life changes that happen to them as they grow.

The students then heard from Paris Olympic Bronze Medallist Caitlin Parker, in an inspiring talk about breaking down stereotypes and overcoming barriers. Then a keynote address from Former Australian Diamond Captain Natalie Von Bertouch and current Thunderbird Premiership Captain Hannah Petty, which engaged the crowd and involved them in the discussion.

Questions from the students were then forthcoming, and so engaged where the students, we ran out of time for all the questions. Students were able to approach the presenters for photos and to discuss things personally before they left.

The second session saw keynote addresses from Natalie Von Bertouch and Caitlin Parker, along with a panel discussion with Natalie, Caitlin, Nicola Jensen (Pelvic Pain Foundation), Holly Bailey (Play Like a Girl Foundation), Hannah Petty, Lorraine Pitman (The Embrace Collective) and former Limestone Coast Regional Sporting Academy member and current South Australian Sports Institute Cycling athlete Sarah Dally.

The event was packed with powerful ideas and insights, engaging presentations, lively conversations and personal stories. Not to mention highly practical tools to empower change in gender equality. Both sessions were superbly led by Limestone Coast born, Channel 9 News Presenter Alice Monfries as MC.

Never before have we seen such a collection of sporting legends and leaders in significant female focused areas come together on the Limestone Coast in one setting. Over 200 people came to both sessions.



Holly Bailey and Caitlin Parker



Caitlin Parker

Mental Health Support – Switch The Play Program

The CAC program worked with Feel Better (Mental Health Professionals) to develop and roll out the Switch The Play: A Grassroots Mental Health Program for Sporting Clubs.

Switch The Play is an innovative grassroots mental health program designed by FeelBetter Limestone Coast for implementation within sporting clubs. The program aims to provide ongoing, consistent, and accessible mental health and well-being support to club members and the broader community.

The program provides localised easily accessible mental health support for sporting clubs, with support being long term and ongoing in nature to avoid the gap often experienced with fly-in-fly-out mental health models which provide information however do not provide the tangible mental health support that clubs need at the times when it is needed.

Not having ongoing accessible support is viewed as a barrier to clubs embedding mental health and wellbeing as a natural part of their operations, as clubs are already normally overburdened with role responsibilities being managed mostly by volunteers.

Having access to accredited mental health social workers to support and guide designated club wellbeing support persons will enable reduction of the fear and responsibility likely associated with a person agreeing to take on a volunteer role of this kind.

Understanding that support will be readily available to the volunteer within the wellbeing role will we envisage make it much easier clubs to present the role to their club and for a club person to agree to being attached to the role.

Program Objectives:

1. Reduce stigma surrounding mental health support-seeking
2. Reach a wide demographic, particularly adult males and young men
3. Address high male suicide rates in rural and remote South Australia
4. Provide informal, less confronting support at a grassroots level
5. Normalise mental health discussions within sporting communities

Program Design:

- > Implementation within sporting clubs
- > Dedicated wellbeing role attached to each club
- > Access to accredited mental health social workers – FeelBetter Limestone Coast
- > Online group sessions for wellbeing club contact available
- > Individual consultations for wellbeing contact available
- > Website materials and resources on mental health topics available at any time
- > Critical incident support available provided by AMHSW FeelBetter Limestone Coast

Supporting At-Risk Youth

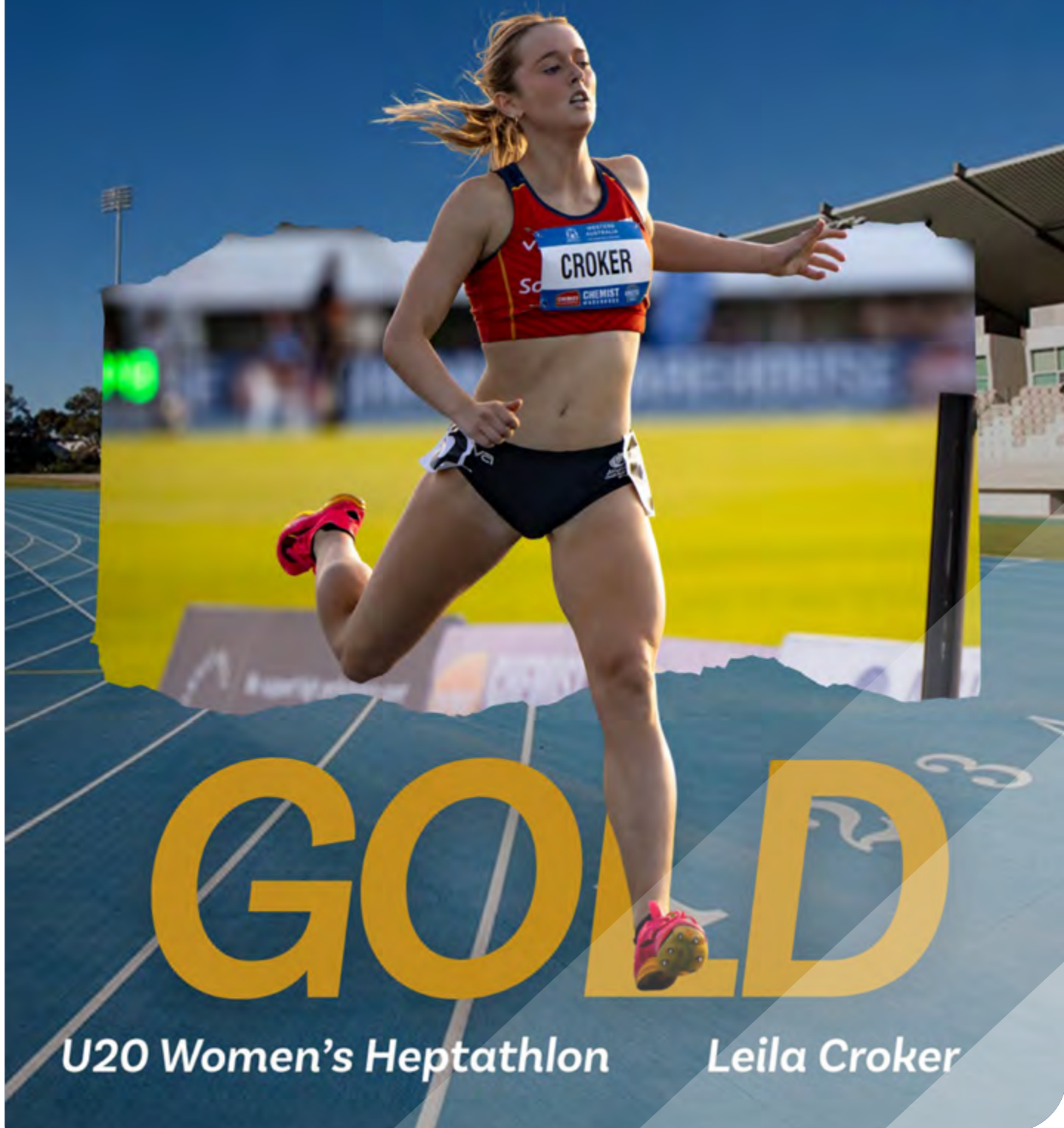
Partnered with Department of Child Protection and are in the early phase of running a project that will provide children at risk with opportunities to participate and benefit from sport they choose to be involved in. Children and Sports have been selected and are being supported through the CAC program to be able to attend trainings and games and to be able to do so safely.

Facility Planning and Governance Support

Delivered a Facility Analysis report which will provide valuable data in partnership with Naracoorte Lucindale Council about the viability and future of facilities in their council area.

The CAC Officer also continued to provide many clubs across the region with Governance and off field support, including, Constitution, Strategic Planning and Grant/Funding support.

LIMESTONE
COAST REGIONAL
SPORTING ACADEMY



GOLD

U20 Women's Heptathlon

Leila Croker

In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

Since then, the LCLGA have been successful in meeting certain requirements from the ORSR and have continued to obtain funding to run the program ongoing. Once again, the LCLGA partnered with the ORSR and the seventh year of the LCRSA was launched in October 2023. The program was also supported through the Local Government Research and Development Scheme funding program.

We were pleased to welcome back Hockey SA, Tennis SA, SASI Cycling, Swimming SA, Mount Gambier Pioneers, SA Country Basketball and Athletics SA as official partners of the Academy. We also welcomed for the first time Glenelg Football Club as a partner in a new AFLW Program.

We were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well. We also continued to offer a Lonestar program for athletes from any sporting background.

The LCRSA inducted 82 athletes into the Academy for the 2024/25 iteration.

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym

and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High-level testing at the University of SA's High Performance Centre in Adelaide.

We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the venue for our Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis.

The LCRSA has four main objectives



To identify regional sporting talent



To educate and develop youth in the region



To provide pathways to State and national representation



To develop the skills of regional coaches

Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.

The Limestone Coast Regional Sporting Academy (LCRSA) has officially adopted an independent governance structure, marking its evolution from being managed by the Limestone Coast Local Government Association (LCLGA). This pivotal development represents a major step forward for athlete development in South Australia, enhancing the support available to emerging sports talent across the region.

The LCRSA is set to become the first regional academy in South Australia to operate under an independent governance model. This transition has been carefully considered by the LCLGA, with thorough due diligence conducted to assess the benefits of independent operations. The Academy will now be managed and operated locally, with strategic and operational support from Regional Academies of Sport Ltd (RAS Ltd), its parent organisation, which provides expertise in governance, strategy and risk, finance, marketing and more.

The move to independence will allow the LCRSA to access a broader network of expertise, resources and support, while continuing to deliver tailored programs that reflect the region's sporting culture and aspirations.



With the Brisbane 2032 Olympics on the horizon, now is the time to invest in the next generation of regional talent. Programs delivered in the Limestone Coast, and those still to be developed, will not only nurture future sporting stars but also help shape a stronger, more resilient generation, equipped for life beyond the playing field. It's an incredibly exciting time to be an emerging athlete in South Australia.



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2025

Farmers Leap Padthaway Sarah Cunningham

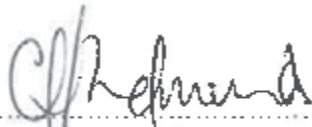


Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2025

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2025 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.



Charlotte Edmunds
Executive Officer



Mayor Lynette Martin
President

Date: 8/8/25

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
INCOME			
Local Government Council Contributions	2	915,891	874,335
Other Contributions	2	40,000	40,000
Other Income	2	80,997	114,681
Project Income	2	371,024	378,368
Total Income		<u>1,407,912</u>	<u>1,407,384</u>
EXPENSES			
Operating Expenses	3	187,053	201,624
Employee Costs	3	584,805	638,542
Project Expenditure	3	532,627	625,676
Total Expenses		<u>1,304,484</u>	<u>1,465,842</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		103,428	(58,458)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>103,428</u>	<u>(58,458)</u>

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION as at 30 June 2025

	Notes	2025 \$	2024 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	594,504	636,311
Trade and Other Receivables	4	<u>7,178</u>	<u>9,201</u>
Total Assets		<u>601,682</u>	<u>645,512</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	5	239,415	70,923
Provisions	5	7,403	70,089
Other Liabilities	5	-	252,405
Total Current Liabilities		<u>246,817</u>	<u>393,417</u>
Non-current Liabilities			
Provisions	5	-	658
Total Non-current Liabilities		<u>-</u>	<u>658</u>
Total Liabilities		<u>246,817</u>	<u>394,075</u>
NET ASSETS		<u>354,865</u>	<u>251,437</u>
EQUITY			
Accumulated Surplus		<u>354,865</u>	<u>251,437</u>
TOTAL EQUITY		<u>354,865</u>	<u>251,437</u>

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2025

	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
2025			
Balance at end of previous reporting period		251,437	251,437
Net Surplus / (Deficit) for Year		103,428	103,428
Other Comprehensive Income		-	-
Balance at end of period		354,865	354,865
2024			
Balance at end of previous reporting period		309,895	309,895
Net Surplus / (Deficit) for Year		(58,458)	(58,458)
Other Comprehensive Income		-	-
Balance at end of period		251,437	251,437

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Local Government Council Contributions		915,891	874,335
Other Contributions		40,000	40,000
Other Income		80,997	114,681
Project Income		120,642	240,332
Payments			
Operating Expenses		(151,508)	(173,162)
Employee Costs		(667,078)	(613,228)
Project Expenditure		(380,751)	(625,676)
Net Cash provided by (or used in) Operating Activities	6	(41,807)	(142,718)
CASH FLOWS FROM INVESTING ACTIVITIES			
Net Cash provided by (or used in) Investing Activities		-	-
CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		(41,807)	(142,718)
Cash & cash equivalents at beginning of period		636,311	779,029
Cash & cash equivalents at end of period	4	594,504	636,311

This Statement is to be read in conjunction with the attached Notes

Limestone Cost Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 1 - MATERIAL ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association (Association) is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Association recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer.

Income from Local Government Council Contributions includes income for "pass-through" expenditure for Regional Development Australia Limestone Coast (RDALC), SA Coastal Councils Alliance (SACCA) and the provision of heritage services.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 1 - MATERIAL ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.927% (2024 3.929%)
Weighted average settlement period	1 year (2024, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

9 New Accounting Standards and UIG interpretations

The Association has assessed all the standards / interpretations which are not yet effective and have determined that there is no expected material impact on the reported financial position or performance.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

	2025	2024
Notes	\$	\$
NOTE 2: INCOME		
Local Government Council Contributions		
City of Mount Gambier	252,677	241,162
District Council of Grant	112,556	107,456
Wattle Range Council	191,873	183,140
Naracoorte Lucindale Council	129,504	123,628
District Council of Robe	60,867	58,140
Tatiara District Council	109,867	104,890
Kingston District Council	58,547	55,919
Total	915,891	874,335
Other Contributions		
LGA SA	40,000	40,000
Total	40,000	40,000
Other Income		
Interest	36,352	42,894
Participant Contribution	26,421	26,027
Other	18,225	45,760
Total	80,997	114,681
Project Income		
Tourism (Includes SA Tourism Commission payments)	80,840	52,198
Connective Active Communities (Office of Sport and Rec payments)	155,000	155,000
Sports Academy & Connective Active Communities (Office of Sport and Rec payments)	80,600	100,000
SA Coastal Councils Alliance	54,584	71,170
Total	371,024	378,368

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
NOTE 3: Expenditure			
Operating Expenses			
Audit Fees (2023/2024 & 2024/2025)		8,450	4,018
Accounting Fees		23,684	25,350
Computing and IT		15,641	27,108
Rent		24,735	20,824
Insurance		19,030	18,247
Vehicles		27,305	30,048
Chairperson Allowance		9,380	9,160
Travel, Accomodation and Meals		25,096	13,455
Relocation Costs		3,884	-
Other		29,847	53,415
Total		187,053	201,624
Employee Costs			
Salaries and Wages		549,128	540,561
Workcover		6,890	6,241
Superannuation		59,063	57,530
Leave Provision Movement		(38,835)	27,262
FBT		8,557	6,949
Total		584,805	638,542
Project Expenditure			
Tourism		105,781	102,126
Connective Active Communities		40,549	51,047
Sports Academy		95,926	158,063
SA Coastal Councils Alliance		73,450	79,577
Other		216,921	234,862
Total		532,627	625,676

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

	2025	2024
Notes	\$	\$
NOTE 4: Assets		
Cash and Cash Equivalents		
Cash at Bank	594,504	636,311
Total	594,504	636,311
Trade and Other Receivables		
Trade Debtors	5,040	10,220
Provision for Doubtful Debts	-	(2,980)
Accrued Interest	2,138	1,961
Total	7,178	9,201
NOTE 5: Liabilities		
Trade and Other Payables		
Goods and Services	226,352	42,287
Accrued Expenses	7,231	26,159
Other	5,831	2,476
Total	239,415	70,923
Provisions - Current		
Employee Entitlements including On-Costs	7,403	70,089
Total	7,403	70,089
Provisions - Non-Current		
Employee Entitlements including On-Costs	-	658
Total	-	658
Other Liabilities		
LC Regional Sport Academy	-	100,000
Connected and Active Communities (CAC)	-	135,600
SA Coastal Councils Alliance	-	16,805
Total	-	252,405

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

	Notes	2025 \$	2024 \$
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NOTE 6: Reconciliation of Cash Flow Statement

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets	4	594,504	636,311
Balances per Cash Flow Statement		<u>594,504</u>	<u>636,311</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		103,427	(58,458)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		(63,345)	25,314
		40,082	(33,144)
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		2,023	2,127
Net increase (decrease) in trade & other payables		168,492	28,462
Net increase (decrease) in other liabilities		(252,404)	(140,164)
Net Cash provided by (or used in) operations		<u>(41,807)</u>	<u>(142,719)</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards		5,000	11,024
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning interest rates between 4.15% and 4.55% (2024: 4.30% and 4.55%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2025	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	594,504	-	-	594,504	594,504
Receivables	7,178	-	-	7,178	7,178
Total	601,683	-	-	601,683	601,683
Financial Liabilities					
Payables	235,203	-	-	235,203	235,203
Total	235,203	-	-	235,203	235,203

2024	Due < 1 year	Due > 1 year < 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	636,311	-	-	636,311	636,311
Receivables	9,201	-	-	9,201	9,201
Total	645,512	-	-	645,512	645,512
Financial Liabilities					
Payables	54,338	-	-	54,338	54,338
Total	54,338	-	-	54,338	54,338

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2025		30 June 2024	
	Weighted Average Interest Rate %	Carrying Value \$	Weighted Average Interest Rate %	Carrying Value \$
At Call	4.15	594,504	4.55	636,311
Term Deposits		-		-
		594,504		636,311

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2025

NOTE 8: Uniform Presentation of Financial Statements

	2025	2024
Notes	\$	\$
INCOME		
Local Government Council Contributions	915,891	874,335
Other Contributions	40,000	40,000
Other Income	80,997	114,681
Project Income	371,024	378,368
EXPENSES		
Operating Expenses	(187,053)	(201,624)
Employee Costs	(584,805)	(638,542)
Project Expenditure	(532,627)	(625,676)
Operating Surplus/(Deficit) before Capital Amounts	103,428	(58,458)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	-	-
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	-	-
	-	-
Net Lending / (Borrowing) for Financial Year	103,428	(58,458)

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2025, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2025, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

There were no events subsequent to 30 June 2025 that need to be disclosed in the financial statements.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The Key Management Personnel of the Council include the Board of Management and Executive Officer. In all, four people were paid the following total compensation:

	2025	2024
	\$	\$
Salaries, allowances & Other Short Term benefits	\$ 172,393	\$ 178,849
Post-Employment Benefits	\$ 905	\$ 15,875
TOTAL	\$ 173,298	\$ 194,724

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2025	2024
Under \$50,000	3	1
\$50,000 to \$100,000	0	2
\$100,001 to \$150,000	1	0
\$150,001 to \$200,000	0	0

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2025

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties.

Related Party Entity	Amounts received from Related Party during the Financial Year
	2025
	\$
City of Mount Gambier	278,944
District Council of Grant	123,812
Wattle Range Council	211,060
Naracoorte Lucindale Council	142,454
District Council of Robe	66,954
Tatiara District Council	120,854
Kingston District Council	64,402
TOTAL	1,008,480

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Opinion

We have audited the accompanying financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2025, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of the Financial Statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2025, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the Authority's financial report in accordance with Australian Accounting Standards, the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such controls as Management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



SAMANTHA CRETEN

Director

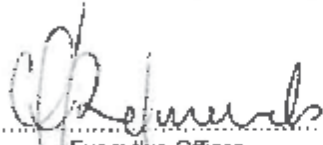
19 August 2025

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2025**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2025, the Association's Auditor, Dean Newbery, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

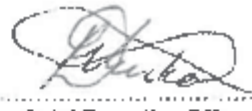
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Executive Officer
LC Local Government Association



President
LC Local Government Association



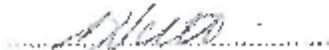
Chief Executive Officer
District Council of Grant



Chief Executive Officer
City of Mount Gambier



Chief Executive Officer
Kingston District Council



Chief Executive Officer
Naracoorte Lucindale Council



Chief Executive Officer
District Council of Robe



Chief Executive Officer
Tatara District Council

Date: 8/8/25

Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Limestone Coast Local Government Association

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2025, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN
DIRECTOR

19 August 2025

The Limestone Coast Local Government Association (LCLGA) extends its sincere appreciation to its constituent councils for their continuing support and collaboration.

We acknowledge the valuable contributions and guidance of all board Members over the 2024-25 year: President Mayor Lynette Martin (OAM) - City of Mount Gambier, Vice President Mayor Liz Goossens - Tatiara District Council, Mayor Kylie Boston - District Council of Grant, Mayor Jeff Pope - Kingston District Council, Mayor Patrick Ross - Naracoorte Lucindale Council and Mayor Lisa Ruffell - District Council of Robe.

The 2024-25 year has been one of significant change for the Association as we have embarked upon a shift towards an advocacy focused structure.

The transition period of the LCLGA during 2024-25 was led by highly experienced and capable leadership. Deb Brokenshire served as Interim Executive Officer from June 2024 for a three-month term whilst the strategic direction was established. Colin Byles then took over the interim position to lead the Association's structural transition including the recruitment of a new Executive Officer to lead the new advocacy-focused organisation going forward. We wholeheartedly thank Deb and Colin for their collective efforts over the past 12 months.

Equally, each of the LCLGA staff members have demonstrated integrity and professionalism of the highest regard during the transition period ensuring programs continued seamlessly throughout the various changes and challenges that comes with organisational restructure.

Immense appreciation and respect is extended to Tony Elletson, Connected & Active Communities Officer; Kate Napper, Destination Development Manager; Emma Herring, Destination Development Coordinator; Rhiannon Zammit, Limestone Coast Regional Sporting Academy Administrator; and Paul Manfrin, Corporate Services Officer.

The Australian Local Government Association, the Local Government Association of SA (including support via the Regional Capacity Building Program, which funded both regional tourism marketing activities and the Limestone Coast Regional Sporting Academy), and the five other regional local government associations in SA continue to provide guidance and support to the LCLGA, for which we extend our gratitude.

Our strong working relationship with Regional Development Australia Limestone Coast board members and staff also remains an invaluable component in advancing the region's interests and strengthening our economic future. We look forward to continuing to partner with RDALC towards achieving our shared goals.

While the 2024-25 period has been one of transition, the founding principles have remained at the forefront of decision making and continue to guide us into the next chapter of our 140-year-old Association. While each council is unique in its circumstance and situation we are united in a shared responsibility and vision for the future of our region. We are committed to continued regional collaboration that crosses council boundaries to ensure effective solutions and shared burdens.

Our potential for growth is strengthened by local government cooperation to drive the social, environmental and community development goals, always ultimately advocating for the region's best asset - its people.

We look forward to the LCLGA continuing to play a vital role in shaping and supporting the future of our region as we have done since 1885.

Better Together.

Charlotte Edmunds

Executive Officer LCLGA

