

PROGRAM

9.30am	Registration and Morning Tea
10.00am	Opening and President's Welcome
10.05am	Welcome to Tatiara District Council Mayor Graham Excell
10.15am	Open of the LC LGA General Meeting
1.00pm	Close of the LC LGA General Meeting
1.10pm	Lunch

**AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION
FRIDAY 12th October 2018 AT 10.00AM AT TATIARA DISTRICT COUNCIL, WOOLSHED STREET,
BORDERTOWN.**

President's Welcome

Welcome to Tatiara District Council Mayor Graham Excell

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

LC LGA President Naracoorte Lucindale Council	Mayor Erika Vickery
City of Mount Gambier	Mayor Andrew Lee
Wattle Range Council	Mayor Peter Gandolfi
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Reg Lyon Cr Kay Rasheed
District Council of Robe	Mayor Peter Riseley
Tatiara District Council	Mayor Graham Excell Cr Robert Mock

1.2 In Attendance

LC LGA	Mr Dominic Testoni (EO)
City of Mount Gambier	Mr Mark McShane (CEO)
District Council of Grant	Mr David Singe (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
Naracoorte Lucindale Council	Ms Fiona Stringer (Acting CEO)
District Council of Robe	Mr Roger Sweetman (CEO)
Kingston District Council	Mr Andrew MacDonald (CEO)
Tatiara District Council	Ms Anne Champness (CEO)

1.3 Guests and Observers

UniSA	Mr Ian McKay
LGA SA	Ms Lisa Teburea
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast) Ms Ali Auld (Project Officer)
LC LGA	Mrs Biddie Shearing (Tourism Industry Development Manager) Ms Mae Steele (Executive Support Officer)

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP Mr Travis Fatchen (Office Manager)
Member for MacKillop	Mr Nick McBride MP
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)



LC LGA	Mrs Prae Wongthong (Regional Waste/Climate Adaptation Project Officer) Mrs Michaela Bell (Project Manager) Mr Tony Elletson (STARCLUB Field Officer)
RDA Limestone Coast	Mr David Wheaton (CEO)

“That the apologies be accepted.”

Moved,

Seconded,

2.0 DISCLOSURE OF INTERESTS

Any Delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

- 3.1 Confirmation of the Minutes of the June LC LGA General Meeting held in the District Council of Grant 10th August 2018 – *Refer to pages 9-17*

“That the Minutes of the LC LGA General Meeting held on 10th August 2018 be taken as read and confirmed as a true and correct record of the proceedings at that meeting.”

Moved,

Seconded,

4.0 MATTERS ARISING FROM THE MINUTES

Business arising from the Minutes of the General Meeting, 10th August 2018.

5.0 ACTION SHEET

Refer pages 18-19

6.0 CORRESPONDENCE

Refer to pages 20-21

6.1 Inwards and Outwards

Correspondence register to 5th October 2018.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

“That correspondence be received and noted by LC LGA delegates.”

Moved,

Seconded,

7.0 REPORTS



7.1 LC LGA President's Report

To be tabled

7.1.1 LGA Board Refer to pages 22- 35

(i) Draft Minutes of LGA Board Meeting held on Thursday 13th September 2018

7.1.2 SAROC Refer to pages 35-40

(ii) Draft Minutes of SAROC Meeting held on Wednesday 12th September 2018.

7.2 Local Government Association of SA

Ms Lisa Teburea - LGA Regional Topical

Refer Pages 41-52

7.3 Report from LC LGA Starclub Field Officer

Tony Elletson

Refer to pages 53-57

7.4 Report from LC LGA Tourism Industry Development Manager

Biddie Shearing

Refer to pages 58-60

7.5 Report from LC LGA Regional Community Road Safety Officer

Dominic Testoni

7.6 Report LC LGA Regional Waste Management Coordinator

Prae Wongthong

Refer to pages 61-62

7.7 Report LC LGA Climate Adaptation Project Officer

Prae Wongthong

Refer to pages 63-68

7.8 Report from LC LGA Project Manager

Michaela Bell

Refer to pages 69-72

“That the reports from the LC LGA President, Local Government Association SA, Starclub Field Officer, Tourism Industry Development Manager, Regional Community Road Safety Officer, Regional Waste Management Coordinator, Climate Adaptation Project Officer and Project Manager be received and noted.”

Moved,

Seconded,

8.0 RECOMMENDATION REPORTS

8.1 Community Wellbeing Alliance - Update

Executive Officer

Refer to pages 73-81



It is recommended that LC LGA:

1. Receive and note the report.
2. Note the submission that has been lodged with the LGA South Australia.

Moved:

Seconded:

8.2 Landscapes South Australia

Executive Officer

Refer to pages 82-92

It is recommended that LC LGA;

1. Receive and note the report.
2. For discussion and decision.

Moved,

Seconded,

8.3 Hosting Sustainable Economic Growth for Regional Australia – SEGRA 2020

Executive Officer

Refer to pages 93-115

It is recommended that LCLGA;

1. Receive and note the report.
2. Establish a sub-committee of the *Limestone Coast Economic Development Group* to assess the feasibility of staging the event and prepare a draft Expression of Interest for the Boards consideration to be presented to the December 2019 Board meeting.

Moved,

Seconded,

8.4 Coastal Council Alliance – Funding Agreement

Executive Officer

Refer to pages 116-132

It is recommended that the LCLGA;

1. Receive and note the report.
2. Authorise the President of the LCLGA to sign the funding agreement.
3. Authorise the Executive Officer to establish a steering committee to oversee the project.

Moved:

Seconded:



8.5 LCLGA Annual Report 2017-18

Executive Officer
Refer to pages 133-171

It is recommended that LCLGA Board;

1. Note the report.
2. It is recommended that LCLGA endorse the Annual Report 2017-18.
3. That a copy of the Annual Report along with the audited financial statements be provided to each Constituent Council on or before the 31st October 2018 in accordance with the Local Government (Financial Management) Regulations 2011.

Moved:

Seconded:

8.6 LCLGA Audited Financial Statements

Executive Officer
Refer to pages 172-196

It is recommended that LCLGA Board;

1. Receive and note the report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.
3. Adopt the audited accounts and appended to the Association's 2017-2018 Annual Report.

Moved:

Seconded:

8.7 Limestone Coast Sports Academy

Executive Officer Refer
to pages 197 -198

It is recommended that LCLGA;

1. Receive and note the report.
2. Note the allocation of the LGA SA funds to the program.
3. Write a letter of thanks to the Office for Recreation, Sport and Racing and the University of South Australia.

Moved,

Seconded,



9.0 FINANCIAL

9.1 Financial Statements

*Refer to pages
199-202*

It is recommended that LC LGA:

1. The Consolidated Profit and Loss Budget Analysis for the period 1st July 2017 to 31st August 2018 be received and noted.
2. The Balance Sheet for the period ending 31st August 2018 be received and noted.
3. The Jobs Profit and Loss Report to the 31st August 2018 be received and noted.

Moved,

Seconded,

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 Regional Development Australia Limestone Coast

*David Wheaton - Chief Executive
Officer Refer to pages 203-205*

10.2 South East NRM Board

10.3 Limestone Coast Substance Misuse

*LC Substance Misuse Project Officer
Refer to pages 206-212*

It is recommended that LC LGA:

“Receives and note the Reports.”

Moved,

Seconded,

11.0 LCLGA SUB-COMMITTEE MINUTES

11.1 LCLGA Regional Sport and Recreation Advisory Group– 28th September 2018

Refer to pages 213-214

11.2 LCLGA Tourism Management Group – 24th September 2018

Refer to pages 215-220

It is recommended that LC LGA:

“The Minutes of the LCLGA Regional Sport and Recreation Advisory Group and the LCLGA Tourism Management Group having first been circulated amongst members, be adopted.”

Moved,

Seconded,



12.0 OTHER BUSINESS

13.0 ANTICIPATED MEETING CLOSURE - 1pm

The next LC LGA General Meeting is to be held in the Naracoorte Lucindale Council on **Friday 14th December**. Acceptances and apologies to LC LGA Executive Support Officer Phone 8723 7310 or Email admin@lclga.sa.gov.au

LC LGA CALENDAR

Date	Meeting	Location
26 th October 2018	LGA Conference & AGM	Adelaide Entertainment Centre
14 th November 2018	SAROC	LGA, Adelaide
14 th December 2018	LC LGA	Naracoorte Lucindale Council
8 th February 2019	LG LGA AGM & GM	Kingston District Council



MINUTES FROM THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION FRIDAY 10th AUGUST 2018 THE BARN 747 GLENELG RIVER ROAD, OB FLAT, MOUNT GAMBIER.

President's Welcome

Welcome Mayor Richard Sage, District Council of Grant

Mr Tony Piccolo, Shadow Minister for, Planning & Local Government, Housing & Urban Development and Veterans Affairs.

- Attendance Regional LGA meetings to hear concerns and suggestions for local government. Planning and urban development reform.
- Meeting with Veterans in Regional Location.
- Rating Capping Bill Concerns, growing local economies and value for Rate payers
- Series of forums (to be held over the coming 12 months at Parliament House) to address the following issues for reform:
 - o Taxation, Finance & Housing Affordability.
 - o Housing Strategy.
 - o Community Engagement.
 - o Planning, Policy & Design Code.
 - o Heritage.
 - o Decision-Making Process.
- Forums have been scheduled alongside the phased adoption of the planning reforms associated with the *Planning, Development and Infrastructure Act 2016*.
- Community Housing Impact on Councils
- Affordable housing

Mr Ian Nightingale, Industry Advocate

- The Office of the Industry Advocate's role is to make it easier for local businesses to tender for government contracts and work with business and Industry Associations to increase the number of companies that meet government tender requirements. Established as an Independent Statutory Office - 1st January 2018
- SA Product Register - <https://industryadvocate.sa.gov.au/sa-product-register/>

Alex Hart – Manager, Office of Local Government, DPTI

- Rate Capping Bill – Key elements

The Bill provides a rate oversight framework that establishes three key elements—

1. Primary rate cap determinations: the establishment of a rate cap – provisions enabling a cap to be set, determining that the cap applies to council revenue recoverable from general rates, and providing for its calculation on an annual basis for all councils, classes of councils or particular councils.
2. Variation applications: setting out provisions that enable councils to apply for a variation of the rate cap, by demonstrating engagement with their community on a variation and that a variation is necessary within the context of the council's operations and long term financial planning.
3. Monitoring and reporting: setting out provisions that enable monitoring and reporting on the rate oversight system, to ensure both compliance and understanding of the effect of rate oversight on councils.

INDEPENDENT REGULATOR

In accordance with the Government's policy that the rate oversight system will be managed by an independent regulator, the Bill appoints the Essential Services Commission of South Australia (ESCOSA) as the body responsible for—

1. Making rate cap determinations.
2. Receiving and assessing applications from councils for variations on the rate cap.
3. Reporting on compliance and the outcomes of the system to the Minister on a regular basis.

More information Here : https://www.dpti.sa.gov.au/local_govt

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

LC LGA President Naracoorte Lucindale Council	Mayor Erika Vickery
City of Mount Gambier	Cr Hannah Persello
Wattle Range Council	Mayor Peter Gandolfi
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Reg Lyon Cr Chris England
District Council of Robe	Mayor Peter Riseley

1.2 In Attendance

LC LGA	Mr Dominic Testoni (EO)
City of Mount Gambier	Mr Mark McShane (CEO)
District Council of Grant	Mrs Jane Fetherstonhaugh (Deputy CEO)
Wattle Range Council	Mr Ben Gower (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
Kingston District Council	Mr Andrew MacDonald (CEO)
Tatiara District Council	Ms Anne Champness (CEO)

1.3 Guests and Observers

Member for Light	Mr Tony Piccolo MP (Shadow Minister for Planning & Local Government, Housing & Urban Development, Veterans' Affairs) Dr Tom Counce (Policy Adviser/Parliamentary Liaison)
Member of the Legislative Council	Ms Claire Shriven MLC (Shadow Minister for Industry & Skills & Shadow Minister for Forestry)
Member for Mount Gambier	Mr Troy Bell MP Mr Travis Fatchen (Office Manager)
Industry Advocate	Mr Ian Nightingale
UniSA	Mr Ian McKay
New Venture Institute - Flinders Uni	Mr Laki Kondylas
LGA SA	Mr Stephen Smith
DPTI - Office of Local Government	Ms Alex Hart (Manager)
RDA Limestone Coast	Mr David Wheaton (CEO)



PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast) Ms Ali Auld (Project Officer)
Substance Misuse Limestone Coast	Ms Sophie Bouchier (Project Officer) Mr Andy Stott (SAPOL)
LC LGA	Mrs Biddie Shearing (Tourism Industry Development Manager) Mrs Prae Wongthong (Regional Waste/Climate Adaptation Project Officer) Mrs Michaela Bell (Project Manager) Mr Tony Elletson (STARCLUB Field Officer) Ms Mae Steele (Executive Support Officer)

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for MacKillop	Mr Nick McBride
District Council of Grant	Mr David Singe
City of Mount Gambier	Mayor Andrew Lee
Wattle Range Council	Cr Robert Dycer
Kingston District Council	Cr Kay Rasheed
District Council of Robe	Mr Roger Sweetman (CEO)
Tatiara District Council	Mayor Graham Excell Cr Robert Mock
LC LGA	Mrs Prae Wongthong (Regional Waste/Climate Adaptation Project Officer) Mr Rob Forgan (Regional Community Road Safety Officer)

“That the apologies be accepted.”

Moved, District Council of Robe **Seconded,** Wattle Range Council

CARRIED

2.0 DISCLOSURE OF INTERESTS

Any Delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

3.1 Confirmation of the Minutes of the June LC LGA General Meeting held in the District Council of Robe 15th June 2018.

“That the Minutes of the LC LGA General Meeting held on 15th June 2018 be taken as read and confirmed as a true and correct record of the proceedings at that meeting.”

Moved, City of Mount Gambier **Seconded,** Wattle Range Council

CARRIED

4.0 MATTERS ARISING FROM THE MINUTES

Business arising from the Minutes of the General Meeting, 15th June 2018.



5.0 ACTION SHEET

6.0 CORRESPONDENCE

6.1 **Inwards and Outwards**

Correspondence register to 1ST August 2018.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

“That correspondence be received and noted by LC LGA delegates.”

Moved, District Council of Robe **Seconded**, Wattle Range Council

CARRIED

7.0 REPORTS

7.1 **LC LGA President’s Report**

Verbal report tabled

7.1.1 LGA Board

(i) Draft Minutes of LGA Board Meeting held on Thursday 19th July 2018

7.1.2 SAROC

(ii) Key Outcomes Summary of SAROC Meeting held on Wednesday 18th July 2018.

7.2 **Local Government Association of SA**

Mr Stephen Smith - LGA Regional Topical

7.3 **Report from LC LGA Starclub Field Officer**

Tony Elletson

- ORS Funding programs possible changes
- Naracoorte Sporting Clubs Forum

7.4 **Report from LC LGA Tourism Industry Development Manager**

Biddie Shearing

- Tourism Enablers
- Significant investment in tourism infrastructure from local and state government, Federal funding programs and private investment.
- Annual review of the tourism plan
- Trade and Investment famil

7.5 **Report from LC LGA Regional Community Road Safety Officer**

Rob Forgan

7.6 **Report LC LGA Regional Waste Management Coordinator**

Prae Wongthong



7.7 **Report LC LGA Climate Adaptation Project Officer**
Prae Wongthong

7.8 **Report from LC LGA Project Manager**
Michaela Bell

“That the reports from the LC LGA President, Local Government Association SA, Starclub Field Officer, Tourism Industry Development Manager, Regional Community Road Safety Officer, Regional Waste Management Coordinator, Climate Adaptation Project Officer and Project Manager be received and noted.”

Moved, City of Mount Gambier **Seconded**, District Council of Robe

CARRIED

8.0 **RECOMMENDATION REPORTS**

8.1 **Drug Action Funding – Substance Misuse Limestone Coast**

Executive Officer

It is recommended that LC LGA:

1. Receive and note the report.
2. Approve amendment to the adopted budget and allocate \$40,000 from reserves to Substance Misuse Limestone Coast.
3. Continue to lobby the State Government to make a financial contribution to the SMLC.

Moved, Wattle Range Council **Seconded**, City of Mount Gambier

CARRIED

8.2 **Community Wellbeing Alliance**

Executive Officer

It is recommended that LC LGA:

1. Receive and note the report.

Moved, Wattle Range Council **Seconded**, District Council of Robe

CARRIED

It is recommended that LC LGA:

2. Authorise the LCLGA executive officer to assess the criteria and submit an expression of interest with input from the members.

Moved, , District Council of Robe **Seconded**, Wattle Range Council

CARRIED



8.3 Local Heritage Policies and Procedures Project

Executive Officer

It is recommended that LCLGA;

1. Receive and note the report.
2. For discussion and decision
3. Executive officer to seek additional information and report back.

Moved, Naracoorte Lucindale Council **Seconded**, District Council of Robe

CARRIED

8.4 Limestone Coast Regional Growth Strategy

LCLGA Tourism Management Group Chairperson

It is recommended that LCLGA;

1. Receive and note the report.
2. The Board amends the Limestone Coast Regional Strategy to reflect suggested changes.

Moved, District Council of Robe **Seconded**, City of Mount Gambier

CARRIED

With the leave of the meeting the President requested to bring forward Items 9, 10,11 &12.

9.0 FINANCIAL

9.1 Financial Statements

It is recommended that LC LGA:

1. The Consolidated Profit and Loss Budget Analysis for the period 1st July 2017 to 30th June 2018 be received and noted.
2. The Balance Sheet for the period ending 30th June 2018 be received and noted.
3. The Jobs Profit and Loss Report to the 30th June 2018 be received and noted.

Moved, District Council of Grant **Seconded**, District Council of Robe

CARRIED

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 **Regional Development Australia Limestone Coast**

David Wheaton - Chief Executive Officer

- New Board Members appointed
- Acknowledge Mayor Sages for his 5 years on the RDALC Board
- RDA 2020 State wide Conference
- Career services ceased funding



- Welcome SA – New arrivals

10.2 South East NRM Board

- Landscapes SA Document distributed

10.3 Limestone Coast Substance Misuse LC Substance Misuse Project Officer

It is recommended that LC LGA:

“Receives and note the Reports.”

Moved, City of Mount Gambier **Seconded**, District Council of Grant

CARRIED

11.0 LCLGA SUB-COMMITTEE MINUTES

11.1 LCLGA Climate Adaptation Committee – 19th June 2018

11.2 LCLGA Tourism Management Group – 23rd July 2018

It is recommended that LC LGA:

“The Minutes of the LCLGA Climate Adaptation Committee and the LCLGA Tourism Management Group having first been circulated amongst members, be adopted.”

Moved, District Council of Robe **Seconded**, District Council of Grant

CARRIED

12.0 OTHER BUSINESS

Nil

1.15pm The meeting adjourned for lunch.

1.45pm Meeting Resumed

LCLGA President

1. Pursuant to Section 3.6.18 of the LCLGA Charter, and Section 90 of the Local Government Act 1999, the Association orders that the public be excluded from attendance at the meeting in order to consider and discuss in confidence Item No 8.5 LCLGA Executive Officer Annual Performance Review and 8.6 Joint Planning Board Formation.
2. Is satisfied that the principle that meetings of LCLGA should be conducted in a place open to the public has been outweighed in relation to this matter because it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person.

Moved, District Council of Grant **Seconded**, Tatiara District Council



8.5 Executive Officer Performance Review

LCLGA President

It is recommended that LCLGA:

1. Endorse the process for the performance review of the LCLGA Executive Officer.
2. Accept the proposal from AME Recruitment to carry out the Annual Performance Review as per the terms set out in the proposal dated 21st July 2018.
3. Appoint a three-person Review Committee, comprising the LCLGA President, Mayor Richard Sage and Ben Gower.
4. Delegate completion of the Executive Officer's performance review by 31st October 2018 to the Review Committee.

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

8.6 Joint Planning Board Formation

Executive Officer

It is recommended that LC LGA:

1. Receive and note the report.
2. Instruct the Executive Officer to seek additional advice on the joint functions of the LCLGA and the formation of Joint Planning Boards and prepare a detailed discussion paper for further consideration.

Moved, District Council of Grant

Seconded, City of Mount Gambier

CARRIED

Moved to go out of confidence

Moved, District Council of Grant **Seconded,** Tatiara District Council

CARRIED

13.0 MEETING CLOSURE – 2.10pm

The next LC LGA General Meeting is to be held in the Tatiara District Council on **Friday 12th October**. Acceptances and apologies to LC LGA Executive Support Officer
Phone 8723 7310 or Email admin@lclga.sa.gov.au



LC LGA CALENDAR

Date	Meeting	Location
29 th -31 st August 2018	LGA Roads & Works Conference	Barossa
12 th September 2018	SAROC	Regional Location, TBC
12 th October 2018	LC LGA	Tatiara District Council
26 th October 2018	LGA Conference & AGM	Adelaide Entertainment Centre
14 th November 2018	SAROC	LGA, Adelaide
14 th December 2018	LC LGA	Naracoorte Lucindale Council
8 th February 2019	LG LGA AGM & GM	Kingston District Council
*note change to regular bimonthly schedule		



Item	5.0 ACTION LIST	STATUS
	10th August 2018	
8.1.2	Approve amendment to the adopted budget and allocate \$40,000 from reserves to Substance Misuse Limestone Coast.	Ongoing
8.1.3	Continue to lobby the State Government to make a financial contribution to the SMLC.	Ongoing
8.2.2	Authorise the LCLGA executive officer to assess the criteria and submit an expression of interest for the Community Wellbeing Alliance with input from the members.	Complete
8.3.3	Executive officer to seek additional information from LGA SA on Local Heritage Policies and Procedures alignment across South Australia and report back.	Ongoing
8.5	Performance review of the LCLGA Executive Officer	Ongoing
8.6	Executive Officer to seek additional advice on the joint functions of the LCLGA and the formation of Joint Planning Boards and prepare a detailed discussion paper for further consideration.	Ongoing
	15th June 2018	
8.1.2	Present and refer the Regional Growth Strategy Action Plan to the Economic Development Reference Group to determine prioritisation of projects and allocation of resources and project leads.	Ongoing
8.1.3	Arrange further discussions with RDA LC regarding Limestone Coast Regional Growth Strategy project funding that supports the Actions identified in the Limestone Coast Regional Growth Strategy.	Ongoing
8.1.4	Consider the development of an effective communication plan to support the identified outcomes and under pin the importance of the Limestone Coast Regional Growth Strategy.	Ongoing
8.2.3	Continue to develop the Business Case for the Limestone Coast Sports Academy and present to the August Board meeting.	Complete
8.2.5	Develop a consultation plan for the review of the Limestone Coast Strategic Plan and present to the August Board meeting. The review is to also include a review of the annual Subscriptions to align with the Strategic Plan, Resourcing Plan and long-term Financial Plan.	Ongoing
	6th April 2018	
8.1.2	Allocate \$24,358 ex Gst from the Waste Reserve fund to deliver the Limestone Coast Waste and Resource Recovery Plan.	Ongoing
	9th February 2018	
8.1.2	Establish a Business Case including the formation of a Joint Planning Board, Regional Assessment Panel, Regional Assessment Manager and a Regional Authority for Council planning staff. - Joint Planning Board Workshop planned for 20 th July 2018	Ongoing
8.5.2	Development of a Regional Waste Management Implementation Plan and a Community Engagement Plan.	Ongoing
8.6	LiDAR Mapping Tender/ South East Coastal Elevation 2018 Project - award the contract to RPS Australia	Ongoing complete by 31 July 2018

	<ul style="list-style-type: none"> - amendment to the adopted 2018 LCLGA annual budget up to the value of \$17,700 <p>Confirm the final amount once the Coorong District Council have responded to the request to contribute to the project</p>	
8th December 2017		
7.3	Follow up with LGA to continue support for a further program Regional Youth Traineeship Programs.	Ongoing
13.2	Continue to look for funding programs to suit the Coastal connections Program.	Ongoing
13th October 2017		
8.5	Amend LCLGA Budget and allocate \$15,550 + gst as a co-contribution to the regional signage renewal project. Investigate the additional signage north side of Keith and Princes Hwy, Rennick – SA/VIC Border	Complete



Limestone Coast
Local Government
Association

Correspondence Register 1st August - 5th October 2018

In/Out	Date	Subject	Name & Title	Organisation/ Location
Out	5/08/2018	Caravan trade Industry of Victoria initiative	John Ernst	Safe Frieght Networks
In	8/07/2018	Launch of NDIS Training Resource Invitation	Eugenia Tsoulis	AMRC
In	7/08/2018	Powerline friendly species	Alex Lewis	SA Power Networks
In	30/07/2018	Bushfire Safety - Static Water Onsite	Trevor Smart	NLC
In	30/07/2018	BBRF - Community Investments Stream - LC Leadership Program	Dr John McVeigh MP	Minister for Local Government
In	31/07/2018	Rent Review	Mark Wilkinson	McGees
In	9/08/2018	Natural Resources Management	Mr Davip Speirs MP	Minister for Environment and Water
In	10/08/2018	LC School Waste	Adam Box	Department for Education
In	10/08/2018	Thank you - LC School Waste	Julian Rebalato	St Anthonys Catholic Primary School
In	13/08/2018	Confirmation of submission - Ssporting Academy		DPTI
Out	13/08/2018	Local Contact Person - Annual Report	Peter Calahan	SATC
In	13/08/2018	Confirmation of submission - Star Club		DPTI
In	15/08/2018	VIP event invite Campolina - Visit Victoria Tour of the Great South Coast	Michelle Mitchell	Glenelg Shire
In	15/08/2018	Official Opening of the Road Safety Centre in Millicent on Sunday, 16 September 2018	Hayley McDonald	MAC
In	15/08/2018	Draft minutes - meeting # 37 - 7th August 2018	Paul Dickson	CFS
OUt	10/08/2018	Limestone Coast School Waste Reduction & Recycling Challenge Feedback Survey	Various Recipients	LC School Waste Database
Out	14/08/2018	Latest version of RAA Community Education for Seniors South East Schedule	Belinda Maloney	RAA
In/Out	16/08/2018	Brochure request	Anja	Australia One
In	16/08/2018	Dates and Location for Project Management and Leadership and Management	Tania Plunkett	Tafe SA
Out	20/08/2018	Academy Hockey Coach Wanted	Various Recipients	Star Club Database
Out	16/08/2018	Limestone Coast Regional Sporting Academy Applications Open	Linda Polomka	Sta Martins
In	27/08/2018	Minutes of Mount Gambier and District Road Safety Group meeting 27th August 2018	Various Recipients	MG Road Safety
In	26/08/2018	Limestone Coast Green Schools	Tom Linnell	Tenison Woods College
Out	20/08/2018	RAA Community Education Visits to Mount Gambier	Belinda Maloney	RAA
Out	20/08/2018	Dirty Days series and Bike SA involvement with Forestry SA	Various Recipients	
In	27/09/2018	Agenda for the Mount Gambier and Districts Road safety Group August 2018 meeting	Various Recipients	MG Road Safety
Out	29/09/2018	RE: NDRP1517-18 Project Variation	Gina Butler	SAFECOM
Out	6/09/2018	Future-proofing the SA apprenticeship & traineeship system - open for comment until 21 S	Various Recipients	Tourism Database
Out	6/09/2018	Information Sessions for Guides of Mount Gambier - Tuesday 11 September	Various Recipients	Tourism Database
In	4/09/2018	Inquiry into economic contribution of migration to South Australia	Denise Urquahart	Member for Mount Gambier

In/Out	Date	Subject	Name & Title	Organisation/ Location
In	3/09/2018	RAP is coming to your district program for 2018 and 2019 in the Limestone Coast	Mark Sutton	SAPOL
In	3/09/2018	Invitation to Youth Symposium 2018 - Registration Form	Eugenia Tsoulis	AMRC
In	10/09/2018	Woak Wine Cutting Viewing Platform		Wattle Range Council
In	19/07/2018	Consultancy - Regional Community Road Safety	Trudy Minnet	MAC
In	10/09/2018	Introduction	Clare Sciven	Legisatlive Council
Out	10/09/2018	South Australian State Budget Announcements	Various Recipients	Star Club Database
In	20/08/2018	Drainage and Wetland Strategy Survey		NRM SE
Out	10/09/2018	LC Tour Planner Manual - Update	Various Recipients	Tourism Datasbase
In/Out	6/09/2018	LGA Outreach Services Program Funding	Lisa Teburea	LGA SA
In/Out	12/09/2018	2019 SATC Americas Roadshow	Ernst Flach	SATC
In	14/09/2018	WLSSA Project for Regional SA	Chloe Fragos	Womens Legal Service
In	17/09/2018	Funding for Limestone Coast Leadership Program	Kuang Tan	Department for Eindustry & Skills
Out	20/09/2018	Agenda + Supporting Documents	Various Recipients	Tourism Management Group
Out	9/08/2018	Leadership Partnership	Member Councils	LCLGA Councils
Out	9/08/2018	Migration EOI		Regional Australia Institute
Out	13/09/2018	Audit Engagement	Mariska Hawke	Galpins
Out	5/09/2018	LGA Wellbeing Alliance EOI		LGA SA
Out	13/09/2018	Robyn Stacey's Ray of Light Exhibition	Naomi Fallon	Tatiara DC
In	25/09/2018	Focus Group Workshops on proposed amendments to the Electricity (Principles of Vegetat	Alex Lewis	SA Power Networks
	27/09/2018	Your invitation to attend the SATC's Global Marketing Industry Forum	Various Recipients	Tourism Management Group
In/Out	27/09/2018	Wine Collaboration Grampians - Limestone Coast	Marc Sleeman	Grampians Tourism
Out	27/08/2018	Free Wi-Fi - User Report from SATC.	Various Recipients	Tourism Management Group
Out	28/09/2018	Roadtrippers Webinar - Friday 5th October	Various Recipients	Tourism Management Group
In	3/10/2018	Minutes of Mount Gambier and District Road Safety Group meeting 24 September 2018	Jayne Miller	DC Grant
Out	28/09/2018	Invitation - Minister Knoll to meet with LC LGA Member Councils	Member Councils	LCLGA Councils
In	25/09/2018	New Appointment - Volunteer Cooridinator	Trevor Smart	NLC
Out	5/10/2018	Follow-up from Roadtrippers Webinar	Various Recipients	Tourism Management Group
Out	5/10/2018	SAVE THE DATE - SATC Tourism 2030 Workshop	Various Recipients	Tourism Datasbase

Draft

Draft Minutes of the LGA Board Meeting held on Thursday 13 September 2018 commencing at 9.13 am in the Council Chambers at the Civic Centre, City of Port Lincoln, 60 Tasman Terrace, Port Lincoln

1. Welcome, Present & Apologies

Mayor Bruce Green provided a welcome to the Civic Centre and thanked delegates for their attendance on the tour of the city and dinner on Wednesday.

The President opened the meeting at 9.15am and welcomed members and staff and acknowledged that the land we meet on today are the traditional lands of the Barnjarla people.

1.1 Present

Members:

Cr Sue Clearihan	President
Mayor Dave Burgess	Immediate Past President
Mayor Gillian Aldridge OAM	Adelaide Metropolitan Zone (<i>until 12.45pm</i>)
Mayor Karen Redman*	Adelaide Metropolitan Zone (<i>via teleconference</i>)
Mayor Kevin Knight	Adelaide Metropolitan Zone
Mayor David O'Loughlin	Adelaide Metropolitan Zone
Mayor David Parkin*	Adelaide Metropolitan Zone
Cr Arthur Mangos	Adelaide Metropolitan Zone
Deputy Mayor Jan-Claire Wisdom	Adelaide Metropolitan Zone
Mayor Denis Clark	Central Zone
Mayor Peter Matthey	Central Zone
Mayor Sam Telfer	Eyre Peninsula Zone
Mayor Erika Vickery OAM*	Limestone Coast Zone
Mayor Peter Hunt*	Murraylands & Riverland Zone
Mayor Keith Parkes	Southern & Hills Zone

*Vice President

Deputy Members:

Deputy Mayor Janet Byram	Adelaide Metropolitan Zone (voting for Mayor Evans) (<i>from 9.53am via teleconference</i>)
Mayor Dean Johnson	Eyre Peninsula Zone
Mayor Richard Sage	Limestone Coast Zone
Mayor John Rohde	Spencer Gulf Cities Zone (voting for Mayor Johnson)

Draft

LGA Secretariat:

Matt Pinnegar
Kathy Jarrett
Steve Nolis
Lisa Teburea
Lea Bacon
Andrew Wroniak
Jacqui Kelleher

Chief Executive Officer
Executive Director Corporate & Member Services
Executive Director Commercial
Executive Director Public Affairs
Director Policy
Director Corporate Services
Office Manager (minutes)

1.2 Apologies & Absences

Cr Mikki Bouchee (Deputy)
Mayor Angela Evans
Acting Mayor Cr Peter Hughes (Deputy)
Cr Bim Lange OAM (Deputy)
Mayor Neville Jaensch
Mayor Brenton Lewis (Deputy)
Mayor Glen Rowlands (Deputy)
Mayor Sam Johnson

Adelaide Metropolitan Zone
Adelaide Metropolitan Zone
Adelaide Metropolitan Zone
Central Zone
Murraylands & Riverland Zone
Murraylands & Riverland Zone
Southern & Hills Zone
Spencer Gulf Cities Zone

Observers:

Mr Terry Buss

Metropolitan CEOs representative on MLGG
Executive

Ms Beth Davidson-Park

LG Professionals Australia (SA Div) – President

2. Minutes of Previous Meeting

2.1 Minutes of Meetings held 19 July and 10 August 2018

Moved Mayor Aldridge Seconded Mayor Hunt that the LGA Board confirms the minutes of the meetings held on 19 July and 10 August 2018 as a true and accurate record of the proceedings held.

Carried

2.2 Resolutions and actions from previous meetings

Moved Cr Mangos Seconded Mayor Vickery that the LGA Board notes progress with resolutions resulting from the meetings of 19 July, and 10 August 2018 and outstanding resolutions from earlier meetings.

Carried

Draft

3. LGA Updates

3.1 Report from the LGA President – September 2018

Moved Mayor Matthey Seconded Deputy Mayor Wisdom that the LGA Board notes the report.

Carried

3.2 ALGA Update

Mayor David O’Loughlin (ALGA President) provided a verbal update on the activities of the ALGA.

Moved Mayor Hunt Seconded Mayor Aldridge that the LGA Board notes the report.

Carried

3.3 Report from the LGA CEO

Moved Mayor Vickery Seconded Mayor Rohde that the LGA Board notes the report.

Carried

4. Reports from Bodies Established Pursuant to the LGA Constitution

4.1 LGA Executive Committee

Moved Mayor Hunt Seconded Mayor Aldridge that the LGA Board notes the draft minutes of the LGA Executive Committee meetings of 13 July, 16 August and 27 August 2018.

Carried

4.2 LGA Audit Committee

Moved Mayor Parkin Seconded Mayor Aldridge that the LGA Board notes the draft public minutes of the LGA Audit Committee meetings held on 1 August 2018 and 3 September 2018.

Carried

4.3 Metropolitan Local Government Group

MLGG Chairperson, Mayor Karen Redman, spoke to the key outcomes summary tabled at the meeting.

4.3.1 LGA Constitution – Ancillary Documents Consultation

Moved Mayor Redman Seconded Mayor Aldridge that the LGA Board:

1. notes the recommendation from MLGG that membership of GAROC be based on regional voting after 2018, and that member councils be consulted on the following GAROC model for future voting after 2018:
 - North – Playford, Salisbury, Tea Tree Gully, Gawler

Draft

- West – Port Adelaide Enfield, City Charles Sturt, West Torrens, Holdfast Bay
 - South – Onkaparinga, Mitcham, Marion
 - East – Prospect, Walkerville, Campbelltown, Norwood Payneham & St Peters, Burnside, Unley, Adelaide Hills; and
2. requests that a report on the outcomes of the consultation with member councils be brought back to GAROC at the end of February 2019.

Carried

9.53 am Deputy Mayor Janet Byram joined the meeting.

- 4.4 South Australian Regional Organisation of Councils (SAROC) Committee
SAROC Chairperson, Mayor Erika Vickery OAM, spoke to the key outcomes summary tabled at the meeting.
- Moved Mayor Vickery Seconded Mayor Burgess that the LGA Board receives the key outcomes summary of the SAROC Committee meeting held on 13 September 2018.

Carried

5. Invited Guest Speakers

Nil.

6. Motions on Notice

Nil.

7. Reports for Discussion

The President sought and was granted leave of the meeting to change the order of reports.

10.2 LGA Annual Report 2017/2018 and LGA Financial Statements 2017/18

Director Corporate Services (Andrew Wroniak) provided a presentation and responded to questions from members. Feedback was noted regarding the lateness and high volume of information to be read in a short time frame. The CEO and Executive Director Corporate & Member Services responded indicating timings of reports occur in concert with dates of general meetings and that this will be addressed under the new governance arrangements to ensure members are provided with adequate time to consider the documentation prior to meetings.

Draft

Moved Cr Mangos Seconded Mayor Parkes that the LGA Board:

1. notes the preparation of the 2017/18 Annual Report is underway and will be circulated out of session to the Executive Committee for approval.
2. notes the end of year result for the LGA secretariat being a \$177,000 deficit compared to a budgeted deficit of \$337,000. After including projects and other non-operating income, the LGA parent entity is reporting a surplus of \$963,000 from ordinary activities 2017/18.
3. authorises the President and Chief Executive Officer to certify the LGA's 2017/18 Annual Financial Statements and sign the Statement by the Board for the year ended 30 June 2018.

Carried

10.3 LGA Annual Report 2017/2018 and LGA Financial Statements 2017/18 – Appendix E

Moved Mayor Aldridge Seconded Mayor Rohde that the LGA Board resolves to consider agenda Item 10.3 – *LGA Annual Report 2017/2018 and LGA Financial Statements 2017/18 (Appendix E)* in confidence being satisfied that the information received, discussed or considered in relation to Agenda Item 10.3 is information that falls within the following grounds for confidence:

- Strategic and negotiation issues

and orders all observers at the meeting, with the exception of LGA Board Deputies and staff on duty, be excluded from attendance at the meeting.

Carried

Moved Mayor Vickery Seconded Mayor O'Loughlin that the LGA Board:

1. notes the attached external audit findings report from Grant Thornton; and
2. having considered Agenda Item 10.3 *LGA Annual Report 2017/2018 and LGA Financial Statements 2017/18 – Appendix E* in confidence resolves to retain in confidence the attachment indefinitely.

Carried

10.4 LGA Scheme Financial Statements 2017/18

Moved Mayor Aldridge Seconded Mayor Matthey that the LGA Board:

1. receives and notes the LGA Workers' Compensation and the LGA Mutual Liability financial statements for 2017/18; and
2. authorises the LGA President and Chief Executive Officer to certify the LGA Workers' Compensation and LGA Mutual Liability 2017/18 Annual Financial Statements and sign the Statement by the Board for the year ended 30 June 2018.

Carried

Draft

9.6 Appointment of Independent Directors and Chair to LGASA Mutual Pty Ltd

10.31am Cr Mangos left the room.

Moved Mayor Hunt Seconded Mayor Vickery that the LGA Board resolves to consider Agenda Item 9.6 - *Appointment of Independent Directors and Chair to LGASA Mutual Pty Ltd* in confidence being satisfied that the information received, discussed or considered in relation to Agenda Item 9.6 is information that falls within the following grounds for confidence:

- Personal affairs

and orders all observers at the meeting, with the exception of LGA Board Deputies and staff on duty, be excluded from attendance at the meeting.

Carried

10.33am Cr Mangos returned to the meeting.

9.8 LGA Board and Related Entity Director Remuneration

Moved Mayor Hunt Seconded Mayor Rohde that the LGA Board resolves to consider Agenda Item 9.8 - *LGA Board and Related Entity Director Remuneration* in confidence being satisfied that the information received, discussed or considered in relation to Agenda Item 9.8 is information that falls within the following grounds for confidence:

- Personal affairs

and orders all observers at the meeting, with the exception of LGA Board Deputies and staff on duty, be excluded from attendance at the meeting.

Carried

11.20am the meeting adjourned for a short break.

11.33am the meeting resumed and Mayor O'Loughlin returned to the meeting.

7.1 Local Government Research & Development Scheme (LGR&DS)

Members requested that minutes of the meetings of the LGR&DS be attached to future reports.

Moved Mayor Hunt Seconded Mayor Knight that the LGA Board:

1. notes the recommendations of the Local Government Research and Development Scheme Advisory Committee; and
2. approves offers of funding for research and development projects as recommended by the Committee, pursuant to the attached table.

Carried

7.2 LGA Submission on Managing Our Landscapes Discussion Paper

Moved Mayor Aldridge Seconded Mayor Matthey that the LGA Board:

1. notes the report on the LGA Submission on the Managing Our Landscapes Discussion Paper; and

Draft

2. authorises the LGA President and CEO to finalise and send a final submission on the Managing Our Landscapes Discussion Paper.

Carried

7.3 Policy Manual Consultation Outcomes

Moved Mayor Burgess Seconded Mayor Knight that the LGA Board:

1. notes the details of the consultation process and outcomes of the member consultation on the draft LGA Policy Manual; and
2. approves the updated Policy Manual being presented to the 2018 Annual General Meeting for endorsement and adoption by member councils.

Carried

7.4 LGA Parliamentary Inquiries Submissions

Members provided feedback on the draft submission.

Moved Mayor O'Loughlin Seconded Mayor Aldridge that the LGA Board:

1. notes the report on the Parliamentary Inquiries Submissions;
2. endorses the submission to the Environment, Resources and Development Committee on the Inquiry into Heritage; and
3. authorises the LGA President and CEO to finalise and send a final submission to the Economic and Finance Committee on the Inquiry into the Economic Contribution of Migration to South Australia.

Carried

7.5 Twelve Month Review of Heads of Agreement between the LGA and EPA

11.48 am Mayor Aldridge left the meeting.

Moved Mayor Knight Seconded Mayor Aldridge that the LGA Board receives and notes the report Local Government Association and Environment Protection Authority Heads of Agreement 2017-2021, One Year review.

Carried

11.49 am Mayor Aldridge returned to the meeting.

7.6 Revised Stormwater Management Fund Guide for Applicants

Moved Cr Mangos Seconded Mayor Parkes that the LGA Board:

1. notes the information provided in the report on the revised stormwater management fund guide for applicants;
2. notes that the administration of the Stormwater Management Authority website will soon be transferred to the State Government; and
3. approves the Stormwater Management Fund Guide for Applicants 2018.

Carried

Draft

7.7 LGA Submissions on Public Health Issues

Members provided feedback on the submission on the draft State Public Health Plan. Cr Mangos declared an interest and did not participate in the vote.

Moved Mayor Aldridge Seconded Deputy Mayor Wisdom that the LGA Board:

1. notes the LGA submission on the State Public Health Plan summary framework dated 4 July 2018;
2. authorises the LGA President and CEO to finalise and send a further submission on the draft State Public Health Plan;
3. notes the Social Development Committee of Parliament will be undertaking an inquiry of the South Australian Public Health Act 2011 commencing in September 2018; and
4. authorises the LGA CEO to finalise the LGA's submission to the inquiry.

Carried

7.8 China Engagement Strategy 2018/19

Moved Mayor Hunt Seconded Mayor Rohde that the LGA Board:

1. notes the report on the China Engagement Strategy 2018/19;
2. authorises the LGA Chief Executive Officer to finalise and sign a Memorandum of Understanding with the Australia China Business Council (SA); and
3. notes that a Memorandum of Understanding with the Australia China Business Council will not require a financial contribution from the LGA or member councils.

Carried

7.9 Rating Equity for Commercial and Industrial Land Uses

Moved Mayor Matthey Seconded Mayor Clark that the LGA Board:

1. notes the report;
2. notes the Rating Equity for Commercial and/or Industrial Land Uses Outside Towns in South Australia report's key findings as:
 - a) significant rating constraints presently impede SA Councils from equitably allocating the rate burden across their communities from selected major developments;
 - b) compared with other mainland states, ratepayers are forced to cross subsidise electricity generated for use outside of Council's boundaries, high intensity land uses, and the provision of community housing;
3. endorses LGA advocacy to the State Government to ensure rating equity by removing the constraints that South Australian councils face in rating electricity generators and resource sector (mining) properties through changes to legislation:

Draft

- a) to allow SA Councils to recover appropriate payments in lieu of rates directly from electricity generators – rather than landowners – under a regulated formula subject to indexation;
 - b) to enable additional flexibility in the categorisation of different land uses for differential rating purposes to provide Councils with greater capacity to levy appropriate rates based on intensity of land use (e.g. mining/resources, feedlots); and
4. notes that member councils may consider the potential interim action for adoption of occupancy / tenancy-based valuations of wind turbines and solar panel installations in respect of recommendation 3(a).

Carried

7.10 Rural Health Workforce Strategy - LGA invitation to join Steering Committee

Nominations were sought from LGA Board members/deputy members to represent the LGA on the Rural Health Workforce Strategy Steering Committee. Mayor Redman indicated a willingness to be nominated if no other members were interested in being appointed. Mayor Dean Johnson was nominated and accepted the nomination. Mayor Redman indicated she was happy to withdraw her earlier indication of interest.

Moved Mayor Telfer Seconded Mayor O'Loughlin that the LGA Board endorses the appointment of Mayor Dean Johnson as a Local Government Association representative to the Steering Committee, as invited by the Country Health SA Local Health Network.

Carried

7.11 LGA Key Performance Indicators – Full Year Report 2017/18

Moved Mayor Matthey Seconded Cr Mangos that the LGA Board notes the report on the performance of the LGA for the full year against the 2017/18 strategic objectives.

Carried

7.12 Ancillary Documentation

Moved Mayor Aldridge Seconded Deputy Mayor Wisdom that the LGA Board endorses the Ancillary documents to the LGA Constitution (as attached to the report) to be placed before members at the 2018 Annual General Meeting for their adoption by members:

- Membership Proposition
- SAROC Terms of Reference
- GAROC Terms of Reference
- Audit & Risk Committee Terms of Reference
- CEO Advisory Committee
- Meeting Procedures

Draft

with the following modifications/clarifications:

- a) that it is a requirement to be a financial member of the LGA to be a member of SAROC, GAROC and the CEO group;
- b) that membership of the LGA is perpetual and there is no requirement for members to record a formal resolution of council annually to indicate that they wish to remain a member of the LGA; and
- c) Clause 4.2.2 regarding “or his or her nominee” being removed.

Carried

- 7.13 2018 Annual General Meeting Agenda – report topics and recommendations for endorsement for inclusion in the AGM agenda

Moved Cr Mangos Seconded Mayor Aldridge that the LGA Board:

1. notes the report; and
2. approves the list of agenda report topics and associated recommendations from the LGA Board to the 2018 LGA Annual General meeting.

Carried

8. Nominations to Outside Bodies

- 8.1 Local Government appointments/nominations to outside bodies – 2018 Local Government Elections

Moved Mayor Burgess Seconded Mayor Hunt that the LGA Board:

1. notes the report; and
2. confirms the policy position that existing appointed persons to outside bodies who either cease to be a council or staff member (or member of another local government entity) are required to resign his/her membership of the outside body forthwith, unless the Board/Executive Committee deem that this requirement is waived in circumstances where the person:
 - has unique qualifications, experience or other personal qualities which allow him or her to continue to remain on the particular board or committee and/or;
 - is appointed directly by a Minister or the Governor for a fixed term, and the appointment is specific to that person.

Carried

Draft

9. Confidential Reports

9.1 Grounds for moving into confidence

Moved Mayor Clark Seconded Mayor Vickery that the LGA Board resolves to consider the following items in confidence:

1. Agenda Item 9.2 - *Confidential Resolutions and Actions from previous meetings* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.2 is information that falls within the following grounds for confidence:
 - Personal affairs;
 - Legal or legislative issues; and/or
 - Strategic and negotiation issues;
2. Agenda Item 9.4 - *LGA Audit Committee Confidential Minutes of Meetings held 1 August 2018 and 3 September 2018* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.4 is information that falls within the following grounds for confidence:
 - Personal affairs;
 - Legal or legislative issues; and/or
 - Strategic and negotiation issues;
3. Agenda Item 9.5 – *Fair Road Funding Campaign* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.5 is information that falls within the following grounds for confidence:
 - Strategic and negotiation issues;
4. Agenda Item 9.7 - *Delegations to LGASA Mutual Pty Ltd* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.7 is information that falls within the following grounds for confidence:
 - Strategic and negotiation issues;
5. Agenda Item 9.9 - *LGA Audit Committee Annual Report to the Board for 2017-18* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.9 is information that falls within the following grounds for confidence:
 - Strategic and negotiation issues;

and orders all observers at the meeting, with the exception of LGA Board Deputies and staff on duty, be excluded from attendance at the meeting.

Carried

9.2 Confidential Resolutions and Actions from previous meetings

Moved Mayor Aldridge Seconded Mayor Knight that the LGA Board:

1. notes the grounds for going into confidence are that this report deals with matters that fall within the categories of 'personal affairs', legal or legislative issues' and/or 'strategic and negotiation issues';

Draft

2. notes progress of confidential resolutions resulting from the meeting of 19 July 2018 and outstanding confidential resolutions from earlier meetings; and
3. having considered Agenda Item 9. - *Confidential Resolutions and Actions from Previous Meetings* in confidence resolves to retain the attachment in confidence within the parameters of the original resolutions contained within; and release the resolution.

Carried

9.3 LGA Executive Committee Confidential Minutes of Meetings

Moved Mayor Vickery Seconded Mayor Hunt that the LGA Board resolves to consider in confidence agenda Item 9.3 - *LGA Executive Committee Confidential Minutes of Meetings* being satisfied that the information received, discussed or considered in relation to Agenda Item 9.3 is information that falls within the following grounds for confidence:

- Personal affairs;
- Legal or legislative issues; and/or
- Strategic and negotiation issues;

Carried

12.10 pm All observers including LGA staff left the meeting.

The President referenced and tabled a copy of clause g) of item 6.8 "Request for Access to Information" of the in camera minutes of the LGA Executive Committee meeting held on 16 August 2018.

Note : Due to the in camera minutes of 16 August not being available to LGA staff, separate confidential minutes of this meeting relating to this particular item are provided to Board members only in hard copy for adoption at the next meeting of the LGA Board.

Moved Cr Mangos Seconded Deputy Mayor Wisdom that the LGA Board:

1. notes the draft confidential minutes of the LGA Executive Committee:
 - Ordinary Meeting: 16 August 2018;
 - Special Meeting: 27 August 2018;
2. having considered Agenda Item 9.3 *LGA Executive Committee Confidential Minutes of Meetings* in confidence resolves to retain the attachments (including in-camera minutes) in confidence within the parameters of the original resolutions contained within.

Carried

12.45 pm Mayor Aldridge left the meeting.

12.46 pm The observers returned to the meeting.

Draft

9.4 LGA Audit Committee Confidential Minutes of Meetings held 1 August 2018 and 3 September 2018

Moved Mayor Parkin Seconded Mayor Burgess that the LGA Board:

1. notes the grounds for going into confidence are that this report deals with a matter or matters that fall within the categories of 'personal affairs', 'legal or legislative issues' and/or 'strategic and negotiation issues';
2. notes the confidential minutes of the LGA Audit Committee meetings held 1 August 2018 and 3 September 2018; and
3. having considered Agenda Item 9.4 *LGA Audit Committee Confidential Minutes of Meetings held 1 August 2018 and 3 September 2018* in confidence resolves to retain the attachments in confidence within the parameters of the original resolutions contained within.

Carried

9.5 Fair Road Funding Campaign

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board:

1. notes the grounds for going into confidence are that this report deals with a matter or matters that fall within the category of strategic and negotiation issues;
2. notes this report;
3. authorises the LGA Secretariat to consult with council Chief Executive Officers on using funds remaining from special purpose levy payments made to the LGA in 2004 to support the continuation of the Fair Federal Funding: Fix SA Local Roads Campaign in advance of the next Federal Election;
4. notes that a report on the outcomes of this consultation and recommendations about a fair road funding campaign will be presented to a future ordinary meeting of the LGA Board; and
5. having considered Agenda Item 9.5 – *Fair Road Funding Campaign* in confidence resolves to release the report and resolution immediately to enable consultation with councils.

Carried

9.7 Delegations to LGASA Mutual Pty Ltd

9.9 LGA Audit Committee Annual Report to the Board for 2017-18

Moved Mayor Parkin Seconded Mayor Matthey that the LGA Board:

1. notes the grounds for going into confidence are that this report deals with a matter or matters that fall within the categories of 'strategic and negotiation issues';
2. notes the report; and

Draft

3. having considered Agenda Item 9.9 *LGA Audit Committee Annual Report to the Board for 2017-18* in confidence resolves to retain the report in confidence indefinitely.

Carried

10. Late Reports

10.1 State Wage Case

Moved Mayor Clark Seconded Mayor Knight that the LGA Board notes the report.

Carried

11. Questions With / Without Notice

- 11.1 Review of timing of local government elections and LGA strategic and annual reporting processes and general meetings

Mayor O'Loughlin foreshadowed that in April 2019 he will request a complete review of the LGA strategic processes/meetings and annual reporting taking into account the timing of local government elections.

12. Any Other Business

12.1 Appreciation

The President acknowledged the support of members during her time as the LGA President (from June - October 2018) and acknowledged the outstanding service and contribution of former President, Mayor Lorraine Rosenberg from December 2016 to June 2018.

Members also exchanged messages of appreciation in recognition of this being the last meeting of this Board in the lead up to election of office holders under the new governance arrangements.

13. Next Meeting

The date of the next meeting of the LGA Board is to be confirmed.

14. Close

The meeting was declared closed at 1.10 pm.

Draft

**Draft Minutes of the South Australian Regional Organisation of Councils
Committee meeting held at 3.00pm on Wednesday 12 September 2018 in
the Council Chambers at the Civic Centre, City of Port Lincoln,
60 Tasman Terrace, Port Lincoln**

1. Welcome, Present & Apologies

The Chairperson opened the meeting at 3:00pm and welcomed members and staff.

1.1 Present

Name	Region
Mayor Denis Clark	Central Local Government Region
Mayor Peter Matthey	Central Local Government Region
Mayor Bob Sloane (Deputy)	Central Local Government Region
Mr Simon Millcock (Executive Officer)	Central Local Government Region
Mayor Sam Telfer	Eyre Peninsula LGA
Mayor Dean Johnson (Deputy)	Eyre Peninsula LGA
Mr Tony Irvine (Executive Officer)	Eyre Peninsula LGA
Mayor Erika Vickery OAM	Limestone Coast LGA
Mayor Richard Sage (Deputy)	Limestone Coast LGA
Mr Dominic Testoni (Executive Officer)	Limestone Coast LGA
Mayor Dave Burgess (LGA Immediate Past President)	Murraylands & Riverland LGA
Mayor Peter Hunt	Murraylands & Riverland LGA
Mr Peter Bond (Executive Officer)	Murraylands & Riverland LGA
Mayor Keith Parkes	Southern & Hills LGA
Mr Graeme Martin (Executive Officer)	Southern & Hills LGA
Mayor John Rohde (Deputy)	Spencer Gulf Cities
Ms Anita Crisp (Executive Officer)	Spencer Gulf Cities
Observer	
Cr Sue Clearihan (Observer)	LGA President
Deputy Mayor Jan-Claire Wisdom	LGA Board – Metro Zone

Draft

LGA Secretariat

Matt Pinnegar

Lisa Teburea

Kathy Jarrett

Steve Nolis

Lea Bacon

Jacqui Kelleher

Chief Executive Officer

Executive Director, Public Affairs

Executive Director, Corporate &
Member Services

Executive Director, Commercial

Director, Policy

Office Manager (minutes)

1.2 Apologies and Absences

Mayor Neville Jaensch

Mayor Sam Johnson

Mayor Brenton Lewis (Deputy)

Mayor Glen Rowlands

Murraylands & Riverland LGA

Spencer Gulf Cities

Murraylands & Riverland LGA

Southern & Hills LGA

2. Minutes of Previous Meeting

2.1 Minutes of Meeting held on 18 July 2018

Moved Mayor Hunt Seconded Mayor Telfer that the SAROC Committee confirms the minutes of its meeting held on 18 July 2018 as a true and accurate record of the proceedings held.

Carried

2.2 Resolutions and Actions from Previous Meetings

Moved Mayor Matthey Seconded Mr Irvine that the SAROC Committee notes progress with resolutions resulting from the meeting of 18 July 2018 and outstanding resolutions from earlier meetings.

Carried

3. Invited Guest Speakers

Minister for Transport, Infrastructure and Local Government, The Hon. Stephan Knoll MP addressed the meeting about regional infrastructure issues and local government reform.

Draft

4. LGA President's Report

LGA President Cr Clearihan provided a verbal update to her report.

Moved Mayor Parkes Seconded Mayor Telfer that the SAROC Committee notes the report.

Carried

5. Regional Executive Officers' Meeting

Mr Bond gave a verbal update on the meeting held 22 August 2018.

- Rubble royalties update
- Coastal alliance project
- Local heritage policy and procedures
- Heavy vehicle access
- CWMS conference held recently
- Presentation from David Beecham APR Intern re youth engagement and volunteering
- Executive Officer's input into SAROC workplan (identified long-list of projects)

6. Reports for Discussion

6.1 Rating Equity for Commercial and Industrial Land Uses

Moved Mayor Clark Seconded Mayor Rohde that the SAROC Committee notes the report.

Carried

6.2 National Heavy Vehicle Regulation / Oversize & Overmass Vehicles

Moved Mayor Hunt Seconded Mayor Matthey that the SAROC Committee notes the report.

Carried

6.3 Advocacy Update

Moved Mayor Clark Seconded Mayor Burgess that the SAROC Committee notes the following update on ongoing advocacy to the State Government on Rubble Royalties, Little Corellas and the Community Wellbeing Alliance, being significant issues of interest to regional councils.

Carried

Draft

6.4 LGA submissions on Public Health issues

Moved Mr Bond Seconded Mayor Rohde that the SAROC Committee notes an update on the submissions the LGASA is developing to ensure councils' interests are reflected in the draft State Public Health Plan 2019-2024 and the review of the South Australian Public Health Act 2011.

Carried

7. Confidential Reports

Nil.

8. Late Reports

Nil.

9. Any Other Business

9.1 Regions Decentralisation Election Strategy (6.2 on page 17 of agenda)

Anita Crisp - Draft media release is prepared will be provided to regional executive officers for them to liaise with their mayors about next steps.

9.2 Dingo (Wild Dog) Control

Peter Bond – draft letter to Rob Kerin will be provided to the Chair and other executive officers for comment before being sent.

9.3 LG Risk Services

Is too centralised in its perspective, smaller councils receiving template products not suited to smaller council needs. CEO Matt Pinnegar suggested a meeting with Tony Gray, Dr Andrew Johnson and regional executive officers to discuss the issues.

Moved Mayor Telfer Seconded Dominic Testoni that SAROC:

1. notes the EPLGA concerns with the LG Risk Services regional support provision to member councils; and
2. supports the regional LGA executive officers and the LGA Secretariat to pursuing this issue with LGRS.

Carried

9.4 Councils events

Mayor David Burgess advised that the Office of Technical Regulator had determined a requirement for the use of an electrician when plugging in an extension cord at a council event.

Draft

9.5 2018-19 State Budget

There was general discussion on the assessment of benefits and disadvantages for local government.

9.6 Federal Election Strategy

There was general discussion on ALGA and LGASA advocacy. A report will come to the next SAROC meeting. Potential for a SAROC delegation to Federal Government on regional South Australia issues.

10. Next Meeting

Timing of the next meeting of the SAROC Committee will be confirmed.

11. Close

The Chair thanked Mayor Green of the City of Port Lincoln for hosting the SAROC meeting. Mayor Green addressed the committee. Mayor Vickery thanked the SAROC members for their support during her time as Chair of the Committee.

The Chair declared the meeting closed at 4.24 pm.

Minutes confirmed

.....

Chairperson signature

Date



LGA Topical Report

Purpose	<i>This LGA topical report is provided as an information update on LGA activities and is current at the time it is supplied.</i>
Date	<i>October 2018</i>
Contact	<i>Lisa Teburea, Executive Director Public Affairs</i> T: 08 8224 2068 E: lisa.teburea@lga.sa.gov.au

1 Advocacy Update

1.1. Local Government Reform

With the State Government’s *Local Government (Rate Oversight) Amendment Bill* now unlikely to progress through Parliament’s Upper House, the focus of the Government and all political parties has turned to other options for local government reform. The LGA welcomes the opportunity to work with the Government and the Parliament to deliver sensible local government reforms, and has developed a proactive local government reform agenda that includes sector-wide benchmarking, a better Code of Conduct, strengthened Audit Committees, standardised external audits, introducing a revenue policy, and numerous local government elections reforms.

We are aware that SA Labor intend to introduce a Bill in the Parliament to impose a range of additional accountability and oversight measures on councils. This Bill has the in-principle support of SA-BEST and Greens SA. Based on discussions to date, the LGA has labelled some of the proposed reforms as ‘excessive’, but consultation with members will be required before a formal position can be adopted. These reforms would require the support of the Government in order to be passed and become law.

The Minister for Local Government has indicated his intention to consult broadly with councils and the LGA to inform the State Government’s own proposals for local government reforms in early 2019.

1.2. 2018 Council Elections

The nomination phase of the council elections has now concluded. The LGA work hard to distribute more materials to councils as early as possible, and as a result the campaign was highly visible across South Australia.

It was wonderful to see so much promotional material being used in communities across the State. Local promotional activities were strengthened by the LGA’s broadcast advertising campaign, which included highway billboards, over 70 different regional roadhouses, advertisements in all regional newspapers, the Advertiser / Messenger newspapers, radio advertising and social media/digital advertising. The LGA also ran advertising within the Goyder Pavilion and the Main Arena at the Royal Adelaide Show to reach a large South Australian audience.

The post-election training schedule will be available soon and notifications will go out to councils when this is uploaded and ready for review.

When nominations closed at 12 noon Tuesday 18 September a total of 1,375 candidates had nominated, compared with a total of 1,334 candidates in the 2014 Council elections. This is the highest number of nominations recorded for 20-years.

Details of all candidates are available to download from www.lga.sa.gov.au/councilelections website.

This year there are 207 contested elections out of a total possible 230, with 23 elections not required. A total of 48 candidates have been elected unopposed, with 11 of those being mayoral candidates.

Increasing the diversity of our sector has been a focus of the council elections campaign, and it has been pleasing to see a record number of nominations from women. Across the State, the number of women running for council has increased approximately 20% since the last election – from 381 candidates in 2014 to 458 in 2018.

Voting for the 2018 Council elections will be by postal ballot with packs being distributed to electors between 22 and 26 October 2018. Voting will close at 5pm, Friday 9 November 2018.

The Caretaker period

The Caretaker period for councils officially started on 18 September (some councils may have chosen to commence caretaker earlier under their Caretaker Policy).

The purpose of Caretaker is to ensure the current council does not commit the next council to certain major decisions, and also to avoid actions that could influence, or be perceived as influencing, the result of the election. All councils will be bound by their Caretaker Policy for the duration of the caretaker period.

The Caretaker period will close after election results have been confirmed (usually within a week of the close of voting).

While the LGA is not subject to the same legislative Caretaker requirements as councils, we do impose similar restrictions on our activities during Caretaker to ensure our actions do not advantage or disadvantage any individual candidate.

If you have any questions regarding Council Elections, please contact:

Caretaker enquiries: Director Governance and Legislation, Alicia Stewart on 8224 2037 or at alicia.stewart@lga.sa.gov.au.

Training enquiries: Training & Development Officer, Liz O'Flynn on 8224 2044 or Sector Development Partner, Rowena McLean on 8224 2014 or at rowena.mclean@lga.sa.gov.au.

Campaign related enquiries: Marketing Manager, Sama Reid, on 8224 2029 or at sama.reid@lga.sa.gov.au.

1.3. Rate Capping – ESCOSA Consultation Paper

ESCOSA released a discussion paper that outlines how their proposed rate capping model would work, and asked for feedback from councils by 28 September.

The LGA has prepared a submission using the feedback received from councils, and has identified a number of potential issues with ESCOSA's model, including:

- ESCOSA should be truly independent and not subject to political influence;
- ESCOSA should consult with councils, the LGA and other interested stakeholders every year on factors that should be taken into account when setting the cap;

- the administration of the rate capping system should be adequately resourced and fully funded by the State Government. The cost of the regulator administering rate capping should be fully funded by the State Government, independently audited and the cost made publicly available every year;
- the financial impact of State Government cost shifting should not be included in the calculation of the base standard rate;
- charging a rate cap variation application fee would deter councils (especially smaller councils) from applying for a variation, even if a variation is justified; and
- a negative cap should not be set, unless required due to a significant contravention of the Act by an individual council.

The LGA has requested that councils provide us with a copy of their individual submissions to ESCOSA to assist in any ongoing discussions about rate capping. Please provide submissions to Rebecca Muller, Senior Policy Officer at Rebecca.Muller@lga.sa.gov.au.

1.4. Planning, Development and Infrastructure Act 2016

Implementation of the *Planning, Development and Infrastructure Act 2016* (PDI Act 2016) continues with the new legislation being introduced in a staged process to 2020. The Department of Planning, Transport and Infrastructure (DPTI) has collaborated with the LGA to provide two recent forums on the Community Engagement Charter, and on assessment pathways and draft regulations for the Accredited Professionals Scheme currently on public consultation. These events were well attended and provided an opportunity to engage with Departmental staff directly.

A [video update](#) that gives an overview of what's currently being worked on and what's planned for the months ahead is now available. In addition, two technical videos for planners and industry personnel on the [Planning and Design Code](#) and [Assessment Pathways](#) have also been prepared. The videos are the first of what is proposed to be a regular series of digital updates.

Details of planning reform material currently on consultation comprises:

Document	Closing Date
Assessment Pathways	17 October 2018
Performance Indicators	17 October 2018
Accredited Professionals Scheme	17 October 2018
Natural Resources and Environment discussion paper	3 December 2018
Integrated Movement Systems discussion paper	3 December 2018

DPTI has scheduled a number of events in support of consultation, the details of which can be accessed from the SA Planning Portal: https://www.saplanningportal.sa.gov.au/have_your_say#events

For more information, please contact Stephen Smith, Director Policy on 8224 2055 or at stephen.smith@lga.sa.gov.au.

1.5. China Waste Policy

In early 2018, China implemented changes to its waste import policy that included restrictions on the quality of recyclable materials that it would accept. The revised policy resulted in the introduction of very strict contamination limits for recyclable materials that it would allow to be imported.

The LGA has developed a model “rise and fall” clause to assist councils in re-negotiating their waste management contracts. The model “rise and fall” clause is available on the members-only section of the LGA website.

At the national level, the Australian Government has coordinated preparation of a discussion paper to guide development of an updated National Waste Policy. The discussion paper was prepared with input from state and territory government officials, the Australian Local Government Association (ALGA), business and industry associations and non-government organizations.

The LGA was consulted by ALGA during development of the discussion paper and the LGA made ALGA aware of the timing of local government elections in South Australia and the impact of the caretaker period. However, the Australian Government was not able to alter its timelines to suit all jurisdictions.

Details on how to make a submission are available on the Department of the Environment and Energy website. For queries, please contact Emily Heywood-Smith, Senior Policy Officer, on 8224 2033 or email emily.heywoodsmith@lga.sa.gov.au.

1.6. Rubble Royalties

The LGA has welcomed the State Government’s commitment to remove the requirement for councils to pay royalties on their borrow pits. Legislation will be required to remove this impost in the 2019-20 financial year. This policy change will save regional councils up to \$1 million per year.

The LGA and the Legatus Group had continued to lobby the State Government on this issue. Most recently, the LGA President wrote to the Treasurer, Rob Lucas MLC, on 7 May 2018, and a subsequent letter was sent to the Minister for Energy and Mining, Dan van Holst Pellekaan MP, on 29 May 2018, following interest he expressed to the Legatus Group. This issue was included in the LGA State Budget Submission in 2017/18 and 2018/19, and in the LGA’s 2018 State Election Agenda. The Legatus Group also negotiated with the Cement, Concrete and Aggregates Association (CCAA) to try to find agreement between the parties.

The LGA acknowledges the work of SAROC, Regional LGAs and regional councils in achieving this positive outcome for the sector.

1.7. Community Wellbeing Alliance

The LGA and South Australian councils are undertaking a leadership role in advocating for State Government resources to support a Community Wellbeing Alliance.

This Alliance is designed to strengthen councils’ capacity to improve their communities’ health and wellbeing in partnership with a diverse and coordinated range of other agencies and stakeholders. This proposal was developed jointly with SA Health, with the purpose of deploying Community Wellbeing Alliance staff into each LGA region and the metropolitan region. Under the Alliance, Community Wellbeing Alliance staff would act as a resource to local councils in the development and delivery of their regional public health plans, as required under the South Australian Public Health Act (2011).

Local Government Research and Development Scheme (LGR&DS) funds have been allocated to trial the establishment of the Community Wellbeing Alliance model in two regions in rural South Australia. The LGA and SA Health are now assessing expressions of interest received from councils and regional LGAs.

1.8. Draft State Public Health Plan

The Department for Health and Wellbeing has released a draft State Public Health Plan 2019-2024 for a period of consultation until 5 October. The State Public Health Plan is a requirement of the *South Australian Public Health Act 2011*. The Plan's purpose is to guide coordinated action over the next five years to improve the health and wellbeing of all South Australians, including actions to protect health, prevent illness and promote physical and mental health and wellbeing. Councils' Regional Public Health Plans should also be consistent with the State Public Health Plan. The Plan will therefore inform any future public health planning by councils, and will be useful in undertaking 5 year reviews of their Regional Public Health Plans.

To date, there has been a high level of engagement with local government during the development of the Plan, including through a Joint LGA/Department for Health and Wellbeing Working party and a number of regional workshops for councils. Consultation on a 'summary framework' for the Plan was held from April to July 2018. Over 600 individuals and organisations provided feedback on the summary framework, including contributions from at least 57 local councils.

LGA Circular 35.4 has information about the consultation period and the LGA submission on the summary framework.

1.9. Mobile Food Trucks

On 14 June 2018 LGA Circular 24.7 sought feedback from members on the issue of Mobile Food Trucks, to inform future advocacy to amend or repeal new laws that have weakened local government's regulatory powers in this area. The LGA is currently preparing a submission to the State Government.

For more information, please contact Shane Sody, Executive Officer of the Local Government Research and Development Scheme on 8224 2036 or at shane.sody@lga.sa.gov.au.

1.10. Small Business Friendly Councils Initiative

In August, the City of Adelaide was the twenty-second council to sign up to the Small Business Friendly Council Initiative, which is coordinated by the Office of the Small Business Commissioner in partnership with the Local Government Association of South Australia. The Initiative aims to simplify interactions between councils and small businesses, and to recognise councils that are working to support small business in their communities.

The City of Whyalla was the first to sign up in August 2017 and since then, 15 regional councils and 7 metropolitan councils have joined and committed to the general Charter Agreement, which contains a number of principles, including a commitment to liaise with small businesses on a regular basis, prompt payment of accounts, commitment to local procurement wherever possible and having a dispute resolution process if problems arise.

Each council is asked to implement three initiatives per year to foster and support small business in their local area.

The benefits of being small business friendly include the generation and maintenance of local jobs, a “buy local” philosophy (particularly in local procurement), and the embedded philosophy and practice in creating the right environment for business to grow.

The LGA encourages councils to consider signing up to the general Charter Agreement.

For further information contact Stephanie Burke Project Manager with the Office of the Small Business Commissioner at stephanie.burke@sa.gov.au.

1.11. Strategic Population Policy

The LGA has engaged the South Australian Centre for Economic Studies to produce a Strategic Population Policy for the LGA and local government sector. This will be less about how many people we need and more about “who we have, how we retain who we have and how we attract who we need when, where and how”. To be delivered at the end of October 2018, the key element of project will be to develop a region-by-region snapshot that includes:

- demographic profile (including age and gender structure etc);
- population change and compositional changes (i.e. natural increase and migration, including to and from other South Australian regions);
- employment change and composition (e.g. by industry and occupation); and
- immigration and migration policies, trends and issues.

This will give the LGA an evidenced-based vehicle to advocate on behalf of the local government sector to the State Government to work with them on a State Strategic Population Policy.

For more information, please contact Sean Holden, Senior Policy Advisor on 8224 2027 or at sean.holden@lga.sa.gov.au.

1.12. South Australian Regional Visitor Strategy

The “Review of Regional Tourism Structures and Working Relationships in South Australia” undertaken by KPPM Strategy and the SATC was released in June 2016 and identified that a State regional visitor strategy needed to be produced.

On Monday 30 April 2018, the South Australian Regional Visitor Strategy Steering Committee (SARVS) signed-off on the final Report.

The LGA has represented the local government sector on this committee since the scoping of the project in 2015 and attending our first meeting in late 2016. Members include representatives from RDA, the LGA, the South Australian Tourism Industry Council, the chairs of the regional tourism organisations (RTO’s), and the South Australian Tourism Commission.

Regions have collectively agreed on the following regional priority action areas: Marketing, Accommodation, Experience Development, Events, Industry Capability, Collaboration, Visitor Infrastructure and Cost of Business.

The State Government have adopted the plan and in their first Budget funding was allocated to four key priorities from the SARVS:

- Port Wakefield bottleneck: \$88.5m.
- Riesling Trail extension: \$120k

- Clare Aerodrome: \$396k
- Riverland Food and Wine Centre feasibility study:\$200k

For more information, please contact Sean Holden, Senior Policy Advisor on 8224 2027 or at sean.holden@lga.sa.gov.au.

1.13. Council Ready Program (emergency management planning)

The three year Council Ready program commenced in April 2018 and aims to support councils to strengthen their emergency management planning.

The first stage involves facilitating an emergency management health check with all 68 councils. To date, twenty-nine regional and metropolitan councils have participated in health check workshops. There has been excellent cross-council participation in the workshops, reflecting the many ways councils contribute to the prevention and mitigation of emergencies, as well as response/recovery when emergency incidents occur.

Key trends observed to date include:

- councils do many things that contribute to prevention/mitigation of emergencies, but these actions are often not considered part of emergency management;
- there are strong links between the goals of disaster risk reduction/emergency mitigation and council strategic plans;
- councils have good information about emergency risk, but in some cases need support to integrate data across departments;
- councils are experienced in emergency response, and providing practical support to the emergency services;
- for some councils, emergency response is based more upon the knowledge and experience of key staff, rather than being guided by documented procedures and arrangements; and
- long term recovery after an emergency is an area that many councils have not considered.

Health check workshops will occur with remaining councils between now and the end of November.

For more information, contact Michael Arman at michael.arman@lga.sa.gov.au or 0436 691 123. Council Ready is being delivered with funding support from the Natural Disaster Resilience Program and the LGA Mutual Liability Scheme.

2 LGA Business

2.1. 2018 LGA Conference and AGM

The 2018 LGA Conference and Annual General Meeting will be held on Thursday 25 and Friday 26 October at the Entertainment Centre. The Conference Networking Dinner will also be held at the Entertainment Centre on 25 October from 6.30pm.

With the theme 'Transformers', the conference will focus on the people, projects and events that are shaping the future of South Australia.

The LGA is pleased to announce that Andrew Horabin is back as keynote speaker on day one to discuss leadership, engagement and culture in times of transformation.

Andrew is a professional speaker, facilitator, author, comedian and award-winning singer/songwriter with 25 years of experience working with Federal, State and local government, professional associations and NGOs to drive consciousness and improve communication.

To register and for a copy of the conference flyer please go to www.lga.sa.gov.au/conference.

Please contact Rebecca Wake, Events Officer on 8224 2047 or at rebecca.wake@lga.sa.gov.au for more information.

2.2. Schemes Review

The LGA is well advanced with the implementation of the new scheme arrangements for the LGA Mutual Liability Scheme and the LGA Workers Compensation Scheme, following a comprehensive independent review (as recommended by the Auditor General in 2015) of the Schemes undertaken by Finity and Rose Batt and Associates.

To date the LGA has:

- set up a wholly owned subsidiary, LGASA Mutual Pty Ltd, to manage the schemes (replacing the previous individual scheme boards);
- endorsed new Scheme Rules, which are awaiting formal Ministerial approval;
- adopted a Constitution for LGASA Mutual Pty Ltd which provides for greater oversight by the LGA Board;
- appointed an interim CEO to LGASA Mutual Pty Ltd (Dr Andrew Johnson);
- appointed two independent directors to LGASA Mutual Pty Ltd (Chair David Holston, & Dascia Bennett), who together with a state government appointed representative and the LGA CEO will form the new Board;
- implemented a revised fee structure from July 1 2018; and
- delivered a 7% reduction in workers compensation premiums and a nil increase in contributions to the LGAMLS for 2018/19.

The above measures address all the recommendations made by the Auditor General. The priority for the remainder of 2018 will be to finalise contractual arrangements with JLT, communicate the changes to members and continue with implementing the changes to the governance of the schemes with the new Board.

For more information, please contact Dr Andrew Johnson on 8224 2094 or andrew.johnson@lga.sa.gov.au.

2.3. LGA Governance Update

Following ongoing consultation since the OGM, the Ancillary Documents associated with the new LGA Constitution are expected to be put before the AGM for the endorsement of members. The new Constitution and transitional arrangements were approved by the Minister in July, with the LGA Board making a number of changes to the Ancillary Documents, based on member feedback, at its September Board meeting.

The LGA is currently working through a number of outstanding issues raised during the consultation period and working towards the implication of the new governance arrangements. These issues include:

- undertaking further consultation with GAROC members to confirm the desire to have regions within the metropolitan area and what these regions should be;
- undertaking further consultation with those council which indicated that they may be interested in forming a peri-urban region; and
- working with SAROC, GAROC and the Board to determine the operations, budget and priorities of these bodies.

These new arrangements, and the overall governance framework, will provide more streamlined operations, better decision making and improved outcomes to the sector.

For more information, please contact Dr Andrew Johnson on 8224 2094 or andrew.johnson@lga.sa.gov.au.

2.4. Commercial Update

After an independent tender process, HWL Ebsworth Lawyers have been secured as the exclusive legal partner of LGASA Legal Connect (a sub-brand of LGASA Commercial Solutions) to deliver expert legal advice direct to the local government sector. The partnership will provide substantial savings on legal costs and offer an unprecedented value proposition without compromising on the quality of legal advice and depth of knowledge required by councils. Under the partnership, HWL Ebsworth will offer Councils:

- the option of a discounted “blended rate” or a discounted “schedule of rates”;
- a free legal assist hotline – direct phone access to a Partner of the firm offering free short telephone advice on any local government related matter;
- a dedicated Partner to service LGA members as a first point of contact across metropolitan and regional areas;
- an ‘On-line’ legal precedent and advice platform;
- the benefit of consistent legal advice, avoiding the duplication and potential inconsistency of multiple councils seeking the same advice from different firms;
- free E-News updates/alerts on legal and regulatory changes affecting the local government sector;

- specialist Training and Development sessions across metropolitan and regional areas;
- secondments of lawyers to act “in house” for Councils at significantly discounted rates; and
- access to HWL Ebsworth’s entire national network of local government experts at the discounted rates.

Following an independent “request for proposal” process, Corporate Traveller SA have been secured as the exclusive travel partner of LGASA Travel (a sub-brand of LGASA Commercial Solutions) to deliver councils a “no cost” custom built on-line travel booking portal for booking flights, accommodation and car hire on one dedicated site. Through the significant buying power of Corporate Traveller’s global network, Councils will benefit from costs savings, complimentary upgrades and a dedicated support team whilst improving efficiencies and saving time through ease of booking. Further value adds include:

- dedicated travel manager to assist face to face or over the phone;
- 24/7 emergency assist team – including weekends and public holidays;
- mobile phone app technology allowing the traveller to view and make changes to their booking anywhere and anytime;
- duty of care – traveller’s tracking report, support network and travel alerts;
- upfront visibility of costs and fees – no hidden fees/costs and reliable prices;
- monthly reporting platform – tracking individual and whole of council travel spend; and
- analysis reporting – providing analysis of spend and identifying opportunities for savings.

The LGASA Legal Connect and LGASA Travel services are now operational and available to Councils.

For further information, please contact Steve Nolis, Executive Director Commercial at steve.nolis@lga.sa.gov.au, or Sandra Klein, Commercial Operations Manager at sandra.klein@lga.sa.gov.au.

2.5. Local Government Research and Development Scheme (LGR&DS)

At its meeting on 24 August, the LGR&DS Advisory Committee considered 25 funding applications, seeking in total over \$830,000 (more than double the budgeted amount available).

The Advisory Committee had a major task to consider all the applications and make recommendations to the LGA Board for approval. On 13 September, the LGA Board approved the Advisory Committee’s recommendations. Letters have been sent to all 25 applicants, advising of the outcome of each application. Consistent with the Board’s decision, offers of funding have been made in respect of the following 10 applications:

File Number	Project Name	Funds Approved	Proponent (Primary)
2018.53	Public Health 'General Duty' Evaluation	\$17,250	Flinders University
2018.54	Efficiencies and service delivery in LG caravan parks	\$30,000	CERM PI, University of South Australia
2018.55	Coordination for Strategic Coastal	\$100,000	Limestone Coast LGA

	Management		
2018.57	Digital Maturity of Regional Local Government	\$28,000	Legatus region of Councils
2018.59	Guide for Leasing or Licencing Sports and Community Facilities	\$25,000	City of Onkaparinga
2018.62	Business Intelligence Benchmarking, Phase 1	\$30,000	Wattle Range Council
2018.64	Resilient Hills & Coasts Community Energy	\$45,000	Southern & Hills LGA
2018.68	Collective Impact - opportunities for innovation and reform	\$25,000	Together SA
2018.69	Digital spotlight on recycling and waste reduction	\$35,000	East Waste
2018.72	Leveraging Sister City relationships into economic development	\$8,000	Workforce Blueprint

3 Education and Training

The LGA's Education and Training Service delivered the pre-election Learning & Development Program from March through to August 2018.

The Program included twelve *'Make a Difference'* candidate sessions, which were run in partnership with the Electoral Commission of SA and host Councils. These sessions were held across the State, covering all local government regions and were attended by over 260 people. Potential candidates were given a broad understanding of local government, what the role of Elected Member involves and insights on how to navigate the election process. The LGA is grateful for the contributions from Mayors and CEO's who shared their experiences and learnings with potential candidates.

In addition to these sessions, the LGA provided all 68 Councils with a comprehensive kit to run their own candidate sessions, including a template powerpoint presentation with key messages emphasising the importance of diversity.

The LGA's Elected Member Leadership Development Program was launched mid-September 2018 and details the mandatory training modules and further professional development opportunities that will be available to Elected Members post the 2018 Elections. This program is available on the LGA's website.

Please contact Liz O'Flynn, Training Development Officer, on 8224 2044 or at liz.oflynn@lga.sa.gov.au for more information.

INFORMATION REPORT

TO: LCLGA DELEGATES
FROM: STARCLUB Field Officer
RE: LCLGA Update

HIGHLIGHTS

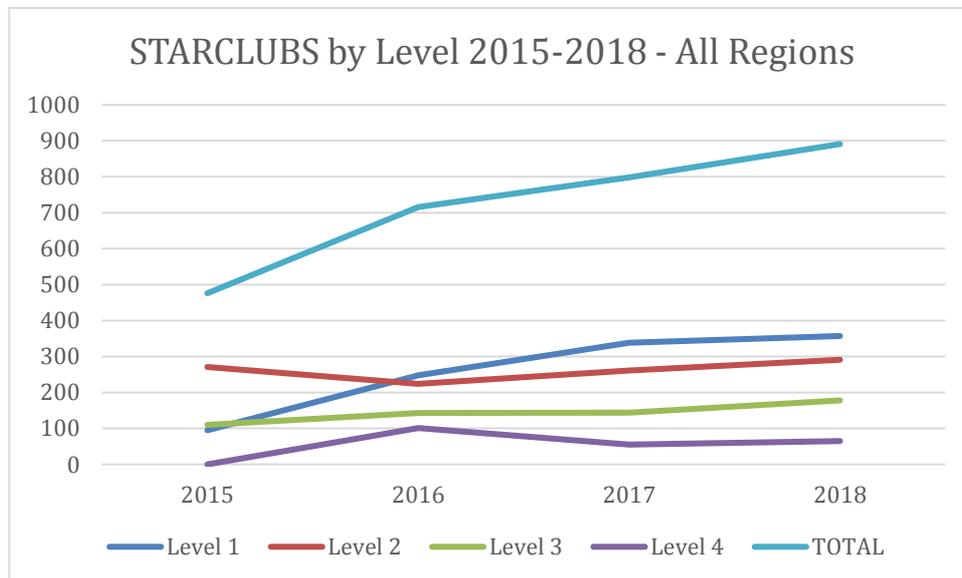
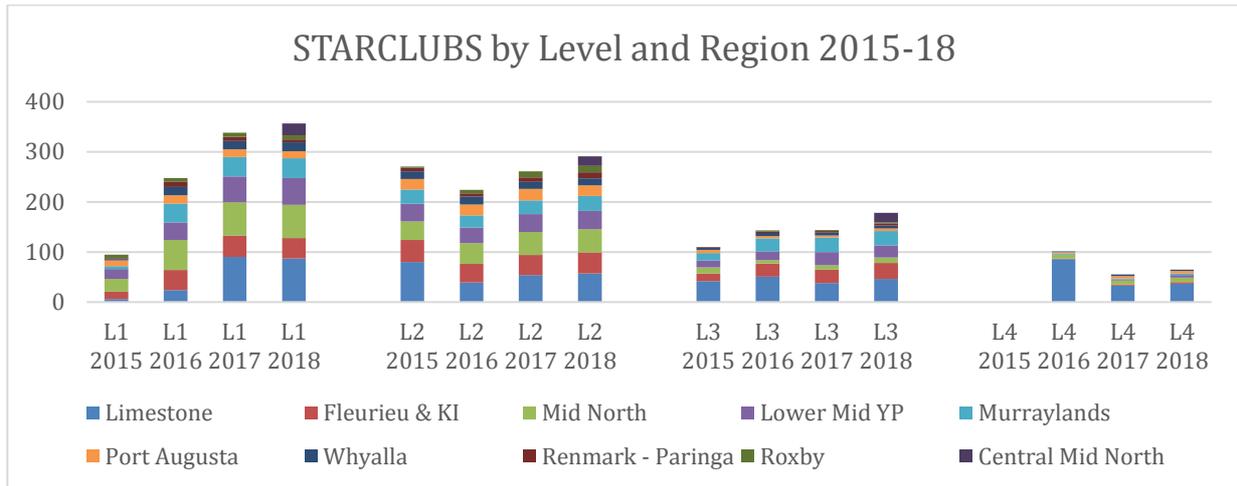
- The STARCLUB ran the following courses in the 2017/18 financial year

Date	Workshop	Presenter	Participant Numbers (M/F)	Clubs Represented
4/12/17	Child Safe Officer Mount Gambier	Mike Fenwick	11(F), 2(M) -13 Total	7
5/12/17	Child Safe Officer Millicent	Mike Fenwick	8(F), 3(M) – 11 Total	7
7/02/18	Strategic Planning Workshop – Naracoorte	Tony Elletson	7(F), 5(M) – 12 Total	6
21/5/18	Emotionally Coaching Children – Mount Gambier	Mike Fenwick	26(F), 13(M) – 39 Total	25
22/5/18	Emotionally Coaching Children – Naracoorte	Mike Fenwick	5(F), 6(M) - 11 Total	7
23/5/18	Child Safe Officer Course – Robe	Mike Fenwick	5(F),3(M) – 8 Total	3
13/6/18	Essentials for Coaching Children – Bordertown	Tony Elletson	8(F), 7(M)- 15Total	9
3/7/18**	Complaint Handling	Chris Jefferys	11(F), 3(M) – 14 Total	8

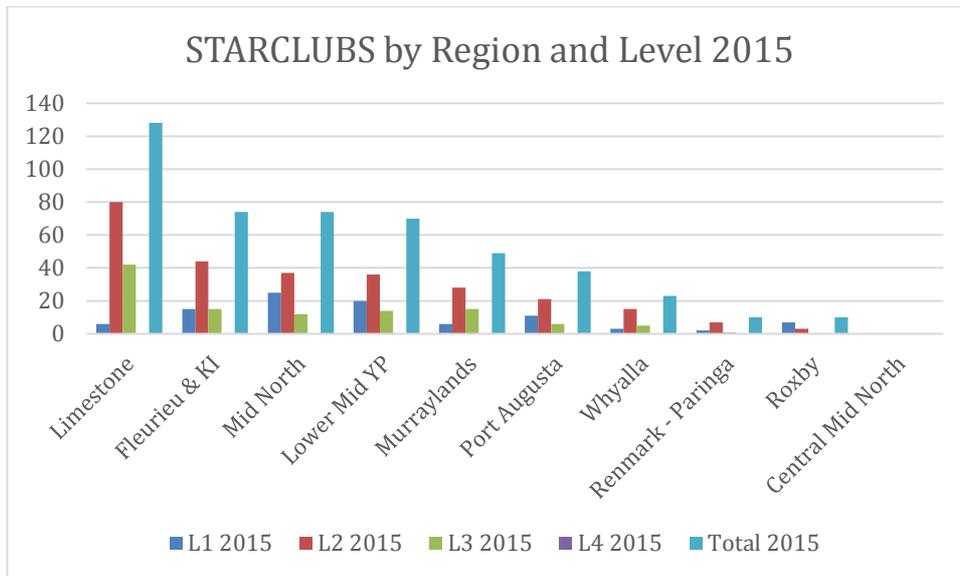
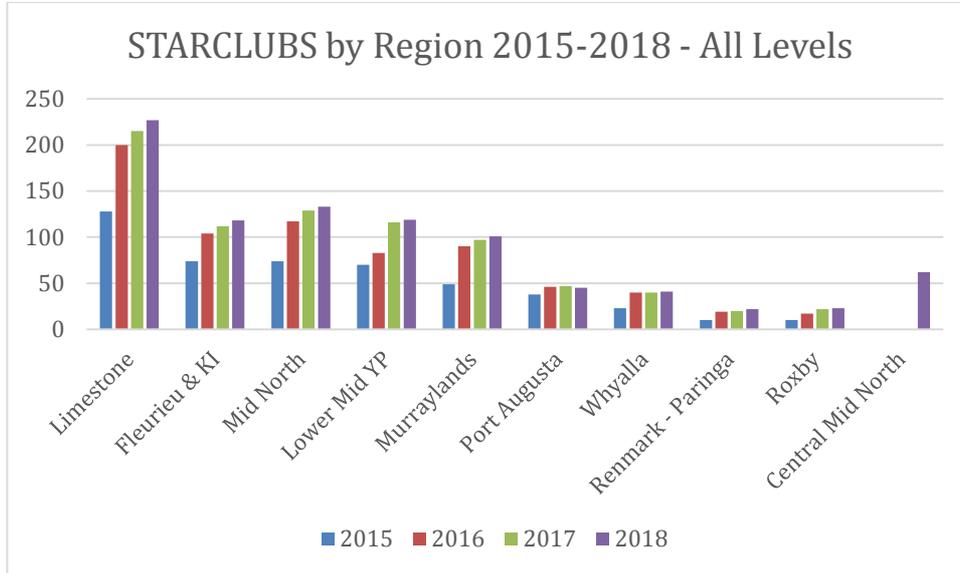


INFORMATION REPORT

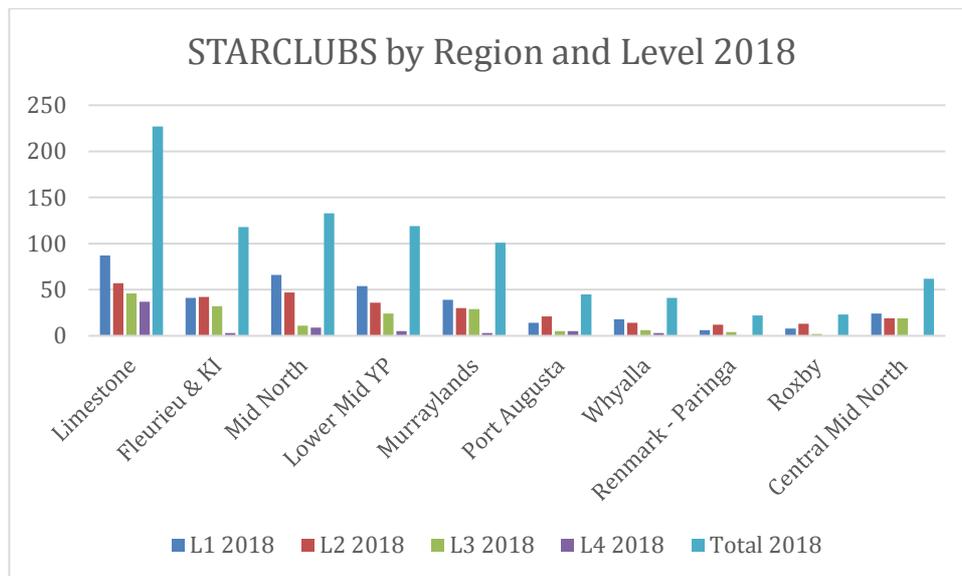
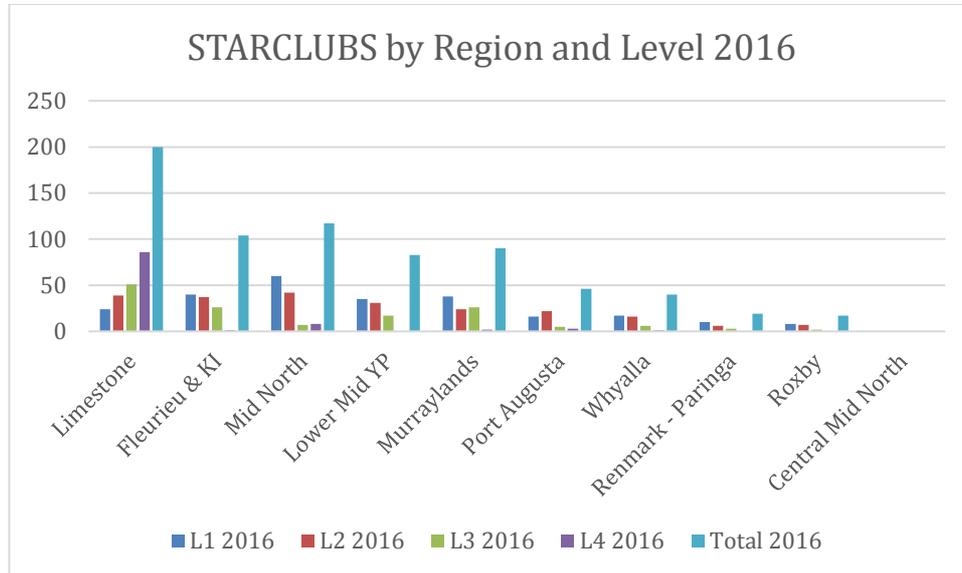
- The Office for Recreation, Sport and Racing have released the past three years stats from across the state.



INFORMATION REPORT



INFORMATION REPORT



- The ORSR Funding Streams have gone through a transformation since the state election. The transformations have yet to be fully released. The STARCLUB Field Officer will provide a detailed presentation of the new funding programs at the December board meeting. The ORSR and LCLGA will be running Funding Information Workshops in Mount Gambier and Naracoorte on the 27th and 28th of November.



INFORMATION REPORT

- The Limestone Coast Regional Sporting Academy has closed applications for the 2018/19 iteration of the Academy program. The Academy has formed exciting partnerships with Uni SA, Hockey SA, and Athletics SA that will provide 42 Limestone Coast Athletes with what we hope to be an even better experience than this years program. Advanced testing, specialized Strength and Conditioning Programs, individual Sport Skill and coaching specific sessions and an elite education package that rivals anything offered in the country, means our athletes will be given every chance to succeed in their chosen sport. Athlete names and a detailed presentation of the upcoming Academy program will be presented to the board at the December meeting. I would like to take this opportunity to thank all councils for their fantastic support in making the Academy a reality for our region.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.

Moved,

Seconded,



INFORMATION REPORT

TO: LC LGA DELEGATES
FROM: TOURISM INDUSTRY DEVELOPMENT MANGER (TIDM)
RE: Activity Update

1. Corporate & Business Traveller
2. Mixed Dozen Interactive Trails - Update
3. Trade & International Activity
4. Regional Tourism Framework

Corporate & Business Travelers – Activities to date.

Date	Activity	Expenses	Notes
March 2018	Financial member of the Adelaide Convention Bureau (ACB)	\$700	Valid until June 30 th 2019. Received a 50% discount (was \$1,400)
April 2018	Attended ACB Masterclass	2 hours	Understanding the ACB 'Lead Portal'
April 2018	Briefing to ACB team	2 hours + driving to Adelaide	Briefed the ACB team on the Limestone Coast, it's experiences/attractions and venues.
July 2018	Lead received – Limestone Association of Australia	6 hours	Urgent response required. We need a regional process to respond effectively.
August 2018	Met with the CEO of ACB to brief ACB on the Limestone Priority No.4 and potential working relationship with ACB.	1 hour	Receptive. The LC could be a pilot for the linger longer campaign.
August 2018	Attending Connect SA. Trade event for Professional Conference Organisers (PCO's). 1 of 34 exhibitors, 75 PCO's attending.	\$220 + 4 hours + driving to Adelaide	Very strong response to the region and its location. We need at a minimum collateral, banner and key contact in the region to leverage enquiries.

Potential Events / Conferences in the pipeline

Date	Organization	Length	Delegation	Notes
October 2018	Limestone Association of Australia	4 days	30pax	Valued at \$29k
November 2018	Beef Steak & Burgundy	3 days	350pax	Valued @ \$251k
May 2019	Waygu Association of Australia	2 days	150pax	Valued @ \$71k
2019 / 2020	Royal Australian Asian College of Surgeons	3 days	150pax	Valued @ \$108k
2019	Australian Indoor Bias Bowls Council	TBC	TBC	TBC
November 2019	TBA		150pax	Valued at \$36k
	TOTAL to DATE			\$495k

*pax valued at \$239 per day.

The Tourism Management Group agreed to establish a Working Group with industry and councils to develop regional processes and formalize responses to leads.



INFORMATION REPORT

Mixed Dozen Interactive Trails Project – Update

The Project Manager has been appointed and the first milestone has been achieved according to the Grant Agreement with Wine Australia. A stakeholder communication piece will be generated to inform participants and supporters while helping build momentum of the project.

Trade and International activity – Activity completed and in the pipeline.

Date	Activity	Expenses	Notes
July 2018	Distribution Workshop – Industry	Nil	Hosted SATIC to deliver distribution workshop with 15pax participating.
July 2018	Limestone Coast WeChat Regional Subscription Launched	\$3.5k	Industry Prospectus. Slowly building content & engagement direct with China wholesalers and consumers.
July 2018	Australian Tourism Export Council (ATEC) Board Meeting	2 hours	Held in Adelaide.
August 2018	India Travel Mission Will receive a subsidy from SATC of \$1,940 for attending.	\$7.5k	B2B appointments with 133 wholesalers and ITO's in India. Provided training for 1,200 front-line agents. Briefed 11 Media Organisations. E-mail Follow-up 133 + 17 specific product introductions (WIP).
September 2018	The Living Room – Channel 10	Nil	Production crew in region filming.
September 2018	The Stock Journal	Nil	Limestone Coast Feature
September 2018	National Geographic – UK	Hosted in May 2018	Published the story: On the Vineyard trail from Melbourne to Adelaide.
November 2018	True Blue – Rex In-Flight Magazine	Hosting	Limestone Coast Feature
October 2018	Australian Tourism Export Council (ATEC) Board Meeting	2hours	Held in Adelaide.
November / December 2018	ITO Roadshow – TBC	\$2k	This would be a new regional initiative to follow-up with specific ITO's based on the eastern seaboard. In discussing this with ITO's in-market, this is highly recommended.
November 2018	Potential SATC in-market Manager Famil	\$2k	All the international market managers are looking to famil the LC in November – TBC.
February 2019	UK & Europe Roadshow	\$6k – TBC	LC is the only region to be invited to submit an EOI for this Roadshow which is B2B in London, Manchester, Zurich & Munich. Applications close 10 th October 2018
April 2019	Australian Tourism Exchange – Perth	\$12k – TBC	LC was invited to register. Registration was submitted on 13 th September with notification if successful on the 25 th October 2018.



INFORMATION REPORT

March 2019	New Zealand – TBC	\$3k	A key inbound market that is very accessible. We visit key wholesalers and ITO's, as well provide front-line agent training and hold a couple of consumer events in key locations. This initiative would need to be supported by some above-the-line marketing.
August 2019	America's Roadshow	\$6K	LC invited to submit an EOI for this Roadshow which is B2B in Philadelphia, NYC, Chicago, Seattle & Los Angles. LC submitted EOI on 13 th September Notification if successful is November 2018.
August 2019 – TBC	India Travel Mission	TBC	As per previous 2 years.

Regional Tourism Framework.

Work has begun on defining a holistic regional tourism framework that lays out the roles and responsibilities for all stakeholders in the tourism sector, including industry, visitor servicing, local, state & federal government. Importantly this framework will identify existing soft infrastructure work that has been achieved like the SA Regional Visitor Strategy, the Limestone Coast Regional Growth Strategy and the 5 Priorities to Grow the Visitor Economy by 2020. It will also highlight areas for engagement and how, along with potential opportunities to align our regional efforts on a micro & macro level.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.

Moved,

Seconded,



INFORMATION REPORT

TO: LC LGA DELEGATES
FROM: REGIONAL WASTE MANAGEMENT COORDINATOR
RE: LC LGA WASTE MANAGEMENT UPDATE

WORK UPDATE

<i>Identify areas for coordination of activities to improve efficiency</i>		
OUTCOME	ACTIONS	STATUS
Develop a regional waste and resource recovery infrastructure plan	Undertake research and prepare draft plan	COMPLETE
	Hold Regional Waste Management Steering Committee (RWMSC) Meetings	ON GOING
	Hold brainstorming meeting with GISA	COMPLETE
	Prepare scoping document	COMPLETE
	Secure funding	COMPLETE
	Engage consultant	COMPLETE
	Manage project once funding secured	ON GOING

- Meeting between Rawtec and the Regional Waste Management Committee was held at the LCLGA Office on the 10th September 2018 with Rawtec providing progress on the draft Limestone Coast Waste and Resource Recovery Infrastructure Plan.
- Structure of the Infrastructure Plan including sections and contents was presented and discussed.
- Business cases for alternatives were identified as key priority to be included in the plan, based on accurate and up to date data.
- Full draft of the Infrastructure Plan was received by the LCLGA on Monday the 8th October 2018.

<i>Reduce food waste to landfill through awareness raising programs</i>		
OUTCOME	ACTIONS	STATUS
Develop a short VDO and awareness raising materials	Secure funding from Green Industries SA	COMPLETE
	Undertake research	COMPLETE
	Develop concept of video and engage media agency	COMPLETE
	Identify types of printed materials and design contents	COMPLETE
	Engage with graphic designer	COMPLETE
	Printing of awareness materials	IN PROGRESS

- A 'Waste Less Divert More' TV commercial was broadcasted on WIN Network for a period of 3 months (July – September), reaching approximately 89,700 audiences across the Limestone Coast, Riverland, Murray Lands, Western Victoria and Southern New South Wales.
- The 30 second video demonstrates the amount of food generally wasted, its impacts on natural resources and environments, and how households can avoid and reduce it thus saving money and the environment.



INFORMATION REPORT

- Awareness materials developed are:
 1. Meal plan fridge magnet - aiming to avoid food waste by planning meals in advance and stick to the shopping lists
 2. Booklet magnet with information on how to store food properly in the fridge to make food last longer and ways to recycle food scraps – aiming to reduce food disposed in general waste bin by keeping food fresh until cook and recycling remaining food scraps
 3. Boardgame – an interactive game to better engage community when at events or schools
 4. Tea towel – aiming to raise awareness about tips to reduce food waste while working in kitchen
- These collaterals will be distributed to all member Councils in October 2018, with a print-ready format for further need.

<i>Limestone Coast School Waste Reduction and Recycling Challenge</i>		
OUTCOME	ACTIONS	STATUS
Implement the 2 nd year of the Limestone Coast School Waste Reduction and Recycling Challenge	Prepare media release for 1 st year of challenge	COMPLETE
	Review project detail (competition rules, categories)	COMPLETE
	Prepare posters	COMPLETE
	Marketing of challenge through DECD, DEWNR, local media, posters, Council newsletters	COMPLETE
	Engage schools and implement the Challenge	COMPLETE
	Prize presentation	COMPLETE
	Waste Tour	COMPLETE

- The 2018 Limestone Coast School Waste Reduction and Recycling Challenge Award Ceremony was held at the LCLGA Board meeting on the 10th August 2018 at the District Council of Grant – trophies presented by Mr Tony Piccolo MP, Shadow Minister for Planning and Local Government, Housing and Urban Development.
- A tour of the Caroline Landfill, Mount Gambier Waste Transfer Station and the newly established Mount Gambier Re-use Market was hosted by Environmental Sustainability Officer City of Mount Gambier Aaron Izzard and the LCLGA Regional Waste Coordinator Prae Wongthong following the ceremony.
- Students and teachers participated on the tour were fully engaged and perceived the waste tour as an interactive and good learning method.

The next Regional Waste Management Steering Committee meeting to be scheduled following the delivery of the Infrastructure Plan.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.

Moved,

Seconded,



INFORMATION REPORT

TO: LC LGA DELEGATES
FROM: CLIMATE ADAPTATION PROJECT OFFICER
RE: WORK UPDATES

HIGHLIGHTS

LIDAR

- RPS Australia East Pty Ltd have completed LiDAR data acquisition and processing
- Deliverables including Bare Earth Digital Elevation Model (DEM), Digital Surface Model (DSM), Intensity Image, Canopy Height Model, Foliage Cover Model, Metadata and Imagery were received by the LCLGA on the 17th September 2018
- The data will be distributed to the coastal councils of the LCLGA (Wattle Range Council, District Council Robe, Grant District Council, Kingston District Council) and in land council (Naracoorte Lucindale Council), Regional Development Australia Limestone Coast, the South East NRM Board and the Limestone Coast Zone Emergency Management Committee

Climate education and awareness programs

The CEAS (Community Education and Awareness Strategy for Climate Adaptation) has been completed. Projects currently being undertaken are:

PROJECT	BRIEF SUMMARY	STATUS
CLIMATE AWARE (INFORMATION PACKAGE)	In collaboration with partner stakeholders, information packs are being developed with a focus on 3 key themes: <ol style="list-style-type: none"> 1. Coastal – preparedness, response and recovery from extreme coastal events 2. Vulnerable members of the community – preparedness, response and recovery from heatwave, bushfire and flooding 3. Water security – opportunities to improve water use efficiency and adapt 	In progress
SEEING CHANGE (PHOTOVOICE) (Attachment A – PhotoVoice Scoping document)	Photovoice is a community-based participatory approach that empowers participants to document their perceptions and understandings of a particular issue through the use of visual images. The Project will provide valuable insight into the direct impacts of changing climates on livelihoods and contributing factors which can limit or expand capacity to cope with climate change. A local community engagement arts and exhibition will be organised to share stories and celebrate the achievement of participants.	In progress
PORTRAITS OF RESILIENCE (CASE STUDIES) (Attachment B – Case studies Scoping document)	The Project investigates and documents real world examples or good practices of climate adaptation and mitigation from local champions across sectors in the Limestone Coast. This will demonstrate community's adaptive capacity, including local knowledge on opportunities to build resilience and minimise the vulnerability to these impacts. Climate action stories will be shared on digital platforms, and incorporated with the PhotoVoice Arts and Exhibits.	In progress



INFORMATION REPORT

The art exhibition will be an open and interactive channel, making it an effective tool in disseminating information and facilitating discussion on important issues like climate change. Photo journal 'FROM RISK TO RESILIENCE' will be developed by integrating photographic stories of changes and resilience case studies from the region. This will be available for download and can be shared on online platforms such as websites, social media etc.

Coastal Council Alliance

There have been series of meetings and workshop sessions participated by coastal Councils in SA, the Coast Protection Board, representatives of DEWNR's Coastal Management Branch, the Metropolitan Seaside Councils, the LG Mutual Liability Scheme and the SAROC Executive Officers to form a statewide 'Coastal Councils Alliance' and discuss the governance and operational model.

Broadly, the objectives of the SA Coastal Councils Alliance would be to provide an informed, coordinated advocacy voice for SA coastal issues, with a focus on:

1. Information sharing and networking on coastal management issues
2. Collaboration and efficiency gains through shared resources and initiatives
3. Coordinating a list of current and emerging coast protection works and costings
4. Preparing SA Coast Protection Strategy and prioritised, risk-based actions
5. Developing options for new, sustainable funding model and cost-sharing arrangements

As part of the SAROC recommendation report of the 16th May, it was agreed that the regional LGA Executive Officers consolidate a bid to the Local Government Research and Development Scheme (LG R&DS) to provide funds for a resource to achieve the outcomes of the Alliance.

The Project Officer was involved in drafting submission to the LG R&DS. On the 14th September 2018 we were notified of our success and were provided with a Draft Funding Agreement to sign (refer to 8.4 Recommendation Report for more detail).

Next Limestone Coast Climate Adaptation Committee Meeting

The 7th LCCAC meeting to be scheduled.

RECOMMENDATION

It is recommended that LC LGA:

1. Receive and note the report.

Moved:

Seconded:



SEEING CHANGE

A photographic story of changing climate from the Limestone Coast

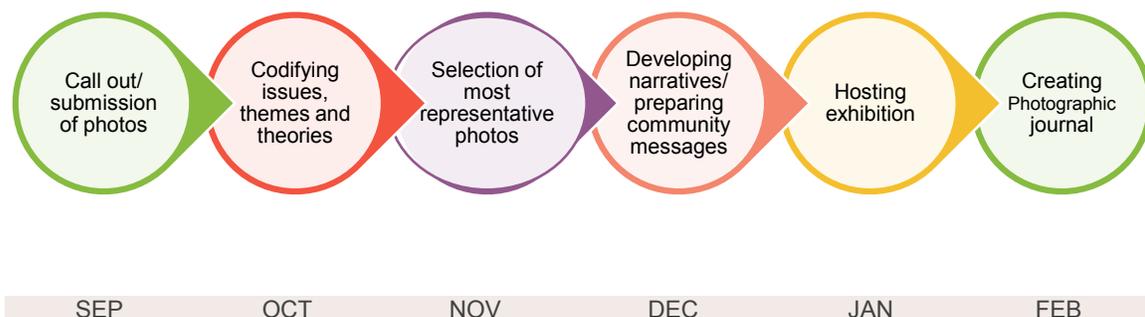
1. Project Detail

Project background	<p>As climate continues to change throughout the Limestone Coast, impacts will be experienced by our communities, natural ecosystems, business and industries. For many of local communities who find it difficult to understand climate science or perceive it as foreign, it would be interesting to learn how they make sense of climate change in their local realities and daily lives.</p> <p>The project engage a community-based participatory approach known as <i>Photovoice</i> to allow community to share their perceptions and first-hand experience of climate impacts through the use of visual images. The Seeing Change Project will provide valuable insight into the direct impacts of changing climates/ severe weather on livelihoods, and contributing factors which can limit or expand community's capacity to cope with climate change. Photographic stories collated from participants will enhance understanding and awareness of the community in relation to climate risks and potential impacts, and will showcase local knowledge on opportunities to build resilience and minimize the community's vulnerability to these impacts.</p> <p>A local community engagement arts and exhibition will be hosted to share stories and celebrate the achievement of participants.</p>
Project period	September 2018 – February 2019
Target participants	Public and vulnerable communities
Level of engagement (IAP2)	Consult and involve

2. Objectives

- To record and reflect community concerns regarding changing climate and extreme events
- To promote dialogue and share personal knowledge of climate risks and climate impacts
- To identify community strength in adaptation and mitigation of climate impacts
- To add a visual element to participatory processes which can inform the development of emergency preparedness strategies for improving the resilience and adaptive capacity to climate change-related risks of the Limestone Coast community

3. Methodology



Key questions are:

1. What changes in climate have you observed overtime? Before vs After
(e.g. drought, flood, heatwave, fire, frost, storm surge, beach loss, biodiversity loss)
2. How has it affected you and your family?
3. How did you get through/ cope with it?
4. What did you draw on to gain your strength?

4. Stakeholders

Project partners include Councils, SE Landscape Board, Department of Water, RDA Limestone Coast, ZEMC, SES, PIRSA, Country Health SA, Entwine

5. Evaluation

This level of involvement leads to understanding, which results in empowerment, ownership and action. The photographic stories will provide tangible evidence of the visual aspects of climate-related issues and community resilience as well as capacity to adapt to climate extremes. The success of the project will be assessed by:

- Number of participants
- Willingness to engage in activities
- Local stories shared
- Adaptation strategies/ innovative solutions generated

Presentation and reporting: The exhibition will be an open and interactive channel, making it an effective tool in disseminating information and facilitating discussion on important issues like climate change. Digital photographic journal, accompanied with *community message*, will be produced as part of awareness raising collateral. This will be available for download and can be shared on online platforms such as Councils websites, social media etc.

6. Contact details

Prae Wongthong
Climate Adaptation Project Officer
Limestone Coast Local Government Association
Level 1, 9 Bay Road, Mount Gambier SA 5290
Email: climate@lclga.sa.gov.au
Phone: 08 87237310

PORTRAITS OF RESILIENCE

Climate actions and case studies from the Limestone Coast

1. Project Detail

Project background	<p>Climate impacts including increases in the frequency and intensity of extreme weather events, warming, drying and sea level rise, all of which affect community health, safety and wellbeing, primary production and natural landscapes. Many stakeholders in the Limestone Coast are already at the forefront of addressing and responding to these impacts.</p> <p>Drawing directly from their experience, this project highlights innovative actions that communities are employing to avoid, adjust, withstand or benefit from climate change at the local and regional levels. The Portraits of Resilience Project will provide in-depth explorations of our knowledge of present-day adaptation, vulnerabilities and resilience to climate variability and change.</p> <p>It is expected that the content of the case studies support various steps to resilience – i.e. explore hazards, assess vulnerability and risks, investigate options, prioritize and plan and take action. Each initiative may respond to different climate stressors (such as drought, coastal flooding, heat, water, fire) and different themes (such as biodiversity, emergency management, health and human services, water security and quality, coastal environments etc).</p> <p>Presentation of these case studies will be incorporated with the Seeing Change Project (PhotoVoice). Selected local champions will be invited as guest speakers to the PhotoVoice exhibition.</p>
Project period	October 2018 – March 2019
Target participants	Public and vulnerable communities
Level of engagement (IAP2)	Consult and involve

2. Objectives

- To promote dialogue and share personal knowledge of climate risks and climate impacts
- To identify community strength in adaptation and mitigation of climate impacts
- To learn from experience and identify strategies to improving the resilience and adaptive capacity to climate change-related risks of the Limestone Coast community

3. Methodology



4. Stakeholders

Project partners include Councils, SE Landscape Board, Department of Water, RDA Limestone Coast, ZEMC, SES, PIRSA, Country Health SA, Entwine

5. Evaluation

The way in which we manage our built and natural environments will have direct and long term implications on our ability to adapt to climate change impacts. Practical solutions and lessons learned through first-hand experience is one of the best approaches to showcase adaptive capacity of the community and increase resilience of the region as a whole. The success of the project will be assessed by:

- Number of local champions nominated
- Willingness to engage in activities
- Networks of communication and information sharing
- Adaptation strategies/ innovative solutions being shared

Presentation and reporting: The exhibition will be an open and interactive channel, making it an effective tool in disseminating information and facilitating discussion on important issues like climate change. Digital collateral FROM RISK TO RESILIENCE will be developed by integrating photographic stories of changes and resilience case studies from the region. This will be available for download and can be shared on online platforms such as Councils websites, social media etc.

6. Contact details

Prae Wongthong
Climate Adaptation Project Officer
Limestone Coast Local Government Association
Level 1, 9 Bay Road, Mount Gambier SA 5290
Email: climate@lclga.sa.gov.au
Phone: 08 87237310

INFORMATION REPORT

TO: LC LGA DELEGATES
FROM: PROJECT MANAGER
RE: PROJECT UPDATES

CURRENT PROJECTS:

PROJECT: Limestone Coast Regional Growth Strategy		
THEME: Sustainable Economy		
OUTCOME	ACTIONS	STATUS
Development of a Limestone Coast Regional Growth Strategy	<ul style="list-style-type: none"> Limestone Coast Regional Growth Strategy & Action Plan developed 	COMPLETED
Implementation of Limestone Coast Regional Growth Strategy	<ul style="list-style-type: none"> Growth Strategy Matrix developed to allow LCEDG to prioritise Actions/project and determine project lead and resources LCEDG meeting held 8th August to determine priorities Develop Project Scopes for each Action identified in the LC Regional Growth Strategy 	ONGOING COMPLETED ONGOING
Rural Migration Initiative	<ul style="list-style-type: none"> Coordinate LCLGA representative to attend workshop in Canberra Attended workshop Canberra 2nd August 	COMPLETED COMPLETED

PROJECT: Activation & Implementation of the Limestone Coast Brand		
THEME: Sustainable Economy		
OUTCOME	ACTIONS	STATUS
Promote and encourage the use of the Brand to stakeholders and partners	<ul style="list-style-type: none"> Organise meetings and consultations to discuss the role of relevant stakeholders and partners in the Implementation of the LC Brand. Oversee Registration process of the LC Brand and management of database of those registered 	ONGOING ONGOING
Develop an Education & Awareness Program to support uptake of the LC Brand	<ul style="list-style-type: none"> Project Brief, Concept & Design, Storyboard & Information Video developed for distribution Update LC Unearth our Treasure information card 	COMPLETED COMPLETED
Increase awareness of the Limestone Coast brand through Social media	<ul style="list-style-type: none"> Develop a social media strategy for the Limestone Coast brand, to include the establishment of an Instagram page and review of current Limestone Coast Collaborative Facebook page 	COMPLETED



INFORMATION REPORT

PROJECT: Limestone Coast Collaborative		
THEME: Sustainable Economy		
OUTCOME	ACTIONS	STATUS
Engage with LCC Committee members to optimise awareness and benefits of the LC brand and determine the LCCC role	<ul style="list-style-type: none"> Match stakeholder outcomes Identify potential issues Develop Key messages and delivery Stakeholder roles in implementing & promoting the brand Role of the Limestone Coast Collaborative 	ONGOING

PROJECT: Limestone Coast Leadership Program		
THEME: Sustainable Economy		
OUTCOME	ACTIONS	STATUS
Identify 16 – 22 potential sponsors to support the LCLP through monetary contributions towards participant scholarships	<ul style="list-style-type: none"> Develop Sponsorship Prospectus Identify potential sponsors to approach Coordinate meetings with prospective sponsors Contact potential sponsors 	COMPLETED COMPLETED COMPLETED COMPLETED

PROJECT: Limestone Coast Regional Sporting Academy		
THEME: Community & Social Wellbeing		
OUTCOME	ACTIONS	STATUS
Development of the Limestone Coast Regional Sporting Academy	<ul style="list-style-type: none"> Provide support to the Starclub Officer with the establishment of the Limestone Coast Regional Sporting Academy 	ONGOING
	<ul style="list-style-type: none"> Develop Limestone Coast Regional Sporting Academy Prospectus 	COMPLETED
	<ul style="list-style-type: none"> Oversee Academy athletes & parents visits to the Uni SA High Performance Centre in Adelaide over 2 days (July 11th – 12th) 	COMPLETED

PROJECT: Limestone Coast Region Waste & Resource Recovery Infrastructure Plan		
THEME: Environmental Sustainability		
OUTCOME	ACTIONS	STATUS
Development of the Limestone Coast Region Waste & Resource Recovery Infrastructure Plan	<ul style="list-style-type: none"> Review Quotes and appoint provider to deliver the project 	COMPLETED
	<ul style="list-style-type: none"> Develop Letter of Engagement Rawtec 	COMPLETED
	<ul style="list-style-type: none"> Project Inception Meeting (24th May) with Waste Management SC & Rawtec 	COMPLETED
	<ul style="list-style-type: none"> Provide ongoing support to the Climate Adaptation Project Officer and Rawtec 	ONGOING
	<ul style="list-style-type: none"> Assist with itinerary development for Rawtec visit to the LC in July 	COMPLETED



INFORMATION REPORT

PROJECT: Lidar Mapping Project THEME: Environmental Sustainability		
OUTCOME	ACTIONS	STATUS
Appoint a Contractor and commence data acquisition Maintain NDRP reporting requirements	<ul style="list-style-type: none"> Review Tender applications Appoint provider Project Completed Prepare Notice of Variation report (February) Prepare Status & Financial Progress Reports (February) Prepare Status & Financial Progress Reports (May) Prepare Notice of Variation report (July) Prepare Notice of Variation Report (August) Prepare Final Report, Statement of Compliance, Statement of Financial Expenditure 	COMPLETETD COMPLETED COMPLETED COMPLETED COMPLETED COMPLETED COMPLETED
Develop planning models for flood inundation & sea level rise in Limestone Coast coastal settlements	<ul style="list-style-type: none"> Prepare grant application for Natural Disaster Resilience Program (NDRP) 	COMPLETED

PROJECT: Other THEME: Sustainable Economy, LC LGA governance, leadership & financial sustainability		
OUTCOME	ACTIONS	STATUS
Provide Support to the LC LGA Project Staff & Executive Officer Governance of LCLGA Projects/Programs	<ul style="list-style-type: none"> Provide ongoing support to the LCLGA Executive Officer Provide ongoing support to the Regional Waste Coordinator Provide ongoing support to the Climate Adaptation Project Officer LC Red Meat Cluster Contract with Naracoorte Lucindale Council Heritage Advice in the Limestone Coast Contract with Heritage SA Limestone Coast Region Waste & Resource Recovery Infrastructure Plan with Rawtec Commence preparation of 2017-2018 LC LGA Annual Report 2018-2019 Sport & Recreation Development and Inclusion Program Grant Offer (Sporting Academy) 2018 – 2019 Sport & Recreation Development and Inclusion Program – STARCLUB Field Officer Program Grant Offer 	ONGOING ONGOING ONGOING COMPLETED COMPLETED COMPLETED ONGOING COMPLETED COMPLETED
Updated LCLGA Website	<ul style="list-style-type: none"> Meet with Contractor to discuss required updates Prepare information required for website 	COMPLETED ONGOING



INFORMATION REPORT

LCLGA Annual Report	<ul style="list-style-type: none">• Prepare Annual Report	ONGOING
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RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.

Moved,

Seconded,



RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: Executive Officer
RE: Community Wellbeing Alliance - Update

BACKGROUND

Since 2016 the Local Government Association has been undertaking a leadership role in advocating with state governments for resources to initiate a Community Wellbeing Alliance. This proposal was developed jointly with SA Health. Its purpose is to deploy Community Wellbeing Alliance staff into each LGA region across the State as well as the metropolitan area. Community Wellbeing Alliance staff would act as a resource to local councils in the development and delivery on their regional public health plans, required under the South Australian Public Health Act (2011).

Planning and negotiations were well advanced prior to the last state election and the Community Wellbeing Alliance proposal formed part of the LGA's election priorities. The LGA remains committed to the full implementation of this Alliance and will continue advocating for sufficient resources to implement it across South Australia.

Community Wellbeing Alliance Trials

Local Government Research and Development Scheme funds have been allocated to establish trials for a Community Wellbeing Alliance in two Regional LGA areas. Trials will be funded on a 12-month basis and it is expected that they will commence by the beginning of 2019 or sooner if possible.

Expressions of interest are now sought from Regional LGAs and regional councils to initiate these trials. Submissions are to address the following criteria.

1. The Regional LGA is assisting member councils to undertake reviews/redevelopment of their Regional Public Health Plans in 2018/19.
2. A cross-council/cross-regional governance and coordination mechanism for public health planning and delivery is in place and functioning.
3. The Regional LGA and/or constituent councils are able to provide in-kind administrative support within the region (e.g. accommodation, phone, computing and transport etc.) as well as day to day management coordination.
4. The Regional LGA and/or constituent councils commit to contribute funds to support the Community Wellbeing Alliance initiative (in their areas).
5. There is evidence that the Regional LGA and/or constituent councils have developed a clear set of priorities for the CWA Officer (e.g. initial work program).



6. The Regional LGA and/or constituent councils agree to participate in reviews and evaluation connected with the trial of the Community Wellbeing Alliance.

The selection of the successful candidates will be made by a panel consisting of LGA and SA Health nominees. The successful candidates will also be invited to nominate for the Community Wellbeing Alliance Board which is providing strategic oversight of this initiative. The Board in the first instance is made up of members drawn from the LGA and SA Health.

Applications addressing these criteria were to be submitted by 5pm 7 September 2018. Submissions were to be made to Mr Lea Bacon Director Policy, lea.bacon@lga.sa.gov.au

DISCUSSION

This report was first presented to the LCLGA Board at the August meeting with the decision being made for the Executive Officer to prepare an Expression of Interest and submit by the due date.

Attached to this report is a copy of the Expression of Interest that was submitted to Mr Lea Bacon. The draft EOI was distributed to member councils for comment prior to finalising the document.

A decision on the success of the submission is not expected until the end of October as the LGA SA is still in discussions with SA Health.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.
2. Note the submission that has been lodged with the LGA South Australia.

Moved:

Seconded:

5th September 2018

Mr Lea Bacon
Director Policy
Local Government Association SA
148 Frome Street
Adelaide SA 5001

Dear Lea,

The Limestone Coast Local Government Association (LCLGA) is formed of the seven Local Government Councils in the Limestone Coast and leads coordination and advocacy for Local Government in the region. The Association which represents the City of Mount Gambier, District Council of Grant, Wattle Range Council, Naracoorte Lucindale Council, Kingston District Council, District Council of Robe and Tatiara District Council is active on a number of regional issues and works in partnership with other regional organisations to deliver benefits for the Limestone Coast economy and communities. We currently represent a population base of more than 65,000 residents.

I write this letter on behalf of our member Councils' wishing to express an interest in taking part in the Community Wellbeing Alliance Trial. It is our understanding that the trial will be funded for a 12-month period commencing in early 2019 or in line with an agreed project timeline.

In response to the criteria you have included in your circular date 26th July 2018 we offer the following for your consideration;

1. *The Regional LGA is assisting member councils to undertake reviews/redevelopment of their Regional Public Health Plans in 2018/19.*

The LCLGA is the custodian of the *Regional Public Health and Wellbeing Plan* for six of its member Councils including; Tatiara District Council, Kingston District Council, District Council of Robe, Naracoorte Lucindale Council, Wattle Range Council and the District Council of Grant with the City of Mount Gambier maintaining a Plan for their LGA.

The current *Regional Plan* is due for review this current financial year and the LCLGA will be looking to assist the member councils with this task.

Each Council listed in the Plan has different resources and capabilities with respect to the delivery of public health initiatives. These differences are recognised through the inclusion of separate Action Plans for each Council.

The specific actions the *Regional Health Plan* addresses include:

- Improving access to services and facilities.
- Community transport considerations.
- Suicide prevention.
- Healthy lifestyles.
- Drug and alcohol use.
- Obesity.
- Immunisation.
- Planning for the impacts of potential long-term changes in the regions climate.

Through its annual business plan and budget process the LCLGA is resourced to deliver a range of projects that assists in addressing some of the actions noted above.

LCLGA member councils contribute circa \$650,000 per year to run the operations of the LCLGA with a large portion of these funds going to program delivery.

2. A cross-council/cross-regional governance and coordination mechanism for public health planning and delivery is in place and functioning.

Currently this is done on an ad-hoc basis, but it is our intention to form a sub-committee to oversee the operation of this Trial/project with a primary outcome being to produce the updated *Regional Public Health and Wellbeing Plan* and to highlight areas for future collaboration. This process will also demonstrate the importance of regional councils coming together to address issues where a common interest exists with limited resources.

3. The Regional LGA and/or constituent councils are able to provide in-kind administrative support within the region (eg. Accommodation, phone, computing and transport etc) as well as day to day management coordination.

The LCLGA currently has in place an organisation structure that supports a range of projects being delivered by six specialised project officers supported by an executive support officer overseen by our Executive Officer. This is further supported by a range of appointed sub-committees of the LCLGA with membership being drawn from both government and non-government organisations.

The integration of the CWA Officer/Contractor would be in line with the already adopted policies and procedures of the LCLGA along with the support mechanisms that the existing programs draw upon such as occupancy, communications, transport and access to member councils and other agencies.

4. The Regional LGA and/or constituent councils commit to contribute funds to support the Community Wellbeing Alliance initiative (in their areas).

The LCLGA delivers a range of projects for its member councils and the communities in which they serve. Many of these projects deliver outcomes aligned to the actions identified in the *Regional Public Health and Wellbeing Plan* and are resourced by funds received from member Councils and/or via partnership agreements.

Waste Program

Waste Management remains a critical regional issue for the Constituent Councils. Through the Regional Waste Management Project, LCLGA together with the member Councils examine ways to create efficiencies in regional waste management, in particular to coordinate regional waste management initiatives. The project engages a Regional Waste Project Officer (0.6 FTE) to work with councils, community groups, schools and regional stakeholders.

The Limestone Coast School Waste Reduction and Recycling Challenge, which is a three-year project, commenced in February 2017 and ended in April 2017 with a total 6 schools participating. In 2018 we saw an increase to 15 schools and we are looking to grow it further in 2019. In the first year of the project some of the outcomes included; over 1,600 pupils were engaged in the project, there was a 10% decline in general waste and a 15% decline in generation of recyclables.

A further initiative of the program is to conduct and produce a Regional Waste Infrastructure Audit that will assess the current state of play and look at short, medium and longer-term ways to manage waste in the Limestone Coast.

Recently, after being successful with an application to the Recycle Right Grant we produced and commenced advertising of a public awareness campaign about reducing food waste – *Waste Less Divert More*. This is currently running on the major TV networks with additional material being distributed to member councils.

This program aligns with the *Regional Public Health and Wellbeing Plan* as one of the Actions is Waste Management, actions include;

- Continue to deliver and enhance waste education programs.
- Provide a high standard and fit for purpose waste and recycling services to our communities including the promotion of food waste recycling and weekly removal of waste that cannot be recycled.
- Improve waste management practices by working with businesses to assist in reducing the impact of their businesses on the environment.
- Continue to undertake a regulatory role in assessing and approving wastewater applications.

The Waste program is overseen by a committee with representation from each of the member councils.

Member Councils yearly contribution to Waste Program \$60,000

StarClub

Local Government understands the importance that Sporting and Recreation clubs have to regional communities and is pleased to partner with the Office for Recreation and Sport to deliver the STARCLUB Program in the Limestone Coast.

The STARCLUB Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the full-time STARCLUB Field Officer who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

This program aligns with the *Regional Public Health and Wellbeing Plan* as several of the Actions include Increasing Physical Activity and Sufficient Community Infrastructure;

- Ensure sufficient recreational facilities, sporting venues, library, swimming pools/lakes are provided.
- Ensure adequate funding is provided to maintain the recreational facilities to high standards.
- Promote and encourage increased physical activity throughout the region.

In the past two years this role has assisted several sporting organisations with the application process for sporting facility upgrades with more than \$2m in grants coming into the Limestone Coast. The Limestone Coast has over half the registered Star Clubs in South Australia.

This program is overseen by a committee with representation from each of the member councils.

Jointly funded by Member Councils \$50,000 and the Office of Recreation & Sport \$55,000

Limestone Coast Sports Academy

In partnership with the Office for Recreation and Sport and the LCLGA, a 12-month Pilot Elite Sporting Academy commenced in September 2017. Funding for this pilot was in equal contributions of \$20,000 from the ORS and the LCLGA.

The Academy provides Strength and Conditioning Training as well as education to athletes to close the gap between what is available to regional and metropolitan competitors. We are having discussions with State Sporting organisations which will see partnerships formed that will allow the formation of a full scale multi-sport elite Academy in the Limestone Coast which will provide enormous benefit to athletes and their families across our region.

In October 2018 we will move into year two of the project. A further strategic partner to come on board is the University of South Australia as they will deliver the educational components of the program and provide access to their high-performance testing centre in Adelaide. We are also in the process of signing MoU's with Hockey SA and Athletics SA as they have expressed a desire to integrate the Sports Academy into their pathways.

This program aligns with the *Regional Public Health and Wellbeing Plan* as several of the Actions include Increasing Physical Activity and Sufficient Community Infrastructure;

- Ensure sufficient recreational facilities, sporting venues, library, swimming pools/lakes are provided.
- Ensure adequate funding is provided to maintain the recreational facilities to high standards.
- Promote and encourage increased physical activity throughout the region.

This program is overseen by a committee with representation from each of the member councils.

Jointly funded by Member Councils \$30,000 and the Office of Recreation & Sport \$50,000

Climate Adaptation Committee

Following the 2016 Limestone Coast Regional Climate Change Adaptation Plan and Sector Agreement between the Government of South Australia (represented by the Minister for Climate Change), the LCLGA, RDA LC and the SE NRM Board, the Limestone Coast Climate Adaptation project commenced in August 2017 with membership of the committee and a Terms of Reference being adopted at the October 2017 LCLGA Board meeting. Prae Wongthong was appointed to the role of Climate Adaptation Project Officer on a part-time basis (0.4 FTE).

Key responsibilities include:

- facilitating and overseeing the Planning for Sea Level Rise in the Limestone Coast Project (LiDAR Mapping)
- developing a Community Education and Awareness Strategy for Climate Adaptation (Climate Education and Awareness Strategy - CEAS)
- supporting Councils and partner stakeholders to implement the CEAS
- strengthening collaboration and building community connections to ensure the long-term success of the CEAS

This program aligns with the *Regional Public Health and Wellbeing Plan* as several of the Actions are related to Extreme Weather Events, Planning for Longer Term Weather Change and Consider the Impacts of Rising Sea Levels, actions include;

- Participate in regional extreme weather planning.
- Ensure the public health issues of impacts of rising sea levels are clearly identified and actions developed to address these.
- Work with the community including households, businesses, community groups and sporting clubs to develop a shared understanding of the likely impacts of climate change and identify sustainable approaches to adaptation.

This program is overseen by a committee with representation from each of the member councils, a representative from the RDA Limestone Coast, a representative of the NRM Board, and two representatives from the Department of Environment and Water.

Jointly funded by Member Councils \$70,000, NRM Board \$68,000 and RDA Limestone Coast \$38,000

Substance Misuse Limestone Coast

The initial work of this community group commenced in 2015 with short-term and longer-term plans being formulated. The vision noted below involved a number of stages with recent funding allowing for some of the project aspirations to be commenced.

Vision

To facilitate the establishment of a community based collaborative model to address the needs of drug and alcohol misuse across the Limestone Coast.

Objectives

- To build awareness of addiction issues.
- To learn from and adapt other models already in existence.
- To collect and consolidate data about existing support services in the community.
- To engage with key stakeholder groups promoting a shared agenda.
- To provide training for frontline community service providers.
- To secure funding for the employment of a project officer to ensure forward momentum.
- To establish an advisory committee representing diverse community interests from across the community.
- Handover to the advisory group to develop the agenda forward.

This program aligns with the *Regional Public Health and Wellbeing Plan* as one of the Actions is Tobacco/Alcohol/Drug Reduction, actions include;

- Advocating return of alcohol and drug counselling services.
- Support State and Regional Program

Jointly funded by Alcohol and Drug Foundation LDAT \$40,000, LCLGA \$80,000 and regional Rotary Clubs \$16,000

Road Safety

The partnership with the Motor Accident Commission continues the delivery of the Limestone Coast Regional Community Road Safety Project. The project engages a Regional Community Road Safety Officer (0.6 FTE) to work with community groups and provide leadership in Limestone Coast road safety.

The role extends well beyond the work that is done in support of Regional Community Road Safety Groups, MAC, member Councils, State Authorities and agencies, as it also reaches out to industry, schools, sport and recreation clubs, church groups and regional media to promote and deliver road safety messages.

By working closely with the Motor Accident Commission (MAC) road safety messaging is consistent with MAC's campaigns and agendas. An extended reach of MAC initiatives and those of SAPOL's is achieved.

This program aligns with the *Regional Public Health and Wellbeing Plan* as several of the Actions are related to Community Safety, Increased Cycle Ways and Improved Public Transport.

Partnership agreement with the Motor Accident Commission \$65,000 and the LCLGA direct and in-direct contribution \$10,000

5. There is evidence that the Regional LGA and/or constituent councils have developed a clear set of priorities for the CWA Officer/Contractor (eg. Initial work program).

Given the work that is already being carried out by the LCLGA and the individual councils to achieve the Actions identified in the *Regional Public Health and Wellbeing Plan*, the approach we are looking to implement is to appoint a contractor/s to work on defined projects that have been identified as being required to ensure the update of the *Regional Plan* can be done with the most up to date information, terminology and resources available.

This would include auditing current practices, strategic plans and reporting methodology looking to standardise our processes throughout the region.

One or more contractors would be engaged to carry out the following with the guidance of a committee that will have oversight of the process. Representation on this committee would look to include members from each council with external stakeholders being engaged as required.

Specified tasks include:

1. Audit current Regional Public Health and Wellbeing Plan.
2. Provide opportunity to integrate the City of Mount Gambier into the Regional Plan.
3. Assess alignment of the Plan with relevant Statutory Plans, including State Health Plan.
4. Identify potential areas for collaboration.
5. Identify service level gaps from a community services perspective.
6. Conduct a skills audit of personnel involved in the implementation of the Plan.
7. Review and update of the *Regional Public Health and Wellbeing Plan*.

6. The Regional LGA and/or constituent councils agree to participate in reviews and evaluation connected with the trial of the Community Wellbeing Alliance.

The LCLGA would be willing to actively participate in any review and share the learnings with other regions throughout South Australia.

Our region fully supports this application for funding of a resource to undertake the tasks listed above. Our long history of collaboration demonstrates our willingness to work together to achieve outcomes that benefit the entire Limestone Coast.

If you need any further clarification, please feel free to contact our Executive Officer Dom Testoni.

Regards,



Mayor Erika Vickery
President LCLGA

RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: Executive Officer
RE: Landscapes South Australia

BACKGROUND

The South Australian Government has committed to a range of specific reforms to the natural resources management system. These reforms will put people at the heart of managing our natural resources, recognising that those who work and live on the land are well placed to manage and sustain it.

The Minister for Environment and Water is seeking stakeholder and community views about how these commitments can best be implemented. The discussion paper, *Managing Our Landscapes - Conversations for Change*, will support conversations with stakeholders and the broader community about the government's reforms, including the proposed new Landscape South Australia Bill which is proposed to replace the NRM Act.

Community input is critical to ensuring the purpose and implementation of these reforms reflect community needs and expectations. As a part of this process, it will also be important to consider those elements of the NRM Act that are working well and could be retained, versus those that should be removed, amended or simplified.

Why is Reform necessary?

The Governments' approach to managing natural resources continues to evolve as circumstances change and they learn more about what works and what doesn't. While the NRM Act brought positive change and benefits, the passage of time, and gradual centralisation meant the current system of natural resources management is not delivering what it should.

Significant change is therefore essential.

The Government understands there are a broad range of perspectives and opinions that exist about NRM Boards – both positive and negative. Some of the key issues they are looking to address with the reforms include:

- NRM Boards are seen by some as spending too many funds and resources on planning and administration and not enough on tangible outcomes for the regions.
- Some believe NRM Boards have been brought too close to government agencies, reducing their independence to work as effectively as they perhaps could within their local communities.
- NRM levies have continued to rise but results and outcomes are not always visible to the community.
- Greater transparency and a clear line of sight is needed to demonstrate how levies are spent and the associated outcomes achieved.



- Many provisions of the NRM Act do not work as intended, or they make processes unnecessarily complicated and bureaucratic. This wastes precious resources and makes the job of the NRM Boards and others much harder than it needs to be. We need to cut through this red tape and create a system that is simple and accessible.
- Many effective partnerships have delivered great results over the years. More scope remains, though, to build and strengthen enduring partnerships between the many different organisations and individuals involved in managing natural resources.
- We also need to recognise that Adelaide is very different to other parts of the state. We need a way to better prioritise effort in the city and build a closer connection between Adelaide residents and their natural environment, and between Adelaide and regional South Australia.

A summary of the reform commitments

Landscape Boards

- Create nine Landscape Boards to replace existing NRM Boards.
- The Boards will have seven members with three members elected by the community and four members, including the Chair, appointed by the Minister for Environment and Water.
- The Boards will be responsible for setting strategy and approving programs for the environmentally sustainable management of South Australia's natural resources.
- Landscape Boards will be at arm's length from government and responsible for their own budget.
- Landscape Boards will establish a five-year Landscape Plan for their region, identifying up to five priorities to be achieved by the plan during that time. The plans will be simple and publicly accessible.
- Landscape Boards will be responsible for employing a general manager who will employ and direct staff that will deliver environmental management programs on behalf of the Board.
- Landscape Boards will be required to partner with the private sector, non-government organisations and local and federal government to deliver environmental programs to create jobs and drive investment in local communities.

Levies

- Cap annual land and water levy rises at a rate set by an independent body or according to the Consumer Price Index (CPI).
- Establish the Grassroots Grants program, a \$2 million statewide annual fund (in addition to existing NRM grants programs), administered at a Board level for volunteer, community and not-for-profit groups to access.
- Levies (land and water) collected in a region will be spent in the region, except for a portion of priority landscape scale or cross-boundary projects, and services to underpin regional outcomes
- Provide a publicly available budget outlining how levies will be spent in the forthcoming financial year and an end-of-financial-year report documenting actual expenditure.
- Continue to collect land levies via council rates.

Legislation

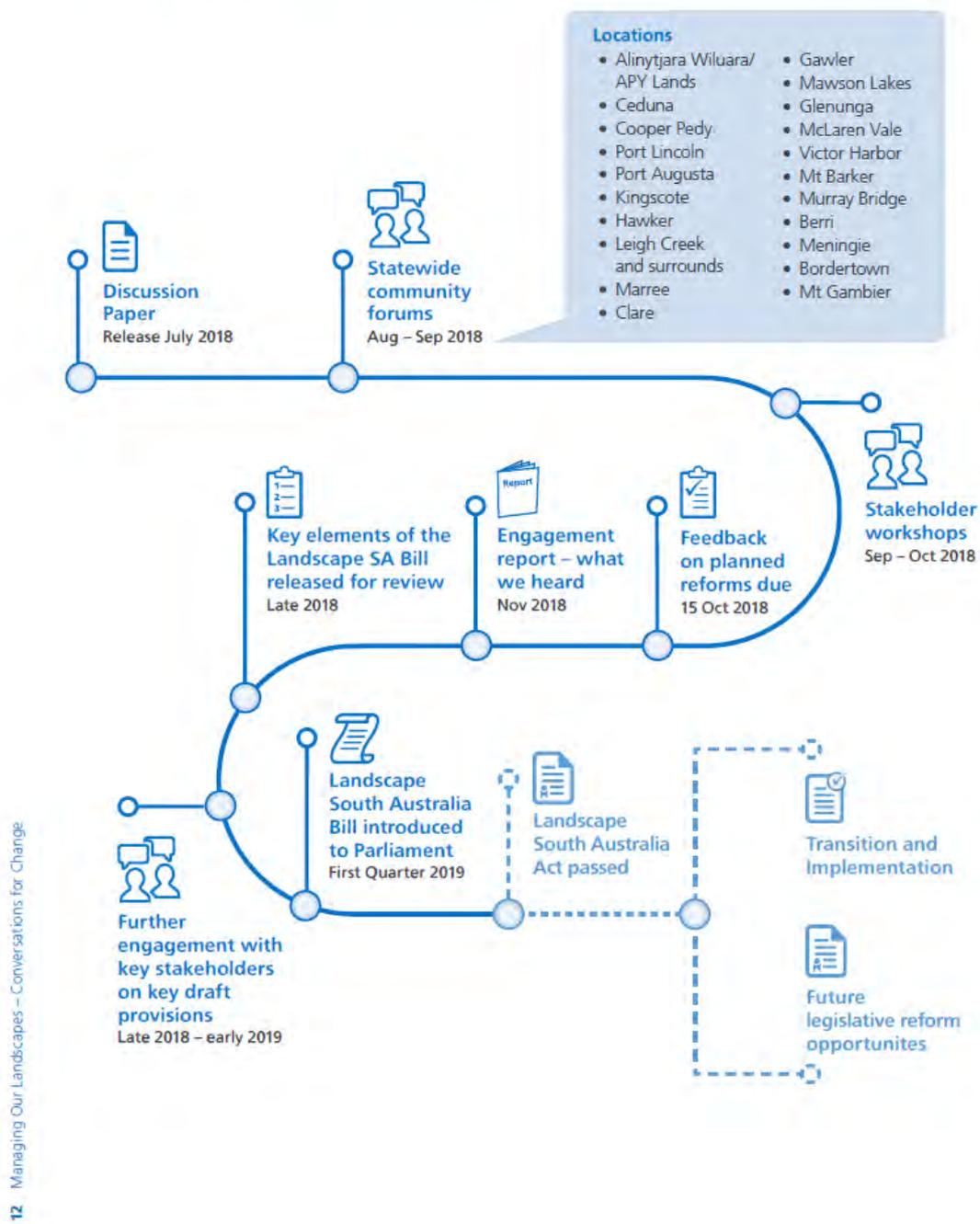
- The legislative reform will focus on practical programs and on-ground works delivered within existing resources.
- The NRM Act will be repealed and replaced with the Landscape South Australia Act.
- The new Act will identify soil quality, pest plant and animal control and water management as major priorities.

Green Adelaide

- Green Adelaide will be created to deliver natural resources management functions in metropolitan Adelaide.

- It will work towards Adelaide being the most ecologically vibrant city in the world.
- Green Adelaide will have an expert Board appointed by the Minister for Environment and Water.
- Green Adelaide will focus on seven key priorities: coastal management, urban rivers and wetlands, water sensitive urban design, green streets and flourishing parklands, fauna in the city, controlling pest plants and animals and nature education.
- Green Adelaide will co-administer the \$2 million Grassroots Grants fund.

Key stages of the reform process



Independent facilitators were appointed to work with the Minister to ensure a broad range of views were canvassed and the engagement process is fair, balanced and equitable.

20 community forums were held across the state during August and September, providing an opportunity to find out more about the proposed reforms and to ask questions. The following community forums were held in the Limestone Coast and other regional centres.

- Berri 3rd September
- Yunta 4th September
- Leigh Creek 5th September
- Maree 6th September
- **Mount Gambier 18th September**
- **Bordertown 19th September**
- Meningie 20th September

If your council has not had the opportunity to attend one of the regional forums, closing dates for written submissions will be Monday 15th October 2018.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.
2. For discussion and decision.

Moved:

Seconded:

Managing our Landscapes Conversations for Change

Frequently Asked Questions



The new State Government is committed to a significant reform program that will change the way natural resources are managed. It will be a simpler, transparent and more accessible system that will put local communities at the heart of sustaining, conserving and revitalising our state's natural resources.

These reforms aim to reinvigorate community leadership and build stronger partnerships with land managers, harnessing their local knowledge and understanding of the landscape to generate better outcomes where they are most needed.

The government plans to introduce the Landscape South Australia Bill into Parliament within the first quarter of 2019, replacing the *Natural Resources Management Act 2004* (NRM Act).

A comprehensive engagement process will gather stakeholder and community opinions, feedback and ideas critical to shaping the detail of these reforms.

Questions addressed in this document –

1. [Why is reform necessary?](#)
2. [What changes are being proposed?](#)
3. [What are some of the expected benefits from these changes?](#)
4. [Why call the legislation - Landscape SA?](#)
5. [What principles will help to guide the reform?](#)
6. [What will be the key priorities of the new legislation?](#)
7. [How can I provide feedback?](#)
8. [Will there be any changes to the NRM levy?](#)
9. [When will the new legislation come into operation?](#)
10. [What are landscape scale restoration projects?](#)
11. [Will marine areas be covered in the new Act?](#)
12. [How will the Landscape Board boundaries be decided?](#)
13. [How will the Landscape Boards be different to the current NRM Boards?](#)
14. [How will the Landscape Boards benefit the local economy of a region?](#)
15. [How will the membership of Landscape Boards be decided?](#)
16. [Will biodiversity conservation be included in the new Act?](#)
17. [Why is there such a strong focus on soil quality, water management and pest plant animal control?](#)
18. [What will the reform mean for volunteers, project partners and participants?](#)
19. [What will the reform mean for employees currently working with NRM Boards?](#)
20. [What about reforms in other areas?](#)
21. [Where can I go for more information?](#)

For further information and to download a copy of the Discussion Paper visit www.yoursay.sa.gov.au/landscape-reform

1. Why is reform necessary?

While the NRM Act brought positive change and benefits in 2004, the passage of time, and gradual centralisation has meant the current system is not delivering what it should.

There are parts of the NRM Act that have worked well and should be retained and other parts that are over-complicated and have impeded good, local, on-the-ground management that should be removed, amended or simplified.

Significant change is therefore essential.

This is a unique opportunity to refresh and reset natural resources management within our state.

2. What changes are being proposed?

A key part of the reform is to replace the *Natural Resources Management Act 2004* with a new Landscape South Australia Act.

The purpose of the proposed Landscape South Australia Act will be to provide a simple and accessible framework for the ecologically sustainable management of the state's natural resources to support primary production, regional communities, and the natural environment.

The new act is intended to be shorter, less process-oriented and more flexible, to reduce red tape. Procedural requirements will be placed in regulations or policy, rather than in legislation.

A Discussion Paper, which can be found at www.yoursay.sa.gov.au/landscape-reform, highlights the key reform commitments, including creation of nine new Landscape Boards and a Green Adelaide Board, to replace the NRM Boards, capping of levies and the creation of a \$2 million Grassroots Grants Program.

3. What are some of the expected benefits from these changes?

The reform proposals aim to create a simple and accessible system for managing natural resources that decentralises decision making, empowering regional communities to take responsibility for managing natural resources at the local level. Some of the expected benefits include:

- Local action is complemented by strategic landscape-scale restoration projects that are delivered by multiple stakeholders working in strong and enduring partnerships.
- Simplifying and introducing greater flexibility to a range of processes, such as Board appointments, planning, engagement, operations and compliance.
- Sharper focus on the fundamentals of managing natural resources: soil quality, water management and pest plant and animal control.
- Clear, dedicated staffing arrangements for Landscape Boards.
- Improved agility and responsiveness to adapt to changing circumstances and regional needs.
- Less money spent on administration, management and documentation, thereby freeing up funds for on-ground activities.
- More funding opportunities for local community organisations to deliver on ground works.
- More focus on facilitating delivery through partnerships.
- Greater investment in strategic landscape scale projects.
- Improved reporting, making deliverables and measurable outcomes clear and easy to understand, compare and track.

4. Why call the new legislation - Landscape SA?

Landscapes are the natural systems and resources that make up our surroundings – the soils, water, plants and animals that make up our rivers and plains, forests and hills, coasts and seas. The sustainable management of our landscapes underpins our lifestyles and livelihoods.

5. What principles will help to guide the reform?

The reform will be guided by the following key principles:

- Decentralised decision making – putting the focus on local issues and priorities that matter to regional communities.
- A simple and accessible system – creating a transparent, flexible and responsive system that will allow people to get the job done more easily.
- Community and landowners at the centre – recognising that people who live and work on the land are best placed to build enduring partnerships and make decisions about caring for our natural resources.
- Back to basics – undertaking grassroots environmental projects that tackle soil quality, water management and pest plant and animal control.
- A whole of landscape approach – taking an integrated approach that complements grassroots programs with strategic projects to achieve restoration of entire landscapes.

6. What will be the key priorities of the new legislation?

The new legislation will be simplified – identifying soil quality, pest plant and animal control and water management as major priorities, while maintaining a commitment to broader environmental programs such as revegetation.

7. How can I provide feedback?

We want to see local communities and people central to managing the natural resources of their region. Community and stakeholder opinions, feedback and ideas are therefore critical to shaping our reforms and ensuring they work as well as they can.

There are a number of ways in which you can be an active part of the reform process.

- Attending an independently facilitated community forum or stakeholder workshop during August and September. Information on forum dates, times, locations and how to register can be found at:
www.yoursay.sa.gov.au/landscape-reform
- Emailing your comments to:
LandscapeReform@sa.gov.au
- Posting your submission to:
The Independent Facilitator
Landscape Reform
GPO Box 1047
ADELAIDE SA 5001.

The Discussion Paper poses a series of questions to encourage you to challenge the way things have been done in the past. We want fresh ideas, a local perspective and a deeper understanding of how our reforms could work best in practice, within existing community structures.

You can also provide more general comments about the reform proposals or other aspects of natural resources management that you feel are important to you and your region.

All feedback will help to shape the development of the Landscape South Australia Bill to ensure it meets needs.

A final report, including copies of all submissions, will be prepared by the Independent facilitator and provided to the

Minister for Environment and Water to help inform his decision-making on the draft Landscape SA Bill. The report will be publically available online via YourSAy.

8. Will there be any changes to the NRM levy?

Levies will continue to be collected by councils, but there will be a cap on annual land and water levy increases, either set by an independent body or according to the Consumer Price Index.

Levies (land and water) collected in a region will be spent in the region, except for a portion allocated to priority landscape scale or cross-boundary projects, and services to underpin regional outcomes.

Levies have been a much-debated issue in the state, and we are looking at options to ensure the way levies are raised and used are more transparent, accountable and fair.

These changes won't take place until the legislation becomes operational.

9. When will the new legislation come into operation?

The government aims to introduce the Landscape SA Bill into Parliament in the first quarter of 2019. The date that the legislation will become operational is unknown and will depend on the parliamentary process.

We understand our reforms will require a change in approach and some uncertainty for many people invested in the current natural resources management of the state.

Once the new Act is passed, we are looking at a collaborative approach with key staff, stakeholders, and the community to inform the implementation process, which is likely to take place in stages over a 12 month period.

Current NRM arrangements will remain largely unchanged for the 2018-19 financial year and NRM Boards will continue to focus on delivery of services for the community.

10. What are landscape scale restoration projects?

Landscape scale restoration projects are those that operate at a larger scale than individual properties or small areas of land. Instead, they require cross-regional or even statewide coordination. Many pests and weeds occur over two or more regions and require a coordinated approach.

South Australians are already undertaking a number of landscape scale restoration projects, such as the Wild Eyre and Naturally Yorke projects. The projects involve many partner organisations, land managers and volunteers working together to achieve a range of shared goals. They occur over many years and help to achieve visible long lasting change.

Our reforms aim to support more investment in landscape scale restoration projects, such as through potentially creating a Landscape Priorities Fund.

11. Will marine areas be covered in the new Act?

Yes, it is proposed that the Landscape South Australia Bill will apply to the same areas as the current NRM Act. For instance, regional NRM plans currently apply to the marine environment out to three nautical miles. It is proposed that regional Landscape Plans would also cover this area.

12. How will the Landscape Board boundaries be decided?

Existing boundaries are proposed to be largely retained, although there may be some small changes to boundaries informed by the outcomes of the engagement process.

The boundaries for the new Adelaide regions are not yet drawn. Factors to consider in defining their boundaries include:

- Financial viability – to ensure sufficient funding to fulfil their functions

- Logical administrative boundaries – to simplify levy administration, relationships and delivery
- The Country of Aboriginal nations
- Community connections and identity
- Land use
- Water catchments and marine ecosystems.

13. How will the Landscape Boards be different to the current NRM Boards?

The new Landscape South Australia Act will create nine Landscape Boards to replace existing NRM Boards, with the intent to place community at the heart of delivery.

Landscape Boards will be at arm's length from government.

Landscape Boards would have more autonomy than the current NRM Boards. They would be responsible for their own budgets and employ a general manager who would manage staff. Landscape Boards would have the power to set and manage their own levies.

Increased autonomy brings with it a need for improved transparency and reporting. It is proposed that the Landscape SA Bill would establish a regulator to oversee a cap on levy increases and Landscape Boards would need to provide publicly available plans and budgets. An end of financial year report would document actual expenditure as well as the measurable outcomes achieved.

14. How will the Landscape Boards benefit the local economy of a region?

The new Landscape Boards will employ a general manager and staff to undertake environmental management only in the region employing them - unless agreed otherwise.

Boards will be required to outsource some of their work to the private and non-government sector to create jobs and drive investment further. Local councils will also be encouraged to apply to undertake this work.

It is anticipated Landscape Boards would continue to facilitate funded delivery of natural resources management services on behalf of the Australian Government, such as through the National Landcare Program.

The new Landscape Boards and local regions will also benefit from decentralised decision-making and a back to basics approach, with less money spent on administration, management and documentation, thereby freeing up funds for on-ground activities.

15. How will the membership of Landscape Boards be decided?

The nine Landscape Boards will have seven members with three members elected by the community and the other four members, including the Chair, appointed by the Minister for Environment and Water.

Collectively, the members of each Landscape Board would need to have the relevant skills to facilitate management of the region's natural resources. To be effective, Landscape Board members will need to have local knowledge and strong connections with the local community, and appropriately reflect the diversity in the community.

The appointment process would be streamlined and simple, requiring minimal approval "gates". Specifying these processes in regulations rather than in the Act would improve flexibility to adjust those that aren't working as intended.

A number of options will be considered during the engagement process to inform how community members would be elected.

16. Will biodiversity conservation be included in the new Act?

Yes. Supporting vibrant biodiversity is a key goal of the reforms. The new legislation will focus on the fundamentals of natural resources management, soil quality, water management, and pest plant and animal control. Biodiversity conservation will be supported by all three of these fundamental priorities. In addition,

activities that assist biodiversity conservation will also continue to be enabled, such as revegetation.

17. Why is there such a strong focus on soil quality, water management and pest plant and animal control?

The priorities of managing, soil, water and pest plant and animals are fundamental to landscape scale restoration.

In addition to these priorities, other local and landscape scale activities will be needed in particular areas.

These activities, such as revegetation, sustainable agricultural practices, rewilding, protecting habitats of native priority species and fencing can also be important contributions to achieving the community's desired outcomes for their landscapes.

Combining the priorities of managing, soil, water, pest plant and animals with these other practices will collectively help to revitalise and restore the quality of our natural environments.

18. What will the reforms mean for volunteers, project partners and participants?

Volunteers, project partners and participants play a major role in managing natural resources across South Australia. Their contribution of time, energy, expertise, equipment and resources is extremely valuable and underpins the sustainable management of our natural resources.

Volunteers are the backbone of much of South Australia's environmental management – supporting us to scour beaches for litter, educate and create behavioural change, track the progress of endangered animals and look after our heritage assets – amongst many other vital activities.

The proposed Landscape South Australia Act will see the establishment of the Grassroots

Grants program, a \$2 million statewide annual fund (in addition to existing NRM grants programs), administered at a Board level for volunteer, community and not-for-profit groups to access.

Until the new Act is passed, NRM Boards will continue to focus on delivery of services for the community. Current NRM arrangements will remain largely unchanged for the 2018-19 financial year.

19. What will the reform mean for employees currently working with NRM Boards?

Employees working with the NRM Boards are important stakeholders in this process – with expert local knowledge in delivering vital natural resources outcomes to the South Australian community.

Their feedback will help to shape the development of the Landscape South Australia Bill to ensure it meets the needs of community and industry as well as regulatory and South Australian Government requirements.

In terms of their day to day role, very little will change until the proposed legislation is passed through parliament. We will keep employees informed on the status of the new Act and how the transition to it will be implemented.

We understand our reforms will require a change in approach and some uncertainty for many people invested in the current natural resources management of the state.

Once the new Act is passed, we are looking at a collaborative approach with key staff, stakeholders, Aboriginal Nations and the community to inform the implementation process, which is likely to take place in stages over a 12 month period.

Until then, NRM Boards will continue to focus on delivery of services for the community.

20. What about reforms in other areas?

Our new government's focus is the Landscape South Australia reforms. However there is more that can be done and as part of the government's future agenda, there will be opportunities to explore improved interactions between a range of legislation. Further engagement will be required on any further reforms in coming years. Some of this legislation includes:

- *The Aquaculture Act 2001*
- *The Coast Protection Act 1972*
- *The Fisheries Management Act 2007*
- *The National Parks and Wildlife Act 1972*
- *The Native Vegetation Act 1991*
- *The Pastoral Land Management and Conservation Act 1989*
- *The Planning, Development and Infrastructure Act 2016*
- *The Water Industry Act 2012*

In addition, water resource management engages a range of stakeholders who may or may not be actively engaged in the Landscape Boards, and involves a broad suite of legislative and policy arrangements.

Further information about other legislative reform will become available as it is considered.

21. Where can I go for more information?

Visit: www.yoursay.sa.gov.au/landscape-reform

Email: LandscapeReform@sa.gov.au

Phone: 8124 4772 for general inquiries (submissions cannot be made over the phone). This line is available during business hours of 9am – 5pm Monday to Friday.

RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: Executive Officer
RE: Hosting Sustainable Economic Growth for Regional Australia – **SEGRA 2020**

BACKGROUND

SEGRA, is Australia's premier conference on regional issues. It is recognised as Australia's most credible independent voice on issues affecting regional Australia. Its strategic goal is to assist regional, rural and remote Australia to source and identify the knowledge, techniques and skills regions require to achieve successful economic growth and development.

SEGRA is committed to ensuring that regional Australia is fully considered as part of the framing the national agenda.

The **SEGRA** conference, established in 1997, provides a unique opportunity for all sections of the Australian community, rural and urban, to explore the key issues affecting regional, rural and remote Australia and be part of providing positive sustainable outcomes to ensure future prosperity.

SEGRA has lead the way in being cross-sectoral and multi-disciplinary, bringing together practitioners, policy makers, researchers, business, community and the not for profit sector.

SEGRA is a practice community of over 8,000 people representing economic, community and sustainability practitioners, all levels of government, researchers, elected representatives and business.

As such it is the upholder of extraordinary collective expertise across regional, rural and remote Australia and is widely respected by governments, universities and regional development practitioners.

SEGRA is unique in that it is grass roots, practitioner driven. It has particular expertise in the area of implementation of government policy projects.

The **SEGRA** Advantage

SEGRA is based on the following principles:

- People in regional Australia have know-how, ideas and innovations – **SEGRA** reflects what is happening on the ground in regional Australia.
- Regions are systems – environmentally, socially, economically and politically, regional solutions must be interrelated and interconnected across all these spheres.
- Good policy is derived from research and evidence as well as the knowledge, expertise and professional judgments of practitioners. Proposed policy actions will draw on the wide range of advice from researchers and practitioners shaped by professional input from policy experts.



- The historically strong participation of practitioners, government, business, researchers, regional development organisations, not for profit groups and regional communities in regional development within the **SEGRA** network ensures 3,600 representation in all aspects of discussion and solutions.

Goals of **SEGRA**

SEGRA acts to provide end to end value to regional Australia using a systems approach to:

1. Raise the profile of regions as essential parts of Australia's national outlook.
2. Empower regions to be responsible for their own destinies.
3. Identify ideas, regional issues and opportunities
4. Influence policy by encouraging evidence-based responses and supporting practice-based research and projects.
5. Promote regional connectivity
6. Sound organisational operation

Goal 1: Raise the profile of regions as essential parts of Australia's national outlook.

Strategies:

1. Hold an annual conference, symposiums, forums and web-based discussions.
2. To develop and maintain links with elected officials at Federal, State and local level and with regional bodies.
3. Retain links with the wide range of federal and state government departments and local government regarding government programs and auspiced projects

Goal 2: Empower regions to be responsible for their own destinies.

Strategies:

1. Build knowledge and skills and promote ideas and innovations
2. Provide cutting edge professional development and training in regional Australia.

Goal 3: Identify ideas, regional issues and opportunities

Strategy:

1. Identifying choices and presenting effective options and action strategies to retain **SEGRA**'s recognition as the leading voice in issues affecting regional Australia

Goal 4: Influence policy by encouraging evidence-based responses and supporting practice-based research and projects.

Strategies:

1. To actively seek strategies to connect national policy agendas, place-based practice, and regional innovation networks into a joined up regional policy platform.
2. Entering into co-research activities with Universities and private research-based organisations

Goal 5: Promote regional connectivity

To connect people and build collaborative opportunities that promote and facilitate development of effective knowledge and skills in matters affecting regional Australia.

Strategies:

1. Establish and maintain partnerships opportunities with like-minded organisations that advance the interests of regional Australia through collaborative workshops, think tanks and research proposals.
2. Develop e-networking capacity to promote best practice through interaction regardless of distance and remoteness.
3. Constructed regional advantage and cluster development in fragmented regions.

Goal 6: Sound organisational operation

Strategies:

1. Build **SEGRA** capacity to deliver against its values.
2. Further develop good governance mechanisms for an ongoing sustainable **SEGRA** network.

Action focus:

- To conduct an annual regional Film Festival at **SEGRA**
- Release a comprehensive communiqué to identify big picture policy agenda issues and options for governance, administration, policy and planning.
- Seek opportunities for NSC to speak at events, issues press releases.

Action Focus:

- To conduct an annual Challenge through the **SEGRA** conference where **SEGRA** members can develop practical responses to regional issues and strategies through informal communities of practice. This will enable new ideas to be trialled in a number of regions across Australia and reported back at the following **SEGRA** LinkedIn, **SEGRA** website, a Blog site and newsletter **SEGRA** Walks the Talk that will allow open access to ideas as they develop.

Objective: to advance issues with strategic targeted actions around central concerns relating to: governance, sustainable technologies, economic development and community engagement in regional Australia.

Action focus:

- Undertaking surveys of members of its own network that identify new and emerging issues.
- Conduct cutting edge workshops at **SEGRA** and other forums throughout the year.
- Report back to government on **SEGRA** each year.

SEGRA Leadership

- **SEGRA** comprises a National Steering Committee (NSC) with honorary representatives from regional, rural and remote areas across Australia.
- A local planning committee informs each national conference theme, program and action agendas.
- Management Solutions (Qld) is responsible for obtaining funding and managing the business plan.
- **SEGRA** is conducted on a full cost recovery model.

SEGRA National Steering Committee leadership commitment is to ensure **SEGRA** is:

- An independent and credible voice on issues affecting regional Australia.
- An inclusive, network based group – there are no prerequisites for participation.
- Practice based and applied.
- Encouraging and supporting of innovators and those at the cutting edge of sustaining a regional Australia.

- An open learning environment – where everyone’s input is encouraged.
- A disseminator of information and ideas.
- Collaborative; sharing knowledge and skills in strategies that advance regional Australia.

Spencer Gulf Cities hosted the event in 2017. The following is an extract from a report the Executive Officer Ms Anita Crisp prepared for the Spencer Gulf Cities Board outlining the event and the benefits to the region.

The SEGRA conference attracts around 200 delegates from industry, research institutions, regional development authorities, Federal, State and Local Government across Australia. The SEGRA conference explores key issues affecting regional, rural and remote Australia and showcases examples of local initiatives that demonstrate various techniques, skills and actions that have helped achieve successful economic growth and development in regions.

The 2017 national ‘Sustainable Economic Development for Regional Australia’ (SEGRA) conference, was successfully hosted in the Upper Spencer Gulf from 24-27th October 2017. It was the first time in the 20-year history of the conference that it was held in South Australia. The SEGRA conference provided a very timely opportunity to showcase all three Upper Spencer Gulf cities and wider regions as part of the conference, within the key theme of ‘Disruption – a catalyst for change’. The conference programme included the main conference plenary session in Port Augusta, a ‘Researchers Forum’, hosted by University of South Australia in Whyalla and a concurrent ‘Industry Forum’, held in Port Pirie.

The Researchers Forum included a site visit Muradel’s advanced biocrude-oil production company based in Whyalla, welcomes by Mayor Lyn Breuer, Mayor of Whyalla City Council and Paul Havelberg, Regional Manager, Whyalla Campus UniSA, with presentations from:

- *Dr Martin Jones, Director UniSA Department for Rural Health and Dr Matthew Leach, Senior Research Fellow, UniSA Department for Rural Health - “Rural Health Partnership”*
- *Professor Bronwyn Gillanders, School of Biological Sciences, The University of Adelaide and Associate Professor Tim Ward, Science Leader, Marine Ecosystems, SARDI Aquatic Sciences - “Spencer Gulf Ecosystem and Development Initiative”*
- *Will Zacharin, Executive Director Biosecurity SA, Primary Industries and Regions SA – “Sterile Insect Technique - technology game changer for managing fruit fly in Australia”*
- *Dr Jen Cleary, Chair, RDA Far North SA – “Overview of research in regional Australia policy and practice”*
- *Dr. Colin Hall, Senior Research Fellow, Energy & Advanced Manufacturing, Future Industries Institute, University of South Australia – “Making Research relevant to Industry and Regions”*
- *Prof. Max Finlayson, Director, Institute for Land, Water & Society, Charles Sturt University - "Beyond 'Post-Truth' - Getting Science and Evidence Back into Policy and Decision Making"*
- *Prof. Andrew Beer, Dean, Research and Innovation, University of South Australia Business School - “Delivering health and social services in regional, rural and remote areas”*

The concurrent Industry Forum held in Port Pirie included a site visit to Sundrop Farm, welcome by Port Pirie Mayor John Rohde and presentations from:

- *The Hon Geoff Brock MP, Minister for Regional Development and Minister for Local Government, Government of South Australia*
- *Dr Andrew Johnson, CEO, Port Pirie Regional Council*
- *Gail Bartel, Nyrstar’s Manager – Corporate Communications, Nyrstar*
- *Rick Willis, Operations Manager, Golden North Pty Ltd*
- *Shane Kelly, Managing Director, Kelly Engineering*
- *Angela Ruddenklau, Regional Co-ordinator, Yorke & Mid North, Primary Industries and Regions SA*

Keynote speakers at the main conference plenary session included:

- *Senator The Hon. Fiona Nash, Deputy Leader of the Nationals and Minister for Regional Development*

- *The Hon Geoff Brock MP, Minister for Regional Development and Minister for Local Government, Government of South Australia*
- *Ian Aitken, CEO, UniSono, Pty Limited – “Disruption and The 21st Century”*
- *Dave Clare, Author, Speaker, Coach and Facilitator, DaveClare.com - “Leadership in a Disrupting World”*
- *James Mabbott, Partner, Head of KPMG Innovate, KPMG Australia – “How your Organisation can prepare for Disruption”*
- *Mayor Sam Johnson, Mayor of Port Augusta – “Upper Spencer Gulf Common Purpose Group Achieving Change”*
- *Steve Marafiote, Managing Director, Sundrop Farms – “Sundrop Farms – a global leader in sustainable agriculture using renewable inputs”*
- *Grant Alderson, Development Manager, SolarReserve – “Renewable Energy in Regional Australia: SolarReserve’s Vision”*
- *Prof Ross Garnaut, Chairman, Simec Zen Energy – “Opportunities for the Upper Spencer Gulf”*

The conference generated a significant amount of economic activity across the Upper Spencer Gulf. Accommodation in Port Augusta was booked out, with overflow into Port Pirie and Whyalla.

Importantly, the conference attracted a number of delegates to SA and the Upper Spencer Gulf who otherwise would never have visited.

DISCUSSION

The opportunity of the Limestone Coast hosting SEGRA in 2020 has been discussed by the *Limestone Coast Economic Development Group* with unanimous support for the Limestone Coast LGA to consider submitting an Expression of Interest by April 2019.

As part of the expression of interest to host the event, we must provide information regarding ‘Regional Support’ by way of financial and in-kind contribution. This is required to enable the involvement of high-profile, well respected speakers, reduction of registration costs to delegates, staging the conference in a regional centre and provide a diversity of field trips (study tours). We must demonstrate the financial viability to conduct the conference as SEGRA operates on a full cost recovery model. The expected sponsorship revenue is approximately \$100,00 to \$120,000.

As part of the Upper Spencer Gulf Cities submission they were able to obtain funding of \$100,000 from multiple sources including a contribution of \$50,000 from the State Government.

Attached to this report as a *Host Region Proposal* guide that provides an overview of what is expected of the host region.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.
2. Establish a sub-committee of the *Limestone Coast Economic Development Group* to assess the feasibility of staging the event and prepare a draft Expression of Interest for the Boards consideration to be presented to the December 2019 Board meeting.

Moved:

Seconded:



Expression of Interest to host the:

Sustainable Economic Growth for Regional Australia (*SEGRA*) Conference

**“Australia’s most credible independent voice
on issues affecting regional Australia.”**

This document details the benefits of hosting the *SEGRA* Conference, the Expression of Interest process (EOI) and further background information on the event and Management Solutions (QLD).

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1.0 An invitation to host *SEGRA*

SEGRA, Australia's premier conference on regional issues is about assisting regional, rural and remote Australia to source and identify the techniques, skills and issues they need to address to achieve successful economic growth and development.

Submissions are being sought from regions to host future annual *Sustainable Economic Growth for Regional Australia (SEGRA)* conferences. This proposal is for regions in Australia that have the necessary attributes to contribute to, as well as benefit from, the aims and objectives of the national *SEGRA* conference.

"As the world becomes more accessible, it is important that people also feel a sense of connection to place".

SEGRA includes all regions large and small, remote or close to amenities, fast growing or stable. Each year *SEGRA* is held in a different region to capture different regional challenges and attributes.

Hosting *SEGRA* provides regions with an important opportunity to profile their success stories and gives people in their region access to the wide range of experts and practitioners who present and participate at *SEGRA*.

Not only does *SEGRA* benefit the region during the conference, at the conclusion of the conference, a communiqué is distributed highlighting key themes and issues raised for anyone to access these essential learning's.

Objectives of *SEGRA* include regions:

- Taking the initiative and control of their own economic development destinies;
- Identifying their positions - economic, social and cultural - and maximising their worth in the new global economy;
- Identifying and exploiting emerging issues and trends to maximise benefits;
- Developing innovative strategies and implementation processes to ensure community support and relevant action to meet regional needs;
- Identifying key decision makers, processes and points of access in government and the corporate sector;
- Identifying the issues essential for regional sustainability;
- Actioning strategies for real influences and impact;
- Raising regional profiles; and
- Setting the policy agenda and changing the choices and present options.

2.0 The Host Region Advantage

An invitation is extended to you to participate as a Host Region Sponsor in what is seen as Australia's most credible, independent voice on issues affecting regional Australia.

The advantages of participation include:

2.1 Building Relationships

SEGRA provides your organisation with the opportunity to meet key people and stakeholder groups and to maintain a high profile. Target groups include - local government authorities, regional economic development practitioners, policy makers in local, state and federal government, business and industry associations and organisations, academics, community organisations, business, indigenous groups and the media.

"Business events and conferences are equipping the Australian workforce with skills, cutting-edge knowledge, global networks and collaborative projects to drive innovation".

2.2 Demonstrating organisational capability

SEGRA highlights your organisation's capability in regional economic, environmental and community development.

2.3 Raising organisational profile

SEGRA lifts the status, awareness and profile of your organisation through the relevant national publications, print and e-newsletters, conferences and media exposure it receives and in previous years the conference has had extensive national radio coverage.

2.4 Building organisational and professional reputation

SEGRA enhances you and/or your organisation's reputation either broadly or specifically within a particular sector.

2.5 Promoting your organisation

Partnership arrangements such as a Regional Expo Display, delegates mail out, satchel inserts and media releases highlight your organisation to the *SEGRA* community.

2.6 Opportunities to advance your organisation's critical issues

Your organisation's critical issues can be addressed, discussed, debated and progressed with a broad range of key players. It is possible for sponsors to address delegates and have their presentation included in the electronic conference proceedings.

2.7 Demonstrating involvement, commitment and support to regional Australia

Your involvement, commitment and support of **SEGRA** will be openly demonstrated and widely acknowledged before, during and after the conference. Your organisation's logo can be presented on the program, conference banners and at any event you sponsor.

2.8 Networking

SEGRA gives you and your organisation the chance to mix informally with delegates in an environment conducive to listening and learning, away from the competition of normal, everyday distractions. Complimentary, non-transferable registrations are available commensurate to the level of partnership. **SEGRA** will also facilitate functions with keynote speakers if desired.

2.9 Supporting Regional Australia

SEGRA engages a large sector of the community and fosters a forum of sharing ideas and experiences to educate other; encourages participation; and enables the community to move forward with a wider sense of knowledge and wisdom.

2.10 National targeted exposure of your organisation

Hosting **SEGRA** gives your organisation access to Management Solutions (Qld) exclusive database featuring over 13000 key members of local, state and federal government departments, private sector organisations including environmental interest groups, commercial developers and operators and Academic institutions from across Australia. Electronic Communication includes regular media releases and *The Meeting Post*, an e-newsletter addressing professional development and training in regional Australia.

3.0 Hosting SEGRA National Conference

The successful conduct of **SEGRA** requires, as a guide, previous host regions providing cash sponsorship ranging from \$80 000 - \$120 000 (excluding GST). Often, regions have combined with a number of organisations and state departments in preparing a bid. Additional in-kind support, such as subsidising of the venue, can also assist a host region's proposal.

3.1 Host Region Entitlements

As Host Region for **SEGRA**, you receive exposure to the substantial positioning, promotional and marketing benefits associated with such a high profile national conference, as well as:

"More than ever, we need to plan and carefully consider future prospects, issues and the dynamics impacting on our regions, their industries and future opportunities".

- **Contacts:** Access to Management Solutions (Qld) exclusive databases featuring over 10, 000 key members of local, state and federal government department, private sector organisations including environmental interest groups, commercial developers and operators and academic institutions from across Australia. The database has been compiled by Management Solutions (Qld) over the last 19 years and all contacts are regularly updated to ensure currency.
- **Logo Profiling:** Presentation of your logo on all materials associated with the conference including:
 - Call for Papers Electronic Brochure;
 - Conference Electronic Registration Brochure;
 - Conference Program (Forward and Official Welcome); and
 - Conference e-proceedings.
- **Satchel Inserts:** Inclusion of your marketing material and brochures in delegate carry bags.
- **Pre and Post Conference Touring Opportunities:** This will further profile and highlight your region to the conference delegates and stakeholders.
- **Website Profiling:** Presentation of your logo on the **SEGRA** conference website with links to your own institution's website.
- **Keynote Speaking Space:** Allocation of a keynote presentation by a speaker/s of your choice - which will allow you to address academic institutions as well as private and public sector organisations from throughout Australia.
- **Concurrent Speaking Spaces:** Allocation of concurrent session speaker opportunities (within agreed themes) should staff wish to be involved
- **Promotion of your organisation:** Through all conference media liaison with print, radio and television outlets including:
 - Display of your logos and information in media packages
 - Recognition in all media releases prior to, during and following the conference
 - The Meeting Post - industry e-newsletter
 - Pre and Post Conference Mail Out
 - Invitation letter to delegates of previous years

- **Display:** Complimentary display space for your organisation at the *SEGRA* Regional Expo. As well as banners allocated at the plenary venue and keynote presentations as well as the *networking activities conducted including hosted breakfast sessions and conference dinners*.
- **Registrations:** Complimentary full registration including networking functions for each major sponsor (valued at \$2225 per person).
- **Advertisement:** A full page colour advertisement in the conference delegate's book.
- **Planning Committee Involvement:** The Host Region Sponsor is ensured of *maximum input into planning the content of the conference* and its execution and appoints one senior officer as the contact for the conference and together with appointed *SEGRA* industry experts and Kate Charters as Convenor, will comprise the Planning Committee.
- The role of the committee is detailed below:
 - develops the conference theme, sub-themes and program of keynote speakers;
 - develops the topics and speakers of the specialised pre-conference forums;
 - advises on media management; and
 - advises on marketing of the conference.

3.2 Host Region Requirements

The Committee considers *three main requirement areas in selecting a host region*:

1. The *unique character of a region* and the regional economic development features that the region demonstrates;
2. The *commitment of regional and state level stakeholders* to bringing *SEGRA* to a region;
3. The *financial viability of conducting the conference*. *SEGRA* must operate on a full cost recovery model. Considerations by the Committee include: cost of venues, accommodation, technology and functions. An additional consideration is accessibility for delegates and speakers in terms of travel and registration expenses.

3.3 Host Region Criteria

The Selection Panel will assess each expression on its merits against a range of criteria set out below:

Desired Destination Capabilities

- 1) Options of conference *venues with a capacity* of no less than 250 theatre style, break-out facilities sufficient for 4-5 concurrent break-outs.
- 2) High quality *audio visual technology* on offer.
- 3) *Display areas* for sponsors adjacent to morning tea/lunch/afternoon tea areas.
- 4) *Accommodation options* ranging from budget to 5-star within easy access of the conference facility.

Financial and In-Kind Contribution

- 5) Provide an appropriate level of cash and in-kind sponsorship. This support enables us to involve high-profile, well respected speakers, reduce registration costs to delegates, stage the conference in a regional centre and provide a diversity of field trips.
- 6) Provision and organisation of a *pre-conference familiarisation* for the convenors to visit the host region, meet with key stakeholders, assess venues and examine field trip options. This normally involves two senior staff from Management Solutions (Qld).

Support and Engagement

- 7) Pre-conference support to enable the convenors to tap into local case studies, innovations and business networks.
- 8) Where possible, provide support for the distribution of conference material to prospective delegates by supplying a database of local contacts and with printing and postage of conference flyers and brochures promoting your region
- 9) Assist with promotional and media opportunities through the use of government publications and established media contacts.
- 10) Assist with administrative support during the conference - e.g. at registration time and for set hours during the day to assist delegates to move around the conference and explore the region.

Please note: The SEGRA Secretariat is responsible for all convening, secretariat, marketing and reporting aspects of the conference.

3.3 Host Region Considerations

There are a number of additional steps you can take to ensure your bid to host **SEGRA** makes an impact. The following information is useful in helping select the region which will host the **SEGRA** conference and should be included, where possible, in your bid:

1. An overview of the region highlighting its unique story of sustainable economic regional development. Include relevant details for study tours such as the attraction, activities, and particular economic initiatives available in your region. *Tourism promotional brochures for your region may be included* as well as details of the key economic development contact.
2. Demonstrated regional support and capacity of regional and state level stakeholders to bringing **SEGRA** to a region such as letters from supporting agencies. Supporting correspondence must include a clear commitment of sponsorship value (cash and in-kind) in order for the business case to be considered.
3. Data Analysis
The following information should be provided in order to assist the business case:
 - Access
 - Location for the conference
 - Distance from major transport terminals (e.g. Airport, Train Station, Bus Station)
 - Information on getting to the region including transport schedules (e.g. Flight Schedule, Bus/Train Timetable) from major cities to your region and returns around the proposed conference dates
 - Potential Conference Venues
 - Number of conference rooms
 - Theatre and Round-Table Style seating capacity of each room
 - Number of Accommodation Rooms
 - The availability of an audio-visual technician and equipment
 - Menus for breakfasts, lunches, morning and afternoon teas, dinners and cocktail functions
 - The associated costs of each of the items above.
 - Marketing
 - Outline the support offered for famil visits for two members of staff. For example, flights, accommodation, meals and any other support offered
 - Events and conventions previously hosted by the region as well as any relevant references
 - The size and general demographic of databases available for conference promotion and any other marketing support available
 - Key marketing contacts as well as a liaison contact

- Accommodation
- Alternative accommodation options including their distance from the conference venue, number of accommodation rooms and types as well as rates and commission.

This list is not exhaustive. Please include any additional information which you feel will strengthen your bid to host the **SEGRA** conference.

4.0 Lodging your Expression of Interest

Expressions of Interest should be forwarded by post (**3 full copies**). An electronic copy should also be lodged. Contact details below:

Contact:
Kate Charters (Director)
GPO Box 2301
BRISBANE QLD 4001

MO 0408882871
Email: info@segra.com.au
Web: www.managementsolutions.net.au
Web: info@segra.com.au

4.1 Critical Dates

- Expressions of Interest must be lodged with the **SEGRA** Secretariat by **April the year preceding the conference year you are looking to host**

4.2 Checklist

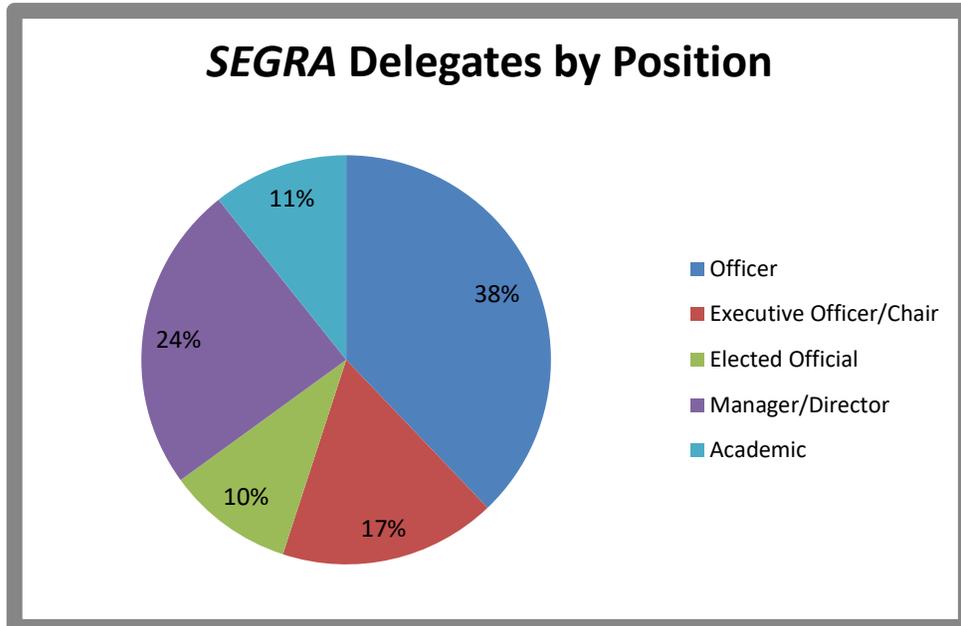
Your Expression of Interest should include:

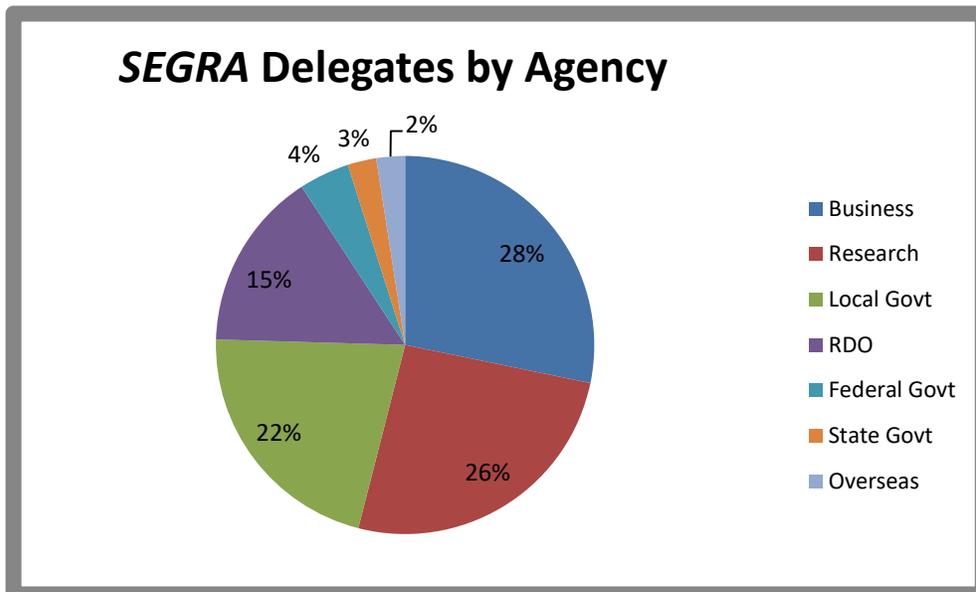
1. Completed pro-forma attached;
 2. Criteria response as outlined above **no more than 10 pages**
 - Ensure you have addressed **all 10 criteria**
 - **Financial support** totals should be nominated
 - Additional responses to the above suggested considerations;
- Electronic lodgement by **April the year preceding the conference year you are looking to host**

3. Attachment A - Additional Conference Background and Information

A.1 Delegate Composition by Organisation

The graph below demonstrates the broad policy community for sustainable economic growth in regional Australia within the *SEGRA* delegation.





A.3 Previous SEGRA Themes and Action Agendas

SEGRA Conferences are themed to help focus on current issues surrounding rural and regional areas in Australia.

Previous themes:

SEGRA 2016 was hosted by the Great Southern Development Commission and conducted at the Albany Entertainment Centre. The theme was *Naturally Stronger Regions: realising the potential* and focused on the factors that enable regions to transform their natural assets and drive growth whilst maintaining and retaining the local values of environment and lifestyle. The following action agendas discussed were:

- Regional policy - Speaking up for Regional Australia
- Diversity, specialisation and creativity - building resilience
- Sustainability of land, water and community - a sense of place
- Regional hubs and nodes - improving connectivity
- Regions as providers of education, health and lifestyle services
- Attracting investment to regions - finding funding partners
- Sustainable industries - the regional advantage
- Maximising Free Trade Agreements - ensuring your region is ready
- Aviation and regional economies
- Innovation, technology and entrepreneurship in regional Australia

SEGRA 2015 was hosted by Charles Sturt University and conducted at their Bathurst campus. The theme *'Leading and Growing Sustainable regions'* and focused on the capacity of regions to adjust to a constantly transitioning new economy. Action agendas included environment, productive landscapes, attracting investment,

emerging industries, human capital, export and trade and the policy setting needed to ensure regional Australia's continuing role in the national agenda

Alice Springs hosted **SEGRA** 2014 with a local planning committee drawn from across Northern Australia. The theme '**Connecting Matters**' implied dynamic and relational, and focused on connecting ideas, strategies, opportunities, people, new technology government and business. It offered eight master classes and spotlight session to ensure people actively shared knowledge and practice experience.

SEGRA 2013 held in Coffs Harbour NSW themed Regions: '**Unleashing their mojo in an interconnected world**' focussed on empowering regional communities and business as a means to sustainable development.

SEGRA 2012, held at Terrigal, Central Coast NSW, focused on ensuring regions leverage maximum benefits from regional growth, town centre renewal and large scale developments.

SEGRA 2011 was themed around '**Promoting Regional Australia: regions and their cities**'.

SEGRA 2010 was all about '**Regions Delivering a Big Australia**'. At the forefront of discussion were issues regarding population, migration, growth management, sustainability and interregional capital transfers.

The **SEGRA** 2009 Conference looked at exploring **new frontiers for regional Australia**. Key program themes include riding the cycles and managing change, the economic outlook for regional Australia and how to position small to medium enterprise businesses for the next boom.

SEGRA 2008 was '**Creative Solutions - expect them to be different**'. Key program themes included scenario planning, invigorating local communities and climate change with challenges to use creativity and innovation strategically and deliberatively.

SEGRA 2007 looked at the critical elements in achieving productive change and how to use these to establish and maintain sustainable economic growth for regional Australia. The theme was '**Changing Regions: the road to success**'.

SEGRA 2006 was about **how regions need to be increasingly adaptable**, have open minds to new opportunities, and be able to respond and seize these opportunities with appropriate and timely actions that can be effectively implemented.

SEGRA 2005, themed '**Sustainable Regional Development: getting down to business**', was about business, industry, government and community working in partnership to grow regions'

'Big Ideas for Regional Australia: breaking new territory', formed the theme for **SEGRA** 2004.

Building Resilient Regions: sustainable economic growth for regional Australia was the theme for **SEGRA** 2003.

‘Smart Paths to Regional Growth: servicing regions for economic growth’ from *SEGRA* 2002, which focused on assisting regional, rural and remote Australia to be more creative and innovative.

SEGRA 2001 had the theme *‘Regions Driving Decision Making: raising regional profiles’*.

A.4 Program Features

The *SEGRA* Conference provides a unique opportunity for all sections of the Australian community, rural and urban to explore the key issues affecting regional, rural and remote Australia and be part of providing positive sustainable outcomes to ensure future growth and development.

The *SEGRA* Conference comprises of a range of:

- Keynote addresses and speakers
- Plenary and concurrent sessions
- Applied workshops
- Relevant field trips
- Policy Development Opportunities
- Roundtable Discussions

The feature of the *SEGRA* Conferences has been the focus on relevant issues facing regional Australia and the extremely high quality of keynote addresses by national recognised and respected commentators and opinion leaders on these issues.

During the *SEGRA* Conference, different functions are held at popular venues and attractions. These include:

- Welcome Drinks
- Networking Dinners
- Showcase Nights
- Business Breakfasts; and
- Private Luncheons

Following each *SEGRA* conference, a Communiqué is developed and distributed to key individuals and organisations with influence in issues affecting regional Australia.

In response to ongoing demand for specialised professional development and training *SEGRA* now incorporates two significant workshops.

- The pioneering Climate Change Workshop targets regional issues and has been developed with specific focus on adaptation and mitigation
- Regional Economic Development Policy Skills which provided an opportunity for regional players to develop the skills to better influence and drive the decision process across government and corporations.

The latter identifies the key steps, processes and issues that are required to initiate successful regional economic development.

A.5 *SEGRA* Conferences Sponsors - Last Five Years

Management Solutions (Qld) initiated the *SEGRA* National Conference in 1997 to focus on the problems and issues facing regional Australia and to propose positive solutions. The conference has been conducted annually since its inauguration.

- ✓ The Great Southern Development Commission hosted *SEGRA* 2016 in Albany and the Great Southern Region in conjunction with 17 other regional organisations.
- ✓ Charles Sturt University hosted *SEGRA* 2015 with a local planning committee of sponsors and supporters comprising TAFE Western; Department of Industry' Regional Development Australia, Orana, Central West; Central NSW Councils' Western Research Institute Ltd; Regional Development Australia Riverina; Verto; Rydges and Bathurst Regional Council.
- ✓ Alice Springs hosted *SEGRA* 2014 with a local planning committee drawn from across Northern Australia. The theme Connecting Matters implied dynamic and relational, and focused on connecting ideas, strategies, opportunities, people, new technology government and business. It offered eight master classes and spotlight session to ensure people actively shared knowledge and practice experience.
- ✓ *SEGRA* 2013 was held in Coffs Harbour NSW themed '*Regions: Unleashing their mojo in an interconnected world*', it focussed on empowering regional communities and business as a means to sustainable development. Sponsors for the *SEGRA* 2013 were Coffs Harbour City Council, Enterprise & Training Company Limited (ETC), Southern Cross University (SCU), Online Interactive, Novotel Pacific Bay Resort, Bellingen Shire Council, Nambucca Shire Council and Coffs Coast Marketing. The conference partners are Regional Development Australia - Mid North Coast (RDA) and Chamber of Commerce and Industry.
- ✓ The *SEGRA* 2012 conference was held at Terrigal, NSW hosted by the Central Coast Region. Sponsors of the conference were Gosford City Council and Wyong Shire Council, Central Coast NSW; Central Coast Tourism; Regional Development Australia Central Coast NSW; NSW Trade and Investment, NSW Central Coast Regional Development Corporation; The University of Newcastle and Centre for Institutional and Organisational Studies; TAFE NSW; Rural Industries Research and Development Corporation.
- ✓ The *SEGRA* 2011 conference was conducted from 24-27 October, hosted by the City of Greater Geelong, Victoria. Sponsors of the conference were Australian Government Department of Regional Australia, Regional Development and Local Government, and Rural Industries Research and Development Corporation; State Government Victoria, Barwon Water, Deakin University, Keystone Business Park, Warralily Armstrong Creek, Avalon Airport, Indigenous Business Australia, and National Institute for Rural and Regional Australia.

Attachment B - About Management Solutions (Qld)

Established in 1996, Management Solutions (Qld) delivers a high quality service in:

- Conference and Event Management
- Strategic Planning and Policy Development
 - Consultation and Facilitation
 - Policy and Program Implementation
 - Organisational, Policy and Program Evaluations and Reviews

B.1 Previous Conferences

Management Solutions (Qld) is committed to conducting national conferences convened in order to drive the national agenda on significant emerging policy issues. The company has convened a number of highly successful national conferences on emerging policy agendas including:

- The Sustainable Economic Growth for Regional Australia (**SEGRA**) Conference first held in 1997 is recognised as Australia's most credible independent voice on issues' affecting regional Australia
- Best Practice Eco Tourism
- National Parks: Private Sector's Role
- PPAMcon (Parks and Protected Areas Management Congress)

B.2 Conference Theme and Program Development

Management Solutions (Qld) provides maximum conference value by ensuring a:

- Rigorous understanding of issues
- Diverse range of views are brought to the table
- The widest possible range of program options is canvassed
- Combination of both project management and policy implementation strategies are applied to bring ideas to fruition
- Practical outcomes oriented approach
- Comprehensive evaluation strategy is built into the organisation and administrative culture.

B.3 Conference and Event Management

You can be assured of a seamless flow of your conference by accessing our professional conference organiser's functions which include:

- Program Design Structures and Time Frames
- Speaker Identification, Invitation and Liaison
- Database Development and Maintenance

- Venue Selection, Contracting and Liaison
- Technical and Audio Visual Management and Coordination
- Project Management and Administration
- Website Design
- Publications and Promotional Strategies
- Post Conference Evaluation

B.4 Consultation and Facilitation

Management Solutions (Qld) brings together a range of experts with practical experience at senior levels of government and academia to offer high quality consultation of facilitation services including:

- Capacity to work across broad policy communities
- Undertaking of organisational structure, culture and the link to performance
- High level skills in problem analysis, option development and policy proposal.

B.5 Management Solutions (Qld) Professional Capacity

Management Solutions (Qld) engages only leading educators and practitioners to facilitate and develop our conferences and workshops.

Kate Charters, Director

Kate has worked in community development and public policy at senior levels of government prior to establishing her own professional development and training company. Kate has extensive experience in development and implementation of social policy and community consultation. Prior to commencement at Management Solutions (Qld), Kate was employed at senior levels of government in both service delivery and policy development roles.

Kate was actively involved in the establishment of ***SEGRA (Sustainable Economic Growth in Regional Australia)*** in 1997 and since then has guided the development of this nationally recognised body. Kate is currently the Chair of the ***SEGRA***'s National Steering Committee. Over the years, Kate has sat on various state and national advisory groups in strategic public policy implementation and evaluation, regional development, aged care and transport and co-edited the recently published book: "Regional Advantage and Innovation: achieving Australia's national outcomes."

Conference responsibilities include managing a Steering Committee, servicing the needs of up to 10 major sponsors, 100 speakers and 300 delegates from all levels of government, industry and research institutions across Australia.

These positions have required Kate to exercise both foresight and strategic thinking. Kate has a strong understand of all spheres of government, government process and the interactions of Government, the non-government sectors and business. Kate's excellent communication, negotiation, conflict resolutions and interpersonal skills ensures the needs and interests of all parties are considered appropriately.

Kate holds qualifications in Corporate Governance and sits on the St John's College Council, Brisbane.

For All Your Management Solutions

Contact
Kate Charters (Director)

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RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: Executive Officer
RE: Coastal Council Alliance – Funding Agreement

BACKGROUND

The January 2018 SAROC meeting resolved to support the SAROC Executive Officers working with the Coastal Protection Board to form a SA Coastal Councils Alliance.

The initial impetus for the Alliance came from a workshop session with local Councils at the SA Coastal Conference, which confirmed a strong level of interest in forming a statewide 'Coastal Councils Alliance'.

Following the January SAROC meeting, the regional executive officers met with representatives of DEWNR's Coastal Management Branch and the Metropolitan Seaside Councils to give some initial thought as to how a state-wide alliance may work.

This initial discussion was then further considered at the February meeting of the Executive Officers, DEWNR's Coast Management Branch and the LG Mutual Liability Scheme.

The Metropolitan Seaside Councils meeting fully supported the proposal for a state-wide alliance and endorsed a working group of metropolitan Council officers to support the SAROC executive officers and Coastal Management Branch to develop the governance and operational model further.

Broadly, the objectives of the SA Coastal Councils Alliance would be to provide an informed, coordinated advocacy voice for SA coastal issues, with a focus on:

1. Information sharing and networking on coastal management issues.
2. Collaboration and efficiency gains through shared resources and initiatives
3. Coordinating a list of current and emerging coast protection works and costings.
4. Preparing SA Coast Protection Strategy and prioritised, risk-based actions.
5. Developing options for new, sustainable funding model and cost-sharing arrangements.

The issue was again discussed at SAROC on the 16th May with the full recommendation report provided on the following pages (2-4).

As part of the recommendation it was agreed that the regional LGA Executive Officers consolidate a bid to the Local Government Research and Development Scheme to provide funds for a resource to achieve the outcomes of the Alliance.



6.3 Coastal Council Alliance

Reports for Discussion

From:	Victoria Brown, Senior Policy Advisor	
Key Initiative:	K.I 1 Leadership and advocacy	
Strategy:	1B Contribute to state-wide and local policy	
Meeting	SAROC Committee	16 May 2018
ECM:	660947	

Recommendation

That the SAROC Committee:

1. notes the outcomes of the coastal forum held on 1 May 2018; and
2. recommends that the regional LGA executive officers consolidate a bid across all 32 coastal councils to the Local Government Research and Development Scheme for the funds to provide a coordination resource.

Discussion

At the 21 March 2018 SAROC Committee meeting, the following recommendations were endorsed:

1. *identify whether there is interest from councils in establishing a state based coastal alliance, or other government mechanism to enable coastal councils to collaborate and advocate on coastal issues; and*
2. *develop a common understanding of issues impacting on coastal councils and identify areas of interest where councils may seek to work together.'*

A workshop was held by the LGA on 1 May 2018 to discuss and workshop aspects contained in the recommendations. The workshop was attended by 19 coastal council Mayors and Councillors, 22 CEO's and senior officers.

Key Outcomes

Crucially, there was interest from councils in:

- 1) establishing a state based coastal alliance, or other government mechanism to enable coastal councils to collaborate and advocate on coastal issues; and
- 2) a common understanding of issues impacting on coastal councils and the majority of these issues are shared, which identifies opportunities where councils may seek to work together.

Participants identified that they could work together on the following shared issues:

- Coastal erosion
- Inundation
- Sand management
- Lack of education

- Lack of future planning and strategies
- Storm events
- Restrained local decision making
- Coastal access

Outcomes of the workshop indicate the priorities for further discussion are:

- What should the structure of an alliance be?
- How can we maximise state government influence?
- How do we fund the necessary activities?

More detailed information on the specifics of what was discussed for each of the key outcomes is provided in **Appendix 1**. The information is grouped under each of the priorities that have been identified for further discussion. It is envisaged that the information will form the basis for further discussions.

Participants of the coastal forum noted that the major impediment of the initiative is a lack of funding and resources to progress development of a strategy and action plan. It was agreed that there would need to be a driver to provide the impetus moving forward or the initiative would likely fail. It was clear that funding is required to provide a coordination role to coordinate and manage the initiative.

In the first instance, the LGA Secretariat recommends that the Regional LGA executive officers coordinate a bid across all 32 coastal councils to the Local Government Research and Development Scheme (LGR&DS) for the funds to provide a coordination resource.

Once a coordinator is in place, further consideration will be required to identify funds to undertake key priorities of the alliance.

Financial and Resource Implications

While resources are not currently anticipated in the LGA budget to support the coordination of a coastal alliance, the LGA Secretariat will provide guidance to the Regional LGA executive officers and member councils in the preparation of an application to the LGR&DS. An LGR&DS funding call to the sector is due to be made in late-May 2018, closing in late-July 2018.

In the first instance, the LGA Secretariat believes that any funding made available to establish a state based local government coastal alliance should be directed towards putting a coordinator in place. Beyond that, there may be a range of funding sources from local, state and federal governments that could be explored to undertake activities of the alliance that can be explored once a coordinator is in place.

Appendix 1

Structure of an alliance/ mechanism

- No new bureaucracies
- 3 or 4 coastal forums a year
- Within an alliance, cross council collaboration will be crucial
- There should be coordinated activity at local, regional and state wide levels
- Australian Coastal Council membership options should be explored
- Other stakeholders should be involved (and potentially be partners in the process) such as RDA's, emergency services, the LGA Mutual Liability Scheme, private businesses and industry, banking and insurance agencies, university/ researchers and developers
- Including the community and land owners in the alliance is crucial
- Managing community expectations and educating them on the issue is important
- Environmental, social and economic factors should be equally important
- Support is required for councils to make better planning decisions
- MoU/ sector agreement/ treaty or other participant charter format could be used to formalise the alliance
- There should be equal influence for both metropolitan and regional councils
- Strategic planning is important, but action planning is crucial- a full audit of the coast will be required for both activities
- There should be an agreed formula for identifying coast wide priorities

Government Influence

- Influencing state government (coast protection, planning, NRM, native vegetation, SES and should be the focus of the alliance)
- The alliance should directly influence the Minister through the LGA
- The alliance should indirectly influence the Coast Protection Board through better representation and advisory arrangements being put in place
- Being able to better influence state government is key
- Understanding state government structures and linkages (legislation, regulations, guidance) is important (clarity of rules and lines of communication for different issues, reducing red tape, crown lands)
- Defining roles and responsibilities of local, state and federal governments is crucial
- New legislation on shacks/ divested leases will have a big impact on how the issues can be managed

Funding

- Funding and resources will be required for coordination that don't currently exist
- Data gaps are a huge issue, which will be costly to fill
- Planning, consultation and engagement is expensive and will also require funding
- Funding and resources will also be required for strategic planning, consultation and engagement exercises that don't currently exist

DISCUSSION

At the May SAROC meeting the recommendation was passed with the LCLGA being put forward as the applicant to the Research and Development Scheme. Post the SAROC meeting the Project Proposal at Attachment A was compiled and submitted to the R & D Scheme.

On the 14th September 2018 we were notified of our success and were provided with a Draft Funding Agreement to sign – Attachment B.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.
2. Authorise the President of the LCLGA to sign the funding agreement.
3. Authorise the Executive Officer to establish a steering committee to oversee the project.

Moved:

Seconded:

Project Proposal

(Please complete this section in MS Word and upload it to your online project application as a PDF or MS Word document)

Project Title: <small>(limit 255 characters)</small>	Coordination for Strategic Coastal Management
Organisation submitting proposal:	Limestone Coast Local Government Association (LCLGA)
Funding amount requested from LGR&DS:	\$120,000
1. Background <i>Explanation of why the project is required – please include any links to relevant previous LGR&DS projects.</i>	<p>Coastal councils in South Australia are facing multiple constraints undermining the progress of undertaking priority coastal protection and adaptation works, in the face of increasing climate related impacts.</p> <p>Common issues include coastal erosion, inundation, increased intensity and frequency of storm events, sand loss and sand accretion, restricted coastal access, pollution and inappropriate development.</p> <p>The majority of these issues cause significant impacts on local economies and communities, including declines in public health and liveability and a reduction in economic activity. Coastal issues also cause complex planning issues and increase liabilities of councils.</p> <p>With limited funding, councils are unable to repair and replace coastal infrastructure. They are also unable to develop strategies to tackle priority coastal issues, or undertake consultation, education and awareness activities with their local communities.</p> <p>Current arrangements for coastal management in South Australia involve local and state government, with state government involvement being mostly through the Coast Protection Board (CPB).</p> <p>CPB (and therefore coastal management arrangements) have only had minor change made to them since the inception of the CPB in 1973 and have not been conducive to building strong local partnerships to manage the coast.</p> <p>For most issues, coastal management activities by state and local government are not coordinated,</p>

	<p>and much of the responsibility for managing the coast has been shifted on to councils. This is demonstrated by the number of significant projects/ activities being undertaken by councils and the expenditure that they have had to commit.</p> <p>Coastal issues and impediments to effective coastal management were discussed at several SAROC Committee meetings.</p> <p>At the 21 March 2018 SAROC Committee meeting, the Committee endorsed a) further investigation of councils' interest in establishing a state based coastal alliance, or other government mechanism to enable coastal councils to collaborate and advocate on coastal issues; and to b) develop a common understanding of issues impacting on coastal councils and identify areas of interest where councils may seek to work together.</p> <p>A workshop was held by the LGA on 1 May 2018 to discuss and workshop outcomes contained in the recommendations of SAROC report in March 2018. This was attended by 19 coastal council Mayors and Councillors, 22 CEO's and senior officers.</p> <p>A lack of coordination, funding and resources was identified as the major impediment to progress development of an alliance, strategy and action plan.</p> <p>Participants supported the establishment of a state based coastal alliance to enable coastal councils to manage the coast collaboratively and more effectively.</p> <p>It was clear that a coordination role was required to further define the governance of an alliance, along with determining how to maximise state government influence, maximise funding and determine priority coastal actions.</p>
<p>2. Description of Project <i>Details of features, components and extent of project.</i></p>	<p>As a result of the workshop, funding is sought to provide a coordination role to liaise with all 34 coastal councils to establish an alliance that can maximise influence, identify priorities and secure funding for coastal protection/ adaptation activities.</p> <p>Initial investment would be made available to appoint a coordinator to establish a state based coastal alliance, with sequential activities outlined overleaf. Sources of additional funding will then be explored to undertake activities of the alliance.</p> <p>If this bid is successful, a project coordinator will be employed to coordinate coastal councils to form an alliance or similar governance structure,</p>

	<p>with the aim of achieving better coastal management outcomes.</p> <p>This is likely to involve:</p> <ul style="list-style-type: none"> ▪ Identifying the structure of the alliance, purpose, role and responsibility, composition, membership and format used to formalise the alliance ▪ Analysis of the current situation ▪ Determination of priority actions <p>The South Australian Coastal Alliance is proposed to be a state-based body that specifically represents the interests of coastal councils - both metropolitan and regional, to advocate on behalf of councils on coastal planning and management issues. The alliance will allow for coastal councils to work together to manage coastal issues and leverage opportunities.</p> <p>The coordinator will also undertake investigations for how the Alliance can influence the Minister(s) and state government through better representation and advisory arrangements being put in place.</p>
<p>3. How the project will be undertaken</p> <p><i>Details of proposed methodology and stages of project.</i></p>	<p>The project coordinator will be put in place initially to establish an alliance and supporting governance arrangements. Subsequently, the responsibilities of the coordinator are likely to be:</p> <p>Stage 1 - Consultation and engagement</p> <ul style="list-style-type: none"> ▪ Identify strategy to engage with coastal councils – both metropolitan and regional to set up the alliance ▪ Engagement with councils to identify: <ul style="list-style-type: none"> - governance structure of the alliance, purpose, - role and responsibility, - composition, - format used to formalise the alliance (e.g. MOU/ sector agreement or other), - lobbying and advocacy strategy ▪ Consultation with other stakeholders which could potentially be partners in the process (such as Local Government Mutual Liability Scheme, Regional Development Australia, Native Vegetation Council, Emergency Services, private business and industry, banking and insurance agencies, university/ researchers and developers) ▪ Individual councils will provide in-kind contribution to the consultation process, and be coordinated through Regional LGAs

	<p>and the Metropolitan Seaside Councils Committee (MSCC)</p> <p>Stage 2 - Situation analysis</p> <ul style="list-style-type: none"> ▪ Audit of current issues, causes, impacts and priority actions for each specific council ▪ Review of relevant legislation and councils' coastal management strategies (if any) ▪ Identify data consistency and data gaps ▪ Identify commonalities and agree on formula for identifying coast wide priority management issues ▪ Selected site visits ▪ Literature review of similar initiatives from other states/ countries <p>Stage 3 - Synthesis of consultation outcomes and reporting</p> <ul style="list-style-type: none"> ▪ Synthesis report outlining: <ul style="list-style-type: none"> I) SA Coastal Alliance II) Coastal protection and management priorities across all councils III) Sustainable funding and cost-sharing options for particular activities IV) Methods to engage more effectively with state government ▪ Presentation of the synthesis to councils and partners
<p>4. Who will be undertaking the project</p> <p><i>Indicate whether project is to be undertaken solely by proponent or consultants or a combination and how project components are to be allocated.</i></p>	<p>The project will employ a project coordinator through a recruitment process, on a part-time basis (0.6FTE) for a period of 18 months</p>
<p>5. Project Management</p> <p><i>Outline how project will be managed and provide details of the project manager and their experience in managing research work. Also indicate whether a steering committee or reference group will be formed for the project and identify the membership of these groups.</i></p>	<p>A project coordinator will be required to have:</p> <ul style="list-style-type: none"> ▪ Knowledge in coastal management principles, coastal and marine issues, and relevant legislations ▪ Highly skilled researcher ▪ Experience working with coastal councils and the Local Government Association. <p>The coordinator will be supervised by and report to a project manager on behalf of a project steering committee.</p>
<p>6. Support Services</p> <p><i>Outline how project will access necessary support services including</i></p>	<p>Office, phone, travel, accommodation, printing, meeting rooms provided within budget requested or in-kind by coastal councils.</p>

<p><i>administration, office, phone, travel etc.</i></p>	
<p>7. Method of Consultant Engagement (if relevant) <i>If intending to engage consultants, indicate the method of engagement eg open or select tender etc.</i></p>	<p>The coordinator will be engaged in a method consistent with the procurement policies and procedures of the LCLGA.</p>
<p>8. Does the Project comply with the Principles of the LGR&DS – which are:</p> <ul style="list-style-type: none"> a. that the money be used strategically for the benefit of Local Government as a whole. b. that the project cannot lead to any unfair competitive advantage to the LGFA <p><i>NB: Projects must comply with both of the principles of the LGR&DS. If your project does not comply with both, please do not proceed with the application</i></p>	<p>Yes – the project satisfies both of the principles of the LGR&DS</p>
<p>9. Which purpose/s of the LGR&DS apply?</p> <p>NB: Select only those which specifically apply. Delete all others. Projects must comply with at least one.</p>	<ul style="list-style-type: none"> • Funding of proposals by regional Local Government organisations to strengthen their ability to provide services to their members and communities and to engage effectively in intergovernmental discussions and negotiations. "Regional Local Government organisations" includes both rural and metropolitan regional groupings as possible beneficiaries for funding of initiatives with potential sector wide benefit. • Grants or services to assist Councils with planning for the development/maintenance of infrastructure and undertaking asset management planning.
<p>10. Support from other Councils for this Project <i>Include details of other Councils contacted regarding the project and their responses.</i></p>	<p>The project is supported by 34 coastal Councils in South Australia, including:</p> <ul style="list-style-type: none"> District Council of Ceduna District Council of Streaky Bay District Council of Elliston District Council of Lower Eyre Peninsula District Council of Tumby Bay District Council of Cleve District Council of Franklin Harbour Port Augusta City Council District Council of Mt Remarkable Port Pirie Regional Council Barunga West Council

	<p>Copper Coast Council Yorke Peninsula Council Wakefield Regional Council Adelaide Plains Council City of Playford City of Salisbury Port Adelaide Enfield Council City of Charles Sturt City of West Torrens City of Holdfast Bay City of Marion City of Onkaparinga District Council of Yankalilla City of Victor Harbor Alexandrina Council Coorong District Council Kingston District Council District Council of Robe Wattle Range Council District Council of Grant District Council of Kangaroo Island City of Whyalla City of Port Lincoln</p>						
<p>11. Is there monetary or in-kind support from other organisations for this project (attach supporting documents if required)</p>	<p>Yes</p> <p>Monetary support will be provided by Regional LGAs, Metropolitan Sea-Side Councils (MSCC) committee and participating councils</p> <p>In-kind support will be provided by regional LGAs, MSCC, participating councils and project partners to facilitate in attending meetings, undertaking site visits, travel and reviewing project documentation.</p>						
<p>a. If yes, please provide details as indicated</p>	<table border="1"> <tr> <td>Total Budget:</td> <td>\$216,000</td> </tr> <tr> <td>LGR&DS Funding Sought:</td> <td>\$120,000</td> </tr> <tr> <td>Other Committed funding (provide details in comments below)</td> <td>\$96,000</td> </tr> </table>	Total Budget:	\$216,000	LGR&DS Funding Sought:	\$120,000	Other Committed funding (provide details in comments below)	\$96,000
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Other Committed funding (provide details in comments below)	\$96,000						
<p>b. Comments about other committed funding</p>							

<p>12. Comments about Project Budget</p> <p><i>Provide an approximate budget, setting out the stages of project and costs for each component (please relate the stages as identified in question 3). Also indicate amount required from the LGR&DS, amount of funds being contributed by other (named) organisations (if any) and whether funds will be provided by cash and/or in kind. If other funding sources have been explored without success, please provide details. NOTE: LGR&DS funding is not available for purchase of capital items, retrospective funding, training Council staff, incentive prizes or budget deficits.</i></p>	<table border="1"> <thead> <tr> <th>Project Revenue/ Support (18 months)</th> <th>Cash (exc GST)</th> <th>In-kind</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>5 Regional LGAs (\$1,000/yr X 2 years)</td> <td>\$10,000</td> <td>\$10,000</td> <td>\$20,000</td> </tr> <tr> <td>Metro Seaside Councils (\$5,000/yr X 2 years)</td> <td>\$10,000</td> <td>\$10,000</td> <td>\$20,000</td> </tr> <tr> <td>LGA SA</td> <td>\$0</td> <td>\$5,000</td> <td>\$5,000</td> </tr> <tr> <td>34 Coastal Councils (@\$1,500)</td> <td>\$0</td> <td>\$51,000</td> <td>\$51,000</td> </tr> <tr> <td>LGAR&DS</td> <td>\$120,000</td> <td>\$0</td> <td>\$120,000</td> </tr> <tr> <td>Total</td> <td>\$140,000</td> <td>\$76,000</td> <td>\$216,000</td> </tr> </tbody> </table>	Project Revenue/ Support (18 months)	Cash (exc GST)	In-kind	Total	5 Regional LGAs (\$1,000/yr X 2 years)	\$10,000	\$10,000	\$20,000	Metro Seaside Councils (\$5,000/yr X 2 years)	\$10,000	\$10,000	\$20,000	LGA SA	\$0	\$5,000	\$5,000	34 Coastal Councils (@\$1,500)	\$0	\$51,000	\$51,000	LGAR&DS	\$120,000	\$0	\$120,000	Total	\$140,000	\$76,000	\$216,000
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Travel, workshops, phone/internet, printing/stationery	\$30,000																												
Total	\$120,000																												
<p>13. How will the benefits of the project be evaluated and measured?</p> <p><i>Describe how the benefits of project can be measured and by what type of indicators and process. NOTE: there may be a cost associated with undertaking this evaluation and this cost should be included in project budget.</i></p>	<p>SA Coastal Alliance is identified as an innovative governance arrangement for coastal management in South Australia in which the local government sector can improve its coastal management activities and its interactions with state government.</p> <p>The project coordinator will work closely with the 34 coastal councils to move this initiative forward.</p> <p>The initial significant measurement of success will be the appointment of an alliance. Subsequent measurements will be the continued participation of councils, number of projects undertaken, influence on state government and amount of additional funding leveraged.</p> <p>The main goal of this initiative is to ensure councils are managing the coast collaboratively, holistically and strategically, which will be self-evident if project aims are achieved.</p>																												
<p>14. Project timelines</p> <p><i>Indicate the expected time-span for each stage of the project.</i></p>	<p>The project will be completed within 18 months</p> <p>Stage 1 - Consultation: month 1-4 Stage 2 – Situation Analysis: month 5-11 Stage 3 - Synthesis: month 12-18</p> <p><i>(see attached for more detail)</i></p>																												
<p>15. Commercial Potential of the Project</p> <p><i>Indicate whether there is a possibility that project output could generate an income for persons or bodies other than SA Local Government.</i></p>	<p>No commercial potential</p>																												

Timing of the delivery

Project stage	Time	Work undertaken												Milestone					
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Month 13	Month 14	Month 15	Month 16	Month 17	Month 18
STAGE 1 – CONSULTATION AND ENGAGEMENT																			
1.1	Project inception																		
1.2	Develop engagement strategy with coastal Councils – both the Metropolitan Seaside Councils and Regional Coastal Councils																		
1.3	Consultation/ engagement exercises																		
1.4	Formalisation of the Alliance																		
STAGE 2 – SITUATION ANALYSIS																			
2.1	Data collection																		
2.2	Audit of current issues, causes, impacts and priority actions for each specific Councils																		
2.3	Review relevant legislation and Councils' coastal management strategies (if any)																		
2.4	Identify data consistency and data gaps																		
2.5	Selected site visits																		
2.6	Review of similar initiatives from other states/ countries																		
2.7	Collation of data and summary of current situation																		
2.8	Discuss findings with Councils and partners																		
STAGE 3 - SYNTHESIS																			
3.1	Draft structure of the Alliance, priority management issues, activities to be undertaken, and forward to Councils and partners for comments																		
3.2	Assess viability of proposed activities																		
3.3	Discuss potential funding and cost-sharing options																		
3.4	Present draft																		
3.5	Update progress based on feedback																		
3.6	Present final document																		



LG Research & Development Scheme

Local Government Association of South Australia

TERMS OF AGREEMENT

2018.55 - Coordination for Strategic Coastal Management

1. Purpose of Grant and Conditions

To “establish a body that specifically represents the interests of coastal councils (both metropolitan and regional) to advocate on behalf of councils on coastal planning and management” funding of \$100,000 excluding GST is hereby offered, subject to the terms of this Agreement.

2. Funds Management

The Scheme requires that all funds received be paid into a clearly identifiable account and details be kept of income and expenditure. No funds may be carried forward beyond the approved finish date without approval and such requests must be made in writing. In the event of a surplus of income over expenditure these funds must not be used for any other purposes than that detailed in the application and agreed by the Local Government Association of South Australia’s (LGA) Board.

It is a requirement of funding that a detailed financial statement of income and expenditure is forwarded with the final report/product. This statement is to be signed and verified by the most senior officer in the organisation (usually the CEO) or chief financial officer (CFO). If the project is a joint venture involving two or more organisations, a senior officer from one of the proponent organisations is to be appointed as the officer responsible for verification of the financial statement.

3. Payment of Grant Funds

Where agreement is reached between the Scheme and an organisation, grant funds will be paid to that organisation and not other parties.

No payments will be made until the applicant has accepted the conditions of the grant by signing and returning this Agreement.

Please note that the approved grant funding is **exclusive** of GST. Accordingly, the following procedures will apply;

- A tax invoice will need to be raised **by the recipient** to the LGA of SA for the total amount of the grant, plus GST, if you are registered for GST.
- This tax invoice must be forwarded before the grant amount can be paid.
- Once the grant is paid, **the recipient** will need to remit the GST amount where applicable to the ATO.
- The LGA of SA (**not the recipient**) will then claim the input tax credit from the ATO where applicable.

4. Reporting Requirements

The proponent is required to advise the Executive Officer of the Scheme of the name of the Project Officer who is to be responsible for the project, if that person is different to the person who applied for the funding. If a new Project Officer is engaged during the course of the project, advice of this change must be provided to the Executive Officer.

If the duration of the project exceeds six months the proponent is required to provide written six-monthly reports to the Executive Officer of progress and any problems being experienced. It should also be noted that in the event of a project not commencing within six months of accepting these conditions it may be necessary to make a new application unless it can be demonstrated that there are extenuating circumstances.

At the conclusion of the project the proponent is required to provide a short final project report (maximum of two A4 pages) containing a summary of how the project was undertaken, what was achieved, what outputs were produced, and how the outcomes/outputs of the project were disseminated to Councils.

The proponent is also required to undertake an evaluation of the project using the performance measures outlined in the project proposal and include details of the outcome of the evaluation in the final project report.

The evaluation should measure:

- the effectiveness of the actions undertaken to achieve the project outcomes
- the impact of the project outcomes on the Local Government sector

This final project report should be submitted to the Scheme either by email to lgasa@lga.sa.gov.au or via other electronic means. The final project report will be placed on the LGA's website together with any publications produced by the project (see below).

5. Provision of Project Publications – Electronically

At the completion of the project, the final project publication e.g. manual, report, issues paper etc is to be made available to all Councils via the LGA's website. Accordingly, it is a requirement of the Scheme that an electronic copy of the final product(s) of the project is(are) submitted to the Scheme either by email to lgasa@lga.sa.gov.au or via other electronic means.

6. Completion of the Project

At the completion of the project the proponent is to provide the Scheme with:

- a detailed financial statement of how the LGR&D Scheme funds were used (see Section 2 above).
- a final summary report including an evaluation of the project (see Section 4 above).
- an electronic copy of the final publication(s) of the project (see Section 5 above).

7. Acknowledgment of Support

A condition of all grants requires acknowledgment of the support of the Scheme. This acknowledgment should appear in all promotional material, publications and reports relating to the project and must include the following words:

"This project has been assisted by the Local Government Research & Development Scheme".

8. Ownership of Intellectual Property

(a) Where the LGR&DS funds constitute the sole funding source for the conduct of the Project:

It will be a term of the funding grant that the Recipient of the grant agrees that all intellectual property developed by or on behalf of the Recipient during, or for purposes of, the Project (Project IP) will be owned by the Recipient subject to:

- (i) the Recipient using (including sub-licensing others to use) the Project IP for purposes, or for the advancement of the interests, of South Australian Local Governments and their constituents (which use shall exclude use for commercial reward);
- (ii) the Local Government Association of South Australia (LGA) having a royalty free, irrevocable, perpetual, non-exclusive licence to use the Project IP for the purposes of the LGA or for the purposes, or for the advancement of the interests, of South Australian Local Governments and their constituents (including sub-licensing others to use that Project IP solely for that purpose);

and the Recipient doing all things necessary to:

- (iii) vest ownership of all Project IP in the Recipient as required by (i) and (ii) above; and
- (iv) enable the LGA to exercise the rights conferred under (i) and (ii) above.

(b) Where the LGR&DS funds do not constitute the sole funding source for the conduct of the Project but are augmented with funds from other funding bodies

It will be a term of the funding grant that the Recipient consents in writing, and obtains the prior acknowledgment and consent in writing from all other funding bodies, that in consideration of the funding contribution from LGR&DS to the Project, each agrees that:-

- (i) all intellectual property developed during, or for purposes of, the project that is being undertaken with LGR&DS funding (Project IP) will be subject to the grant of a royalty free, irrevocable, perpetual, non-exclusive licence for the Local Government Association of South Australia (LGA) to use the Project IP for the purposes of the LGA or for the purposes, or for the advancement of the interests, of South Australian Local Governments and their constituents (including sub-licensing others to use that Project IP solely for that purpose);
- (ii) the Recipient and each of those bodies will do all things necessary to enable the LGA to exercise the rights conferred under (i) above; and
- (iii) the Project IP will not be used for commercial reward except on terms to be approved in writing by the LGR&DS (which terms may include payment).

(c) Where use for commercial reward of the relevant intellectual property is contemplated by the Recipient of the LGR&DS funding.

It will be a term of the funding grant that any use of the intellectual property developed during, or for purposes of, the Project (Project IP) for commercial reward will be subject to the consent in writing of, and on terms (which may include payment) to be approved by, the LGR&DS on a case by case basis.

9. Letter of Agreement

Successful applicants must indicate that they accept the Terms of this Agreement before grant funds are paid.

I have read the contents of this letter and accept the terms and conditions of the grant contained therein.

Signed: _____

Position/Title: _____

For and on behalf of:

Organisation: _____

Date: _____

RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: EXECUTIVE OFFICER
RE: LCLGA Annual Report 2017-18

BACKGROUND

Pursuant to the *Local Government Act 1999*, and the LCLGA Charter, the LCLGA Annual Report 2017-18 has been prepared for the period 1 July 2017 to 30 June 2018.

Once adopted the report will be able to be downloaded from the *Corporate Documents* section of our website. www.lclga.sa.gov.au

The Report details the activities of the Association to represent and serve the Constituent Councils. It contains the audited financial statements for the 2017-18 financial year.

Upon LCLGA Board endorsement, it will be formally provided to LCLGA Constituent Councils for inclusion in council Annual Reports.

The Annual Report 2017-18 is provided for LCLGA consideration and endorsement.

RECOMMENDATION

1. Note the report.
2. It is recommended that LCLGA endorse the Annual Report 2017-18.
3. That a copy of the Annual Report along with the audited financial statements be provided to each Constituent Council on or before the 31st October 2018 in accordance with the Local Government (Financial Management) Regulations 2011.

Moved:

Seconded:



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

ANNUAL REPORT 2017-18



Farmer's Leap - Padthaway Photo Courtesy of Tatiara District Council & Flying Ant GIS



PRESIDENTS REPORT

LCLGA ANNUAL REPORT 2017-18

During this past year the Limestone Coast Local Government Association has continued its excellent work to deliver a range of outcomes for the region. Through our structure which includes our member councils, the elected Board, the various internal committees and our representation on a range of external committees we have continued to remain focused on those issues and outcomes that our region values the most.

When writing this year's annual report, I found myself asking, "Why do we do what we do – and what are we trying to achieve?"

In its most basic form, our team delivers programs and projects that are best delivered under a collaborative model for the benefit of our community. Our region has long recognised the value in partnerships, the value in combining resources and we also have the capacity to set aside lines on a map to deliver for our communities of interest.

We are not unique in that we have a team of project managers that specialise in achieving outcomes related to an agreed set of core themes. In our case these include; Infrastructure, Sustainable Economy, Environmental Sustainability and Community and Social Wellbeing. What sets us apart from many is our commitment to the ethos – strength in numbers. Whilst this saying is often used as a simple catch phrase, our region has demonstrated success for many years by having it as a core belief.

What we do, and we do it extremely well, is broker partnerships and develop relationships that can be leveraged that provides a point of difference to many other regional communities not only in South Australia but across Australia. I firmly believe that the LCLGA is a leader in regional collaboration and linking projects together. We have a long history of success and when we sit down in the not- too-distant future to draft our new Strategic Plan, the success of the past has laid the foundations for a prosperous future.

Just in this past year alone we leveraged the council LCLGA contribution of \$535,000 to attract a further \$800,000 in project funding that has been used to deliver a range of outcomes including; Road Safety, Tourism, Adapting to a Changing Climate, StarClub, Waste Education and Awareness and Strategic Planning, the regional Sports Academy and coastal mapping to name a few. Add to this the \$1.94m allocated to the region via the Special Local Roads Program and we can see the value of our organisation.

One key project that we have delivered in this past year is the Limestone Coast Regional Growth Strategy and supporting Action Plan. This work was carried out by the highly respected Regional Australia Institute (RAI) and was the first project the RAI carried out in South Australia. Consultation was conducted with a range of business leaders and government and non-government agencies including the health and education sectors. Work on prioritising the Action Plan will continue into the new financial year with the opportunity to grow the regional economy by 20 percent or \$700m by 2026 being identified. This is not insignificant and will take a collaborative approach to realise its full potential. Many of the identified Actions will be considered for inclusion in future business plans and other partners will also be key to its delivery.

As an outcome of the Growth Strategy, Regional Development Australia Limestone Coast have taken the lead to complete a Regional Infrastructure Audit. It is widely recognised that infrastructure is a key link in the drive to grow economies, increase jobs and enhance quality of life. Modern and relevant infrastructure is critical to the economic viability of the region. Ensuring there is investment in infrastructure that supports and allows growth of the economy is vital. The LCLGA will continue to contribute to this project and with our financial contribution and representation on the steering committee we will continue to advocate for the inclusion of vital projects to be included in the final Plan.

Value does not only lie inside the organisation with our Board assessing the benefits of and supporting several external projects in this past year. These projects look to grow the regions' economy and have included; the Red Meat Cluster who are doing a tremendous amount of work in the red meat sector and who have identified key projects that can be undertaken to grow this important sector. We have partnered with the Limestone Coast Grape and Wine Council with our staff being involved in the success of the \$175,000 grant via the Turnbull Governments International Wine Tourism Competitive Grants program with the Mixed

PRESIDENTS REPORT

LCLGA ANNUAL REPORT 2017-18

Dozen Interactive Wine Trails project. This project will assist in the targeting of China and the USA and will feature a central consumer tool or website that promotes tailored experiences designed to increase length of stay and maximise tourism expenditure. This piece of work dovetails nicely into the already adopted LCLGA Regional Tourism Strategic Plans. We have taken carriage of the development of the Limestone Coast Leadership Program and were successful with our submission in the last round of the Building Better Regions Fund and will work towards having the first intake of participants commence the program in the new financial year. Developing future leaders has long been identified as a key project for the region.

To support our efforts in the area of lobbying and advocacy I continue to prosecute the regions concerns in my capacity as a Board member and country Vice-president with the Local Government Association of South Australia and in the position of President of the South Australian Regional Organisation of Councils.

Our advocacy efforts have continued to be guided by our members' and has included; removal of the rubble royalty, Inquiry into Regional Development and Decentralisation, continued funding of the Substance Misuse Limestone Coast program, Rural and Regional Affairs and Transport Inquiry into the operation of regional airports, regional training and development, the need for a regional focus for TAFE, community legal centres, establishment of a coastal council alliance, Rating Equity and the establishment of Joint Planning Boards.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Mitch Williams MP (until March 2017) & Nick McBride MP (March 2017). Their assistance and support are not only valued but greatly appreciated.

We would like to extend a special thank you to those agencies that have partnered with us over the past twelve months. Without your valuable contribution, time and efforts many of our projects would not go ahead. South Australian Tourism Commission, Office for Recreation and Sport, RDA Limestone Coast, PIRSA, Natural Resources South East, Local Government Association of South Australia, Motor Accident Commission, the University of South Australia and the Australian Federal Government and finally our member Councils – your continued support is very much appreciated.

On behalf of the Board I would like to acknowledge the

efforts of our dedicated staff over the past 12 months: Dominic Testoni, Michaela Bell, Tony Elletson, Biddie Shearing, Rob Forgan, June Saruwaka, Prae Wongthong & Mae Steele.

The Annual Report includes a detailed overview of the entire operations and what has been achieved on your behalf. I commend this years' report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery
President LC LGA



INTRODUCTION

LCLGA ANNUAL REPORT 2017-18

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2017 to 30th June 2018. This document is prepared pursuant to the Local Government Act 1999 to report to Constituent Member Councils on the work and operation of the Association for the preceding financial year.

This Report details the activities of the Association to represent and serve the seven Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Member Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Councils.

The Association is comprised of the following Constituent Member Councils:

1. District Council of Grant
2. Kingston District Council
3. City of Mount Gambier
4. Naracoorte Lucindale Council
5. District Council of Robe
6. Tatiara District Council
7. Wattle Range Council

Under its Charter, LCLGA's objectives are to:

- > Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives.
- > Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- > Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- > Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- > Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- > Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- > Undertake projects and activities that benefit its region and its communities.
- > Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- > Implement programs that seek to deliver local government services on a regional basis.

THE LCLGA BOARD

LCLGA ANNUAL REPORT 2017-18

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA BOARD MEMBERS 2017-18

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Andrew Lee	Cr Hanna Persello Cr Ian Von Stanke
District Council of Grant	Mayor Richard Sage	Cr Brian Collins Cr Bruce Bain
Wattle Range Council	Mayor Peter Gandolfi	Cr Robert Dycer
District Council of Robe	Mayor Peter Riseley	Cr Harvey Nolan
Kingston District Council	Mayor Reg Lyons	Cr Kay Rasheed Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr David Edwards Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2017 - 2018. Meetings are hosted by Constituent Councils on a rotational basis.

The Coorong District Council attends LCLGA meetings as welcomed observers.

OFFICE BEARERS 2017-18

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2018, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2017 - 2018, the Executive Officer role was filled by Dominic Testoni. Galpins are the appointed Auditor.

During 2017 - 2018, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Dominic Testoni	Executive Officer
Michaela Bell	Project Manager
Tony Elletson	STARCLUB Field Officer
Rob Forgan	Regional Community Road Safety Officer
Biddie Shearing	Tourism Industry Development Manager
June Saruwaka (until March 19, 2018 Maternity Leave) Prae Wongthong (commenced March 19, 2018)	Regional Waste Management Coordinator
Prae Wongthong (commenced August 21, 2017)	Climate Adaptation Project Officer
Mae Steele	Executive Support Officer

LCLGA WORKING PARTIES & COMMITTEES

LCLGA ANNUAL REPORT 2017-18

DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

COUNCIL	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery Mayor Richard Sage (Proxy)
SAROC	Mayor Erika Vickery Mr Dominic Testoni Mayor Richard Sage (Proxy)

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2017 - 2018.

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LC LGA Roads and Transport Working Group	Cr Jamie Jackson (Chair) Mr Aaron Hillier	Tatiara District Council
	Mr Daryl Morgan	City of Mount Gambier
	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Trevor Hondow Cr David Loxton (proxy)	Robe District Council
	Mr Dominic Testoni Mr Rob Forgan	LCLGA
Limestone Coast Economic Development Reference Group	Mayor Erika Vickery	LCLGA President
	Mayor Richard Sage Mr David Singe (Proxy)	District Council of Grant
	Mr Ben Gower Mr Steve Chapple	Wattle Range Council
	Mr Mark McShane	City of Mount Gambier
	Mr Trevor Smart	Naracoorte Lucindale Council
	Mayor Peter Riseley	District Council of Robe
	Mr Andrew MacDonald	Kingston District Council
	Mr Roger Sweetman	Robe District Council
	Mayor Graham Excell	Tatiara District Council
	Mr Dominic Testoni	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

LCLGA ANNUAL REPORT 2017-18

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr David Worthley	Kingston District Council
	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Nick Serle	City of Mount Gambier
	Ms Nicole Dodds	District Council of Grant
	Mr Nick Brown	Robe District Council
	Mr Andrew Pollock	Tatiara District Council
	Mr Peter Halton	Wattle Range Council
	Mrs June Saruwaka Mr Dominic Testoni Ms Mae Steele	LCLGA
Limestone Coast Climate Adaption Committee Members	Mr David Singe	District Council of Grant
	Mayor Peter Riseley	District Council of Robe
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Robert Mock	Tatiara District Council
	Ms Barbara Cernovskis	City of Mount Gambier
	Ms Lauren Oxlade	Wattle Range Council
	Mr Andrew MacDonald	Kingston District Council
	Mr David Wheaton	RDA Limestone Coast
	Ms Michelle Benison	Department of Environment, Water and Natural Resources
	Ms Kerry DeGaris	South East Natural Resources Management Board
	Mr Tim Collins	Department of Environment, Water and Natural Resources
	Mr Dominic Testoni Mrs Prae Wongthong Mrs Michaela Bell	LCLGA
Tourism Management Group	Ms Jane Fetherstonhaugh	District Council of Grant
	Mr Roger Sweetman	District Council of Robe
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Andrew MacDonald	Kingston District Council
	Mr Steve Chapple	Wattle Range Council
	Ms Donna Foster	City of Mount Gambier
	Ms Anne Champness	Tatiara District Council
	Mrs Biddie Shearing Mr Dominic Testoni	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

LCLGA ANNUAL REPORT 2017-18

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
Regional Sport & Recreation Advisory Group	Mrs Ashlea Watson	City of Mount Gambier
	Ms Jane Fetherstonhaugh	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Nick Brown	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Sarah Mrzec Mr Steve Chapple	Wattle Range Council
	Mr Tony Elletson	LCLGA

ASSOCIATION REPRESENTATION - OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LCLGA to keep in touch with communities and have input to new and existing initiatives. During 2017-2018, LCLGA made or continued the following appointments to other organisations.

BOARD / COMMITTEE	REPRESENTATIVE (FROM 2016)	COUNCIL
South East Natural Resources Management Board	Mr Dominic Testoni	LCLGA
South East Zone Emergency Management Committee	Mr David Hood (Chair)	On behalf of Naracoorte Lucindale Council
	Mr Dominic Testoni (Delegate)	LCLGA
Limestone Coast Zone Emergency Centre Committee	Mr Dominic Testoni (Local Government Controller)	LCLGA
	Mr Leith McEvoy (Local Government Deputy Controller)	District Council of Grant
Green Triangle Freight Action Plan - Implementation Management Group	Mr Peter Halton	Wattle Range Council
	Mr Dominic Testoni	City of Mount Gambier
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mrs Hanna Persello	City of Mount Gambier
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	Mayor Andrew Lee	City of Mount Gambier
Limestone Coast Bushfire Management Committee	Mr David Hood	On behalf of Naracoorte Lucindale Council
	Mr Roger Balbolka	Wattle Range Council
Southern Border Fire Coordination Association	Mr Dominic Testoni	LCLGA
Local Government Association of SA - LGA Board	Mayor Erika Vickery (Delegate)	Naracoorte Lucindale Council
	Mayor Richard Sage Proxy)	District Council of Grant
SAROC	Mayor Erika Vickery (Delegate)	Naracoorte Lucindale Council
	Mayor Richard Sage (Deputy Delegate)	District Council of Grant
	Mr Dominic Testoni (Delegate)	LCLGA

STRATEGIC ACTIVITIES 2017-18

1. INFRASTRUCTURE

DESIRED REGIONAL OUTCOME		LC LGA ROLE		LC LGA ACTIONS 2017-18
1.1	Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	1.1.1	Regional Leadership	Lead the implementation of the LCLGA 2030 Regional Transport Plan, including a review in response to updated wood flow data and council requirements.
		1.1.2	Advocacy	Advocate for appropriate State and Australian Government investment in the upgrade, maintenance and operation of the South-East drainage and bridge network, in partnership with the South East Natural Resources Management Board, RDALC and the South Eastern Water Conservation and Drainage Board.
		1.1.3	Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.
1.2	Councils to protect built heritage, heritage spaces and the region's cultural heritage.	1.2.1	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	1.3.1	Advocacy	Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for: <ul style="list-style-type: none"> • Roads • National Broadband Network • Mobile phone coverage

1.1.1 Our Roads and Transport Management Group has continued to investigate ways in which the Regional Plans can be used to attract additional funding to the region. The Group has also discussed the introduction of the National Heavy Vehicle Regulator (NHVR) guidelines in particular; readiness for the launch of the Road Manager Portal, return of permit delegation for Class 1 vehicles from DPTI to NHVR and assessment of road networks to allow safer, more efficient access for PV, PBS and OSOM vehicles.

1.1.2 South East drainage and bridge network: We have continued to prosecute the regions concerns with the continued under-investment in the road and bridge network and highlighted the importance of this network to the continued economic viability of the region.

STRATEGIC ACTIVITIES 2017-18

1. INFRASTRUCTURE

1.1.3 Special Local Roads: LCLGA submitted nine prioritised applications for funding under the Special Local Roads Program (SLRP) for 2017-2018, requesting a total of \$1,940,000

	COUNCIL	ROAD	ROAD TYPE	ESTIMATED PROJECT COST \$	\$ SLRP SOUGHT
1	DC Grant	Mingbool Road	Freight	800,000.00	400,000.00
2	Naracoorte Lucindale	Kingston Ave/Donald Street	Freight	750,000.00	375,000.00
3	Tatiara District Council	Ramsay Terrace	Freight	150,000.00	75,000.00
4	Wattle Range Council	Wandilo Forrest	Freight	600,000.00	300,000.00
5	Wattle Range Council	Whites Road	Freight	260,000.00	130,000.00
6	Tatiara District Council	Meatworks Road	Freight	550,000.00	275,000.00
7	District Council Robe	Bagdad Road/Dairy Range Road	Freight	490,000.00	245,000.00
8	City of Mount Gambier	Elizabeth Street	Community	140,000.00	70,000.00
9	City of Mount Gambier	Caldwell Street	Community	140,000.00	70,000.00
				\$ 3,880,000.00	\$ 1,940,000.00

1.2.1 Heritage Advisory Service: LCLGA currently engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2016-2021.

The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes:

- Heritage conservation advice
- Statutory DA assessment and advice
- Policy advice to Council
- Local Heritage Development Plan Amendments
- CDAP/Heritage Committee
- State Heritage Unit

A copy of the Heritage Advisors Annual Report for 2017-2018 is available from participating councils or the LCLGA.

1.3.1 Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for; roads, national broadband network and mobile phone coverage:

Strategic Partnership with the Department of Planning, Transport and Infrastructure: During the past twelve months we have continued to have discussions with the Department about the need to work closer together on the planning of the regional road network. Our discussions have also included the desire to increase investment across the region and looking to partner in the delivery of capital and maintenance projects.

LCLGA has continued to work with RDA Limestone Coast, the LGA South Australia and Federal and State members of parliament to ensure our region is recognised for continued mobile black spot funding.

STRATEGIC ACTIVITIES 2017-18

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME		LC LGA ROLE	LC LGA ACTIONS 2017-18
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	2.1.1	Regional Leadership	Lead the Limestone Coast Economic Diversification Project. Convene the Limestone Coast Economic Development Group and lead the implementation of the Limestone Coast Economic Diversification Group Work Plan.
		2.1.2	Advocacy	Strongly advocate for investment, projects, legislation/policy review or development to promote economic growth in the region.
		2.1.3	Partnership	Partner with RDA Limestone Coast to drive economic development projects for the Region.
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	2.2.1	Advocacy	Advocate for and support industry leadership and support the work of the Limestone Coast Collaborative and recently adopted regional Brand.
		2.2.2	Delivery	Deliver a Regional Tourism Development Program for the Limestone Coast.
		2.2.3	Regional Leadership and Advocacy	Continue to represent the region at the Regional Tourism Chairs Forum at State level.
2.3	A sustainable population base with the skills and capability to grow regional economic development.	2.3.1	Advocacy	Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities, through participation in the development of a Limestone Coast Attraction and Retention Strategy.

2.1.1 Convene the Limestone Coast Economic Development Reference Group: The Group continues to be an important forum to further regional priorities. The Group consists of LCLGA members and RDA Limestone Coast. It continues to work with the State Government through Primary Industries and Regions SA (PIRSA) and the Department of State Development. Some of the major projects discussed include:

- > Bio-economy project: RDA Limestone Coast continue to lead this project and have assessed a number of applications for feasibility of bio-economy concepts.
- > Limestone Coast Collaborative: The group successfully launched a regional Brand in December 2016. Since January 2017 the LCLGA has taken on the governance of the project and has developed a regional promotional video in both English and Mandarin, and has developed an implementation plan that will guide the strategic rollout and uptake of the regional brand.
- > Regional Leadership Program: A steering committee has been formed and have developed a quality Leadership Program to be delivered across our region in early 2019. The program will be delivered by recognised leaders in this field the 'Leaders Institute of SA'. The program is designed to create long term sustainable community benefit and a more diverse cohort of regional leaders to;
 - I. develop and facilitate the emergence of local leaders
 - II. build the understanding of regional issues
 - III. foster stronger connections and local networks
 - IV. increase self-confidence to engage and lead
 - V. influence positive outcomes for our region

STRATEGIC ACTIVITIES 2017-18

2. SUSTAINABLE ECONOMY

› *Red meat cluster:* The Red Meat Cluster has continued to assess the potential of the sector and to gain valuable information related to Industry Benchmarking and Decision Support Systems. The LCLGA provided a grant of \$30,000 in recognition of the following four key areas that assist in the sustainability, growth and profitability of the red meat sector in the Limestone Coast.

1. Red Meat industry leadership & collaboration
2. Skills development for profitability
3. Value chain connectivity
4. Research & extension

2.1.2 *Strongly advocate for investment, projects etc:* We continue to have a strong working relationship with the RDA Limestone Coast and cooperate on regional projects. In partnership with the Regional Australian Institute (RAI) and with support from RDA LC and each of the seven constituent councils the LC LGA developed a Regional Growth Strategy and Action Plan. It provides the evidence base, priority areas for focus, strategic directions, and potential actions required to give regional confidence. Six priority areas have been identified and include:

1. Invigorate the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities
2. Building on the regions competitive advantage in agribusiness
3. Capturing employment opportunities in growing sectors like healthcare and social assistance
4. Supporting the development of a vibrant business ecosystem
5. Region wide collaboration to develop a more coordinated tourism market
6. Securing investment to deliver regional infrastructure priorities enabling growth

2.1.3 *Partner with RDA Limestone Coast to drive economic development:* As the lead agency in the Limestone Coast we recognise the importance of resourcing the RDA so that they can continue to represent the regions interests. Our member Councils are looking to continue to be a strategic funding partner. The ongoing partnership will be guided by assessing key strategic projects related to economic diversification activities, the provision of a support service for small business and leadership to attract external funding into the region.

2.2.1 *Advocate and support industry leadership:* The (LCLGA) agreed to oversee the ongoing governance model for the Limestone Coast Collaborative (LCC) and support the implementation and management of the regional brand. The brand has been well supported by the seven constituent councils, however more is needed to be done to encourage the uptake of the brand and educate those who would benefit from the Limestone Coast brand. The LCLGA engaged the services of an experienced brand agency to maximise the longevity of the Limestone Coast brand and improve its ability to expand throughout the region by developing a 2-minute video explaining the brand, what it means and how it can be used by operators, industry and relevant associations.

2.2.2 *Deliver a Regional Tourism Industry Development Program:* The regional tourism program continues to be a strategic partnership between LCLGA and the South Australian Tourism Commission. The focus has been to facilitate activities to develop business capacity, grow tourism business through more visitation and longer length of stay. This is achieved through a comprehensive work plan which aligns with the LCL-GA Strategic Priority No.2 - SUSTAINABLE ECONOMY: A thriving and well supported tourism industry, growing the regions status as a visitor destination. In the past twelve months, we have endorsed the Regional Tourism Strategy and accompanying Implementation Plan

2.2.3 *Regional Tourism Chairs Forum:* LCLGA via our Executive Officer has continued to represent the region at the State Level. We have been representing the regions views to the State body and has sought direction from the LCLGA TIDM on many occasions to ensure our work plans remain relevant and in sync with other regional areas.

2.3.1 *Assist key regional bodies and the South Australian Government with the objective to grow our population:* The Limestone Coast Regional Growth Strategy identified 'Invigorating the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities' as a priority area for growing the population in the Limestone Coast. The LCLGA is in the initial stages of investigating a migration program to attract new people to the region, targeting immediate labour and skills shortage opportunities as well as larger regionally planned and coordinated programs over the medium and long term.

STRATEGIC ACTIVITIES 2017-18

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME		LC LGA ROLE	LC LGA ACTIONS 2017-18
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	3.1.1	Advocacy and Partnership	Through implementation of the Local Government Resource Industry Protocol 2015, lead appropriate regional action to ensure that resource development projects, including mining and unconventional gas, are environmentally sustainable, have approval of impacted landholders, provide for community consultation, and are governed by legislation and regulation appropriate to the Limestone Coast.
		3.1.2	Partnership	In partnership with Natural Resources South East and RDALC, participate in the Climate Change Vulnerability Assessment and Planning Project.
3.2	A regional approach to landfill minimisation and innovative waste management.	3.2.1	Council Coordination	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.
		3.2.2	Delivery	In partnership with Constituent Councils, implement the South East Regional Waste Management Strategy to facilitate a regional approach to waste management.
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	3.3.1	Partnership	Partner with Natural Resources South East to deliver two Australian Government funded coastal projects: Implementing the Limestone Coast and Coorong Coastal Action Plan; and Limestone Coastwatchers.

3.1.1 Local Government Resource Industry Protocol 2015: LCLGA continues to represent the region with regard to unconventional gas exploration and mining practices that are environmentally sustainable. Each member Council continues to communicate with their respective constituents and we remain open to having a mature debate about the perceived benefits of this industry whilst weighing up the impacts that may be caused to our fragile environment. The Limestone Coast is a unique part of Australia with vast groundwater reserves that should not be compromised if the best scientific evidence suggests there is a risk of environmental degradation or the chance of contamination.

3.1.2 Limestone Coast Regional Climate Adaptation Plan. The Limestone Coast Regional Adaptation Plan identifies ten key areas of decision making and a range of adaptation options across the Region. The Regional Adaptation Plan states the need for education and awareness raising of climate change and its impacts, particularly in relation to extreme events such as heatwave, flooding from storm surge and sea level rise and bushfire. With the support of the Limestone Coast Climate Adaptation Committee (LCCAC) the Limestone Coast Climate Education and Awareness Strategy (CEAS) has been developed with the following objectives:

- To enhance understanding and awareness of climate risks and opportunities;
- To better understand benefits of mitigation and adaptation options;
- To promote behavioural change in order to manage risks, build adaptive capacity and resilient societies, and reduce overall vulnerabilities

The CEAS forms the commitment of the Limestone Coast Local Government Association (consisting of 7 Constituent Councils) to ensure that the community and partner stakeholders have the information and support they need to make the right decisions.

STRATEGIC ACTIVITIES 2017-18

3. ENVIRONMENTAL SUSTAINABILITY

- 3.2.1 Regional Waste Management Coordinator: This is a fully funded position from the member Councils. The primary purpose of the position is to develop a regional approach to landfill minimization and innovative waste management. The management committee is made up of representatives of each of the member councils and meet bi-monthly to set priorities and monitor the work program. Initiatives for the past twelve months include; identifying areas for coordination of activities to improve efficiency, reducing food waste to landfill through awareness raising programs & the Limestone Coast school waste reduction and recycling challenge.
- 3.2.2 Implement the South East Regional Waste Management Strategy: The LC LGA have supported the development of a Limestone Coast Waste and Resource Recovery Plan. The Limestone Coast Waste and Resource Recovery Plan is an essential document with the purpose of examining ways to create efficiencies, identify improvements to existing infrastructure and provide a coordinated approach to regional waste management for the LC LGA and its seven constituent councils. Rawtec were appointed as the preferred provider to deliver the required piece of work with completion due October 2018.
- 3.3.1 Implement the Limestone Coastwatchers 2013 - 2018: The LCLGA sub-contracts the delivery of this project to the Department of Environment, Water and Natural Resources in the region. A Project Management Committee has oversight of the project, which includes the LCLGA Executive Officer & Project Manager, Mayor Peter Riseley District Council of Robe and DEWNR staff. Funded by the Caring for our Country program (\$980,000), the Limestone Coastwatchers program key outcomes over the duration of the project include:
- o Delivering the Coastal Connections holiday program to 5855 participants over the first two weeks of summer each January from 2014 to 2018 (project target was 5000 participants) . Activities included snorkelling at Piccaninnie Ponds, Rockpool Rambles, Coastal Bush Tucker, night walks, cultural sessions and guided bird talks. Delivered in partnership with community groups, councils and NGO's such as Nature Glenelg Trust.
 - o Providing support to Burrandies in establishing their labour hire business and continued to employ 0.4FTE staff member working out of Southend to the end of 2017/18. Supported an additional casual working 0.2FTE for the latter half of the year and there is scope for ongoing labour hire dependent on funding.
 - o Erosion control work undertaken at 33 sites (target of 15) covering 240ha (200 hectares of works planned). Some revegetation was associated with this work with approximately 4500 seedlings planted to help stabilise erosion prone areas. Key examples of this work include in and around the Robe Obelisk and walking track, Finger Point near Port MacDonnell and multiple sites in Canunda National Park, Little Dip and Beachport Conservation Parks.
 - o Access control to managed vehicles installed at 46 sites exceeding the planned 300ha of protected area – also at Finger Point, Little Dip CP, Canunda National Park and crown land north of the Kingston township.
 - o Working with more than the 5 planned schools delivering coastal education sessions. While the focus was on marine debris, sessions also delivered around coastal geomorphology and coastal weeds. 44 sessions delivered over the life of the project.
 - o In total, some 4000 community members were involved in coastal activities including beach clean ups, vegetation surveys, Reef Watch intertidal sessions and other volunteer activities.
 - o 245km of beach clean-ups (marine debris removal)– while 250km was the target, some sections of beach yielded high volumes of rubbish with 3.2T collected from a 300m stretch of beach in Canunda National Park in 2017.
 - o Vegetation monitoring completed so we now have baseline data for coastal grasslands, coastal saltmarsh/orange-bellied parrot habitat and Dryland coastal tea tree communities. To be reported in the Limestone Coast Condition Check Report currently in prep.
 - o Surveys undertaken of coastal threatened orchid communities (Little Dip Spider Orchid and Maroon Leek Orchid) with the assistance of volunteers from the Native Orchid Society of SA. Reports including recommendations for local management prepared by NOSSA as part of this process.
 - o Engaged volunteers in follow-up work from the coastal project which concluded at the end of 2016/17 (Implementing the Limestone coast and Coorong Coastal Action Plan) with 30,000 tree guards removed from 3 revegetation sites.
 - o Signage standard for coastal councils prepared and circulated to LCLGA earlier this year.

STRATEGIC ACTIVITIES 2017-18

4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME		LC LGA ROLE	LC LGA ACTIONS 2017-18
4.1	Regional communities have access to appropriate health and education services and facilities.	4.1.1	Advocacy	Advocate for expanded mental health and drug treatment services and support in the Limestone Coast. Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	4.2.1	Partnership and Delivery	Partner with Constituent Councils to deliver the Regional Public Health and Well-being Plan. Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast. Partner with Constituent Councils to deliver the Limestone Coast Regional Trails Master Plan (Stage 2).
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	4.3.1	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery. This includes membership of the Zone Emergency Management Committee and the Zone Emergency Centre.
		4.3.2	Partnership and Delivery	Partner with the Motor Accident Commission (MAC), and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.

4.1.1 Advocate for expanded mental health and drug treatment: The LC LGA continues to support the Substance Misuse Limestone Coast project setting aside \$40,000 in the coming years budget. A Project Officer was appointed in October 2017

4.2.1 Regional Public Health and Wellbeing Plan:

Wellbeing and resilience has been identified as a vital link to improving a significant number of priority areas in Local Government Regional Health Plans and is also recognised at a regional level as a focus area by the agencies represented at the Limestone Coast Community Services Roundtable. In the new financial year, the LCLGA is looking to undertake a project that will assess the currency of the existing Regional Public Health and Wellbeing Plan and look to draft a document that fits with current thinking, terminology and the resources available to deliver on the Plan.

4.3.1 Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast. Our StarClub program continues to be one of the largest programs run in South Australia and our Project Manager has been able to impart the benefits of the program onto a large number of regional sporting bodies. This has enabled many small sporting organisations to increase their level of professionalism and governance structures. He has also been able to assist with the development of grant proposals that has seen funds for sporting facility upgrades come into the region.

STRATEGIC ACTIVITIES 2017-18

4. COMMUNITY AND SOCIAL WELLBEING

4.3.1 Zone Emergency Management: LCLGA and all Constituent Councils are members of the Zone Emergency Management Committee with responsibility for regional emergency preparedness and response planning and implementation.

The LCLGA Executive Officer is the Local Government Controller on the Zone Emergency Support Team (ZEST). The Centre is activated in the case of a regional emergency; the role of the Local Government Controller is to provide a single point of contact for Local Government across the region for the Control Agency to enable the efficient transmission of information and coordination of resources.

The Executive Officer also attends the Southern Border Fire Coordination Association meetings with representation from our neighbouring shires in Victoria.

During the past twelve months, the State Government released the updated State Emergency Management Plan. One of the key changes in this Plan is that Local Government sector is now considered a whole of Government Group and the LGA have been instrumental in establishing the Local Government Functional Support Group. The LCLGA and other regional LGA's have been assisting the LGA SA in progressing this work and continues to play a vital role in Local Governments involvement in emergency management.

4.3.2 Partner with Motor Accident Commission: The Limestone Coast Local Government Regional Road Safety Partnership is unique in South Australia and continues to work on road safety issues that affect all our 7-member councils. Sponsored by MAC and supported by regional stakeholders the program continues to provide evidence that builds a clear case for the successful delivery of road safety initiatives in the region from the very region it serves. The employment of a Regional Community Road Safety Officer (0.6 FTE) provides leadership and coordination within our region. This position has enabled stronger links to our association's internal operations, e.g. its links to the LCLGA Roads and Transport Working Group and member Council's infrastructure developments. Local Government is a key partner in the continuing campaign "Towards Zero Together" the State Road Safety Strategy 2020. This has assumed greater importance with the Australian Government demanding that road safety is an essential criterion when applying for Commonwealth road infrastructure funding.



STRATEGIC ACTIVITIES 2017-18

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

	DESIRED OUTCOME		LC LGA ROLE	LC LGA ACTIONS 2017-18
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	5.1.1	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues, including:</p> <ul style="list-style-type: none"> • Emergency Services Sector Reform • Unconventional gas exploration and development in the Region <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p>
5.2	Regional Local Government is effective and cost efficient.	5.2.1	Council Coordination	<p>Deliver Stage 2 of the Regional Planning Alliance Project and the Memorandum of Understanding between all Constituent Councils.</p> <p>Identify and coordinate practical opportunities for joint investment, shared services and resources between Constituent Councils and the LGA that improve service delivery and provide cost savings.</p> <p>Coordinate and convene specialist LCLGA Working Groups to address and take action on regional issues of common interest to Constituent Councils, including:</p> <ul style="list-style-type: none"> • Roads and Transport Working Group • Limestone Coast Regional Trails Implementation Group • Limestone Coast Economic Diversification Group • Regional Waste Management Steering Committee • Regional Sport and Recreation Advisory Group • Regional Planning Alliance Implementation Group • LCLGA Charter and Subscription Review Working Party • Vocational Education, Training and Skills Working Party
5.3	A well-governed regional organisation.	5.3.1	Delivery	Finalise the review of the LCLGA Charter with endorsement from all Constituent Councils.

STRATEGIC ACTIVITIES 2017-18

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	5.4.1	Advocacy	<p>Lead effective and targeted advocacy campaigns on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.</p> <p>Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.</p> <p>Lead the region's response and input to the State and Australian Governments on key issues and opportunities, acting as a single point of contact for regional visits and requests.</p>
5.5	Effective communications with Constituent Councils, partner organisations and the community.	5.5.1	Delivery	<p>Renew the LCLGA website to a modern platform to provide an up-to-date communication tool.</p> <p>Continue LCLGA representation on key outside organisations.</p>
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	5.6.1	Delivery	<p>Implement an annual program of budget development, consultation, adoption and review.</p> <p>Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.</p> <p>Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects, in particular the Regional Planning Alliance and Regional Trails Implementation projects.</p>



STRATEGIC ACTIVITIES 2017-18

5. LCLGA GOVERNANCE, LEADERSHIP & FINANCIAL SUSTAINABILITY

5.1.1 Lead Regional Advocacy:

As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Mitch Williams & Nick McBride, and commends the work they do on behalf of our region. Additional to maintaining these close working relationships we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region. During 2017 - 2018, LCLGA maintained its close partnership with the Hon Geoff Brock MP, Minister for Local Government and Minister for Regional Development and the Hon. Tim Whetstone MP, Minister for Primary Industries and Regional Development.

5.2.1 Regional Planning Alliance:

Our Executive Officer has represented the region on the State Project Working Advisory Group that has been working towards developing a Toolkit for the establishment of Joint Planning Boards in line with the Planning, Development and Infrastructure Act 2016.

5.4.1 Targeted Advocacy Campaigns on regional priorities and representation at SAROC:

President of the LCLGA Mayor Erika Vickery and the Executive Officer Dominic Testoni continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.

5.5.1 Review Website and develop effective communications strategies:

This project will continue into the next financial year in an effort to develop a communication strategy and platform that best targets and represents the important regional work that we undertake. Developing a modern platform for communication is seen to be essential to continually inform, not only our regional and state partners, but to broadcast our regional strengths to an international audience. The Limestone Coast region is a power house of the South Australian economy and our goal is to ensure we have the best resources available to communicate that message.

5.6.1 Financial Reporting and budget development:

We continue to hold our bi-monthly Board meetings across the Limestone Coast with the full suite of financial reports and project reports being tabled for consideration. Budgets are prepared and sent out for Council feedback throughout April and May each year with final adoption of the Annual Budget taking place at the June Board meeting.

Throughout the year many motions are also tabled for the Board's consideration and we thank those member Councils for utilising the strength of the regional body to prosecute their case to the State and Federal levels. Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding via ad-hoc grant programs.

REGIONAL TOURISM

The South Australian Tourism Commission (SATC) has one strategic partnership with each region in South Australia (there are 11 regions including Limestone Coast).

The Limestone Coast Local Government Association is the preferred partner and we enjoy a strong working relationship which supports the strategic alliance. The SATC provides \$45k pa to LCLGA, plus access to a further \$20kpa (matched 1:1) for consumer facing activity. This financial agreement outlines pertinent KPI's to be achieved like being an in-region liaison for industry, political acumen and local intelligence. In addition, there is a requirement for the Tourism Industry Development Manager to assess certain funding applications that may have a tourism outcome, for example Events Funding.

The LCLGA Tourism Management Group continues to monitor and oversee the implementation of the regional Priorities to Grow the Visitor Economy by 2020 within our Regional Tourism Framework - pictured below.



PRIORITY 1: GROW OUR SHARE IN INTERNATIONAL VISITOR EXPENDITURE

The Limestone Coast was represented at the following Trade Events, specifically targeting our key international markets of United Kingdom, Europe/Germany, China, United State of America, India, South East Asia and New Zealand.

- > India Travel Mission – Pune, August 2017. Secured 90 face to face appointments with leading travel wholesalers and travel influencers from across India. This was a Tourism Australia managed event.
- > South East Asia Walkabout – Bali, September 2017. Secured 78 face to face appointments with Online Travel Agents, Wholesalers and Inbound Tour Operators from across the markets of Singapore, Malaysia and Indonesia. This was a Tourism Australia managed event.
- > Australian Tourism Exchange – Adelaide, April 2018. Secured 118 face to face appointments with wholesalers, online travel agents, inbound tour operators and tourism suppliers from Australia, United States of America, United Kingdom, China, New Zealand & Europe.

The Limestone Coast continues to be a financial member of the Australian Tourism Export Council (ATEC) which enables the region to be viewed credibly when being represented internationally and domestically in the trade distribution system. The region also holds a position on the South Australian Branch Committee of ATEC.

REGIONAL TOURISM

In support of the above Trade activity, the region hosted a number of familiarisations with wholesalers, travel influencers and media from various countries, some as a result of meetings held previously at Trade Events. These familiarisations were hosted in partnership with the South Australian Tourism Commission and Tourism Australia.

To address the level of occupancy in the region, a new initiative to pursue more coach groups to the region was established. The LCLGA Tourism Management Group developed a campaign to increase the number of coach companies that tour through the Limestone Coast, including

- > Industry Workshops to build understanding of the customer and their needs
- > Familiarisation program – hosting itinerary planners and Coach Captains.
- > Develop Group Series Product Manual (digital version and a short-run print version)
- > Targeted Trade Show attendance

The project was supported by the SATC with a financial contribution to help deliver and produce the product manual. It is expected to have the project completed by end of September 2018.

As part of a large consortia, the LCLGA supported an application with Wine Australia to help fund an interactive trails project that aimed to bring together wine associations and other symbiotic organisations to build their capabilities and confidence to better target, attract and host international wine visitors. The funding application was successful, enabling the project – valued at \$350k – to deliver a digital consumer-facing portal that will inform, entice and disperse travellers across the region, ultimately increasing length of stay and depth of meaningful experience.

During the 12 month period, the LCLGA partnered with the South Australian Tourism Industry Council to host a workshop in region that focussed on Commission & The Distribution system. 15 tourism operators attended.

The Limestone Coast international visitation is 46,000 with 284,000 nights valued at \$19m.
(Tourism Research Australia International Visitor Survey, year ending March 2018).



Limestone Coast Booth at Australian Tourism Exchange, Adelaide, April 2018



South Australian team at SE Asia Walkabout, Bali, September 2017

REGIONAL TOURISM

PRIORITY 2: BUILD ADVOCACY AND FORMALISE ACTIVITIES FOR THE 'VISITING FRIENDS & RELATIVES' SECTOR

Together with South Australian Tourism Commission, the regional established a subscription account on WeChat.

An industry prospectus was circulated to encourage paid content on the site by local tourism operators and attractions.



PRIORITY 3: USE EVENTS TO GROW VISITATION

As part of our strategic partnership with the South Australian Tourism Commission, the Tourism Industry Development Manager supported 6 applications in the Regional Events and Festivals funding programme. 3 events were successful in receiving money to contribute towards their marketing efforts that could lead to increased visitation and expenditure in the region.

The region hosts over 110 events each calendar year and recognises the high level of volunteers, therefore conducted a survey with event organisers to determine how the LCLGA could provide support and assist with the capabilities at individual events. An events forum will be held in the next financial year.

PRIORITY 4: BUILD A REGIONAL PROPOSITION TO ATTRACT CORPORATE AND BUSINESS TRAVELLERS

The Limestone Coast purchased a membership with the Adelaide Convention Bureau as first step into establishing some formal activity in this area.

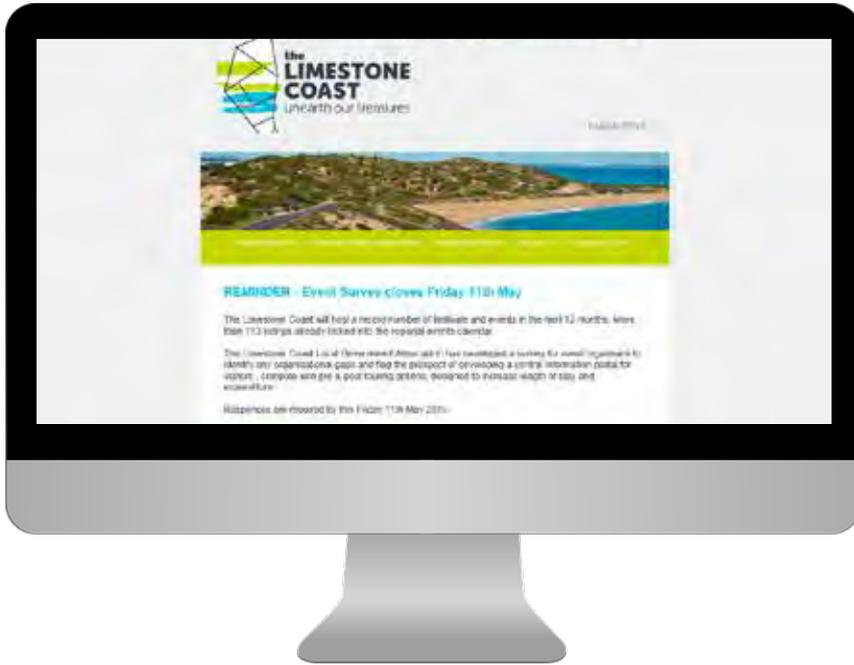
The Tourism Industry Development Manager participated in a masterclass to increase the level of understanding on how our region can leverage our membership and included training in the on-line pitch portal.

PRIORITY 5: WORK TOGETHER TO RAISE THE PROFILE OF THE LIMESTONE COAST

The LCLGA partnered with SATC & South Australian Tourism Industry Council (SATIC) to deliver a series of business capacity building workshops in the region based on the following themes: Digital Visibility, China Ready, ATDW, Packaging, Pricing & Partnerships 193 tourism operators participated.

When representing the region, the Limestone Coast Regional Brand is used and supported to create awareness.

REGIONAL TOURISM



In March 2018, an e-newsletter was established, with regional branding, to help inform tourism operators about workshops, funding programmes, regional events and tips to help increase their digital visibility. The database has 271 operators, with an open rate of 43%.



Limestone Coast Brand at India Travel Mission 2017



Trade Presentation front cover



Launched a Limestone Coast Treasures Trail which grouped our China-ready experiences in English and Mandarin (that met certain criteria).

WASTE MANAGEMENT

Throughout the year, the Limestone Coast region has taken collective actions to reduce the amount of waste disposed to landfills and increase efficiency in regional waste management. However, waste management remains a critical regional issue, and even become more significant after the announcement of China National Sword Policy in July 2017.



From 1 January 2018, China has increased the standard of recyclables it accepts as imports. This means that China no longer accepts the types of products that Australia can viably produce for export and the waste industry can no longer rely on China as a destination for its recyclable materials.

The impacts of the China National Sword Policy present an opportunity to re-shape South Australia's as well as the Limestone Coast region's recycling industry by developing local markets for recyclable materials and establishing a truly circular economy.

The following are priority projects undertaken in the Limestone Coast:

LIMESTONE COAST REGIONAL WASTE AND RESOURCE RECOVERY INFRASTRUCTURE PLAN

The region faces challenges for waste management and related infrastructure including transporting waste from some locations to landfills in the region or to other regions, which involves long travel distances and associated costs. There are also long travel distances and high costs involved in sending recovered materials to recycling markets and exports in Adelaide and Melbourne.

The LCLGA acknowledge the significance of a coordinated approach to regional waste management for its seven constituent councils. In collaboration with consultants, the LCLGA commenced the development of Limestone Coast Regional Waste and Resource Recovery Infrastructure Plan in May 2018. The purposes of the project are:

1. To develop an integrated infrastructure plan that considers SA's Waste Strategy 2015-2020 and the SA Waste and Resource Recovery Infrastructure Plan;
2. To identify infrastructure required for the region that best achieves economies of scale;
3. To identify options for future waste and resource recovery infrastructure;
4. To identify options for the LC region to input waste with other regions to create a critical mass (legal restrictions associated with cross-border movement of waste needs to be specified in the plan);
5. To identify innovative infrastructure for the region;
6. To increase employment opportunities in the region through waste and resource recovery.

The plan will provide information on existing waste infrastructure in the region, current resource recovery initiatives and opportunities for infrastructure provision and improvements. The merits and cost benefits (or business case) of purchasing mobile and shared resource recovery equipment will be considered within current policy settings and economic climate.

To date, literature review, data collection, site visits and consultant to 19 businesses/ waste contractors in region have been completed.

Neighboring councils in Victoria have been contacted to understand waste volume and waste and recycling infrastructure. Business case for alternatives and final plan will be delivered no later than October 2018.

WASTE MANAGEMENT

WASTE LESS, DIVERT MORE

'Waste Less, Divert More' is adopted from the 'Love Food Hate Waste' campaign which runs in NSW and VIC. The project focus on reducing food waste disposed in the general waste bin through raising awareness on food waste, its impacts and how households can reduce it thus saving money and the environment.

A short TV commercial has been produced using infographic and animation demonstrating the amount of food wasted in landfills, impacts on natural resources and environments, tips to avoid food waste and ways to recycle food scraps.

- › Currently the commercial is broadcasted on WIN TV during targeted education programme, covering 50 spots from July to September. Total audience reached 89,700, including the Limestone Coast, Riverland, Murray Lands, Western Victoria and Southern New South Wales.
- › The short video will be shared on Youtube, Council social media and the LCLGA website.
- › Other educational and awareness raising collateral (print and digital) are currently being developed and will be distributed in the region.

Putrescible waste in the Limestone Coast has to be transported over 100km in some parts of the region. If food waste is decreased by at least 10%, this would lead to about 450 tonnes of food waste being diverted from landfill, a decrease in greenhouse gasses emission, and savings for Councils.

SCHOOL WASTE REDUCTION AND RECYCLING CHALLENGE

The 2018 School Waste Reduction and Recycling Challenge is held for the second year following the successful outcomes in 2017.

This year competition categories increase from 3 categories to 4 categories as followed:

1. Least general waste per capita
2. Most recyclables per capita
3. Least amount of general waste and recycling generated per capita
4. Highest amount of waste composted per capita

This year 15 schools, kindergartens and childcare centres registered to take part in the challenge, with 12 schools undertaking waste reduction activities and engaging a total of 2,161 students across the Limestone Coast. Data of the observations were received from 10 schools. Schools can enter as many competition categories as they like. The challenge commenced on 5 March and ended on 6 April 2018. Prizes are awarded to the top three schools in each category - First Prize \$1,000, Second Prize \$500, Third Prize \$250. Prizes will be awarded at the Award Ceremony being organised at the August LCLGA Board meeting in District Council of Grant.

One of the significant outcomes of this project is that schools developed or improved strategies to reduce waste sent to landfill and are continuing to implement them, even after the challenge ended. Strategies used are such as nude food days, putting up posters around schools in strategic positions, newsletter articles, encouraging students to make their own sandwiches rather than buying sandwiches as these have a lot of packaging, and encouraging students to dispose waste in the correct bin.



SPORT AND RECREATION

Local Government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation and Sport to deliver the Star Club Program in the Limestone Coast. The Star Club Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management.

LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport. The long term goals of this program are:

- > to ensure clubs in the region are compliant with State and Federal legislation,
- > clubs are financially stable through prudent self-management and have access to appropriate funding
- > maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

Compliance

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

Planning

Long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.

The Starclub Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils. This Group provides direction and feedback for the Starclub Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.



SPORT AND RECREATION

The STARCLUB Field Officer program delivered the following outcomes in 2017-18:

- > Had 128 face to face meetings with clubs/associations providing support in the STARCLUB Program, as well as Funding, Strategic Planning, Facility Planning, Sports Tourism Opportunities, Conflict Resolution, Volunteer Support, Financial guidance and various other sports related issues. Plus provided support to clubs with hundreds of phone calls and emails received.
- > Grant Assistance given to Clubs and Associations. The SFO provided advice and support to 36 clubs looking to apply for grants. In the 2017/18 financial year over \$2.2million of Office and Recreation and Sport Funding has been given to Limestone Coast Clubs and Associations
- > The STARCLUB Field Officer also provided the following training and education for clubs in the region.
 - **3 Child Safe Officer Courses;**
 Mount Gambier - 13 attendees, representing 7 clubs
 Millicent - 11 attendees, representing 7 clubs
 Robe - 8 attendees, representing 3 clubs
 - **2 Emotionally Coaching Children Courses;**
 Mount Gambier - 39 attendees, representing 25 clubs
 Naracoorte - 11 attendees, representing 7 clubs
 - **1 Essentials to Coaching Children Course;**
 Bordertown - 15 attendees, representing 9 clubs
- > The SFO has worked with 7 clubs across the region on putting together their Strategic Plan. This has been a free service for clubs. To get a private consultant to come in and put together a plan would cost clubs hundred and maybe even over a thousand dollars. A strategic plan helps clubs become sustainable long term and is an essential tool when applying for funding, especially facility improvement funding.



SPORT AND RECREATION

Below is a table comparing the regions STARCLUB numbers from 2016-17 to 2017-18. In all areas we have seen an increase in clubs registering and progressing through the program. This is due to the support councils have shown to the program.

STARTCLUB STATUS	2016-17	2017-18
Level 1 - Registered Number of sport and recreation organisations registered in the STARCLUB program	212	232
Level 2 – Submitted All questions have been answered online as wither Yes, No or In Progress	126	144
Level 3 - Provisional online status achieved At least 3 questions in each of Parts 1-5 must be answered YES including all mandatory questions	71	87
Level 4 - Full STARCLUB recognition achieved A consultant has met with the club and determined if the club has appropriately met criteria for 'Recognition'	33	40

LIMESTONE COAST REGIONAL SPORTING ACADEMY (PILOT PROGRAM)

In partnership with the Office for Recreation and Sport and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.



The LCRSA has four main objectives:

1. To identify regional sporting talent
2. To educate and develop youth in the region
3. To provide pathways to State and national representation
4. To develop the skills of regional coaches



The 12 Athletes were:

1. Cody Lewis - Hockey
2. Madisyn Freeman - Aussie Rules
3. Brock Keding - Baseball
4. Thomas Bignell - Swimming
5. Connor Prior - Cricket / Soccer
6. Hannah Elliott - Athletics
7. Jade Delaney - Hockey / Tennis / Golf
8. Kynen Adams - Aussie Rules
9. Zachary Walker - Basketball / Aussie Rules
10. Jaxon Rayner - Motorcross / Enduro / Supercross
11. Brad Hann - Athletics
12. Georgia Clarke - Hockey

SPORT AND RECREATION

These athletes were provided with a 12 month Gym membership, a full muscular skeletal assessment screening and report, a 12 month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

In December last year the Academy formed a partnership with the University of South Australia. I would like to take this opportunity to personally thank Ian McKay (Regional Manager – Uni SA, Mount Gambier Campus) for his passion and drive for our program. Ian, has played a major role in ensuring this partnership exists. The Academy uses the Uni SA Mount Gambier Campus for its education sessions. The athletes also were able to travel to Adelaide and complete high-level testing usually reserved for professional athletes, at the Uni's High Performance Centre. This was a fantastic trip and the athletes were also able to meet the Minister for Sport and Racing, the Hon. Corey Wingard MP, as part of the State Governments partnership with the Academy.



The current intake of Athletes will complete the 12 month program at the end of October 2018. From there we are looking to expand the program at a sustainable rate. The Academy is in the process of finalising partnerships with Hockey SA and Athletics SA and is working with a number of other State Sporting Bodies to have sport specific programs available to athletes and coaches. We were successful in obtaining funding from the Office for Recreation and Sport to extend the program for 12 months with an option for another 12months, dependent on meeting criteria.

The Academy is also working with Local Government and Businesses to ensure the program can be a long term one in the region.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. All athletes have been great ambassadors for the program. We look forward to continuing supporting our current and future LCRSA athletes in the coming years.



REGIONAL ROAD SAFETY

OBJECTIVES

The overarching responsibility of the MAC Regional Community Road Safety officer is to advance road safety in the South East region whilst promoting and raising awareness of MAC's road safety programs.

The priority work areas identified for 2017/2018:

- > MAC Campaign Support
- > Workplace Engagement
- > Digital Engagement
- > Community Engagement
- > Community Road Safety Groups



MAC CAMPAIGN SUPPORT

Our strong relationship with regional print and electronic media enabled the promotion of MAC's campaign messages throughout the year. The use of our social media (Facebook) was instrumental in pushing the messages out to the media, local members and community road safety groups.

MAC campaigns such as "It's a long road to the MCG", "Dutch Reach" "Gear up – Ride Safe" "Be a Good Egg", "Worth the Stop" and the SANFL Community Football Country Championships are good examples of supporting MAC's statewide campaigns. The "No Winners Here" weekly road safety message continued to be circulated to all community road safety groups, Councils, regional media and interested stakeholders.

The same road safety message was updated each week and placed on the pages of 7 country football associations in South Australia during the football and netball season highlighting the unnecessary level of road trauma on regional and rural roads.

Country Footy SA were able to post this the weekly update on the pages of the majority of SA country football leagues on the weekend of the SA Country Football Championships. The weekly emails usually carry a themed MAC road safety message. With SAPOL present the MAC sponsored road safety presentation to players and members of the Mundulla Football Club. Campaign results from MAC's Country Football road safety round, "It's a long road to the MCG", the LCLGA's weekly email, "No Winners Here" and our work with Basketball Mount Gambier promoting Fatality Free Friday clearly demonstrates that the medium of sport in country communities reaches target audiences at risk and those who have the capacity to positively influence the road safety behaviour of others.

INDUSTRY WORKPLACE ENGAGEMENT

In step with the South Australian Road Safety Strategy – Towards Zero Together we begun workplace activities in alignment with the region's key industries and major employers. In association with One Forty One Plantations (Forestry/manufacturing) and the establishment of a regional Safe Freight Network, progress is being made on improving workplace driving, road safety culture and the interaction of the Heavy Vehicle industry with other road users.

This network is expected to include the various sectors that comprise the regional freight task, forestry, livestock, fluids, bulk and general freight and contractors.

Using available training resources from the ARRB and NRSPP and the LGA Training Services we have alerted industry of informative and business improvement (road safety/resultant economic benefits) opportunities through webinars. For example, "Making Safety a Stronger Priority" highlighting the learning points from Daryl Dickenson's Transport case study, a Queensland based SME who have over time embedded a road safety culture with their employees.

Councils have also been encouraged to participate in online webinars that cover national issues and best practice on Logistics/Construction of Safe Cycling and Safe Cycling as offered by the NRSSP.

The Regional Community Road Safety Officer is now a member of the LCLGA's Roads and Transport Working Group. This role has gained greater significance now that the Australian Government's expects road safety applications to outline benefits as essential components of funding submissions for roads and infrastructure projects.

Input into SA Power Networks regional consultations contributing regional views on roadside power infrastructure.

Feedback provided to the Manager of Destination Development at the South Australian Tourism Commission (SATC) on the condition of our regional road network and the impact on our self drive market.

REGIONAL ROAD SAFETY

DIGITAL ENGAGEMENT



Our use of social media that began in 2016 is now an important part of our communications package. Facebook posts highlighting campaigns, issues and events are also used to educate all road users. Regular social media posts promote and share current MAC road safety campaigns.

Opportunities are also seized to promote timely road safety messages that relate to regional issues for example, fatigue, drink/drug driving and speed. For example, one of our posts in late winter on the dangers of "Black Ice" on roads reached over 6,600 and engaged with 800 people.

Conduct a "Lights on During Daylight Driving" radio road safety message that began on Triple M and Star FM at the beginning of Winter 2018 and continued for the month of June. This campaign and others was also made available to community radio stations in the Tatiara and the Lower South East.

An innovative road safety campaign was introduced in the lead up to Christmas 2017 with The Border Watch newspaper group who have 3 regional newspapers in the South East as well as an online presence and e-edition. This campaign involved members of SAPOL, the SA Ambulance Services, SES and the SAMFS as well as Local Government delivering messages in both digital and print formats. 6 videos were produced with first responders imparting sobering road safety message, urging people to adopt safe driving behaviours. 11,309 Facebook users were reached in this Xmas Holiday campaign.

The Limestone Coast has the highest tourist visitation rates in regional South Australia and the self-drive market comprises most of our visitors. Recognising this, a creative info-page and accompanying editorial was placed in the 2018 "Stay Another Day" regional tourism magazine. The magazine with a print run of 20,000 has a long shelf life and offers several road safety tips to keep visitors, residents and our roads safer.

Regional media has continued to demonstrate their commitment to regional road safety with their willingness to distribute key road safety messages. We acknowledge and thank ABC SE Local Radio, Southern Cross Austereo, WIN Television, The Border Watch and Fairfax regional media for their support.



COMMUNITY ENGAGEMENT



In conjunction with the combined Rotary Clubs of Mount Gambier assist with the coordination of Road Safety Education (RSE) "Rotary Young Driver Awareness (RYDA) program in September 2017. 99 Year 11 students (L and P plate drivers) from 7 regional schools participated. RYDA is now entering its 4th year and planning is underway to establish RYDA in the Tatiara region in 2019.

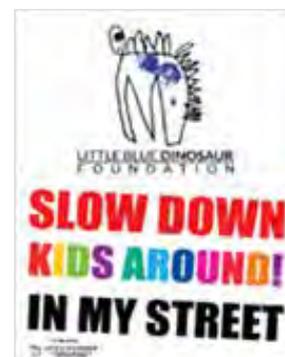
Road safety presentations were made to local service clubs, e.g. Rotary, Young Leo's (Lions), as well as Probus who participated in "Safer Seniors" presentations.

Assist with the promotion and coordination of the Annual Regional "Lights and Car Safety Check" championed by Rotary in the Limestone Coast. Evening sessions were held at Bordertown, Naracoorte, Millicent and Mount Gambier the first Thursday after the end of daylight saving.

We produced a 2018 Road Safety Calendar with student participation from 2 regional Primary Schools, a collaboration with the Mount Gambier and District Road Safety Group, SAPOL, SAMFS and Local Government. Released at participating schools in December 2017 with joint road safety presentations from SAPOL and the LCLGA.

Reinstated the "Slow Down, Kids Around" and "Hold My Hand" Summer Holiday time campaign aimed at drivers, parents and young children in all member Councils. Running from December 2017 to February 2018, this popular initiative was also embraced by our regional media and Town Progress Associations in some of our smaller communities in 2018.

Coordinated the visits of 2 professional racing teams competing in the National Road Series "Tour of the Great South Coast" to local schools. These visits are now entrenched in the annual tour and last year over 400 students from 4 schools attended sessions informing students on road safety, safe cycling along with health and wellbeing.



REGIONAL ROAD SAFETY

Led a successful 3 day road safety campaign coinciding with "Fatality Free Friday" in May 2018. This involved Local Government, SAPOL, SAMFS, a community road safety group, the Mount Gambier Pioneers Basketball Club and regional media. The Pioneers are the region's highest profile sporting club who successfully compete in the South East Australia Basketball League (SEABL) and who share MAC's commitment to road safety. The Pioneers Board have expressed their desire to repeat the Fatality Free Friday campaign in 2019.

Assisted managers of regional Migrant Resource Centres (MRC's) identify and take up opportunities for driver education for new arrivals.

Promoted the availability of partner programs to community groups, sports, service, senior's clubs and business and community groups.



Promoted the existence of Funding Grants, e.g. DPTI's Resident's Win, Community Grants supported by MAC, RAA's regional safety grants, Bendigo Bank Community Fund, OTR and the Foundation for Regional and Rural Renewal (FRRR) "Small Grants" program.

Together with the District Council of Robe we assisted the Board of the Robe Community Bank with the development of a road safety project that will inform International drivers on road safety and rules. A further project has been flagged aimed at pedestrian safety during peak holiday time and festivals.

Raised opportunities for the community to engage in community consultation and "Have their Say" on road safety issues, e.g. the proposed changes to the licensing of Motor Cycle Riders in SA.

Liaised with regional Councils about the need to upgrade dated and dilapidated roadside safety signs.

Increased road safety awareness by promoting the International "World Day of Remembrance for Road Traffic Victims" in November 2017 and Road Safety Week in May 2018.

With support of the Department of Planning, Transport and Infrastructure (DPTI), and the Council of the Ageing (COTA), facilitate "Moving Right Along" sessions to Proboscis Clubs in the Tatiara region.

Assist COTA with the local recruitment of "Peer Group" educators.

Assisted the RAA's Education Programs unit with the regional delivery of road safety education sessions in several our towns and communities. Opening up rural access to their "Years Ahead", Car Fit" and the correct fitting of child restraints information and training sessions. Assisted in creating opportunities for residents to contribute to RAA surveys on the conditions of the State's road network were also promoted.



COMMUNITY ROAD SAFETY GROUPS

Actively engaged, supported and encouraged Community Road Safety Groups that operate in the Tatiara, Wattle Range and Mount Gambier and surrounding districts. The Regional Community Road Safety Officer regularly attended these meetings often out of office hours and facilitates the sharing of information between the groups.

Guided Community Road Safety Groups with their localised and region activities, e.g. the development of action or strategic plans.

Assisted the Wattle Range Road Safety Group and Council with their major project, the upgrade of the regional road safety training centre in Millicent.

Encouraged and promoted the number of "Driver Reviver" roadside stations in the Limestone Coast and adjacent regions for travellers at peak holidays times such as Easter and Christmas.

When necessary, assisted road safety groups draw road hazards to the attention of the relevant authorities. For example, access issues for vehicles to pull into and out of rest areas and in school precincts.

In conjunction with the Mount Gambier and District Road Safety Group assisted with the development of "Slow Down" decals for placing on householder's kerbside rubbish bins located in strategic places within 2 Council areas.

Promoted the availability of programs offered by MAC partner's, viz, SAPOL, RAA, DPTI and RAP and encouraged groups to access youth-based initiatives e.g. Prevent Alcohol Related Road Trauma in Youth (PARTY).

CLIMATE ADAPTATION

Following the 2016 Limestone Coast Regional Climate Change Adaptation Plan and Sector Agreement between the Government of South Australia (represented by the Minister for Climate Change), the LCLGA, RDA LC and the SE NRM Board, the Limestone Coast Climate Adaptation project commenced in August 2017 with membership of the committee and a Terms of Reference being adopted at the October 2017 LCLGA Board meeting. Prael Wongthong was appointed to the role of Climate Adaptation Project Officer.

Key responsibilities include:

- > Facilitating and overseeing the Planning for Sea Level Rise in the Limestone Coast Project (LiDAR Mapping)
- > Developing a Community Education and Awareness Strategy for Climate Adaptation (Climate Education and Awareness Strategy - CEAS)
- > Supporting Councils and partner stakeholders to implement the CEAS
- > Strengthening collaboration and building community connections to ensure the long-term success of the CEAS

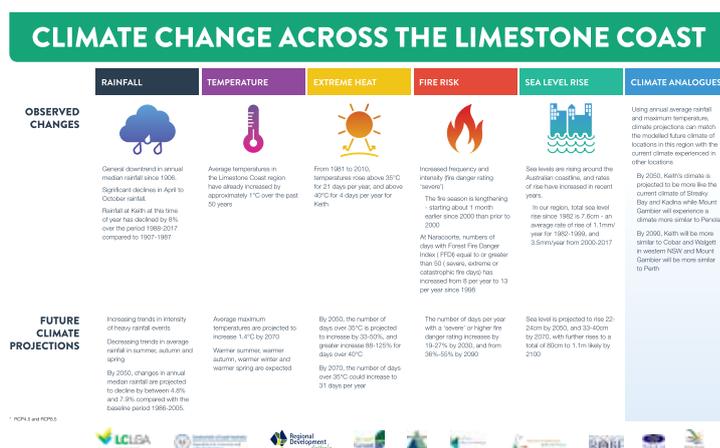
HIGHLIGHTS

PLANNING FOR SEA LEVEL RISE IN THE LIMESTONE COAST (LIDAR MAPPING)

- > A successful application was submitted by the LCLGA under the Natural Disaster Resilience Program (NDRP) to complete LiDAR mapping for the coastline and high risk areas from the SAVIC border to the Coorong/ Murray mouth. The Laser Imaging Detection and Ranging information will be used to identify assets that are threatened (social, cultural, built and environmental), and to progress the actions to protect and adapt coastal communities and environments from the likely impacts of sea level rise, storm surge, inundation and increased erosion. This information can also be used to determine areas for future development that are not likely to be at risk and to amend development plan to restrict development.
- > The Contractor commenced the LiDAR data acquisition and photogrammetry in May 2018. Data products of Penola and Naracoorte Creek have been delivered, and the remaining data are currently being processed. Complete data sets will be delivered in August 2018.
- > The LCLGA on behalf of 7 constituent councils submitted a grant application to the NDRP for funds to undertake data interpretation and inundation mapping.

COMMUNITY ENGAGEMENT

- > Earth Hour, a global environmental initiative aiming to raise awareness about climate change, was hosted for the first time in the Limestone Coast region. Various awareness raising activities were conducted during Earth hour Week (19 – 23 March 2018) and Earth Hour Day (24 March 2018) in the City of Mount Gambier, District Council of Grant, Wattle Range Council, Naracoorte Lucindale Council, District Council of Robe and Tatiara District Council.
- > Activities included displays at local libraries, accompanied with selection of books and DVDs in relation to climate mitigation and adaptation; documentary screening, school lessons, dinner by candle light at restaurant, and switch off of lights at Council buildings.
- > Collateral (print and digital) in relation to the changing climate in the Limestone Coast, climate projections and climate adaptation such as infographics, pull-up banner, posters and inspiration pack (information kit) were developed as part of education and awareness raising program.
- > The Project Officer continues to engage with local community to raise awareness and understanding about climate change. This include the elderly community, members of community with disability, schools, migrants, hospitality sector (café, bar, restaurant), health sector and industry. Engagement approaches vary from face-to-face communication, presentation, small group discussion to electronic mailing network.



CLIMATE ADAPTATION

STRATEGIC

- › Education and awareness raising is a cross-sectoral adaptation option which is relevant to multiple sectors and multiple audiences. Improved climate change awareness and education is one factor that is globally, nationally and regionally seen as a facilitative tool to improve adaptive capacity in the society as a whole.
- › The Limestone Coast Climate Education and Awareness Strategy forms the commitment of the LCLGA to ensure that the community and partner stakeholders have the information and support they need to make the right decisions.
- › The CEAS recognise climate change as multifaceted phenomenon, focus on positive and inspiring actions and encourage actions towards multidisciplinary approach.
- › Four priority areas of the CEAS are:
 - I) Understanding and communication;
 - II) Adaptive capacity and community resilience;
 - III) Behaviour change; and
 - IV) Partnership and collaboration.
- › As climate continues to change throughout the Limestone Coast, impacts will be experienced by our communities, natural ecosystems, business and industries. Climate adaptation and mitigation cannot be achieved by an effort in isolation. The LCCAC will continue to support Councils and partner stakeholders in tackling priority issues like climate-induced inundation in coastal areas, impacts of extreme events to vulnerable community and water management for the benefit of community and environments.



SUBSTANCE MISUSE

Substance Misuse Limestone Coast very much appreciates the contribution made by the LCLGA in supporting the activities of the programme. Since the signing of the agreement with the Alcohol and Drug Foundation in April 2017 the Substance Misuse Project Officer and Group have made significant progress in achieving their goals.

Summary of Outcomes: Developing of Communication Plan and Action Plan for stakeholder engagement in Community

AOD EDUCATION IN SCHOOLS

- › Researched evidence based AOD school educative programs. Including discussions with Alcohol & Drug Foundation (ADF) who pointed towards "Climate Schools". Climate Schools is an on-line, cartoon based, Canadian educative program which has been upgraded and value-added by NDARC (National Drug and Research Centre) specifically for Australian students. Early research shows that alcohol and cannabis use has been significantly delayed in students who have undertaken Climate Schools.
- › Negotiated with NDARC for the cost of Climate Schools be more accessible for smaller regional schools. Therefore the cost for use of Climate Schools has dropped for every Limestone Coast School from \$900 to \$250 per school.
- › Tenison Woods College has undertaken Climate Schools with Year 10 Cohort.
- › Tenison Woods College Year 10's will gain 10 SACE Points when supporting year 9 teachers delivery of Climate Schools to Year 9's, and show case their learnings to their parents at a parent evening in Term 3. Students will receive a Certificate of Participation in being a Year 10 Leader and Peer Support from Substance Misuse Limestone Coast.
- › Tenison Woods College Wellbeing Teacher, made a power point for Teachers to use with activities for students that re-affirms Climate Schools' messages. This can be used as an adjunct for the educative program, and can be used by other Limestone Coast schools, cherry picking lessons if they are time poor and cannot fit in all 6 lessons.
- › Allendale East Area School has initiated engagement with Climate Schools.
- › Tenison Woods College and Substance Misuse Limestone Coast have featured in an LDAT story on the ADF Website; <https://community.adf.org.au/implement/stories/connection-reduce-substance/>

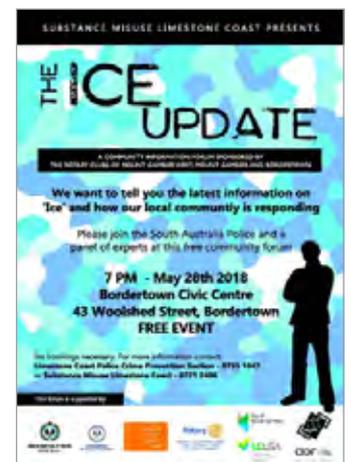
COMMUNITY PARTNERSHIPS

SMLC has \$1000 seed funding for community groups in each Council area to develop and provide programs for disengaged persons to be involved in active pursuits to minimize boredom and vulnerability and isolation.

- › Met with Limestone Coast Council CEO's, Community Development Officers, Rotary Clubs, Lions Clubs and community groups to discuss community partnership project, including seed funding for community people to engage in primary prevention programs for their regions vulnerable populations. The following outcomes are a result of SMLC meeting with community groups, clubs and Councils.
- › Port MacDonnell Bay Town Group are forming a sub-group "District Carers Connecting", with the aim to connect people in the Wattle Range Council area who are caring for others, to expand their world, make new connections, reduce isolation and loneliness and participate in therapeutic activities. They will be incorporating a mini-bus to transport people from Tarpeena to District Carers Connecting activities, furthering connection of isolated people.
- › Kingston SE Branch of Watch SA are partnering with SMLC and the Kingston District Council to connect with isolated and vulnerable people to reduce isolation, loneliness and increase their positive activity options.

COMMUNITY FORUMS

- › Specialist Speakers engaged:
- › Mt Gambier Community Forum, opened by Troy Bell MP, approximately 120 audience members
- › Bordertown Community Forum, opened by Nick McBride MP, approximately 70 audience members
- › Community Forums planned for District Council of Robe, 30th July 2018, Kingston District Council, 13th August, Naracoorte Lucindale Council 20th August and Wattle Range Council 3rd September 2018.



ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2017 - 2018, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Dominic Testoni (Executive Officer), Michaela Bell (Projects Manager), Tony Elletson (LCLGA Star Club Field Officer), Rob Forgan (Community Road Safety Officer), Biddie Shearing (LCLGA Tourism Industry Development Manager) June Saruwaka (Regional Waste Management Coordinator) and Mae Steele (Executive Support Officer). The Team farewelled June Saruwaka (Regional Waste Management Coordinator until March 2018, Maternity Leave). and welcomed Prae Wongthong (Climate Adaptation Project Officer in August 2017 & Regional Waste Management Coordinator in March 2018)

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

LCLGA enjoys a close working relationship with RDALC Board members and staff.

Dominic Testoni
Executive Officer

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2018



FINANCIALS TO COME

RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: EXECUTIVE OFFICER
RE: LCLGA Audited Financial Statements

BACKGROUND

The Subsidiary's audited financial statements for the period 1st July 2017 to 30th June 2018 are provided at attachment A.

RECOMMENDATION

It is recommended that LCLGA Board;

1. Receive and note the report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.
3. Adopt the audited accounts and appended to the Association's 2017-2018 Annual Report.

Moved:

Seconded:





**Limestone Coast Local Government
Association**

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2018**

Limestone Coast Local Government Association

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Limestone Coast Local Government Association

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2018

	Note	2018 \$	2017 \$
Income			
Local Government Council Contributions	2	680,629	635,890
Other Contributions	2	422,510	229,313
Other Income	2	(61,102)	94,152
Project Income	2	291,200	794,787
Unbudgeted Project Income	2	86,000	-
Total Income		1,419,237	1,754,143
Expenses			
Operating Expenses	3	(231,237)	(201,469)
Salaries and Wages	4	(554,842)	(503,753)
Project Expenditure	5	(650,180)	(304,837)
Unbudgeted Project Expenditure	5a	(47,136)	(782,502)
Total Expenses		(1,483,395)	(1,792,561)
Total Comprehensive Profit (Loss)		(64,158)	(38,418)

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2018

	Note	2018 \$	2017 \$
Assets			
Current Assets			
Cash and Cash Equivalents	6	891,218	864,031
Trade and other receivables	7	47,608	113,204
Total Current Assets		<u>938,826</u>	<u>977,235</u>
Total Assets		<u>938,826</u>	<u>977,235</u>
Liabilities			
Current Liabilities			
Trade and other payables	8	24,605	32,448
Staff Benefits	9	31,047	24,806
Other Liabilities	10	553,892	526,541
Total Current Liabilities		<u>609,544</u>	<u>583,795</u>
Total Liabilities		<u>609,544</u>	<u>583,795</u>
Net Assets		<u>329,282</u>	<u>393,440</u>
Member's Funds			
Accumulated surplus		329,282	393,440
Total Members Funds		<u>329,282</u>	<u>393,440</u>

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

STATEMENT OF CHANGES IN MEMBER FUNDS
FOR THE YEAR ENDED 30 JUNE 2018

	Accumulated Surplus \$
2018	
Balance at the beginning of the year	393,440
Surplus for the year	(64,158)
Balance at the end of year	<u>329,282</u>
2017	
Balance at the beginning of the year	431,858
Surplus for the year	(38,418)
Balance at the end of year	<u>393,440</u>

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2018

	Note	2018 \$	2017 \$
Cash from operating activities			
Receipts from members		680,642	635,890
Other receipts		738,608	1,022,698
Payments to suppliers		(1,392,063)	(1,658,989)
Net cash provided from operating activities	11	27,187	(401)
Net increase in cash held		27,187	(401)
Cash at beginning of financial year		864,031	864,432
Cash at end of financial year	6	891,218	864,031

The accompanying Notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018**

Note 1: Statement of Significant Accounting Policies

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Local Government Act (1999). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected noncurrent assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue by the members of the committee.

(a) Comparatives

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(c) Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

(f) Impairment of assets

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Revenue

Non-reciprocal grant revenue is recognised in the statement of comprehensive income when the association obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the association and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied. When grant revenue is received whereby the association incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax (GST).

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018**

(h) Trade and other payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(i) Trade and other receivables

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

(j) Critical Accounting Estimates and Judgments

Key estimates

(i) Impairment - general

The association assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the association that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 2: Revenue

	2018	2017
	\$	\$
Local Government Contributions		
City of Mount Gambier	190,243	178,369
District Council of Grant	83,063	77,283
Wattle Range Council	142,573	133,057
Naracoorte Lucindale Council	95,581	89,080
District Council of Robe	45,644	43,080
District Council of Tatiara	80,631	75,025
District Council of Kingston	42,894	39,996
Total	680,629	635,890
Other Contributions		
South Australian Tourism Commission	89,747	45,441
Local Government Association	154,777	88,997
Regional Development Australia	37,986	10,000
Starclub Funding	75,000	55,000
Road Safety Funding (MAC)	65,000	29,875
Total	422,510	229,313
Other Income		
Interest Revenue	22,483	18,968
Funds Carried Forward	(90,085)	57,462
Sundry Income	6,500	17,722
Total	(61,102)	94,152
Project Income		
LGA SA	-	65,535
Keep Australia Beautiful	-	12,370
Motor Accident Commission	-	2,000
Department of Environment and Water	68,000	-
Wattle Range Council - Cost Recovery	-	5,182
Office of Recreation and Sport	-	1,000
Federal Grants	223,200	708,700
Total	291,200	794,787
Unbudgeted Project Income		
Uni South Australia	6,000	-
NDRP Funding LiDAR Mapping	45,000	-
RD Limestone Coast	30,000	-
SATC Signage	5,000	-
Total	86,000	-
Total Income	1,419,237	1,754,143

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 3: Operating Expenses

	2018	2017
	\$	\$
Advertising	5,028	8,230
Audit fees	2,807	2,750
Bank Charges	1,204	541
Chairperson's Allowance	8,000	8,000
Computing	8,597	6,354
Governance	8,161	8,804
Insurance	13,502	7,781
Legal Fees	407	2,430
Minor Equipment	11,085	13,306
Motor Vehicle	53,740	48,126
Office Expenses	19,852	23,780
Rent	27,412	38,097
Seminars	3,160	-
Trade Shows	29,427	9,726
Training	5,491	4,671
Travel and Accommodation	33,364	18,873
Total	231,237	201,469

Note 4: Salaries and Wages

Salaries and Wages	495,946	452,244
Superannuation	46,221	42,296
Oncosts	6,434	6,589
Accrual movement	6,241	2,624
Total	554,842	503,753

Note 5: Project Expenditure

Admin	-	2,543
Minor Projects	-	203,754
Drug Action	40,000	-
Coastwatchers	217,200	-
Heritage Advisor	62,870	-
RDA Limestone Coast	88,740	-
Brand Development	15,600	-
Regional Growth Plan	81,086	-
Planning Reform	7,431	-
Climate Project	60,206	-
Sports Academy	29,681	-
Road Safety	7,965	31,814
Star Club	7,750	21,729
Tourism	23,773	33,395
Waste	7,877	11,602
Total	650,180	304,837

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 5a: Unbudgeted Project Expenditure

	2018	2017
	\$	\$
Admin	-	112
Minor Projects	-	770,713
Road Safety	-	2,000
Star Club	-	1,245
Tourism	-	-
Waste	-	8,430
Rating Equity State Project	600	-
Special Local Roads Program	6,535	-
Mixed Dozen	5,000	-
Regional Infrastructure Audit	5,000	-
Red Meat Cluster	30,000	-
	<u>47,135</u>	<u>782,502</u>

Note 6: Cash and Cash Equivalents

	2018	2017
	\$	\$
Petty Cash	250	250
Cash at bank	212,738	203,460
Term Deposit	678,230	660,571
Total	<u>891,218</u>	<u>864,281</u>

Note 7: Trade and Other Receivables

Trade and Other Receivables	<u>47,608</u>	<u>113,204</u>
Total	<u>47,608</u>	<u>113,204</u>

Note 8: Trade and Other Payables

Trade and other payables	44,313	20,642
GST Payable	(30,798)	4,958
PAYG Payable	11,090	6,848
Total	<u>24,605</u>	<u>32,448</u>

Note 9: Staff Benefits

Annual Leave Provision	<u>31,047</u>	<u>24,806</u>
Total	<u>31,047</u>	<u>24,806</u>

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 10: Unspent Project Funds

The unexpended funds reserve represents funds set aside for the future use on projects managed by the association

	2018	2017
Star Club Field Officer	\$	\$
Balance brought forward	42,453	38,453
Office for Recreation and Sport Funding Expenses	-	4,000
	<u>(4,000)</u>	<u>-</u>
Project funds not expended at year end	38,453	42,453
Regional Waste Management		
Balance brought forward	50,124	50,124
Funding Contributions	2,062	-
Expenses	(25,000)	-
	<u>27,186</u>	<u>50,124</u>
Project funds not expended at year end	27,186	50,124
Planning		
Balance brought forward	65,004	65,004
Funding Contributions	-	-
Expenses	(7,800)	-
	<u>57,204</u>	<u>65,004</u>
Project funds not expended at year end	57,204	65,004
Tourism		
Balance brought forward	182,080	162,080
SATC Project Contribution	-	20,000
Expenses	(30,230)	-
	<u>151,851</u>	<u>182,080</u>
Project funds not expended at year end	151,851	182,080
Procurement		
Balance brought forward	7,000	7,000
Project Contribution	3,000	-
Expenses	-	-
	<u>10,000</u>	<u>7,000</u>
Project funds not expended at year end	10,000	7,000
Training		
Balance brought forward	3,000	3,000
Project Contribution	-	-
Expenses	(3,000)	-
	<u>-</u>	<u>3,000</u>
Project funds not expended at year end	-	3,000

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 10: Unspent Project Funds (cont)

	2018	2017
Attraction & Retention	\$	\$
Balance brought forward	25,000	25,000
Project Contribution	-	-
Expenses	(25,000)	-
Project funds not expended at year end	<u>-</u>	<u>25,000</u>
Motor Accident Commission Road Safety		
Balance brought forward	-	57,462
Project Contribution	-	-
Expenses	-	(57,462)
Project funds not expended at year end	<u>-</u>	<u>-</u>
Rubble Royalty		
Balance brought forward	45,894	-
Project Contribution	101,416	45,894
Expenses	(45,000)	-
Project funds not expended at year end	<u>102,310</u>	<u>45,894</u>
Climate Change Project		
Balance Brought forward	100,986	-
DEW Contribution	-	63,000
RDA Contribution	-	37,986
Project Contribution	115,111	-
Expenses	(100,986)	-
Project funds not expended at year end	<u>115,111</u>	<u>100,986</u>
LC Collaborative		
Balance Brought forward	5,000	-
PIRSA Contribution	-	5,000
Transfer from accumulated surplus	(5,000)	-
Project funds not expended at year end	<u>-</u>	<u>5,000</u>
LC Sports Academy		
Balance Brought forward	-	-
Project Contribution	16,319	-
Expenses	-	-
Project funds not expended at year end	<u>16,319</u>	<u>-</u>

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 10: Unspent Project Funds (cont)

	2018	2017
Regional Signage Partnership	\$	\$
Balance brought forward	-	-
Project Contribution	10,457	-
Expenses	-	-
Project funds not expended at year end	<u>10,457</u>	<u>-</u>
Waste Infrastructure Plan		
Balance brought forward	-	-
Project Contribution	25,000	-
Expenses	-	-
Project funds not expended at year end	<u>25,000</u>	<u>-</u>
Total unspent funds reserves	<u>553,892</u>	<u>526,541</u>

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Note 11: Reconciliation of cash flow from operations with surplus for year

	2018	2017
	\$	\$
Net surplus for the year	(64,158)	(38,418)
<i>Changes in assets and liabilities</i>		
(Increase)/decrease in trade and other receivables	65,583	(95,555)
Increase/(decrease) in trade and other payables	(7,843)	12,530
Increase/(decrease) in staff benefits	6,241	2,624
Increase/(decrease) in other liabilities	27,364	118,418
	<u>27,187</u>	<u>(401)</u>

Note 12: Financial Instruments

Details of the significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 1 Summary of Significant Account Policies.

Categorisation of Financial Instruments

	Note	2018		2017	
		Due < 1 Year	Due > 1 Year	Due < 1 Year	Due > 1 Year
Financial Liabilities		\$	\$	\$	\$
Trade and other payables	8	44,313	-	20,642	-
Total Financial liabilities		44,313	-	20,642	-
Financial Assets					
Cash and cash equivalents	6	891,218	-	864,031	-
Total Financial Assets		891,218	-	864,031	-

Receivable and payable amounts disclosed exclude amounts relating to statutory receivables and payables.

The fair values disclosed in the table above have been based on cash and cash equivalents, trade and other receivables and trade and other payables short term instruments in a nature whose carrying value is equal to fair value.

I. **Credit Risk**

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the association.

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018**

Note 12: Financial Instruments (cont)

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties and by investing surplus funds in financial institutions that maintain a high credit rating.

There is no collateral held by the association securing trade and other receivables.

ii. Liquidity Risk

Liquidity risk arises from the possibility that the association might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The association manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

No assets have been pledged as security for any liabilities.

iii. Market Risk

Exposure to interest rate risk arises on financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows.

The following table illustrates sensitives to the association's exposure to changes in interest rates.

	2018		2017	
	% Weighted Average Interest rate	Carrying Value	% Weighted Average Interest rate	Carrying Value
Financial liabilities	\$	\$	\$	\$
Trade and other Payables	0.00%	44,313	0%	20,642
Financial Assets				
Cash at bank	0.00%	212,738	0%	203,460
LGFA Investment	2.45%	678,230	1.8%	660,571
Cash on hand	0.00%	250	0%	250

Note 13: Contingent Liabilities and Contingent Assets

At 30 June 2018, the association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018**

Note 14: Capital Commitments

At 30 June 2018, the association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Note 15: Events after the end of the reporting period

Since the reporting date, there have been no events that would materially impact on the contents of this report.

Note 16: Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to fund its programs. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 17: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2018

Note 18: Related Party Transactions

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2018
	\$
Short term employee benefits incl. Allowances	139,660
Post employment benefits	12,508

Key management personnel above includes the executive and the members of the Committee.

The specific banding of key management personnel and the Committee from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2018	2017
under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,000 to \$150,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members. There were no transactions with other related parties.

Note 19: Association Details

The registered office of the association and principal place of business is;

Limestone Coast Local Government Association
Level 1, 9 Bay Road
Mount Gambier SA 5290

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2018**

In the opinion of the committee, the Financial Statements comprising of the Statement of Financial Performance, Statement of Financial Position, Statement of Changes in Members' Funds, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2018 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Mayor Erika Vickery
President
Date:

Dominic Testoni
Executive Officer
Date:

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2018**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2018, the Association's Auditor, Tim Muhlhausler has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

President
LC Local Government Association

Chief Executive Officer
District Council of Grant

Chief Executive Officer
City of Mount Gambier

Chief Executive Officer
Kingston District Council

Chief Executive Officer
Naracoorte Lucindale Council

Chief Executive Officer
District Council of Robe

Chief Executive Officer
Tatiara District Council

Chief Executive Officer
Wattle Range Council

David Chant FCPA
Simon Smith FCPA
David Sullivan CPA
Jason Seidel CA
Renaë Nicholson CA
Tim Muhlhausler CA
Aaron Coonan CA
Luke Williams CPA

Mayor Erika Vickery
President
Limestone Coast Local Government Association Inc
PO Box 1445
MOUNT GAMBIER SA 5290

Dear Mayor Vickery,

Re: Limestone Coast Local Government Association – Financial Statements Audit – 2017/18

We have recently completed our audit of the financial statements and internal controls of Limestone Coast Local Government Association and intend to issue a modified report for the financial statements opinion. A draft copy of our intended report is attached for your reference.

Australian Auditing Standards require us to advise all the Immaterial Uncorrected Misstatements found during the audit. There are no Immaterial Uncorrected Misstatements to be reported.

I confirm also my intention to sign the Statement by Auditor regarding my independence, and confirm that for the audit of the year ended 30 June 2017 I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

Yours faithfully,

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA Registered Company Auditor
Partner

30 / 08 / 2018

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under Professional Standards Legislation

INDEPENDENT AUDITOR'S REPORT

To the members of Limestone Coast Local Government Association

Report on the Audit of the Financial Report

Qualified Audit Opinion

We have audited the accompanying financial report, being a special purpose financial report, of Limestone Coast Local Government Association (the Association), which comprises the statement of financial position as at 30 June 2018, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and the certification by the members of the Committee on the annual statements presenting fairly the financial position and performance of the Association.

In our opinion, except for the possible effects of the matter(s) described in the Basis for Qualified Audit Opinion paragraph, the accompanying financial report of the Association presents fairly, in all material respects, the financial position of the Association as at 30 June 2018, and its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Qualified Audit Opinion

We were not able to determine whether amounts disclosed as Unspent Funds on the Balance Sheet were genuine liabilities of the Association at the end of the financial year. Consequently, our opinion is qualified with respect to the accuracy of these amounts.

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia, and we have fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting and Restriction on Distribution and Use

Without modifying our opinion, we draw attention to Note 1 to the financial statements, which describes the basis of accounting. The financial report is a special purpose financial report that has been prepared to assist the Association to meet the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the Association and should not be distributed to or used by parties other than the Association. Our opinion is not modified in respect of this matter.

Responsibility of Management and the Committee for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and is appropriate to meet the needs of the members. Management's responsibility also includes such internal control as Management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Committee is responsible for overseeing the Association's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor
Partner

/ / 2018

RECOMMENDATION REPORT

TO: LC LGA DELEGATES
FROM: Executive Officer
RE: Limestone Coast Sports Academy

BACKGROUND

Upon adoption of the 2019 annual budget, the motion also made provision to complete the business case for the Limestone Coast Sports Academy and report back to the Board. At the time of the adoption we were still yet to finalise commitments from the State Government and several of the State Sporting Organisations (SSO's) who had shown an interest in partnering with the Academy.

We are now in a position to present the budget and can confirm the contribution of \$50,000 from the Office for Recreation, Sport and Racing (ORSR). We have also confirmed the intention of Athletics SA and Hockey SA to come on board with the program in a sports specific stream aligned to the core components of the academy.

Selection of the next intake is underway with 42 positions being made available in the coming years program with many of the pilot athletes returning for the second year. The partnership with the University of South Australia has been valuable to date with a key factor to the ongoing success of the Academy being the three-year program the University have designed for us along with the ongoing access to their high-performance centre in Adelaide.

Our partnership with the ORSR has continued to grow and we have engaged one of their senior managers Mr Kevin McCormack to assist with the athlete selection for the coming intake. The SSO's are also engaged with the selection of the athletes. The ongoing partnership with the various SSO's and strengthening our relationship with the ORSR, the South Australian Sports Institute and our key stakeholders is vital for the continuation of the program.

Contained in the budget is a contribution of \$30,000 from the LCLGA. It should be noted that we are recommending that these funds are allocated to the program from the LGA SA Outreach Services Program funding that is intended to build capacity in regions.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the report.
2. Note the allocation of the LGA SA funds to the program.
3. Write a letter of thanks to the Office for Recreation, Sport and Racing and the University of South Australia.

Moved:

Seconded:



ATTACHMENT A

Limestone Coast Sports Academy FY 2019 Budget

INCOME	
Funds carried forward	8,500.00
Office for Recreation, Sport and Racing	50,000.00
LCLGA	30,000.00
Athlete levy/membership	14,700.00
TOTAL INCOME	\$ 103,200.00
EXPENSES	
Advertising & Marketing	1,000.00
Coaching Honorarium/Education	10,000.00
Printing & Office Supplies	500.00
Computer & IT & Office Equipment	500.00
UNI SA Program	29,500.00
Travel for UNI SA testing	3,500.00
Gym Membership	16,800.00
Injury Prevention Screening	2,100.00
Uniforms	4,200.00
Travel	1,500.00
Wages & oncosts	24,150.00
Vehicle	2,000.00
TOTAL EXPENSES	\$ 95,750.00
Profit/Loss	<u>\$7,450.00</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Profit & Loss Budget Analysis FY2019
July to August

Account Name	July	August	September	1st Qtr	Total	Budget YTD	Variance	Notes	Commentary
INCOME									
City of Mount Gambier	180,098.00			180,098.00	180,098.00	180,097.00	1.00		
District Council of Grant	78,125.00			78,125.00	78,125.00	78,124.00	1.00		
Wattle Range Council	134,442.00			134,442.00	134,442.00	134,442.00	0.00		
Naracoorte Lucindale Council	90,027.00			90,027.00	90,027.00	90,026.00	1.00		
District Council of Robe	43,453.00			43,453.00	43,453.00	43,453.00	0.00		
District Council of Tatiara	75,842.00			75,842.00	75,842.00	75,841.00	1.00		
District Council of Kingston	40,417.00			40,417.00	40,417.00	40,417.00	0.00		
SATC				0.00	0.00		0.00		
LGA Funding				0.00	0.00		0.00		
RDA Funding				0.00	0.00		0.00		
Starclub Funding		106,000.00		106,000.00	106,000.00		106,000.00		Timing of budget allocation
MAC Funding				0.00	0.00	65,000.00	-65,000.00		
Interest	107.71	257.49		365.20	365.20	2,000.00	-1,634.80		
Funds Carried Forward	166,886.96			166,886.96	166,886.96		166,886.96		Funds brought forward for waste, signage, climate and sports academy
Sundry Income		390.00		390.00	390.00	1,250.00	-860.00		
DEW				0.00	0.00	7,000.00	-7,000.00		
NDRP				0.00	0.00	40,000.00	-40,000.00		
Total INCOME	\$809,398.67	\$106,647.49	\$0.00	\$916,046.16	\$916,046.16	\$757,650.00	\$158,396.16		
EXPENSES									
Advertising & Marketing				0.00	0.00	600.00	-600.00		
Audit Fees				0.00	0.00	3,250.00	-3,250.00		
Bank Fees	5.18	303.52		308.70	308.70	100.00	208.70		
Computing & IT	410.98	1,702.76		2,113.74	2,113.74	2,810.00	-696.26		
Occupancy	68.53	1,666.67		1,735.20	1,735.20	4,020.00	-2,284.80		
Governance				0.00	0.00	2,300.00	-2,300.00		
Insurances				0.00	0.00	1,600.00	-1,600.00		
Legal Fees				0.00	0.00	200.00	-200.00		
Miscellaneous Expenses	606.91	442.45		1,049.36	1,049.36		1,049.36		
Postage				0.00	0.00	180.00	-180.00		
Printing/Stationery	492.15	187.95		680.10	680.10	1,000.00	-319.90		
Projects	7,335.12	20,879.11		28,214.23	28,214.23	140,410.00	-112,195.77		
Seminars				0.00	0.00	200.00	-200.00		
Subscriptions				0.00	0.00	200.00	-200.00		
Telephones	980.54	420.64		1,401.18	1,401.18	1,470.00	-68.82		
Trade/Consumer Shows	1,448.64	1,743.40		3,192.04	3,192.04	8,500.00	-5,307.96		
Training		1,015.65		1,015.65	1,015.65	1,450.00	-434.35		
Travel/Accommodation/Meals	9,171.75	5,676.60		14,848.35	14,848.35	4,600.00	10,248.35		
Vehicles - Fuel	869.45	1,163.42		2,032.87	2,032.87	2,100.00	-67.13		
Vehicles - Leasing	3,316.63	3,316.63		6,633.26	6,633.26	7,100.00	-466.74		
Vehicles - Repairs/Maintenance	33.36	14.86		48.22	48.22	150.00	-101.78		
Wages	27,245.48	53,686.20		80,931.68	80,931.68	86,192.00	-5,260.32		
Wages - Superannuation	2,588.32	5,040.89		7,629.21	7,629.21	8,188.00	-558.79		
Wages - Workcover				0.00	0.00	802.00	-802.00		
Wages - FBT	0.00			0.00	0.00		0.00		
Wages - Accruals				0.00	0.00		0.00		
Total EXPENSES	\$54,593.04	\$97,260.75	\$0.00	\$151,853.79	\$151,853.79	\$277,422.00	(\$125,568.21)		
OTHER INCOME									
Unbudgeted Project Income	20,000.00	2,062.50		22,062.50	22,062.50		22,062.50		RDA contribution to leadership program
Total Other INCOME	\$20,000.00	\$2,062.50	\$0.00	\$22,062.50	\$22,062.50	\$0.00	\$22,062.50		
OTHER EXPENSES									
Unbudgeted Project Expenses		10,457.00		10,457.00	10,457.00	0.00	10,457.00		Regional signage partnership SATC
Minor Capital Purchases	1,500.00			1,500.00	1,500.00		1,500.00		
Total Other EXPENSES	\$1,500.00	\$10,457.00	\$0.00	\$11,957.00	\$11,957.00	\$0.00	\$11,957.00		
Net Profit/(Loss)	\$773,305.63	\$992.24	\$0.00	\$774,297.87	\$774,297.87	\$480,228.00	\$294,069.87		

Balance Sheet

As of August 2018

ABN: 42 930 727 010

Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$79,998.80
Business Access Saver		\$726,311.73
Term Deposit 1		\$678,230.23
Petty Cash		\$250.00
Trade Debtors		\$191,943.05
Total Assets		\$1,676,733.81
Liabilities		
Trade Creditors		\$55,770.34
CREDIT CARDS		
Executive Officer	\$541.44	
Starclub Field Officer	\$9.15	
Regional Waste Management	-\$562.94	
Tourism Industry Dev Officer	\$1,828.50	
Road Safety Officer	\$174.83	
Total CREDIT CARDS		\$1,990.98
GST LIABILITIES		
GST Collected	\$0.65	
GST Control Account	\$68,704.67	
GST Paid	-\$356.25	
Total GST LIABILITIES		\$68,349.07
PAYROLL LIABILITIES		
PAYG Payable	\$19,150.62	
Superannuation Payable	\$9,839.58	
Leave Provisions	\$31,047.07	
Total PAYROLL LIABILITIES		\$60,037.27
PROJECT LIABILITIES		
Star Club Field Officer	\$38,453.39	
Regional Waste Management	\$27,186.01	
Planning	\$57,204.00	
Tourism	\$151,851.29	
Procurement	\$10,000.00	
Rubble Royalty	\$102,323.46	
Total PROJECT LIABILITIES		\$387,018.15
Total Liabilities		\$573,165.81
Net Assets		\$1,103,568.00
Equity		
Retained Earnings		\$329,270.13
Current Year Earnings		\$774,297.87
Total Equity		\$1,103,568.00

This report includes Year-End Adjustments.

July 2018 to August 2018	Administration			Projects - Other			Tourism			Starclub		
	YTD	Budget	Variance	YTD	Budget	Variance	YTD	Budget	Variance	YTD	Budget	Variance
INCOME												
City of Mount Gambier	72,985.00	72,985.00	0.00	48,725.00	48,724.63	0.37	29,194.00	29,194.00	0.00	13,270.00	13,270.00	0.00
District Council of Grant	35,530.00	35,530.00	0.00	14,171.00	14,170.51	0.49	14,212.00	14,212.00	0.00	6,460.00	6,460.00	0.00
Wattle Range Council	58,493.00	58,492.50	0.50	29,155.00	29,155.50	-0.50	23,397.00	23,397.00	0.00	10,635.00	10,635.00	0.00
Naracoorte Lucindale Council	39,958.00	39,957.50	0.50	18,103.00	18,102.80	0.20	15,983.00	15,983.00	0.00	7,265.00	7,265.00	0.00
District Council of Robe	15,758.00	15,757.50	0.50	15,089.00	15,089.50	-0.50	6,303.00	6,303.00	0.00	2,865.00	2,865.00	0.00
District Council of Tatiara	34,458.00	34,457.50	0.50	13,818.00	13,817.50	0.50	13,783.00	13,783.00	0.00	6,265.00	6,265.00	0.00
District Council of Kingston	17,820.00	17,820.00	0.00	8,341.00	8,341.36	-0.36	7,128.00	7,128.00	0.00	3,240.00	3,240.00	0.00
SATC			0.00			0.00			0.00			0.00
LGA Funding			0.00			0.00			0.00			0.00
RDA Funding			0.00			0.00			0.00			0.00
Starclub Funding			0.00			0.00			0.00	56,000.00		56,000.00
Road Safety Funding (MAC)			0.00			0.00			0.00			0.00
Interest	365.20	2,000.00	-1,634.80			0.00			0.00			0.00
Funds Carried Forward			0.00			0.00	10,457.00		10,457.00			0.00
Sundry Income			0.00	1,250.00		-1,250.00	390.00		390.00			0.00
DEWNR			0.00			0.00			0.00			0.00
Federal Grants			0.00			0.00			0.00			0.00
Total INCOME	\$275,367.20	\$277,000.00	-\$1,632.80	\$147,402.00	\$148,651.80	-\$1,249.80	\$120,847.00	\$110,000.00	\$10,847.00	\$106,000.00	\$50,000.00	\$56,000.00
EXPENSES												
Advertising & Marketing		600.00	-600.00			0.00			0.00			0.00
Audit Fees		3,250.00	-3,250.00			0.00			0.00			0.00
Bank Fees	68.50	100.00	-31.50			0.00	74.02		74.02	55.00		55.00
Computing & IT	1,110.11	1,600.00	-489.89			0.00	793.45	250.00	543.45	52.56	250.00	-197.44
Occupancy	901.85	1,300.00	-398.15			0.00	208.33	620.00	-411.67	208.34	620.00	-411.66
Governance		2,300.00	-2,300.00			0.00			0.00			0.00
Insurances		1,600.00	-1,600.00			0.00			0.00			0.00
Legal Fees		200.00	-200.00			0.00			0.00			0.00
Miscellaneous Expenses	949.36		949.36			0.00			0.00	100.00		100.00
Postage		40.00	-40.00			0.00		40.00	-40.00		40.00	-40.00
Printing/Stationery	653.51	250.00	403.51			0.00	26.59	100.00	-73.41		100.00	-100.00
Projects			0.00	16,293.68	52,943.20	-36,649.52	515.45	6,000.00	-5,484.55		1,500.00	-1,500.00
Seminars		200.00	-200.00			0.00			0.00			0.00
Subscriptions		200.00	-200.00			0.00			0.00			0.00
Telephones	869.37	500.00	369.37			0.00	106.38	200.00	-93.62	106.35	200.00	-93.65
Trade/Consumer Shows			0.00			0.00	3,192.04	8,500.00	-5,307.96			0.00
Training	1,015.65	600.00	415.65			0.00		200.00	-200.00		200.00	-200.00
Travel/Accommodation/Meals	4,541.11	2,500.00	2,041.11			0.00	4,657.26		4,657.26	623.26	400.00	223.26
Vehicles - Fuel	736.02	700.00	36.02			0.00	362.76	600.00	-237.24	735.37	600.00	135.37
Vehicles - Leasing	2,463.82	2,500.00	-36.18			0.00	1,518.84	1,650.00	-131.16	1,633.60	1,650.00	-16.40
Vehicles - Repairs/Maintenance	33.36	50.00	-16.64			0.00		50.00	-50.00	14.86	50.00	-35.14
Wages & Oncosts	40,372.37	41,019.69	-647.32			0.00	17,530.52	18,130.52	-600.00	14,022.85	14,194.72	-171.87
Wages - FBT			0.00			0.00			0.00			0.00
Total EXPENSES	\$53,715.03	\$59,509.69	-\$5,794.66	\$16,293.68	\$52,943.20	-\$36,649.52	\$28,985.64	\$36,340.52	-\$7,354.88	\$17,552.19	\$19,804.72	-\$2,252.53
	221,652.17	217,490.31	4,161.86	131,108.32	95,708.60	35,399.72	91,861.36	73,659.48	18,201.88	88,447.81	30,195.28	58,252.53
OTHER INCOME												
Unbudgeted Project Income			0.00	20,000.00	0.00	20,000.00			0.00		0.00	0.00
Total Other INCOME	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER EXPENSES												
Unbudgeted Project Expenses			0.00		0.00	0.00	10,457.00		10,457.00		0.00	0.00
Minor Capital Purchases			0.00		0.00	0.00	1,500.00		1,500.00		0.00	0.00
Total Other EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,957.00	\$0.00	\$11,957.00	\$0.00	\$0.00	\$0.00
	0.00	0.00	0.00	20,000.00	0.00	20,000.00	-11,957.00	0.00	-11,957.00	0.00	0.00	0.00
Adjusted Profit/(Loss)	221,652.17	217,490.31	4,161.86	151,108.32	95,708.60	55,399.72	79,904.36	73,659.48	6,244.88	88,447.81	30,195.28	58,252.53

July 2018 to August 2018	Climate			Waste			Roads			Sports Academy		
	YTD	Budget	Variance	YTD	Budget	Variance	YTD	Budget	Variance	YTD	Budget	Variance
INCOME												
City of Mount Gambier			0.00	15,924.00	15,924.00	0.00			0.00			0.00
District Council of Grant			0.00	7,752.00	7,752.00	0.00			0.00			0.00
Wattle Range Council			0.00	12,762.00	12,762.00	0.00			0.00			0.00
Naracoorte Lucindale Council			0.00	8,718.00	8,718.00	0.00			0.00			0.00
District Council of Robe			0.00	3,438.00	3,438.00	0.00			0.00			0.00
District Council of Tatiana			0.00	7,518.00	7,518.00	0.00			0.00			0.00
District Council of Kingston			0.00	3,888.00	3,888.00	0.00			0.00			0.00
SATC			0.00			0.00			0.00			0.00
LGA Funding			0.00			0.00			0.00			0.00
RDA Funding			0.00			0.00			0.00			0.00
Starclub Funding			0.00			0.00			0.00	50,000.00		50,000.00
Road Safety Funding (MAC)			0.00			0.00	65,000.00		-65,000.00			0.00
Interest			0.00			0.00			0.00			0.00
Funds Carried Forward	115,110.90		115,110.90	25,000.00		25,000.00			0.00	16,319.06		16,319.06
Sundry Income			0.00			0.00			0.00			0.00
DEW		7,000.00	-7,000.00			0.00			0.00			0.00
NDRP		40,000.00	-40,000.00			0.00			0.00			0.00
Total INCOME	\$115,110.90	\$47,000.00	\$68,110.90	\$85,000.00	\$60,000.00	\$25,000.00	\$0.00	\$65,000.00	-\$65,000.00	\$66,319.06	\$0.00	\$66,319.06
EXPENSES												
Advertising & Marketing			0.00			0.00			0.00			0.00
Audit Fees			0.00			0.00			0.00			0.00
Bank Fees			0.00	55.00		55.00	56.18		56.18			0.00
Computing & IT	52.54	300.00	-247.46	52.54	250.00	-197.46	52.54	160.00	-107.46			0.00
Occupancy	208.34	360.00	-151.66	208.34	620.00	-411.66		500.00	-500.00			0.00
Governance			0.00			0.00			0.00			0.00
Insurances			0.00			0.00			0.00			0.00
Legal Fees			0.00			0.00			0.00			0.00
Miscellaneous Expenses			0.00			0.00			0.00			0.00
Postage			0.00		40.00	-40.00		20.00	-20.00			0.00
Printing/Stationery		250.00	-250.00		100.00	-100.00		200.00	-200.00			0.00
Projects	48,600.00		-48,600.00	10,570.50	22,917.00	-12,346.50	39.17	1,700.00	-1,660.83	4,818.35	6,750.00	-1,931.65
Seminars			0.00			0.00			0.00			0.00
Subscriptions			0.00			0.00			0.00			0.00
Telephones	106.38	170.00	-63.62	106.35	200.00	-93.65	106.35	200.00	-93.65			0.00
Trade/Consumer Shows			0.00			0.00			0.00			0.00
Training			0.00		300.00	-300.00		150.00	-150.00			0.00
Travel/Accommodation/Meals	339.00	700.00	-361.00	475.54	400.00	75.54	528.26	600.00	-71.74			0.00
Vehicles - Fuel		100.00	-100.00		50.00	-50.00	218.72	50.00	168.72			0.00
Vehicles - Leasing		700.00	-700.00	339.00	300.00	39.00	339.00	300.00	39.00			0.00
Vehicles - Repairs/Maintenance			0.00			0.00			0.00			0.00
Wages & Oncosts	5,190.47	5,255.43	-64.96	5,180.00	8,173.43	-2,993.43	6,264.68	8,408.64	-2,143.96			0.00
Wages - FBT			0.00			0.00			0.00			0.00
Total EXPENSES	\$5,896.73	\$56,435.43	-\$50,538.70	\$16,987.27	\$33,350.43	-\$16,363.16	\$7,604.90	\$12,288.64	-\$4,683.74	\$4,818.35	\$6,750.00	-\$1,931.65
	109,214.17	-9,435.43	118,649.60	68,012.73	26,649.57	41,363.16	-7,604.90	52,711.36	-60,316.26	61,500.71	-6,750.00	68,250.71
OTHER INCOME												
Unbudgeted Project Income		0.00	0.00	2,062.50	0.00	2,062.50	0.00	0.00	0.00	0.00	0.00	0.00
Total Other INCOME	\$0.00	\$0.00	\$0.00	\$2,062.50	\$0.00	\$2,062.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER EXPENSES												
Unbudgeted Project Expenses			0.00			0.00			0.00			0.00
Minor Capital Purchases			0.00			0.00			0.00			0.00
Total Other EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	0.00	0.00	0.00	2,062.50	0.00	2,062.50	0.00	0.00	0.00	0.00	0.00	0.00
Adjusted Profit/(Loss)	109,214.17	-9,435.43	118,649.60	70,075.23	26,649.57	43,425.66	-7,604.90	52,711.36	-60,316.26	61,500.71	-6,750.00	68,250.71

**RDA Limestone Coast Report to LCLGA
1st May 18 to 31st July 2018**

SOCIAL CAPITAL: We will enhance regional collaboration and cohesion

- Attended the Skilling South Australia implementation workshop convened by the Department of Industry and Skills in Adelaide on 3rd May.
- Met with Dean McKenna from Union Dairy Company with Liz Perkins, David Furniss and Charmaine Lawrie on 8th May.
- Had dinner with the NSW Cross Border Commissioner, James McTavish, 21st May.
- Attended Economic Development Group Meeting in Naracoorte on 30th June.
- Attended RDSA State wide Regional Development Conference with Peter Gandolfi, Alan Richardson, Renee Palmer and Liz Perkins in Kadina from 6th June to 8th June.
- Attended the eNVie's hosted by New Venture Institute on 12th June.
- Had dinner with David Speirs, Minister for Department of Environment and Water on 14th June.
- Participated in the RDSA delegation to Canberra led by Rob Kerin from 25th June – 27th June. Meetings included: John McVeigh, Minister for Regional Development; Anne Ruston, Assistant Minister for Agriculture; Craig Lundy, Minister for Small and Family Business, Office of Simon Birmingham, Minister for Education; Tony Pasin, Member for Barker; and Peter Strong, CEO Council of Small Business Organisations Australia.
- Had dinner with David Pisoni, Minister for Industry and Skills on 29th June.
- Met with Assistant Minister to the Deputy Prime Minister, the Hon Keith Pitt MP RE Mount Gambier Airport Upgrade 3rd July.
- Attended a breakfast with John McVeigh, Minister for Regional Development and Tony Pasin MP, with Peter Gandolfi at The Barn 10th July.
- Presented to the monthly "Welcome to SA" information session for skilled migrants in Adelaide on 18th July.
- Attended the RDA CEO's meeting in Adelaide from 25th of July – 27th July.

INVESTMENT: We will attract investment to the region

- 2 successful applications announced from BBRF Round 2 Infrastructure Stream totalling approximately \$10 million in projects, \$4.1 million in funding received.
 - District Council of Grant Airport Upgrade (\$3.5 million in funding)
 - Robe Golf Course (\$600k in funding)
- 2 successful applications announced from BBRF Round 2 Community Stream totalling \$135k in projects, \$95k in funding received.
 - Limestone Coast Leadership Project (\$80k in funding)
 - The South East Junction Mental Health Activity and Resource Centre Inc. Flying High Event (\$15k in funding)

- 3 projects being provided ongoing support for Regional Growth Fund Applications (State Government).
- Development of the Limestone Coast Investment Prospectus is continuing.

INFRASTRUCTURE: We will increase investment in infrastructure that will sustain and grow the region's economy

- Initial data collection for Infrastructure Audit complete, prioritisation brief sent out to stakeholders.
- SA GTRFAP Industry meeting held to inform on new directions for revision of plan.
- \$60k of remaining Bioenergy Connect Program funds rolled over to 2018/19.
- 6 prefeasibility applications and 1 feasibility application received in the Bio-Energy Connect Program. 2 feasibility applications and 1 prefeasibility application approved.

HUMAN CAPITAL: We will develop the skills, knowledge, capacities and productivity of our employers and workforce

- 15 businesses have been provided with one-on-one support and assistance during the 2018/19 financial year.
- Career Services ceased on 30 June 2018 and a farewell function was held on 5th July.
- 6 participants have been provided with career services relating to the disability sector during the 2018/19 financial year. The remaining target of 150 for the 2018/19 financial year will be reviewed due to reduced resources with the removal of career services.
- 154 workers have been supported by the Forest Industry Employment Project to upgrade their skills and qualifications.
- NDIS Disability Workforce Hub highlights:
 - Pop Ups in the Market Place and Millicent Library with Mission Australia
 - Service Provider meetings held monthly and growing
 - Restrictive practice training (Bordertown/Mt Gambier) 70 participants

ENVIRONMENT: We will support our partners to maintain our clean, green environment –

- Renee Palmer attended a meeting of the Limestone Coast Climate Adaptation Plan Committee. The Climate Education and Awareness Strategy was presented to the meeting and revised based on feedback and is currently being reviewed by the committee.

ORGANISATIONAL GOALS –

- Board Member recruitment and appointment has been completed.
- Budget aligned with strategic and business plans has been developed for approval by the Board.
- Annual financial audit (external) is underway.

MEDIA –

Media releases:

- NDIS Expo, 1st May.
- RDALC call for new board members, 10th May.
- Call for new board members reminder, 29th May.
- Infrastructure and Investment under RDALC spotlight, 7th June.
- Career Services Funding Discontinued, 22nd June.
- Familiar Face Joins RDALC, 3rd July.

Media coverage:

- Gandolfi on board, 1st May, The Border Watch.
- New role for Gandolfi, 2nd May, South East Times.
- Disability sector on show, 4th May, The Border Watch.
- Tailored Service and Support in Spotlight at Community Event, 10th May, The Border Watch.
- Rex Airlines cuts five return flights..., 16th May, The Advertiser.
- Growth capacity framework developed, 12th June, The Border Watch.
- Government urged to discourage log exports, 22nd June, The Border Watch.
- City airport funding bid aims high, 5th July, The Border Watch.
- Airline meeting to ‘clean air’, 9th July, The Border Watch.
- New Regional Development Leader Appointed, 13th July, The Border Watch.
- Freight plan update, 13th July, The Border Watch.
- Positive Meeting between community stakeholders and REX Airlines, 25th July Triple MMM.

Metrics:

- Facebook metrics YTD: 1,626 likes, 7 posts, total reach 12,534.
- Website metrics YTD: 17,495 page views and 7321 sessions.
- Website calendar: 103 regional business events this year.

COMING UP –

- Trip to Adelaide with Paul Mullan and Liz Perkins between 22-23rd August to attend the Energy Efficiency Expo. Meetings scheduled include: Mayor and CEO of Naracoorte Lucindale Council; Ann Barclay, PIRSA; Dianne Casale, Department of Industry and Skills; Mary Lewitzka, Renewables SA, Nicole Sincock, Investment Attraction SA, and Peter Klar, Immigration SA.
- RDA National Forum 16-17th August Canberra (Attending with Peter and Alan).
- Meet the Minister Event, David Ridgeway, Minister for Trade, Tourism & Investment on 24th August.
- RDSA Meeting, 14th September.

David Wheaton
0417 885 920
ceo@rdalc.org.au

**Substance Misuse Limestone Coast Report for Annual Report 2018
Limestone Coast Local Government Association
October 2018**

Substance Misuse Limestone Coast (SMLC) very much appreciates the contributions made by the Member Councils of the Limestone Coast Local Government Association (LCLGA) in supporting the activities of the group. Since the signing of the agreement with the Alcohol and Drug Foundation in April 2017 we have made significant progress in achieving our goals and have provided updates in April, June, and August 2018 and for the LCLGA Annual Report. This following report incorporates activities for August and September 2018. The work of Substance Misuse Limestone Coast is enriched through collaboration with numerous stakeholders and we acknowledge the significant contribution and commitment from the Rotary Clubs of Mount Gambier West, Mount Gambier and Bordertown. We are also very grateful to City of Mount Gambier as the auspicing agency for grant funding and their substantial additional in kind support in providing office accommodation, technology and travel assistance for our numerous projects and activities.

One of our objectives has been to scaffold an educative program targeting schools and the community that can be adapted to the needs of each location in the region. The table below highlights a three stage approach in each Council area; Education in schools, Community Partnerships with seed funding for primary prevention programs, and Community education through community Forums featuring specialist speakers.

The end of the table highlights our future directions and we are pleased to provide more information should you wish to know more on any particular point.

Council	Activities	Status
City of Mount Gambier <ul style="list-style-type: none"> AOD Education in Schools: 	<ul style="list-style-type: none"> Tenison Woods College Year 10 Resilience and AOD education program is completed. 	COMPLETE
	<ul style="list-style-type: none"> Year 10 Leaders gain 10 SACE points by supporting Year 9's education using Climate Schools. 	COMPLETE
	<ul style="list-style-type: none"> Tenison Woods College and Substance Misuse Limestone Coast have featured in an LDAT story on the ADF Website https://community.adf.org.au/implement/stories/connect/on-reduce-substance/ 	COMPLETE
	<ul style="list-style-type: none"> Mt Gambier High School – are aware of program, investigating how they can implement into HPE 	On Going
	<ul style="list-style-type: none"> Grant High School - have purchased CLIMATE Schools for FLO and mainstream. 	COMPLETE
	<ul style="list-style-type: none"> SA Youth Council – HYPYA, has shown interest in the program ILC Mount Gambier – are using through their affiliation with Millicent High School 	On Going COMPLETE
<ul style="list-style-type: none"> Community Partnerships, \$1000 seed funding: 	<ul style="list-style-type: none"> Substance Misuse Limestone Coast (SMLC) are waiting on outcomes from the proactive efforts of the City of Mount Gambier in canvassing youth in the Mount Gambier community to identify perceived needs by 'at risk' youth. 	To progress

	<p>This consultation will identify issues that could contribute towards reducing 'leisure boredom' and the use of drugs. Sergeant Andy Stott has been involved in this process in his capacity as Crime Prevention Manager for the Limestone Coast and also as a member of SMLC.</p>	
<ul style="list-style-type: none"> • Community Forum: 	<ul style="list-style-type: none"> • Hosting of the "The Ice Update" in Mount Gambier on Monday 21st May at Sir Robert Helpmann Theatre, in collaboration with Rotary Club of Mount Gambier West, Mount Gambier and Bordertown. • 110 attendees, with 63 evaluations returned. • Filmed by SAPOL with copies of the DVD available on request. 	COMPLETE
<p><i>District Council of Grant</i></p> <ul style="list-style-type: none"> • AOD Education in Schools: 	<ul style="list-style-type: none"> • Allendale East Area School - have purchased and will be using Climate Schools 	COMPLETE
<ul style="list-style-type: none"> • Community Partnerships, \$1000 seed funding: 	<ul style="list-style-type: none"> • The Bay Town Group at the Port MacDonnell Community Centre have decided to not be a partner in this activity. • Tarpeena Progress Association are in early discussions about their capacity, next meeting is in November. 	COMPLETE On Going
<ul style="list-style-type: none"> • Community Forum 	<ul style="list-style-type: none"> • No plan for a Community Forum as yet, however SMLC will facilitate if required. DC Grant have a DVD copy of the forum. 	To progress if desired
<p><i>District Council of Robe</i></p> <ul style="list-style-type: none"> • AOD Education in Schools: 	<ul style="list-style-type: none"> • Kingston Area School - interested in CLIMATE Schools, planning how to implement. 	On Going
<ul style="list-style-type: none"> • Community Partnerships, \$1000 seed funding: 	<ul style="list-style-type: none"> • No Community Group have been identified by SMLC, to progress with Robe Lions Club, Council, Health or Agency staff 	To progress
<ul style="list-style-type: none"> • Community Forum: 	<ul style="list-style-type: none"> • Robe Community Forum, supported by District Council of Robe, the Lions Club of Robe, and the Robe Football. CEO Roger Sweetman opened the event. • Low attendance numbers indicate that community educative strategies are meeting the needs, and people are feeling 	COMPLETE

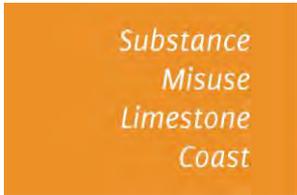
	<p>more informed. Promotions for the event were on social and print media.</p> <ul style="list-style-type: none"> Evaluations have been collected. Robe Council have a DVD copy of the forum. 	
<p>Kingston District Council</p> <ul style="list-style-type: none"> AOD Education in Schools: 	<ul style="list-style-type: none"> Kingston Area School - showing interest in CLIMATE Schools 	On Going
<ul style="list-style-type: none"> Community Partnerships \$1000 seed funding: 	<ul style="list-style-type: none"> Kingston SE Watch SA have identified themselves as the local champions to partner with Kingston Lions Club, with planning continuing. 	On Going
<ul style="list-style-type: none"> Community Forum: 	<ul style="list-style-type: none"> Supported by Kingston SE Watch SA, Lacedepe Bay Motel and the Kingston District Council was held on Monday 13th August 2018. Promoted by Kingston SE Watch SA, Council, Lacedepe Motel, football and netball clubs and social and print media, and the radio. Mayor Reg Lyon opened the event. 42 people attended. Evaluations have been collected. Kingston District Council have a DVD copy of the forum. 	COMPLETE
<p>Naracoorte Lucindale Council</p> <ul style="list-style-type: none"> AOD Education in Schools: 	<ul style="list-style-type: none"> Naracoorte High School will purchase CLIMATE schools for use in 2019. ILC Naracoorte will use CLIMATE Schools in 2019. Lucindale Area School - interested in CLIMATE Schools, planning implementation. 	COMPLETE COMPLETE On Going
<ul style="list-style-type: none"> Community Partnerships \$1000 seed funding: 	<ul style="list-style-type: none"> Community group, "Living Clean" have been workshopping with SMLC since February have changed their name to "Naracoorte Connect". They aim to: <ul style="list-style-type: none"> Reduce stigma in the community through positive activities Target families who have been affected by drug misuse with support and education on drug and alcohol use 	On Going
<ul style="list-style-type: none"> Community Forum: 	<ul style="list-style-type: none"> Supported by the Rotary Club of Naracoorte. Monday 20th August 2018, 7.00pm at the Naracoorte Town Hall. Promoted by the media, Rotary Club of Naracoorte, Council, and other Agencies. 	COMPLETE

	<ul style="list-style-type: none"> • Low attendance, 38 people. • Evaluations collected • Naracoorte Lucindale Council have a DVD copy of the forum. 	
<p>Tatiara District Council</p> <ul style="list-style-type: none"> • AOD Education in Schools: 	<ul style="list-style-type: none"> • Bordertown High School HPE faculty and School Counsellor are investigating how to implement. • Keith Area School are comparing CLIMATE schools to their current program 	<p>On Going</p> <p>On Going</p>
<ul style="list-style-type: none"> • Community Partnerships, \$1000 seed funding: 	<ul style="list-style-type: none"> • Council staff have identified the emerging SPN (Suicide Prevention Network) as local champions. However they are not yet at the point of engagement. Adelaide based, Dave Thompson, the Senior Project Officer, in Suicide Prevention, from the Office of the Chief Psychiatrist is paving the way for future engagement with Tatiara SPN. • Council staff, Health staff, and community workers have not been able to provide other options for identifying local champions. • Rotary Club of Bordertown have no capacity. • SMLC identified a key contact in Keith for potential program planning utilising three Art groups to target isolated and vulnerable people. 	<p>On Going</p>
<ul style="list-style-type: none"> • Community Forum: 	<ul style="list-style-type: none"> • Supported by the Rotary Club of Bordertown, “The Ice Update” free community forum was held on Monday 28th May 2018. • 80 people attended, 57 evaluations returned. • Tatiara District Council have a DVD copy of the forum. 	<p>COMPLETE</p>
<p>Wattle Range Council</p> <ul style="list-style-type: none"> • AOD Education in Schools: 	<ul style="list-style-type: none"> • Millicent High School have purchased and are using CLIMATE Schools • Millicent Community Learning Centre are using CLIMATE Schools with Millicent High School • Kangaroo Inn Area School have been contacted numerous times with no response • Penola High School will purchase CLIMATE Schools in Term 4 	<p>COMPLETE</p> <p>COMPLETE</p> <p>On Going</p> <p>On Going</p>
<ul style="list-style-type: none"> • Community Partnerships, \$1000 seed funding: 	<ul style="list-style-type: none"> • The Rotary Club of Millicent have a further \$1000 to add to for a community partnership program, although do not have capacity to physically commit. • A number of community groups have been approached by SMLC and have no capacity to commit. 	<p>On Going</p>

	<ul style="list-style-type: none"> SMLC continues to explore other options and are confident we will find a group to work with. 	
<ul style="list-style-type: none"> Community Forum: 	<ul style="list-style-type: none"> Supported by the Rotary Club of Millicent, “the Ice Update” held on Monday 3rd September 2018 at the Civic & Arts Centre. Promoted by the media, Rotary Club of Millicent, Council and other Agencies. 32 people attended, 26 evaluations collected 	COMPLETE
Establish Advisory Group in Limestone Coast	<ul style="list-style-type: none"> Members of Substance Misuse Limestone Coast are continuing our activities in looking for the right people to lead the initiative and champion the cause. 	On Going
Secure Funding for forward momentum	<ul style="list-style-type: none"> LC LGA has agreed to fund continuing strategies with schools and communities with \$40,000 Other funding opportunities are in progress 	COMPLETE On Going
Workforce Training “Support the Family – Improve the Outcome”	<ul style="list-style-type: none"> Secured UniSA as a training venue for two days in December Secured Family Drug Support trainers for two days in December Arrange travel and accommodation for trainers Develop advertising and registration fliers and evaluation questionnaires for attendees Arrange catering Oversee registrations, training day, resources and trainer support 	COMPLETE COMPLETE On Going On Going On Going On Going

Barriers and Challenges:

- AOD Education in schools:**
 - Schools are busy environments, and when taking on a new program, schools need to readjust timetables and staffing, which takes time and commitment.
- Community Partnerships:**
 - Finding community minded people to commit to a new community-based program takes time to build trusting relationships, sharing values, finding space and empowering people to ensure it is citizen led.
 - Research by SMLC has shown, and is supported by ADF (Alcohol & Drug Foundation) findings, that there are no evidence based primary prevention strategies or programs specifically for those vulnerable to AOD.
 - It has been identified by SMLC and ADF in research that loneliness and isolation contribute to vulnerability. To reduce loneliness and isolation in adult populations,



and give people opportunities to re-connect with community will contribute to positive communities.

Looking Forward and continuing to progress:

SMLC has a strategic and evidence based approach that has identified gaps left by competitive tendering constraints on local agencies. When agencies compete for funding this discourages working together to provide community solutions for identified social needs. The SMLC strategy has allowed for building of knowledge by identifying the key stakeholders who can be effectively mobilized in the substance misuse space. This has been done through

- meetings and actions across multiple towns
- liaison with Councils and local agencies,
- community forums,
- identification and promotion of a schools based program considered best practice by the sector
- Building traction through a number of community partnerships for those at risk as identified at the local level.

We believe it is important for substance misuse issues to be live ongoing conversations that do not end with funding contracts, where mobilized interest groups are provided with continuous connectivity with access to latest knowledge and resources and through the building of networks and confidence.

We thank all community groups and agencies for their ongoing support and contributions.

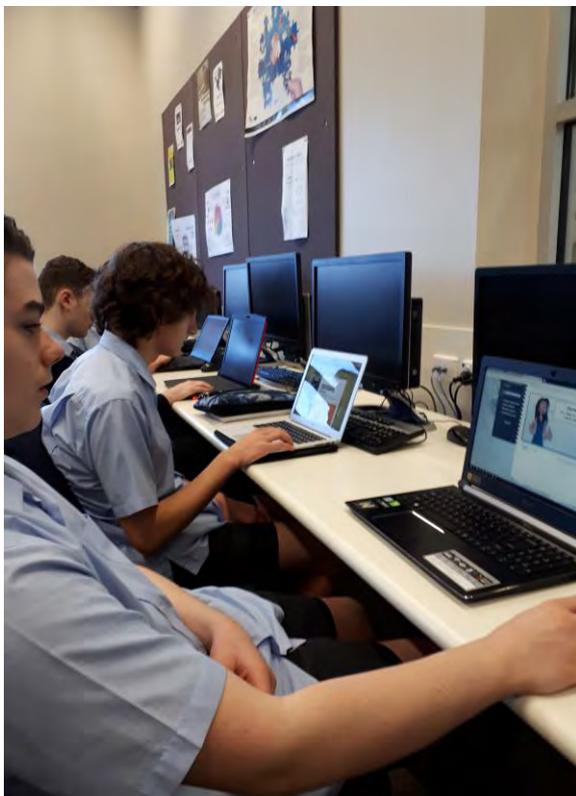
Members of Substance Misuse Limestone Coast

Sergeant Andy Stott
Crime Prevention Manager,
Limestone Coast Local Service Area
Chair,
Limestone Coast Drug Action Team

Dr Sue Mutton
Retired

Sophie Bourchier
Project Officer
Substance Misuse Limestone Coast

Dr Judy Nagy
General Manager City Growth
City of Mount Gambier



Tenison Woods College Year 10 Leaders participating in CLIMATE Schools module.

Tenison Woods College Year 10 Leaders sharing their reflections from supporting Year 9 students engage in CLIMATE Schools.



Minutes

Friday 28th September 2018

10.30am - 12.00pm

Naracoorte Lucindale Council Chambers

Limestone Coast Local Government Regional Sport and Recreation Advisory Group

City of Mount Gambier	Mrs Xarnia Keding
District Council of Grant	Ms Jane Fetherstonhaugh or Mrs Jayne Miller
Kingston District Council	Ms Heather Schinkel
Naracoorte Lucindale Council	Mrs Sally Klose
District Council of Robe	Mr Roger Sweetman
Tatiara District Council	Ms Naomi Fallon or Kingsley Green
Wattle Range Council	Ms Sarah Mrzec or Mr Steve Chapple
LCLGA	Mr Tony Elletson

Meeting Notes

1. **Present:** Xarnia Keding, Jayne Miller, Heather Schinkel, Sally Klose, Naomi Fallon, Steve Chapple, Tony Elletson
2. **Apologies:** Nil
3. **Welcome:** Tony welcomed everyone and outlined that this management committee is a requirement of the ORSR Funding Obligation.
4. **STARCLUB Field Officer Update:**
 - Stats were provided showing where the Limestone Coast sits against other regions in STARCLUB Registrations and Fully Recognised Clubs.
 - Not all members of the committee were receiving emails from Gabriella Vikor (Senior Project Officer, Local Government Liaison, ORSR). Tony will provide Gabriella with an updated contact list.
 - Sports Vouchers are available to Primary School students to use towards club subscriptions and fees. Link to Sports Voucher website <https://www.sportsvouchers.sa.gov.au/>

5. Office for Recreation, Sport and Racing Update

ORSR is currently reviewing the STARCLUB program. It is expected that no changes to the program will occur. Tony will pass on details of review to committee, when it becomes available.

6. Sporting Facilities

It was proposed by Tony that the LCLGA look at putting in an EOI for the ORSR Research and Planning program, to put together a masterplan and audit of the facilities in the region. With the funding landscape changing at the ORSR, it will be important that a collaborative and strategic approach is taken when applying for facility funding in the future. It was agreed that a recommendation report be put to the LCLGA board to get approval for the EOI submission.

The committee would like to be the steering group for the audit and masterplan if successful.

7. Funding/Grants

Sporting Surfaces and Females Facilities programs have been abolished in place of a new, yet to be confirmed funding program. Details to follow.

8. Limestone Coast Regional Sports Academy

Tony gave an update on the Academy and what will be unfurled in the future. It was discussed that the committee could play a bigger role in the running of the Academy in the future.

9. Meeting closed 12.05pm



**Minutes for Limestone Coast Local Government Tourism Management Group,
Naracoorte Lucindale Council Chambers, Monday 24th September 2018.**

MEETING OPENED 9:42am

Welcome by Chairperson – Andrew MacDonald

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

District Council of Grant	Mike Ryan
Naracoorte Lucindale Council	Sally Klose
Kingston District Council	Andrew MacDonald
Tatiara District Council	Anne Champness
LCLGA	Biddie Shearing

Apologies: Dominic Testoni, Jane Fetherstonhaugh, Donna Foster, Roger Sweetman, Roger Babolka

2.0 Previous Minutes from 23rd July 2018

Minutes as presented were accepted and no matters arising.

3.0 LCLGA Priorities to Grow the Visitor Economy by 2020 – Review

Biddie provided an update on activities over the past 3 months and into the forward 3 months.

3.1 Corporate & Business Travelers – Update

Biddie presented an update of activity to date and potential conferences in the pipeline due to our regional membership with the Adelaide Convention Bureau. The group discussed a regional process for responding to leads and agreed to establish a working group of operators to progress a regional approach.

ACTION: A working group be established to gain support and identify next steps.

3.2 Coach Project – Update

Biddie provided an update on the project which has attracted 25 participants.

ACTION: Biddie to provide the participant list to members.

3.3 Travel Trade Events & Activity – Update

Biddie presented a report on the activity to date and forecasted activity.

4.0 Information Reports

4.1 ATDW August Reports

Biddie presented 3 reports. One report indicating a drop in ATDW listings and in their sectors, while another demonstrated the amount of 'sale leads' provided direct to operators via www.southaustralia.com.



4.2 Reg. Collateral & Map – Update

Biddie presented a report that provided historical and current context of the Official Regional Visitor Guide, which included a regional map. Feedback was compiled for the Visitor Information's Centre Managers and included in this report. The group agreed there was no action required.

4.3 Roadtrippers

Biddie presented a data-collection concept to the group. The group agreed to join a conference call to gain a better understanding of the platforms.

ACTION: Biddie to coordinate a conference call with Roadtrippers.

4.4 Mixed Dozen Project – Update

Biddie advised, the Project Manager position should be filled in the coming weeks which will signal the start of the project.

5.0 Optional - Individual Council Tourism Initiative and News

Kingston SE

- Engaged On Creative to assist with improving the digital footprint of Kingston SE and the Caravan Park as a tactical component, utilizing Google Ad Words and platforms like Facebook.
- Coastal Signage is up to direct traffic at Pinks Beach & Southern Ports Highway intersection, with anecdotal feedback indicating an increase in traffic.

DC Grant

- Federal funding contract for the Mt. Gambier Airport has been executed, with the state funding progressing.
- Waterfront redevelopment is on schedule with an official launch later in the year.

Naracoorte Lucindale

- ATDW Feed is up & running on the tourism site under Stay & Do
- Council will be hosting the Bowls Super Series in November
- Skate-Park Leagues has approached council for a 2019/2020 opportunity
- Currently participating in Tourism e-school Bootcamp for VIC's.

Tatiara

- October will see the International Speedboat Racing occur.
- Robyn Stacey Art Exhibition opened and launched the South Australian program in Bordertown.
- Working with Fuller Agency for Social Media Strategy, following the new Tatiara brand being adopted.



6.0 Any Other Business

The group discussed the regional tourism framework and agreed this required some clarification for all stakeholders including industry. The group also discussed the delivery and engagement of this framework.

ACTION: Biddie to prepare a holistic tourism framework and delivery method for engagement with timings.

7.0 Next Meeting

The next meeting will is scheduled for Monday 29th October 2018, in Naracoorte.

8.0 MEETING CLOSED – 11:32pm.

The next LC LGA Tourism Management Group Meeting is to Monday 29th October 2018 from 9:30am – 12:00noon in Naracoorte Lucindale Council Chambers.

Passed as a true and correct record

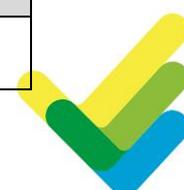
Signed.....

Date.....



Tourism Management Group ACTION SHEET

Item	ACTION	STATUS
24th September 2018		
3.1	A 'Conferencing' working group be established to gain support and identify next steps.	
3.2	Biddie to provide participant list of the Coach Project to members.	
4.3	Biddie to coordinate a Roadtrippers Conference Call	Completed
6.0	Biddie to prepare a holistic tourism framework, delivery method for engagement and timings.	
23rd July 2018		
2.0	Develop a Regional Approach to Visitor Servicing	See above
3.2	A report be prepared to better reflect the collaborative nature of the tourism sector and address accuracy of organisations and presented to the LCLGA Board on Friday 10 th August 2018 by the Chair of the LCLGA Tourism Management Group.	Completed
4.1	Biddie to develop a report in consultation with the VIC Managers and report back to the Tourism Management Group next meeting	Completed
5.1	Circulate information to Tatiara, Robe, Kingston & Wattle Range about LGASA R&D Scheme Application – relating to caravan parks.	Completed
4th June 2018		
4.0	Biddie to write a scoping brief for the Regional Consumer Co-op Fund and circulate for input & feedback.	Completed
4.3	Biddie to develop a 1-page graphic that lays out the relevant regional strategies and how they are interconnected and aligned.	See above
4.4	Biddie to circulate the LCLGA Reg. Trail Implementation Feasibility Plan.	Circulated 5 th June
7th May 2018		
3.2	Biddie to provide some detail on industry workshop suggestions relating to the Group Series project.	
4.1	Biddie to provide recommendations for the SATC Regional Consumer Co-Op Marketing Fund.	Tabled 4 th June Meeting
13th March 2018		
5.0	Biddie to send a copy of the Limestone Coast Mixed Dozen Interactive Trails Project Plan.	Completed
6.0	Biddie to report back to the group about the status of the Limestone Coast Trails Masterplan.	Tabled at 4 th June Meeting
7.0	Schedule a review of the LCLGA Priorities to Grow the Visitor Economy by 2020 Plan, for July 2018.	Scheduled for 23 rd July 2018
22nd January 2018		
3.1	Biddie to circulate Regional Events & Festivals and Community Event Development Fund to members.	Circulated



		25 th January 2018
3.2	International Trade Activity <ul style="list-style-type: none"> - Formalise itinerary ex. Melbourne via GOR into Limestone Coast, returning to Melbourne via Grampians, themed for India market. - Develop a Limestone Coast Insta-Itinerary. - Develop luxury proposition for India market. - Sharpen the current Limestone Coast Loop Itinerary with new experiences. 	Completed
3.4	Biddie to advise SATIC of the regional priorities in terms of workshops via the Service IQ Program.	Completed
5.2	Biddie to prepare a proposal for the Regional Consumer Co-Op Marketing Fund and present back to the Tourism Management Group.	Sent to SATC 7 th March 2018
6.2	Biddie to progress the concept of a Regional Strategy to sustain our self-drive visitation and encourage dispersal across the region.	Referred to the Reg. Growth Strategy
20th September 2017		
3.1	Biddie to work-up a project brief for the centralisation of our digital assets and provide an action plan for the implementation of the project.	In progress
3.2	Biddie to finalize survey questions and distribute to event organizers across the region.	Released 10.4, closes 11.5
3.4.1	Biddie to work with each council representative to advance the "Industry Performance Pillars" and keep the Tourism Management Group informed of any progress.	In progress
3.4.2	Biddie to progress the Coach Market Project	Completed 30.4 & 1.05
3.5	Biddie to continue with Trade accreditation practices to enable invitations to from Tourism Australia and South Australian Tourism Commission.	Attending DA March 15 th
4.1 4.2	Biddie to prepare the required recommendation reports and present to the LCLGA Board on 13 th October 2017 for endorsement.	Dom/Mae Completed
5.4	Biddie to provide input from the Tourism Management Group to the Limestone Coast Economic Development Group Work Plan 2017.2018.	Dom Completed
7.0	Biddie to circulate the LCLGA Tourism Management Group TERMS of REFERENCE to members for feedback prior to 22 nd January 2018.	Completed
11th May 2017		
3.0	Biddie to commence Preliminary tasks as outlined for the Implementation of the Priorities to Grow the Visitor Economy by 2020 Plan.	Ongoing



Tourism Management Group ACTION SHEET

4.0	Biddie to refine the Limestone Coast Regional Response document, circulate to the Tourism Management Group. Once approved by the group, Biddie to prepare a recommendation report to present to the LCLGA Board on 16 th June 2017 for endorsement.	Completed
5.0	Biddie to circulate the Push Adventures information to members of the Tourism Management Group for further distribution as required and where relevant.	Circulated 12 th May 2017 via e-mail
7.0	Biddie to prepare a scoping document for combining all council's 'UNITY' content onto a regional tourism website.	Presented on 20 th Sept. 2017

