

MINUTES FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON FRIDAY 15th OCTOBER 2021 IN THE WATTLE RANGE COUNCIL, FUNCTION ROOM, CIVIC AND ARTS CENTRE, MILLICENT FROM 10 am.

1. WELCOME, PRESENT AND APOLOGIES

The President opened the meeting at 10:04 am and welcomed members, guest and the public. Special welcome was made to Member for MacKillop, Mr. Nick McBride MP and representatives from the LGA, Dr. Andrew Johnson and Mr. Stephen Smith.

Mayor Les Noll, welcomed the LCLGA Board and did a short presentation, highlighting some of the developments and achievements in the Wattle Range Council area. A complimentary coffee mug and biscuits were given to all attending the meeting.

Summary of the highlights:

- 153 Capital Projects approved for the next Financial Year.
- Art feature down the main street in Millicent
- Penola entrance landscaping and signage improvement
- Design process for new Millicent Council Administration Building
- Beachport Bowling Club Federal Finding for renovation\improvements
- Beachport Southern Ocean Tourist Park completed camp kitchen – opening soon
- Elected members of Wattle Range Council voted to retain funding for RDALC

1.1 Present

Mayors

Naracoorte Lucindale Council	Mayor Erika Vickery OAM (President)
City of Mount Gambier	Mayor Lynette Martin OAM (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

CEOs and LCLGA

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gowan (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
City of Mount Gambier	Ms Sarah Philpot (CEO)
Naracoorte-Lucindale Council	Mr Trevor Smart (CEO)
LCLGA	Mr Tony Wright (EO) Ms Biddie Shearing (Destination Development Manager) Mr Paul Manfrin (Corporate Service Officer)

Guests

LGA SA	Dr Andrew Johnson Mr Stephen Smith
Member for MacKillop	Mr Nick McBride MP
PIRSA	Ms Peta Crewe



1.2 Apologies & Absentees

Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
District Council of Grant	Cr Gill Clayfield
RDALC	Mr Dave Wheaton

Note that the apologies be accepted.

Moved: City of Mount Gambier **seconded:** District Council of Robe

CARRIED

2. DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

NIL

3. MINUTES OF PREVIOUS MEETING

Confirmation of the Minutes of the LCLGA General Meeting held in the City of Mount Gambier on the 6th August 2021.

That the LCLGA Board accept the Minutes of LCLGA General Meeting held at the City of Mount Gambier on 6th August 2021.

Moved: Wattle Range Council **seconded:** City of Mount Gambier

CARRIED

4. MATTERS ARISING FROM THE MINUTES – ACTION SHEET

That the LCLGA Board note the business arising from the August General Meeting.

Moved: District Council of Robe **seconded:** Tatiara District Council

CARRIED

5. CORRESPONDENCE

Many of these correspondence items will have been received directly by member councils. Should any delegates wish to access any correspondence items listed, but not included in this Agenda, they can be made available by contacting the LCLGA Executive Officer.

That correspondence be received and noted by the LCLGA Delegates.

Moved: District Council of Robe **seconded:** Wattle Range Council

CARRIED



6. FINANCIAL REPORTS

The Executive Officer, provided a verbal update on the current LCLGA's financial position.

It is recommended that the LCLGA Board receive and note the Report from the Executive Officer, the Draft Balance Sheet as of 30th September 2021 and the Draft Consolidated Profit and Loss Budget for the period 1st July 2020 to 30th September 2021.

Moved: District Council of Robe seconded: City of Mount Gambier

CARRIED

7. RECOMMENDATION REPORTS

7.1 Annual Report

The Executive Officer, provided a verbal update on the current LCLGA Annual Report.

It is recommended that the LCLGA Board endorse and accept the Annual Report.

Moved: Wattle Range Council seconded: District Council of Robe

CARRIED

7.2 LCLGA Audit Financial Statement

The Executive Officer, provided a verbal update on the LCLGA Financial Statement.

It is recommended that the LCLGA Board

1. Receive and note the Report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts and accept the audited accounts and appended to the Association's 2020-2021 Annual Report

Moved: Grant District Council seconded: Kingston District Council

CARRIED

7.3 LCLGA Advocacy Priorities

The Executive Officer presented to the LCLGA Board on future advocacy priorities. The LCLGA Board expanded on the suggestions made by the Executive Officer. The following advocacy priorities were suggested:

- Waste
- Stormwater and water drainage
- Public health and education – improved services
- Migrant funding
- Tourism recovery from COVID-19
- Communications and mobile blackspots
- Green Triangle Freight Action Plan
- Library Funding
- Bridges to be included with roads



It is recommended that the LCLGA Board receive and note the presentation.

Moved: District Council of Grant **seconded:** City of Mount Gambier

CARRIED

7.4 Limestone Coast Leadership Program

The Executive Officer provided a verbal update on the Leadership Program.

It is recommended that the LCLGA Board

1. Receive and note the Report.
2. Note the RDALC Board have approved RDALC to take the lead in securing Grant funding for a future Leadership Program and LCLGA support RDALC and future agencies wishing to deliver the Leadership Program in the future.

Moved: Wattle Range Council **seconded:** City of Mount Gambier

CARRIED

7.5 Joint Planning Board

The Executive Officer provided a verbal update on the Joint Planning Board.

It is recommended that the LCLGA Board

1. Receive and note the presentation.
2. Advise the Commissioner and the Minister that the LCLGA is not forming a Joint Planning Board, that the LCLGA remains committed to playing a significant role in the development of the Regional Plan for the Limestone Coast and that the LCLGA and our members will work with the Department to assist as much as practicable in developing a new Regional Plan for the Limestone Coast.

Moved: District Council of Robe **seconded:** City of Mount Gambier

CARRIED

8. REPORTS

8.1 LC LGA President's Report

Mayor Erika Vikery OAM provided a verbal update.

I attended the SA Drought Resilience Adoption and Innovation Hub regional roadshow workshop. Workshops have been held in Wudinna (medium to low rainfall), Port Augusta (rangelands), Loxton (low rainfall and irrigated), Orroroo (low rainfall), Roseworthy (medium rainfall) and Naracoorte (high rainfall). The workshops were held to identify each region's priorities for building drought resilience for farmers, industries and regional communities. The workshops included representation from primary producers, stakeholders and regional communities, not just those that work in agriculture as drought impacts all living in regional areas. The SA Drought Hub priorities should be delivered over the next three years

The workshop identified and prioritised activities that would assist primary producers and regional communities to better cope with drought. Suggestions included on farm tools and



one important priority was to look after the wellbeing of the community in general.

Congratulations also to the 15 graduates from the 2021 Limestone Coast Leadership Program. Participant came from across the Limestone Coast region and the event was celebrated at the Naracoorte Town Hall. Nick McBride MP was guest speaker and graduates from the 2019 and 2020 program were also in attendance. I had the privilege of being their final guest speaker at the final session the next day at Struan House.

On behalf of LCLGA I presented to the SA Executive Program which was held at Commodore on the Park Mt Gambier. Other presenters were Grant King (LC Local Health Network), David Wheaton (RDALC) and Liz Perkins(Landscape SA).

A message from the facilitator "On behalf of the SA Leadership Academy, I wanted to pass on my thanks to you for presenting to our Executive Excellence Program last week. The session was an excellent way to set the scene for our short trip to the region and provided a wealth of relevant and thought-provoking information. We returned home last Wednesday night after a busy three days, and a much clearer view of the region's industries, opportunities and challenges."

A Regional Business Information Roadshow was held in Naracoorte and was well received with 34 attending to hear about local business services in the region. I facilitated the event which included a Q&A session and an opportunity for business owners to network. Feedback from the event has been positive.

News from SAROC September meeting:-SAROC approved the City of Mount Gambier's motion requesting that the LGA write to all relevant state and federal ministers to advocate for increased funding to expand the stock of social and community housing in regional South Australia

The Committee endorsed a proposal from the Limestone Coast LGA (LCLGA) for SAROC to include 'Vocational Training and TAFE Capability in Regional Centers' as an advocacy issue in the draft 2022-23 SAROC Annual Business Plan for future consultation with member councils and Regional LGAs. The committee thanked the LCLGA for the proposal and recognised that vocational training plays an important role in building economic capacity and genuine career paths, particularly for young people, in regional parts of South Australia.

I attended an Afghan community consultation where over a hundred men and women from Naracoorte and Bordertown gathered to hear re-unification developments by Tania Gerlach, Regional Director DHA and Hussain Razaiat, member of SAMEAC and of the Settlement Advisory Committee on the Afghan crisis. AMRC hosted the consultation and thanked the Tatiara Council for the venue."

I had the privilege of attending the State Dinner to acknowledge and honour the service of His Excellency the Honourable Hieu Van Le AC and Mrs Lan Le held at the Adelaide Convention Centre

and the swearing in ceremony at Government House of Ms Frances Adamson as the 36th Governor of SA.

Meetings and activities attended since the June LCLGA meeting

Monday 16th August

RDA LC Board meeting, Mt Gambier. Agenda included 2021/22 budget discussion

Tuesday 17th August

Meeting with LC Leadership participants



Wednesday 18th August	SA Local Government Grants Commission meeting (Teams) SA Local Government Boundary Commission meeting (Teams)
Thursday 19th August	LGA CEO Recruitment Committee –candidates’ interviews
Friday 20th August	Met with Hon Kyam Maher MLC - Leader of the Opposition in the Legislative Council, Shadow Attorney-General, Shadow Minister for Industrial Relations & Public Sector, and Shadow Minister for Aboriginal Affairs.
Tuesday 24th August	Lunch with UniSA Deputy Vice-Chancellor Research and Enterprise, Professor Marnie Hughes-Warrington
Wednesday 25th August	AMRC Board meeting (Adelaide)
Thursday 26th August	Country Arts SA Board meeting @ Port Augusta Farewell event for retiring Governor by the Chinese community
Friday 27th August	LGA Research and Development Advisory Committee meeting LGA CEO Recruitment Committee –candidates’ interviews Special LGA Board meeting – presentations by LGASA CEO candidates
Friday 3rd September	State Dinner to acknowledge and honour the service of His Excellency the Honourable Hieu Van Le AC and Mrs Lan Le held at the Adelaide Convention Centre
Sunday 12th September	Breakfast meeting with Hon Tony Piccolo
Tuesday 14th September	SA LG Grant Commission visits to Wakefield, Barunga West and Copper Coast Councils
Wednesday 15th September	SALG Grants Commission meeting SALC Boundaries Commission meeting
Thursday 16th September	Limestone Coast Leadership Program Graduation Ceremony in Naracoorte Town Hall
Friday 17th September	Limestone Coast Leadership Program Final session – guest speaker SA Drought Resilience Adoption and Innovation Hub workshop
Monday 20th September	SA Executive Program – Commodore on the Park Mt Gambier
Tuesday 21st September	LC Economic Development Group meeting re future direction
Wednesday 22nd September	Lunch with RDA Roadshow presenters Regional Business Information Roadshow at Gather on Gordon
Thursday 23rd September	SAROC meeting LGA Board of Directors meeting
Friday 24th September	LC Tourism project information session via zoom – data collection and interpretation too
Sunday 26th September	Meeting at Bordertown for Afghan community members from Naracoorte and Bordertown with Regional Director of Department Home Affairs
Wednesday 29th September	LGA R&D Advisory Committee special meeting re Regional Capacity Building Allocations



Thursday 7th October	Swearing in of Ms Frances Adamson as Governor of SA
Monday 11th October	Grants Commission Conference via Teams
Tuesday 12th October	RDALC AGM and General meeting
Thursday 14th October	Regional Refugee Settlement Forum
	Meeting with Professor Mehdi Doroudi, regional representative on the State Transition Committee

8.2 Local Government Association of SA

Mr. Stephen Smith and Dr. Andrew Johnson provided an update from the LGA SA.

Key points:

- Concerns from LGAs with plan model for Joint Planning Board.
- Staff wellbeing concerns in relation to JPB.
- LGA AGM on the 29th of October 2021.
- Survey to be completed by members. Information important with constructing strategies for coming 12 months.
- LGA CEO commenced on Monday 11th October 2021.

8.3 Executive Officer

Report from Mr. Tony Wright

8.4 Destination Development Manager

Report from Ms. Biddie Shearing

1. Recent COVID-19 snap lockdown in the 3 LCLGA Councils recently has had a devastating impact on businesses who were showing recovery since Victoria and South Australia shut the border.
2. SATC creating a swift and targeted marketing strategy for Limestone Coast Region.

8.5 Starclub & Regional Sporting Academy

Report from Mr. Tony Elletson

8.6 Leadership Program

Report from Ms. Ali Auld

8.7 LC Substance Misuse Project Officer

Report from Ms. Sophie Bouchier

8.8 LCLGA Program & Policy Co-ordinator

Report from Ms. Michaela Bell



It is recommended that the LCLGA Board receive and note the Reports for LCLGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Program and Policy Co-ordinator.

Moved: District Council of Grant **seconded:** City of Mount Gambier

CARRIED

9. LCLGA SUB-COMMITTEE MINUTES

9.1 LCLGA Waste Management

14th September 2021 Minutes

9.2 LC Red Meat Cluster

8th September 2021 Minutes

10. OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC

Report from Mr. David Wheaton CEO

10.2 LC Heritage Advisory Service

Annual Report – Final

It is recommended that the LCLGA Board receive and note the Reports from the RDALC and LC Heritage Advisory Board.

Moved: District Council of Tatiara **seconded:** Kingston District Council

CARRIED

11. OTHER BUSINESS

11.1 Functional Support Group

Discussions followed from last LCLGA General Meeting on the 6th of August 2021 in City of Mount Gambier.

The following points were highlighted and discussed with Andrew Johnson from LGA:

1. Clearly defines the Functional Support Group's role, responsibilities and activation triggers when providing statewide coordination support to individual control agencies and member Councils.
2. Investigates how the LGA can better assist Councils in emergency recovery activities instead of focussing all of its attention on emergency response, as this is the area of support that is most greatly needed.
3. Provide a detailed report to members on the sources and expenditures incurred by the LGA/LGFSG to ensure transparency and accountability.
4. Share its Functional Support Group plan with member Councils, commits to a



formal review of the plan and consult with members on their needs from the LGFS in emergencies.

11.2 Report from Member for MacKillop Nick McBride MP

Brief report on events in State Parliament in the last few weeks in relation to the new Speaker of the House.

12. CALENDAR KEY DATES

TBC February 2022 SAROC Board of Director's Meeting, LGA House, Adelaide
10th February 2022 LCLGA Strategic Planning Workshop, District Council of Grant
11th February 2022 LCLGA AGM and GM, District Council of Grant

13. MEETING CLOSED 1.15 pm

The next LCLGA General Meeting is to be held on Friday 10th December 2021 at District Council of Robe. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 87237310.



ADVOCACY FOCUS



Advocacy – directions and focus

- Advocacy can take a number of forms and can be a quick or long process.
- The purpose is to generate the context for decisions and behaviors for change.
- The tools available to us are formal and informal and both play an important role in shaping the advocacy process.
- Advocacy can be confrontational or can generate change in a collaborative process.
- For change to occur, regardless of the approach, we need to ensure the message is heard, evaluated and actioned.



Advocacy – directions and focus

- Confrontational, while sometimes necessary, also has a cost and even if successful may limit the effectiveness of future advocacies.
- The ultimate success is when decision makers claim the changes as their own ideas.
- “The greatest victory is that which requires no battle” *Sun Tsu, The Art of War*.



Advocacy – directions and focus

- *To be repeatedly successful in advocacy these are the common requirements:*
 - *Access, respected and if possible trusted to engage with key opinion and decision makers.*
 - *Strong evidence based supporting arguments which align with ideology and policies (and mutual benefit).*
 - *Where possible demonstrating an alignment of interest (political, economic and social)*
 - *Clarity of problems (easy) and solutions.(harder)*
 - *Consistent and aligned messaging from multiple sources. – very powerful when the dept also supports the change.*



What does this look like

- Evidence, position papers and aligned messaging, showing the need for change, benefits and what needs to be done.
- Conversations with key decision makers and influencers – from multiple aligned sources such as CEO's, Mayors, Local Members, Other Ministers, Private Sector Leaders, Party Room Leaders.
- Negotiating outcomes with implementers.
- Being appointed to committees to review opportunities for change.
- Formal and informal requests for change.
- Praising the change and outcomes.



Advocacy – directions and focus

- Where collaboration and access is difficult, and the payoff is worth it, then a more confronting strategy may be required.
- Evidence, position papers and aligned messaging, showing the need for change, benefits and what needs to be done.
- Conversations – private and public- calling on the need for change. Enrolling others in the aligned messaging, other parties, LGASA, other regions etc.
- Challenging embedded positions and calling out inaction.



LCLGA Advocacy Opportunities

- Building the Regions Economic Capability
- Sustainable coastline
- Fire prevention
- Housing – affordable
- Cross Border Commissioner
- Vocational Training
- An effective Green Triangle Freight Action Plan
- An effective voice in the transition committee
- Priority roads funding
- Lack of budget funding for the Limestone Coast (State Government)
- LGFSG



Building the Regions Economic Capability

(Lead, Support, React, Proactive)

Context

- Regional Growth Strategy – 6 priority areas.
- Working pop, building on Ag, healthcare and social assistance, vibrant business ecosystem, tourism, regional infrastructure.

Issue

- Local government focus v regional responsibility?
- Prospectus of priorities (RDALC)?
- Roads and Destination Marketing are being actioned.
- Other priority projects for the region? Who is promoting them?

Outcome Sought

- The regional economic growth strategy pillars are highlighted in communications with stakeholders, and is a useful reference strategy to support funding applications etc.
- Agreement and summary of the LC Local Government Priority Projects, aligned with the Pillars, that need funding and support.

Approach / Resp.

- LCLGA create short list of projects (shovel ready?) needing funding from a Local Government perspective. Enroll local members and stakeholders on priorities.
- Promote RGS as opportunities arise
- Support aligned projects as identified, i.e. destination market funding.

Sustainable Coastline & Infrastructure

(Lead, Support, React, Proactive)

Context

- Each of the Limestone Coast Councils with a coastline has and continues to experience significant issues with erosion, changing coastal environments and damage to coastal assets.

Issues

- Lack of longitudinal data, modeling and access to expertise to assist decision making.
- Lack of funding to finance necessary works.
- Uncertainties in making decisions, community want quick decisions.
- This is a whole of Region issue, not just coastal.
- Integrating knowledge into Land Use Planning.
- Transitional cost – who bears the liability / responsibility?

Outcomes

- Funding models are sustainable and predictable.
- Improved and consistent longitudinal research and models to use for planning and risk management.
- Clarity on land use planning and options.

Approach / Resp.

- Support the SACCA advocacy on sustainable funding models for councils.
- Create a Limestone Coast Advocacy summary of regional coastal challenges, including need for longitudinal studies.
- Regional Coast Strategy developed including regional priorities for investments.
- Direct engagement with key stakeholders on key issues.

Housing – affordable and social

(Lead, Support, React, Proactive)

Context

- A Council, Region, State and National issue in regional communities
- This has been an issue in Tatiarra and NL Councils since 2018 and is now extended to the rest of the Limestone Coast Region.

Issue

- The need is subtly different across each council.
- The key issues are access to finance and a suitable investment environment, trades and builders fully committed and a lack of building supplies.
- Note that access to Trades is a national issue that is likely to get worse with lack of skilled migration, increased infrastructure spending and retiring workforce.

Outcome

- Increased accommodation to meet immediate and growth needs.

Approach / Resp.

- Direct engagement from Councils.
- LGASA agenda.
- Raise with Ministers, Local Members and Stakeholders as the opportunity arises.
- Regional Housing Strategy?
- Link to RGS.

Fire prevention

(Lead, Support, React, Proactive)

Context

- Fire prevention, especially in road reserves has a lack of clarity of responsibility and whilst planning may seem ok progressing to work has been problematic.
- Fires are an increasing risk from Climate Change and Climate Variability. The season to undertake preventative burning is becoming shorter.

Issue

- Lack of clarity between organizations on work allocation and work to be done. This includes making use of firefighting assets for burn offs and funding for required work.
- Despite engagement there has been limited change.

Outcome

- Fire prevention work is planned and completed.
- Costs and responsibilities are clear.

Approach / Resp.

- Engagement through local channels has had mixed impact and little change.
- Need to escalate to LGASA and through to the respective Ministers.

Cross Border Commissioner

(Lead, Support, React, Proactive)

Context

- SA doesn't have a Cross Border Commissioner to work with communities to improve representation to Government on our unique challenges and opportunities (private and public).
- Seen the value in Vic. For SA as well.

Issue

- Cross border communities are often an after thought in State and Federal Gov decision making and because of our remoteness.
- Cross Border communities generate considerable wealth and economic activity.
- We are impacted when state governments take differing approach's to policy.

Outcome

- Cross border communities have a strong presence in Government decision making, have an avenue for representation to tackle red tape and other matters.

Approach / Resp.

- Support the call for Cross Border representation.
- Raise as opportunities arise.
- Engage with Luke Wilson.

Vocational Training

(Lead, Support, React, Proactive)

Context

- Vocational Training is essential to the Limestone Coast to support industry and provide local pathways to for skill and vocational development.
- Impact more than just education, it impacts social environments and economic capability.

Issue

- Vocational training is increasingly becoming centralised and remote from the regions.
- The provision of vocational training does not seem to have a cogent strategy for our region.
- There is a lack of local decision making in Tafe on courses, alignment with needs and resource investment.
- There seem to be a high reliance on the market to sort out the provision of services rather than a planned approach based on need and future positioning.

Outcome

- A regional vocational strategy that is aligned with our RGS and employers needs.
- Local decision making in Tafe (local Board).
- Improved funding, or more efficiently allocated funding for required vocational training.

Approach / Resp.

- Issue now on the SAROC agenda, work with them on next steps.
- Raise with local members and stakeholders.
- Opportunistic at the moment ie responding to the current Tafe Business Plan review.

An effective voice in the transition committee

(Lead, Support, React, Proactive)

Context

- Decision making, during Covid-19, appears to have been adhoc in considering impacts on regional communities (SA and Vic).

Issue

- The lack of representation of a regional voice on the transition committee has led to decision making which has had unintended consequences on our community.
- Our local members have worked hard to gain a requirement for a regional voice on the Transition Committee.

Outcome

- Local representation on the transition committee.

Approach / Resp.

- Support the representative to ensure our interest are represented on the committee.
- If the lack of “lived experience” in our community becomes an issue then seek a change.

Priority roads funding

(Lead, Support, React, Proactive)

Context

- A review of the Roads Database has identified \$27m in priority roads works over the next five years.

Issue

- Past levels of funding is not sufficient to compete these works.
- Access to contractors is an ongoing constraint.
- Changes to the SLRP process has created a disconnect between regional priorities and individual funding applications.
- Lack of feedback on grant applications or process improvements.

Outcome

- Improved funding for priority roads.
- A realignment of funding with regional priorities.

Approach / Resp.

- Advocacy with members, Ministers on the need for improved funding.
- Advocacy with other regions and the LGASA on addressing grant process deficiencies.

Lack of budget funding for the Limestone Coast

(Lead, Support, React, Proactive)

Context

- The Limestone Coast received very little state funding when compared to other regions. This has been an ongoing trend over successive budgets.

Issue

- The Limestone Coast seems to be consistently overlooked when it comes to State Government allocations.

Outcome

- A more equitable allocation of state government budget to support services and our community.

Approach / Resp.

- Support local members push.
- Engage in conversations highlighting the inequity.
- Test the reasons – lack of priority projects or the result of being a very safe conservative seat?

LGFSG (internal)

(Lead, Support, React, Proactive)

Context

- Concerns over the growth, costs and scope of operations of the LGFSG.

Issue

- The LGFSG seem to be operating without a focus on the needs of its members.
- This issue has been highlighted with the LGASA Board.

Outcome

- The LGFSG is efficient in its operations and aligned to the needs of its members.
- The LGFSG adds value, particularly in prevention and recovery phases of emergency work.

Approach / Resp.

- Engage with the LGASA Board for review and changes.
- Engage with other Councils on need for change.