

# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



## ANNUAL REPORT 2022-23

Beachport Conservation Park | Mills Media Productions



**Following the outcome of the Local Government Elections held in November 2022, I was appointed Interim President of the Limestone Coast Local Government Association (LCLGA).**

Mayor Erika Vickery OAM, had been President of the Association for 8 years and on behalf of the Board, I thank her for her commitment to that role and the leadership that she provided. Erika gave her time selflessly to Local Government for over two decades and we thank her for her valuable contribution to the sector.

I would also like to acknowledge the contributions of Mayor Nunan, Mayor Rasheed, Mayor Excell and Mayor Sage as Board Members of the LCLGA from 2018 to 2022.

Following the Local Government Elections in November 2022 we welcomed five new Members being Mayor Kylie Boston, Mayor Liz Goosens, Mayor Lisa Ruffell, Mayor Patrick Ross, and Mayor Jeff Pope, who together with Mayor Des Noll and I comprise the Board of the Limestone Coast Local Government Association.

In February 2023 I was elected to the position of President with Mayor Des Noll OAM elected as Vice President.

Following our strategic planning workshop in March, key focus areas were waste management, housing with associated infrastructure issues such as water and power, coastal management including a regional coastal plan, roads and infrastructure, including Green Triangle Freight Action Plan, mobile blackspots and digital connectivity, regional growth, including visitor economy and sport.

Work continued on the reset of the Regional Economic Growth Strategy in conjunction with RDA Limestone Coast.

The LCLGA in partnership with the Office for Recreation, Sport and Racing have developed the Connected and Active Communities Project which will invest in initiatives that build on existing community assets to increase connections and activity for everyone. (I took this from the document we received from ORSR).

During the past year the LCLGA has continued to work collaboratively towards our purpose to "collectively build stronger communities" and maintaining strong relationships with other stakeholders, being the South Australian Tourism Commission, Office for Recreation Sport and Racing, Regional Development Australia Limestone Coast, Local Government Association of South Australia, South Australian Government Departments and

Agencies, the University of South Australia, the Australian Federal Government and our member Councils. We appreciate your continued support.

We also acknowledge the strong working relationship we enjoy with Federal Member for Barker Mr Tony Pasin MP, Member for Mount Gambier Mr Troy Bell MP and Member for McKillop Mr Nick McBride MP.

In June, the Executive Officer, Tony Wright, resigned to take on another role in our community and on behalf of the Board I wish to thank Tony for his contribution to the LCLGA over the past four years.

On behalf of the Board I thank the wonderful staff of the LCLGA, who work tirelessly for the Association and I also acknowledge the role Mr. Colin Byles, Interim EO, has played in stepping in whilst we recruit for the Executive Officer position.

I also acknowledge and thank my fellow Mayors, Elected Members and Chief Executive Officers for their support of the LCLGA so that we maintain the Limestone Coast as an outstanding region for liveability and economic sustainability.

On behalf of the Limestone Coast Local Government Association, I am pleased to present the 2022/23 Annual Report which includes an overview of the value we have delivered to our members and community during this period.

## **Mayor Lynette Martin (OAM)**

President LCLGA



**This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2022 to 30th June 2023 and was prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.**

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation, project delivery and innovation.

## Our Association

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- › District Council of Grant
- › Naracoorte Lucindale Council
- › Wattle Range Council
- › Kingston District Council
- › District Council of Robe
- › City of Mount Gambier
- › Tatiara District Council

### **Under its Charter, LCLGA's objectives are to:**

- › Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- › Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- › Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- › Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- › Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- › Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- › Undertake projects and activities that benefit its region and its communities.
- › Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- › Implement programs that seek to deliver local government services on a regional basis; and
- › To effectively liaise and work with the State Commonwealth Government and instrumentalities on regional basis for the general enhancement of the region.

# THE LCLGA BOARD



## The LCLGA Board

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

### LCLGA Board Members (Prior to November 2022 South Australian Local Government Elections)

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Christian Greco
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

### LCLGA Board Members (Post November 2022 South Australian Local Government Elections)

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Ben Hood
District Council of Grant	Mayor Kylie Boston	Deputy Mayor Megan Dukalskis
Wattle Range Council	Mayor Des Noll	Deputy Mayor Peter Dunicliff (1st) Cr Moira Neagle (2nd)
District Council of Robe	Mayor Lisa Ruffell	
Kingston District Council	Mayor Jeff Pope	
Naracoorte Lucindale Council	Mayor Partick Ross	Deputy Mayor Monique Crossling
Tatiara District Council	Mayor Liz Goossens	Deputy Mayor Miles Hannerman

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2022-2023. Meetings are hosted by Constituent Councils on a rotational basis.

## Office Bearers 2022-2023

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2023, Mayor Lynette Martin was elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Des Noll was elected as LCLGA Vice President.

During 2022-2023, the Executive Officer role was filled by Tony Wright up to the 16th of June 2023. Colin Byles was appointed LCLGA Interim Executive Officer upon Tony Wright's resignation.

Dean Newbery and Partners are the appointed Auditor.

## LCLGA Staff

Staff Member		Position
Tony Wright	To 16th June 2023	Executive Officer
Colin Byles	From 16th June 2023	Interim Executive Officer
Tony Elletson		STARCLUB Field Officer Limestone Coast Regional Sporting Academy Coordinator
Kate Napper	From 17th January 2023	Destination Development Manager
Tamara North	From 7th September 2023 To 12th January 2023	Interim Destination Development Manager
Emma Herring	From 19th December 2022	Destination Development Coordinator
Paul Manfrin		Corporate Services Officer

## Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

### Representatives (Prior to November 2022 South Australian Local Government Elections)

Council	LCLGA Representative
LGA Board	Mayor Erika Vickery Mayor Richard Sage (Proxy)
SAROC	Mayor Erika Vickery Mayor Richard Sage (Proxy)

### Representatives (Post to November 2022 South Australian Local Government Elections)

Council	LCLGA Representative
LGA Board	Mayor Lynette Martin Mayor Des Noll (Proxy)
SAROC	Mayor Lynette Martin Mayor Des Noll (Proxy)

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.



Fringe Festival | City of Mount Gambier

## Association Committees and Working Parties

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2022-2023.

*(The current appointments are listed, as of June 30, 2023)*

## LCLGA Roads and Transport Management Group

*Representatives as of June 30, 2023*

Current Appointment		Council
Mr Aaron Hillier		Tatiara District Council
Mr Abdulah Muhmud		City of Mount Gambier
Mr Daniel Willsmore		Naracoorte Lucindale Council
Mr Dave Worthley		Kingston District Council
Mr Peter Halton		Wattle Range Council
Mr Adrian Schutz		District Council of Grant
Mr Robert Moir		Robe District Council
Mr Tony Wright	To 16th June 2023	LCLGA
Mr Colin Byles	From 16th June 2023	

## LCLGA Regional Waste Management Steering committee

*Representatives as of June 30, 2023*

Current Appointment		Council
Mr Peter Halton (Chair)		Wattle Range Council
Mr Daniel Willsmore		Naracoorte Lucindale Council
Mr Dave Worthley		Kingston District Council
Ms Barbara Cernovskis		City of Mount Gambier
Mr Aaron Price		District Council of Grant
Mr Rob Moir		Robe District Council
Mr Aaron Hillier		Tatiara District Council
Mr Tony Wright	To 16th June 2023	LCLGA
Mr Colin Byles	From 16th June 2023	

## Tourism Management Group

Representatives as of June 30, 2023

Current Appointment		Council
Ms Nat Traeger (Proxy)		Kingston District Council
Ms Caroline Hill		Wattle Range Council
Ms Biddie Shearing		City of Mount Gambier
Ms Kelly Hutchinson		Tatiara District Council
Ms Rebecca Perkin		District Council of Grant
Ms Josie Collins		Naracoorte Lucindale Council
Ms Camille Lehmann		District Council of Robe
Ms Kate Napper	..	LCLGA
Ms Emma Herring	..	
Mr Tony Wright	To June 16, 2023	
Mr Colin Byles	From June 16, 2023	

## LCLGA Audit & Risk Committee

Representatives prior to November 2022

Current Appointment		Council
Mayor Erika Vickery (Chair)		Naracoorte Lucindale Council
Mayor Richard Sage		District Council of Grant
Mr James Holyman		District Council of Robe
Mr Paul Duka		Wattle Range Council
Mr Tony Wright		LCLGA

Representatives after November 2022

Current Appointment		Council
Mayor Lynette Martin (Chair)		City of Mount Gambier
Mayor Des Noll		Wattle Range council
Ms Sarah Philpott		City of Mount Gambier
Mr Paul Duka		Wattle Range Council
Mr Tony Wright	To June 16, 2023	LCLGA
Mr Colin Byles	From June 16, 2023	

## LCLGA Executive Officer Remuneration Committee

*Representatives as of March 2023*

Current Appointment	Council
Mayor Lynette Martin	City of Mount Gambier
Mayor Des Noll	Wattle Range Council
Ms Sarah Philpott	City of Mount Gambier

## Association Representation - Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and contribute to new and existing initiatives.

During 2022-2023, LCLGA made or continued the following appointments to other organisations.

## Green Triangle Freight Action Plan

*Representatives after March 2023*

Current Appointment	Council
Mayor Des Noll	Wattle Range Council
Mr Tony Wright	LCLGA
Mr Colin Byles	LCLGA

## Southern Border Fire Coordination

*Representatives after March 2023*

Current Appointment	Council
Mr Ben Gower	Wattle Range Council

## AC.Care

*Representatives after March 2023*

Current Appointment	Council
Mr Tony Wright	LCLGA

# STRATEGIC OVERVIEW



The 2022-23 year was a year of stabilisation with a number of staff moving on and new staff coming on board in a number of different programs.

This led to a number of programs not being implemented/recommended till the second half of the year. There was an interval between when staff left and when new staff commenced.

The major projects of the Regional Growth Strategy and the Material Recovery Facility have progressed but still need a lot of work on the two projects to come to an outcome.

A Tender Brief for the Regional Growth Strategy has been developed and will be sent out in the new financial year.

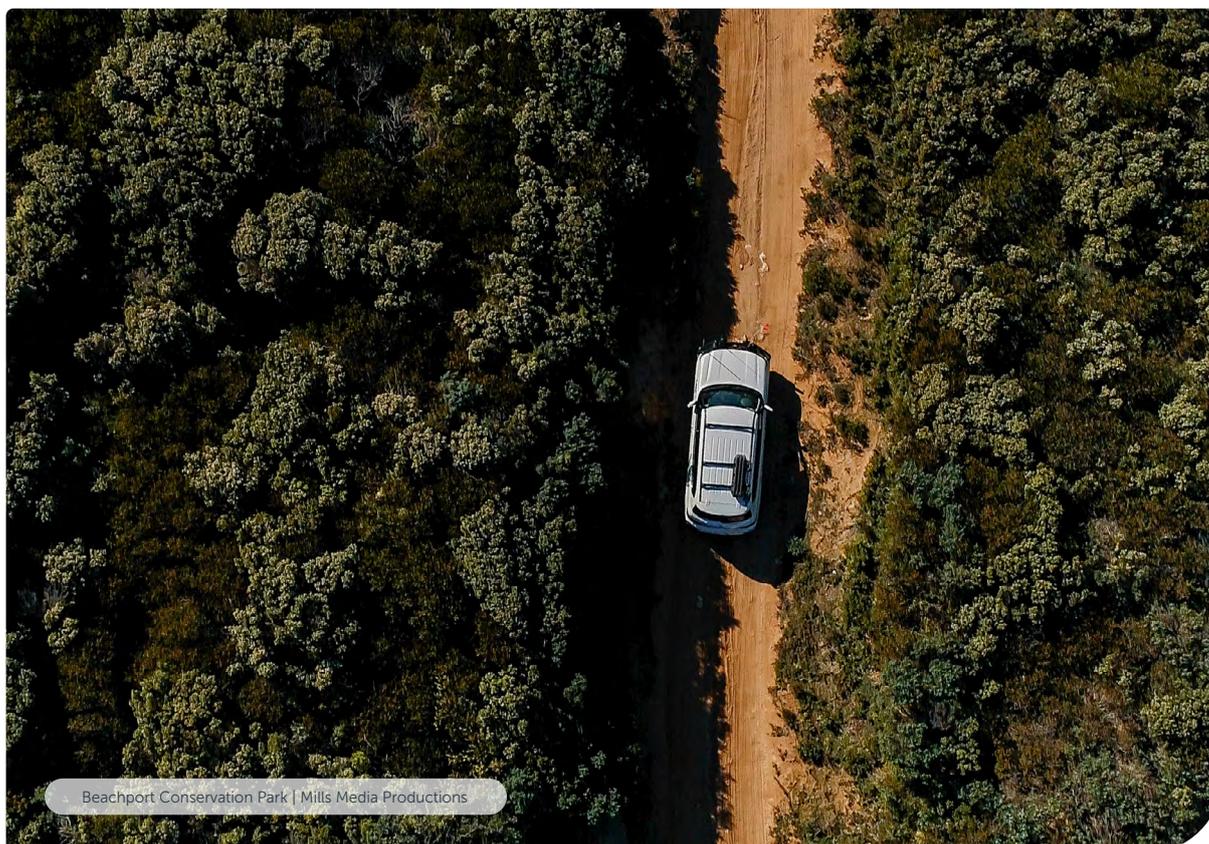
The Material Recovery Facility (MRF) project has had the first report delivered on the Risk Analysis Governance Model and now is being considered by the Council Chief Executive Officers.

The Destination Development Marketing Strategy is currently being implemented with a new Manager commencing in January 2023 after a period without a manager driving the strategy. The initial timeframe for the project was delayed for two years due to COVID.

A Strategic Plan Review reset workshop was carried out in March 2023 to review the current Strategic Plan. This was suggested as there were five new Mayors in the region after the November 2022 Council elections who wanted to engage in a new plan for the future if required.

As two Councils (Robe and Kingston) had to have supplementary elections for a Mayor and then unable to attend the workshop it was decided to move the review of the Strategic Plan to March 2024.

An Advocacy Agenda has been developed and has been used throughout the year to advocate with various Ministers, around the issues on the Advocacy Agenda.



## Limestone Coast Regional Vocational Training

Access to post-school education is a critical resource in any community, especially in regional Australia, as we seek to build our economic capacity and provide genuine career paths for our youth who may wish to pursue careers in their home region.

The following issues have been identified and include: vocational training becoming increasingly more centralised and remote from the regions, a lack of local decision making in TafeSA on courses, alignment with needs and resource investment, the provision of vocational training does not seem to have a cogent strategy for our region and there seem to be a high reliance on the market to sort out the provision of services rather than a planned approach based on need and future requirements.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Develop a Vocational Training Strategy for each region.</li> <li>&gt; Appoint a local, regional TafeSA Board, (similar to Landscape SA) made up of industry and regional representatives to ensure TafeSA's training reflects regional priorities.</li> <li>&gt; Enable portability of TafeSA funds across state borders so students can easily cross the border for Tafe / vocational training.</li> <li>&gt; Improve funding or more efficiently allocate funding for required vocational training</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister Education</li> <li>&gt; Member Mount Gambier</li> <li>&gt; Member MacKillop</li> <li>&gt; TafeSA Board</li> <li>&gt; Regional employers – especially group training providers</li> <li>&gt; Regional educators</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Engage with SAROC to highlight regional vocational training as a priority and to influence and support their advocacy strategy – including Minister engagement</li> <li>&gt; Brief and engage with local MPs, opposition and even cross border MP's in Western Victoria</li> <li>&gt; Engage with Group Training Providers to ensure there is a strong evidence base for the advocacy</li> </ul>
<p><i>* We note that SAROC has now picked up advocacy for Regional Vocational Education and to support the role of TafeSA in regional communities.</i></p>		

## Sustainable Coastline and Infrastructure

The task of protecting and maintaining the Limestone Coast coastal assets is beyond the funding capacity of Coastal Councils. Recently at an LCLGA Board meeting, when discussing our support for the South Australian Coastal Councils Alliance (SACCA), the Board resolved that coastal and non-coastal Councils in the Limestone Coast would support SACCA, recognising that we all benefited from a healthy and sustainable coastline.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Provide investment in longitudinal studies into coastal environments for better modelling to support decision making.</li> <li>&gt; Resource or reallocate resources to The Coast Protection Board to adequately undertake measurement and modelling to inform risk-based sustainable decisions on coastal strategies.</li> <li>&gt; Increase funding &amp; grant programs to address coastal community assets and infrastructure investment for the Coastal Councils in the Limestone Coast.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister Environment and Water</li> <li>&gt; Coast Protection Board</li> <li>&gt; Department for Environment and Water</li> <li>&gt; South Australian Coastal Alliance (SACCA)</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Auspice SACCA and engage in influencing priorities and directions</li> <li>&gt; Direct communications with the Minister and department on priorities</li> <li>&gt; Develop a Limestone Coast Regional Coastal Priorities Strategy</li> <li>&gt; Brief local members on priorities (Councils reinforced by LCLGA)</li> </ul>

## Fire Prevention - In particular, funding to clear roadside veg.

Under the Local Government Act 1999, local councils in South Australia are responsible for managing, in an ecologically sustainable manner, many thousands of hectares of native vegetation on roadsides.

However, fire prevention, especially in road reserves, has a lack of clarity of responsibility and whilst planning may seem ok progressing to work has been problematic.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Clarify responsibilities under the Act (not departmental guidelines) for maintaining roadside vegetation on DIT Roads.</li> <li>&gt; Provide sufficient funding and resources to ensure roadside vegetation is managed to reduce risks from wildfire.</li> <li>&gt; Additional support from CFS to work with Councils to identify high-risk assets and preventative strategies, such as participating in controlled burns on agreed Council controlled assets.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister Environment and Water</li> <li>&gt; Minister for Infrastructure and Transport</li> <li>&gt; Zone Emergency Management Committee</li> <li>&gt; Bushfire Management Committee</li> <li>&gt; LGASA</li> <li>&gt; Department Infrastructure and Transport</li> <li>&gt; CFS</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Direct communications with the Minister, CFS and DIT</li> <li>&gt; Brief local members on priorities</li> <li>&gt; Seek support from the Zone Emergency Management Committee</li> <li>&gt; Identify and remove barriers to CFS and Councils collaborating on fire fuel reduction activities</li> </ul>

## Cross Border Commissioner

Communities have sought such a role for someone to advocate for and assist people living in cross border communities for decades. Mount Gambier MP Troy Bell tabled a motion in parliament over two years ago for the role to be created. This has been an agreed priority for some time for Limestone Coast Councils, and during Covid-19 the flow of information and representation with the SA Government compared to the information and representation from the Vic Border Commissioner has highlighted the need for a SA Cross Border Commissioner.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Establish a Cross Border Commissioner role for South Australia to improve the representation of Cross Board issues with the government and to remove barriers that cause an unnecessary burden.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Member Mount Gambier</li> <li>&gt; Member MacKillop</li> <li>&gt; Victorian Cross Border MPs</li> <li>&gt; Victoria Cross Border Commissioner</li> <li>&gt; Cross Border Call Out Advocacy Group</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Support Local Members call for a Cross Border Commissioner</li> <li>&gt; Direct communications with the Department of the Premier and Cabinet; and opposition</li> <li>&gt; Brief local members on priorities</li> </ul>

## Housing For All

One of the biggest challenges facing the Limestone Coast is a lack of social and affordable housing, with each Council facing their challenges for social and/or affordable housing.

The issues are incentives to invest and financing risk, lack of builders and trades, grant and investment funding scale and the outsourcing of social housing is failing to meet demand in regional areas with the housing stock being poor.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Resolve the issues through a coordinated approach from agencies at all levels of government.</li> <li>&gt; Explore tax and other arrangements to de risk private sector investment in regional housing.</li> <li>&gt; Investigate and determine the backlog of maintenance on Housing SA properties and steps required to address the problem.</li> <li>&gt; Support the development of a Regional Housing Strategy.</li> <li>&gt; Support changes in funding models to allow smaller regional projects to access grants and financial support.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister Human Services (State)</li> <li>&gt; Department Infrastructure and Transport</li> <li>&gt; Minister Housing &amp; Minister Homelessness, Social &amp; Community Housing (federal)</li> <li>&gt; Member Mount Gambier</li> <li>&gt; Member MacKillop</li> <li>&gt; Member Barker</li> <li>&gt; Construction Industry (local &amp; state)</li> <li>&gt; Master Builders SA</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Recognising that a lot of good work has already been done by our members and it is now also elevated at SAROC. Our role, therefore, is one of reinforcing and supporting and not seeking to undermine or reset the work already being done.</li> <li>&gt; Direct communications with the relevant Minister and Departments – as agreed with members</li> <li>&gt; Brief local members on priorities (Councils reinforced by LCLGA)</li> <li>&gt; Support LGASA in the development of a Regional Housing Policy and their advocacy</li> <li>&gt; Seek more flexibility when we identify more restrictions for regional initiatives/ investments</li> </ul>

## An effective Green Triangle Freight Action Plan

The Green Triangle Freight Action Plan is a Victorian and SA State Government Plan. The purpose of the Plan is to develop a transport infrastructure investment and regulatory framework to address the growing freight requirements of the region. Victoria has dominated the governance and process and consequently gained the lion's share of the benefits from the funding from the Plan.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Lead the review of the GTFAP to ensure effective and clear governance responsibilities, creating a clear term of reference and balanced outcomes.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister for Infrastructure and Transport</li> <li>&gt; Green Triangle Freight Action Group</li> <li>&gt; Department Industry and Transport</li> <li>&gt; Victorian Government</li> <li>&gt; Victorian Local Government areas</li> <li>&gt; National Heavy Vehicle Regulator</li> <li>&gt; Green Triangle Forest Industries Hub</li> <li>&gt; Local industries that rely on cross border freight</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Direct communications with the Minister and DiT</li> <li>&gt; Brief local members on priorities (Councils reinforced by LCLGA)</li> <li>&gt; Work with DiT to improve the governance and operations of the Green Triangle Freight Action Plan</li> <li>&gt; Engage with Western Victorian Councils to ensure a balanced outcome is achieved.</li> </ul>

## Priority Roads Funding

A recent review of the Limestone Coast Roads Database has identified over \$27 million in priority road work upgrades over the next five years. However, we expect that based on historical funding, the Limestone Coast Region will be around \$10m short of the needed funding to upgrade our priority roads based on the recently updated Limestone Coast Road Transport Plan.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Improve and increase Federal and State government funding for priority regional roads based on regional priorities</li> <li>&gt; Review the changes to the SLRP process to ensure individual projects are linked to regional road priorities</li> <li>&gt; Improve feedback loops on grant applications for continuous improvement.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Local Government Transport Advisory Panel</li> <li>&gt; LGA SA</li> <li>&gt; State and Federal Ministers</li> <li>&gt; DiT</li> <li>&gt; Grants Commission</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Direct communications with LGTAP and LGASA</li> <li>&gt; Brief local members on priorities (Councils reinforced by LCLGA)</li> </ul>

## Water Management Security and Assets

The Limestone Coast region has a network of drainage & bridge systems designed to move surface water from the land to enhance agricultural productivity. The drainage scheme, which commenced in the mid-1800's, has seen the installation of over 800 bridges and culverts across the Limestone Coast.

This infrastructure, which is valued at more than \$200 million, is currently not being renewed or maintained adequately.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Commit to maintenance and upgrade of bridge &amp; drainage infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister for Infrastructure and Transport</li> <li>&gt; Minister Environment and Water</li> <li>&gt; Minister Primary Industries and Regional Development</li> <li>&gt; Department for Environment and Water</li> <li>&gt; South East Water Conversation and Drainage Board</li> <li>&gt; Department Primary Industries and Regions</li> </ul>	<ul style="list-style-type: none"> <li>&gt; See if this is a state issue via the Regional LGA's</li> <li>&gt; Direct communications with Ministers</li> <li>&gt; Brief local members on priorities (Councils reinforced by LCLGA)</li> <li>&gt; Seek a briefing from the South East Water Drainage Board.</li> <li>&gt; Engage with the South East Water Drainage Board on priorities</li> </ul>

## Building the Region's Economic Capability

The Limestone Coast Regional Growth Strategy highlights that a well-coordinated, collaborative, and strategically focused effort can set the Limestone Coast region on the path to deliver a 20 per cent lift in economic performance, adding \$700 million in growth annually and more than 5,700 new jobs by 2026.

The Strategy highlights six priority areas:

1. Invigorate the working-age population
2. Building on the region's competitive advantage in agribusiness
3. Capturing employment opportunities in growing sectors like healthcare and social assistance
4. Supporting the development of a vibrant business ecosystem

5. Region-wide collaboration to develop a more coordinated tourism market
6. Securing investment to deliver regional infrastructure priorities enabling growth.

The Limestone Coast is seen as being remote from Adelaide and Melbourne. Other areas of the state, with less opportunity for growth, are attracting funding to support flagging economies.

The opportunity for accelerated growth and increased contribution to the states GDP in the Limestone Coast is largely ignored by State and Federal Government. We routinely receive less per capita funding than other parts of the state.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Provide a more balanced allocation of state funding to the Limestone Coast and a recognition of the significant untapped opportunity the region represents to the state.</li> <li>&gt; Encourage government (State and Federal) to support projects in safe seats.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Minister for Primary Industries and Regional Development</li> <li>&gt; Department Treasury &amp; Finance</li> <li>&gt; Member Mount Gambier</li> <li>&gt; Member MacKillop</li> <li>&gt; Member Barker</li> <li>&gt; Regional Development Limestone Coast</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Facilitate the refreshment of the economic growth strategy with a wide community and business engagement strategy.</li> <li>&gt; Engage with local members and provide evidence of the growth opportunities.</li> <li>&gt; Run economic growth forums for the region</li> <li>&gt; Highlight the disadvantage of having safe conservative seats</li> </ul>

## Mobile Phone Blackspot and Internet Connectivity

Mobile Phone Blackspots currently exist along several main freight and commuter corridors in the Limestone Coast. Lack of adequate mobile phone coverage & internet connectivity leaves drivers and farmers at risk, communities & businesses without connection and tourism opportunities missed.

We note that SAROC has now picked up advocacy for Mobile Phone Blackspot funding.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> <li>&gt; Ensure all Limestone Coast routes and communities are up to modern standards from Limestone Coast residents, transport providers and tourists</li> <li>&gt; Provide significant investment in partnership with the federal government to identify black spots and ensure priority coverage</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Member Barker</li> <li>&gt; Minister Communications, Urban Infrastructure, Cities and the Arts</li> <li>&gt; Minister for Infrastructure and Transport (state)</li> <li>&gt; Member Mount Gambier</li> <li>&gt; Member MacKillop</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Engage with SAROC to highlight mobile phone blackspot &amp; internet connectivity as a priority</li> <li>&gt; Brief and engage with local MPs to obtain support</li> <li>&gt; Explore the possibility of a Regional Priority Plan</li> </ul>

# DESTINATION DEVELOPMENT PROGRAM



Blue Lake Warwar | As We Wander

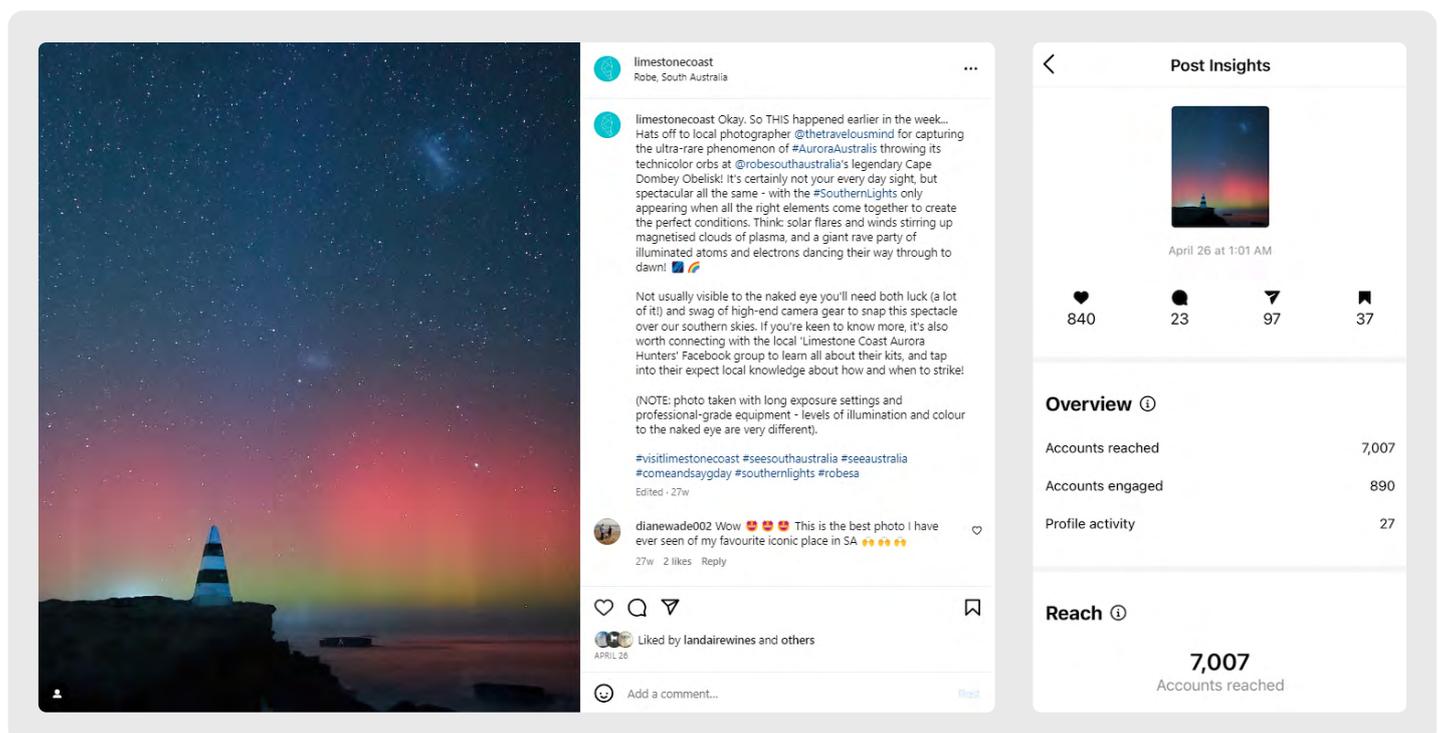
Limestone Coast regional tourism activities are focused on the strategic priorities outlined in the Limestone Coast Destination Development Strategy 2020-2025 and include Marketing, Visitor Servicing, Events, Experience Development, Governance and Collaboration, Industry Capability and Promote the Value of Tourism.

The Limestone Coast Local Government Association (LCLGA) continues to champion the Destination Development Program despite setbacks from staff changeover and the lasting impacts of COVID-19 interruptions on the tourism sector. The need to pivot from the approved strategy has meant that the timings listed against the 149 actions are no longer current. As a result, the strategy continues to be reviewed and adapted to suit the new state of play.

With a new Destination Development Manager appointed in January 2023 (following a brief hiatus) alongside a new Destination Development Coordinator (started December 2022), the priority was to re-engage with industry and reinforce tourism best practices as the sector emerged post COVID-19 and international borders reopened.

Progress has been made across many areas in the strategy, including developing industry capability, connecting the local industry, and marketing, bolstered by additional funds from the South Australian Tourism Commission to allow for increased activity.

The LCLGA invested in digital storytelling to promote the Region to high-value target markets, which proved to be highly effective as social media reach across Instagram and Facebook achieved over 1,000,000 million engagements, and the destination website ([visitlimestonecoast.com.au](http://visitlimestonecoast.com.au)) saw over 43,000 unique visitors to the site and 82,000+ page views.



A top performing Instagram post on @limestonecoast social media channel with total reach of 7,007 people.



Billboard in Coleraine, Victoria promotes Limestone Coast region



Limestone Coast in the spotlight at SA Caravan & Camping show



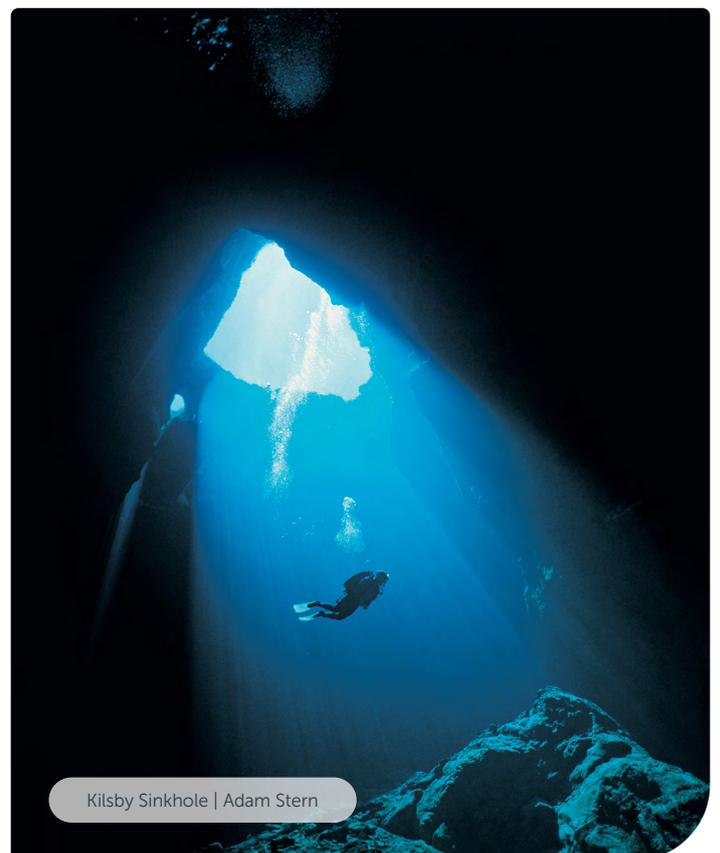
Destination Development Manager represents Limestone Coast at Australian Tourism Exchange

Investment in seasonal marketing activities also helped position the Region in front of prospective interstate visitors with print and digital media collaborations chosen to complement our digital storytelling efforts.

A focus on local industry collaboration saw two industry events held in collaboration with the South Australian Tourism Commission, providing a chance for operators to meet the new Destination Development team.

The Limestone Coast closed group tourism industry Facebook platform continues to grow in members and remains a vital tool for communicating updates and industry news. Participating in Australia's premier tourism trade event, the Australian Tourism Exchange saw the Limestone Coast positioned in front of 30 international markets, with pitch appointments held with 65 buyers to drive visitation to the Region.

A cross-border collaboration with West Wimmera Council, Southern Grampians Council and Great Ocean Road Regional Tourism saw the Limestone Coast promoted at the SA Caravan & Camping Show as part of a Melbourne to Adelaide Touring Route stand.



Kilsby Sinkhole | Adam Stern

## Program Engagement

### Digital Storytelling

visitlimestonecoast.com.au

**82,500+** Page views

**44,000** Unique visitors

**377 LEADS** to Limestone Coast businesses via Australian Tourism Data Warehouse

Destination Website

**5 NEW BLOGS** published

**6 CONSUMER DIRECT E-NEWSLETTERS** to potential visitors

@limestonecoast

**453 posts shared**

**1.1 MILLION+ SOCIAL MEDIA REACH (ORGANIC)**

**AMPLIFIED TO A FURTHER 8 MILLION+**

**#visitlimestonecoast 6,639 X**

Local hashtag engagement

GLAM AUSTRALIA

SOUTH AUSSIE

### Seasonal Marketing

**LARGE FORMAT BILLBOARDS**  
Coleraine & Nhill, Vic

114k cars  
**138K** potential visitors

Official Limestone Coast Visitor Guide

**50,000 CIRCULATION** across metro Adelaide and greater SA

Regional Express Airlines collaboration

**REACH 330K PASSENGERS + 105K ONLINE**

Truly Aus Inflight Magazine Editorial Dec-Jan Edition

Caravanning Australia collaboration

**50,000+ READERSHIP**

Caravanning Australia Magazine Adventorial Autumn 2023 Edition

### Industry Collaboration

Tourism Industry Facebook Group

**580+ MEMBERS**  
Representing approx. 80% operators in region

LCLGA sharing 3-5 updates per week

2 Limestone Coast Industry Networking Events hosted  
Robe & Mount Gambier

**112 TOURISM OPERATORS ATTENDED**

**QUARTERLY WORKING GROUP MEETINGS with Councils**

**ATDW PROFILE GROWTH**  
60 new Limestone Coast listings on Australian Tourism Data Warehouse Feb-June 2023

SA Caravan & Camping Show  
Adelaide

**22,800+ ATTENDEES**

cross-border collaboration promoting Adel to Melb touring route itineraries

Australian Tourism Exchange  
Gold Coast

**65 INTERNATIONAL BUYER APPOINTMENTS** from key markets including India, Asia, Europe & US



# LIMESTONE COAST SPORTING PROGRAMS

Academy athlete Jessica Holman. Jessica is the Number 1 ranked Junior Disc Golfer in Australia.

## Connected and Active Communities Project

The Connected and Active Communities (CAC) Project is a place-based approach that aims to address poor levels of physical activity participation at a local level by investing in the strengths of our communities through a partnership approach.

Limestone Coast Local Government Association (LCLGA) and The Office for Recreation, Sport and Racing (ORSR) recognises that those living within our regional communities are the experts in their own lives, and through proactive engagement aim to work with and harness this expertise to inform, co-design and implement initiatives that have lasting impact.

By partnering with local communities, the CAC Project will identify opportunities to elevate the capacity of volunteers, decision makers and local leaders to create and deliver innovative and effective sport and recreation initiatives.

Harnessing diversity as a key strength of our region, the CAC Project will connect and leverage traditional and non-traditional networks to bring communities together and positively impact physical activity participation rates through locally tailored solutions.

The CAC Project will ultimately invest in initiatives that build on existing community assets to increase connections and activity for everyone.

The LCLGA is extremely pleased to be one of only 2 organisations statewide the ORSR has chosen to partner with to initially deliver the CAC Program.



Football match between Kongorong and Port McDonnell

## Limestone Coast Regional Sporting Academy (LCRSA)

In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

Since then the LCLGA have been successful in meeting certain requirements from the ORSR and have continued to obtain funding to run the program ongoing. Once again the LCLGA partnered with the ORSR and the sixth year of the LCRSA was launched in October 2022. We were pleased to welcome back Hockey SA, Tennis SA, SASI Cycling, Swimming SA, Mount Gambier Pioneers, SA Country Basketball and Athletics SA as official partners of the Academy, and were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well. We also continued to offer a Lonestar program for athletes from any sporting background.

### We inducted 88 athletes into the Academy for the 2022/23 iteration.



Academy athletes at an Academy Injury Prevention Education session with presenter and physiotherapist Angela Willmore

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide.

We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the venue for our Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis.



Academy Athlete Chloe Peacock at the National Schools Netball Championships in Perth. Chloe is seen here accepting her award for being selected in the National Schools Team

## The LCRSA has four main objectives

- > To identify regional sporting talent
- > To educate and develop youth in the region
- > To provide pathways to State and national representation
- > To develop the skills of regional coaches

## Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. We have had an Athlete selected in the Netball All Australian Squad in the U/15's.

Our cycling athletes continue to go from strength to strength, with 2 winning National Championship Gold, whilst we had 4 athletes represent the State at the National titles, 3 of these athletes had never before been on a track bike before we identified them in our programs talent ID testing.

We look forward to adding 5 new females into our cycling program with a specific Female focus program being adopted this year to attempt to raise the profile of the sport amongst female athletes.

Our Tennis athletes had the amazing opportunity to spend some time in Adelaide at the newly renovated Memorial Drive. The athletes were coached by Tennis Australia coaches, including Sandon Stolle winner of 2 Grand Slam doubles titles.

Our Basketball program again produced multiple state representatives and 4 of these athletes were part of the National Identification Squad.

Once again our Hockey program supplied multiple State Team members at various age levels and our Swimming program had 2 athletes swim National Championship qualifying times.

We also support the Number 1 ranked junior Disc Golfer in the Country. There are plenty more success stories that can be seen on our Facebook page; <https://www.facebook.com/LCRSA>

All of our athletes have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.



Academy Athletes and National Track Cycling Champions Kai Arbery and Niel Van NieKirk show off their new National Champion Coloured Uniform with Academy Cycling Coach Robert Mann

# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

## FINANCIAL REPORTS

30 JUNE 2023



**Limestone Coast Local Government Association  
Annual Financial Statements  
for the year ended 30 June 2023**

**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

  
Colin Byles  
ACTING EXECUTIVE OFFICER

  
Mayor Lynette Martin  
President

Date: 19/10/23

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2023

	Notes	2023 \$	2022 \$
<b>INCOME</b>			
Local Government Council Contributions	2	872,812	807,383
Other Contributions	2	40,000	42,783
Other Income	2	70,477	42,127
Project Income	2	378,478	496,035
<b>Total Income</b>		<b><u>1,361,767</u></b>	<b><u>1,388,328</u></b>
<b>EXPENSES</b>			
Operating Expenses	3	222,086	212,600
Employee Costs	3	504,459	667,725
Project Expenditure	3	698,544	606,471
<b>Total Expenses</b>		<b><u>1,425,088</u></b>	<b><u>1,486,795</u></b>
<b>NET SURPLUS / (DEFICIT)</b>			
transferred to Equity Statement		(63,321)	(98,467)
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
<b>Total Other Comprehensive Income</b>		<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b><u>(63,321)</u></b>	<b><u>(98,467)</u></b>

This Statement is to be read in conjunction with the attached Notes.

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### STATEMENT OF FINANCIAL POSITION

as at 30 June 2023

		2023	2022
	Notes	\$	\$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	4	779,029	648,360
Trade and Other Receivables	4	<u>11,329</u>	<u>66,147</u>
<b>Total Assets</b>		<b><u>790,358</u></b>	<b><u>714,507</u></b>
 <b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	5	42,461	87,723
Provisions	5	44,775	89,972
Other Liabilities	5	<u>392,569</u>	<u>160,859</u>
<b>Total Current Liabilities</b>		<b><u>479,805</u></b>	<b><u>338,553</u></b>
 <b>Non-current Liabilities</b>			
Provisions	5	<u>658</u>	<u>2,737</u>
<b>Total Non-current Liabilities</b>		<b><u>658</u></b>	<b><u>2,737</u></b>
<b>Total Liabilities</b>		<b><u>480,463</u></b>	<b><u>341,290</u></b>
<b>NET ASSETS</b>		<b><u>309,895</u></b>	<b><u>373,217</u></b>
 <b>EQUITY</b>			
Accumulated Surplus		<u>309,895</u>	<u>373,217</u>
<b>TOTAL EQUITY</b>		<b><u>309,895</u></b>	<b><u>373,217</u></b>

This Statement is to be read in conjunction with the attached Notes.

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**STATEMENT OF CHANGES IN EQUITY**  
for the year ended 30 June 2023

	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
<b>2023</b>			
Balance at end of previous reporting period		<u>373,217</u>	<u>373,217</u>
<b>Net Surplus / (Deficit) for Year</b>		<b>(63,321)</b>	<b>(63,321)</b>
<b>Other Comprehensive Income</b>		<u>-</u>	<u>-</u>
<b>Balance at end of period</b>		<b>309,895</b>	<b>309,895</b>
<b>2022</b>			
Balance at end of previous reporting period		471,684	471,684
<b>Net Surplus / (Deficit) for Year</b>		(98,467)	(98,467)
<b>Other Comprehensive Income</b>		<u>-</u>	<u>-</u>
<b>Balance at end of period</b>		<u>373,217</u>	<u>373,217</u>

This Statement is to be read in conjunction with the attached Notes

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### STATEMENT OF CASHFLOWS for the year ended 30 June 2023

		2023	2022
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	Notes	<b>\$</b>	<b>\$</b>
Receipts from Members		872,812	774,281
Other Receipts		523,958	645,966
Payments		<u>(1,266,101)</u>	<u>(1,543,464)</u>
<b>Net Cash provided by (or used in) Operating Activities</b>	6	<b>130,669</b>	<b>(123,217)</b>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		 <u>                    </u>	 <u>                    </u>
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>-</b>	<b>-</b>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		 <u>                    </u>	 <u>                    </u>
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>-</b>	<b>-</b>
 <b>Net Increase (Decrease) in cash held</b>		 <u>130,669</u>	 <u>(123,217)</u>
 Cash & cash equivalents at beginning of period		 <u>648,360</u>	 <u>771,577</u>
<b>Cash &amp; cash equivalents at end of period</b>	4	<b><u>779,029</u></b>	<b><u>648,360</u></b>

This Statement is to be read in conjunction with the attached Notes

# Limestone Coast Local Government Association

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

#### 2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

#### 3 Income recognition

The Association recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer.

Income from Local Government Council Contributions includes income for "pass-through" expenditure for Regional Development Australia Limestone Coast (RDALC), SA Coastal Councils Alliance (SACCA) and the provision of heritage services.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

# Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

## Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

### 5 Payables

#### 5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### 5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### 6 Employee Benefits

#### 6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	4.05% (2022 3.56%)
Weighted average settlement period	1 year (2022, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

### 7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

### 8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

	2023	2022
Notes	\$	\$
<b>NOTE 2: INCOME</b>		
<b>Local Government Council Contributions</b>		
City of Mount Gambier	236,678	221,489
District Council of Grant	108,865	96,987
Wattle Range Council	180,995	168,021
Naracoorte Lucindale Council	124,312	122,501
District Council of Robe	62,370	53,157
Tatiara District Council	99,635	94,668
Kingston District Council	59,957	50,560
<b>Total</b>	<b>872,812</b>	<b>807,383</b>
<b>Other Contributions</b>		
LGA SA	40,000	42,783
<b>Total</b>	<b>40,000</b>	<b>42,783</b>
<b>Other Income</b>		
Interest	24,094	773
Sponsorship	-	2,317
Participant Contribution	25,019	19,563
Other	21,364	19,474
<b>Total</b>	<b>70,477</b>	<b>42,127</b>
<b>Project Income</b>		
Tourism (Includes SA Tourism Commission payments)	95,925	80,927
Leadership Program	-	-
Sports Academy & Star Club (Office of Sport and Rec payments)	128,000	126,000
SA Coastal Councils Alliance	88,546	90,935
Substance Misuse LC	66,006	198,173
<b>Total</b>	<b>378,478</b>	<b>496,035</b>

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

	Notes	2023 \$	2022 \$
<b>NOTE 3: Expenditure</b>			
<b>Operating Expenses</b>			
Audit Fees		3,763	3,543
Accounting Fees		25,500	24,800
Computing and IT		28,759	33,611
Rent		21,224	20,824
Insurance		18,663	14,450
Vehicles		52,737	63,622
Chairperson Allowance		6,860	8,000
Travel, Accomodation and Meals		13,371	10,574
Other		51,209	33,176
<b>Total</b>		<b>222,086</b>	<b>212,600</b>
<b>Employee Costs</b>			
Salaries and Wages		450,543	573,301
Workcover		4,034	5,346
Superannuation		44,332	55,106
Leave Provision Movement		52	28,692
FBT		5,498	5,279
<b>Total</b>		<b>504,459</b>	<b>667,725</b>
<p>(2022 Leave Provision Movement is substantially greater as a result of the recording of Time-Off-In-Lieu and a substantial increase in the present value calculation of LSL as a result 3 employee hitting pro-rata 7 years of service.)</p>			
<b>Project Expenditure</b>			
Tourism		207,854	141,951
Leadership Program		-	25,722
Sports Academy & Star Club		151,064	95,355
SA Coastal Councils Alliance		91,879	85,235
Substance Misuse LC		29,752	73,983
Other		217,995	184,225
<b>Total</b>		<b>698,544</b>	<b>606,471</b>

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

	Notes	2023 \$	2022 \$
<b>NOTE 4: Assets</b>			
<b>Cash and Cash Equivalents</b>			
Cash at Bank		779,029	244,638
Term Deposits		-	403,723
<b>Total</b>		<u>779,029</u>	<u>648,360</u>
<b>Trade and Other Receivables</b>			
Trade Debtors		8,463	46,259
Prepayments		-	19,815
Accrued Interest		2,866	73
<b>Total</b>		<u>11,329</u>	<u>66,147</u>
<b>NOTE 5: Liabilities</b>			
<b>Trade and Other Payables</b>			
Goods and Services		25,842	80,387
Accrued Expenses		14,906	3,393
Other		1,713	3,943
<b>Total</b>		<u>42,461</u>	<u>87,723</u>
<b>Provisions - Current</b>			
Employee Entitlements including On-Costs		44,775	89,972
<b>Total</b>		<u>44,775</u>	<u>89,972</u>
<b>Provisions - Non-Current</b>			
Employee Entitlements including On-Costs		658	2,737
<b>Total</b>		<u>658</u>	<u>2,737</u>
<b>Other Liabilities</b>			
LC Regional Sport Academy		200,000	-
Connected and Active Communities (CAC)		155,000	-
Substance Misuse LC		-	88,563
SA Coastal Councils Alliance		37,569	72,295
<b>Total</b>		<u>392,569</u>	<u>160,859</u>

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

	Notes	2023 \$	2022 \$
<b>NOTE 6: Reconciliation of Cash Flow Statement</b>			
<b>(a) Reconciliation of Cash</b>			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:			
Total cash & equivalent assets	4	<u>779,029</u>	<u>648,360</u>
Balances per Cash Flow Statement		<u>779,029</u>	<u>648,360</u>
<b>(b) Reconciliation of Change in Net Assets to Cash from Operating Activities</b>			
Net Surplus (Deficit)		<b>(63,322)</b>	<b>(98,467)</b>
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		<u><b>(47,276)</b></u>	<u>15,357</u>
		<b>(110,598)</b>	<b>(83,111)</b>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		<b>54,819</b>	18,713
Net increase (decrease) in trade & other payables		<b>(45,262)</b>	33,788
Net increase (decrease) in other liabilities		<u><b>231,710</b></u>	<u><b>(92,608)</b></u>
<b>Net Cash provided by (or used in) operations</b>		<u><b>130,669</b></u>	<u><b>(123,217)</b></u>
<b>(c) Financing Arrangements</b>			
Unrestricted access was available at balance date to the following lines of credit:			
Corporate Credit Cards		<b>11,024</b>	11,057

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

#### NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

#### Accounting Policies - Recognised Financial Instruments

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p><b>Terms &amp; conditions:</b> Deposits are returning interest rates between 0.10% and 4.30% (2022: 0.05% and 0.1%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - other levels of government</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

#### Note 7: Financial Instruments (Cont.)

##### Liquidity Analysis

2023	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	779,029	-	-	779,029	779,029
Receivables	11,329	-	-	11,329	11,329
<b>Total</b>	<b>790,358</b>	<b>-</b>	<b>-</b>	<b>790,358</b>	<b>790,358</b>
<b>Financial Liabilities</b>					
Payables	41,583	-	-	41,583	41,583
<b>Total</b>	<b>41,583</b>	<b>-</b>	<b>-</b>	<b>41,583</b>	<b>41,583</b>
2022	Due < 1 year	Due > 1 year < 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>	\$	\$	\$	\$	\$
Cash & Equivalents	648,360	-	-	648,360	648,360
Receivables	46,332	-	-	46,332	46,332
<b>Total</b>	<b>694,692</b>	<b>-</b>	<b>-</b>	<b>694,692</b>	<b>694,692</b>
<b>Financial Liabilities</b>					
Payables	67,908	-	-	67,908	67,908
<b>Total</b>	<b>67,908</b>	<b>-</b>	<b>-</b>	<b>67,908</b>	<b>67,908</b>

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2023		30 June 2022	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
At Call	4.3	779,029		-
Term Deposits		-	0.07%	403,723
		<b>779,029</b>		<b>403,723</b>

##### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

##### Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2023

#### NOTE 8: Uniform Presentation of Financial Statements

	2023	2022
Notes	\$	\$
Operating Revenues	1,361,767	1,388,328
Operating Expenses	<u>(1,425,088)</u>	<u>(1,486,795)</u>
<b>Operating Surplus/(Deficit) before Capital Amounts</b>	<b><u>(63,321)</u></b>	<b><u>(98,467)</u></b>
 <b>Less Net Outlays in Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>-</u>
	-	-
 <b>Less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	<u>-</u>	<u>-</u>
	-	-
 <b>Net Lending / (Borrowing) for Financial Year</b>	 <b><u>(63,321)</u></b>	 <b><u>(98,467)</u></b>

This Statement is to be read in conjunction with the attached Notes

# Limestone Coast Local Government Association

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

### Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2023, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

### Note 10 – Capital Commitments

At 30 June 2023, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

### Note 11 – Events after the end of the reporting period

There were no events subsequent to 30 June 2023 that need to be disclosed in the financial statements.

### Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

### Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

### Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2023	2022
	\$	\$
Short Term employee benefits inc allowances	186,771	183,256
Post Employment Benefits	9,007	15,345

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2023	2022
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

# Limestone Coast Local Government Association

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

### Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year
	2023
	\$
City of Mount Gambier	236,678
District Council of Grant	108,895
Wattle Range Council	180,995
Naracoorte Lucindale Council	124,312
District Council of Robe	85,671
Tatiara District Council	106,427
Kingston District Council	59,957
TOTAL	902,935

**Limestone Coast Local Government Association  
Annual Financial Statements  
for the year ended 30 June 2023**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2023, the Association's Auditor, Dean Newbery, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

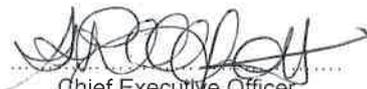
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

  
Acting Executive Officer  
LC Local Government Association

  
Audit Committee Chairperson  
LC Local Government Association

  
President  
LC Local Government Association

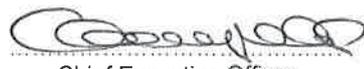
  
Chief Executive Officer  
District Council of Grant

  
Chief Executive Officer  
City of Mount Gambier

  
Chief Executive Officer  
Kingston District Council

  
Chief Executive Officer  
Naracoorte Lucindale Council

  
Chief Executive Officer  
District Council of Robe

  
Chief Executive Officer  
Tatiara District Council

  
Chief Executive Officer  
Wattle Range Council

Date:  
19/10/23

# ACKNOWLEDGEMENTS

**LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers, Council staff and LCLGA staff for their support of the regional role of the Association.**

During 22-23, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Tony Elletson, (Star-Club Field Officer, LC Sporting Academy Coordinator, Connected and Active Communities Officer) Paul Manfrin (Corporate Services Officer), Emma Herring (Destination Development Coordinator), Kate Napper (Destination Development Manager), Colin Byles (Interim Executive Officer), Tamara North (Interim Destination Development Manager).

The Local Government SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members and the many LGA SA staff that have supported LCLGA throughout the year.

LCLGA continues to enjoy a close working relationship with RDALC Board members and staff.

**Colin Byles**

Interim Executive Officer

