



Limestone Coast Local Government Association

"Limestone Coast Better Together"

NOTICE is hereby given that an Ordinary Meeting of the
Limestone Coast Local Government Association Board

is to be held at the

District Council of Grant
Commercial Street West, Mount Gambier SA 5290
on

26 June 2026

commencing at 9:30am

A handwritten signature in blue ink, appearing to read 'Charlotte Edmunds', is positioned above the printed name.

Charlotte Edmunds
Executive Officer
Limestone Coast Local Government Association



Limestone Coast Local Government Association

Ordinary Board Meeting Agenda

26 June 2026

District Council of Grant

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Limestone Coast Local Government Association

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District Council of Grant

Board Members

City of Mount Gambier	Mayor Lynette Martin OAM - <i>President</i>
Tatiara District Council	Mayor Liz Goossens - <i>Vice President</i>
District Council of Grant	Mayor Kylie Boston
District Council of Robe	Mayor Lisa Ruffell
Kingston District Council	Mayor Jeff Pope
Naracoorte Lucindale Council	Mayor Patrick Ross

CEO's/Staff

City of Mount Gambier	Paul Simpson	CEO
Tatiara District Council	Kingsley Green	CEO
District Council of Grant	Gary Button	CEO
District Council of Robe	Nat Traeger	CEO
Kingston District Council	Ian Hart	CEO
Naracoorte Lucindale Council	Kelly Westell	CEO
LCLGA	Charlotte Edmunds	Executive Officer

1. PRESIDENT'S WELCOME

Time noted

Host Council welcome – Mayor Kylie Boston

“It is a privilege to be standing on Boandik country. We acknowledge the contributions of Aboriginal Australians and non-Aboriginal Australians to the development of all peoples in this country we live in and share together – Australia”.

2. APOLOGIES

Board Member apologies: Nil

Board Members leave of absence: Nil

CEO's/Staff apologies: Nil

RECOMMENDATION		
MOVED	SECONDED	CARRIED/LOST

3. CONFIRMATION OF MINUTES

RECOMMENDATION		
That the minutes of the LCLGA Board Meeting held 10 April 2026 held at Robe be taken as read and confirmed as accurate.		
MOVED	SECONDED	CARRIED/LOST

4. DISCLOSURE OF INTERESTS

Pursuant to Division 1, Part 4, Chapter 5 of the Local Government Act 1999, a Board Member who has an interest in a matter within the Agenda must disclose the interest to the Board.

Report Number and Title:	
Member Name:	
Member Council:	
Type of Conflict:	
Nature of Conflict:	
Member participating in Meeting:	
Reason for participation:	
Member voting on matter:	

5. BUSINESS ADJOURNED

Nil

6. MINUTE ACTION LIST

RECOMMENDATION	
<p>Moved:</p> <p>Seconded:</p>	
<ol style="list-style-type: none"> 1. That the minute action list be received and noted. 2. That the Action Items relating to Eyes on Eyre and 4WD messaging be removed and progressed through the Destination Management Plan process. 	
CARRIED/LOST	

Completed	Will be removed from Action List	all actions required of the Motion have been completed			
In Progress	Will remain on Action List until completed	A start has been made on the action of the Motion (progress commentary will provide explanation)			
Outstanding/Delayed	Will remain on Action List until completed	Work has not yet commenced or there has been a delay on the action. (progress commentary will provide explanation)			
Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
10/04/26	8.7 Draft Annual Business Plan and Budget 2026-2031	1. The LCLGA Annual Plan and Budget 2026-2031, as amended, be referred to Constituent Councils for review and comment. 2. That a workshop be held to discuss RDA LC funding agreements.	Draft sent to Constituent Councils 17 April	26 June 2026	

Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
10/04/26	8.6 Drought Resilience Plan	The LCLGA write to State and Federal Ministers responsible outlining our concerns with process and outputs of the Drought Resilience Plan	Letter sent 22 May 2026.		
13/02/26	9.4 Risk Register and assurance Map	2. That the Risk Register be adopted as drafted. 3. That a workshop be convened to discuss the development of an assurance map.	Second draft of Assurance Map going to A&R Committee 20 August 2026		
13/02/26	9.5 Charter Review	That the LCLGA Charter be circulated to Constituent Councils for comment and feedback to inform any necessary amendments to be received by the Executive Officer no later than 1 May 2026 That should amendments be suggested, a tender process be undertaken as per the LCLGA Procurement Policy to engage a commercial law firm to draft the amended Charter with the draft to be presented to the Board at its August meeting.	Request for Constituent Council feedback and comment sent with letter to CEO and background paper, 25 February 2026. Feedback and suggestions sent to Norman Waterhouse 29/05/26.	7/07/26	
13/02/26	9.7 LCLGA Policy and Procedure Review	That the report be received and noted. That the Executive Officer be delegated to review all policies, procedures and codes and draft suggested amendments to the register, including revoking unnecessary policies and procedures and adding any required new policies and procedures and that the amended register be presented to the Board in April.	Outstanding policies to be presented in August: <ul style="list-style-type: none"> • Code of Conduct for Employees • Risk Management 	10/04/26	08/26

Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
		<p>3. All new or amended policies and procedures be presented to the Board in draft no later than 30 June 2026.</p> <p>4. Any policies, procedures or codes that relate to financial governance of the LCLGA will be referred to the LCLGAs Audit and Risk Committee prior to recommending to the Board.</p>			
10/10/25	9.4 Strategic Plan	<p>Transition to a new strategic framework that combines the Annual Business Plan and Budget with a 5-year Strategic Plan.</p> <p>Commence the new budgetary and strategic framework from the 2026-27 financial year, delegating the EO to produce a document that incorporates the functions of a Strategic Plan, Action Plan, Long-term Financial Plan and Annual Business Plan to be presented to the Board in draft at the April 2026 meeting of the LCLGA Board.</p>	<p>Presented in April and released to Constituent Councils.</p> <p>Refer to Agenda Item 9.6</p>	10/4/2026	26/6/2026
13/12/24	10.1 4WD messaging	<p>That the LCLGA leverage the learnings from the positive effort to define and control 4WD messaging from Robe to Beachport Coastline and seek to continue this work with all Coastal Councils. That a working party be formed to consider the merit of a consistent approach to 4WD messaging around access to coastlines</p>	<p>EO held stakeholder meetings 10/09/25, 11/09/25 and 29/09/25.</p> <p>DCG and KDC to provide details for maps.</p> <p>Graphic designer has not received details needed to progress.</p>		

Meeting date	Agenda Item	Resolution	Progress commentary	Due Date	Updated due date
16/02/24	10.2.2 Eyes on Eyre	1. Request the Executive Officer to obtain more information about resources, including costing. 2. Present findings to the LCLGA Board at the LCLGA April 2024 Board Meeting.	EO distributed briefing paper on Eyes on Eyre 10 October 2025. National Parks and Wildlife (DEW) rep attended the Tourism Transition Committee meeting 4/11/25 to discuss booking system. EO requested list of possible bookable product from all constituent councils	19/04/24	

7. EXTERNAL ORGANISATION PRESENTATION

Limestone Coast Water Alliance, Chairperson, Sam Work

8. EXTERNAL ORGANISATIONS REPORTS

8.1 DEPARTMENT OF PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT

Report Author: Jennifer Schilling

Attachments: 8.1 PIRSA Update June 2026

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST

8.2 REGIONAL DEVELOPMENT AUSTRALIA – LIMESTONE COAST

Verbal Report: Chair, RDALC Robyn Verrall

Attachments:

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST

8.3 CROSS BORDER COMMISSIONER

Report Author: Kelly-Anne Saffin, Cross Border Commissioner

Attachments: 8.3 CBC Update June 2026

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.	CARRIED/LOST
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8.4 LOCAL GOVERNMENT ASSOCIATION SOUTH AUSTRALIA

Verbal Report: Michael McCarthy, Manager Governance
Attachments: [Member services updates | LGA South Australia](#)

8.5 ADELAIDE UNIVERSITY

Report Author: Peta Crewe, Regional Director, Mount Gambier, (apology)
Attachments: 8.5 Adelaide University June update

RECOMMENDATION	
Moved:	
Seconded:	
1. That the report be received and noted.	CARRIED/LOST

9. LCLGA REPORTS

9.1 PRESIDENTS REPORT

Report Author:	LCLGA President
Consulted:	N/A
Strategic Reference:	
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

RECOMMENDATION	
Moved:	
Seconded:	
1. That the report be received and noted.	
CARRIED/LOST	

It has been a busy time since the April Board Meeting which was followed by a successful inaugural Limestone Coast Local Government Association Leadership Luncheon and I thank Executive Officer, Charlotte Edmunds, for her work in bringing this together.

Since the last Board meeting we have continued to have strong media presence, particularly around the announcement of the withdrawal of the Qantas service, Adelaide/Mount Gambier route, and most recently in relation to the State Government's proposal to move the November 2026 Elections to April 2027.

- I attended an LGA Board Workshop on 16 April.
- As a member of the LGA CEO Recruitment Selection Panel, concluded interviews on Friday 17 April and a final Selection Panel meeting on 21 April.
- Along with Mayors and CEOs of the LCLGA attended a Department of Infrastructure and Transport meeting in Naracoorte.
- 28 April, Executive Officer and I met with Sarah Philpott in her role A/Executive Director Corporate Performance and Strategy
- Regular LCLGA Mayor's Catch ups.
- Meetings with Executive Officer LCLGA
- Radiation Therapy Working Group Meetings, including a meeting with Minister for Health, Hon Blair Boyer
- Attended LCLGA/SATC Tourism Networking event with Hon Emily Bourke
- With Mayors and CEOs, presented on behalf of the LCLGA to Country Cabinet and attended the Community Forum
- Radio interview with Graham Goodings on 5AA in relation to withdrawal of WinTV regional television
- LCLGA Audit and Risk Committee Meeting
- SAROC Committee Workshop to review the role and future of SAROC
- Meeting with Sandi Elliott, Executive Officer LCLGA re In Home Hospice Care.
- Nominations Committee Meeting
- With other Mayors and CEOs of LCLGA attended the South Australian Local Government Association Conference and Ordinary General Meeting.
- With Executive Officer LCLGA met with Gail Richards and Maureen Klintberg to discuss the Palliative Care Feasibility Study.
- Along with Mayors Goossens, Boston, Ross and Executive Officer represented the LCLGA at the Joint Standing Committee on Trade and Investment Growth Public Hearing on 16 June.
- ABC Radio interview on local government elections proposed change of date

District Council of Grant

- LCLGA Executive Officer 12 month performance review
- LGA Board Workshop on Risk Appetite
- Meeting with Executive Officer re Agenda
- Connected and Active Communities Evaluation Consultation

Due to a clash with Country Cabinet I did not attend SAROC and LGA Board Meetings in May.

9.2 EXECUTIVE OFFICERS REPORT

Report Author:	Executive Officer
Consulted:	N/A
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	9.2 Tredwell Consultation Report

RECOMMENDATION

Moved:

Seconded:

1. That the report be received and noted.

CARRIED/LOST

EXECUTIVE SUMMARY

Update of the activities of the Executive Officer for Members information.

DISCUSSION

Since the last meeting of the LCLGA work has continued to balance the ongoing administration and governance needs of the LCLGA to better reflect the new model and ensure systems and procedures are up to date while continuing to advocate for key priorities.

The Charter Review is underway in line with process agreed to at the last meeting. Feedback and suggested amendments have been received from all constituent councils and Norman Waterhouse are currently drafting amendments.

Feedback has also been received from constituent councils on the Strategic Plan and Budget and this is on track to be adopted ahead on the ensuing financial year.

SLRP applications have been submitted and endorsed by LCLGA in May.

District Council of Grant

The Intermediate update to the Limestone Coast Regional Transport Plan is nearing completion, with additional projects to be added to the database in coming months.

Consultation on the connective Trails project was undertaken in late April with the project on track to be delivered in August. A consultation report is attached.

In May, the presentation to Country Cabinet was prepared and delivered with positive feedback received.

The Joint Standing Committee into Trade and Investment visit to the Limestone Coast received positive response and ensured that the Limestone Coast was represented in the final report.

Not only did this opportunity demonstrate the collaborative nature of the LCLGA and shape public policy but it aligns with the following objectives as outlined in the (draft) strategic plan;

- Promote the value in local government as a regional economic leader
- Advocate for the protection and optimisation of primary production land
- Advocate for support from State and Federal Governments to increase the capability of the regions sustainable tourism industry
- Advocate for infrastructure and services that increase the liveability of our region to attract a skilled workforce
- Add our collective voice to advocacy efforts to deliver sustainable funding models for Council owned regional airport assets for the benefit of passengers and emergency services
- Advocate against proposals from mining and energy that threaten natural assets

A number of written representations have been made since our last meeting including;

- Minister for Local Government, Hon. Rhiannon Pearce MP (*LCLGA intro meeting req*)
- Minister for Housing Infrastructure/ Planning, Hon. Nick Champion MP (*Finger Point investment*)
- Minister for Primary Industries, Hon. Clare Scriven MP (*Drought resilience planning*)
- Chair, HOR Standing Committee on Regional Development, Infrastructure and Transport (*Local Government fiscal sustainability*)
- Manager, Drainage Operations, Department for Environment and Water (*maintenance of infrastructure assets*)
- Minister for Health, Hon Blair Boyer MP (*In-Home Hospice Care*)
- Fiona Phillips MP, Inquiry into Local Government Funding and Fiscal Sustainability
- Chair, Regional Development Australia Limestone Coast (*Board Appointments*)
- Minister for Local Government (*Local Government Elections*)

Correspondence received from;

- Minister Local Government, the Hon Kirsty McBain MP (reply to Supp. Road Funding advocacy)

In-person engagement with key stakeholders to advance the priorities and build the profile of the LCLGA has included:

- Murraylands & Riverland LGA meeting regarding Regional Transport Plans and emerging technologies for condition audits
- LCLGA/RDALC Drought Steering group meeting
- The Border Watch interview re LG elections
- Meeting with Tony Elleston re CAC
- SATC Regional Chairs update
- LCLGA/DIT meeting
- Member for Mount Gambier re Rare Earth Mining
- Regional LGA / LGA SA meeting
- Meeting with LCLHN
- Connective Trails consultation City of Mount Gambier
- LCLGA Roads and Transport meeting
- Meeting with ORSR re CAC
- LGRS renewal meeting
- SA/Vic CBC online briefing
- Meeting with Member for MacKillop, Jason Virgo MP
- Minister Burke, Naracoorte Caves
- Small Business Roundtable Minister Nadia Clancy MP
- Country Cabinet LCLGA presentation
- Health Minister, Hon. Blair Boyer – Radiation Treatment
- Hon. Ben Hood MLC – Fracking moratorium
- Hon. Rhiannon Pearce MP – re LCLGA intro
- ABC South East re fracking
- NTRO discussion re trial condition assessment
- LCLGA Audit and Risk Committee
- Interview with PHD Student Monash University
- In-Home Hospice Care – Sandi Elliot
- Meeting with Regional Academy of Sport
- Adelaide Uni College of Engineering and IT forum re Engineering workforce
- RDA LC - Drought Implementation Plan
- Intro Meeting with RDALC CEO, Greg Lawrence
- Dairy SA business breakfast
- LCLGA Roads and Transport Committee meeting
- Gail Richards and Maureen Klintberg re In-Community Hospice Palliative Care
- Limestone Coast Water Alliance
- Regional Australia Institute webinar ‘Collaborative Governance for Regional Development’
- Joint Standing Committee on Trade and Investment Public Hearing
- LC Landscape Board Limestone Coast Water Allocation Plan consultation session
- Cross Border Commissioner & Naracoorte Lucindale Council re Naracoorte Caves

District Council of Grant

- Beach Energy

Internally, meetings on matters pertaining to the administration and management of the LCLGA include;

- Regional Tourism Manager
- LCLGA CEOs catch-up
- Mayor's catch-ups
- Meetings with LCLGA President

9.3 FINANCE REPORT – BUDGET REVIEW 4

Report Author:	Executive Officer
Officers consulted:	External Finance Consultant Audit and Risk Committee
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	final predicated deficit of \$123,109.14
Risk Assessment:	Extreme (Mismanagement of funds or fraud)
Attachments:	9.3 BUDGET REVIEW 4

RECOMMENDATION

Moved:
Seconded:

1. That the report be received and noted.
2. That the Board amend the 2025/26 Budget as per updated forecasts presented in **Attachment 9.3**

CARRIED/LOST

Executive Summary

The review provides updated forecasts for the LCLGA operating and capital expenditure, comparing them to the original budget.

This report presents the Fourth review of the LCLGAs operating and capital budget for 2025/26. The overall Budget presented in this review contains only slight variations to the adopted position following Budget Review 3.

BACKGROUND

District Council of Grant

In accordance with the Local Government (Financial Management) Regulations 2011, Regulation 9 requires Local Government to:

- prepare and consider the uniform presentation of finances relating to the review of budgets at least twice, between 30 September and 31 May, and;
- between 30 November and 15 March (dates inclusive) prepare and consider a report that compares the revised forecast for each item of the financial statements to the adopted budget in a manner consistent with the Model Financial Statements.

The Local Government Act 1999 Schedule 2 Provisions applicable to subsidiaries, Part 2 Section 25—Budget states that a regional subsidiary must have a budget for each financial year and that the budget must comply with the standards and principles prescribed by the regulation and that, A subsidiary may, with the approval of the constituent councils, amend its adopted budget for a financial year at any time before the year ends.

DISCUSSION

Adopted Budget was a breakeven position with a closing cash balance of \$281,466.

Budget Review 1 projected a deficit of \$123,448.95 with a closing cash balance of \$231,415.

Budget Review 2 projected a deficit of \$123,426.17 with a closing cash balance of \$231,438 representing a \$22.78 change from BR1.

Budget Review 3 projected a deficit of \$123,196 with a closing cash balance of \$231,668. This represents a \$236 change from BR2.

Budget Review 4 projects a deficit of \$123,109.14 with a closing cash balance of \$231,755. This is a \$87.32 reduction from BR 3 (March 2026).

9.4 LCLGA POLICY AND PROCEDURES REVIEW

Report Author:	Executive Officer
Consulted:	Audit and Risk Committee
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	NIL
Risk Assessment:	High
Attachments:	9.4.1 policy and procedures register update 2026 9.4.2 draft travel policy 9.4.3 draft credit card policy

RECOMMENDATION

Moved:

Seconded:

That the LCLGA Board resolves that:

1. The report be received and noted.
2. That the Travel and Credit Card policies be adopted as presented.

CARRIED/LOST

EXECUTIVE SUMMARY

The Board is requested to review and adopt amended policies and procedures of the LCLGA.

DISCUSSION

At the February meeting of the Board, the Board resolved that;

- the Executive Officer be delegated to review all policies, procedures and codes and draft suggested amendments to the register, including revoking unnecessary policies and procedures and adding any required new policies and procedures and that the amended register be presented to the Board in April.
- all new or amended policies and procedures be presented to the Board in draft no later than 30 June 2026.
- any policies, procedures or codes that relate to financial governance of the LCLGA will be referred to the LCLGAs Audit and Risk Committee prior to recommending to the Board.

The Board resolved in April 2026 to retire the majority of the 78 listed policies, procedures and codes leaving six as follows:

- Travel
- Risk Management
- Procurement
- Credit Card
- Code of Conduct for Board Members
- Code of Conduct for Employees

The Board adopted the following revised policies in April 2026:

- Code of Conduct for Board Members
- Procurement Policy

The following revised policies were presented to LCLGA Audit and Risk Committee 22 May 2026.

District Council of Grant

- Code of Conduct for Employees
- Travel Policy
- Credit Card Policy

Subsequently the LCLGA Audit and Risk Committee recommend the following policies and procedures to the Board:

- Travel Policy
- Credit Card Policy

The Code of Conduct for Employees and Risk Management remain subject to further amendments by the LCLGA Audit and Risk Committee before being presented to the Board in August.

9.5 DROUGHT RESILIENCE PLAN

Report Author:	Executive Officer
Consulted:	Nil
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	Nil

<p>RECOMMENDATION</p> <p>Moved:</p> <p>Seconded:</p> <p>1. That the report be received and noted.</p> <p style="text-align: right;">CARRIED/LOST</p>

Executive summary

This report updates the Board on work as a consortium member for the Limestone Coast's Regional Drought Resilience Plan (RDRP).

DISCUSSION

The Draft Implementation Plan has been viewed and discussed by the Steering Group on 1 June 2026. The draft Plan is currently being reviewed by the RDA LC Board before it will be made available for LCLGA to view before signing in agreement as a consortium partner.

9.6 LCLGA ANNUAL BUSINESS PLAN AND BUDGET 2026-2031

Report Author:	Executive Officer
Consulted:	Audit and Risk Committee External Finance Consultant
Strategic Reference:	Charter 5.4 Annual Business Plan and Budget
Budget Implications:	
Risk Assessment:	EXTREME
Attachments:	9.6 DRAFT ANNUAL BUSINESS PLAN AND BUDGET 2026-2031

<p>RECOMMENDATION</p> <p>Moved: Seconded:</p> <p>That the LCLGA Board resolves that the LCLGA Strategic Plan and Budget 2026-2031 be adopted as presented.</p> <p style="text-align: right;">CARRIED/LOST</p>
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EXECUTIVE SUMMARY

Feedback from constituent councils has been received and minor changes have been made to the Draft Strategic Plan and Budget 2026-2031.

The final draft is now being presented for adoption.

BACKGROUND

As per the LCLGA Charter, *5.4 Annual Business Plan and Budget*;

- 1.4.1 LCLGA shall prepare and adopt an Annual Business Plan and Budget:
 - a. linking the core activities of LCLGA to strategic, operational and organisational requirements with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period; and
 - b. detailing the estimated subscriptions, revenues, costs and Project Fees for the ensuing financial year.

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- 1.4.2 A draft Annual Business Plan and Budget shall be submitted by the Executive Officer to the Board by 30 April in each financial year unless otherwise determined by the Board.
- 1.4.3 The Annual Business Plan and Budget shall be adopted by the Board after 31 May for the ensuing financial year and before 31 August. A draft Annual Business Plan and Budget must be referred to the Constituent Councils at least eight (8) weeks prior to the date of the meeting of the Board at which they are to be adopted.
- 1.4.4 A Constituent Council may comment on the draft Annual Business Plan and Budget in writing to the Executive Officer at least fourteen (14) business days before the meeting at which they are to be adopted or through its Board Members at that meeting.
- 1.4.5 The Board must provide a copy of the adopted Annual Business Plan and Budget to the Chief Executive Officers of each Constituent Council within five (5) business days after adoption.

The Board resolved 10 October 2025;

1. to transition to a new strategic framework that combines the Annual Business Plan and Budget with a 5-year Strategic Plan and to,
2. commence the new budgetary and strategic framework from the 2026-27 financial year, delegating the EO to produce a document that incorporates the functions of a Strategic Plan, Action Plan, Long-term Financial Plan and Annual Business Plan to be presented to the Board in draft at the April 2026 meeting of the LCLGA Board.

The Board resolved 10 April 2026 to refer the draft Strategic Plan and Budget 2026-2031 to constituent councils for consideration.

DISCUSSION

Constituent Councils have individually resolved the following;

Tatiara District Council

RESOLUTION 2026/238

That Council:

1. *Receive and note the report on the Limestone Coast Local Government Association (LCLGA) Draft Strategic Plan & Budget as presented on 12th May 2026.*
2. *Endorse the LCLGA Strategic Plan & Budget 2026-2031 for adoption.*

CARRIED

District Council of Grant

District Council of Grant

RESOLUTION 26115

That Council:

- 1. Receive and note Council report Limestone Coast Local Government Association (LCLGA) Draft Strategic Plan & Budget as presented on 18 May 2026.*
- 2. Endorse the LCLGA Strategic Plan & Budget 2026-2031 for adoption.*

CARRIED

Naracoorte Lucindale Council

RESOLUTION 265/26

That the CEO be authorised to provide feedback to the Limestone Coast LGA in support of the wording of the draft Strategic Plan and Budget 2026-2031, along with minor wording changes.

CARRIED

District Council of Robe

RESOLUTION 387/2026

That Council endorses the draft Limestone Coast Local Government Association Strategic Plan 2026-2031 for adoption by the Board.

CARRIED

Kingston District Council

RESOLUTION 2026-86

That Council:

- 1. Receive and note the Limestone Coast Local Government Association (LCLGA) Strategic Plan and Budget 2026-2031; and*
- 2. Propose any amendments or additions to the document to be considered at the LCLGA Board meeting on 26 June 2026.*

CARRIED

In addition to some minor wording amendments suggested by NLC, the following changes have been made to the document since the previous draft was presented to the Board:

- Reference to ‘risk assurance map’ has been removed. This can be added when required.
- Income – grant funding received from LGA SA is each year, not every second year.
- Expense line RDA LC has been removed. Can be added in future years.
- Slight increase to accounting fees

9.7 LCLGA SUB-COMMITTEE MINUTES

9.7.1 TOURISM TRANSITION COMMITTEE

SUB-COMMITTEE	Tourism Transition Committee
MEETING DATE/s	yet to be scheduled
MINUTES	Nil

9.7.2 TOURISM MANAGEMENT COMMITTEE

SUB-COMMITTEE	Tourism Management Committee
MEETING DATE/s	21 April 2026
MINUTES	9.7.2 LCLGA_TMC Minutes April 2026 Draft

RECOMMENDATION

Moved:

Seconded:

That the draft minutes of the Tourism Management Committee meeting held 21 April 2026 be received and noted.

CARRIED/LOST

9.7.3 ROADS AND TRANSPORT WORKING COMMITTEE

SUB-COMMITTEE	ROADS AND TRANSPORT WORKING COMMITTEE
MEETING DATEs	30 April 2026, 10 June 2026
MINUTES	9.7.3a DRAFT MINUTES - 30 April 2026 - LCLGA Roads and Transport Committee 9.7.3b DRAFT MINUTES - 10 June 2026 - LCLGA Roads and Transport Committee

9.7.4 AUDIT AND RISK COMMITTEE

SUB-COMMITTEE	LCLGA AUDIT AND RISK COMMITTEE
MEETING DATE	22 May 2026
MINUTES	9.7.4 draft MINUTES LCLGA AandR Committee 22 May 2026

<p>RECOMMENDATION</p> <p>Moved: Seconded:</p> <p>That the draft minutes of the LCLGA Audit and Risk Committee meeting held 27 March 2026 be received and noted.</p> <p style="text-align: right;">CARRIED/LOST</p>

10. LIMESTONE COAST REGIONAL TOURISM ORGANISATION

Report Author:	LCLGA EXECUTIVE OFFICER
Consulted:	REGIONAL TOURISM MANAGER
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Low
Attachments:	10. Destination Management Plan

<p>RECOMMENDATION</p> <p>Moved: Seconded:</p> <p>1. That the report be received and noted. 2. That the Limestone Coast Destination Management Plan 2026-2030 be adopted as amended.</p> <p style="text-align: right;">CARRIED/LOST</p>

EXECUTIVE SUMMARY

This report updates the LCLGA as the Regional Tourism Organisation on activities undertaken by the Executive Officer and Regional Tourism Manager in the RTO capacity.

EXECUTIVE OFFICER UPDATE

The result of advocacy efforts from both the EO and RTM, Tourism 101 was delivered in region in late April with 22 attendees. It is planned that further business development programs delivered by SATC will be made available in the Limestone Coast region in the first half of next year.

The Agri-Tourism Workshop delivered by TiCSA was also a great success and a brilliant example of the LCLGA and RDALC working together for the benefit of local businesses. This also received positive media coverage including print and radio.

It was also wonderful to have the new Minister for Tourism (and the Environment) Minister Emily Burke in the Limestone Coast as part of Country Cabinet. LCLGA joined the Minister at Naracoorte Caves, in addition to facilitating networking drinks held at the Apple Farm during the visit. Follow-up meeting with the Minister is scheduled for July.

The Destination Management Plan has been a substantial piece of work that is being delivered thanks to SATC with the local guidance of our Regional Tourism Manager. This strategic document will guide all stakeholders over the next 5 years to grow visitation.

This document is being presented to the Board for a final time for adoption, noting that we have requested that Bordertown be added to the map on page 10.

A request to delay the Action Plan for year 1 (2026-27) until a strategic discussion with lead stakeholders can be undertaken was made to SATC and granted.

REGIONAL TOURISM MANAGER UPDATE

This report represents the final update under the current Regional Tourism Manager (RTM) contract, which concludes on 30 June 2026. A period of annual leave was taken during June.

Industry & Stakeholder Engagement

- Supported the delivery of a tourism industry networking function hosted by the South Australian Tourism Commission (SATC) on 13 May, in conjunction with The Hon. Emily Bourke MLC, Minister for Tourism's visit to the Limestone Coast for Country Cabinet. The function provided tourism operators and stakeholders with an opportunity to meet the new Minister for Tourism and discuss regional priorities, opportunities and challenges. Through targeted industry outreach and stakeholder engagement, the event attracted close to 40 registrations from across the regional tourism sector.

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- Delivered and coordinated an Agritourism Workshop in partnership with RDA Limestone Coast and the Tourism Industry Council SA on 21 May, attracting 34 registrations. The workshop explored agritourism as a diversification opportunity for primary producers and agricultural businesses, supported by industry case studies and practical insights. The Regional Tourism Manager was also a panellist, providing a regional tourism perspective and information on available industry support.
- The Tourism Management Committee met on 21 April 2026 to discuss regional tourism priorities and current industry matters, with the next meeting scheduled for 30 June 2026.
- Continued engagement with South Australian Tourism Commission (SATC) teams through Regional Tourism Manager forums, project meetings and targeted discussions across destination development, industry capability, travel trade and destination marketing.
- Invited to represent the Limestone Coast on the SATC Visitor Economy Fuel Impact Advisory Group (VEFIAG), convened by the Minister for Tourism in response to fuel supply and pricing impacts on the visitor economy. The group first met on 21 April and continues to meet as required.
- Met with Danielle England, Office for Small and Family Business (7 April) to discuss current priorities and areas of shared interest across tourism and small business in the Limestone Coast.
- Delivered a Tourism 101 workshop (30 April) in partnership with SATC, providing an introduction to the tourism industry and visitor economy. The session attracted 22 attendees from new, emerging and established tourism businesses and was followed by networking drinks hosted by LCLGA.
- Attended the Limestone Coast Grape and Wine Council General Meeting on 11 May 2026.
- Supported consultation for the Limestone Coast Connective Trails Strategy, including identifying relevant tourism stakeholders and providing a regional tourism perspective during consultation with Neil Tredwell on 28 April.
- Undertook a site visit to the newly reopened Kincaig Hotel in Naracoorte on 30 April with a SATC representative, supporting awareness of recent tourism and hospitality investment in the region.
- Attended the Australian Tourism Exchange (ATE26) industry walkthrough in Adelaide (12 May), supporting Limestone Coast representation and operator engagement opportunities within the tourism trade marketplace.
- Content for the annual refresh of the Limestone Coast Visitor Guide was reviewed, incorporating council feedback and ensuring alignment with regional priorities and positioning.

Destination Management Plan (DMP)

- The Limestone Coast Destination Management Plan is in its final stages. A designed version of the document has been reviewed by the Regional Tourism Manager and South Australian Tourism Commission, with detailed feedback provided on imagery, formatting and regional

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representation. Final amendments are currently underway ahead of circulation to the Board.

- The draft Year 1 Action Plan remains pending review, with implementation priorities to be considered in the context of available resources and future Regional Tourism Organisation arrangements.

Communications & Outreach

Continued direct communication with the regional tourism sector through updates, promotion of opportunities and one-on-one support. Recent targeted outreach has included:

- Simple Pleasures Guide to Winter campaign outreach to regional tourism businesses, supporting operator participation and strengthening Limestone Coast representation within broader destination marketing activity.
- Regular updates and engagement via the Tourism Industry Network Facebook Group (680+ Limestone Coast members), sharing information on industry events, sector updates and industry capability programs.
- A travel bursary was provided to one Limestone Coast operator accepted for SATC's Distribution Ready Program (May–June intake), supporting participation in Adelaide-based program delivery.

11. MOTIONS WITH NOTICE

Nil

12. MOTIONS WITHOUT NOTICE

13. QUESTIONS WITH NOTICE

Nil

14. QUESTIONS WITHOUT NOTICE

15. MEETING SCHEDULE

As per Clause 3.7.7 of the LCLGA Charter, the time and place of ordinary meetings of the Board (including the Annual General Meeting), fixed by the Board in accordance with Clause 3.7.2, will be confirmed at each ordinary meeting of the Board.

Recommendation

1. That the Board confirm the 2026 meeting schedule as follows;

DATE	LOCATION
7 AUGUST 2026	TATIARA DISTRICT COUNCIL
9 OCTOBER 2026	NARACOORTE LUCINDALE COUNCIL
11 DECEMBER 2026	KINGSTON DISTRICT COUNCIL (AGM)

2. That the Board note a Special Meeting will be called in mid-September to adopt the 2025/26 Annual Report with Audited Financial Statements before being released to Constituent Councils.
3. That the Board resolve to hold the next LCLGA AGM 11 December 2026, noting that subsequent AGM will need to be held within 8 weeks following the April 2027 Local Government general election.

MOVED

SECONDED

CARRIED/LOST

16. CONFIDENTIAL ITEMS

16.1 Tourism Transition Update

Report Author:	LCLGA EXECUTIVE OFFICER
Consulted:	LCLGA PRESIDENT
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil
Risk Assessment:	Extreme (Reputational and Human Resources)
Attachments:	16.1 Correspondence - Limestone Coast Tourism Transition Proposal

CONSIDERATION FOR EXCLUSION OF THE PUBLIC

Exclusion of the Public – Section 90(2) Order

Pursuant to Section 90(2) and (3)(k) of the *Local Government Act 1999* the Limestone Coast Local Government Association Board (the Board) orders all persons present with the exception of all Board Members, LCLGA CEOs Paul Simpson, Kingsley Green, Nat Traeger, Kelly Westell, Gary Button, Ian Hart and EO Charlotte Edmunds be excluded from attendance during Agenda Item **16.1 Tourism Transition Update**. The Board is satisfied that, pursuant to section 90(3)(k) of the Act, the associated documents to be received, discussed and considered in relation to this is:

- (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);

The Board is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the information to be disclosed would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);

Moved:

Seconded:

CARRIED/LOST

RECOMMENDATION

Moved:

Seconded:

[REDACTED]

CARRIED/LOST

DISCUSSION

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

CONSIDERATION FOR KEEPING ITEMS CONFIDENTIAL

Moved:

Seconded:

1. Having considered Agenda Item **16.1 Tourism transition Update** in confidence under section 90(2) and (3)(k) of the Local Government Act 1999, the Limestone Coast Local Government Association Board (the Board), pursuant to section 91(7) of that Act orders that the documents and minutes relevant to Agenda Item **16.1 Tourism Transition Update** be retained in confidence until such time as all parties, including staff, media and industry stakeholders have been notified.

2. The Board delegates to the LCLGA Executive Officer, pursuant to Section 91(9)(c) of the Local Government Act 1999, the power to revoke the order made by the Board under Section 91(7) and (9) of the Act at part (1) of this resolution at any time prior to the expiration of the period of the order specified therein.

CARRIED/LOST

16.2 Financial services

Report Author:	LCLGA EXECUTIVE OFFICER
Consulted:	EXTERNAL FINANCE CONSULTANT
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	
Risk Assessment:	Extreme/High (Financial & Human Resources)
Attachments:	Nil

CONSIDERATION FOR EXCLUSION OF THE PUBLIC

Exclusion of the Public – Section 90(2) Order

Pursuant to Section 90(2) and (3)(k) of the *Local Government Act 1999* the Limestone Coast Local Government Association Board (the Board) orders all persons present with the exception of all Board Members, LCLGA CEOs Paul Simpson, Kingsley Green, Nat Traeger, Kelly Westell, Gary Button, Ian Hart and EO Charlotte Edmunds be excluded from attendance during Agenda Item **16.2 Financial Services**. The Board is satisfied that, pursuant to section 90(3)(k) of the Act, the associated documents to be received, discussed and considered in relation to this is:

- (b) Information the disclosure of which –
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the LCLGA is conducting, or proposing to conduct, business, or to prejudice the commercial position of the LCLGA; and
 - (ii) would, on balance, be contrary to the public interest.
- (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which –
 - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - (ii) would, on balance, be contrary to the public interest.

The Board is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the information to be disclosed and discussed has the potential to impact adversely on the service provider as competitive commercial information will be disclosed.

Moved:

Seconded:

CARRIED/LOST

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

CONSIDERATION FOR KEEPING ITEMS CONFIDENTIAL

Moved:

Seconded:

1. Having considered Agenda Item **16.2 Financial Services** in confidence under section 90(2) and (3)(k) of the Local Government Act 1999, the Limestone Coast Local Government Association Board (the Board), pursuant to section 91(7) of that Act orders that the report and minutes relevant to Agenda Item **16.2 Financial Services** be retained in confidence for a period of two years.

2. The Board delegates to the LCLGA Executive Officer, pursuant to Section 91(9)(c) of the Local Government Act 1999, the power to revoke the order made by the Board under Section 91(7) and (9) of the Act at part (1) of this resolution at any time prior to the expiration of the period of the order specified therein.

CARRIED/LOST

16.3 EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW

Report Author:	LCLGA President
Consulted:	
Strategic Reference:	Strategic Plan 2020-2025
Budget Implications:	Nil

Risk Assessment:	Extreme (Reputational and Human Resources)
Attachments:	16.3 LCLGA EO Annual Performance Review June 2026

CONSIDERATION FOR EXCLUSION OF THE PUBLIC

Pursuant to section 90(2) of the *Local Government Act 1999* (the Act) the Limestone Coast Local Government Association Board (the Board) orders that all members of the public, except Mayor Lynette Martin OAM, Mayor Liz Goossens, Mayor Kylie Boston, Mayor Lisa Ruffell, Mayor Jeff Pope and Mayor Patrick Ross be excluded from attendance at the meeting for the receipt, discussion and consideration in confidence of Agenda Item 16.3 Executive Officer Annual Performance Review.

The Board is satisfied that, pursuant to section 90(3)(a) of the Act, the information to be received, discussed or considered in relation to the Agenda Item is:

- information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

The Board is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the information to be presented and discussed relates to the performance review of the Executive Officer, the disclosure of which would be unreasonable disclosure of personal information relating to the employment of the Executive Officer, Charlotte Edmunds.

RECOMMENDATION

Moved:

Seconded:

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

CARRIED/LOST



Limestone Coast Local Government Association

Ordinary Board Meeting Agenda

26 June 2026

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15. MEETING CLOSE

Time noted

ATTACHMENTS

Att. No.		Pg.
8.1	PIRSA Update June 2026	1
8.3	CBC Update June 2026	3
8.5	Adelaide University June update	4
9.2	Tredwell Consultation Report	7
9.3	BUDGET REVIEW 4	30
9.4.1	policy and procedures register update 2026	37
9.4.2	draft credit card policy	38
9.4.3	draft travel policy	43
9.6	DRAFT ANNUAL BUSINESS PLAN AND BUDGET 2026-2031	48
9.7.2	LCLGA_TMC Minutes April 2026 Draft	74
9.7.3a	DRAFT MINUTES - 30 April 2026 - LCLGA Roads and Transport Committee	77
9.7.3b	DRAFT MINUTES - 10 June 2026 - LCLGA Roads and Transport Committee	80
9.7.4	draft MINUTES LCLGA AandR Committee 22 May 2026	82
10	Destination Management Plan	86

CONFIDENTIAL ATTACHMENTS

16.1	Correspondence - Limestone Coast Tourism Transition Proposal	150
16.3	LCLGA EO Annual Performance Review June 2026	152