



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA
Friday 11th October 2019
Host – District Council of Grant
Port MacDonnell Community Complex,
5 Charles Street, Port MacDonnell SA 5291

Program

- 9.30am Registration and Morning Tea
- 10.00am Open of the LC LGA General Meeting
and President's Welcome
- 10.05am Welcome Mayor Richard Sage, District Council
of Grant
- 10.10am Guest Speakers
- Mr Luke Wilson
Cross Border Commissioner VIC
- Dr Judy Nagy & Andy Stott
Limestone Coast Substance Misuse
- 11.00am LC LGA General Meeting continues
- 1.00pm Close of the LC LGA General Meeting
- 1.10pm Lunch

AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 11TH OCTOBER 2019 FROM 10.00AM, PORT MACDONNELL COMMUNITY COMPLEX, 5 CHARLES STREET, PORT MACDONNELL SA 5291

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynnette Martin
Wattle Range Council	Mayor Des Noll Cr. Moira Neagle (Deputy Mayor)
District Council of Grant	Mayor Richard Sage (Vice President) Cr Gill Clayfield
Kingston District Council	Mayor Kay Rasheed Cr. Chris England
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

1.2 In Attendance

City of Mount Gambier	Dr Judy Nagy (General Manager City Growth)
District Council of Grant	Mrs Jane Fetherstonhough (Acting CEO)
Wattle Range Council	Mr Paul Duka (Deputy CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
LCLGA	Mr Tony Wright (EO) Ms Sophie Bouchier (Project Officer, Substance Misuse Limestone Coast) Ms Mae Steele (Executive Support Officer)

1.3 Guests and Observers

LGA SA	Mr Matt Pinnegar (CEO)
Cross Border Commissioner (VIC)	Mr Luke Wilson
SAPOL	Mr Andy Stott (Substance Misuse LC)
Member for Mount Gambier	Mr Travis Fatchen (Office Manager)
UniSA	Mr Ian McKay (Regional Manager)
RDA Limestone Coast	Mr David Wheaton (CEO)
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
AusIndustry	Miss Elise Gordon (Regional Manager Southern SA)
Wattle Range Council	Mr Ben Gower (CEO)
City of Mount Gambier	Cr. Sonya Mezinec Mr Andrew Meddle (CEO)

“That the apologies be accepted.”

Moved,

Seconded,

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

3.1 Confirmation of the Minutes of the June LC LGA General Meeting held in the District Council of Robe on 9th August – *Refer to pages 9-18*

“That the Minutes of the LC LGA General Meeting held on 9th August 2019 be taken as read and confirmed as a true and correct record of the proceedings at that meeting.”

Moved,

Seconded,

4.0 MATTERS ARISING FROM THE MINUTES

Business arising from the Minutes of the August 2019 General Meeting.

5.0 ACTION SHEET

Refer pages 19-20

6.0 CORRESPONDENCE

Refer pages 21-22

6.1 Inwards and Outwards

Key Correspondence to 3rd October 2019.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

“That correspondence be received and noted by LC LGA delegates.”

Moved,

Seconded,

7.0 FINANCIAL

7.1 Financial Reports

Executive Officer *Refer to pages 23-26*

It is recommended that LC LGA:

1. Receive and note the finance reports:
 - a. Report from the Executive Officer.
 - b. The Balance Sheet for the period ending 31st August 2019.
 - c. The Consolidated Profit and Loss Budget Analysis for the period 1st July 2019 to 31st August 2019.
2. Once the Board approves a LCLGA credit card policy three new credit cards can be issued to the following positions within the specified limits:
 - a. Mae Steele, Executive Support Officer, Administration: \$2,000
 - b. Sophie Bouchier, Substance Misuse Coordinator: \$1,000
 - c. Ali Auld, Leadership and Roads Coordinator \$1,000
3. The Petty Cash remain at \$500 until the corporate cards are issue and then reduce to \$250.

Moved,

Seconded,

8.0 RECOMMENDATION REPORTS

8.1 LCLGA 2018-19 Annual Report

Executive Officer

Refer pages 27-70

It is recommended that LCLGA;

1. Receives and notes the report.
2. Endorse the 2018-19 Annual Report.
3. That a copy of the Annual Report along with the audited financial statements be provided to each Constituent Council on or before the 31st October 2019 in accordance with the Local Government (Financial Management) Regulations 2011.

Moved,

Seconded,

8.2 LCLGA 2018-19 Audited Financial Statements

Executive Officer

Refer pages 71-95

It is recommended that LC LGA;

1. Note and receive the report
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.

3. Support and endorse the adoption of the LCEDG Workplan.
4. Support and endorse the adoption of the LCRMC Terms of Reference.

9.0 INFORMATION REPORTS

9.1 LC LGA President's Report

To be tabled

9.1.1 LGA Board

- (i) Draft Minutes of the LGA Board of Directors Meeting held on Thursday 19th September. *Refer to pages 126-136*

9.1.2 SAROC

- (ii) Draft Minutes and Key Outcomes of the SAROC Meeting held on Thursday 19th September 2019. *Refer to pages 137-144*

9.2 Local Government Association of SA

Matt Pinnegar

9.3 Executive Officer

Tony Wright

Refer to pages 145-146

9.4 2020-25 Strategic Plan Progress

Tony Wright

Refer to pages 147-148

9.5 Climate Adaptation Project Officer

Prae Wongthong

Refer to pages 149-150

9.6 Starclub Field Officer

Tony Elletson

Refer to pages 151-168

9.7 Tourism Industry Development Manager

Biddie Shearing

Refer to page 169

9.8 Regional Community Road Safety Officer

Ali Auld

Refer to pages 170-172

9.9 SEGRA Conference

Ali Auld

Refer to pages 173-174

9.10 Limestone Coast Leadership Program

Ali Auld
Refer to page 175

9.11 LC Substance Misuse Project Officer
Sophie Bouchier
Refer to pages 176-178

9.12 Project Manager
Michaela Bell
Refer to pages 179-180

It is recommended that LC LGA:

“the reports for LC LGA President, Local Government Association SA, Executive Officer, Strategic Planning Progress, , Climate Adaptation Project Officer, Starclub Field Officer, Tourism Industry Development Manager, Regional Community Road Safety Officer, SEGRA, Limestone Coast Leadership Program, Substance Misuse Project Officer and Project Manager be received and noted.”

Moved,

Seconded,

10.0 REPORTS FOR NOTING (Documentation available on request)

10.1 Submission to the Select Committee Inquiry into
“Matters relating to the timber industry in the Limestone Coast”.

10.2 Submission into the Use of Off Road Vehicles In South Australia

11.0 LCLGA SUB-COMMITTEE MINUTES

11.1 LCLGA Economic Development Reference Group 24th Sept 2019
Refer pages 181-183

11.2 Limestone Coast Red Meat Cluster 210th September 2019
Refer pages 184-186

It is recommended that LC LGA:

“The Minutes and reports from the LCLGA Economic Development Reference Group and LC Red Meat Cluster Minutes having first been circulated amongst members, be adopted.”

Moved,

Seconded,

12.0 OUTSIDE ORGANISATIONS AND COMMITTEES

12.1 Regional Development Australia Limestone Coast

*David Wheaton - Chief Executive Officer
Refer pages 187-189*

- 12.2 **LC Heritage Advisory Services – July & August 2019 reports**
Richard Woods
Refer pages 190-197

It is recommended that LC LGA;

“Receives and note the Reports.”

Moved, **Seconded,**

12.0 OTHER BUSINESS

- 13.1 PIRSA Update – Peter Crewe, Regional Coordinator, Limestone Coast
13.2 Uni SA Update – Ian McKay, Regional Manager - Mount Gambier

13.0 ANTICIPATED MEETING CLOSURE – 1.00pm

The next LC LGA General Meeting is to be held in the Tatiara District Council Friday 13th December 2019 . Acceptances and apologies to Mae Steele, LC LGA Executive Support Officer Phone 8723 7310 or Email admin@lclga.sa.gov.au

LC LGA CALENDAR

Date	Meeting	Location
31 st October 2019	LGA Conference & AGM	Adelaide Oval, Adelaide.
21 st November 2019	SAROC	LGA House, Adelaide
13 th December 2019	LC LGA GM & Christmas Lunch	Tatiara District Council
TBA January 2020	SAROC	TBA
14 th February 2020	LG LGA AGM & GM	Naracoorte Lucindale Council

MINUTES OF THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION HELD ON FRIDAY 9th AUGUST 2019 ROBE GOLF CLUB, 72 MORPHETT STREET, DISTRICT COUNCIL OF ROBE

Meeting opened at 10.03am

LCLGA President Erika Vickery welcomed Nat Traeger - New CEO Kingston District Council

Welcome to District Council of Robe - Mayor Alison Nunan, District Council of Robe

- Major Project Presentation video
 1. Upgrade Community Wastewater Management System Infrastructure – Treatment Lagoon & Pump Stations
 2. Re-Sheeting Rural Roads
 3. Road Construction Resealing Township Streets
 4. Plant Replacement
 5. Robe Cemetery – Construction of Niche Wall
 6. Dredging of Channel and Marina
- Robe 150 years celebration to be held late in 2019
- Development of an Aged Care Strategy
- Council is now operating the Robe Sport & Recreation Facility
- Robe Naturally, “no waste to leave Robe” long term strategy
- Council out and About – Engaging with nonresidential rate payers based in Adelaide and Victoria. Meetings to be held in Adelaide and Horsham. Council regional bus tour to engage with rural ratepayers.
- Engagement with Young people at Kangaroo Inn Area School

Green Triangle Forestry Hub

Ian McDonnell (N.F.McDonnell & Sons) &
Laurie Hein (Green Triangle Forestry Products)

- Initial pilot hubs, with \$1 million allocated to each pilot hub over four years including the Green Triangle Forestry Hub as part of the National Forest Industries Plan.
- Hubs aim to remove the barriers to growth in the industry and focusing on maximising the competitive advantages of traditional forestry regions. Securing the future of Regional Forestry Hubs will help secure the future of forest industry through research and development. The LC hub brings together 9 Growers and Processors. New Masterplan to be developed for the region.
- Collaboration with Councils, Farmers, community and forestry industry.
- National Forestry Hubs Information [here](#)

Member for MacKillop - Nick Mc Bride MP

- Roads: State Budget record spend on regional roads includes \$143M in the Limestone Coast.
- Mining Bill: Voted against the Bill. Call for an Independent review of the Mining Act has been proposed.
- Land Tax: Changes to Land Tax identified in State 2019-20 Budget.
- Forestry: Encouraged councils to take an active interest in the SA Parliamentary Select Committee Inquiry into the Economic impact from Exports of Wood Fibre. Submission close 20th September 2019.
- Housing – Work underway to address short and long term housing availability in Naracoorte and Bordertown.
- Recreational Fishing ban on Snapper: Consultation underway to examine 2 options put forward by Minister Wheatstone.

- Parliamentary Committees: Environment, Resources and Development Committee (ERDC) completed the Heritage Inquiry Further Information [here](#) and Natural Resources Committee (NRC) completed into over abundant species further information [here](#).
- Working with Councils: Offered assistance connecting councils with relevant Ministers and to lend his support to open up communication where appropriate.

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynnette Martin
Wattle Range Council	Mayor Des Noll Cr. Moira Neagle (Deputy Mayor)
District Council of Grant	Mayor Richard Sage (Vice President)
Kingston District Council	Cr. Rick Wingard (Deputy Mayor) Cr Jody Gulyas
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell Cr Robert Mock

1.2 In Attendance

City of Mount Gambier	Mr Andrew Meddle (CEO)
District Council of Grant	Mrs Jane Fetherstonhugh (Acting CEO)
Wattle Range Council	Mr Ben Gower (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
LCLGA	Mr Tony Wright (EO)
LC LGA	Ms Mae Steele (Executive Support Officer and minute taker)

1.3 Guests and Observers

LGA SA	Mr Stephen Smith (Director – Policy) Mr Andrew Lamb (Local Government Reform Partner)
Member for MacKillop	Mr Nick McBride MP
UniSA	Mr Ian McKay
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
AusIndustry	Miss Elise Gordon (Regional Manager Southern SA)

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP Mr Travis Fatchen (Office Manager)
Tatiara District Council	Ms Anne Champness (CEO)
Kingston District Council	Mayor Kay Rasheed Cr Chris England
City of Mount Gambier	Cr. Sonya Mezinec
RDA Limestone Coast	Mr David Wheaton (CEO)

“That the apologies be accepted.”

Moved, District Council of Grant

Seconded, Tatiara District Council

CARRIED

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

NIL

3.0 MINUTES OF MEETINGS

3.1 Confirmation of the Minutes of the June LC LGA General Meeting held in the Wattle Range Council on 14th June 2019.

“That the Minutes of the LC LGA General Meeting held on 14th June 2019 be taken as read and confirmed as a true and correct record of the proceedings at that meeting.”

Moved, District Council of Grant Seconded, Wattle Range Council

CARRIED

4.0 MATTERS ARISING FROM THE MINUTES

Business arising from the Minutes of the June 2019 General Meeting.

NIL

5.0 ACTION SHEET

14th June 2019 – Outstanding Items

8.2.2 – Joint Planning Board – A draft Limestone Coast Planning Agreement to be developed through a CEO workshop.

8.5.3 – EOI in progress for the LCRSA Advisory Committee appointments.

6.0 CORRESPONDENCE

6.1 Inwards and Outwards

Key Correspondence to 5th August 2019.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

“That correspondence be received and noted by LC LGA delegates.”

Moved, City of Mount Gambier Seconded, District Council of Robe

CARRIED

7.0 INFORMATION REPORTS

7.1 **LC LGA President's Report**

Activity report;

- Late June attended VET/TafeSA Consultation for review of existing structure.
- Country Arts SA, RDALC, LGA SA Board Meetings
- Regional Development Strategy Consultation
- LC Leadership Program Graduation – Congratulated Peta Crewe & Ali Auld
- SAROC – Thanked Mayor Sage for his support while on Annual Leave.

7.1.1 LGA Board

- (i) Draft Minutes of the LGA Board of Directors Meeting held on Thursday 20th June and Thursday 18th July.

7.1.2 SAROC

- (ii) Draft Minutes of the SAROC Meeting held on Thursday 17th July 2019, SAROC Strategic Plan 2019-23 and the SAROC Annual Business Plan 2019-20

7.2 **Local Government Association of SA**

Stephen Smith – Director Policy

- Local Government Reform Paper Released from DPTI (OLG)& LGA SA in response– Submission to DPTI (OLG) close 1st November [here](#)
- Productivity Commission – LGA SA Submission [here](#) & SAPC [here](#)
- Rate Capping Bill – Voted down in Parliament
- Recent Submissions – PIRSA Regional Development Strategy, productivity Commission, Recycling Inquiry, Heritage, ESCOSA Charter of Consultation and Regulatory Practice Review. Available at LGA SA Website.
- SAROC – Strategic Plan, Annual Business Plan, Project budget \$100K
- Planning Development Act Implementation – information [here](#)
- Roads and Works Conference 14th -16th August, Renmark.
- Road Safety Strategy and action plan being finalized by September [here](#)
- Jetties Working Group – Meet 12th August. LGA SA to meet with DPTI regarding announcement of Jetties Strategic Plan.
- Little Corellas Strategy – LGA Advocated on behalf of councils. DEW has appointed a project officer, strategy to be released for consultation in mid august. Information [here](#)
- Libraries Campaign
- Heatwave Grant - NDRP funding to develop emergency management document for councils, available in 2020 information [here](#)
- Heritage Tourism Strategy – LGA SA Heritage Alliance member, DEW Project officer pointed to develop Heritage Tourism Strategy [here](#)
- LG Emergency Management Framework Updated [here](#)
- Council Ready program Implementation Phase commenced [here](#)

7.3 **Report from Executive Officer**

Tony Wright

Mayor Richard Sage congratulated Tony on his first few months in the EO role, noting he was not from a Local Government background but seemed to be adjusting to the environment quickly.

- 7.4 **Report from Coastal Alliance Project Coordinator**
Anita Crisp
- 7.5 **Report LC LGA Climate Adaptation Project Officer**
Prae Wongthong
- 7.6 **Report from LC LGA Starclub Field Officer**
Tony Elletson
- 7.7 **Report from LC LGA Tourism Industry Development Manager**
Biddie Shearing
- 7.8 **Report LC LGA Regional Waste Management Coordinator**
Prae Wongthong
- 7.9 **Report from LC LGA Regional Community Road Safety Officer**
Ali Auld
- 7.10 **Report from Special Projects Officer**
Ali Auld
- 7.11 **Report from LC Substance Misuse Project Officer**
Sophie Bouchier
- 7.12 **Report from LC LGA Project Manager**
Michaela Bell

It is recommended that LC LGA:

“That the reports from the LC LGA President, Local Government Association SA, Executive Officer, Coastal Alliance Project Coordinator, Climate Adaptation Project Officer, Starclub Field Officer, Tourism Industry Development Manager, Regional Waste Management Coordinator, Regional Community Road Safety Officer, Special Projects Officer, Substance Misuse Project Officer and Project Manager be received and noted.”

Moved, Wattle Range Council Seconded, District Council of Robe

CARRIED

8.0 RECOMMENDATION REPORTS

8.1 LCLGA Final Business Plan & Budget 2019-2020

Executive Officer

- Noting the LCLGA 5 year strategy review was underway to be completed by December 2019.

It is recommended that LCLGA;

1. Receives and notes the report.
2. Adopt the final LCLGA 2019-20 Business Plan & Budget and issue invoices to councils for annual subscriptions.

Moved, Wattle Range Council **Seconded**, Tatiara District Council

CARRIED

8.2 **SA Parliamentary Select Committee Inquiry into the Economic impact from Exports of Wood Fibre – LCLGA Submission**

Mayor Des Noll

It is recommended that LC LGA:

1. Note and receive the report
2. Submit a written submission to the Select Committee, outlining the issues of concern regarding the economic impact export wood fibre is having on processors of the South East, including what solutions to this issue can be identified.

Moved, Wattle Range Council **Seconded**, City of Mount Gambier

CARRIED

8.3 **Waste Management Steering Committee – Terms of Reference**

Item withdrawn from the agenda.

8.4 **Waste Management – Implementation Plan**

Executive Officer

It is recommended that LC LGA:

1. Receives & notes the report
2. Endorses the Implementation Plan as outlined.

Moved, City of Mount Gambier **Seconded**, District Council of Robe

CARRIED

8.5 **Appointments to LCLGA Working Parties & Outside Organisations – Additional Nominations (from LCLGA Meeting 14th June 2019)**

Executive Officer

On the 3rd May 2019 a call for nominations was requested from constituent councils for the vacancies on one LCLGA committee and two outside organisations including Group Training Employment (GTE);

We were advised prior to the 14th June LCLGA Board Meeting that this would be one position due to a review of GTE's Constitution. On the 14th June 2019 two nominations were received and tabled. Cr. Julie Reis - District Council of Grant was appointed.

LCLGA have since been advised they will review the GTE's Constitution is still to be completed and will be 2019/20 and until the outcome is known there will be two positions available and therefore the following motion is tabled;

Group Training Employment (GTE) – 2 Positions

As of Tuesday 4th June 2019, nominations were received from:

Cr Paul Jenner – City of Mount Gambier
Cr. Julie Reis - District Council of Grant

Noting the previous appointment to GTE Board was Cr. Julie Reis, District Council of Grant.

It is recommended;

“That Cr Paul Jenner – City of Mount Gambier and Cr. Julie Reis - District Council of Grant be the delegates.”

Moved, City of Mount Gambier **Seconded**, District Council of Robe

CARRIED

8.6 Limestone Coast Regional Growth Strategy Action Plan

There was discussion around the nature of this action plan and the Waste Management – Implementation Plan which provide a framework for the work that is intended to be done at a point in time (often by external agencies). Wattle Range was concerned that in “endorsing” the plan this may lead to perceptions that listed projects are fully committed when the LCLGA Board has no power to compel external parties to undertake projects. In endorsing these plans it does not constitute an obligation on identified parties and the plan and commitments can vary over its life. The main benefit is to have a document that can be used with stakeholders to show the type of work being planned or done in the region.

Executive Officer

It is recommended that the LCLGA;

1. Receive and note the Report
2. Endorse the Limestone Coast Regional Growth Strategy Action Plan, Limestone Coast Regional Growth Strategy Complete Project List & Limestone Coast Regional Growth Strategy Project Briefs.
3. Endorses the Implementation Plan as outlined.

Moved, Tatiara District Council **Seconded**, City of Mount Gambier

CARRIED

9.0 REPORTS FOR NOTING (Documentation available on request)

- 9.1 Submission into the Parliamentary Inquiry into the Recycling Industry
- 9.2 Submission to the Productivity Commission
- 9.3 Submission to the Regional Development Strategy

- 9.4 LGA SA Research and Development Scheme – LCLGA Regional Waste Management Steering Committee Submission
- 9.5 LGA SA Research and Development Scheme – submission to support the formation of the South Australian Coastal Councils Alliance.

10.0 FINANCIAL

10.1 Financial Authorisations and Reports

- Changes to accounting standards in January 2019 to impact on 2018/19 EOFY Reporting and Balance Sheet. A new approach to assess external income was proposed and endorsed by the Board.
- New term deposit structure proposed and adopted to optimise cashflow and investments.
- The report discussed the possibility of establishing a risk and audit committee, a paper to be presented on this matter at a future Board meeting.

It is recommended that LC LGA:

1. Note the approach proposed to assess external income.
2. Approve the Executive Officer, President, Vice President and Executive Support Officer to be signatories for up to three term deposits with BankSA to maximise returns and cashflow, all investments to be reported to the Board in the Finance Report.
3. Approve a temporary increase in the Petty Cash to \$500 until the October 2019 Board meeting.
4. Receive and note the reports:
 - a. The Consolidated Draft Profit and Loss Budget Analysis for the period 1st July 2018 to 30th June 2019 be received and noted.
 - b. The Draft Balance Sheet for the period ending 30th June 2019 be received and noted.

Moved, Wattle Range Council **Seconded**, District Council of Robe

CARRIED

11.0 LCLGA SUB-COMMITTEE MINUTES

11.1 LCLGA Tourism Management Group 29th July 2019

11.2 LCLGA Economic Development Reference Group 23rd & 30th July 2019

It is recommended that LC LGA:

“The Minutes and reports from the LCLGA Tourism Management Group & LCLGA Economic Development Reference Groups Minutes having first been circulated amongst members, be adopted.”

Moved, District Council of Robe **Seconded**, Wattle Range Council

CARRIED

12.0 OUTSIDE ORGANISATIONS AND COMMITTEES

12.1 **Regional Development Australia Limestone Coast**

David Wheaton - Chief Executive Officer

12.2 **LC Heritage Advisory Services - May & June 2019 reports**

Richard Woods

It is recommended that LC LGA;

“Receives and note the Reports.”

Moved, Tatiara District Council **Seconded, City of Mount Gambier**

CARRIED

13.0 OTHER BUSINESS

13.1 Foodbank Mount Gambier – Mayor Richard Sage

- Foodbank based in Mount Gambier servicing the Limestone Coast region.
- City of Mount Gambier and District Council of Grant contributed funds towards the purchase of the building.
- Wattle Range Council have previously provided assistance with transport costs that related to the provision of serviced in their area
- Foodbank should be advised to provide a submission to the next LCLGA General Meeting with a request for funding..

13.2 PIRSA – Peter Crewe, Regional Coordinator, Limestone Coast

- The latest round of the Regional Growth Fund 2019-20 closed 9th August. Applicants were able to seek grants from \$50,000 up to \$2 million. Councils encouraged to prepare for the next competitive round in 2020. More information on the criteria [here](#).
- Regional Youth Leadership Forum 21st & 22nd August seeking applicants aged 17-26 years. For more information and to register for this rare and significant opportunity within the Limestone Coast click [here](#).

13.3 Uni SA – Ian McKay, Regional Manager - Mount Gambier

- Mayor Des Noll, Wattle Range Council enquired about UniSA’s Leadership Programs. Ian to provide information at a future General Meeting.

14.0 MEETING CLOSED – 11.50am

The next LC LGA General Meeting is to be held in the **District Council of Grant Friday 11th October 2019**. Acceptances and apologies to Mae Steele, LC LGA Executive Support Officer Phone 8723 7310 or Email admin@lclga.sa.gov.au

LC LGA CALENDAR

Date	Meeting	Location
14 th - 16 th August 2019	LGA Roads & Works Conference	Renmark.
19 th September 2019	SAROC	LGA House, Adelaide
11 th October 2019	LC LGA	Grant District Council
31 st October 2019	LGA Conference & AGM	Adelaide Oval, Adelaide.
21 st November 2019	SAROC	LGA House, Adelaide
13 th December 2019	LC LGA GM & Christmas Lunch	Tatiara District Council
TBA January 2020	SAROC	TBA
14 th February 2020	LG LGA AGM & GM	Naracoorte Lucindale Council

Item	5.0 ACTION LIST	Due Date	STATUS
	8th August 2019		
8.1	Finalise and publish the LCLGA 2019-20 Business Plan & Budget and invoice annual subscriptions.	23 August 2019	Completed
8.2	Prepare a Submission to the SA Parliamentary Select Committee Inquiry into the Economic impact from Exports of Wood Fibre in council and industry input.	Submission date 20 th of September 2019.	Completed
8.3	Finalise the Waste Management Steering Committee ToR for Board endorsement.	October meeting	Waste Group to meet in Oct.
8.4	Distribute to councils and publish the Waste Management Implementation Plan.	23 August 2019	Completed
8.5	Advise GTE that Cr Paul Jenner – City of Mount Gambier and Cr. Julie Reis - District Council of Grant are the nominated delegates to the GTE Board until the next LCLGA AGM.	23 August 2019	Completed
8.6	Publish and distribute the Limestone Coast Regional Growth Strategy Action Plan.	23 August 2019	Completed
10.2	Setup the Executive Officer, President, Vice President and Executive Support Officer to be signatories for up to three term deposits with BankSA to maximise returns and cashflow.	23 August 2019	Completed
10.3	Increase in the Petty Cash to \$500 until the October 2019 Board meeting	October general Meeting	See October Papers
13.1	Foodbank to be advised by DC Grant they can make a funding submission to the LCLGA.		Completed
	14th June 2019		
8.2.2	<ul style="list-style-type: none"> a. Draft a Limestone Coast Planning Agreement with the Minister for Planning, and present back to the LCLGA Board on 9th August 2019 for consideration and referral to member councils, b. Create a mechanism to explore operational models for development assessments to occur in the region. 	December meeting	Under development for a CEO Workshop
8.5.3	Continue with the formation of the LCRSA Advisory Committee and LCLGA Executive Officer and the STARCLUB Field Officer to appoint the appropriate people to form the committee.	October meeting	EOI issued.
	8th February 2019		
8.3.2	City of Mount Gambier Mayor Lynette Martin to write to the ICAC Commissioner inviting him, the Ombudsman and the Auditor-General to present the forum on their office's role in the Limestone Coast Region, to ensure regional Councils can access this important information on behalf of LCLGA.		Deferred

	14th December 2018		
7.2	LCLGA President and Executive Officer to Continue to advocate for monitoring of the Solid Waste Levy on behalf of Limestone Coast Councils.		Ongoing
	15th June 2018		
8.1.3	Arrange further discussions with RDA LC regarding Limestone Coast Regional Growth Strategy project funding that supports the Actions identified in the Limestone Coast Regional Growth Strategy.		Ongoing
8.1.4	Consider the development of an effective communication plan to support the identified outcomes and under pin the importance of the Limestone Coast Regional Growth Strategy.		Ongoing

Key Correspondence to 3rd October 2019

In/Out	Date	Subject	Name & Title	Organisation/ Location
In	5/08/2019	Proposed exploration and drilling for oil in the Great Australian Bight - Attachments in email Bight Submission, Council Presentation, Darebin Council ALGA Declarations	Marcia Lorenz/ Merilyn Paxton	for the Limestone Coast Protection Alliance
Out	6/08/2019	Letter - Draft Limestone Coast Prospectus of Opportunities	David Wheaton	RDALC
Out	7/08/2019	Festival of WOT?	Various Recipients	Tourism Database
In	7/08/2019	Substance Misuse Project Grant Acquittal 2018/19	Sophie Bourchier	SMLC
Out	7/08/2019	Credit Card Fraud - targeting tourism operators.	Various Recipients	Tourism Database
Out	7/08/2019	Grassroots Football, Cricket, and Netball Facility Program	Various Recipients	Starclub Database
In/Out	7/08/2019	Regional Youth Leadership Forum	Natasha Black	LGA SA
Out	7/08/2019	JJJ One Night Stand - Lucindale - Accommodation Register	Various Recipients	Tourism Database
Out	8/08/2019	Office for Recreation, Sport and Racing Funding Program Now Open	Various Recipients	Starclub Database
In	12/08/2019	Speak Out Against Family and Domestic Violence Forum on 29 August 2019 - Invitation	Eugenia Tsoulis	AMRC
Out	12/08/2019	Report to the SE NRM Board	Fiona Rasheed	DEW:SE NRM Board
Out	15/08/2019	GTE Board Appointment	Greg Megaw	GTE
Out	16/08/2019	Heritage Tourism Strategy - regional workshops	Various Recipients	Tourism Database
Out	17/08/2019	Invite to Limestone Coast Regional Sporting Academy education session	Mayor Martin	City of Mount Gambier
Out	20/08/2019	Local Government Area Profiles 2018	Various Recipients	Tourism Database
Out	20/08/2019	Ramp up business growth on the Limestone Coast	Various Recipients	Tourism Database
Out	20/08/2019	PR Update	Various Recipients	Wattle Range Council
In/Out	20/08/2019	Accessible Tourism	Carol Downing	Tourism Operator
In	21/08/2019	ERDC Committee Recycling Inquiry TOR and South East Visit	Nick McBride	Member for Mackillop
In	23/08/2019	Confirmation 2019-20 Grant Acceptance SRDIP	Office	ORSR
Out	21/08/2019	Media Release - LIMESTONE COAST SECURES SEGRA NATIONAL CONFERENCE	Alison Nunan	mayornunan@robe.sa.gov.au
In/Out	26/08/2019	Regional Consultation - Housing	Gabrielle Priest	SA Housing Authority
In/Out	27/08/2019	RDA Limestone Coast - 2019 Funding Confirmation (2019 Audit)	Felicity Melican	fmel@sinclairwilson.com.au
Out	28/08/2019	Aquatic Centre Workshop – Successful Aquatic Centre Management	Dr Judy Nagy	City of Mount Gambier
Out	30/08/2019	Submission on the Use of Off-Road Vehicles	Dr Monika Stasiak	House of Assembly, NRC
In/Out	31/08/2019	Group tour to FP in may 2020	Simone Budge & Symon Howard	New Zealand Travel Company
Out	4/09/2019	Letter re Grant for Heritage works - Limestone Coast	Gillian Strickland	DEW
In	9/09/2019	Supplementary Local Roads Funding	Minister Stephen Knoll	SA Government MP
In	6/09/2019	Itinerary for 5 September DEW: Water & River Murray Division	Lee Morgan	DEW
In	5/09/2019	New Grant Opportunity: Sponsorship Grants for Student Science Engagement & Inter	Gordon, Elise	Ausindustry

In/Out	Date	Subject	Name & Title	Organisation/ Location
In	5/09/2019	New Grant Opportunity: Manufacturing Modernisation Fund [SEC=UNCLASSIFIED]	Gordon, Elise	Ausindustry
In	6/09/2019	DEM using LIDAR for Elkin Property	Lee Morgan	DEW
Out	9/09/2019	Heritage Tourism Workshops in September in Regions	Nat Traeger	Kingston DC
In/Out	12/09/2019	SEGRA Sponsorship Agreement	Edgar	Adelaide Convention Bureau
Out	9/09/2019	Invitation to attend Limestone Coast Wine Show Dinner	Mayor Noll	Wattle Range Council
In	11/09/2019	RAA Regional Road Assessment - Limestone Coast	Matthew Vertudaches	MVertudaches@raa.com.au
Out	12/09/2019	August New Product Update	Various Recipients	Wattle Range Council
Out	12/09/2019	Limestone Coast Leadership Program - applications open for 2020	Various Recipients	Tourism Database
Out	13/09/2019	LCLGA and RDA LC Grant Agreement Final Report 2018 to 2019	David Wheaton	RDALC
Out	16/09/2019	Tourism Industry Development - Ken Jones	Ken Jones	Bush Adventures
In	16/09/2019	Resignation - TMG	Donna Foster	City of Mount Gambier
Out	16/09/2019	Limestone Coast Regional Sporting Academy Advisory Committee	Various Recipients	Successful & Unsuccessful Applicants
In	17/09/2019	SACOSS - Listening to the Locals	Andy Stott	SAPOL
Out	19/09/2019	Academy Advisory Committee First Meeting	Various Recipients	LCRSA Advisory Committee
Out	20/09/2019	Free training for families presented by Family Drug Support	Various Recipients	SMLC Database
In/Out	25/09/2019	Invitation - Regional Mayor & CEO Shadow Cabinet Forum - 29 October 2019	Dr Thomas Caunce	Office of Tony Piccolo MP
Out	27/09/2019	Limestone Coast Regional Sporting Academy 2020 Nominations Opening	Various Recipients	LCLGA, LCRSA and Star Club Databases
In	1/10/2019	Call for submission - Regional Migration Inquiry	James Bunce	Australian Government
Out	1/10/2019	September New Product Update	Various Recipients	DC Robe
In	1/10/2019	LGA Annual General Meeting Thursday 31 October 2019 - Notice of Meeting and Agen	Matt Pinnegar	LGA SA

7.1 FINANCE REPORT

BACKGROUND

The focus over recent months has been to get our financial systems complete for the end of year financial reports and audit and these are discussed in another paper.

Now the end of financial year has been completed a review of Board financial reporting will be undertaken with advice from the proposed Audit and Risk Committee and as required our accountants.

As presented to Mayors and CEO's, this year's budget was prepared based on an assumption that most costs would not escalate and already it is evident that this assumption is inaccurate.

There also appears to be an inconsistency at how costs are being allocated when compared to budget for projects. This also needs further attention to ensure costs are allocated in our system so they can be compared to budget. I expect that the significant underspend in Project Expenses is partly due to costs being allocated to other line items such as travel.

At this stage we are forecasting a favourable outcome to budget (11%) with some significant YTD variations largely due to the timing of expenditure when compared to the budgeted cashflow which for many items was smoothed over the financial year.

A new financial plan will be presented with the revised strategy.

The balance sheet shows significant trade debtors, and this is simply a timing issue with grants and the invoicing of members fees being delayed until after the August Board meeting.

Project liabilities have been significantly reduced in accordance with the accounting standards.

Members equity is currently at \$759,488 although if the budget tracks to forecast this is expected to reduce to around \$500,000.

Opening cash at the start of the financial year was \$869,155.

A cash flow summary will be presented to members prior to the meeting.

CREDIT CARDS AND PETTY CASH

At the August meeting a temporary increase to petty cash was approved from \$250 to \$500, it was indicated in that paper that an assessment of the need for credit cards would be done and reported to the board in October.

The increase in petty cash was required as we had staff traveling and the \$250 limit was insufficient to cover their costs.

Due to the nature of the LCLGA and the geographical footprint we cover many of our staff travel in the delivery of their programs. Access to a credit card is preferable to trying to manage petty cash or claiming reimbursements for personal expenditure on work expenses.

Currently the Board have approved a total facility limit for LCLGA credit cards of \$15,000. It is not proposed to change this.

Existing card holders are the Chair (\$1500), Executive Officer (\$4,000), Tourism (\$2,500) and Star Club Officer (\$1,500). This uses \$9,500 of the approved card facility limit.

Following discussions with staff and considering their roles it is proposed that three new cards be issued:

- Administration: \$2,000
- Substance Misuse Coordinator: \$1,000
- Leadership and Roads Coordinator \$1,000

In addition to this it is recommended that petty cash be reduced from \$500 to \$250 once the cards are activated for use.

KEY ISSUES

The current budget is simply last years budget with some adjustment for salary increases, it is clear that some of the assumptions around costs not increasing are incorrect.

The underspend in projects YTD indicates that further work needs to be done to ensure our system is correctly recording project expenditure, some of the variation will be due to timing as this report covers just two months into the financial year.

As most of our staff are mobile and engaging with stakeholders and the community they are often out of the office or traveling for work purposes.

Issuing staff with corporate credit cards is a way of reducing reliance on petty cash, reducing the cash in the office and increasing visibility on spend via reporting on card use.

Prior to issuing the cards to staff training should be conducted on their obligations and as LCLGA does not have a specific credit card policy this should be developed prior to new cards being issued.

RECOMMENDATION

It is recommended that the LCLGA;

1. Receive and note the finance reports:
 - a. Report from the Executive Officer.
 - b. The Balance Sheet for the period ending 31st August 2019.
 - c. The Consolidated Profit and Loss Budget Analysis for the period 1st July 2019 to 31st August 2019.
2. Once the Board approves a LCLGA credit card policy three new credit cards can be issued to the following positions within the specified limits:
 - a. Mae Steele, Executive Support Officer, Administration: \$2,000
 - b. Sophie Bouchier, Substance Misuse Coordinator: \$1,000
 - c. Ali Auld, Leadership and Roads Coordinator \$1,000
3. The Petty Cash remain at \$500 until the corporate cards are issue and then reduce to \$250.

Balance Sheet

As of August 2019

ABN: 42 930 727 010
Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$112,254.33
Business Access Saver		\$173,231.71
Term Deposit 1		\$497,232.66
Term Deposit 2		\$100,000.00
Petty Cash		\$500.00
Trade Debtors		\$792,198.07
Total Assets		\$1,675,416.77
Liabilities		
Trade Creditors		\$21,927.81
Accrued Expenses		\$909.56
CREDIT CARDS		
Starclub Field Officer	\$700.54	
Regional Waste Management	-\$24.00	
Tourism Industry Dev Officer	\$1,269.38	
Executive Officer (New)	\$1,828.32	
Total CREDIT CARDS		\$3,774.24
GST LIABILITIES		
GST Collected	\$107,455.63	
GST Control Account	-\$29,969.27	
GST Paid	-\$8,888.18	
Total GST LIABILITIES		\$68,598.18
PAYROLL LIABILITIES		
PAYG Payable	\$11,113.43	
Leave Provisions	\$41,632.27	
Long Service Leave	\$14,856.14	
Total PAYROLL LIABILITIES		\$67,601.84
PROJECT LIABILITIES		
Tourism	\$20,000.00	
Limestone Coast Leadership	\$13,000.00	
ADF	\$9,925.40	
Regional Coastal Alliance	\$54,529.68	
Total PROJECT LIABILITIES		\$97,455.08
Total Liabilities		\$260,266.71
Net Assets		\$1,415,150.06
Equity		
Retained Earnings	\$759,488.22	
Current Year Earnings	\$655,661.84	
Total Equity		\$1,415,150.06

This report includes Year-End Adjustments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Level 1
9 Bay Road
Mount Gambier SA 5290

Profit & Loss Statement

July 2019 To August 2019

	Actual YTD	Budget YTD	% Diff	Forecast FY	Budget FY	% Diff
INCOME						
Members contributions	\$669,150	\$642,668	4%	\$669,150	\$642,668	4%
Grants	\$196,555	\$163,250	20%	\$703,938	\$703,938	0%
Funds carried forward						
Project Income						
Sundry Income	\$613					
Interest	\$5,486	\$2,000	174%	\$12,000	\$12,000	0%
Total Income	\$871,803	\$807,918	8%	\$1,385,088	\$1,358,606	2%
EXPENSES						
Advertising & Marketing	\$7,462	\$600	1144%	\$10,000	\$4,350	130%
Audit	\$0	\$3,250	-100%	\$5,000	\$3,250	54%
Bank Fees	\$280	\$100	180%	\$600	\$600	0%
Computing & IT	\$1,930	\$2,810	-31%	\$15,160	\$17,260	-12%
Consultancy	\$0	\$0		\$15,000	\$0	
Occupancy	\$5,195	\$4,020	29%	\$31,170	\$24,120	29%
Governance	\$0	\$2,300	-100%	\$10,000	\$23,300	-57%
Insurances	\$3,471	\$1,600	117%	\$9,600	\$9,600	0%
Legal Fees	\$77	\$200	-61%	\$1,200	\$1,200	0%
Meeting Expenses	\$516	\$0		\$3,099	\$0	
Miscellaneous Expenses	\$2,945	\$0		\$17,667	\$0	
Postage	\$0	\$180		\$500	\$1,080	-54%
Printing/Stationery	\$1,199	\$1,000	20%	\$6,400	\$6,400	0%
Projects	\$36,767	\$118,124	-69%	\$660,018	\$695,018	-5%
Seminars	\$3,035	\$200	1418%	\$4,200	\$4,200	0%
Subscriptions	\$959	\$200	379%	\$1,200	\$1,200	0%
Telephones	\$1,250	\$1,470	-15%	\$7,499	\$8,820	-15%
Trade/Consumer Shows	\$7,769	\$8,500	-9%	\$51,000	\$51,000	0%
Training	\$0	\$1,450		\$8,700	\$8,700	0%
Travel/Accommodation/Meals	\$8,675	\$4,600	89%	\$28,600	\$28,600	0%
Vehicles - Fuel	\$2,347	\$2,100	12%	\$14,083	\$13,400	5%
Vehicles - Leasing	\$6,516	\$7,100	-8%	\$39,099	\$42,600	-8%
Vehicles - Repairs/Maintenance	\$57	\$150	-62%	\$900	\$900	0%
Wages & Salaries	\$125,691	\$118,124	6%	\$708,746	\$708,746	0%
Total Expenses	\$216,142	\$278,078	-22%	\$1,649,439	\$1,654,344	0%
NET SURPLUS / DEFICIT	\$655,662	\$529,840	24%	-\$264,352	-\$295,738	-11%

Note: YTD = Year to date and FY = Full Year

8.1 LCLGA 2018 – 2019 ANNUAL REPORT

BACKGROUND

Pursuant to the Local Government Act 1999, and the LCLGA Charter, the LCLGA Annual Report 2018-19 has been prepared for the period 1 July 2018 to 30 June 2019.

Once adopted the report will be issued to councils and be available for download from the Corporate Documents section of our website. www.lclga.sa.gov.au

The Report details the activities of the Association to represent and serve the Constituent Councils. Audited financial statements for the 2018-19 financial year are presented in 8.2.

The 2018-19 Annual Report is provided for LCLGA consideration and endorsement.

KEY ISSUES

Upon LCLGA Board endorsement, the Report will be formally provided to LCLGA Constituent Councils for inclusion in council Annual Reports.

RECOMMENDATIONS

It is recommended that the LCLGA;

1. Note the report.
2. Endorse the 2018-19 Annual Report.
3. That a copy of the Annual Report along with the audited financial statements be provided to each Constituent Council on or before the 31st October 2019 in accordance with the Local Government (Financial Management) Regulations 2011.

Moved:

Seconded:

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2018-19

WELCOME

I am pleased to report that the Limestone Coast Local Government Association (LCLGA) has continued its excellent work in meeting its objectives of advocacy and representation for our seven constituent councils. Through our structure which includes our member councils, the elected Board, the various internal committees and our representation on a range of external committees we have continued to remain focused on delivering a wide range of outcomes for the Limestone Coast region.

Our purpose remains focused on achieving the five regional strategies that guided the work of the LCLGA

- 1. Infrastructure:** Regional leadership and advocacy to ensure that regional infrastructure is fit for purpose and has the capacity to meet the region's current and future needs.
- 2. Sustainable Economy:** Regional leadership and advocacy to promote a thriving and sustainable economy capitalising on our diverse resources, sustaining growth, prosperity and employment throughout the region.
- 3. Environmental Sustainability:** Advocacy and partnerships to responsibly manage our natural environment and resources, ensuring sustainability and diversity.
- 4. Community and Social Wellbeing:** Advocacy and partnerships to enhance the quality of life, health and opportunities for our regional communities.
- 5. LCLGA governance, leadership and financial sustainability:** Regional leadership and effective Constituent Council coordination to ensure that LCLGA continues as an efficient and well-governed regional organisation.

Some of the major highlights for the year have included;

- The implementation and prioritisation of critical projects identified in the Limestone Coast Regional Growth Strategy & Action Plan
- The Limestone Coast Waste & Resource Recovery Infrastructure Plan which identifies investment priorities and opportunities in new/expanded waste and resource recovery infrastructure for the Limestone Coast over the

next 10 years. This includes infrastructure to collect, transfer, process and dispose of waste via municipal services and facilities

- The Limestone Coast Regional Sporting Academy which inducted 42 athletes into the Academy for the 2018/19 iteration and welcomed Hockey SA and Athletics SA as official partners of the Academy
- The Limestone Coast Leadership Program inducted its first 16 participants, 9 Female & 7 Males

The next 12 months is going to see many developing opportunities for the LCLGA as we continue to implement and prioritise the critical projects identified in the Limestone Coast Regional Growth Strategy Action Plan. There is a strong, organised and collaborative economic development community in the Limestone Coast, with local government being an important enabler of this collaboration. We believe the Limestone Coast Regional Growth Strategy provides a strong foundation for a strong and vibrant regional community that can substantially grow its already significant contribution to the state GDP.

The new 2019 - 2024 LCLGA Strategic Plan will underpin and take direction from the key regional priorities identified in the Limestone Coast Regional Growth Strategy (LCRGS). The Limestone Coast Regional Growth Strategy builds on the current directions, strategies and leadership within the region. It will enable the Limestone Coast region to prioritise key strategic projects that can both drive and achieve future growth. It is recognised that without a clear set of strategic projects that link to existing and future regional plans, growth may not be achieved. In implementing the new Strategic Plan, LCLGA will work with our key partners to ensure that key regional needs and issues are addressed

by complementary regional action, with an emphasis on collaboration, brokerage, facilitation and partnership

We would like to extend a special thank you to those agencies that have partnered with us over the past twelve months. Without your valuable contribution, time and efforts many of our projects would not go ahead. South Australian Tourism Commission, Office for Recreation Sport and Racing, RDA Limestone Coast, Local Government Association of South Australia, Motor Accident Commission, the University of South Australia and the Australian Federal Government and finally our member Councils – your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are not only valued but greatly appreciated.

On behalf of the Board I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Dominic Testoni, Michaela Bell, Tony Elletson, Biddie Shearing, June Saruwaka, Rob Forgan, Prae Wongthong, Ali Auld, Sophie Bouchier, Mae Steele, Nicole Moran & Tony Wright, , particularly during the transition period between LCLGA Executive Officers.

The Annual Report includes a detailed overview of the entire operations and what has been achieved on your behalf. I commend this years' report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers

Mayor Erika Vickery
President LC LGA



INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2018 to 30th June 2019. It has been prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This Report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

OUR ASSOCIATION

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- | | |
|---------------------------------|-----------------------------|
| 1. District Council of Grant | 5. District Council of Robe |
| 2. Kingston District Council | 6. Tatiara District Council |
| 3. City of Mount Gambier | 7. Wattle Range Council |
| 4. Naracoorte Lucindale Council | |

Under its Charter, LCLGA's objectives are to:

- › Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives.
- › Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- › Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- › Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- › Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- › Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- › Undertake projects and activities that benefit its region and its communities.
- › Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- › Implement programs that seek to deliver local government services on a regional basis.

THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA BOARD MEMBERS 2018-19

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Andrew Lee (until November 2018) Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Mezinac
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Peter Gandolfi (until November 2018) Mayor Des Noll	Deputy Mayor Glen Brown Cr Dale Price
District Council of Robe	Mayor Peter Riseley (until November 2018) Mayor Alison Nunan	Cr Peter Riseley
Kingston District Council	Mayor Reg Lyons (until November 2018) Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr David Edwards Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2018 - 2019. Meetings are hosted by Constituent Councils on a rotational basis.

OFFICE BEARERS 2018-19

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2019, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Richard Sage was elected as LCLGA Vice President.

During 2018 - 2019, the Executive Officer role was filled by Dominic Testoni (until January 2019) and Tony Wright (commenced 3rd June 2019).

Galpins are the appointed Auditor.

During 2018 - 2019, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright (commenced 3rd June 2019)	Executive Officer
Dominic Testoni (until 15th January 2019)	Executive Officer
Biddie Shearing (15th January – 3rd June 2019)	Interim Executive Officer
Michaela Bell	Project Manager
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Tourism Development Manager
Rob Forgan (until 31st August 2018)	Regional Community Road Safety Officer
Ali Auld (commenced 10th December 2018)	Special Projects (Road Safety Officer & Leadership)
Prae Wongthong (until November 2018) June Saruwaka (commenced 26th November 2018 returned Maternity Leave)	Regional Waste Management Coordinator
Prae Wongthong	Climate Adaptation Project Officer
Mae Steele	Executive Support Officer
Nicole Moran	Sports Trainee

LCLGA WORKING PARTIES & COMMITTEES

DELEGATES TO THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

COUNCIL	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery
SAROC	Mayor Erika Vickery LCLGA EO Mayor Richard Sage

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

ASSOCIATION COMMITTEES AND WORKING PARTIES

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2018 - 2019.

(The current appointments are listed, as of 8th February 2019)

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LC LGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council
	Cr Kate Amoroso CEO or delegated staff member	City of Mount Gambier
	Mr Steve Bourne	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton Mr Daryl Sexton (Proxy)	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Trevor Hondow Cr Bob Bates (Proxy)	Robe District Council
	LCLGA EO Ms Ali Auld	LCLGA
Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Jodie Elliot CEO or delegated staff member (Proxy)	District Council of Grant
	Mr Ben Gower Mr Steve Chapple	Wattle Range Council
	Cr Frank Morello CEO or delegated staff member	City of Mount Gambier
	Mayor Peter Riseley	District Council of Robe
	Mr Andrew MacDonald	Kingston District Council
	CEO or delegated staff member	Robe District Council
	Mayor Graham Excell Ms Anne Champness	Tatiara District Council
LCLGA EO Mrs Michaela Bell	LCLGA	

LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr David Worthley	Kingston District Council
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy	District Council of Grant
	Mr Nick Brown	Robe District Council
	Mr Andrew Pollock Mr Aaron Hillier (Proxy)	Tatiara District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mrs June Saruwaka LCLGA EO	LCLGA
Limestone Coast Climate Adaption Committee Members	Mayor Richard Sage Cr Brad Mann (Observer) CEO or delegated staff member	District Council of Grant
	Mayor Peter Riseley CEO or delegated staff member	District Council of Robe
	Mr Steve Bourne	Naracoorte Lucindale Council
	Cr Miles Hannemann Mr Rocky Callisto (Proxy)	Tatiara District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Ms Lauren Oxlade Mr Peter Halton (Proxy)	Wattle Range Council
	Mr Andrew MacDonald	Kingston District Council
	Mr David Wheaton	RDA Limestone Coast
	Ms Michelle Benison	Department of Environment, Water and Natural Resources
	Ms Kerry DeGaris	South East Natural Resources Management Board
	Mr Tim Collins	Department of Environment, Water and Natural Resources
	LCLGA EO Mrs Prae Wongthong Mrs Michaela Bell	LCLGA
Tourism Management Group	Ms Jane Fetherstonhaugh Mr Mike Ryan	District Council of Grant
	CEO or delegated staff member	District Council of Robe
	Mrs Sally Klose	Naracoorte Lucindale Council
	Mr Andrew MacDonald	Kingston District Council
	Mr Steve Chapple Mr Roger Balbolka	Wattle Range Council
	Ms Donna Foster	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mrs Biddie Shearing LCLGA EO	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
Regional Sport & Recreation Advisory Group	Cr Kate Amoroso CEO or delegated staff member	City of Mount Gambier
	Ms Jane Fetherstonhaugh Ms Jayne Miller (Proxy)	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Sally Klose	Naracoorte Lucindale Council
	CEO or delegated staff member	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Sarah Mrzec Mr Steve Chapple	Wattle Range Council
	Mr Tony Elletson	LCLGA

ASSOCIATION REPRESENTATION - OUTSIDE ORGANISATIONS

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2018-2019, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of 8th February 2019)

BOARD / COMMITTEE	REPRESENTATIVE (FROM 2016)	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Mr Nick Serle	City of Mount Gambier
	LCLGA EO (Delegate)	LCLGA
Limestone Coast Zone Emergency Centre Committee (ZEST)	LCLGA EO (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Mr Peter Halton	Wattle Range Council
	Mr Steve Bourne (Proxy)	Naracoorte Lucindale Council
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Julie Reis	District Council of Grant
Limestone Coast Industry Leaders Group	LCLGA EO	LCLGA
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bushfire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	LCLGA EO	LCLGA

1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.1	Existing and future regional infrastructure is fit for purpose and has the capacity to meet the region's needs.	Regional Leadership	<p>Lead the implementation of the LCLGA 2030 Regional Transport Plan</p> <p>Lead the process to develop a needs based regional infrastructure plan, objectively prioritising all major infrastructure development required in the region</p>	<p>Our Roads and Transport Management Group has continued to investigate ways in which the Regional Plans can be used to attract additional funding to the region.</p> <p>The LCLGA has continued to work with RDA LC to support the development of the Limestone Coast Infrastructure Audit & Regional Prospectus. The Audit consolidates existing information detailing the regions infrastructure incorporating hard & soft, identifies gaps & deficiencies, key improvements and prioritised infrastructure needs. Both Projects are led by RDA LC with the Investment Prospectus showcasing the investment opportunities across the region.</p>
		Advocacy	Advocate for appropriate State and Australian Government investment in the upgrade, maintenance and operation of the South-East drainage and bridge network, in partnership with the South East Natural Resources Management Board, RDALC and the South Eastern Water Conservation and Drainage Board.	The LCLGA have continued to prosecute the regions concerns with the continued under-investment in the road and bridge network and highlighted the importance of this network to the continued economic viability of the region.
		Council Coordination	Effectively coordinate regional submissions for the Special Local Roads Program to maximise investment in regional road infrastructure.	LCLGA submitted nine prioritised applications for funding under the Special Local Roads Program (SLRP) for 2018-2019, requesting a total \$1,760,000 (refer to table below)
1.2	Councils to protect built heritage, heritage spaces and the region's cultural heritage.	Council Coordination	Effectively coordinate and manage a regional Heritage Advisory Service for the benefit of Constituent Councils and private owners.	<p>LCLGA engages Habitable Places Architects to deliver the Limestone Coast Heritage Advisory Services to Constituent Councils on a fee-for-service, under an Agreement for 2016-2021.</p> <p>The Heritage Adviser works closely with and under the direction of Councils' planning and development assessment staff to provide timely and considered professional advice that includes:</p> <ul style="list-style-type: none"> • Heritage conservation advice • Statutory DA assessment and advice • Policy advice to Council • Local Heritage Development Plan Amendments • CDAP/Heritage Committee • State Heritage Unit <p>A copy of the Heritage Advisors Annual Report for 2018-2019 is available from participating councils or the LCLGA.</p>

1. INFRASTRUCTURE

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
1.3	Development of a regional approach to the maintenance and provision of improved and new infrastructure and utility services.	Advocacy	Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for: <ul style="list-style-type: none"> • Roads • National Broadband Network • Mobile phone coverage 	LCLGA has continued to work with RDA Limestone Coast, the LGA South Australia and Federal and State members of parliament to ensure our region is recognised for continued mobile black spot funding.

SPECIAL LOCAL ROADS

	COUNCIL	ROAD	ROAD TYPE	ESTIMATED PROJECT COST \$	\$ SLRP SOUGHT
1	Tatiara District Council	Brown Terrace	Freight	145,000.00	73,000.00
2	Tatiara District Council	Ramsay Terrace	Freight	260,000.00	130,000.00
3	Tatiara District Council	Railway Terrace South	Freight	367,000.00	183,500.00
4	District Council Grant	Mingbool Road	Freight	400,000.00	200,000.00
5	Wattle Range Council	Wandilo Forest Road	Freight	550,000.00	275,000.00
6	Wattle Range Council	Kennedy Road (Glencoe)	Freight	300,000.00	150,000.00
7	Naracoorte Lucindale Council	Old Caves Road	Tourism	1,235,000.00	618,000.00
8	District Council Robe	Bagdad Road / Dairy Range Road	Freight	262,000.00	131,000.00
				\$ 3,519,000.00	\$ 1,760,000.00

2. SUSTAINABLE ECONOMY

	DESIRED REGIONAL OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18
2.1	A growing and diverse economy, based on the region's natural assets and innovative community, under the priorities of: Premium Food and Wine from our Clean Environment; and Growing Advanced Manufacturing.	Regional Leadership	<p>Convene the Limestone Coast Economic Development Reference Group and lead the implementation of the Limestone Coast Economic Diversification Group Work Plan.</p> <p>The Group continues to be an important forum to further regional priorities. The Group consists of LCLGA members, RDA Limestone Coast and State Government representatives through Primary Industries and Regions SA (PIRSA) and the Department of State Development. Some of the major projects discussed include:</p> <ul style="list-style-type: none"> > Limestone Coast Regional Growth Strategy & Action Plan implementation and prioritisation of critical projects. > Limestone Coast Red Meat Cluster. The LCLGA continues to financially support the Limestone Coast Red Meat Cluster > SEGRA Conference 2020 > Limestone Coast Regional Leadership Program > Designated Area Migration Agreements (DAMA) > Advocate for and support industry in the adoption of the Limestone Coast Brand.
		Advocacy	<p>Strongly advocate for investment, projects, legislation/ policy review or development to promote economic growth in the region.</p> <p>We continue to have a strong working relationship with the RDA Limestone Coast and cooperate on regional projects. In partnership with the Regional Australian Institute (RAI) and with support from RDA LC and each of the seven constituent councils the LC LGA developed a Regional Growth Strategy and Action Plan. It provides the evidence base, priority areas for focus, strategic directions, and potential actions required to give regional confidence.</p>
		Partnership	<p>Partner with RDA Limestone Coast to drive economic development projects for the Region.</p> <p>THE LCLGA recognise the importance of resourcing the RDA LC so that they can continue to represent the regions interests. The Limestone Coast Regional Growth Strategy and supporting Action Plan will assist with further discussions with RDA LC in determining funding arrangements and the delivery of identified projects in which the RDALC could potentially lead.</p>

2. SUSTAINABLE ECONOMY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
2.2	A thriving and well-supported tourism industry, growing the region's status as a visitor destination.	Advocacy	<p>Advocate for state government investment in industry support, marketing and projects to enable the growth of the regions tourism industry.</p> <p>Advocate for the SATC to successfully market the Limestone Coast to increase visitor numbers. Advocate for and support industry leadership within regional tourism.</p>	LCLGA has continued to represent the region at the State Level. We have been representing the regions views to the State body and has sought direction from the LCLGA TIDM on many occasions to ensure our work plans remain relevant and aligned with other regional areas, including cross-border and the South Australian Tourism Commission.
		Delivery	<p>Deliver a Regional Tourism Industry Development Program for the Limestone Coast.</p>	The regional tourism program continues to be a strategic partnership between LCLGA and the South Australian Tourism Commission. The focus has been to facilitate activities that develop business capacity, grow the visitor economy. This is achieved through a comprehensive work plan which aligns LCLGA Strategic Priority No.2 - SUSTAINABLE ECONOMY: A thriving and well supported tourism industry, growing the regions status as a visitor destination. This body of work is also aligned to the South Australian Regional Visitor Strategy 2020. This financial year the LCLGA has continued to deliver on the LCLGA Priorities to Grow the Visitor Economy by 2020 through it's Implementation Plan.
2.3	A sustainable population base with the skills and capability to grow regional economic development.	Advocacy	<p>Assist key regional bodies and the South Australian Government with the objective to grow our population, develop our regional workforce, and to build skills and capability in our communities.</p> <p>Advocate for the infrastructure and services required to both attract and service a growing and diverse population, in particular recognising changing demographics.</p>	The Limestone Coast Regional Growth Strategy identified 'Invigorating the working age population, by attracting and retaining more people across the region to fill key skills gaps and support vibrant and sustainable regional communities' as a priority area for growing the population in the Limestone Coast. The LCLGA continues to investigate a migration program to attract new people to the region, targeting immediate labour and skills shortage opportunities as well as larger regionally planned and coordinated programs over the medium and long term.

2. SUSTAINABLE ECONOMY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
3.1	Local Government is a key partner in the sustainable management of the environment and natural resources in the region.	Advocacy and Partnership	Through implementation of the Local Government Resource Industry Protocol 2015 lead appropriate regional action to ensure that resource development projects, including mining and unconventional gas, are environmentally sustainable, have approval of impacted landholders, provide community consultation and are governed by legislation and regulation appropriate to the Limestone Coast	LCLGA continues to represent the region with regard to unconventional gas exploration and mining practices that are environmentally sustainable. Each member Council continues to communicate with their respective constituents.
		Partnership	In partnership with Natural Resources South East and RDALC, participate in the Climate Change Vulnerability Assessment and Planning Project.	In partnership with Natural Resources South East and RDALC, the LCLGA continued to implement the Limestone Coast Regional Climate Adaptation Plan. With the support of the Limestone Coast Climate Adaptation Committee (LCCAC) the Limestone Coast Climate Education and Awareness Strategy (CEAS) was developed by the Climate Adaptation Project Officer. The CEAS forms the commitment of the Limestone Coast Local Government Association (consisting of 7 Constituent Councils) to ensure that the community and partner stakeholders have the information and support they need to make the right decisions.
3.2	A regional approach to landfill minimisation and innovative waste management.	Delivery	Coordinate shared resources for the Regional Waste Management Coordinator to deliver a regional approach to waste management.	The primary purpose of the position is to develop a regional approach to landfill minimization and innovative waste management. The management committee is made up of representatives of each of the member councils and meet bi-monthly to set priorities and monitor the work program.
		Delivery	In partnership with Constituent Councils, implement the South East Regional Waste Management Strategy to facilitate a regional approach to waste management.	In response to the China Sword Policy, the seven Constituent Councils in the Limestone Coast Region, developed the Limestone Coast Region Waste and Resource Recovery Infrastructure Plan, which was adopted by the LCLGA Board in April 2019. Work on the plan commenced during the 2017/18 financial year and was completed in April 2019.
3.3	Well-managed and protected terrestrial, wetland, coastal and marine environments, with active partnership from all responsible organisations.	Partnership	Partner with the SA Dept of Environment, Water and Natural Resources South East & Coastal Councils to access external funding to deliver coastal projects in the region targeting biodiversity conservation, sustainable strategies and community engagement.	<p>With the support of the Limestone Coast Climate Adaptation Committee (LCCAC) the Climate Adaptation Project Officer successfully applied for funding through the Natural Disaster Resilience Program (NDRP) to deliver the following projects;</p> <ul style="list-style-type: none"> > Lidar Mapping project for the coastline from SAVIC Border to the top of the Coorong > Develop Sea level Rise Flood Inundation mapping in the Limestone Coast of 12 settlements in the Limestone Coast in 6 sea level scenarios. The mapping will identify high risk areas and assets that are threatened (social, cultural, built and environmental) by projected sea level rise and storm surge, Identify areas for future development that are not likely to be at risk, Plan amendments to restrict future development in areas likely to be at risk and Build community resilience for emergency management

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2018-2019	KEY OUTCOMES
4.1	Regional communities have access to appropriate health and education services and facilities.	Advocacy	<p>Advocate for expanded mental health and drug treatment services and support in the Limestone Coast.</p> <p>Encourage and support the initiatives of Constituent Councils to be expanded regionally, particularly regarding suicide prevention and other priority issues with significant impacts on regional areas.</p>	The LC LGA continues to support the Substance Misuse Limestone Coast project and has engaged a Project Officer to deliver the Program in the region. The work of Substance Misuse Limestone Coast (SMLC) has focused on research by the Parliament in Victoria, inquiry in to the Supply and Use of Methamphetamines, and in the subsequent Parliament of Victoria, Ice Action Plan.
4.2	Regional communities have access to programs and facilities promoting a healthy lifestyle.	Partnership and Delivery	<p>Partner with the Office of Recreation and Sport to deliver the STARCLUB Program for the Limestone Coast.</p> <p>Explore opportunities to undertake regional projects to provide facilities or infrastructure for community recreation and amenity.</p>	<p>Our StarClub program continues to be one of the largest programs run in South Australia and our Project Manager has been able to impart the benefits of the program onto a large number of regional sporting bodies. This has enabled many small sporting organisations to increase their level of professionalism and governance structures.</p> <p>The SFO provided advice and support to 25 clubs looking to apply for grants. In the 2018/19 financial year over \$1.6million of Office and Recreation and Sport Funding has been given to Limestone Coast Clubs and Associations.</p>
4.3	Local Government is a key regional partner in emergency management, road safety and other community safety programs.	Council Coordination	Assist to coordinate Constituent Councils' role in Zone Emergency Management to ensure appropriate role for Local Government in emergency response and recovery.	The LCLGA continues to be a member of the Zone Emergency Management Committee and the Zone Emergency Centre with responsibility for regional emergency preparedness and response planning and implementation.
		Partnership and Delivery	Partner with the Motor Accident Commission (MAC), and work with relevant State agencies and community road safety groups to implement the South East Road Safety Strategy, including the engagement of a Regional Community Road Safety Officer to coordinate regional efforts to reduce road crashes and trauma.	The Limestone Coast Local Government Regional Road Safety Partnership is unique in South Australia and continues to work on road safety issues that affect all our 7-member councils. Sponsored by DPTI and supported by regional stakeholders the program continues to provide evidence that builds a clear case for the successful delivery of road safety initiatives in the region from the very region it serves. The employment of a Regional Community Road Safety Officer (0.6 FTE) provides leadership and coordination within our region. This position has enabled stronger links to our association's internal operations, e.g. its links to the LCLGA Roads and Transport Working Group and member Council's infrastructure developments. Local Government is a key partner in the continuing campaign "Towards Zero Together" the State Road Safety Strategy 2020. This has assumed greater importance with the Australian Government demanding that road safety is an essential criterion when applying for Commonwealth road infrastructure funding.

3. ENVIRONMENTAL SUSTAINABILITY

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18
5.1	LCLGA is recognised as the regional leadership body which provides a framework and coordination for other regional groups.	Regional Leadership	<p>Lead regional advocacy and action on priority issues, and actively engage and coordinate partner organisations' action on common regional issues.</p> <p>Facilitate active engagement and participation of Constituent Councils on issues and decisions that impact their communities.</p> <p>As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region. Additional to maintaining these close working relationships we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region. During 2018 - 2019, LCLGA maintained its close partnership with the Hon Stephan Knoll MP, Minister for Transport Infrastructure and Local Government and the Hon. Tim Whetstone MP, Minister for Primary Industries and Regional Development.</p>
5.2	Regional Local Government is effective and cost efficient.	Council Coordination	<p>Identify and coordinate practical opportunities for joint investment, shared services and resources between Constituent Councils and the LGA that improve service delivery and provide cost savings.</p> <p>The Planning, Development and Infrastructure Act 2016 (PDI Act) provides for groups of Councils (and potentially other bodies) to enter into Planning Agreements with the Minister for Planning to form a Joint Planning Board. The LCLGA working group consisting of LCLGA Board members, Council CEOs, LCLGA Executive Officer and Jeff Tate of Jeff Tate Consulting successfully developed a Business Case, recommending three planning functions:</p> <ul style="list-style-type: none"> > Preparation of a Regional Plan (this is the only mandatory function of a Joint Planning Board – if there is no Joint Planning Board the Regional Plan would be prepared by the State Planning Commission) > Forming a Regional Assessment Panel and appointing an Assessment Manager, with Panel meetings alternating between the north and south of the region, to replace the current Council appointed panels > Undertaking such research and planning for other local government functions for the Councils that are parties to the Planning Agreement that may be requested by them from time to time (noting that approval of any such plans would remain with the Councils). <p>The LCLGA continues to coordinate and convene the following:</p> <ul style="list-style-type: none"> > Roads and Transport Working Group > Limestone Coast Economic Development Reference Group > Regional Waste Management Steering Committee > Regional Sport and Recreation Advisory Group > Limestone Coast Climate Adaptation Committee > Tourism Management Group

4. COMMUNITY AND SOCIAL WELLBEING

	DESIRED OUTCOME	LC LGA ROLE	LC LGA ACTIONS 2017-18
5.3	A well-governed regional organisation.	Delivery	<p>Coordinate Constituent Councils and the LGA to develop and implement sound governance and decision-making practises that re open, accountable and comply with relevant legislation.</p> <p>LCLGA commenced the review process of the 2014-2019 Strategic Plan. The new 2019 – 2024 LCLGA Strategic Plan will underpin and take direction from the key regional priorities identified in the Limestone Coast Regional Growth Strategy (LCRGS).</p>
5.4	LCLGA maintains its reputation with State and Australian Governments as a leading Local Government body and effective advocate for the Limestone Coast.	Advocacy	<p>Lead effective and targeted advocacy campaigns, responses and input on priority regional issues, in partnership with Constituent Councils, the LGA and regional organisations as appropriate.</p> <p>Continue to be active members of SAROC and the LGA Board to support LCLGA's advocacy on regional issues and issues affecting Local Government.</p> <p>LCLGA continues to provide feedback and submissions on behalf of the Limestone Coast region and our Constituent Councils.</p> <p>President of the LCLGA Mayor Erika Vickery and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.</p>
5.5	Effective communications with Constituent Councils, partner organisations and the community.	Delivery	<p>Communicate regularly and openly with Constituent Councils on all decision making and relevant operational matters</p> <p>The LCLGA EO and Project staff continue to meet regularly with Constituent Councils LCLGA Project staff provide bimonthly reports to LCLGA Constituent Councils</p>
			<p>Undertake actions to raise the profile of the Association within the region, including the use of media, website and other formats</p> <p>The LCLGA continues to renew and maintain their website along with other relevant social media platforms.</p>
			<p>Ensure effective LCLGA representation on key outside organisations</p> <p>Continued LCLGA representation on key outside organisations.</p>
5.6	LCLGA financial processes are transparent and efficient, ensuring a sustainable financial position.	Delivery	<p>Implement an annual program of budget development, consultation, adoption and review.</p> <p>Ensure that the LCLGA Board and Constituent Councils are provided with bimonthly financial and performance reports, and an Annual Report.</p> <p>Explore approaches to attract funding for LCLGA to deliver or partner on priority regional projects.</p> <p>We continue to hold our bi-monthly Board meetings across the Limestone Coast with the full suite of financial reports and project reports being tabled for consideration.</p> <p>Budgets are prepared and sent out for Council feedback throughout April and May each year with final adoption of the Annual Budget taking place at the August Board meeting.</p> <p>Throughout the year many motions are also tabled for the Board's consideration and we thank those member Councils for utilising the strength of the regional body to prosecute their case to the State and Federal levels.</p> <p>Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding via ad-hoc grant programs.</p>

The South Australian Tourism Commission has one strategic partnership with each region in South Australia (there are 11 regions including Limestone Coast).

The Limestone Coast Local Government Association (LCLGA) is the preferred partner and we enjoy a strong working relationship which supports the strategic alliance. The SATC provides \$45k pa to LCLGA, plus access to a further \$20kpa (matched 1:1) for consumer facing activity.

This financial agreement outlines pertinent KPI's be achieved like being an in-region liaison for industry, political acumen and local intelligence. In addition, there is a requirement for the Tourism Industry Development Manager to assess certain funding applications that may have a tourism outcome, for example Events Funding.

The LCLGA Tourism Management Group continues to monitor and oversee the implementation of the regional Priorities to Grow the Visitor Economy by 2020 within our Regional Tourism Framework.



Limestone Coast Booth at India Travel Mission, Jaipur, August 2018

INDUSTRY

The Limestone Coast Collaborative

Custodians of the Limestone Coast Regional Brand

24 x Tourism & Business Interest Groups

875 tourism business across the region

South Australian Tourism Industry Council

The peak body of the SA Tourism Industry

Delivering on the promise

Consumer Facing Activities

REGIONAL LEADERSHIP

Limestone Coast Local Government Association

Consisting of 7 local councils

Limestone Coast Economic Development Group

A group of high level leaders and economic practitioners focused on driving the region forward with their LCED Group Work Plan.

Regional Development Australia Limestone Coast

Capacity Building + Facilitation

Advocacy + Support

Leadership

GOVERNMENT

South Australian Tourism Commission

Regions SA / PIRSA

Dept. Environment, Water, Natural Resources

Austrade

AusIndustry

Leadership

Capacity Building + Support

Funding



PRIORITY 1: GROW OUR SHARE IN INTERNATIONAL VISITOR EXPENDITURE

The Limestone Coast was represented at the following Trade Events, specifically targeting our key international markets of United Kingdom, Europe/ Germany, United State of America, India, South East Asia, SE Asia and China.

- > India Travel Mission – Jaipur & Mumbai, August 2018. Secured 90 business to business face appointments with leading travel wholesalers and travel planners from across India. This was a Tourism Australia managed event and is invitation only.
- > Australian Tourism Exchange – Perth, April 2019. Secured 120 business to business appointments with wholesalers, online travel agents, inbound tour operators and tourism suppliers from Australia, United States of America, United Kingdom, Germany, Italy, France, Indonesia, China, New Zealand & Europe and is invitation only.

The Limestone Coast continues to be a financial member of the Australian Tourism Export Council (ATEC) which enables the region to be viewed credibly when being represented internationally and domestically in the trade distribution system. The region also holds a position on the South Australian Branch Committee of ATEC.

In support of the above trade activity, the region hosted several familiarisations with wholesalers, travel influencers and media from various countries, some as a result of meetings held previously at Trade Events. These familiarisations were hosted in partnership with the South Australian Tourism Commission and Tourism Australia.

The Limestone Coast international visitation is 45,309 with 306,019 nights valued at \$18m. (Tourism Research Australia International Visitor Survey, year ending March 2019).

PRIORITY 2: BUILD ADVOCACY AND FORMALISE ACTIVITIES FOR THE 'VISITING FRIENDS & RELATIVES' SECTOR

Together with South Australian Tourism Commission and Tourism Australia, the Limestone Coast assisting in hosting trade and media familiarisations to increase reach through traditional media channels and social media, including WeChat.

PRIORITY 3: USE EVENTS TO GROW VISITATION

As part of our strategic partnership with the South Australian Tourism Commission, the Tourism Industry Development Manager supported 7 applications in the Regional Events and Festivals funding programme. 5 events were successful in receiving money to contribute towards their marketing efforts that could lead to increased visitation and expenditure in the region. This is the highest number of events that have been funded through this program since its inception.

The region was successful in securing triple j's One Night Stand for September 14th, 2019 in Lucindale. It is acknowledged, like most events in the region, the level of volunteer commitment and passion to secure this event and in its delivery is paramount to its success. The tourism industry development manager is supporting the delivery of this event where applicable and liaising with the SATC to ensure the Limestone Coast maximises on this exposure.



PRIORITY 4: BUILD A REGIONAL PROPOSITION TO ATTRACT CORPORATE AND BUSINESS TRAVELLERS

The Limestone Coast continued to be a regional member of the Adelaide Convention Bureau (ACB) and continue to monitor the on-line pitch portal and our regional profile within this members-only section.

The Limestone was represented at the following business trade events to promote our destination, highlight pre and post itineraries to large scale delegations in Adelaide and to facilitate smaller scale conferences or business events to the Limestone Coast.

- › Connect SA - Adelaide, August 2018.
Limestone Coast was one of only 34 exhibitors. 75 Professional Conference Organisers (PCO's) attended. This is an exclusive event managed by the ACB as part of the regional membership.
- › Destination SA - Adelaide, March 2019.
(1day event) Limestone Coast secured 19 business to business appointments. This is an exclusive event managed by the ACB as part of the regional membership.

In support of this activity, LCLGA developed a brochure to assist PCO's to plan a business event in the Limestone Coast which also included sample itineraries for Pre and post touring.

The tourism industry development manager also supported the pitch preparation (including event convenor familiarisation) for the Sustainable Economic Development Regional Australia National Conference to be hosted in the Limestone Coast in August 2020, announcement pending in August 2019.

PRIORITY 5: WORK TOGETHER TO RAISE THE PROFILE OF THE LIMESTONE COAST

As part of our strategic partnership with the (SATC) the Limestone Coast was featured as part of a large-scale Winter Campaign with a number of creative executions including Billboards in capital cities, Social media platforms.

All tactical links back to www.southaustralia.com This marketing activity generated high volumes of interest with the biggest month ever for domestic traffic to sa.com, and the campaign has generated the most ATDW leads out to operators in a month as well as travel partner leads.

PROJECT REPORT REGIONAL TOURISM



Participants - Growing Wine Tourism, UniSA Campus, Mount Gambier November 2018

The LCLGA continued to play an integral role in the Mixed Dozen Project as part of a large consortia, with 12 stakeholders with a total of \$350k. In conjunction with Wine Australia and Primary Industries, Regions SA (PIRSA) the project brings together wine associations and other symbiotic organisations to build capabilities and confidence to better target, attract and host international wine visitors.

A digital consumer-facing portal that will inform, entice and disperse travellers across the region, ultimately increasing length of stay and depth of meaningful experience. The tourism industry development manager is the vice-chair of the steering committee and is on target to meet the project milestones.

When representing the region, the Limestone Coast Regional Brand is used and supported to create awareness.



Trade Presentation front cover

WASTE MANAGEMENT

Local government plays a vital role in waste management in the region by providing municipal and resource recovery services, with the aim of reducing waste sent to landfill and increasing resource recovery rates. The Regional Waste Management Project continues to make strides to better manage waste in the region despite the ongoing challenges faced in the waste industry, such as limited markets for recyclables and increasing solid waste levy.



66,863

POPULATION



22,659

TONNES OF WASTE GENERATED



9,460

TONNES OF WASTE RECOVERED - 42%

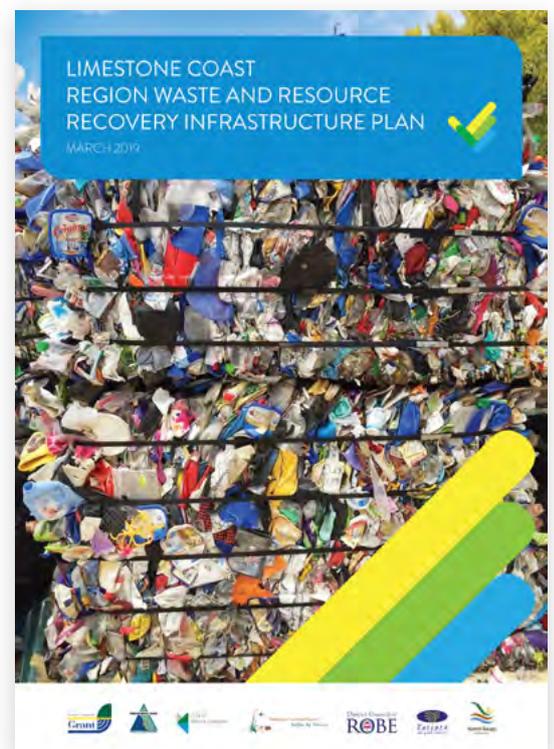
LIMESTONE COAST WASTE AND RESOURCE RECOVERY INFRASTRUCTURE PLAN

In response to the China Sword Policy, the seven Constituent Councils in the Limestone Coast Region, developed the Limestone Coast Region Waste and Resource Recovery Infrastructure Plan (the Limestone Coast Plan) which was adopted by the LCLGA Board in April 2019. Work on the plan commenced during the 2017/18 financial year and was completed in April 2019.

The Limestone Coast Plan assesses current waste and resource recovery infrastructure and waste management in the region; explores potential waste generation, gaps and opportunities over a 10-year period to identify infrastructure and costs for the region. It does not include ongoing infrastructure costs.

It was necessary to consider waste and resource recovery infrastructure planning to ensure that waste volumes generated in the region can be managed in an efficient, effective and safe manner, and targets set by the state can be met by the region. It was also beneficial to consider current and potential waste and resource recovery infrastructure in the region to:

- › Maximise diversion of waste from landfill
- › Achieve economies of scale
- › Identify what critical mass is needed to justify potential infrastructure
- › Increase employment opportunities in the region through waste and resource recovery
- › Identify potential innovative infrastructure that may help achieve targets
- › Reduce operating costs for Council's waste management



The Limestone Coast Plan was endorsed by the LCLGA Board in April 2019. To find out more about the plan go to www.lclga.sa.gov.au

LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN

Following the adoption of the Limestone Coast Plan by the LCLGA Board, an Implementation Plan was developed which identified four priority areas to align to the priority areas of the Limestone Coast Local Government Association Regional Waste Strategic Direction 2018 - 2023.

TABLE 1 LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN PRIORITY AREAS

KEY AREA	OBJECTIVE
1. Resource recovery and innovation	Identify and encourage innovative cost-effective ways to increase resource recovery and local reuse.
2. Behaviour change	Achieve behaviour change that reduces waste generation and increases resource recovery.
3. Regional collaboration	Foster relationships for the aggregation of services through joint procurement to maximise resource recovery and cost effectiveness.
4. Market development	Identify and establish industry relationships to build market opportunities to maximise resource recovery and local reuse.

The Limestone Coast Plan provided an infrastructure action list based on short, medium and long- term priorities. Table 3 lists the priorities and actions to be undertaken at regional level.

TABLE 2 REGIONAL INFRASTRUCTURE PROJECTS

HARD INFRASTRUCTURE
Regional MRF ¹
Shared mobile steel baler
Glass to road base
Plastics and other (e.g. tyres) applications to road base
Innovative infrastructure options
<ul style="list-style-type: none"> > paper/cardboard remanufacturing in local area; > small scale combustion energy from waste; > organics processing including anaerobic digestion, biochar and regional biomass plant; > hazardous waste treatment plant
SOFT INFRASTRUCTURE
Increasing demand for recycled products
Sound partnerships
Education and engagement
Advocate for packaging changes
Supporting commercial sector

1. MRF - Material Recycling Facility. A specialised plant that receives, separates and prepares recyclable materials for marketing to end-user manufacturers.

WASTE LESS, DIVERT MORE

The Waste Less, Divert More project, was a project jointly funded by the Limestone Coast Councils and Green Industries South Australia, through the Recycle Right Grant funding. The project cost a total \$16,500. The project focus was on reducing food waste disposed in the general waste bin through raising awareness on food waste, its impacts and how households can reduce it thus saving money and the environment.

This was done through producing awareness material (see images below) and a video which was broadcast on WIN Network for a period of 3 months (July - September). The broadcast reached approximately 89,700 audiences across the Limestone Coast, Riverland, Murray Lands, Western Victoria and Southern New South Wales and is now available on YouTube entitled Waste Less Divert More TV Commercial <https://www.youtube.com/watch?v=E6sBShv0TKE>



Board Game



Meal Plan Fridge



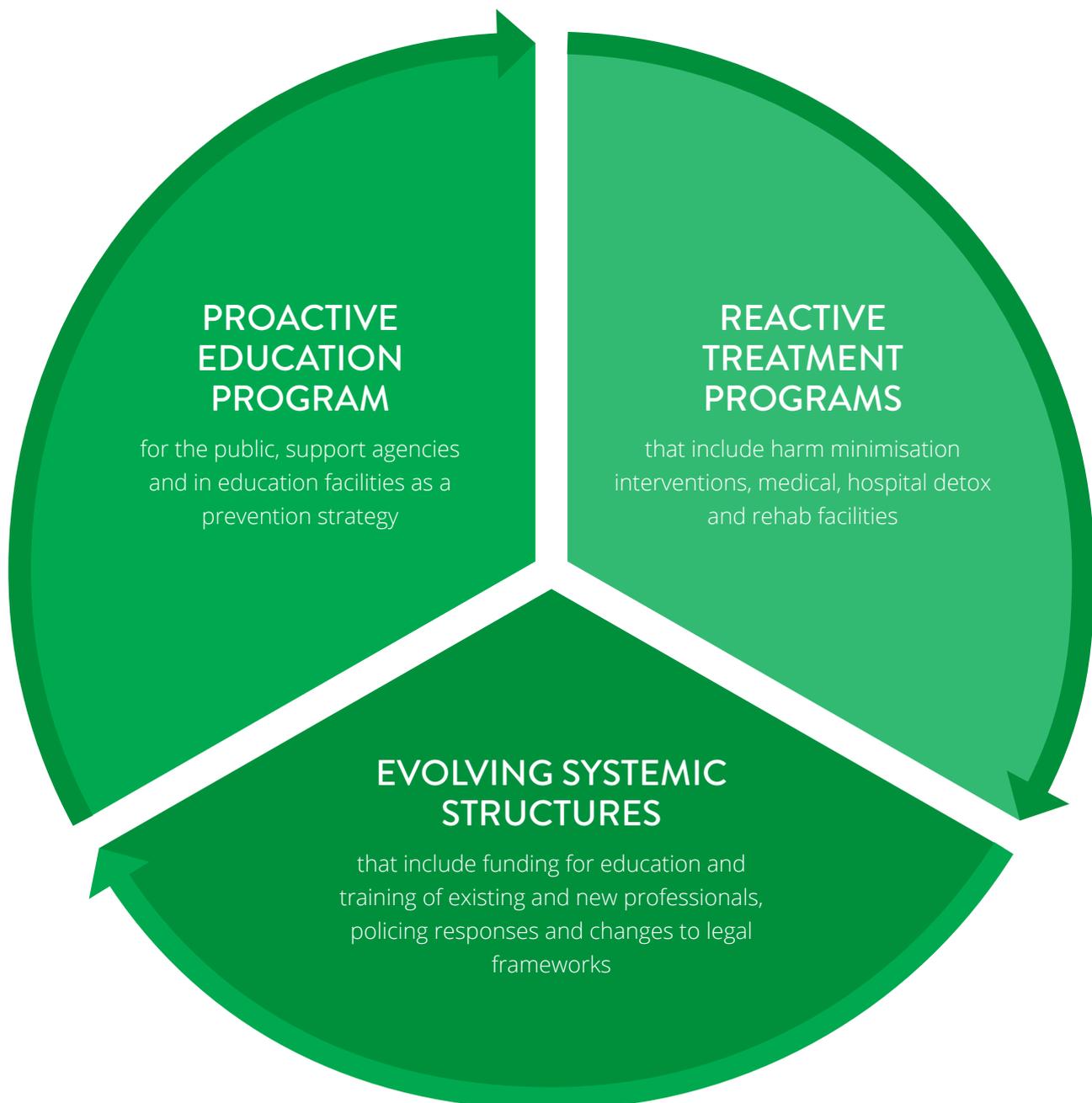
Tea Towel

LIMESTONE COAST WASTE AND RESOURCE RECOVERY IMPLEMENTATION PLAN

The work of Substance Misuse Limestone Coast (SMLC) has focused on research by the Parliament in Victoria, September 14 inquiry in to the Supply and Use of Methamphetamines, and in the subsequent Parliament of Victoria, March 2015, the Ice Action Plan. These reports make it clear that an effective response to alcohol and other drug use in rural and regional communities requires tailored interventions that consider the specific, evidenced based needs of the community.

While the issues and responses are complex, SMLC have focused on our objectives which match key elements of the Victorian Ice Action Plan and the South Australian Alcohol and Other Drug Strategy 2017-2021.

SMLC is progressing elements of these stages which are in our priority areas.



PRIORITY ONE: PROVIDE SUPPORT FOR SCHOOLS TO IMPLEMENT SUSTAINABLE EVIDENCE-BASED ALCOHOL & OTHER DRUG EDUCATION

Substance use and mental health issues are the leading cause of burden of disease for young people, causing incredible morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders begin in adolescence & early adulthood 15-24 years and the delays to seek treatment is incredibly long with the median delay to seek treatment being 18 years for alcohol treatment (Gore et.al. 2011).

To mitigate this, SMLC is proactively promoting evidence based and sustainable alcohol and other drug education in schools using current best practice. In researching what that is, the Alcohol and Drug Foundation advised that secondary schools in Australia can access Climate Schools. Climate Schools is an innovative and engaging way to empower students to gain knowledge about their health and wellbeing.

Climate Schools aims to change and strengthen the school climate around alcohol and other drug education and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.



Currently Using Climate Schools:

Tenison Woods College, Allendale East Area School, Millicent High School, Millicent Community Learning Centre, Independent Learning Centre, Grant High School FLO, Grant High School (purchased) and Mt Gambier High School (purchased).

Research in NSW has shown that CLIMATE Schools improves student outcomes by reducing alcohol bingeing and consumption, cannabis and ecstasy use, thereby reducing harms related to using those substances and increasing knowledge about alcohol, cannabis and psychostimulants.

Since then the Millicent High School Wellbeing Coordinator teamed with SMLC and together visited 4 Upper Limestone Coast Schools, promoting Climate Schools with evidence in the form of evaluations completed by Millicent High School. Confidence is building for the program in the education sector as more schools are engaging in the on-line program.

PRIORITY TWO: COMMUNITY EDUCATION TO BUILD KNOWLEDGE & PREVENT HARM

As a follow on from the 2017/2018 Community Forums, the Rotary Club of Naracoorte and the Rotary Club of Millicent along with the Naracoorte/Lucindale and Wattle Range Councils, supported SMLC in the delivery of their respective Community Forum "The Ice Update". Evaluations showed that regional communities desire ongoing information on alcohol and other drug issues and what services are available locally. The Naracoorte/Lucindale event was opened by Mayor Vickery and the Millicent event was opened by Manager of Crime Prevention SAPOL, Sgt Andrew Stott. Approximately 40 local people attended both events.

SUBSTANCE MISUSE LIMESTONE COAST



LCLGA President, Mayor Vickery opens the Naracoorte Community Forum



Participants at the Naracoorte and Wattle Range Community Forums.



PRIORITY THREE: COORDINATING WORKFORCE TRAINING FOR AGENCIES WORKING IN THE WELFARE SECTOR

In December 2018, SMLC coordinated training for front line staff employed in the welfare and education sector, and who work with families affected by substance use. This was funded by the Limestone Coast Local Government Association. 33 Limestone Coast front line staff registered for two trainings held at UniSA Mount Gambier. Evaluations showed that participants do not have access to ongoing professional development due to Agency budgets. This is because the competitive tendering process restricts agencies to add training and the associated costs of travel and accommodation to capital cities where trainings are commonly held, into their tender budgets.



Staff from agencies at training delivered at UniSA and coordinated by SMLC.



SUBSTANCE MISUSE LIMESTONE COAST

PRIORITY FOUR: ESTABLISHING COMMUNITY PARTNERSHIPS

To deliver primary prevention programs to reduce isolation and loneliness in each Council area, targeting vulnerable populations. Seed funding came from LC LGA Council Membership and Rotary Clubs.

It was identified by SMLC and ADF in research that loneliness and isolation contribute to vulnerability and to reduce this by giving people opportunities to re-connect with community contributes to positive communities and reduces the uptake alcohol and other drugs.



Community think tanks in Keith and other Council areas are part of the process of establishing community partnerships.



PRIORITY FIVE: TO ESTABLISH A BOARD REPRESENTING DIVERSE COMMUNITY INTERESTS TO BUILD AND CHAMPION THE DEVELOPMENT OF SUBSTANCE MISUSE INFRASTRUCTURE AND A COMMUNITY BASED COLLABORATIVE MODEL

Knowledge gained from the Western Region Alcohol and Drug Centre suggests that Board members need to be proactively selected for their networks and an ability to garner broad based support of development strategies. <https://wrad.org.au/>

SMLC Committee Members along with Mayor Vickery visited WRAD and its Director Geoff Soma to hear the story of WRAD's successful operations and how the concept can be transferable to other regional locations. WRAD's success is contributable to their strategically handpicked Board, which represents the diverse skills needed to lead a standalone regional alcohol and other drug centre.



City of Mount Gambier Library Manager Georgina Davison and District Council of Grant Community Development Officer Jayne Miller joined SMLC Project Coordinator Sophie Bouchier to learn about the Planet Youth Model with the Icelandic Planet Youth Team.

OTHER HIGHLIGHTS

- › The Alcohol and Drug Foundation (ADF) asked to use SMLC's case study of Tenison Woods College using Climate Schools in a peer mentoring project between their Year 10 and Year 9 students, as an example of best practice in peer supports in schools on their website. Permissions were granted for this to occur. <https://community.adf.org.au/implement/stories/connection-reduce-substance/>
- › The ADF invited SMLC to present at their June Prevention in Practice Conference detailing the collaboration between SMLC, Tenison Woods College and Climate Schools and to be on the panel of speakers to answer further questions about school collaborations.
- › The Federal Department of Health has recognised SMLC and the proactive work that is being accomplished and has granted \$525,000 over three years as of 1st July 2019. This will assist our momentum in building a sustainable community-based collaborative that incorporates public education programs, training and education for professionals and reactive treatment programs.
- › SMLC has transitioned to the LCLGA office with LCLGA acting as the auspicing agency for all SMLC grant funding.
- › SMLC presented to the South Australian Network of Drug and Alcohol Services our work and plans at their June Forum to South Australian alcohol and other drug agencies
- › SMLC, along with 9 other Australian Local Drug Action Team sites have been invited to collaborate with the ADF and Planet Youth to pilot a highly successful Icelandic preventative model in two Council areas. The Planet Youth Model complements the school education program Climate Schools, which is now in place in Allendale East Area School and most City of Mount Gambier secondary schools. This informed the decision of trialling Planet Youth in these two Council areas. A workshop was held in Melbourne in June for all 10 Australian sites and District Council of Grant Community Development Officer Jayne Miller and City of Mount Gambier Library Manager Georgina Davison joined Sophie Bouchier to learn about the model and how we will begin implementation.

References: M Gore, Fiona & J N Bloem, Paul & Patton, George & Ferguson, Jane & Joseph, Véronique & Coffey, Carolyn & Sawyer, Susan & D Mathers, Colin. (2011). Global burden of disease in young people aged 10-24 years: A systematic analysis. *Lancet*. 377. 2093-102. 10.1016/S0140-6736(11)60512-6.

Local Government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation and Sport to deliver the Star Club Program in the Limestone Coast. The Star Club Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.



The long term goals of this program are:

- › to ensure clubs in the region are compliant with State and Federal Legislation,
- › clubs are financially stable through prudent self-management and have access to appropriate funding
- › maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

FUNDING AND FINANCIAL STABILITY

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

VOLUNTEER MANAGEMENT

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

COMPLIANCE

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

PLANNING - long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.

The Starclub Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils. This Group provides direction and feedback for the Starclub Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.

The STARCLUB Field Officer program delivered the following outcomes in 2018-19:

- Had 121 face to face meetings with clubs/associations providing support in the STARCLUB Program, as well as Funding, Strategic Planning, Facility Planning, Sports Tourism Opportunities, Conflict Resolution, Volunteer Support, Financial guidance and various other sports related issues. Plus provided support to clubs with hundreds of phone calls and emails received.
- Grant Assistance given to Clubs and Associations. The SFO provided advice and support to 25 clubs looking to apply for grants. In the 2018/19 financial year over \$1.6million of Office and Recreation and Sport Funding has been given to Limestone Coast Clubs and Associations
- The STARCLUB Field Officer also provided the following training and education for clubs in the region.
 - 2 Funding Information Workshops (in partnership with ORSR). Mount Gambier - 25 attendees, representing 20 clubs. Naracoorte – 23 attendees, representing 12 clubs and 3 council representatives.
 - 2 Child Safe Officer Courses. Mount Gambier - 15 attendees, representing 9 clubs. Millicent – 11 attendees, representing 7 clubs.
 - 2 Sideline Helpers Courses. Mount Gambier – 20 attendees, representing 9 clubs. Naracoorte - 10 attendees, representing 6 clubs.
- The SFO has worked with 4 clubs across the region on putting together their Strategic Plan. This has been a free service for clubs. To get a private consultant to come in and put together a plan would cost clubs hundred and maybe even over a thousand dollars. A strategic plan helps clubs become sustainable long term and is an essential tool when applying for funding, especially facility improvement funding.
- Below is a table comparing the regions STARCLUB numbers from 2016-17 to 2017-18. In all areas we have seen an increase in clubs registering and progressing through the program. This is due to the support councils have shown to the program.

STARCLUB STATUS	2017-18	2018-19
Level 1 - Registered Number of sport and recreation organisations registered in the STARCLUB program	227	250
Level 2 - Submitted All questions have been answered online as either <i>Yes, No</i> or <i>In Progress</i>	57	65
Level 3 - Provisional online status achieved At least 3 questions in each of Parts 1-5 must be answered YES including all mandatory questions	46	50
Level 4 - Full STARCLUB recognition achieved A consultant has met with the club and determined if the club has appropriately met criteria for 'Recognition'	37	45

LIMESTONE COAST REGIONAL SPORTING ACADEMY



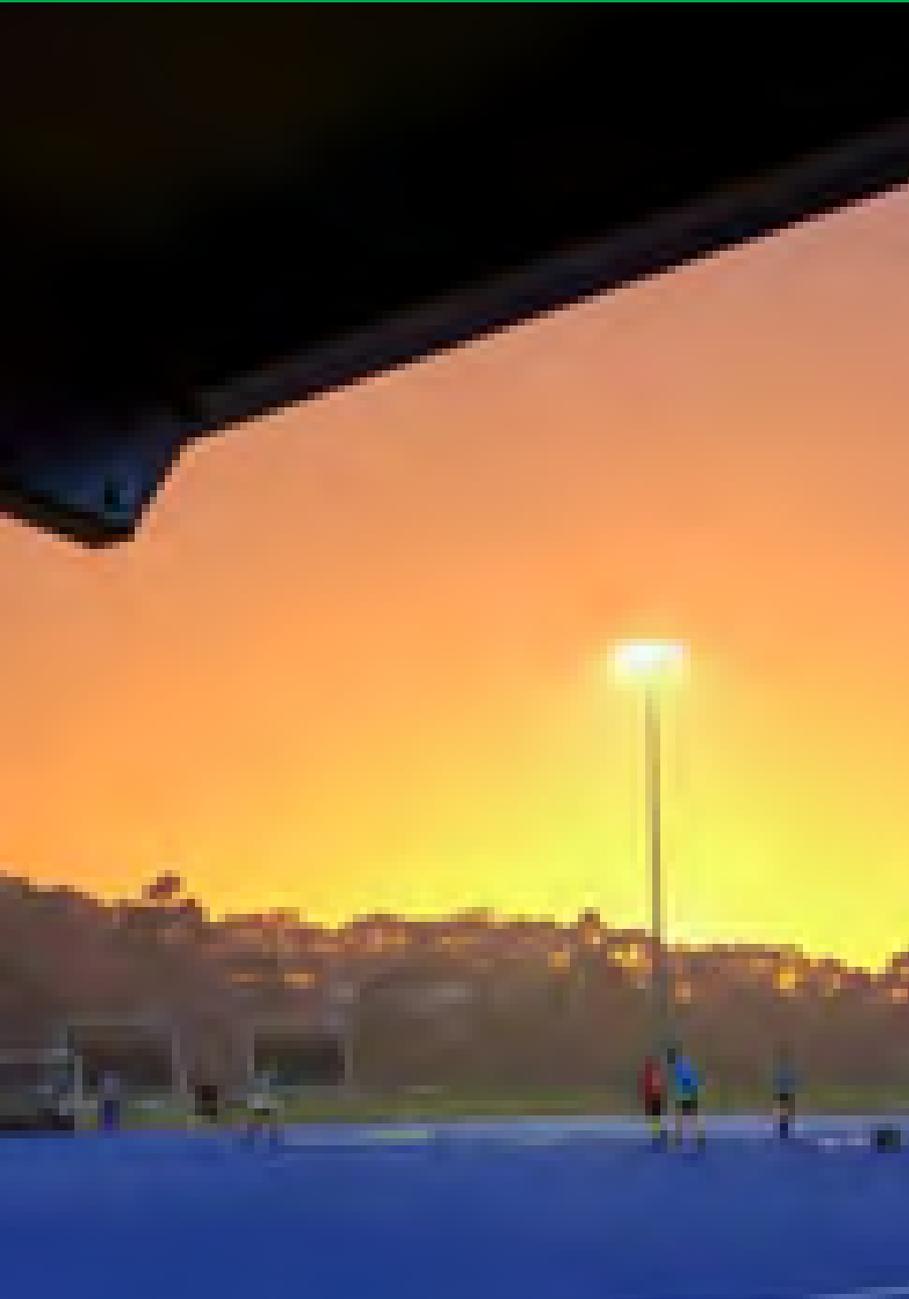
In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.



In June 2018 the LCLGA were successful in acquiring a grant through the ORS to extend the program for a further 12 months with an additional 12 months of funding promised if the LCRSA met certain requirements. Once again the LCLGA partnered with the ORSR and the second year of the LCRSA was launched in October 2018. We were pleased to welcome Hockey SA and Athletics SA as official partners of the Academy and were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well.



LIMESTONE COAST REGIONAL SPORTING ACADEMY



We inducted 42 athletes into the Academy for the 2018/19 iteration. There are 15 athletes in the Hockey program, 5 in the Athletics program and 22 in the Lonestar Program.

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis.



The current intake of Athletes will complete the 12-month program at the end of November 2019. From there we are looking to expand the program once again. The Academy is in the process of finalising partnerships with SASI (South Australian Sports Institute) to include a cycling program in the Academy next year. We were lucky to have Olympic Gold Medallist Brett Aitken come and do some Talent ID Testing earlier this year and we have identified some amazing talent. We are also working with Tennis SA and South Australian Cricket Association (SACA) to have skill-based programs from these sports in the program also.

The Academy is also working with Local Government and Businesses to ensure the program can be a long term one in the region.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. All have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.



The LCRSA has four main objectives:

- > To identify regional sporting talent
- > To educate and develop youth in the region
- > To provide pathways to State and national representation
- > To develop the skills of regional coaches
- > Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.



OBJECTIVES

The overarching responsibility of the Government of SA Regional Community Road Safety officer is to advance road safety in the South East region whilst promoting and raising awareness of Government of SA road safety programs. The priority work areas identified for 2018 / 2019:

- > Government of SA Campaign Support and Digital Engagement
- > Community and Industry Engagement



GOVERNMENT OF SA CAMPAIGN SUPPORT

Our strong relationship with regional print and electronic media enabled the promotion of Government of SA campaign messages throughout the year. The use of our social media (Facebook) was instrumental in pushing the messages out to the media, local members and community road safety groups.

Campaigns such as ‘Think who you’ll leave behind’ ‘No ones driving if your distracted’ ‘The 10 year hangover’ ‘Be Safe Be Seen’ and ‘Our town could save your life – rest every two hours’ are good examples of supporting Government of SA’s statewide campaigns. The ‘No Winners Here’ weekly road safety message continued to be circulated to all community road safety groups, Councils, regional media and interested stakeholders.

The same road safety message was updated each week and placed on the pages of 7 country football associations in South Australia during the football and netball season highlighting the unnecessary level of road trauma on regional and rural roads.

Country Footy SA were able to post this the weekly update on the pages of the majority of SA country football leagues on the weekend of the SA Country Football Championships. The weekly emails usually carry a themed State Government road safety message.



The use of social media that began in 2016 is now an important part of our communications package. Facebook posts highlighting campaigns, issues and events are also used to educate all road users. Regular social media posts promote and share current Government of SA road safety campaigns.

Opportunities are also seized to promote timely road safety messages that relate to regional issues for example, fatigue, drink/drug driving, distraction and speed. TV and Radio campaigns through winter promoting ‘Drive to the Conditions’ ‘See and Be Seen’ ‘Headlights On’.

REGIONAL ROAD SAFETY

An innovative bus safety campaign in collaboration with MP for Mt Gambier Mr Troy Bell, Department of Education and Regional Bus Service providers was designed and implemented this year. Every school has been requested to include this in their newsletter each term. Artwork has been provided to all councils.

The Limestone Coast has a high tourist visitation rates and the self-drive market comprises most of our visitors. Recognising this creative info-page and accompanying editorial was placed into the 'long shelf life' regional tourism magazine 'Stay Another Day'.

Partnering with The Little Blue Dinosaur Foundation through the Christmas holiday time promotes road safety awareness with key messages of 'Hold my Hand' and 'Slow Down – Kids Around' building awareness for both locals and tourists.

Road safety focus

Driver caution urged as school returns

AS CHILDREN across the region return to classrooms this week to continue their schooling journey, drivers are urged to behave appropriately around school zones.

Thousands of school children in Mount Gambier and across the Limestone Coast will be back on the footpaths as the second term of 2019 kicks off.

Mount Gambier Police officer in charge Senior Sergeant Chris King called on the community to obey the road rules and speed limits around school zones.

"We will increase our police presence around schools now the term has begun and if you do not drive to the rules you can expect to be dealt with accordingly," Snr Sgt King said.

RAA senior road safety manager Charles Mountain warned motorists to expect extra activity on the roads.

"Remember to allow more time for commuting if you have been leaving a little later over the past couple of weeks," Mr Mountain said.

"Stick to 25kph when travelling through school zones when students are present and watch out for car doors opening.

"Remember parked vehicles can make it harder for drivers to spot younger children trying to cross the road."

"Stop, one step back from the kerb, look, for traffic to your right left and right again, listen for the sounds of approaching traffic and think whether it is safe to cross."

The plea comes amidst a new campaign launched by the LCLGA reminding the community about the road rules associated with school buses.

"Protect our treasures" is a new campaign reminding the community that bus safety is everyone's responsibility.

"When bus lights are flashing and they have stopped for children, drivers must slow down to 25kph," Ms Auld said.

"It is everyone's responsibility to ensure children make it to school and home safely.

"Teach children to be aware, protect themselves and watch out for traffic."

PROTECT OUR TREASURES SLOW DOWN. BE AWARE.



CHILDREN CAN COME OUT OF NO-WHERE!

INDUSTRY AND COMMUNITY ENGAGEMENT

In step with the South Australian Road Safety Strategy – Towards Zero Together workplace activities aligning with the region's key industries and major employers. In association with the Safe Freight Network (Forestry/manufacturing SA and Vic) and The Green Triangle Freight Action Plan Group progress is being made on improving workplace driving, road safety culture and the interaction of the Heavy Vehicle industry with other road users. These networks include the various sectors that comprise the regional freight task, forestry, livestock, fluids, bulk and general freight and contractors.

Input and feedback provided on regionally significant reviews and projects such as GHD Advisory, Princess Highway Corridor Strategy and RAA's Limestone Coast Issues Paper

Provide funding assistance and collaboration for promotion of the Annual Regional "Lights and Car Safety Check" championed by Rotary in the Limestone Coast. Evening sessions were held at Bordertown, Naracoorte, Millicent and Mount Gambier in April 2019 with over 300 vehicles taking advantage of the services



Training resources shared from the ARRB and NRSPP and the LGA Training Services alert industry of informative and business improvement (road safety/resultant economic benefits) opportunities

Raised opportunities through the media for the community to engage in community consultation and "Have their Say" on road safety issues, e.g. the proposed changes to kangaroo culling



Promote the availability of partner programs and current road safety programs delivered by RYDA, RAA – Street Smart and Street Smart Primary, The Little Blue Dinosaur Foundation, MFS- RAP

Promote and utilise the existence of Funding Grants, e.g. RAA's Regional Safety Grants, Bendigo Bank Community Fund, OTR and Foundation for Regional and Rural Renewal (FRRR) 'Small Grants' program

Regional Community Road Safety Officer is a member of LCLGA's Roads and Transport Working Group and the LGA SA steering committee for the 'Guide to a Local Government Road Safety Strategy and Action Plan

Promote and increase road safety awareness by promoting National Events such as 'National Ride to School Day' 'Walk Safely to School Day' 'National Ride to Work Day' 'National Police Remembrance Day' 'Fatality Free Friday' together with international 'World Day of Remembrance for Road Traffic Victims' and 'Global Road Safety Week'

Increase awareness of available regional support for road safety victims by promoting Road Trauma Support Team SA and The Limestone Coast Grief and Trauma Support Team. Supporting and where required sourcing resources and financial assistance to the Limestone Coast Road Safety Groups. Mount Gambier and District Road Safety Group, Wattle Range Road Safety Group and Tatiara Road Safety Group.

LIMESTONE COAST LEADERSHIP PROGRAM



The community capacity building program aims to develop people for Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs. To stimulate and foster a diverse range of leaders in our region to support regional opportunities and address our challenges.

The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership

Through the program participants are placed into working groups to undertake Community Action Projects, these projects address real regional issues. Participants benefit through the journey, learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring the social and economic dynamics and issues across our region.

The projects undertaken in 2019 include:

- > Engaging Young Volunteers
- > Waste Management
- > Start-up Business and Entrepreneurs
- > Housing Shortfalls



LIMESTONE COAST LEADERSHIP PROGRAM

THE LIMESTONE COAST LEADERSHIP PROGRAM PARTNERS

KEY PARTNERS PROVIDING INITIAL FUNDING FOR 1 YEAR

The Australian Government through the Building Better Regions Fund, Regional Development Australia Limestone Coast, Primary Industries and Region SA, Department of Industry and Skills and program host LCLGA.



PROGRAM SCHOLARSHIP PARTNERS 2019

L.V. Dohnt, Beach Energy, EML, South East Natural Resource Management Board, Disability Workforce Project, City of Mt Gambier and District Council of Grant with Tatiara District Council and SADA joining in 2020.



LCLGA Constituent Councils have also provided in kind venue and catering support.



PARTICIPANTS FOR 2019

- > 16 (9 Female and 7 Male)
- > Inclusion Aboriginal, Migrant, Disability and Disadvantaged
- > Inclusion representatives from each of the seven Limestone Coast Council Areas

Participants are expected to: attend induction session, overnight workshops, monthly full day workshops and graduation event, in addition to out of session community action project work, substantial pre reading and research and written reflections.

LIMESTONE COAST LEADERSHIP PROGRAM

"The inaugural 2019 Limestone Coast Leadership Program has exceeded all expectations, and more. Not only have I had the opportunity to meet some amazing people and learn the skills needed to become a good leader, it has given me the chance to reflect on who I am and who I want to be in the future"

Paul

"The LCLGA Limestone Coast Leadership program has provided me with an opportunity to undertake study to not only better myself, but to become a better asset to our local community. "The tools that we have been provided, has seen me shift the way I act, I reflect and the outcomes achieved as a result."

Michael

"My experience of the Leadership Course has been a journey which has seen so much self-discovery to date. I've felt challenged, vulnerable, emotional and empowered. Sometimes all on the same day!"

Fiona

"The CAP project has provided a valuable benefit of applying what we are learning with other participants, giving us an opportunity to discuss a range of matters, including different perspectives and ideas"

Tracy



PLANNING FOR COASTAL HAZARDS AND SEA LEVEL RISE IN THE LIMESTONE COAST

Many coastal settlements in the Limestone Coast region have been vulnerable to the impacts of coastal flooding and erosion. At some locations, these impacts will be exacerbated in the future due to sea level rise as a result of our changing climate.

Following the acquired LiDAR data over the coast between Kingston and the Victorian / SA border in 2018, the LCLGA obtained funding through the National Disaster Resilient Program (NDRP) to map areas that could potentially be vulnerable to coastal flooding by sea level rise and storm surge. Based on six sea level rise scenarios, the flood maps will assist coastal councils in addressing coastal hazards, as well as building community resilience.

Six sea level rise scenarios are:

1. 2019: mean high water spring tide level
2. 2050: mean high water spring tide level + 30 cm
3. 2100: mean high water spring tide level + 1 m
4. 2019: 1 in 100 (ARI) storm surge
5. 2050: 1 in 100 (ARI) storm surge + 30 cm
6. 2100: 1 in 100 (ARI) storm surge + 1 m

The flood maps revealed a range of vulnerability to sea level rise from minimal to extreme.

This data will enable Councils, development planners, emergency management agencies, natural resource managers to:

- > Identify areas for future development that are not likely to be at risk;
- > Plan amendments to restrict future development in areas likely to be at risk;
- > Develop conservation, mitigation and adaptation strategy;
- > Build community resilience for coastal hazards emergency management; and
- > Educate and raise awareness about climate change.

Online web application tool which incorporates the best available science and local data is currently being developed to allow communities and coastal managers to visualize the risks imposed by coastal hazards and sea level rise on the people, economy and coastal habitats in order to identify solutions for enhancing resilience and reducing risks where possible. This will follow by series of workshops on different approaches as well as printed and digital collaterals.

SOUTH AUSTRALIA COASTAL COUNCILS ALLIANCE

Limestone Coast LGA is the lead region in the statewide project, funded through the Local Government Research and Development Scheme, to establish a South Australian Coastal Councils Alliance on behalf of the 34 Coastal Councils in the state. This was based on the recognition that protection and management of the coastline and coastal assets are becoming increasingly complex and costly for Councils. Growing intensity and frequency of storm events, flooding, erosion, sand loss, pollution and development pressures are evident across the State.

The project commenced in December 2019 with Anita Crisp and Prae Wongthong being appointed as Project Coordinator and Project Officer respectively. The main outcomes of the project are to:

1. Establish the governance and resourcing arrangements for a South Australian Coastal Councils Alliance that supports an informed, coordinated advocacy voice.
2. Prepare advocacy documents that include current and emerging coastal issues and costings, and options for more sustainable funding and cost-sharing arrangements.

As of June 2019, interviews were conducted with all 34 coastal Councils and the Coastal Councils Alliance initiative was featured at the recent LGA Showcase in April - with a presentation and display booth generating positive feedback and additional Council input. Feedback has overwhelmingly reinforced that now, more than ever, Coastal Councils in South Australia need a strong, united voice to help find solutions to the increasing cost, liability and resourcing impacts facing local government.

To date, a discussion paper on the management of jetties has been prepared for Councils; work is well underway to identify current and emerging coastal management works and costings across Councils in SA; and a review of funding and legislative arrangements here and in other jurisdictions has also commenced.

To help shape the final administrative arrangements and terms of reference for the full Coastal Councils Alliance and guide transition by the end of 2019, the next step is to establish an Executive Committee, comprising representatives from Councils within each of the coastal zones (South, Metropolitan, North and West).

The project will complete in December 2019 with the SA Coastal Councils Alliance being formalised by November.



ACKNOWLEDGEMENTS

The LCLGA acknowledges the LCLGA Board Members, Constituent Council Mayors, Elected Members, Chief Executive Officers and staff for their support of the regional role of the Association.

During 2018 - 2019, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan; Michaela Bell (Projects Manager), Tony Elletson (LCLGA Star Club Field Officer), Biddie Shearing (LCLGA Tourism Industry Development Manager) Prae Wongthong (Climate Adaptation Project Officer & Regional Waste Management) and Mae Steele (Executive Support)

The team also farewelled Dominic Testoni (Executive Officer) in January 2019 and welcomed Tony Wright as the new LCLGA Executive Officer in June 2019. The LCLGA also welcomed to the team Ali Auld (Special Projects Road Safety & Leadership), Nicole Moran (Sports Trainee) and Sophie Bouchier (Substance Misuse Officer), June Saruwaka also returned from Maternity Leave to continue in the role of Regional Waste Coordinator. We also farewelled Rob Forgan (Regional Community Road Safety Officer) and wish him well in his retirement

The Local Government Research and Development Scheme funding has enabled LCLGA to undertake a range of additional projects throughout the year, both through additional Research and Development Fund projects and via the Regional Capacity Building Grants.

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, LGA Regional Executive Officers, Chief Executive Officer Matt Pinnegar and the many LGA staff that have supported LCLGA throughout the year.

Tony Wright
Executive Officer

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2019



8.2 LCLGA AUDITED FINANCIAL STATEMENTS

BACKGROUND

The LCLGA audited financial statements for the period 1st July 2018 to 30th June 2019 are provided in attachment 1.

It is worthwhile noting that the audit was more extensive than previous years and the LCLGA has grown over the last five years.

We also took a decision to engage separate firms to prepare the end of year financial statements from the auditors to provide a more robust separation of checks and balances. This has also been a factor in having a much more thorough audit process.

KEY ISSUES

- It should also be noted that the auditor's opinion for this year's financial statements are not qualified which is the first time since 2015/16.
- As previously reported to the Board the surplus of \$430,206 is artificially high and created by transferring project liabilities balances (where there is no formal agreement obligating future payments) to members equity. The surplus, without the impact of unbudgeted income from Project Liabilities, is a loss of \$29,815.
- There was one Immaterial Uncorrected Misstatement, which is in relation to annual leave liabilities where we have not included provisions for leave loading. This was not considered material and will be corrected in the 2019/20 financial year. It should also be noted that for the first time there are provisions for long service leave liabilities.
- Whilst the accounts are unqualified the auditors have provided a draft report which lists opportunities to improve internal controls, policies and processes, many which have already been identified by the new Executive Officer and discussed with the President. Once the report is completed it will be circulated to the Board and become an area of initial focus for the (approval pending) Audit and Risk Committee.

RECOMMENDATION

It is recommended that LCLGA Board;

1. Receive and note the report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.
3. Adopt the audited accounts and appended to the Association's 2018-2019 Annual Report.

Moved,

Seconded,

David Chant CA, FCPA
Simon Smith CA, FCPA
David Sullivan CA, CPA
Jason Seidel CA
Renaë Nicholson CA
Tim Muhlhausler CA
Aaron Coonan CA
Luke Williams CA, CPA
Daniel Moon CA



CHARTERED ACCOUNTANTS™
AUSTRALIA + NEW ZEALAND

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ABN: 30 630 511 757

Liability limited by a scheme approved
under Professional Standards Legislation

Mayor Erica Vickery
President
Limestone Coast Local Government Association Inc
PO Box 1445
Mount Gambier SA 5290

Dear Mayor Vickery,

Re: Limestone Coast Local Government Association – Financial Statement Audit 18-19

We have recently completed our audit of the financial statements of the Limestone Coast Local Government Association and intend to issue an unmodified audit report.

Australian Auditing Standards require us to advise all the Immaterial Uncorrected Misstatements (IUMs) found during the audit. I advise that there was one IUM found.

I confirm also my intention to sign the Statement by Auditor regarding my independence, and confirm that for the audit of the year ended 30 June 2019 I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

Yours faithfully,

A handwritten signature in blue ink, appearing to read 'Tim Muhlhausler'.

Tim Muhlhausler CA, Registered Company Auditor
Partner

30/09/2019

David Chant CA, FCPA
Simon Smith CA, FCPA
David Sullivan CA, CPA
Jason Seidel CA
Renae Nicholson CA
Tim Muhlhauser CA
Aaron Coonan CA
Luke Williams CA, CPA
Daniel Moon CA



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INDEPENDENT AUDITOR'S REPORT

To the members of the Limestone Coast Local Government Association

Opinion

We have audited the accompanying financial report of the Limestone Coast Local Government Association, which comprises the statement of financial position as at 30 June 2019, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the Executive Officer and the Chairperson.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Association as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Association's Responsibility for the Financial Report

Association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Association determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Association is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Association either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Association's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA Registered Company Auditor
Partner

/ / 2019



**Limestone Coast Local Government
Association**

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2019**

Limestone Coast Local Government Association

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Limestone Coast Local Government Association

**STATEMENT OF COMPREHENSIVE INCOME
AS AT 30 JUNE 2019**

	Note	2019	2018
		\$	\$
Income			
Local Government Council Contributions	2	642,404	680,629
Other Contributions	2	498,859	422,510
Other Income	2	119,141	(61,102)
Project Income	2	130,069	291,200
Unbudgeted Project Income	2	7,063	86,000
Total Income		1,397,536	1,419,237
Expenses			
Operating Expenses	3	(284,088)	(231,237)
Salaries and Wages	4	(578,040)	(554,842)
Project Expenditure	5	(510,765)	(650,180)
Unbudgeted Project Expenditure	5a	(54,459)	(47,136)
Total Expenses		(1,427,352)	(1,483,395)
OPERATING SURPLUS / (DEFICIT)		(29,815)	(64,158)
Other Comprehensive Income			
Transfer to accumulated surplus of prior year unspent project funds	1(l), 2	460,021	-
Total Other Comprehensive Income		460,021	-
TOTAL COMPREHENSIVE INCOME		430,206	(64,158)

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2019**

	Note	2019 \$	2018 \$
Assets			
Current Assets			
Cash and Cash Equivalents	6	869,155	891,218
Trade and other receivables	7	109,323	47,608
Total Current Assets		<u>978,478</u>	<u>938,826</u>
Total Assets		<u>978,478</u>	<u>938,826</u>
Liabilities			
Current Liabilities			
Trade and other payables	8	65,047	24,605
Staff Benefits	9	41,632	31,047
Other Liabilities	10	97,455	553,892
Total Current Liabilities		<u>204,134</u>	<u>609,544</u>
Non Current Liabilities			
Staff Benefits	9	14,856	-
Total Current Liabilities		<u>14,856</u>	<u>-</u>
Total Liabilities		<u>218,990</u>	<u>609,544</u>
Net Assets		<u>759,488</u>	<u>329,282</u>
Member's Funds			
Accumulated surplus		759,488	329,282
Total Members Funds		<u>759,488</u>	<u>329,282</u>

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2019**

	Accumulated Surplus
	\$
2019	
Balance at the beginning of the year	329,282
Surplus for the year	(29,815)
Other Comprehensive Income	460,021
Balance at the end of year	<u>759,488</u>
2018	
Balance at the beginning of the year	393,440
Surplus for the year	(64,158)
Balance at the end of year	<u>329,282</u>

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2019**

	Note	2019 \$	2018 \$
Cash from operating activities			
Receipts from members		642,404	680,642
Other receipts		725,544	738,608
Payments to suppliers		(1,390,011)	(1,392,063)
Net cash provided from operating activities	11	(22,063)	27,187
Net increase in cash held		(22,063)	27,187
Cash at beginning of financial year		891,218	864,031
Cash at end of financial year	6	869,155	891,218

The accompanying Notes form part of these financial statements

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

Note 1: Statement of Significant Accounting Policies

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Local Government Act (1999). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected noncurrent assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on by the members of the committee.

(a) Comparatives

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

(c) Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

(e) Leases

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

(f) Impairment of assets

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

Note 1: Statement of Significant Accounting Policies (cont)

(f) Impairment of assets (cont.)

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Revenue

Prior Year Policy:

Non-reciprocal grant revenue is recognised in the statement of comprehensive income when the association obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the association and the amount of the grant can be measured reliably.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied. When grant revenue is received whereby the association incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Current Policy:

Amounts received in relation to contracts with sufficiently specific performance obligations are only recognised as the obligations are fulfilled.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax (GST)

(h) Trade and other payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(i) Trade and other receivables

These include amounts due from ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

(j) Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 1: Statement of Significant Accounting Policies (cont)

(j) Salaries, Wages & Compensated Absences (cont.)

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave. Sick leave shall be portable from Council to Council. A local government employee shall be entitled to carry sick leave credits from the previous employing Council (or Councils) to the present Council provided the service is continuous as defined by the Local Government Act 1934 but such credits shall not be available until sick leave credits accrued at the employee's employing Council have been exhausted. The employing Council may recover from previous employing Councils a contribution towards the cost of sick leave granted in accordance with this contribution towards the cost of sick leave granted in accordance with this subclause.

(k) Critical Accounting Estimates and Judgments

Key estimates

(i) Impairment - general

The association assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the association that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions

(l) New and Amended Accounting Policies Adopted

The association have elected to early adopted AASB 1058 (Income of Not for Profit Entities) and AASB 15 (Revenue from Contracts with Customers) effective 30 June 2019 utilising the cumulative effect method. The cumulative effect of transition is shown as an adjustment to retained earnings at the date of initial application and no adjustments are made to comparative figures

AASB 16 Leases, which will commence from 1 July 2019, requires that the right of use conveyed by leasing contracts except leases with a maximum term of 12 months and leases for non-material amounts be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. At 30 June 2019, a preliminary assessment has been made by the association and it is anticipated that the association has no leases to which this treatment will need to be applied.

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 2: Revenue	2019	2018
	\$	\$
Local Government Contributions		
City of Mount Gambier	180,098	190,243
District Council of Grant	78,125	83,063
Wattle Range Council	134,442	142,573
Naracoorte Lucindale Council	90,027	95,581
District Council of Robe	43,453	45,644
District Council of Tatiara	75,842	80,631
District Council of Kingston	40,417	42,894
Total	<u>642,404</u>	<u>680,629</u>
Other Contributions		
South Australian Tourism Commission	49,013	89,747
Local Government Association	248,846	154,777
Regional Development Australia	30,000	37,986
Starclub Funding	106,000	75,000
Road Safety Funding (Motor Accident Commission)	65,000	65,000
Total	<u>498,859</u>	<u>422,510</u>
Other Income		
Interest Revenue	15,891	22,483
Funds Carried Forward	37,253	(90,085)
Sundry Income	65,998	6,500
Total	<u>119,141</u>	<u>(61,102)</u>
Project Income		
Department of Environment and Water	58,910	68,000
Federal Grants	6,750	223,200
Sports Academy Contribution	13,182	-
Participant Fees (Limestone Coast Leadership Program)	24,091	-
SA Coastal Councils Alliance	9,000	-
Building Better Regions Fund	18,136	-
Total	<u>130,069</u>	<u>291,200</u>
Unbudgeted Project Income		
Uni South Australia	-	6,000
NDRP Funding LiDAR Mapping	-	45,000
RD Limestone Coast	-	30,000
SATC Signage	-	5,000
Green Industries SA	2,063	-
SA Fire & Emergency Services Commission	5,000	-
Total	<u>7,063</u>	<u>86,000</u>
Other Comprehensive Income		
Funds Carried Forward	173,376	-
Project Liability Income	286,645	-
Total	<u>460,021</u>	<u>-</u>
Total Income	<u>1,857,557</u>	<u>1,419,237</u>

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

Note 3: Other Operating Expenses	2019	2018
	\$	\$
Advertising	15,656	5,028
Audit fees	2,900	2,807
Bank Charges	498	1,204
Chairperson's Allowance	2,895	8,000
Computing	12,538	8,597
Consultancy	20,352	-
Governance	16,005	8,161
Insurance	7,685	13,502
Legal Fees	-	407
Minor Equipment	7,403	11,085
Motor Vehicle	53,690	53,740
Office Expenses	22,583	19,852
Rent	25,227	27,412
Seminars	5,118	3,160
Trade Shows	42,082	29,427
Training	6,928	5,491
Travel and Accommodation	42,528	33,364
Total	<u>284,088</u>	<u>231,237</u>

Note 4: Salaries and Wages

Salaries and Wages	500,833	495,946
Superannuation	46,957	46,221
Oncosts	4,809	6,434
Leave provision movement	25,441	6,241
Total	<u>578,040</u>	<u>554,842</u>

Note 5: Project Expenditure

Coastal Alliance	37,663	-
Leadership Program	81,255	-
Drug Action	-	40,000
Coastwatchers	-	217,200
Heritage Advisor	62,870	62,870
RDA Limestone Coast	90,781	88,740
Brand Development	9,326	15,600
Regional Growth Plan	6,050	81,086
Planning Reform	13,546	7,431
Climate Project	122,163	60,207
Sports Academy	46,996	29,681
Road Safety	1,307	7,965
Star Club	-	7,750
Tourism	13,871	23,773
Waste	24,938	7,877
Total	<u>510,765</u>	<u>650,180</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 5a: Unbudgeted Project Expenditure	2019	2018
	\$	\$
Substance Misuse	40,000	-
Waste	14,459	-
Rating Equity State Project	-	600
Special Local Roads Program	-	6,536
Mixed Dozen	-	5,000
Regional Infrastructure Audit	-	5,000
Red Meat Cluster	-	30,000
	<u>54,459</u>	<u>47,136</u>

Note 6: Cash and cash equivalents

Petty Cash	500	250
Cash at bank	176,856	212,738
Term Deposit	691,799	678,230
Total	<u>869,155</u>	<u>891,218</u>

Note 7: Trade and other receivables

Trade and Other Receivables	109,323	47,608
Total	<u>109,323</u>	<u>47,608</u>

Note 8: Trade and other Payables

Trade and other payables	43,233	44,313
Accrued Expenses	12,979	-
GST Payable	(1,698)	(30,798)
PAYG Payable	10,533	11,090
Total	<u>65,047</u>	<u>24,605</u>

Note 9: Staff Benefits

Current:		
Annual Leave Provision	41,632	31,047
	<u>41,632</u>	<u>31,047</u>
Non Current:		
Long Service Leave Provision	14,856	-
	<u>14,856</u>	<u>-</u>
Total	<u>56,488</u>	<u>31,047</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 10: Unspent Project Funds

The unexpended funds reserve represent funds set aside for the future use on projects manage by the association

	2019	2018
Star Club Field Officer	\$	\$
Balance brought forward	38,453	42,453
Expenses/Transfer	(38,453)	(4,000)
Project funds not expended at year end	<u>-</u>	<u>38,453</u>
Regional Waste Management		
Balance brought forward	27,186	50,124
Funding Contributions	-	2,062
Expenses/Transfer	(27,186)	(25,000)
Project funds not expended at year end	<u>-</u>	<u>27,186</u>
Planning		
Balance brought forward	57,204	65,004
Funding Contributions	-	-
Expenses/Transfer	(57,204)	(7,800)
Project funds not expended at year end	<u>-</u>	<u>57,204</u>
Tourism		
Balance brought forward	151,851	182,080
Project Contribution (South Australian Tourism Commission)	20,000	-
Expenses/Transfer	(151,851)	(30,229)
Project funds not expended at year end	<u>20,000</u>	<u>151,851</u>
Procurement		
Balance brought forward	10,000	7,000
Project Contribtuion	-	3,000
Expenses/Transfer	(10,000)	-
Project funds not expended at year end	<u>-</u>	<u>10,000</u>
Training		
Balance brought forward	-	3,000
Expenses/Transfer	-	(3,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 10: Unspent Project Funds (cont)

	2019	2018
Attraction & Retention	\$	\$
Balance brought forward	-	25,000
Expenses/Transfer	-	(25,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>
 Rubble Royalty		
Balance brought forward	102,310	45,894
Project Contribution	81,053	101,416
Expenses/Transfer	(183,363)	(45,000)
Project funds not expended at year end	<u>-</u>	<u>102,310</u>
 Climate Change Project		
Balance Brought forward	115,112	100,986
Project Contribution	-	115,111
Expenses/Transfer	(115,112)	(100,985)
Project funds not expended at year end	<u>-</u>	<u>115,112</u>
 Limestone Coast Collaborative		
Balance Brought forward	-	5,000
Expenses/Transfer	-	(5,000)
Project funds not expended at year end	<u>-</u>	<u>-</u>
 Limestone Coast Sports Academy		
Balance brought forward	16,319	-
Project Contribution	35,692	16,319
Expenses	(52,011)	-
Project funds not expended at year end	<u>-</u>	<u>16,319</u>
 Regional Signage Partnership		
Balance brought forward	10,457	-
Project Contribution	-	10,457
Expenses/Transfer	(10,457)	-
Project funds not expended at year end	<u>-</u>	<u>10,457</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 10: Unspent Project Funds (cont)

	2019	2018
Waste Infrastructure Plan	\$	\$
Balance brought forward	25,000	-
Project Contribution	-	25,000
Expenses/Transfer	(25,000)	-
Project funds not expended at year end	<u>-</u>	<u>25,000</u>
 Limestone Coast Leadership		
Project Contribution	13,000	-
Project funds not expended at year end	<u>13,000</u>	<u>-</u>
 ADFIcohol & Drug Foundation		
Project Contribution	9,925	-
Project funds not expended at year end	<u>9,925</u>	<u>-</u>
 Regional Coastal Alliance		
Project Contribution	54,530	-
Project funds not expended at year end	<u>54,530</u>	<u>-</u>
 Total unspent funds reserves	<u>97,455</u>	<u>553,892</u>

Note 11: Reconciliation of cash flow from operations with surplus for year

Net surplus for the year	430,206	(64,158)
<i>Changes in assets and liabilities</i>		
(Increase)/decrease in trade and other receivables	(61,715)	65,583
Increase/(decrease) in trade and other payables	40,999	(7,843)
Increase/(decrease) in staff benefits	25,441	6,241
Increase/(decrease) in other liabilities	(456,994)	27,364
	<u>(22,063)</u>	<u>27,187</u>

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 12: Financial Instruments

Details of the significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 1 Summary of Significant Account Policies.

Categorisation of Financial Instruments

	Note	2019		2018	
		Due < 1 Year	Due > 1 Year	Due < 1 Year	Due > 1 Year
Financial Liabilities		\$	\$	\$	\$
Trade and other Payables	8	43,233	-	44,313	-
Total Financial liabilities		43,233	-	44,313	-
Financial Assets					
Cash and cash equivalents	6	691,799	-	678,230	-
Total Financial Assets		691,799	-	678,230	-

Receivable and payable amounts disclosed exclude amounts relating to statutory receivables and payables.

The fair values disclosed in the table above have been based on cash and cash equivalents, trade and other receivables and trade and other payables short term instruments in a nature whose carrying value is equal to fair value.

i. Credit Risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligation that could lead to a financial loss to the association.

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties and by investing surplus funds in financial institutions that maintain a high credit rating.

There is no collateral held by the association securing trade and other receivables.

ii. Liquidity Risk

Liquidity risk arises from the possibility that the association might accounting difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The association manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

No assets have been pledged as security for any liabilities.

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 12: Financial Instruments (cont)

iii. Market Risk

Exposure to interest rate risk arises on financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows.

The following table illustrates sensitives to the association's exposure to changes in interest rates.

	2019		2018	
	% Weighted Average Interest rate	Carrying Value	% Weighted Average Interest rate	Carrying Value
Financial liabilities:	\$	\$	\$	\$
Trade and other Payables	0.0%	43,233	0%	44,313
Financial Assets				
Term Deposit	2.3%	691,799	2.5%	678,230

Note 13: Contingent Liabilities and Contingent Assets

At 30 June 2019, the association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

Limestone Coast Local Government Association

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2019

Note 14: Capital Commitments

At 30 June 2019, the association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Note 15: Events after the end of the reporting period

Since the reporting date, there have been no events that would materially impact on the contents of this report.

Note 16: Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 17: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Limestone Coast Local Government Association

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

Note 18: Related Party Transactions

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2019
	\$
Short term employee benefits incl. Allowan	110,512
Post employment benefits	10,223

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2019	2018
under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,000 to \$150,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members. There were no transactions with other related parties.

Note 19: Association Details

The registered office of the association and principal place of business is;

Limestone Coast Local Government Association
Level 1, 9 Bay Road
Mount Gambier SA 5290

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2019**

In the opinion of the committee, the Financial Statements comprising of the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Limestone Coast Local Government Association as at 30 June 2019 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Limestone Coast Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Mayor Erika Vickery
President
Date:

Tony Wright
Executive Officer
Date:

Limestone Coast Local Government Association

**STATEMENT BY MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2019**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2019, the Association's Auditor, Tim Muhlhausler has maintained his independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

**President
LC Local Government Association**

**Chief Executive Officer
District Council of Grant**

**Chief Executive Officer
City of Mount Gambier**

**Chief Executive Officer
Kingston District Council**

**Chief Executive Officer
Naracoorte Lucindale Council**

**Chief Executive Officer
District Council of Robe**

**Chief Executive Officer
Tatiara District Council**

**Chief Executive Officer
Wattle Range Council**

8.3 Risk and Audit Committee

BACKGROUND

The LCLGA does not have a risk and audit committee; and is exempt of this requirement by the Minister.

The LCLGA is now managing significant resources and has become a more complex organisation over the last five years.

It is clear to the Executive Officer and President that the LCLGA would benefit from a Risk and Audit Committee to provide the Board and Management with advice and recommendations to improve corporate and financial governance, manage business risks and ensure legal compliance.

Once finalised the 2018/19 Audit performance report will provide a framework to establish an initial work program.

An Interim Terms of Reference is attached to allow the Committee to commence work without delay. The early tasks will be to review the Interim TOR, develop a workplan and begin providing advice and recommendations. (see attachment one)

It is proposed that the composition of the Committee is two Board Members and two CEO's or Executives from our members. Ideally with experience on Audit Committees and/or complimentary skills. It is envisaged the Committee would meet three to four times a year or as often as they deem necessary.

If approved, we will seek expressions of interest and provide an out-of-session paper for the Board to approve the Committee membership.

It is recommended the Committee is appointed until the 2021 AGM given our proximity to the 2020 AGM meeting date.

KEY ISSUES

- LCLGA has not had a risk and audit committee previously.
- Like many small industry associations, we can often become very focused on our value delivery to our members and can neglect the improvement and testing of internal processes, governance and risk management to ensure they are valid and effective.
- A risk and audit committee also provides the Board and Management with a check and balance to ensure we are complying with our obligations and operating effectively relative to our size and complexity.

RECOMMENDATION

It is recommended that LCLGA:

1. Approve the establishment of a Risk and Audit Committee.
2. Approve the Interim Terms of Reference.
3. Committee Members are appointed until the 2021 AGM.

 <p>LCLGA Limestone Coast Local Government Association</p> <p>LCLGA Risk and Audit Committee Interim Terms of Reference</p>	Version Number	1
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PREAMBLE

The Limestone Coast Local Government Association (LCLGA) is a regional subsidiary established pursuant to Section 43 of the Local Government Act 1999 by the constituent councils of;

- City of Mount Gambier
- District Council of Grant
- District Council of Robe
- Naracoorte Lucindale Council
- Kingston District Council
- Tatiara District Council
- Wattle Range Council

Under its Charter, the LCLGA's Objects and Purpose includes;

1. Work in association with both the LGA and the Australian Local Government Association
2. Undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level;
3. Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils;
4. Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
5. Develop further co-operation between its Constituent Councils for the benefit of the communities of its region;
6. Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region;
7. Undertake projects and activities that benefit its region and its communities;
8. Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
9. Implement programs that seek to deliver local government services on a regional basis; and

 <p>LCLGA Limestone Coast Local Government Association</p> <p align="center">LCLGA Risk and Audit Committee Interim Terms of Reference</p>	Version Number	1
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10. To effectively liaise and work with the State and Commonwealth Governments and instrumentalities on a regional basis for the general enhancement of the region.

For the purpose of carrying out special projects or to investigate specific areas of interest the Charter outlines the process whereby committees can be established.

Section 6.11 Committees

1. The Board may establish a committee of Board Members for the purpose of:
 - (a) enquiring into and reporting to the Board on any matter within LCLGA’s functions and powers and as detailed in the terms of reference given by the Board to the Committee;
 - (b) exercising, performing or discharging delegated powers, functions or duties.
2. A member of a committee established under this Clause holds office at the pleasure of the Board.
3. The Board may establish advisory committees consisting of or including persons who are not Board Members for enquiring into and reporting to the Board on any matter within LCLGA’s functions and powers and as detailed in the terms of reference which must be given by the Board to the advisory committee.
4. A member of an advisory committee established under this clause holds office at the pleasure of the Board.
5. The President of the Board is an ex-officio member of any committee or advisory committee established by the Board.

1. Name

The name of the Committee shall be the LCLGA Risk and Audit Committee

2. Background

The LCLGA Risk and Audit Committee is established to provide the Board and Executive Officer with advice and recommendations to improve the LCLGA’s overall performance, including corporate and financial governance, business risks and legal compliance.

 <p>LCLGA Limestone Coast Local Government Association</p> <p align="center">LCLGA Risk and Audit Committee Interim Terms of Reference</p>	Version Number	1
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3. Membership

The membership of the Committee shall comprise of four members with two representatives from the Board and two who are CEO's and Executives of our member councils.

Membership preference should be given to nominations with prior experience and/or appropriate skill sets such as financial, legal, strategic, political or compliance. Experience in small membership-based associations would be highly desirable.

Additional representatives are able and encouraged to attend however will be exempt from any voting rights.

Committee members will not be able to assign a proxy without agreement from the Presiding Member prior to the meeting.

The Group may co-opt expertise as required.

Group members shall be appointed for a nominal period of 12 months, or as may otherwise be determined by the Board

- The Presiding Member shall be elected by the Members of this Committee.
- Members are elected by the LCLGA Board at the annual general meeting each year.
- A person may be removed from membership of the Committee by resolution of the LCLGA Board.

4. Aims & Objectives

The aims of the Committee are to provide the Board and Management with recommendations and advice relating to:

- financial reporting and underlying financial policies,
- working with the external auditor,
- developing a workplan for internal review,
- risk management and internal controls,
- compliance with laws, regulations, ethical requirements, internal policies and industry standards,
- financial management and reporting of fraud, and
- other responsibilities as deemed important by the Board, Executive Officer or Presiding Member of the Committee.

5. Administrative Support

The Committee will be supported by the Executive Officer and other staff as required to ensure its smooth operations.

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**LCLGA Risk and Audit Committee
Interim Terms of Reference**

6. Role of the Presiding Member

The Presiding Member of the Committee shall:

- Preside at all meetings of the Committee and in the event of the Presiding Member being absent from a meeting, the members present shall appoint a member to preside for that meeting or until the Presiding Member is present.
- Preserve order at meetings so that the business may be conducted in due form and with propriety.

7. Calling and Timing of Meetings

- Ordinary meetings of the Committee shall be held bi monthly at times and places determined by the committee.
- Each Member of the Committee, that requests an Agenda item for consideration should provide a written summary or relevant documentation to allow distribution with the Agenda.
- Each Member of the Committee, at the time that notice of a meeting is given, is to be supplied with a copy of any documents or reports that are to be considered at the meeting, so far as this is practicable.

8. Proceedings of Meetings

- The Meetings of the Committee shall be conducted in accordance with Sections 87- 91 of the Local Government Act 1999 and the Local Government (Procedures at Meetings) Regulations 2013.
- All members of the Committee will have equal voting rights in respect of all motions put to a Committee Meeting.
- The Presiding Member of the Committee or the Member of the Committee appointed to preside over the meeting in the absence of the Presiding Member, has a deliberative vote on any matter arising for decision at the meeting, but does not have a casting vote in the event of an equality of votes.
- No business can be transacted at a Committee meeting unless a quorum is present.
- A quorum is ascertained by dividing the total number of Members of the Committee by two, ignoring any fraction resulting from the division, and adding one.
- If at any meeting there is not a quorum present within 30 minutes after the time appointed for the commencement of the meeting, or if at any time after the meeting has commenced and before any business to be transacted is completed, there is not a quorum present, the meeting shall be adjourned to another time and date in accordance with the provisions of the Local Government Act.

9. Members to Disclose Interest

- A Member of the Committee has an interest in a matter before the Committee if the member or a person with whom the member is closely associated would, if the matter were decided in a particular manner, receive or have a reasonable expectation of receiving a direct or indirect pecuniary or non-pecuniary benefit

 <p>LCLGA Limestone Coast Local Government Association</p> <p align="center">LCLGA Risk and Audit Committee Interim Terms of Reference</p>	Version Number	1
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or suffer or have a reasonable expectation of suffering a direct or indirect pecuniary or non-pecuniary detriment.

- A Member of the Committee who has an interest in a matter before the Committee of which he or she is a member must declare the interest to the Committee.
- A disclosure made must be recorded in the minutes of the Committee.
- A Member of the Committee who has an interest in a matter before the Committee must not :-
 - i. Propose or second a motion relating to the matter
 - ii. Take part in discussion by the Committee relating to that matter.
 - iii. While such discussion is taking place, be in, or in the close vicinity of the room in which the matter is being discussed.
 - iv. Vote in relation to the matter.
- A Member of the Committee who has disclosed an interest in a matter may, by permission of the Committee, attend during proceedings of the Committee on the relevant matter in order to ask or answer questions, provided that the meeting is open to the public, the Member withdraws from the room after asking or answering the questions, and the Member does not in any other way take part in any debate or vote on the matter.

10. Reporting to LCLGA Board

The Committee Minutes will be provided to the LCLGA for endorsement and/or consideration of recommendations of the Committee.

11. Financial Responsibility

The Committee has no authority to expend funds unless approved by the LCLGA Board.

The Committee shall each year consider the financial requirements and submit this request to the LCLGA Board for consideration.

12. Delegation of Powers

The Board pursuant to Section 44 (2)(a) of the Local Government Act, 1999, delegates to the Committee, for the purpose of achieving its aims and objectives, and subject always to the provisions of the Local Government Act, the following powers:-

- To establish Sub-Committees for specific purposes. Each Sub-Committee must have at least one Member of the Committee as part of its membership.

13. Dissolution

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LCLGA Risk and Audit Committee Interim Terms of Reference		

The committee may be dissolved at the completion of the project/purpose or at the discretion of the LCLGA Board.

14. Liability of Members

In accordance with Section 41(12) and (13) of the Local Government Act 1999, no civil liability attaches to a member of a committee for an honest act or omission in the exercise, performance or discharge, or purported exercise, performance or discharge, of the member's or committee's powers, functions or duties. Further, a liability that would, but for this clause attach to a member of a committee attaches instead to the Association.

15. Alteration of Terms of Reference

The Board, may at any time, either on its own initiative or at the request of the Committee, alter, delete or add to any provisions of these Terms of Reference. In doing so, the Council will consult with the Committee prior to adoption.

DRAFT

8.4 ACCOMMODATION REVIEW

TOPIC: That the CEO conduct an investigation review into the re-location opportunities and benefits of the LCLGA Administration Office to a ground level facility.

AUTHOR AND PROPOSER: Mayor Des Noll – Wattle Range Council

BACKGROUND

The LCLGA is a body corporate that is governed by its Charter. The board has the responsibility to manage the business and other affairs of LCLGA ensuring that LCLGA acts in accordance with the charter and any relevant legislation.

This motion: “That the CEO conduct an investigation into the re-location opportunities and benefits of the LCLGA Administration Office.” Is designed to identify if the current LCLGA administration office is sufficient for the current business that is conducted within, and compliant with current legislative requirements of the building code and WHS&W.

As the LCLGA Board has now appointed a new CEO and a review of the business operations is conducted, this is an opportune time to review our office space and the current facilities relevance to our current needs and requirements. This is a link into our strategic planning for the future of LCLGA.

I further propose the following information of relevance:

1. Market branding of the LCLGA to the community.
2. WHS&W issues. (Building code Requirements/Fire Safety Compliance)
3. Risk Management to employee’s working within the current facilities, being a first-floor office area. (Emergency safety exit availability.)
4. Community visibility.
5. Visitor availability and access.
6. Disability Access and Inclusion Planning.
7. Internal security.
8. Toilet/Rest room facility areas.

As board members we have a responsibility to ensure employees are provided a safe and legislative complaint workplace.

I would like to ensure the office space for our staff is a safe environment that doesn’t place them at risk.

Above item number 2, is significant in terms of fire safety compliance and that if a fire safety audit was conducted it would fall short of compliance.

RECOMMENDATION

It is recommended that the LCLGA:

1. Receive and note the report.
2. Authorise the CEO to investigate the re-location opportunities, costs and benefits of the LCLGA Administration Office to a ground level facility within Mount Gambier and report back to the LCLGA Board.

3. Authorise the CEO to Identify WHS&W issues, Building code requirements and current fire safety compliance regarding safety of employee's for the current LCLGA administration office location and report back to the LCLGA Board.

8.5 LIMESTONE COAST ECONOMIC DEVELOPMENT GROUP

BACKGROUND

The LC LGA continues to convene the Limestone Coast Economic Development Group and lead the implementation of the Limestone Coast Economic Group Work Plan.

The Group continues to be an important forum to further regional priorities. The Group consists of LCLGA members, RDA Limestone Coast and State & Federal Government representatives.

KEY ISSUES

The LCEDG held their bi monthly meeting in Naracoorte on the 24th September 2019 (minutes of the meeting are attached in 10.1).

The following was discussed:

LC EDG Terms of Reference

Further discussion was held around the aims and objectives of the Limestone Coast Economic Development Group as detailed in the Terms of Reference including the further feedback received following the last EDG meeting. It was agreed that the current version of the TORs be recommended to the LCLGA. (see attachment one).

Review LC EDG Workplan

A draft of the 2019-2021 LC EDG Workplan was presented for further discussion and review, with members agreeing that the presented Workplan captures and reflects the Limestone Coast Regional Growth Strategy (see attachment two).

LC Red Meat Cluster

Minor amendments were made to the Limestone Coast Red Meat Clusters Terms of Reference (see attachment four).

RECOMMENDATIONS

It is recommended that LCLGA

1. Receives and notes the report
2. Support and endorse the adoption of the LCEDG Terms of Reference.
3. Support and endorse the adoption of the LCEDG Workplan
4. Support and endorse the adoption of the LCRMC Terms of Reference.

 LCLGA Limestone Coast Local Government Association Limestone Coast Economic Development Group Terms of Reference	Version Number	2
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PREAMBLE

The Limestone Coast Local Government Association (LCLGA) is a regional subsidiary established pursuant to Section 43 of the Local Government Act 1999 by the constituent councils of;

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- Kingston District Council
- Tatiara District Council
- Wattle Range Council

Under its Charter, the LCLGA's Objects and Purpose includes;

1. Work in association with both the LGA and the Australian Local Government Association
2. Undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level;
3. Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils;
4. Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
5. Develop further co-operation between its Constituent Councils for the benefit of the communities of its region;
6. Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region;
7. Undertake projects and activities that benefit its region and its communities;
8. Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
9. Implement programs that seek to deliver local government services on a regional basis; and
10. To effectively liaise and work with the State and Commonwealth Governments and instrumentalities on a regional basis for the general enhancement of the region.

For the purpose of carrying out special projects or to investigate specific areas of interest the Charter outlines the process whereby committees can be established.

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Section 6.11 Committees

1. The Board may establish a committee of Board Members for the purpose of:
 - (a) enquiring into and reporting to the Board on any matter within LCLGA’s functions and powers and as detailed in the terms of reference given by the Board to the Committee;
 - (b) exercising, performing or discharging delegated powers, functions or duties.
2. A member of a committee established under this Clause holds office at the pleasure of the Board.
3. The Board may establish advisory committees consisting of or including persons who are not Board Members for enquiring into and reporting to the Board on any matter within LCLGA’s functions and powers and as detailed in the terms of reference which must be given by the Board to the advisory committee.
4. A member of an advisory committee established under this clause holds office at the pleasure of the Board.
5. The President of the Board is an ex-officio member of any committee or advisory committee established by the Board.

1. Name

The name of the Committee shall be the Limestone Coast Economic Development Group.

2. Background

The Limestone Coast Economic Development Group, is a formal subcommittee of the Limestone Coast Local Government Association and will help drive sustainable economic growth, capitalizing on our competitive advantage to increase the prosperity of our region.

3. Membership

The membership of the Committee shall comprise;

- The LCLGA President
- A member nominated by each of the constituent councils (note a member is not intended to infer an Elected Member of Council)
- The Executive Officer of the LCLGA
- The Project Manager of the LCLGA
- Two nominees of Regional Development Australia Limestone Coast
- One nominee with relevant expertise from the Tourism Management Group
- One nominee with relevant expertise from Limestone Coast Landscape Board
- One nominee with relevant expertise from PIRSA
- One nominee with relevant expertise from DTTI

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- One nominee with relevant expertise from AusIndustry

Additional representatives are able and encouraged to attend however will be exempt from any voting rights, unless they are attending as a Proxy.

The Group may co-opt expertise as required.

Group members shall be appointed for a nominal period of 12 months, or as may otherwise be determined by nominating bodies.

- The Presiding Member shall be elected by the Members of this Committee.
- Members are elected by the LCLGA Board at the annual general meeting each year.
- A person may be removed from membership of the Committee by resolution of the LCLGA Board.

4. Aims & Objectives

The LC EDG will collaborate to:

- Undertake regional strategic planning, including regular reviews of such planning (currently the Limestone Coast Regional Growth Strategy)
- Implement recommendations resulting from strategic planning and monitor and report on the outcomes of this implementation.
- Advocate for priorities identified by regional strategic planning.
- Share information relevant to regional strategic planning and sustainable economic development.
- Identify emerging issues and opportunities in relation to regional strategic planning and collaborate to achieve regional solutions.

5. Administrative Support

The Project Manager of the LCLGA shall ensure administrative support is available to the Committee.

6. Role of the Presiding Member

The Presiding Member of the Committee shall:

- Preside at all meetings of the Committee and in the event of the Presiding Member being absent from a meeting, the members present shall appoint a member to preside for that meeting or until the Presiding Member is present.
- Preserve order at meetings so that the business may be conducted in due form and with propriety.

7. Calling and Timing of Meetings

- Ordinary meetings of the Committee shall be held bi monthly at times and places determined by the committee.
- Each Member of the Committee, that requests an Agenda item for consideration should provide a written summary or relevant documentation to allow distribution with the Agenda.
- Each Member of the Committee, at the time that notice of a meeting is given, is to be supplied with a copy of any documents or reports that are to be considered at the meeting, so far as this is practicable.

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- Organisations or individuals wanting to present to the LC EDG must approach the LCLGA Project Manager to discuss their presentation and possible alignment with the LC Regional Growth Strategy and make necessary arrangements.

8. Proceedings of Meetings

- The Meetings of the Committee shall be conducted in accordance with Sections 87- 91 of the Local Government Act 1999 and the Local Government (Procedures at Meetings) Regulations 2013.
- All members of the Committee will have equal voting rights in respect of all motions put to a Committee Meeting.
- The Presiding Member of the Committee or the Member of the Committee appointed to preside over the meeting in the absence of the Presiding Member, has a deliberative vote on any matter arising for decision at the meeting, but does not have a casting vote in the event of an equality of votes.
- No business can be transacted at a Committee meeting unless a quorum is present.
- A quorum is ascertained by dividing the total number of Members of the Committee by two, ignoring any fraction resulting from the division, and adding one.
- If at any meeting there is not a quorum present within 30 minutes after the time appointed for the commencement of the meeting, or if at any time after the meeting has commenced and before any business to be transacted is completed, there is not a quorum present, the meeting shall be adjourned to another time and date in accordance with the provisions of the Local Government Act.

9. Members to Disclose Interest

- A Member of the Committee has an interest in a matter before the Committee if the member or a person with whom the member is closely associated would, if the matter were decided in a particular manner, receive or have a reasonable expectation of receiving a direct or indirect pecuniary or non-pecuniary benefit or suffer or have a reasonable expectation of suffering a direct or indirect pecuniary or non-pecuniary detriment.
- A Member of the Committee who has an interest in a matter before the Committee of which he or she is a member must declare the interest to the Committee.
- A disclosure made must be recorded in the minutes of the Committee.
- A Member of the Committee who has an interest in a matter before the Committee must not :-
 - i. Propose or second a motion relating to the matter
 - ii. Take part in discussion by the Committee relating to that matter.
 - iii. While such discussion is taking place, be in, or in the close vicinity of the room in which the matter is being discussed.
 - iv. Vote in relation to the matter.
- A Member of the Committee who has disclosed an interest in a matter may, by permission of the Committee, attend during proceedings of the Committee on the relevant matter in order to ask or answer questions, provided that the meeting is open to the public, the Member withdraws from the room after asking or answering the questions, and the Member does not in any other way take part in any debate or vote on the matter.

10. Reporting to LCLGA Board

The Committee Minutes will be provided to the LCLGA for endorsement and/or consideration of recommendations of the Committee.

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11. Financial Responsibility

- The Committee has no authority to expend funds unless approved by the LCLGA Board.
- The Committee shall each year consider the financial requirements and submit this request to the LCLGA Board for consideration.

12. Delegation of Powers

The Board pursuant to Section 44 (2)(a) of the Local Government Act, 1999, delegates to the Committee, for the purpose of achieving its aims and objectives, and subject always to the provisions of the Local Government Act, the following powers:-

- To establish Sub-Committees for specific purposes. Each Sub-Committee must have at least one Member of the Committee as part of its membership.

13. Dissolution

The committee may be dissolved at the completion of the project/purpose or at the discretion of the LCLGA Board.

14. Liability of Members

In accordance with Section 41(12) and (13) of the Local Government Act 1999, no civil liability attaches to a member of a committee for an honest act or omission in the exercise, performance or discharge, or purported exercise, performance or discharge, of the member's or committee's powers, functions or duties. Further, a liability that would, but for this clause attach to a member of a committee attaches instead to the Association.

15. Alteration of Terms of Reference

The Board, may at any time, either on its own initiative or at the request of the Committee, alter, delete or add to any provisions of these Terms of Reference. In doing so, the Council will consult with the Committee prior to adoption.

LIMESTONE COAST ECONOMIC DEVELOPMENT GROUP (LCEDG)

WORK PLAN 2019-2021



1. INCREASE THE WORKING AGE POPULATION



STRATEGIC DIRECTIONS

- 1.1 Collaborate across the region to develop a targeted migration strategy
- 1.2 Support the development of social infrastructure
- 1.3 Enable greater retention of the region's youth
- 1.4 Encourage older workers to remain active in the workforce

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status Green - on track Orange - stalled/yet to start Red - ceased or reassess
Limestone Coast Rural Migration strategy	Collaborate across the region to develop and implement a migration program to attract new people into the region, targeting immediate labour and skills shortage opportunities, as well as a larger regionally planned and coordinated program at scale over the medium to longer term.'	Develop a Settlement Strategy utilising the resources of RAI's 'Steps to Settlement Success' that <ul style="list-style-type: none"> o Secures community support for locally led migration in the LC through public consultation o Clarifies immediate job vacancies and skill needs by engaging with employers o Ensures local housing and services are ready to support new arrivals o Links employers and migrant workers with support from matching system and designated area migration agreements o Implements community integration strategies to help new migrants and the existing community to connect and cohere. 	\$250,000 per annum	LC LGA	Establish a Steering Committee	<u>24/09/2019</u> PIRSA (Peta Crewe) in p'ship with RAI, Naracoorte & Tatiara have developed a Project Scope that: 1) Undertake some analysis of the types of moving to/from Naracoorte, Bordertown and Keith to benchmark the natural flows 2) Undertake an in-depth review into the services currently available for new arrivals in Naracoorte, Bordertown and Keith, the current shortfalls, and demands going forward 3) Undertake comparative work with other regional communities that are a similar size and distil the factors for success relevant to that size town 4) Conduct visits and fieldwork to understand which are the main employers and what they are looking for, as well as broader community engagement with government, migrant resource centre, community services, existing migrant communities etc 5) Work closely with the relevant community or Council /s to prepare an attraction/retention strategy that partners to support program delivery that meets the community's needs.	Green
Limestone Coast Workforce Development Plan	Advocate for a Regional Workforce Development Plan, detailing current and emerging workforce gaps, and use it to support regionally coordinated, proactive migration, skills and labour supply programs at scale - targeting priority needs across the region. & Advocate for proactively identifying immediate skills and labour shortages in the region, and then specifically target them with labour attraction initiatives that promote regional employment and workforce participation opportunities.	Collection and analysis of critical data to provide an evidence base for the Workforce Plan including: <ul style="list-style-type: none"> o Workforce and skill shortages in the Limestone Coast (1-5years) and in the future (5-10 years) o Industry skills gaps, challenges to finding skilled workforce and opportunities o Explore employers' skills levels and identify who are the employers of choice o Identification of barriers to skilling and retention in the region o Identification of barriers to increasing the number of apprenticeships and traineeships in 		RDA LC		<u>24/09/2019</u> RDALC continues to advocate for the Project with the SA government	Yellow

		<ul style="list-style-type: none"> the region Regional workforce demographics to understand the current workforce trends <p>Develop a workforce plan that provides recommendations for the region to secure its workforce needs, including recommendations around: Increasing the uptake of apprenticeships and traineeships in the region</p> <ul style="list-style-type: none"> Increasing attraction and retention of skilled migrants in to the region Build capacity of schools to understand workforce requirements and pathways to employment Identify opportunities for RTO's to deliver locally based training for apprentices and trainees. Build capacity of employers to be employers of choice 					
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2. BUILD ON COMPETITIVE ADVANTAGE IN AGRIBUSINESS



STRATEGIC DIRECTIONS

- 2.1 Lift SME capability throughout the region
- 2.2 Foster greater collaboration along the supply chain
- 2.3 Partner with industry and regional agribusinesses
- 2.4 Collaborate to increase awareness of the region's quality agricultural produce

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status <small>Green - on track Orange - stalled/yet to start Red - ceased or reassess</small>
Limestone Coast Red Meat Cluster	Support the Limestone Coast Red Meat Cluster to develop a Strategic Plan for the red meat cluster value chain in the Limestone Coast. The plan will examine the businesses, business needs, innovation and skills need.	<ul style="list-style-type: none"> Deliver a strategic planning workshop Deliver a strategic plan for the LCRMC Deliver a recommendation for organisation structure for the LCRMC 	\$15,000	LC LGA (Michaela Bell)	LCRMC Steering Committee Peter Stock	<u>17/9/2019</u> The LCLGA is currently seeking proposals from Tenderers for the provision of professional services for the preparation of a Strategic Plan for the Limestone Coast Red Meat Cluster.	
Limestone Coast Brand Implementation	The Limestone Coast has created a sustainable brand proposition that includes a logo and tagline for the Limestone Coast that encourages capacity building among commercial level and farm gate food, wine & agricultural producers.	<ul style="list-style-type: none"> Establish a Steering Committee to guide brand promotion & regional engagement and prepare a funding model Increase brand recognition across region, state, nationally & 	\$20,000	LCLGA (Michaela Bell)	TBC		

	<p>The aim of the brand is to;</p> <ul style="list-style-type: none"> • foster innovation in product development • integrate tourism opportunities • add value to products, services & experiences and sell the region 	<p>internationally.</p> <p>Regional businesses identifying benefit of co-branding with regional brand & registering for use.</p>					
Limestone Coast Driving Growth, Linking Industry	<p>Support the Implementation of the 'Driving Growth, Linking Industry' project to create linkages across the heavy vehicle network and support the region's agricultural sector</p>	<p>The project will deliver the following outcomes and benefits:</p> <ul style="list-style-type: none"> o compliant A-Double access from Wimmera Highway to Teys Australia and Qube Logistics • compliant and gazetted A-Double access from Riddoch Highway to Boddingtons Road West, Cadgee Road and Carters Road to Wimmera Highway o capacity for significant growth with subdivisions and creation of large industrial allotments by upgrading Moyhall Road to a freight route and linking it to industrial land o establishment of a new industrial site on the eastern side of Naracoorte o capacity for the relocation of enterprises from non-B-Double compliant sites elsewhere in Naracoorte o capacity for significant economic development on the new sites and those vacated elsewhere through relocations o safer and more controlled heavy vehicle movements, through and around the township of Naracoorte including modifications to Smith Street to cater for A Double transport stimulate retail and commercial activity to support the expanding industrial sector 	\$24 million	NLC	NLC	<u>24/09/2019</u> \$8 million announced by federal & state governments for Stage	
Agribusiness SME Innovation Networks & Hubs	<p>The project will facilitate collaboration across a wide range of agribusiness and aligned businesses to help overcome a range of existing barriers to growth.</p>	<p>Support the development of an agribusiness SME focused innovation network & hub to support collaboration and value adding activities, cluster development, collaborative marketing, supply chain opportunities, knowledge sharing and information exchange.</p>	\$30,000	WRC			

3. CAPTURE EXPECTED GAINS IN THE HEALTHCARE AND SOCIAL ASSISTANCE SECTOR

STRATEGIC DIRECTIONS



- 3.1 Promote the value of Healthcare and Social Assistance as a high growth industry to the region.
- 3.2 Build stronger pathways
- 3.3 Coordinate effort across the region to attract medical and allied health professionals
- 3.4 Facilitate NDIS rollout initiatives
- 3.5 Support the attraction of retirees and investment in aged care infrastructure

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status <small>Green - on track Orange - stalled/yet to start Red - ceased or reassess</small>
Limestone Coast Healthcare Training Hub	The project will aim to deliver a Healthcare Training Hub through partnerships with a private sector healthcare service provider, Universities, and State & local government.	Support the development of a Healthcare Training Hub to foster growth in demand for healthcare by assessing the current and future demands. Attract investment in aged care and allied health services and determine future jobs and pathways for the industry		NLC			

4. SUPPORT THE DEVELOPMENT OF A VIBRANT BUSINESS ECOSYSTEM

STRATEGIC DIRECTIONS



- 4.1 Promote entrepreneurial activity in the region
- 4.2 Support region-wide access to business upskilling and mentoring for SMEs.
- 4.3 Encourage businesses across the region to position themselves as 'employers-of-choice';
- 4.4 Raise the level of digital skilling across the region
- 4.5 Expand awareness and take-up of programs lifting business performance.

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status <small>Green - on track Orange - stalled/yet to start Red - ceased or reassess</small>
Limestone Coast Regional Leadership Program:	The LCLP is a framework that enables delivery of a long-term sustainable leadership program, sponsored by business, community, government and philanthropic organisations in the Limestone Coast with regional economic and social benefits. This 10-month program delivered by the Leaders Institute of South Australia throughout the region is open to individuals who are ready to broaden their leadership capabilities and impact through personal growth, self-empowerment and relationship building.	<ul style="list-style-type: none"> o Annual leadership program o Ongoing identification of supporting businesses and participants for the regional leadership program o Facilitate 2 Master Classes per year for the Limestone Coast Leaders Network when opportunities arise. 	\$170,000 (subject to revenue)	LCLGA (Ali Auld)	Steering Committee (Peta Crewe PIRSA Chair) LC EDG	Aug 2019 The LCLP inducted its first 16 participants, 9 females & 7 males 24/09/2019 Applications are currently open for Round 2 of the Program	

5. COLLABORATE TO BUILD TOURISM CAPACITY IN THE REGION

STRATEGIC DIRECTIONS



- 5.1 Resource and strengthen the capability of the Limestone Coast’s regional tourism organisational framework
- 5.2 Through the RTO, deliver regionally coordinated destination marketing activities
- 5.3 Deliver regionally coordinated tourism destination and industry development activities
- 5.4 Seek investment in regional tourism infrastructure, marketing, destination and industry development activities

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status <small>Green - on track Orange - stalled/ yet to start Red - ceased or reassess</small>
Limestone Coast Regional Tourism Framework	The Limestone Coast Regional Tourism Framework identifies the pillars of work, outlines roles and responsibilities, and provides clarity for all stakeholders while all working towards a common goal. This Regional Tourism Framework visualises the ‘shoulder to shoulder’ approach from within region and for those working externally. It is vitally important and relevant that all these pillars worked in-line with each-other and are in-tune with the development of other tourism mechanisms across industry, and importantly with Local, State and Federal Governments to achieve success and drive growth in the visitor economy.	Support the Resourcing and implementation of the LCLGA regional tourism framework to create a coordinated, strategically focused, high impact Regional Tourism Organisation (RTO), able to effectively lead, manage and deliver regional tourism marketing, destination and industry development priorities in partnership with the SATC, Limestone Coast councils, and local tourism businesses’	\$150,000 pa	LCLGA (Biddie Shearing)			
Limestone Coast Regional Trails Implementation	In 2015 the Limestone Coast Regional Trails Implementation Feasibility Study was completed which followed on from the research completed in the Limestone Coast Regional Trails Master Plan. Based on the information gathered to date, the trails appear to be feasible and it is reasonable to continue investigations.	<ul style="list-style-type: none"> o Re-visit the LC Regional Trails Masterplan. o Development of a supplementary plan that compliments the existing plans and refines the objectives to better suit current market conditions and align this work with the regional strategies. 	\$50,000 - \$60,000	LCLGA (Biddie Shearing)	LCLGA Tourism Management Group	24/09/2019 The State Government is progressing with their pre-election promise of investigating the feasibility of a Great Southern Bike Trail & the Limestone Coast has been a significant contributor to this project given our work with the Regional Trails Masterplan. Noting also the Tourism Management Group is keen to progress on a regional level. As endorsed by the LCLGA Board, if all enquiries and developments in this space can be directed to Biddie Shearing.	
Limestone Coast Regional Tourism Destination Marketing Strategy	This DMS will requires a number of phases to achieve a fully regional document. 1. Research - identify the Limestone Coast customer persona’s and those with propensity to travel, domestically & internationally 2. Consult & Audit - Identify experiences that appeal to our best prospects and identify gaps for development/investment. Industry capability and skill development, 3. Establish regional marketing objectives	Support the development and implementation a Destination marketing Strategy (DMS) for the region defining; current tourism visitor numbers, length of stay and spend per head performance measures, including future stretch targets, quantified and qualified target markets as a priority areas for growth, the regions market positioning, differentiation and core brand promise as it relates to key markets, heroes experiences and supporting visitor	TBC	LCLGA (Biddie Shearing)	LCLGA Tourism Management Group	24/09/2019 (LCLGA) successful in securing \$20k from SATC (which will need to be matched) to develop a Destination Tourism Plan & Destination Marketing Plan. The aim is to have these completed in time for the LCLGA and regional budgeting processes in order to consider resourcing & implementation.	

	4. Design marketing activities to achieve growth in the visitor economy.	information services, retail and trade sales channels to market and tactical plans for action'					
Limestone Coast Destination Tourism Plan	This Destination Tourism Plan (DTP) will be developed in consultation with industry, Government and the community and sets the short, medium and long-term strategy for the Limestone Coast region. The DTP will identify the priority projects and activities in collaboration with Local Government, SATC and industry to achieve the long-term strategy. It is a collaborative approach to ensure the sustainable success of the industry and aggressively capitalise on key opportunities for the region as a world-class tourism destination. The DTP will address the changing needs of the broader visitor economy in the Limestone Coast region. It aims to build on a strong foundation which acknowledges the vital demand-side destination marketing already undertaken by the LCLGA by aligning the strategies, resources, and efforts of industry and all levels of government towards a set of unified long-term objectives and outcomes.	Support the development and implementation of a Destination Tourism Plan (DTP) for the region defining; priorities for new tourism product and experience development; packaging and bundling opportunities; tourism infrastructure needs; priorities for tourism industry skill development; trade and market ready program priorities; and tactical plans for action.	\$60,000 - \$80,000	LCLGA (Biddie Shearing)	LCLGA Tourism Management Group		
SEGRA 2020	The SEGRA conference, provides a unique opportunity for all sections of the Australian community (rural and urban) to explore the key issues affecting regional, rural and remote Australia and be part of providing positive sustainable outcomes to ensure future prosperity	Host the Sustainable Economic Growth for Regional Australia (SEGRA) 2020 conference in Mount Gambier with connection to South West Victoria	\$5,000	LCLGA (Ali Auld)	Planning Committee		

6. SECURING INVESTMENT TO DELIVER REGIONAL INFRASTRUCTURE PRIORITIES ENABLING GROWTH



STRATEGIC DIRECTIONS

- 6.1** Ensure delivery of the Regional Infrastructure Audit
- 6.2** Ensure the development and launch of the Regional Investment Prospectus
- 6.3** Coordinate regional advocacy and lobbying efforts
- 6.4** Leverage State and Federal Government initiatives

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation	Governance	Progress update	Status <small>Green - on track Orange - stalled/yet to start Red - ceased or reassess</small>
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				(Contact)			
Regional Investment Prospectus	A prospectus of major initiatives to support the region to be investment competitive with other regions across Australia and provide economic and development and population growth outcomes	<ul style="list-style-type: none"> o Articulate regions competitive advantages o Identify projects to aid the region to compete with others o A list of major priority projects that are of state significance o Opportunities for public and private investors 	TBC	RDALC	RDA LC	Awaiting stakeholder feedback and RDALC Board adoption/direction	
Invest Limestone Coast	The project will deliver a central website showcasing the regions investment potential and opportunities to potential investors	A more coordinated approach to Investment Attraction for the Limestone Coast region.	N/A	RDALC	RDA LC	<u>24/09/2019</u> In design process and calls for projects have occurred	
Biomass Project	Taking a regional approach to waste biomass and strategically extracting value from these resources, that are often considered waste, can create a Bio economy in the region and provide sustainable economic growth through investment, new industry development and job creation.	<p>Aims & Objectives:</p> <ul style="list-style-type: none"> o To form a strategic, cross border committee to enable economic growth through the utilisation of biomass resources o Inform the development and implementation of a regional waste biomass strategy o Advocate for a strategic, regional approach to waste biomass utilisation o Facilitate collaboration and connections with key stakeholders across the region o Identify and advocate for funding opportunities relevant to a regional, strategic biomass utilisation o Assist in enabling producers of biomass to understand the opportunities 	N/A	RDALC	Greater Green Triangle Biomass Design Group	In the process of forming a committee	

7. GOVERNANCE, LEADERSHIP & ADVOCACY

STRATEGIC DIRECTIONS



- 7.1** Undertake regional strategic planning, including regular reviews of the Limestone Coast Regional Growth Strategy
- 7.2** Implement recommendations resulting from strategic planning and monitor and report on the outcomes of this implementation
- 7.3** Advocate for priorities identified by regional strategic planning
- 7.4** Share information relevant to regional strategic planning and sustainable economic development
- 7.5** Identify emerging issues and opportunities in relation to regional strategic planning and collaborate to achieve regional solutions

Project Name	Description	Expected Outcomes	Budget proposal	Lead Organisation (Contact)	Governance	Progress update	Status Green - on track Orange - stalled/yet to start Red - ceased or reassess
Limestone Coast Regional Growth Strategy	The Limestone Coast Regional Growth Strategy builds on the current directions, strategies and leadership within the region. It will enable the Limestone Coast region to prioritise key strategic projects than can both drive and achieve future growth. It is recognised that without a clear set of strategic projects that link to existing and future regional plans, growth will be inhibited. The Limestone Coast Regional Growth Strategy is an overarching document that will be supported by: 1 The Limestone Coast Regional Growth Action Plan 2.The Limestone Coast Infrastructure Audit 3.The Limestone Coast Regional Investment Prospectus	<ul style="list-style-type: none"> o Facilitate, collaborate, support and monitor the implementation of the Limestone Coast Regional Growth Strategy o Utilising the agreed upon regional prioritisation process for the LC Action Plan coordinate and encourage stakeholders, business & industry to submit new or updated projects on an ongoing basis for consideration by the LCEDG 		LCLGA (Michaela Bell)	LC EDG		
LCEDG.	Influence and drive policy development for regional prosperity, within the Limestone Coast, neighbouring regions, including cross border and where relevant state and federal level	<ul style="list-style-type: none"> o Develop a Communication strategy for the LC Regional Growth Strategy to enhance the profile of the LCEDG & LCEDG by sharing our goals & achievements o LCEDG Bi monthly meetings to report on the progress of the Work Plan, review the Critical projects identified in the Action Plan and identify further stakeholder engagement o Annual review of the LC EDG Terms of Reference & Work Plan o Outcomes of LC EDG meetings reported back to the LCLGA and other key stakeholders. 		LCLGA (Michaela Bell)	LC EDG	<u>24/09/2019</u> Bi monthly meeting occurred TOR's endorsed by LCEDG	
RDALC	Placeholder for projects identified in the RDALC Prospectus and endorsed by the RDALC						

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PREAMBLE

The Limestone Coast Local Government Association (LCLGA) is a regional subsidiary established pursuant to Section 43 of the Local Government Act 1999 by the constituent councils of;

- City of Mount Gambier
- District Council of Grant
- District Council of Robe
- Naracoorte Lucindale Council
- Kingston District Council
- Tatiara District Council
- Wattle Range Council

Under its Charter, the LCLGA's Objects and Purpose includes;

1. Work in association with both the LGA and the Australian Local Government Association
2. Undertake coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level;
3. Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils;
4. Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
5. Develop further co-operation between its Constituent Councils for the benefit of the communities of its region;
6. Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region;
7. Undertake projects and activities that benefit its region and its communities;
8. Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
9. Implement programs that seek to deliver local government services on a regional basis; and
10. To effectively liaise and work with the State and Commonwealth Governments and instrumentalities on a regional basis for the general enhancement of the region.

For the purpose of carrying out special projects or to investigate specific areas of interest the Charter outlines the process whereby Strategy Groups can be established.

Section 6.11 Committees

1. The Board may establish a Committee of Board Members for the purpose of:
 - (a) enquiring into and reporting to the Board on any matter within LCLGA's functions and powers and as detailed in the terms of reference given by the Board to the Committee;
 - (b) exercising, performing or discharging delegated powers, functions or duties.
2. A member of a Committee established under this Clause holds office at the pleasure of the Board.

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3. The Board may establish advisory Committees consisting of or including persons who are not Board Members for enquiring into and reporting to the Board on any matter within LCLGA’s functions and powers and as detailed in the terms of reference which must be given by the Board to the advisory Committee.
4. A member of an advisory Committee established under this clause holds office at the pleasure of the Board.
5. The President of the Board is an ex-officio member of any Committee or advisory Committee established by the Board.

1. Name

The name of the Committee shall be the Limestone Coast Red Meat Cluster Strategy Group (LCRMC).

2. Background

The Limestone Coast Red Meat Cluster is a formal sub-committee of the Limestone Coast Local Government Association.

Agribusiness is a large driver of the Limestone Coast’s (LC) economy, and the red meat sector is a big part of this. As of 2014/15, the Limestone Coast had 56% of the South Australian cattle herd and 34% of the South Australian sheep flock. The region also had 1330 livestock businesses, managing \$5 billion worth of assets; 3 export abattoirs; and employed 3649 Full Time Equivalents (FTEs).

According to the LC Regional Growth Strategy, agribusiness is one of the key drivers of the LC economy, with the potential to assist in increasing the Gross Value Added of the region from \$3.4 billion per annum currently, to \$4.1 billion per annum by 2026. The Regional Growth Strategy states the Limestone Coast should aim to build on our competitive advantage in agribusiness, as agribusiness will remain one of the largest drivers of the local economy.

The Regional Growth Strategy states that two of the biggest barriers in the agribusiness sector are lack of collaboration, and lack of business skills in small to medium enterprises (SMEs). The Strategy suggests that to the Limestone Coast should lift SME capability throughout the region, foster greater collaboration along the supply chain, and partner with industry and regional agribusinesses to investigate and implement industry led approaches to addressing skills and training needs.

The concept of the LCRMC first arose from the Limestone Coast Economic Development Group (LCEDG) Economic Development Forum in late 2012. The Cluster received start up and ongoing funding through PIRSA’s Cluster Program from 2014-2018, and also secured funding from Livestock SA and LCLGA.

3. Roles & Responsibilities of the LCRMC Strategy Group

Individual members have the responsibilities to:

- Understand the goals, objectives and desired outcomes of LCRMC Strategy Group
- Understand and represent the interests of LCRMC Strategy Group and stakeholders
- Act on opportunities to communicate positively about LCRMC Strategy Group
- Check that LCRMC Strategy Group is making sensible financial decisions – especially in procurement and in responding to issues, risks and proposed project changes

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- Actively participate in meetings through attendance, discussion and document reviews

The role of the LCRMC Strategy Group is to:

- Provide strategic direction, and to advocate for growth and development of the red meat sector in the Limestone Coast.
- Target barriers to red meat industry profitability, in order to bring increased returns to the Limestone Coast economy.
- Consider project alignment with the goal of increasing return on farm assets managed by 1% (resulting in an increase of \$5 million in revenue for the local economy)
- Ensure that all projects provide benefit to or promote collaboration between two or more sectors of the red meat value chain.
- Have input to LCRMC program design and strategies
- Contribute to the aims of the Regional Growth Strategy by delivering projects and training that helps increase financial literacy of red meat producers, and by promoting and fostering collaboration along the whole of the red meat supply chain.
- Be actively involved with addressing skill and training needs across the red meat supply chain.
- Monitor progress of LCRMC Strategy Group and report back to LCED Group, including any changes with a high impact on timelines and/or budget
- Carry out program evaluation and report against project deliverables

4. Strategy Group Governance & Term of Office

- The LCED Group will review the Terms of Reference of the LCRMC annually
- Membership of the Strategy Group will be acknowledged by the LCLGA Board.
- Membership of the Strategy Group shall be for a 2-year term, with a maximum of 3 terms
- To manage business continuity, only 50% of Strategy Group members will change over at any one time
- The Chair shall be nominated from membership of the Strategy Group & will be required to be endorsed by LCLGA Board.
- The LCLGA Project Manager will provide administrative functions to the Strategy Group.

5. Responsibilities of the LCRMC Chair

The responsibilities of the Chair are as follows:

- Support the Project Manager to set agenda and ensure that the agenda and supporting materials are delivered to members in advance of meetings
- Make the purpose of meetings clear to members and explains the agenda at the beginning of each meeting
- Keeps the meeting moving by putting time limits on each agenda item and keeping all meetings to two hours or less.
- Encourages broad participation from members in discussion by calling on different people
- Follows up with consistently absent members to determine if they wish to discontinue membership and seek replacements for members who discontinue participation
- Reports back to LCED Group

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6. Membership

It is envisaged that the LCRMC should be overseen by an industry wide strategy group, made up of members of the supply chain and include representatives from local processors, producers, the transport industry, agents, universities, retail, finance sector, farming systems groups, and local and state governments.

The membership of the Strategy Group shall comprise of no more than 17 members and include:

- Limestone Coast Primary Producers (1 Beef representative & 1 Lamb representative) with relevant expertise
- Independent technical or business advisers to the livestock sector
- Transport industry representative
- PIRSA Regional Coordinator
- Advocacy Representative
- Food & Catering representative
- Meat retail representative
- Stock Agent representative with relevant expertise
- Rural Finance Sector representative with relevant expertise
- University of Adelaide representative
- Red Meat Processing Sector representative
- Limestone Coast Local Government Association representative

The Presiding Member of the LCLGA shall be an ex-officio member of the Strategy Group

Limestone Coast Red Meat Cluster Auxiliary Group

The LCRMC can also have an auxiliary group, who are not expected to attend strategy group meetings, but who are involved in the red meat sector in the Limestone Coast and bring value to the LCRMC. The advantage of the LCRMC lies in the collaboration and communication between members of the Strategic and Auxiliary Groups, who are passionate advocates for their industries.

7. Frequency of Meetings

- Meetings will be held as required to achieve the purpose of the group
- The location of the meetings will reflect proximity of Strategy Group members
- Teleconferencing options will be available for all meetings

8. Proceedings of Meetings

- The Meetings of the Strategy Group shall be conducted in accordance with Sections 87- 91 of the Local Government Act 1999 and the Local Government (Procedures at Meetings) Regulations 2013. Further, the Strategy Group is subject to the operation of Part 2 of the Regulations.
- All members of the Strategy Group will have equal voting rights in respect of all motions put to a Strategy Group Meeting.
- The Chair of the Strategy Group or the Member of the Strategy Group appointed to preside over the meeting in the absence of the Chair, has a deliberative vote on any matter arising for decision at the meeting, but does not have a casting vote in the event of an equality of votes.

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- No business can be transacted at a Strategy Group meeting unless a quorum is present.
- A quorum is ascertained by dividing the total number of Members of the Strategy Group by two, ignoring any fraction resulting from the division, and adding one.
- If at any meeting there is not a quorum present within 30 minutes after the time appointed for the commencement of the meeting, or if at any time after the meeting has commenced and before any business to be transacted is completed, there is not a quorum present, the meeting shall be adjourned to another time and date in accordance with the provisions of the Local Government Act.

9. Members to Disclose Interest

- A Member of the Strategy Group has an interest in a matter before the Strategy Group if the member or a person with whom the member is closely associated would, if the matter were decided in a particular manner, receive or have a reasonable expectation of receiving a direct or indirect pecuniary or non-pecuniary benefit or suffer or have a reasonable expectation of suffering a direct or indirect pecuniary or non-pecuniary detriment.
- A Member of the Strategy Group who has an interest in a matter before the Strategy Group of which he or she is a member must declare the interest to the Strategy Group.
- A disclosure made must be recorded in the minutes of the Strategy Group.
- A Member of the Strategy Group who has an interest in a matter before the Strategy Group must not:
 - i) Propose or second a motion relating to the matter
 - ii) Take part in discussion by the Strategy Group relating to that matter.
 - iii) While such discussion is taking place, be in, or in the close vicinity of the room in which the matter is being discussed.
 - iv) Vote in relation to the matter.
- A Member of the Strategy Group who has disclosed an interest in a matter may, by permission of the Strategy Group, attend during proceedings of the Strategy Group on the relevant matter in order to ask or answer questions, provided that the meeting is open to the public, the Member withdraws from the room after asking or answering the questions, and the Member does not in any other way take part in any debate or vote on the matter.

10. Reporting to LCLGA Board

The LCRMC Strategy Group Minutes will be provided to the LCLGA for endorsement and/or consideration of recommendations of the Strategy Group.

11. Program Evaluation

Evaluation of LCRMC Programs will be based on evidence collected as part of delivery of program, projects, training, and other activities.

- The outcomes will be provided to the Strategy Group to refine and develop future programs
- The outcomes will be shared with the Limestone Coast Economic Development Group.

12. Financial Responsibility

The Strategy Group has no authority to expend funds.

The Strategy Group shall each year consider the financial requirements and submit this request

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to the LCLGA Board for determination.

13. Delegation of Powers

The Board pursuant to Section 44 (2)(a) of the Local Government Act, 1999, delegates to the Committee, for the purpose of achieving its aims and objectives, and subject always to the provisions of the Local Government Act, the following powers:

- To establish Sub-Committees for specific purposes. Each Sub-Committee must have at least one Member of the Strategy Group as part of its membership.

14. Dissolution

The LCLGA Board will consult and work with the LCRMC to develop transitional arrangements if they decide to cease support for the cluster.

15. Liability of Members

In accordance with Section 41(12) and (13) of the Local Government Act 1999, no civil liability attaches to a member of a Committee for an honest act or omission in the exercise, performance or discharge, or purported exercise, performance or discharge, of the member's or Strategy Group's powers, functions or duties. Further, a liability that would, but for this clause attach to a member of a Strategy Group attaches instead to the Association.

16. Alteration of Terms of Reference

The Board, may, at any time, either on its own initiative or at the request of the Strategy Group, alter, delete or add to any provisions of these Terms of Reference. In doing so, the Board will consult with the Strategy Group prior to adoption.

Draft

Draft Minutes of the LGA Board of Directors Meeting held on Thursday 19 September 2019 at 1:00 pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide

1. Welcome, Present & Apologies

The President opened the meeting at 1.00 pm and welcomed members and staff.

1.1 Present

Mayor Sam Telfer	Director / LGA President
Mayor Gillian Aldridge OAM	Director / Office of the Immediate Past President
Mayor Kevin Knight	Director
Mayor Peter Matthey OAM	Director (<i>via Video conference</i>)
Mayor Clare McLaughlin	Director
Mayor David O'Loughlin	Director
Mayor Keith Parkes	Director
Mayor Karen Redman	Director / Chair of GAROC
Mayor Erika Vickery OAM	Director / Chair of SAROC

LGA Secretariat:

Matt Pinnegar	Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance / Mutual
Steve Nolis	Executive Director Commercial
Lisa Teburea	Executive Director Public Affairs
Lea Bacon	Director Policy
Stephen Smith	Director Policy
Alicia Stewart	Director Governance & Legislation
Andrew Wroniak	Director Corporate Services
Astrid Crago	Administration Coordinator (Governance) (<i>minutes</i>)

1.2 Apologies & Absences

Mayor Jan-Claire Wisdom	Director
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2. Minutes of Previous Meeting

2.1 Minutes of Meeting held on 28 August 2019

Moved Mayor Aldridge Seconded Mayor Vickery that the LGA Board of Directors confirms the minutes of the meeting held on 28 August 2019 as a true and accurate record of the proceedings held.

Carried

2.2 Resolutions and actions from previous meetings

Moved Mayor Knight Seconded Mayor Parkes that the LGA Board of Directors notes progress with resolutions resulting from the meeting of 28 August 2019 and outstanding resolutions from earlier meetings.

Carried

3. LGA Updates

3.1 Report from the LGA President – September 2019

The President provided a verbal update on the report.

Moved Mayor O'Loughlin Seconded Mayor Aldridge that the LGA Board of Directors notes the verbal update and the report.

Carried

3.2 ALGA Update

Mayors Vickery, Redman and O'Loughlin provided verbal updates on the meeting held on 12 September 2019.

Moved Mayor Vickery Seconded Mayor Redman that the LGA Board of Directors notes the verbal update.

Carried

3.3 Report from the LGA CEO

The CEO provided a verbal update on the report.

Moved Mayor Aldridge Seconded Mayor McLaughlin that the LGA Board of Directors notes the report.

Carried

4. Reports from Bodies Established Pursuant to the LGA Constitution

4.2 GAROC Committee

GAROC Committee Chairperson, Mayor Karen Redman gave a verbal update.

Draft

Moved Mayor Redman Seconded Mayor O'Loughlin that the LGA Board of Directors notes the draft minutes of the Greater Adelaide Region Organisation of Councils (GAROC) Committee meeting held on 2 September 2019.

Carried

4.3 SAROC Committee

SAROC Committee Chairperson, Mayor Erika Vickery gave a verbal update on the meeting held earlier that day.

Moved Mayor Vickery Seconded Mayor Redman that the LGA Board of Directors notes the verbal update.

Carried

Mayor Vickery tabled a SAROC report on Crown Land from the meeting held earlier that day.

Mayor Vickery advised that at its meeting on 19 September 2019 the SAROC Committee resolved to request that the LGA Board of Directors agree to place the following item of business on the agenda and be recommended to the LGA Annual General Meeting:

4.3.1 Proposed Item of Business – Crown Lands as Economic Drivers

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board of Directors approves the following item of business to be included on the agenda for the LGA Annual General Meeting to be held on 31 October 2019:

That the Annual General Meeting requests the LGA to write to the Minister for Environment and Water requesting the State Government work in partnership with Local Government to undertake a comprehensive review of all Crown Lands with the aim of identifying areas of under-utilised Crown Land which could be made available to help stimulate economic development in regional areas.

Carried

6. Proposed Items of Business submitted by Member Councils

Nil.

7. Reports for Discussion

7.1 Review of the Impacts of Infill Development

Moved Mayor Aldridge Seconded Mayor O'Loughlin that the LGA Board of Directors approves the following item of business to be included on the agenda for the LGA Annual General Meeting to be held on 31 October 2019:

Draft

That the Annual General Meeting requests the LGA:

- 1. to write to the Minister of Planning to seek, in conjunction with local government, a comprehensive review of the cumulative impacts of infill development in South Australia to inform evidence-based decision making about the capacity of identified infill areas to sustain further growth and development;*
- 2. to request the preparation of a new State Planning Policy for Infill Development under the Planning, Development and Infrastructure Act 2016; and*
- 3. to advocate to and work with the State Planning Commission to ensure that South Australia's planning system reflects leading practice and that the Planning and Design Code and associated instruments deliver quality planning and design outcomes that improve the amenity, liveability and sustainability of communities.*

Carried

7.2 Dog Registrations

Moved Mayor Aldridge Seconded Mayor Knight that the LGA Board of Directors writes to the Minister for Environment and Water requesting:

1. the operational review provided for under section 90A of the Dog and Cat Management Act 1995 (SA) be commenced during 2019;
2. the following information regarding the operational review;
 - a) the timing of the upcoming review;
 - b) the local government consultation guidelines for this review; and
 - c) the development of an arrangement between the LGA and the Department for Environment Water that enables the LGA to coordinate the consultation for the operational review with local government;
3. the operational review includes investigations into amending the Act to consider;
 - a) dog registrations becoming due 12 months from the date the dog was registered; and
 - b) Dog and Cats Online (DACO) to automatically advise an individual when additional council approval is required when registering a dog or cat.

Carried

7.3 LGA draft submission – review of the Local Nuisance and Litter Control Act 2016

Moved Mayor Redman Seconded Mayor Parkes that the LGA Board of Directors:

1. notes the information provided in this report on LGA draft submission – review of the Local Nuisance and Litter Control Act 2016; and

Draft

2. endorses the LGA draft submission– review of the Local Nuisance and Litter Control Act 2016

Carried

2.00pm Ms Rosina Hislop joined the meeting.

5. Invited Guest Speakers

Ms Rosina Hislop, Independent Chair of the LGA Audit & Risk Committee addressed the meeting and answered questions about the financial information contained within the 2018-19 Annual Report (Item 7.8).

2.16pm Ms Hislop left the meeting.

7. Reports for Discussion (cont.)

7.4 LGA Submission – Heritage in Transition Practitioner Guide

Moved Mayor Redman Seconded Mayor Vickery that the LGA Board of Directors:

1. notes the report on the LGA Submission – Heritage in Transition Practitioners Guide; and
2. endorses the LGA Submission - Heritage in Transition Practitioners Guide being provided to the Minister for Planning and the State Planning Commission.

Carried

7.5 LGA Submission: Productivity Commission Local Government Inquiry – Draft Report

Moved Mayor Vickery Seconded Mayor O’Loughlin that the LGA Board of Directors:

1. notes the report;
2. notes the LGA Secretariat’s proposed process for consultation with member councils; and
3. authorises the LGA CEO and the President to finalise the submission in response to the draft report by 25 October 2019.

Carried

7.6 LGA Advocacy Plan 2019 - 2023

Lisa Teburea, Executive Director Public Affairs spoke to Directors about including coastal management issues in the Advocacy Plan.

Moved Mayor O’Loughlin Seconded Mayor Redman that the LGA Board of Directors:

1. notes the report; and
2. endorses the LGA Advocacy Plan 2019 – 2023 with the inclusion of coastal management.

Carried

7.7 Local Government Research & Development Scheme

Mayor Knight gave a verbal update of the August meeting of the Local Government Research and Development Scheme Advisory Committee.

2.33pm Mayor O’Loughlin left the meeting.

Moved Mayor Knight Seconded Mayor Aldridge that the LGA Board of Directors:

1. accepts the recommendations of the Local Government Research & Development Scheme Advisory Committee, to:
 - a) approve offers of funding to those proposed projects as recommended in the attached list from the applications for the 2019-20 sector (external) round of the Local Government Research and Development Scheme;
 - b) endorse and implement the recommendations of the Local Government Research & Development Scheme Projects' Evaluation report from Hudson Howells; and
 - c) authorise the LGA President to sign a draft amended Memorandum of Understanding with the Treasurer, that reflects:
 - committal of the LGFA Act to the Treasurer (rather than to the Finance Minister as it was prior to the 2018 State election)
 - the abolition of the role of Vice-President from the LGA Constitution; and
 - abolition of the ‘rubble royalties’ stream of income to the Scheme from 30 June 2019.
2. approves the allocation of \$100,000 from the reserve balance of the Local Government Research & Development Scheme for a new project, to be managed by the LGA Secretariat, to produce:
 - a) a sector-wide asset management and financial planning ‘Maturity Assessment Report’; and
 - b) a Model Infrastructure and Asset Management Plan with model templates.

2.35pm Mayor O’Loughlin returned to the meeting.

Carried

2.40pm the meeting was adjourned for a short break.

2.46pm the meeting was resumed.

7.8 2018-19 LGA Annual Report

Andrew Wroniak, Director Corporate Services gave a presentation on the financial information in the report.

Moved Mayor Matthey Seconded Mayor Aldridge that the LGA Board of Directors:

1. adopts the 2018-19 LGA Annual Report;
2. notes the end of year result for the LGA secretariat is a \$345,000 deficit compared to a budgeted deficit of \$366,000. After including projects the LGA parent entity is reporting a deficit of \$1,103 million due to the net expenditure of project reserves;
3. authorises the President and Chief Executive Officer certify the 2018/19 Financial Statements for the LGA, LGASA Mutual and the Mutual Liability Scheme (LGAMLS) and Workers Compensation Scheme (LGAWCS) and sign the Statements by the Board for the year ended 30 June 2019; and
4. requests that copies of the Annual Report be made available to councils at the 2019 LGA Annual General Meeting.

Carried

7.9 SAROC Annual Report 2018-19

Moved Mayor O'Loughlin Seconded Mayor Vickery that the LGA Board of Directors notes the South Australian Region Organisation of Councils Annual Report for the period 2018-19.

Carried

7.10 GAROC 2018-19 Annual Report

Moved Mayor Redman Seconded Mayor Aldridge that the LGA Board of Directors notes the Greater Adelaide Region Organisation of Councils (GAROC) committee's 2018-19 Annual Report.

Carried

7.11 CEO Advisory Group – Annual Report

Moved Mayor O'Loughlin Seconded Mayor Knight that the LGA Board of Directors notes the report.

Carried

7.12 Amendments to LGA Constitution and Ancillary Documents

Moved Mayor Aldridge Seconded Mayor Redman that the LGA Board of Directors:

1. approves the proposed amendments to the LGA Constitution, GAROC Terms of Reference, SAROC Terms of Reference and LGA Meeting Procedures; and
2. endorses the following item of business to be included in the agenda for the LGA Annual General Meeting to be held on 31 October 2019:

Draft

That the Annual General Meeting adopts amendments, as presented, to the:

- a. *LGA Constitution*
- b. *GAROC Terms of Reference*
- c. *SAROC Terms of Reference, and*
- d. *LGA Meeting Procedures*

with the amendments to the LGA Meeting Procedures to take effect upon conclusion of the Annual General Meeting, and with the amendments to the LGA Constitution, GAROC Terms of Reference and SAROC Terms of Reference to take effect upon approval by the Minister.

Carried

7.13 2019 Annual General Meeting (AGM) Agenda Reports

Moved Mayor Redman Seconded Mayor Parkes that the LGA Board of Directors approves the agenda items outlined in this report being submitted for consideration at the 2019 LGA Annual General Meeting.

Carried

8. Confidential Reports

8.1 Grounds for moving into confidence

Moved Mayor Seconded Mayor Redman that the LGA Board of Directors resolves to consider the following items in confidence/in camera being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to these items to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, be excluded from attendance at the meeting:

1. Agenda Item 8.2 - Confidential Minutes of Previous Meetings;
2. Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings;
3. Agenda Item 8.4 - LGA Audit and Risk Committee Confidential Minutes of Meeting;
4. Agenda Item 8.5 - LGASA Mutual Board Confidential Minutes of Meeting;
5. Agenda Item 9.1 – LGA CEO Performance and Remuneration Review for the Period 1 July 2018 to 30June 2019

Carried

There were no observers present to leave.

8.2 Confidential Minutes of previous meetings

Moved Mayor Aldridge Seconded Mayor Parkes that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. confirms the confidential minutes of the meeting of 28 August 2019 as a true and accurate record of the proceedings held; and
3. having considered Agenda Item 8.2 - Confidential Minutes of Previous Meetings in confidence resolves to retain the attachment and discussion in confidence within the parameters of the original resolutions contained within.

Carried

8.3 Confidential Resolutions and Actions from previous meetings

Moved Mayor Redman Seconded Mayor Aldridge that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes progress of confidential resolutions resulting from the meeting of 28 August 2019 and outstanding confidential resolutions from earlier meetings including the LGA Executive Committee; and
3. having considered Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings in confidence resolves to retain the report in confidence within the parameters of the original resolutions contained within; and release the resolution.

Carried

8.4 LGA Audit & Risk Committee Confidential Minutes of Meeting

Moved Mayor Redman Seconded Mayor Knight that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the confidential minutes of the LGA Audit and Risk Committee meeting held on 10 September 2019; and
3. having considered Agenda Item 8.4 LGA Audit and Risk Committee Confidential Minutes of Meeting in confidence resolves to retain the attachment in confidence indefinitely.

Carried

8.5 LGASA Mutual Board Confidential Minutes of Meeting

Moved Mayor Vickery Seconded Mayor Redman that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the confidential minutes of the LGASA Mutual Board meeting held 10 September 2019;
3. resolves that all decisions of the Board of LGASA Mutual Pty Ltd set out in the LGASA Mutual Board Minutes which relate to the management of the Schemes are ratified and adopted as decisions of LGASA; and
4. having considered Agenda Item 8.5 – LGASA Mutual Board Confidential Minutes of Meeting in confidence resolves to retain the attachment in confidence within the parameters of the original resolution contained within.

Carried

9. Late Reports

- 9.1 LGA CEO Performance and Remuneration Review for the Period 1 July 2018 to 30 June 2019

10. Questions With / Without Notice

Nil.

11. Any Other Business

Nil.

12. Calendar of upcoming Key Dates

Conference & AGM	30-31 October
GAROC Committee	4 November
Audit & Risk Committee	6 November
CEO Advisory Group	7 November
SAROC Committee	20 November

Draft

13. Next Meeting

The next meeting of the LGA Board of Directors will be held on Thursday 17 October 2019 at 1.00 pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

14. Close

The meeting was declared closed at 4:00 pm.

Minutes confirmed

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Chairperson signature

Date

Draft

Draft Minutes of the South Australian Region Organisation of Councils (SAROC) Committee meeting held at 10.00am on Thursday 19 September 2019 in the Boardrooms at Local Government House, 148 Frome Street, Adelaide

1. Welcome, Present & Apologies

The Chairperson opened the meeting at 10:00am and welcomed members and staff.

1.1 Present

SAROC Committee

Mayor Erika Vickery OAM*	Member / Chairperson
Mayor Dave Burgess	Member
Mayor Dean Johnson	Member
Mayor Peter Matthey OAM*	Member – <i>via Video Conference</i>
Mayor Clare McLaughlin*	Member
Mayor Bill O'Brien	Member
Mayor Keith Parkes*	Member
Mayor Glen Rowlands	Member
Mayor Richard Sage	Member
Mayor Sam Telfer*	Member / LGA President

* LGA Board Director

Regional Executive Officers

Tony Wright	Limestone Coast LGA
Tim Smythe	Murraylands & Riverland LGA
Graeme Martin	Southern & Hills LGA

LGA Secretariat

Matt Pinnegar	Chief Executive Officer
Lisa Teburea	Executive Director, Public Affairs
Lea Bacon	Director, Policy
Stephen Smith	Director, Policy
Belinda Caruana	Senior Policy Officer – Public Health
Astrid Crago	Administration Coordinator (minutes)
Melissa Dahmen	Executive Assistant (observer)

1.2 Apologies and Absences

Mayor Peter Hunt	Member
Mayor Leon Stephens	Member

Draft

2. Minutes of Previous Meeting

2.1 Minutes of Meeting – Held on 17 July 2019

The Circular Resolution of 4 September 2019 was tabled.

That the South Australian Regional Organisation of Councils Committee:

- 1. endorses the South Australian Regional Organisation of Councils Annual Report for the period 2018-19; and*
- 2. provides a copy of the Annual Report to the LGA Board of Directors in accordance with the SAROC Terms of Reference, clause 9.10.3.*

Moved Mayor Sage Seconded Mayor McLaughlin that the SAROC Committee confirms the minutes of its meeting held on 17 July 2019 and the Circular Resolution of 4 September 2019 as a true and accurate record of the proceedings held.

Carried

2.2 Resolutions and Actions from Previous Meetings

Stephen Smith, Director Policy gave verbal updates on items requested by members.

Moved Mayor Johnson Seconded Mayor O'Brien that the SAROC Committee notes progress with resolutions resulting from the meeting of 17 July 2019 and previous meetings of the SAROC Committee.

Carried

3. Invited Guest Speakers

Hon Tim Whetstone, Minister for Primary Industries and Regional Development joined the meeting at 11am.

Minister Whetstone, Minister for Primary Industries and Regional Development addressed the meeting about the drought and State Government assistance, Biosecurity and the proposed State Snapper ban. He also answered questions from members.

The Chair thanked the Minister.

4. Regional Executive Officers' Update

Mr Graeme Martin, Southern & Hills LGA provided a verbal update on the meeting held 18 September 2019.

A communique to SAROC member from the Regional Executive Officers Forum was tabled.

Draft

5. Proposed Items of Business Submitted by Member Councils

Nil.

6. Reports for Discussion

6.1 SAROC Annual Plan – Progress Report

Lisa Teburea, Executive Director Public Affairs gave a verbal update.

The LGA President gave a verbal update on the State Government's consultation and activities regarding the forthcoming Regional Development Strategy.

Moved Mayor Parkes Seconded Mayor McLaughlin that the SAROC Committee notes the SAROC Annual Business Plan –Progress Report.

Carried

6.2 Crown Lands as Economic Drivers

Stephen Smith, Director Policy gave a verbal update.

Moved Mayor Burgess Seconded Mayor Sage that the SAROC Committee requests the approval of the LGA Board of Directors for the following item of business, as amended, to be included on the agenda for the LGA Annual General Meeting to be held on 31 October 2019:

That the Annual General Meeting requests the LGA to write to the Minister for Environment and Water requesting the State Government work in partnership with Local Government to undertake a comprehensive review of all Crown Lands with the aim of identifying areas of Crown land which could be made available to help stimulate economic development in regional areas.

Carried

6.3 Drought Communities Program

There was general discussion.

Moved Mayor Johnson Seconded Mayor O'Brien that the SAROC Committee:

1. writes to the Prime Minister thanking the Australian Government for their support through the Drought Community Support Initiative; and
2. seeks a meeting as a matter of urgency between the LGA President, Chair of SAROC and the Hon. David Littleproud MP Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management to:
 - a. explain the current circumstances facing regional SA communities with regards the continuing rainfall deficiencies,



Draft

- b. discuss issues of equity and clarity on the decision-making process for the current and any future Drought Community Support Initiatives with regards South Australia, and
3. identify a process for partnering with Regional Development South Australia for continuity planning and identification of regional strategic projects that are scoped and ready for activating when funding opportunities occur; and
4. writes to local Federal Members of Parliament thanking them for their support and request their support in highlighting to the Federal Minister for Water Resources the current impacts of the drought in South Australia.

Carried

6.4 Rural Medical Workforce Plan Consultation

Moved Mayor Johnson Seconded Mayor Burgess that the SAROC Committee:

1. notes the report on Rural Medical Workforce Plan Consultation; and
2. endorses the LGA's draft submission to the Consultation Draft Rural Medical workforce Plan (RMWP).

Carried

7. Confidential Reports

Nil.

Draft

8. Late Reports

8.1 SA Regional Waste Management Strategy

Moved Mayor O'Brien Seconded Mayor Rowlands that the SAROC Committee approves:

1. the Legatus Group to manage the delivery of a draft SA Regional Waste Management Strategy in partnership with others including the LGA and SA Regional Organisations of Councils subject to being able to secure the required resources; and
2. the allocation of up to \$30,000 from the SAROC budget to the Legatus Group subject to the Legatus Group being able to develop a project brief and scope of work for the delivery of a draft SA Regional Waste Management Strategy.

Carried

8.2 SA Coastal Councils Alliance

Moved Mayor Burgess Seconded Mayor Parkes that the SAROC Committee:

1. accepts this late item; and
2. recommends that this item is deferred to the November 2019 SAROC meeting to allow the LGA Secretariat to examine the resource/ cost implications of the proposal on the LGA Secretariat/ Board of Directors/ GAROC/ SAROC.

Carried

8.3 Inquiry into jobs for the future in Regional Areas

Moved Mayor Burgess Seconded Mayor Parkes that the SAROC Committee:

1. notes the report; and
2. endorses the LGA submission to the Senate Select Committee's Inquiry into Jobs for the Future in Regional Areas.

Carried

9. Any Other Business

9.1 Planning & Design Code

Stephen Smith Director Policy addressed the Committee about the impending release of the Planning and Design Code for public consultation and the feedback that has been received from regional members about the consultation timeframe.

Moved Mayor Rowlands Seconded Mayor McLaughlin that the SAROC Committee request the LGA President write to the Chair of the State Planning Commission requesting that Phase 2 of the implementation of the Planning &

Draft

Design Code until July 2020 to allow more thorough collaboration and consultation with regional councils.

Carried

10. Next Meeting

The next meeting of the SAROC Committee will be held on Wednesday 20 November 2019 at 4.00pm at Copper Coast Council Offices, 51 Taylor Street, Kadina.

11. Close

The meeting was declared closed at 12.21pm.

Minutes confirmed

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Chairperson signature

Date

SAROC Committee Meeting – Key Outcomes Summary – 19 September 2019

Guest Speaker – Hon Tim Whetstone, Minister for Primary Industries and Regional Development

The Hon Tim Whetstone, Minister for Primary Industries and Regional Development addressed the meeting about the drought and State Government assistance, biosecurity, and the proposed ban on Snapper. He also answered questions from members about topical issues in the Primary Industries and Regional Development portfolios.

Crown Lands as Economic Drivers

The committee requested the approval of the LGA Board of Directors for the following item of business to be included on the agenda for the LGA Annual General Meeting to be held on 31 October 2019: That the Annual General Meeting requests the LGA to write to the Minister for Environment and Water requesting the State Government work in partnership with Local Government to undertake a comprehensive review of all Crown Lands with the aim of identifying areas of Crown land which could be made available to help stimulate economic development in regional areas.

Drought Communities Program

SAROC agreed to write to the Prime Minister thanking the Australian Government for their support through the Drought Community Support Initiative to seek a meeting as a matter of urgency between the LGA President, Chair of SAROC and the Hon. David Littleproud MP Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management to:

- explain the current circumstances facing regional SA communities with regards the continuing rainfall deficiencies, and
- discuss issues of equity and clarity on the decision-making process for the current and any future Drought Community Support Initiatives with regards South Australia

SAROC will also identify a process for partnering with Regional Development South Australia for continuity planning and identification of regional strategic projects that are scoped and ready for activating when funding opportunities occur and write to local Federal Members of Parliament thanking them for their support and request their support in highlighting to the Federal Minister for Water Resources the current impacts of the drought in South Australia.

Rural Medical Workforce Plan Consultation

The committee noted the report on Rural Medical Workforce Plan Consultation and endorsed the LGA's draft submission to the Consultation Draft Rural Medical workforce Plan (RMWP).

SA Regional Waste Management Strategy

The committee agreed that the Legatus Group would manage the delivery of a draft SA Regional Waste Management Strategy in partnership with others including the LGA and SA Regional Organisations of Councils subject to being able to secure the required resources. They also discussed the allocation of up to \$30,000 from the SAROC budget to the Legatus Group subject to the Legatus Group being able to develop a project brief and scope of work for the delivery of a draft SA Regional Waste Management Strategy.

Inquiry into jobs for the future in Regional Areas

The committee endorsed the LGA submission to the Select Senate Inquiry into Jobs for the Future in Regional Areas.

Planning and Design Code

The committee requested that the LGA President write to the Chair of the State Planning Commission requesting that Phase 2 of the implementation of the Planning & Design Code until July 1 2020 to allow more thorough collaboration and consultation with regional councils.

9.3 EXECUTIVE OFFICER REPORT

BACKGROUND

The Executive Officer commenced on 3rd of June it was agreed with the President that the initial focus would be on:

1. Ensuring the end of year financials are up to date and ready for audit and that we are setup for 2019/20.
2. Develop networks and knowledge.
3. Develop a new strategic plan.

In addition to this it has been a particularly busy period with state and federal inquiries.

It was particularly pleasing to note the following:

- The end of financial year audit produced an unqualified audit opinion. This is the first time LCLGA has achieved this in several years.
- The audit identified several areas for process and policy improvement, the majority of which had already been identified and several already addressed. Notwithstanding this one of the recommendations in these Board papers is to establish an Audit and Risk Committee to help test, inform and advise on the effectiveness of our policies and internal controls and risk management.
- The strategic planning workshop and member engagement has received very positive feedback from attendee's.
- We have been able to manage our resources to sustain BAU delivery whilst also engaging in intermittent workloads from inquiries, events and the strategic planning process.
- LCLGA were successful in having two funding proposals accepted by the LGASA R&D fund for Coastal Alliances and to develop a model to assess the risks and opportunities for a regional MRF.
- Success in securing the SEGRA conference for 2020.
- The success of the One Night Stand, our congratulations to the Naracoorte Lucindale Council and community on the event.

The proposed focus for the next few months is:

- Completing the strategic plan,
- Implementing organisational and resource outcomes from the plan,
- Completing the Joint Planning Board agreements,
- Progressing areas in the strategic plan that are not in the business plan,
- Ensuring our internal processes and controls are effective and up to date,
- Ensuring projects are delivering their agree outcomes,
- Continuing to develop networks and represent the LCLGA in various forums.

Key activities in the last two months (meeting and engagements)

- CEO Forum.
- Regional Executive Officers meeting.
- Attended and presented at the SEGRA conference in Barooga, NSW.
- Ministers briefing on Skilled Regional Migration.
- Launch of the Timber Industry Action Agenda with Tony Pasin and other invited guest.
- Presentation and discussion with CEOs and on regional data strategy.
- Green Triangle Freight Action Plan meeting.
- AC.Care Board Meeting, I have also been co-opted to provide advice to their Infrastructure and Asset Management Working Group.
- CEO RDALC.
- RDALC BioEnergy Connect Program (I am on the committee).
- Strategic Planning Workshop – preparation, delivery and drafting .
- End of financial year preparation.
- Limestone Coast Housing Round Table.
- Limestone Coast and Murray Mallee Zone Emergency Management Committee meeting.
- SMLC Steering Committee meeting.
- Preparation and meetings to develop our submission to the Select Committee on Matters relating to the Timber Industry in the Limestone Coast of South Australia.
- RAI's Migration Director, Shyla Vohra and PIRSA
- Robe Council stakeholder meeting to explore coastal data options.
- Environmental scanning meetings with Mayors and CEO's.
- CEDA Forum: temporary migration & Australia's workforce.
- Meetings with auditors.
- MC for the inaugural Limestone Coast Lawn Bowling Club Presidents forum in Penola.
- Meeting Red Meet Cluster Steering Committee.
- Coastal Inundation Mapping workshop.
- SA Coastal Alliance coordination meeting.
- SAROC Board meeting.
- LC Economic Development Group meeting.
- Site visit AC.Care Community Centre.
- Represented LCLGA at the Police Remembrance Day.
- Skype meeting UniSA waste management projects and capability.
- Meeting with Flinders University on their
- Discussions with Nick McBride and Travis Fatchen (Troy Bells advisor) on a range of matters.
- Meeting Australian High Commissioner to Pakistan (co-host with RDALC).

9.4 2020-2025 STRATEGIC PLAN UPDATE

BACKGROUND

The LCLGA is currently reviewing its strategic plan.

This is both appropriate in terms of the political cycle, appointment of new Mayors and CEOs, a new Executive Officer and also because it is a requirement under our charter and the Local Government Act.

Initial work in terms of situational analysis and environmental scanning has been conducted via member interviews, stakeholder discussions, review of reports providing insights into our external operating environment.

A Board and CEO workshop was held in September where the identified issues were explored using the how, what and why model.

The collaboration, energy and thinking in the workshop, from my perspective, was outstanding with some very aligned and clear thinking about the future direction and opportunities for the LCLGA and our members.

The why (we exist) is:

“Collectively Building Stronger Communities”

Further insight was collected on **how** we do things and **what** we do.

Themes and priorities around collaboration, shared outcomes, shared services, shared resources, waste management, enabling community growth emerged, strong and effective advocacy, shared learning, capturing value in local communities, climate change adaptation were some of the outputs from the session.

Importantly there was very clear and aligned thinking about how we test our decisions to deploy resources and what responsibilities we take on. This is a test that will ultimately apply to existing and new opportunities to keep, stop or start doing things. Since the workshop there has been further feedback on how to retain opportunities i.e. don't say stop or no but apply a relative priority framework, so they are not lost.

We are shaping the information from the workshop into a draft strategy, however before this can be completed there needs to be some more work on the “what”.

From the workshop an early draft decision process was developed which has been shared with the CEO's who have provided feedback. Once the model is in a more developed state it is proposed to have a further meeting to apply the model to help identify the activities we will continue to support or change. To reduce the time burden this meeting could be conducted via zoom and offer a few different times to engage in the process. I have used this approach previously with Water Corporation Chairs and MD's with good outcomes.

Proposed next steps

- Complete decision tool by the 11/10/19.
- Test the tool with members and Distribute Draft Strategy (without the “what” completed) 25/10/19.

- Draft Strategy with “what”, resource implications, financials and organisational impacts 1/11/19.
- If high level of support, then finalise strategy and depending on feedback may progress to out of session approval to commence implementation ahead of the next Board meeting.
- If further rework is required, then there is time to complete this before the December Board meeting.

KEY ISSUES

- Completing the strategy is a priority to ensure we are focusing our limited resources on the most valuable activities for our members.
- There is a significant energy for the plan and optimism for the future possibilities we can deliver and create.
- In any new strategy there are always impacts on resources and structure which need to be managed in an open and transparent way as decisions are made.

RECOMMENDATION

The report is provided for information purposes and noting.

9.5 CLIMATE ADAPTATION PROJECT OFFICER REPORT

BACKGROUND

As other regions in Australia, the Limestone Coast's coastal settlements are vulnerable to the impacts of coastal inundation, flooding and erosion due to projected sea level rise and storm surge.

Draft coastal flood maps demonstrating six sea level rise scenarios were presented to coastal councils (District Council of Grant, Wattle Range Council, Robe District Council and Kingston District Council) in early September. Initial estimates of the potential land areas impacted by sea level rise will help councils in planning for coastal development, coastal adaptation, coastal protection and conservation strategies.

On Wednesday 11th September, four coastal councils met with the LCLGA Climate Adaptation Project Officer and representatives from Department of Environment and Water's Coastal and Marine Branch and Climate Change Science Unit, and the LGA Mutual Liability Scheme to discuss the strategic implications of the flood maps and next steps. Workshop notes are attached.

KEY ISSUES

- The flood maps, using bathtub modelling application, reveal a range of vulnerabilities to sea level rise from minimal to extreme
- Flood maps are important piece of information to assist councils, development planners, coastal managers, emergency management agencies to identify solutions for enhancing resilience and risk management.
- There are limited resources and expertise among council staff in data interpretation and effective communication/engagement with community about coastal hazard risks appear to be a great challenge for the region.
- The workshop discussed:
 - i) Supporting councils to improve their understanding of coastal hazards, risks and liabilities associated with impacts of projected sea level rise;
 - ii) Assisting councils in data interpretation and planning;
 - iii) Supporting councils in their communication and educating of coastal communities about coastal hazard risks and adaptation options.
- Coastal councils are currently considering the support they need in making use of the flood mapping in strategic planning and community education.

UPCOMING WORK

Coastal flooding mapping viewer

- Determine design, layers and functionality of the map viewer.
- Identify supportive information to be incorporated into the web application e.g. existing coastal adaptation strategy, coastal protection, coastal planning and coastal management.
- Deliver first draft of flood mapping viewer to coastal councils and provide feedback to web application developer for improvement.

Understanding of coastal hazards and data interpretation

- Identify the support needed to enhance understanding of coastal hazards, risks and liabilities associated with flooding and erosion due to projected sea level rise and storm surge with our coastal members.
- Facilitate communication and engagement between councils, Department of Environment and Water and LGA Mutual Liability Scheme.

- Assist councils with data interpretation and technical support.

Communication and community engagement

- Develop a template (in form of infographic or factsheet) about coastal flooding and its implications to ensure consistent and clear messages to community
- Engage with the LGA and DEW on regional needs and shared priorities
- Support councils in planning for community engagement strategy as requested

RECOMMENDATION

The report is provided for information purposes and noting.

9.6 STARCLUB FIELD OFFICER REPORT

BACKGROUND

The Star Club and Sports Academy is funded by the Office of Recreation and Sport and the seven Limestone Coast Councils.

We provide ongoing support, training and resources to recreation clubs in the Limestone Coast with Governance, Funding, Volunteer protection, recruitment and retention, Child Safe Laws, Strategic Planning and general sustainability of a sporting club. This is done in partnership and with resources from the Office of Recreation and Sport.

We also run the Limestone Coast Regional Sporting Academy. The Academy provides young athletes in the Limestone Coast Region with Programs, Education, Physical Testing and Sport Specific Skill Based Programs to help them achieve their goals in elite sport and make them leaders in our communities.

KEY ISSUES

- Successful applicants for Round 47 of the Active Club Program were announced in August with \$132,672 being injected into Limestone Coast Clubs in this round alone. Please see attachment 1 for a list all successful applications.
- The 2019–20 Community Recreation and Sport Facilities Program successful applicants were announced in September with \$64,600 allocated to the Naracoorte and District Basketball Association for Court Upgrades. Please see attachment 2 for a list of all successful applications.
- The LCRSA Advisory Committee will meet for the first time on the 14th October. The role of this committee is to provide advice and support for the Academy as it continues to grow.
- Applications for the Limestone Coast Regional Sports Academy (LCRSA) 2019-20 Program open on 30th September and close on the 31st October. The Academy plans to grow from 42 athletes to 80 athletes with the inclusion of SASI Cycling and Tennis SA sport specific programs. This growth is an agreed target in our funding agreement which will be monitored closely to determine the resource impact from supporting these additional athletes.
- The Academy has formed a partnership with local foundation Four Reasons Why and will offer 5 At Risk or Low Socio Economically affected athletes with a full scholarship with the Academy. This cost is being covered by the Four Reasons Why Foundation.
- Member for Mount Gambier Troy Bell MP recently rose to speak in Parliament in support of the Academy program. The Academy is currently funded until the end of 2020 and will need to secure funding through the State Government, Local Government and Private Sponsorship to ensure the program can be adequately staffed and resourced in the upcoming years. For the full transcript of Mr. Bell's speech, please see attachment 3.

RECOMMENDATION

The report is provided for information purposes and noting.

Office for Recreation, Sport and Racing

Active Club Program – Round 47 – Successful Applicants (in alphabetical order)

SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Adelaide Harriers Little Athletics Centre Incorporated	Adelaide Harriers Discus Cage	\$19,382
Adelaide Jokers Ice Hockey Club Incorporated	To assist with program and equipment funding	\$5,000
Adelaide Olympic Football Club Incorporated	To assist with program and equipment funding	\$5,000
Adelaide Roller Derby Incorporated	To assist with program and equipment funding	\$3,000
Adelaide Soaring Club Incorporated	To assist with program and equipment funding	\$3,250
Adelaide Triathlon Club Incorporated	To assist with program and equipment funding	\$4,000
Adelaide University Judo Club Incorporated	Establishment of a world-class judo training mat under surface	\$12,740
Adelaide Warriors Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Arno Bay Community Sporting Association Incorporated	Energy efficient lighting	\$7,551
Atlantis Masters Swimming Club Incorporated	To assist with program and equipment funding	\$5,000
Australian Dancing Society Limited	To assist with program and equipment funding	\$5,000
AVV Millennium Fundraising and Social Committee Incorporated	To assist with program and equipment funding	\$5,000
Barmera Golf Club Incorporated	Barmera Golf Club Solar Project	\$22,500
Barmera Golf Club Incorporated	To assist with program and equipment funding	\$5,000
Beachport Bowling Club Incorporated	Solar Installation Project	\$12,527
Bedrock Water Ski Club Incorporated	Install club marine docking system	\$25,000
Berri Swimming Club Incorporated	To assist with program and equipment funding	\$5,000
Blackwood Tennis Club Incorporated	Hewett Sports Ground – Tennis Courts 5 & 6 Lighting	\$25,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Blue Lake Sports Club Incorporated	Upgrade of Lighting System	\$20,000
Brahma Lodge Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Brighton District Table Tennis Club Incorporated	Sports Flooring Upgrade for Brighton District Table Tennis Club	\$25,000
Broadview Football Club Incorporated	Stage 2 - Change Room Upgrades	\$22,500
Burnside Hockey Club Incorporated	To assist with program and equipment funding	\$5,000
Burnside Kindergym Incorporated	To assist with program and equipment funding	\$2,500
Campbelltown City Soccer & Social Club Incorporated	Tiered aluminium seating for Joe Natale Balcony	\$25,000
Campbelltown Squash Club Incorporated	To assist with program and equipment funding	\$5,000
Central Districts Basketball Club Incorporated	To assist with program and equipment funding	\$5,000
Central Districts Softball Association Incorporated	To assist with program and equipment funding	\$5,000
Central United Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Charles Sturt Fencing Club Incorporated	Fencing Piste Upgrade	\$17,100
Cherry Gardens Ironbank Recreation Ground Incorporated	Solar Panels and Battery for Clubrooms	\$24,356
Christies Beach Football Club Incorporated	To assist with program and equipment funding	\$5,000
Christies Beach Surf Life Saving Club Incorporated	To assist with program and equipment funding	\$5,000
Copley and Districts Progress Association Incorporated	Copley Sportsground Irrigation Project	\$10,334
Cove Netball Club Incorporated	To assist with program and equipment funding	\$4,000
Cumberland United Football Club Incorporated	To assist with program and equipment funding	\$5,000
Darts SA Incorporated	To assist with program and equipment funding	\$3,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Dynamic Gymnastic Club Incorporated	Sprung Floor for Dynamic Gymnasts	\$25,000
Dynamic Gymnastic Club Incorporated	To assist with program and equipment funding	\$4,000
Eastern Park Football Club Incorporated	To assist with program and equipment funding	\$5,000
Edithburgh Progress Association Incorporated	Resurface Edithburgh Tennis / Netball Courts	\$25,000
Elizabeth Downs Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
Enfield Hockey Club Incorporated	To assist with program and equipment funding	\$5,000
Enfield Tennis Club Incorporated	On-court sheltering at Branson Avenue Reserve tennis courts	\$7,781
Fitzroy Community Club Incorporated	To assist with program and equipment funding	\$4,000
Forestville Eagles Basketball Club Incorporated	To assist with program and equipment funding	\$5,000
Freeling Cricket Club Incorporated	Freeling Cricket Club - Relocation of Training Facilities	\$25,000
Gawler Amateur Swimming Club Incorporated	To assist with diving block upgrade	\$25,000
Gawler BMX Club Incorporated	Gawler BMX Starting Hill Upgrade	\$10,491
Gawler Eagles FC Incorporated	To assist with program and equipment funding	\$5,000
Gleeson Football Club Incorporated	To assist with program and equipment funding	\$4,000
Glencoe Indoor Bowling Club Incorporated	Replacing the Roof of the Indoor Bowling Club facilities	\$14,000
Glenelg Badminton Club Incorporated	To assist with program and equipment funding	\$2,500
Glenelg Surf Life Saving Club Incorporated	Clubhouse facility refurbishment	\$24,903
Golden Grove Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Golden Heights Calisthenic Club Incorporated	To assist with program and equipment funding	\$5,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Goolwa Netball Club Incorporated	To assist with program and equipment funding	\$2,500
Goolwa Regatta Yacht Club Incorporated	Installation of air-conditioning and a worksafe kitchen bench	\$12,774
Grange Lawn Tennis Club Incorporated	To assist with program and equipment funding	\$5,000
Great Southern Amateur Basketball Association Incorporated	To assist with program and equipment funding	\$5,000
Greenacres Tennis Club Incorporated	To assist with program and equipment funding	\$5,000
Gulnare-Redhill Football and Netball Club Incorporated	Solar Panels and Oval Lighting	\$25,000
Hawthorn Bowling Club Incorporated	Paving of irregular/uneven surface at end of C/D green	\$18,750
Hawthorn Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
Henley Beach Masters Swimming Club Incorporated	To assist with program and equipment funding	\$5,000
Hills Football League Incorporated	To assist with program and equipment funding	\$5,000
Hyde Park Croquet Club Incorporated	Hyde Park Croquet Club 2nd Floodlit Lawn Project	\$25,000
Hyde Park Croquet Club Incorporated	To assist with program and equipment funding	\$5,000
Impact Practical Shooting League Incorporated	To assist with program and equipment funding	\$5,000
Ingle Farm Junior Soccer Club Incorporated	To assist with program and equipment funding	\$4,000
Ingle Farm Little Athletics Centre Incorporated	To assist with program and equipment funding	\$4,000
Ingle Farm Squash Club Incorporated	To assist with program and equipment funding	\$2,000
Ironbank Cherry Gardens Football Club Incorporated	To assist with program and equipment funding	\$2,500
Ironbank Cherry Gardens Football Club Incorporated	Goal Net for Northern end of Oval	\$8,050
Kadina Golf Club Incorporated	To assist with program and equipment funding	\$5,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Karadinga Sports & Recreation Centre Incorporated	To assist with program and equipment funding	\$5,000
Kingscote Netball Club Incorporated	Court Shelters	\$3,750
Koorana Gymnastics Club Incorporated	To assist with program and equipment funding	\$5,000
Kybybolite Memorial Sports Club Incorporated	Install Automatic Pop-up Irrigation System	\$18,500
Lameroo Sports Club Incorporated	Multi-Purpose Court Resurface Project	\$20,000
Laura Sporting Reserve Management Committee Incorporated	Laura Community Gym Upgrade and Inclusive Access	\$25,000
Lobethal Football Club Incorporated	Trainers Door Entrance	\$3,862
Lobethal Tennis Club Incorporated	To assist with program and equipment funding	\$2,500
Lockleys Bowling Club Incorporated	To assist with program and equipment funding	\$2,500
Maitland Pistol and Shooting Club Incorporated	Air Pistol Shed Upgrade	\$19,171
Mannum Golf Club Incorporated	To assist with program and equipment funding	\$5,000
Mawson Boat Club Incorporated	To assist with program and equipment funding	\$2,500
Mawson Lakes Golf Club Incorporated	Irrigation Upgrade	\$25,000
Mawson Lakes Golf Club Incorporated	To assist with program and equipment funding	\$5,000
Maylands Sports Centre Incorporated	Court Surface Remediation	\$25,000
McLaren Vale Netball Club Incorporated	To assist with program and equipment funding	\$5,000
Millicent and District International Basketball Association Incorporated	To assist with program and equipment funding	\$5,000
Millicent Football and Netball Club Incorporated	Solar Panels for Clubrooms' Roof	\$20,000
Millswood Croquet Club Incorporated	Grounds Upgrade	\$25,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Mitcham Football Club Incorporated	Back Stop Netting	\$11,250
Moana Surf Life Saving Club Incorporated	To assist with program and equipment funding	\$5,000
Modbury Vista Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
Monarto Cricket Club Incorporated	Solar system for Monarto Cricket Club	\$6,857
Moonta Golf Club Incorporated	To assist with program and equipment funding	\$5,000
Morphett Vale Football and Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Morphett Vale Youth Club Incorporated	To assist with program and equipment funding	\$5,000
Mount Barker Bowling Club Incorporated	Bowling Green Surface Refurbishment	\$25,000
Mount Gambier & District Pony Club Incorporated	Upgrade of MGDPC arena 2	\$15,422
Mountain Pony Club Incorporated	To assist with program and equipment funding	\$5,000
Munno Para City Soccer And Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Murray Bridge Rifle Club Incorporated	To assist with program and equipment funding	\$5,000
Mylor Netball Club Incorporated	Court Resurfacing	\$25,000
Northern Districts Baseball Club Incorporated	To assist with program and equipment funding	\$5,000
Northern Districts Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Northern Districts Cricket Club Incorporated	NDCC Cricket Nets Upgrade	\$25,000
Old Ignatians Netball Club Incorporated	To assist with program and equipment funding	\$2,500
One Tree Hill Soccer Club Incorporated	Solar Installation	\$24,030
Onkaparinga Canoe Club Incorporated	To assist with program and equipment funding	\$5,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Orroroo Football Club Incorporated	To assist with program and equipment funding	\$5,000
Para Hills United Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
Parafield Gardens Judo Club Incorporated	To assist with program and equipment funding	\$2,500
Parndana Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Payneham Cricket Club Incorporated	Upgrade of Payneham Oval Cricket Training Facility	\$5,000
Pembroke Old Scholars Association Incorporated	To assist with program and equipment funding	\$2,500
Penola Football Club Incorporated	To assist with program and equipment funding	\$5,000
Pinnaroo Tennis Club Incorporated	Pinnaroo Tennis Club Facility Upgrade - Flood Lighting Installation	\$25,000
Playford Aquatic Club Incorporated	To assist with program and equipment funding	\$5,000
Plympton/Halifax Calisthenics Club Incorporated	New Flooring	\$16,584
Polonia Adelaide Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Port Adelaide Cycling Club Incorporated	To assist with program and equipment funding	\$5,000
Port Adelaide District Hockey Club Incorporated	To assist with program and equipment funding	\$2,500
Port Augusta St Josephs Netball Club Incorporated	To assist with program and equipment funding	\$5,000
Port Elliot Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
Port Lincoln Hockey Association Incorporated	To assist with program and equipment funding	\$5,000
Port Neill Districts Community Sports Club Incorporated	Playground Upgrade	\$25,000
Port Noarlunga Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Port Noarlunga Netball Club Incorporated	To assist with program and equipment funding	\$5,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Port Noarlunga Soldiers' Memorial Bowling Green Incorporated	Score Boards Upgrade and Permanent Installation	\$8,288
Port Noarlunga Soldiers' Memorial Bowling Green Incorporated	To assist with program and equipment funding	\$4,212
Port Noarlunga Surf Life Saving Club Incorporated	To assist with program and equipment funding	\$2,500
Portland Football Club Incorporated	To assist with program and equipment funding	\$3,500
Quorn Bowling Club Incorporated	To assist with program and equipment funding	\$2,000
Renmark Basketball Club Incorporated	Renmark Basketball Club Backboard and ring replacement	\$25,000
Reynella Community Centre Bowling Club Incorporated	B Green Southern Shelter Replacement	\$25,000
Ridgehaven Calisthenics Club Incorporated	To assist with program and equipment funding	\$4,190
Riverland Turf Cricket Association Incorporated	Installation of Doors for Female Friendly Change rooms	\$10,120
Riverton Bowling Club Incorporated	Upgrade Floodlighting	\$21,500
Riverton Saddleworth Marrabel United Netball Club Incorporated	To assist with program and equipment funding	\$5,000
Rostrevor Old Collegians Football Club Incorporated	To assist with program and equipment funding	\$5,000
SA Dragons Abreast Incorporated	To assist with program and equipment funding	\$5,000
Salisbury Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
Salisbury Football Club Incorporated	To assist with program and equipment funding	\$5,000
Salisbury Inter Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
Saltbush Orienteers Incorporated	To assist with program and equipment funding	\$4,000
Sapphires Netball Club Incorporated	To assist with program and equipment funding	\$5,000
Scotch Old Collegians Women's Football Club Incorporated	To assist with program and equipment funding	\$5,000

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Seacliff Community Recreation Association Incorporated	Seacliff Sustainability Stage 2	\$16,500
Seacliff Community Recreation Association Incorporated	To assist with program and equipment funding	\$4,000
Seaside Tennis Club Incorporated	Seaside Tennis Club - Flood Lighting Project	\$25,000
Skinny Lattes Cycling Club Incorporated	To assist with program and equipment funding	\$5,000
Somerton Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
Somerton Surf Life-Saving Club Incorporated	To assist with program and equipment funding	\$5,000
South Australia Police Pistol Club Incorporated	SA Police Pistol Club Facilities Upgrade	\$25,000
South Australian Table Tennis Officiating Council Incorporated	To assist with program and equipment funding	\$5,000
South Coast Athletics Centre Incorporated	To assist with program and equipment funding	\$5,000
South Whyalla Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Southern Athletic Club Incorporated	To assist with program and equipment funding	\$5,000
Southern Districts Baseball Club Incorporated	To assist with program and equipment funding	\$5,000
Southern Go Kart Club Incorporated	Southern Go Kart Club Solar panel installation	\$12,732
Southern Performance Swimming Club Incorporated	To assist with program and equipment funding	\$5,000
Southern Vales Practical Shooting League Incorporated	Provision of a 10kW Off Grid Electrical Power System with Lithium Ion Battery Backup	\$25,000
Southern Yorke Peninsula Basketball Association Incorporated	Insulation	\$25,000
St. Peter's Collegians' Athletics Club Incorporated	To assist with program and equipment funding	\$5,000
Steel United Soccer & Social Club Incorporated	Steel United Soccer Club Solar Project	\$25,000
Strathalbyn Softball Club Incorporated	Batting Pitching Tunnels	\$18,050

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Strathalbyn Strikers FC Incorporated	To assist with program and equipment funding	\$5,000
Strathalbyn Tennis Club Incorporated	Installation of Solar Panels	\$6,800
Sturt Lacrosse Club Incorporated	To assist with program and equipment funding	\$2,500
Sturt Lions Football Club Incorporated	To assist with program and equipment funding	\$5,000
Tea Tree Gully Athletics Centre Incorporated	Jumps Area Resurfacing	\$25,000
Tea Tree Gully B.M.X. Club Incorporated	Tea Tree Gully BMX Club - Lighting Installation	\$25,000
Tea Tree Gully District Football Club Incorporated	To assist with program and equipment funding	\$5,000
Tea Tree Gully Motocross Club Incorporated	To assist with program and equipment funding	\$5,000
Team Skate FX Incorporated	To assist with program and equipment funding	\$5,000
The Acacia Gold Vaulting Club Incorporated	To assist with program and equipment funding	\$4,500
The Acacia Gold Vaulting Club Incorporated	Outdoor arena surface upgrade	\$5,000
The All Boys' and All Girls' Club Incorporated	Gymnastics Floor	\$25,000
The All Boys' and All Girls' Club Incorporated	To assist with program and equipment funding	\$5,000
The Barossa Valley Hockey Association Incorporated	To assist with program and equipment funding	\$2,250
The Clare Golf Club Incorporated	To assist with program and equipment funding	\$5,000
The Cove B.M.X. Club Incorporated	To assist with program and equipment funding	\$3,176
The Frontier Shooting Club of South Australia - SSAA (SA) - Incorporated	Toilet Block	\$18,651
The Hahndorf Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
The Henley & Grange Baseball Club Incorporated	Multi Purpose Football / Baseball / Softball Coaches Boxes/Dugouts	\$10,000

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SUCCESSFUL APPLICANT	PROJECT	AMOUNT
The Hope Valley Tennis and Netball Club Incorporated	To assist with program and equipment funding	\$5,000
The Jamestown Peterborough Football and Netball Club Incorporated	Jamestown Peterborough Complex Energy Efficiency Project	\$25,000
The Kalangadoo Netball Club Incorporated	Kalangadoo Netball Club Flood Lighting Upgrade	\$25,000
The Port Elliot Oval Management Committee Incorporated	Installation of solar panels to shared clubrooms.	\$9,500
The Pulteney Old Scholars Football Club Incorporated	To assist with program and equipment funding	\$3,820
The Scout Association of Australia - SA Branch - Darlington Scout Group	To assist Darlington Scout Group with program and equipment funding	\$5,000
The Scout Association of Australia - SA Branch - Glen Osmond Scout Group	To assist Glen Osmond Scout Group with program and equipment funding	\$5,000
The Scout Association of Australia - SA Branch - Happy Valley Scout Group	To assist Happy Valley Scout Group with program and equipment funding	\$5,000
The Scout Association of Australia - SA Branch - Scout Sub Aqua Group	To assist Scout Sub Aqua Group with program and equipment funding	\$5,000
The Sporting Shooters Association of Australia (Moonta) Incorporated	Solar & Battery Power Supply	\$25,000
The Strathalbyn Football Club Incorporated	Safety Backstop - Strathalbyn Football Club (Northern End)	\$15,797
The Sturt Pistol and Shooting Club Incorporated	Supply and Installation of Solar Panels and Inverter System plus associated electrical upgrades	\$12,324
The Sunnybrae Pony Club Incorporated	Electric Gates for a Safer, More Secure, Sunnybrae Pony Club	\$10,007
The Virginia Football Club Incorporated	To assist with program and equipment funding	\$5,000
Tiki Netball Club Incorporated	To assist with program and equipment funding	\$5,000
Tintinara Golf Club Incorporated	Solar Installation for golf club	\$24,750
Tjuringa Orienteers Incorporated	To assist with program and equipment funding	\$5,000

An Active State

Correct at time of publishing: 8 August 2019
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Government of South Australia

Office for Recreation, Sport and Racing

Office for Recreation, Sport and Racing

SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Toorak Burnside Bowling Club Incorporated	To assist with program and equipment funding	\$5,000
Toorak Burnside Bowling Club Incorporated	Bowling Green Overhead Lighting	\$5,000
Torrens Valley Community Kindergym Incorporated	To assist with program and equipment funding	\$5,000
Torrens Valley Soccer Club Incorporated	Upgrade & installation of change rooms & toilets	\$25,000
Tranmere Bowling and Tennis Club Incorporated	To assist with program and equipment funding	\$5,000
Ungarra & Districts Community Sports Club Incorporated	To assist with program and equipment funding	\$5,000
Valley View Tennis Club Incorporated	Crack Repair & High Pressure Cleaning of 6 Courts	\$6,810
W.T.B. Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
Walkerville Bowling and Community Club Incorporated	To assist with program and equipment funding	\$2,000
Walkerville Cricket Club Incorporated	Walkerville Oval Cricket Practice Nets Refurbishment	\$6,798
Watervale Bowling Club Incorporated	Green replacement	\$25,000
Weekend Warriors Amateur Soccer Club Incorporated	To assist with program and equipment funding	\$5,000
West Gambier Netball Club Incorporated	To assist with program and equipment funding	\$5,000
West Lakes Tennis Club Incorporated	West Lakes Tennis Club - Canteen Upgrade	\$20,000
West Torrens District Cricket Club Incorporated	To assist with program and equipment funding	\$5,000
Western Magic District Basketball Club Incorporated	To assist with program and equipment funding	\$5,000
Whyalla Tennis Association Incorporated	To assist with program and equipment funding	\$4,000
Woodville District Basketball Club Incorporated	To assist with program and equipment funding	\$5,000
Woodville District Table Tennis Club Incorporated	Airconditioning of Woodville Table Tennis Club	\$13,000

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Office for Recreation, Sport and Racing

SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Yalanga Orienteers Club Incorporated	To assist with program and equipment funding	\$5,000
Yankalilla Cricket Club Incorporated	Training Nets Refurbishment	\$8,219
Young Men's Christian Association of the Inner North East of Adelaide Incorporated	To assist with program and equipment funding	\$4,000

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Government of South Australia
Office for Recreation, Sport and Racing

Office for Recreation, Sport and Racing

2019–20 Community Recreation and Sport Facilities Program – Successful Applicants (in alphabetical order)

SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Angaston Bowling Club Incorporated	To assist with the installation of 2 synthetic greens and club rooms at the Angaston Bowling Club, Angaston.	\$200,000
City of Tea Tree Gully	To assist with the installation of club rooms at the Golden Grove Tennis Club, Surrey Downs.	\$369,800
Grange Uniting Netball Club Incorporated	To assist with the surface upgrade of the courts at the Grange Lawn Tennis Club, Grange.	\$112,000
Hahndorf Soccer Club Incorporated	To assist with the installation of LED sports flood lighting (100 Lux minimum) at the Hahndorf Soccer Club, Hahndorf.	\$115,700
Melrose Tennis Club Incorporated	To assist with surface and associated upgrades to deliver five multi-purpose courts at the Melrose Tennis Club, Melrose.	\$82,500
Naracoorte & District Basketball Association Incorporated	To assist with playing surface upgrades to deliver two courts at the Naracoorte and District Basketball Stadium, Naracoorte.	\$64,600
Port Lincoln Yacht Club Incorporated	To assist with a storage extension, an upgrade to the change rooms, a new access ramp to the boat shed, and sensor lighting at the Port Lincoln Yacht Club, Port Lincoln.	\$94,200
Port Noarlunga Soldiers' Memorial Bowling Green Incorporated	To assist with the upgrade of the western green surface at the Port Noarlunga Bowling Club, Port Noarlunga.	\$125,200
Renmark Paringa Council	To assist with the installation of LED sports flood lighting (100 Lux minimum) at the Renmark Olympic Soccer Club, Renmark.	\$110,500

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Office for Recreation, Sport and Racing

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Office for Recreation, Sport and Racing

SUCCESSFUL APPLICANT	PROJECT	AMOUNT
Rural City of Murray Bridge	To assist with the upgrade of the outdoor 8 lane 50 metre pool, change rooms, the plant room and associated pipework at the Swimming Centre, Murray Bridge.	\$1,000,000
Saint's Gym Club Incorporated	To assist with an upgrade to a warehouse to become a dedicated gymnastics facility for the Saint's Gym Club, Magill.	\$145,600
The Corporation of the City of Campbelltown	To assist with the installation of air-conditioning to the entire 5 court stadium at The ARC, Campbelltown.	\$75,000
The Corporation of the City of Norwood Payneham & St Peters	To assist with a surface, fencing, access and lighting upgrade at Buttery Reserve, Norwood.	\$450,000
The Corporation of the City of Norwood Payneham & St Peters	To assist with a surface, fencing, lighting, storeroom and shelter upgrade at the Payneham Oval Tennis Courts, Payneham.	\$375,000
The Tea Tree Gully Golf Club Incorporated	To assist with the purchase and installation of a lift to provide access to people with disabilities to the Tea Tree Gully Golf Club, Fairview Park.	\$66,000
Two Wells Bowling Club Incorporated	To assist with the upgrade of two bowling greens to a synthetic surface at the Two Wells Bowling Club, Two Wells.	\$200,000
Wakefield Regional Council	To assist with the development of The Copper Trail between Port Wakefield and Balaklava.	\$41,900

An Active State

Correct at the time of publishing: 11/09/2019



Grievance Debate: Limestone Coast regional sporting academy

Authorised by ...

Published Wednesday, September 11, 2019 | Share:
Mr BELL (Mount Gambier) (15:09):

I rise today to talk about the Limestone Coast Regional Sporting Academy. Obviously sport plays a very strong part in Australia's culture and is ingrained into our psyche. Getting to the top, representing your state or even your country in a sport, is the dream for many young athletes. Being an elite athlete of course is hard work, but being an elite athlete in a regional centre is even harder—harder on them and harder on their families and the community. It is hard to get the coaches, the facilities, training and competition of a particular level and the motivation and support that is needed.

In capital cities, all of this is within reach, but if you live in a regional city or a small town you have to travel for anything up to a 10 to 15-hour round trip to a capital city and it becomes the norm. There are many people from the Limestone Coast who travel up every weekend to compete, and sometimes twice a week for training and competition.

The Limestone Coast Regional Sporting Academy began in 2017 and aims to close the gap between the facilities and opportunities offered to young athletes in the city and those living regionally. The program offers an intensive, year-long strength, conditioning and education program to athletes aged between 13 and 18. The athletes receive the education and skills required, including diet, sport, psychology, resilience and planning, all delivered by top-level coaches. Tony Elletson is the academy coordinator and he is incredibly passionate about giving young athletes equal opportunities no matter where they live.

The academy has four objectives: to identify regional talent, to educate and develop youth in the region, to provide pathways to state and national representation, and to develop the skills of regional coaches. It started with 12 athletes in the first year and this year they have 42. Next year, they aim to take that to 80 promising young athletes. This academy is kicking some major goals. You only have to look at their Facebook page to see the successes the current athletes are having. Every week, athletes are off competing in state and national competitions in hockey, motocross, athletics, AFL, swimming, tennis and cycling.

It is even a possibility that the academy will see its first Olympic chance. Mount Gambier's Jordan Freeman, depending on competition results next year, will qualify for the 2024 Olympics in taekwondo. Aside from successes on the sporting field, Tony says there are other benefits to the program as well. Parents are telling him that the sport psychology and time management skills taught through the academy are also having a major benefit at school, rather than taking the focus from education.

In New South Wales, regional academies like this have been operating for 30-plus years and Tony says you can actually see how they are having an impact in high-level competitions. At the 2016 Rio Olympics, nearly 14 per cent of the medals won by Australian athletes went to those who had been involved with a New South Wales regional academy. With the Limestone Coast academy doing so well after just three years, just imagine if they had been going for decades.

The academy has formed multiple partnerships, including with the University of South Australia, Hockey SA, Athletics SA and the South Australian Sports Institute, to provide dedicated programs.

Next year, the academy will partner with local foundation Four Reasons Why to offer five scholarships to the academy for low socio-economic and at-risk young athletes. Currently, the program is jointly funded by the Limestone Coast Local Government Association and the state government, but these funding arrangements are in place only until the end of 2020, so the end of next year. For the program to grow and be sustainable they need additional funding and confidence going forward that that funding will be there.

Tony would also like to take this model to other regions across South Australia that would benefit from this access. The opportunities for this academy's growth are incredible, and an important program such as this deserves surety for the future.

9.7 TOURISM INDUSTRY DEVELOPMENT MANAGER REPORT

BACKGROUND

The Tourism activities and priorities are driven by the “LCLGA Priorities to grow our Visitor Economy by 2020” Strategy as endorsed by the Board and supported by the Limestone Coast Local Government Tourism Management Group.

International Trade Activity

Recent attendance at Tourism Trade Show resulted in the following, with some still to eventuate but will be followed up or are work in progress.

- Presented the Limestone Coast as a destination 80 times to 1,055 travel agents, itinerary planners/buyers in business to business meetings.
- Pitched the Limestone Coast to 30 media companies including New York Times, Conde Nast Traveler, Travel & Leisure, Style & Society, Bella Mag, Travel Pulse and various family-oriented publications or websites.
- Currently meeting with 125 itinerary planners from Malaysia, Singapore & Indonesia.
- Perth to meet with 300 frontline travel agents from our key western markets.

KEY ISSUES

Regional Growth Strategy – Action Plan

In line with the Regional Growth Strategy, and specifically Priority 5: Collaborate to Build Tourism Capacity in the Region, the LCLGA has secured \$20k (to be matched by LCLGA and is budgeted for) from the South Australian Tourism Commission’s Cooperative Marketing Fund to develop a Destination Tourism Plan & Destination Marketing Plan.

While we are still determining the true investment required for the development of the above 2 plans, there may be a need for an increased budget allocation as the market-rate for this work is indicating \$40k is lean.

The Tourism Management Group is in the process of developing tender documents.

Mixed Dozen Wine Trails Project

The project is on-track with 69% implemented.

The project steering committee is required to provide a model for sustainability and demonstrate the digital itinerary planner has a life beyond 3 years once the funding is acquitted.

The LCLGA will need to consider its level of involvement into the future and potentially how this new digital platform is positioned with other regional assets and relevant resources required to administer these assets.

RECOMMENDATION

The report is provided for information purposes and noting.

9.8 REGIONAL ROAD SAFETY OFFICER REPORT

BACKGROUND

The Regional Road Safety Partnership is a project in collaboration with the Department Planning, Transport and Infrastructure to work with community road safety groups, local government, industry and road safety stakeholders to improve road safety outcomes.

SAPOL are no longer providing traffic statistics to the public on “Collision Serious Injuries” or ‘Collision Casualties”. The reasoning behind this has been requested with no response to date.

As can be seen in statistics below there has been an increase in fatalities in the older (above 50) age bracket, with 20 of those 35 deaths being above 70 years of age.

The overall trend for fatalities in the LC in 2019 is slightly higher than the state noting that a single fatality (due to the numbers) can have a big impact on the calculated % change.

Figure 1: Limestone Coast Fatalities to YTD (YTD as of 2 October 2019)

Limestone Coast Fatalities

A
Limestone
Coast
Snapshot

2019	2018	2017	2016
10	9	4	4

South Australia Fatalities

A
South
Australia
Snapshot

2019	2018	2017	2016
82	55	70	58

South Australia Fatalities – Metro and State Operations –

	2019	2018	2017	2016
Metro	26	13	29	20
Country	56	42	41	38

South Australian breakdown 82 Fatalities SA

Day	67	Driver	44
Night	15	Passenger	7
Weekday	55	Rider - Motorcycle	14
Weekend	27	Rider - Cycle	2
Male	61	Pedestrian	15
Female	21		
Age Bracket > 49	47		
Age Bracket < 49	35 (20 being < 70)		
P Plate Drivers	7		

Traffic statistics provided by: www.police.sa.gov.au/your-safety/road-safety

RAA – Regional Road Assessment Limestone Coast 2019

In March 2019, RAA's Road Safety Team travelled 3,500km over seven days while assessing roads in the Limestone Coast. This involved stakeholder consultation with organisations and RAA members to identify the roads to be assessed.

A list of recommendations to improve mobility and road safety in the Limestone Coast region was produced. The full detailed 2019 Limestone Coast report is available, email roadsafety@lclga.sa.gov.au

For a list of recent and upcoming activities please see attachment one.

KEY ISSUES

Government of SA Road Safety responsibility changes

- The former responsibilities of the Motor Accident Commission (MAC) have been divided between SA Police (SAPOL) and the Department of Planning Transport and Infrastructure (DPTI).
- SAPOL have the responsibilities of Road Safety Campaigns which can be found at: <https://www.police.sa.gov.au/your-safety/road-safety/road-safety-campaigns>.
- DPTI has the responsibilities of all partnerships and as such has assumed responsibility for the Road Safety partnership funding with the LCLGA.
- The partnership arrangement was guaranteed to continue for one year following the cessation of MAC and concludes 30 June 2020.

Attachment one: August to December, main activities and stakeholder engagement

- SAPOL National Action Day – SAPOL, MFS, Rotary Club of Mt Gambier West.
27 August. Australian Road Safety Foundation's 'take the pledge to drive safely' inflatable car which people sign to make the pledge. Market Place, Mt Gambier
- Rotary Young Drivers Awareness Road Safety Education (RYDA) – Rotary Club of Mt Gambier West, SAPOL, TAFE SA, Whitelion, MGDRSG, Dept for Education, O G Roberts.
13 September. Provided road safety awareness resources including 'take the pledge to drive safely' inflatable car.
- One Night Stand – Naracoorte Lucindale Council.
14 September. Collated Bus Service providers availability and costs for council access across the Limestone Coast
- Tatiara Road Safety Group AGM.
30 September. AGM held in Bordertown, not enough numbers for quorum, discussions with committee as to way forward and aims of the group
- Mount Gambier and District Road Safety Group Meetings.
Monthly. Workplan for remainder of year, establishment of best impacts for road safety awareness
- Mount Gambier Show 25th and 26th October: Kalari Trucks, Mount Gambier and District Road Safety Group.
Awareness of impacts of collision with trucks, emergency services in action and messages of driving in a truck friendly manner
- Mount Gambier Family Truck Show 23rd November: At Mount Gambier Showgrounds, Kalari Trucks, Mount Gambier and District Road Safety Group.
Awareness of impact of collision with trucks, emergency services in action and messages of driving in a truck friendly manner
- RAP - Road Awareness Program: Delivery by SA Metro Fire Service
Delivered in limestone coast schools and correction facilities
- The Little Blue Dinosaur Foundation: 'Holiday Time, slow down, kids around':
Scheduled campaign for December uptake.

Community and Industry Engagement and Input

Continue to inform and circulate road safety messages and reports across the Limestone Coast through stakeholder engagement, media communications and social media messaging.

9.9 SEGRA CONFERENCE 2020

BACKGROUND

In August this year, the Limestone Coast was announced as the successful region to host for the Sustainable Economic Growth for Regional Australia (SEGRA) National Conference 2020.

SEGRA is Australia's premier conference on regional issues and historically has attracted approximately of 250 delegates from all over Australia.

This follows considerable work by a planning committee comprising LCLGA, PIRSA, UniSA, Naracoorte Lucindale Council, City of Mount Gambier, Australian Forest Products Association, Limestone Coast Leadership Program, Coonawarra Vignerons, Flinders University (New Ventures Institute) and Glenelg Shire Council to secure sponsorship and to develop the bid to win the conference for our region.

The Australian Convention Bureau has also partnered with us in developing the bid and providing state government sponsorship.

Representatives from the LCLGA and City of Mount Gambier attended, presented and represented the Limestone Coast at the hosting announcement presentation held in Barooga NSS at the 2019 conference.

Financial commitment:

- Event funding of \$82,000 has been secured through LCLGA external sponsorship discussions, there is yet to be a formal invitation for sponsors.
- LCLGA committed \$5,000 plus in-kind support and if sponsorship continues to be successful this contribution may not be required.

Total commitment \$87,000 plus in-kind support.

Hosting the conference will provide an opportunity to showcase the Limestone Coast plus a local multiplier impact from visitation.

In addition to hosting the three-day conference, on offer will be study tours and touring routes across the region. The conference provides an opportunity for all sections of the Australian community, both rural and urban, to explore the key issues affecting regional, rural and remote Australia and be a part of providing positive sustainable outcomes to ensure future prosperity.

Regional Development Australia Limestone Coast are also hosting the RDA State Conference to align these events further boost the value to our region.

- RDA State Conference – Tuesday 22 September 2020

- SEGRA Conference – (Industry Day) Tuesday 22 (2-day Conference) Wednesday and Thursday 24 September 2020 with Study Tours offered Friday 25.

KEY ISSUES

- Progressing from a bid to planning status with a steering committee.
- Working with the SEGRA national committee to ensure we have an engaging program, theme and event structure.
- Securing additional sponsorship and stakeholder engagement.
- Developing a regional tourism package to support and leverage the event.
- Ensuring the program is effectively marketed in a timely manner.
- There is a risk if delegate numbers fall below 150 that funding from the Australian Convention Bureau will reduce. This risk will be offset by securing additional sponsors and working proactively to position the event to be successful.

RECOMMENDATION

The report is provided for information purposes and noting.

9.10 LIMESTONE COAST LEADERSHIP PROGRAM

BACKGROUND

The intensive 8-month program is delivered with the Leaders Institute of SA inclusive of self-development, adaptive leadership tools and frameworks, with a focus on regional content and local networking opportunities.

The Program Aims to:

- Develop leadership capability which reflects the diversity of our community.
- Representatives from each of the seven Limestone Coast Council Areas.
- Inclusion of Aboriginal, Migrant, Disability and Disadvantaged.
- Community Projects, undertaken as part of the Leadership development program, are relevant and timely.

The first year of the program was very successful in terms of candidate feedback, employer feedback and financially was able to produce a small surplus.

The Limestone Coast councils were advised the 2020 program opened for applications in September. Applications close on Friday 25 October www.lclga.sa.gov.au/limestone-coast-leadership-program

We have as at 2 October, received two applications with fifteen attending information sessions.

KEY ISSUES

- The Stand like Stone Foundation has committed half of the donations received at the ‘One Night Stand’ event to the Limestone Coast Leadership Program to support a “young person” scholarship which is very much appreciated.
- Ten community, industry, business and council organisations have committed to partnering with the program for 2020.
- There has been excellent feedback from participants and participant employers on the impact the program has had on the confidence, attitudes and leadership capability of graduates (2019 program). This feedback is being used to further improve the program.
- The program was established with a three-year commitment to become self-sustaining. The first year achieved a modest surplus and there remains an ongoing focus to grow the program into a sustainable model by securing further partnerships.

RECOMMENDATION

The report is provided for information purposes and noting.

9.11 SUBSTANCE MISUSE LIMESTONE COAST PROJECT OFFICER

BACKGROUND

For a more detailed report on the origins and history of this project please refer to the August 2019 papers.

Since the last report we are still finalising the funding agreement that has some minor errors which we are negotiating to rectify.

There is also a presentation at the October Board meeting where our strategic issues will be raised for further discussion:

- Education in school and community settings
- Supporting regions to establish community partnerships
- Establishing an Advisory Group
- Building momentum to increase sustainable infrastructure through consultations with Western Region Alcohol and Drug Centre

In terms of the program the following areas have progressed:

- 6 secondary schools are using Climate Schools
- Commenced supporting the Alcohol and Drug Foundation with the Planet Youth Pilot in District Council Grant and City of Mount Gambier Council areas. A workshop was held for Principals and Wellbeing teams in all the secondary schools in both Council areas focussing on their involvement relating to the Icelandic Pilot. Schools are being asked to facilitate a survey of all Year 10 students designed by Planet Youth to gauge protective and risk factors in those young people's lives. City of Mount Gambier Library Manager, Georgina Davison assisted the Alcohol and Drug Foundation Senior Community Development Officer, Liana Bellifemini and SMLC Project Coordinator, Sophie Bouchier in delivering the workshop.
- A Community Partnership is now established in Tarpeena. The Tarpeena Progress Association has recently surveyed Tarpeena residents at a free BBQ held at the Football Club rooms. Questions related to how isolation can be reduced amongst their residents using the town's current strengths. The survey summary compiled by SMLC was sent to DC Grant, with the view to incorporate into the Tarpeena town plan.
- Community and Corporate Networks are being encouraged to keep issues of reduced medical services relating to alcohol and other drug dependence on the table.
- Family Drug Support are confirmed to provide a 4-day course in November/December for families who are currently supporting someone with a dependence. The course is capped at 18 individuals.
- Family Drug Support are also confirmed to provide 2 x 1-day training in October/November for frontline professionals, community and families in Millicent and Naracoorte.

KEY ISSUES

1. Whilst funding is progressing, we are yet to receive the Federal funding for 2019/20.
2. As we get traction, SMLC is addressing gaps in the education, prevention and treatment spaces with the support of our Councils.
3. SMLC has requested that all Limestone Coast Councils be approached to participate in the infrastructure surveys that inform the Planet Youth Model.
4. Over half of all Limestone Coast secondary schools are now using Climate Schools.

Attachment 1: new highlights from August

Confidence in the education sector is building as more schools are engaging in Climate Schools, being an evidence based and sustainable alcohol and other drug education resource.



CLIMATE SCHOOLS
ONLINE PREVENTION

WHAT IS CLIMATE SCHOOLS?

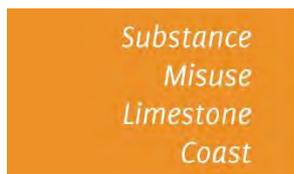
Climate Schools provides health education courses which aim to empower students to gain knowledge about their health and wellbeing. The courses are based on realistic cartoon scenarios about teenagers and are designed to impart education about the use of alcohol and other drugs, the responsible consumption of alcohol, and ways to reduce alcohol- and drug- related harms.



A workshop for City of Mount Gambier and District Council of Grant secondary School Principals and their Wellbeing Teams was held in July.



Sophie Bouchier, Liana Bellifemini and Georgina Davison



9.12 PROJECT MANAGER REPORT

BACKGROUND

The LCLGA Project Manager is currently overseeing the following projects and activities with the LCLGA.

- Implementation of the Limestone Coast Regional Growth Strategy
- Limestone Coast Economic Development Group
- Oversee and maintain Limestone Coast Brand registrations & correspondence
- Preparation of the LCLGA Annual Report
- Contracts register & reporting requirements
- Limestone Coast Red Meat Cluster
- Limestone Coast Regional Waste Management Program
- Research and development of submissions
- Provide ongoing assistance and support to the LCLGA Executive Officer, Limestone Coast Regional Sports Academy Coordinator & Climate Adaptation Officer.

KEY ISSUES

Limestone Coast Regional Growth Strategy & Action Plan

- Continue to facilitate, monitor and review the Limestone Coast Regional Growth Strategy

Limestone Coast Economic Development Group

- The Limestone Coast Economic Development Group Terms of Reference & Work Plan to reflect the Priorities identified in the LCRGS.
- Executive Support to the Limestone Coast Economic Development Group, through the coordination of meetings, preparation of Agendas & Minutes and the review of the Terms of Reference and Work Plan.
- Meetings have been pre scheduled bi monthly through to the end of the Financial Year

Limestone Coast Red Meat Cluster

- The most critical matter for the LCRMC is to develop a new strategic plan. We are working with the group to secure a facilitator to develop this plan which is fully funded through grants.

Limestone Coast Regional Waste Management Program

- Progressing the implementation of the Waste and Resource Recovery Implementation Plan and supporting the work of the committee is essential, each of our members have identified sustainable waste solutions as one of the critical issues for their businesses and the LC community. To assist in achieving the Priority actions identified in the Implementation Plan a review of the Terms of Reference for the LC Regional Waste Management Steering Committee is required to reassess the aims and objectives of the Committee and ensure

they are aligned with the Strategic Direction. The Committee is scheduled to meet at a date to be confirmed in October 2019.

Limestone Coast Annual Report

- Preparation of the Limestone Coast Annual Report which has been included in the Board Papers for Review and Endorsement

Policy setting & review

- Provide research, support & information on behalf of the LCLGA to the select committee on *'Matters relating to the timber industry in the Limestone Coast.'*

MINUTES

24th September 2019
10:30am – 12:00pm
Naracoorte Town Hall

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION LIMESTONE COAST ECONOMIC DEVELOPMENT GROUP MEETING

1. Present

Anne Champness	Tatiara District Council
David Wheaton	RDA LC
Graham Excell	Tatiara District Council
Tony Wright	LCLGA
Eilse Gordon	AusIndustry
Trevor Smart	Naracoorte Lucindale Council
Erika Vickery	Naracoorte Lucindale Council
David Hill	DTTI
Michaela Bell	LCLGA

2. Apologies

Andrew Meddle	City Mount Gambier
Peta Crewe	PIRSA
Judy Nagy	City Mount Gambier
Biddie Shearing	LC LGA
Jane Fetherstonhaugh	Grant District Council
Mike Ryan	Grant District Council
Judy Nagy	City Mount Gambier
Steve Chapple	Wattle Range Council
James Holyman	District Council Robe
Ben Gower	Wattle Range Council
Richard Sage	Grant District Council
Nat Traeger	Kingston District Council

3. Minutes of Previous Meeting

Confirmation of the Minutes of the LCEDG meeting held 23rd July 2019 at the Naracoorte Council Chambers

“That the Minutes of the LCEDG Meeting held on the 23rd July 2019, be taken as read and confirmed as a true and correct record of the proceedings at that meeting.”

MOVED: Trevor Smart

SECONDED: Graham Excell

CARRIED

4. Matters arising from the Minutes

To be discussed further in Minutes

5. Building Upgrade Finance presentation

(Lara Daddow)

Building Upgrade Finance is a unique finance product designed to assist building owners with environmental upgrades to non-residential buildings. Under Building Upgrade Finance, an agreement between the building owner, finance provider and local council is entered into, where a:

- building owner seeks finance for a building upgrade
- finance provider lends finance to the building owner

– council collects repayments from the building owner and transfers them to the finance provider.

For additional information visit

www.buildingupgradefinance.net.au

Lara Daddow

Building Upgrade Finance Central Facilitator for South Australia

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E. L.Daddow@cityofadelaide.com.au

6. LC EDG Terms of Reference

(Michaela/Tony)

Further discussion was held around the aims and objectives of the Limestone Coast Economic Development Group as detailed in the Terms of Reference including the further feedback received following the last EDG meeting. It was agreed that the current version of the TORs be recommended to the LCLGA

It was recommended that the LCEDG:

1. *Support the adoption of the LCEDG Terms of Reference.*
2. *Prepare a Recommendation Report for the LCLGA*

MOVED: Trevor Smart

SECONDED: Graham Excell

CARRIED

7. Review LC EDG Workplan

(Michaela Bell)

A draft of the 2019-2021 LC EDG Workplan was presented for further discussion and review, with members agreeing that the presented Workplan captures and reflects the Limestone Coast Regional Growth Strategy.

It was recommended that the LCEDG:

1. *Support the adoption of the LC EDG Workplan*
2. *Prepare a Recommendation Report for the LCLGA*

MOVED: Trevor Smart

SECONDED: Graham Excell

CARRIED

8. Priority Areas & Supporting Actions update

(Michaela Bell)

Refer to Workplan and Progress update

8.1 Increase the Working Age Population (Additional Information)

- Local Government Population Carrying Capacity, The LGA was successful with its application “Local Government Carrying Capacity Scope” to the March 2019 round of the Local Government Research and Development Scheme Fund and granted \$15,000 to complete the project. This project is to produce the scope that would be put out to tender for a detailed Local Government Population Carrying Capacity Project. The evidence-based document will be used to work with the State Government on a South Australian population policy, bringing a greater degree of certainty to government planning at all levels and private enterprise decision making.
- RDALC are contributing to the review of the federal governments National Skills Needs List



8.2 Building on the competitive advantage in agribusiness (Additional information)

8.2.3 LC Red Meat Cluster

- Minor amendments were made to the Limestone Coast Red Meat Clusters Terms of Reference

It was recommended that the LCEDG:

3. Support the adoption of the LCRMC Terms of Reference.
4. Prepare a Recommendation Report for the LCLGA

MOVED: Graham Excell

SECONDED: Trevor Smart

CARRIED

8.2.4 Food Wine & Agribusiness Discussion Paper

- PIRSA has worked with peak industry bodies to develop a Food, Wine and Agribusiness Discussion Paper. Feedback is encouraged by members. Additional information can be found https://pir.sa.gov.au/top_menu/about_us/growth_state_-_food,_wine_and_agribusiness

8.2.5 Select Committee Inquiry Timber industry

- LCLGA, RDA LC & Wattle Range Council are providing submission

8.4 Support the development of a vibrant business ecosystem (Additional information)

8.4.1 Welcome Elise Gordon, recently appointed Regional Manager for AusIndustry

- The \$50 million Manufacturing Modernisation Fund aims to stimulate business investment in new technologies and processes in the manufacturing sector. The program supports manufacturers to modernise, adopt new technologies, become more productive and create more jobs by co-funding capital investments and associated reskilling. Modernisation can include technology upgrades, efficiency upgrades, such as energy or process optimisation, or more transformative changes to your business, which will allow you to produce new products or diversify into new markets. www.business.gov.au/-/media/Business/MMF/Manufacturing-Modernisation-Fund-Grant-opportunity-guidelines-PDF.pdf

8.6 Securing investment to deliver regional infrastructure priorities enabling growth (Additional information)

- RDALC continues work on the Invest Limestone Coast website

9. Other Business

- RDALC David Wheaton and Alan Richardson attended the Rail Alliance Conference in Victoria

10. Next Meeting

LC EDG CALENDAR

Date	Time	Venue
Tuesday 26 th November 2019	10:30am – 12:00pm	Naracoorte Town Hall
Tuesday 28 th January 2020	10:30am – 12:00pm	Naracoorte Town Hall
Tuesday 24 th March 2020	10:30am – 12:00pm	Naracoorte Town Hall
Tuesday 26 th May 2020	10:30am – 12:00pm	Naracoorte Town Hall



MINUTES

10th September 2019
2:00pm – 6:00pm
Royal Oak Hotel Penola

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION LIMESTONE COAST RED MEAT CLUSTER STRATEGY GROUP MEETING

1. Present

Meg Bell	LCRMC
Graham Clothier	Producer
Kirby Shearing	Food & Catering
Liam Brokenshaw	Producer
Bryan Hunt	Rabobank
Peta Crewe	PIRSA
Peter Stock (Chair)	Producer
Tiffany Bennett	PIRSA Rural Solutions
Michael Wilkes	Thomas Elder Consulting
Sean Miller	University Adelaide
Jack Langberg	Producer
Tony Wright	LCLGA
Michaela Bell	LCLGA

2. Guests

Michael Blake	PIRSA
Emily Mellor	PIRSA
Emily Buddle	PIRSA

3. Apologies

Michael Cobiac	
Steve Lee	SA Sheep & Beef Industry Blueprints
Kitty Sheridan	Teys
Richard Harvie	Stock Agent
Trevor Smart	Naracoorte Lucindale Council

4. Minutes of Previous Meeting

N/A

5. Matters arising from the Minutes

N/A

6. State Red Meat & Wool Project Update

(Michael Blake, Emily Mellor, Emily Buddle)

PIRSA provided an update on the Growing SA Red Meat & Wool industries. The SA Government is committing \$7.5 million over three years towards growing the red meat sector. The program is being delivered by PIRSA with the support from industry partners. The Program consists of 3 pillars

1. Improve Productivity and Profitability
2. Install Infrastructure
3. Enhance Market Access

(Additional information is provided in the attached documents)

ACTION

1. Members to review the attached documents and provide any feedback on the Red Meat and Wool Growth Program to Emily Mellor emily.mellor@sa.gov.au
2. Invite PIRSA to attend future meetings to provide updates on the Program
3. Strategy Group to continue to remain updated on the progress of the Program and any opportunities that may arise for the LCRMC
4. Strategy Group to incorporate the Program as part of the Strategic Planning process to be undertaken

7. Limestone Coast Red Meat Cluster Terms of Reference

(Michaela Bell)

As part of the governance of being a subcommittee of the LC LGA, Terms of Reference (TOR's) were required to be developed for the Strategy Group to establish purpose and guide processes. TORS were presented to the Strategy Group for review and feedback.

ACTION

1. Members review the TORs and provide feedback to Michaela Bell projects@lclga.sa.gov.au by Wednesday 18th September
2. Declaration of Conflict of Interest forms to be provided and future meetings for Members

8. Project review & planning

(Meg Bell & Michaela Bell)

8.1 Building Better Regions fund – Strategic Planning

The LCRMC were successful in receiving \$15,000 from the BBRF to develop a Strategic Plan for the Red Meat cluster value chain in the Limestone Coast region. Key activities will include the delivery of a Strategic Planning workshop, Strategic Plan and Recommendations for organisation structure for the LCRMC. The Members discussed a potential plan for the Project with the following being agreed;

- Development of a Project Scope
- Workshops (proposed Mon 11th Nov)– Strategic Direction (Clarify vision & strategic position (short term & long term goals & objectives) Gather information & data, identify Strengths, Weaknesses, Opportunities & Threats
- Situation Assessment - Environmental scan/Situational analysis
- Develop and Execute Strategic Plan



ACTION

1. Michaela Bell to develop Project Scope and commence Tender process for the appointment of a Facilitator to deliver workshops and prepare Strategic Plan for the LCRMC
2. Members to provide Michaela Bell with contact details/small overview of suitable/recommended Facilitators

8.2 Meating the Market

(Tiffany Bennett, declared a Conflict of Interest and left the room 5:10pm)

The LCRMC were successful in receiving \$7,000 from MLA for the delivery of a workshop around Quality Assurance processes.

It was recommended that the LCRMC:

1. *Appoint Tiffany Bennett from PIRSA Rural Solutions to develop and deliver the Meating the Market Workshop*

MOVED: Graham Clothier

SECONDED: Liam Brokenshaw

CARRIED

ACTION

Michaela Bell to liaise with Tiffany on workshop details and logistics

(Tiffany Bennett, returned to the room 5:40pm)

9. Other Business

- SA Government has released a Food, Wine and Agribusiness Discussion Paper requesting feedback (*Discussion Paper attached*)
- Formal invitations suggested to be given to Processors to participate in the LCRMC Strategic Planning process
- Abare Conference, Wednesday 25th September (Graham Clothier presenting on behalf of the LCRMC)
- Limestone Coast Leadership Program is open for Round 2 and accepting applications

10. Next Meeting

TBC



**OPERATIONAL REPORT TO LCLGA BY RDALC
1st July to 26th August**

SOCIAL CAPITAL: We will enhance regional collaboration and cohesion –

High level metrics

- Travelled to Naracoorte with Scott Whicker to present to the panel responsible for the SA Regional Development Strategy (3rd July)
- Attended the LCLGA CEO Forum in Naracoorte (5th July)
- Travelled to Adelaide to participate as a panel member at the RAI's Regions Rising Event and attend the RDSA Meeting (9th-11th July)
- Met with Anne Champness in Keith to discuss RDALC's Regional Prospectus and Infrastructure Audit (16th July)
- Attended the Aussie Timber Jobs Meeting in Millicent (17th July)
- Participated in the Information Sharing Session for business support services (18th July)
- Attended the Limestone Coats Economic Development Group meeting in Naracoorte (23rd July)
- Met with Kym Morgan for an update of the rollout of the NBN (24th July)
- Attended Limestone Coast Leadership Program and met with the TAFE SA Board (25th July)
- Went to Naracoorte to attend the Limestone Coast Economic Development Group Work Plan Session and to speak about the Housing issues in Bordertown and Naracoorte (30th July)
- Attended the 2019 Limestone Coast Leadership Program in Naracoorte (1st August)

INVESTMENT: We will attract investment to the region –

- 3 businesses connected to the Federal Government Entrepreneurs Program
- Working with 5 businesses around Regional Growth Fund applications
- Councils approached to provide content for Invest LC, no projects submitted yet
- Investment Prospectus delayed and pending further stakeholder engagement

INFRASTRUCTURE: We will increase investment in infrastructure that will sustain and grow the region's economy -

- CSIRO TraNSIT study progressing into scenario stage
- Infrastructure Audit delayed and pending further stakeholder engagement
- Submission to Infrastructure SA on 20-year Strategy

HUMAN CAPITAL: We will develop the skills, knowledge, capacities and productivity of our employers and workforce

- Hon. David Pisoni, Minister Innovation and Skills visited Mount Gambier on 14 August to present at a Skilled Migration lunch event, organised by RDALC. Over 50 local industry and local government leaders attended the event listening to presentations from Scott Whicker, Immigration SA and Department of Home Affairs. Minister Pisoni was hosted by RDALC for the day and visited Metro Bakery and Café, de Bruin Engineering, TAFE SA and Flinders University eNVision to meet with a recent Venture Dorm winner. Minister Pisoni thanked the RDALC for arranging a successful event.
- A Disability Hub Pop Up event was held in Naracoorte on 16 July. This event was hosted in conjunction with Mission Australia to promote working in the disability sector.
- Rachael attended the Millicent Business Community Association (MBCA) awards on Saturday 10 August as a special guest event having been a judge on the awards panel. Rachael was impressed with both the vibrancy and diversity of the businesses and individual that were nominated for these awards. Over 250 people filled the Millicent Civic Centre, with dancing going late into the night.
- During this period, Rachael worked on two (2) submissions for State Government reviews.

ENVIRONMENT: We will support our partners to maintain our clean, green environment

- Bioenergy funding carried over to 2019-20. Currently promoting pre-feasibility study funding.

ORGANISATIONAL GOALS

- Employee Engagement Survey completed
- Stakeholder Engagement Survey launched
- Performance Management policy prepared for HR Committee and Board review in September/October 2019
- Board Member Succession Plan draft prepared for HR Committee and Board review in September/October 2019
- Draft 2019-20 budget approved by the Board and loaded into MYOB

MEDIA – (data from 1st July – 7 August)

- Disability Service Showcase
- Groundwater Review Complete
- RDA Shapes Long-term Regional Plan
- Bioenergy Connect Program

Coverage:

- 4 print features across The Border Watch.
- Liz radio interview with ABC re rail update

Facebook:

- 21 posts, 11,047 people reached, 198 reactions, 1322 engagements. 1861 followers.

LinkedIn:

- 6 posts, 3200 post impressions. 43 page views, 18 unique visitors, 16 new followers.

Website: (last 30 days)

- 1,042 users, 1830 sessions. Highest page visits to jobs site, news, staff and board profiles.

SUBMISSIONS MADE

- Regional Development Strategy Discussion Paper (PIRSA)
- 20-Year State Infrastructure Strategy Discussion Paper (InfrastructureSA)
- Vocational Pathways to Employment – A Review of VET for School Students (Department for Education)

COMING UP

- Travel to Kingston and Robe to meet with: Robe District Council; CEO of Kingston District Council and Chair of SE NRM Board (28-29th August)
- Meeting with Grant King, Chair South East Local Health Network (3rd September)
- Beach Energy update and site visit (3rd September)
- Travel to Adelaide for RDSA Chairs and CEOs Meeting (13th September)
- Meeting with Australia's High Commissioner to Pakistan (12th September)
- Present to Welcome to SA Information Session (18th September)

David Wheaton
0417 885 920
ceo@rdalc.org.au

028L/rw
28/08/19

Mr. Tony Wright
Executive Officer
Limestone Coast Local Government Association
Post Office Box 1445
Mt. Gambier SA 5290

Limestone Coast Heritage Adviser

Report July 2019

Date /	Where /	Status /	Place /	Advice /	
08/07/19	Office	LH	58-60 Bay Road, Mount Gambier	Development Application Assessment for proposed pergola.	0.75
12/07/19	Office	LH		Limestone Coast Heritage Adviser Report for June 2019.	2.25
		LH	60 Wehl Street South, Mount Gambier	Heritage Advice on proposed boundary re-alignment	0.5
		LH	55 Ferrers Street, Mount Gambier	Assess amended Development Application plans for an attached conservatory.	0.5
		LH	Woolstore, 36 Margaret Street, Mount Gambier	Assess change of use to micro - brewery and tap room.	1.0
15/07/19	Office	SH	Criterion Hotel, Robe	Heritage consultation (phone) with John Morgan re bathroom dampness.	0.5





16/07/19	Office	LH		Limestone Coast Heritage Adviser Report for June 2019.	1.0
17/07/19	Office	SH	Robe Institute	Report to Council on under-floor dampness.	1.25
19/07/19	Office	LH	Sweet Espresso shop front, 116 Smith Street, Naracoorte	Heritage consultation (phone) with Adrian Heard re Local Heritage Grant.	0.5
22/7/19	Office	LH	Binnum Woolshed	Heritage consultation (phone) with Judy Moore.	0.5
23/07/19	Tatiara	SH	Clayton Farm	Heritage consultation (site) with Committee members regarding re-establishing the orchard.	2.5
		LH	Bordertown Hotel	Heritage consultation (site) with Rocco Callisto and Aaron re cafe extension.	
		LH	Binnum Shearing Shed	Heritage consultation (site) with Judy Moore.	
	Naracoorte Lucindale	LH	Binnum Shearing Shed	Heritage consultation (site) with Judy Moore.	



		LH	Sweet Espresso, 116 Smith Street Naracoorte	Inspection of shop front for Adrian Heard	0.25
	Wattle Range	LH	Penola Visitor Centre	General discussion with Paul re local heritage	0.5
24/07/19	Mount Gambier	nom LH	22 Bertha Street	Heritage consultation (site) with Lois Kettle re design of new front fence.	4.75
		LH		General consultation with Tracy Tzoutzoulkaris re Development, Planning and Infrastructure Act heritage changes.	



24/07/19	Mount Gambier	LH	Vansittart Park	Site inspection with Nick Searle and club reps for siting of new Netball facilities.	1.0
		LH	Vansittart Park Grandstand	Heritage consultation (site) with Andrew Thompson re structural repairs.	
		LH	Mt Gambier Bowling Club	Review heritage advice with Nick Searle and Andrew Meddle.	
	Office	LH		Meeting with Tony Wright re Limestone Coast Heritage Advisory Services.	
	Office	LH	Binum Shearing Shed	Heritage Inspection Report.	
25/07/19	Robe	SH	Robe Institute	Heritage consultation with James Holyoak CEO re dampness, conference facilities.	2.0
		LH	26 Smillie Street, Robe	Heritage consultation (site) with Tim and Jude Rogers re verandah soffit lining.	



27/06/19	Naracoorte / Lucindale	LH	Kay Park, 690 Old Caves Road, Naracoorte	Heritage consultation (site) consultation with Caroline Kay re Local Heritage Grants.	1.0
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27/06/19 Naracoorte / Lucindale

SH

Dartmoor Homestead

Dartmoor Homestead SH Site inspection re Local Heritage Grants.

1.0

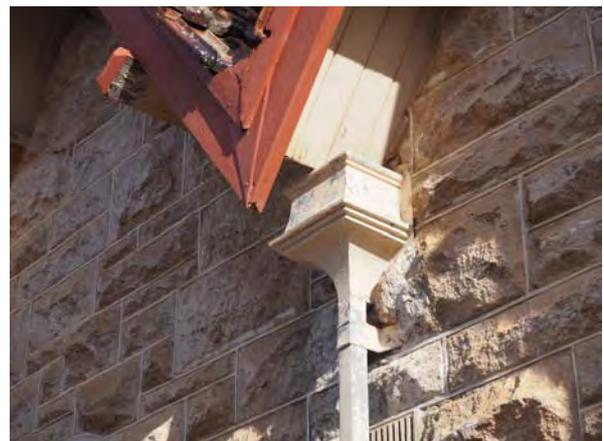


LH

Thomas Aquinas Church and Hall , Naracoorte

Heritage consultation (site) with Peter Kiernan re Local Heritage Grants for repairs and maintenance.

1.0



LH Local Heritage Place
Nom LH Identified Place not listed.
Gen General Advice
Cont. Contributory Place.
HCZ Historic Conservation Zone.
LHPA Local Heritage Policy Area.

cc Dr Judy Nagy, Tracy Tzoutzouklaris, Emily Ruffin, Simon Wiseman, Jessica Porter, City of Mt G
Mr Peter Whiting, Mr Mark Theadgold, WRC
Mr Paul McCrostie, Ms Sarah Durand, NLC
Mr Leith McEvoy, Mr John Best, Ms Trudy Glynn DC Grant
Mr Milan Hodak, DC Kingston
Mr Rocky Callisto, DC Tatiara
Ms Michelle Gibbs, DC Robe

028L/rw
02/10/19

Mr. Tony Wright
Executive Officer
Limestone Coast Local Government Association
Post Office Box 1445
Mt. Gambier SA 5290

Limestone Coast Heritage Adviser

Report August 2019

Date /	Where /	Status /	Place /	Advice /	
02/08/19	Office	LH	Bordertown Hotel	Development Application Assessment for proposed café extension.	2.0
		SHA	172 Trevor Clark Drive, Mt Schank	Development Application Assessment for proposed hay shed.	0.25
		LH	Crower Shearing Shed	Advice to Council on heritage status.	0.25
		LH		Limestone Coast Heritage Adviser's Report for July 2019.	0.25
5/08/19	Office	SHA	172 Trevor Clark Drive, Mt Schank	Minister's response for proposed Hay Shed.	1.0
9/08/19	Office	SH	Tenison Woods College, Mt Gambier	Heritage consultation (office) with Peter Spain (Edge Architects) re Masterplan Development Application.	1.5





19/08/19	Office	SH	Tenison Woods College, Mt Gambier	Development Application Preliminary assessment for proposed new classroom, comment on design options.	1.5
		LH	Langkoop Road Stables, NLC	Heritage Advice to Council on demolition following wind damage.	1.0
		SH	Oatmill Complex, Percy St Mt Gambier	Review Heritage Report for adaptive reuse masterplan.	0.25
22/08/19	Office	LH	Langkoop Road Stables	Heritage Consultation with DPTI re flagging of demolished places in the Heritage database.	0.25
27/08/19	Kingston	SH	Kingston Wool Store	External inspection and photo record .	1.0



Wattle Range		LH	St Helliens, Riddoch St, Penola	Heritage consultation at VIC with Sue Bell regarding repairs and alterations.	1.5
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28/08/19	Mount Gambier	SH	Jens Hotel	Heritage consultation (site) with Jamie Solly & Simon Wiseman re front bar and cellar stair changes.	4.75
		Adj. SH	Shopfront, Watson Tce	Heritage consultation (site) with Council, manager and draftsman re change of use to function centre.	
		SH	St Andrews Manse	Office consultation with Council building officers re exit signs and lights.	
		Adj. SH	Community Garden, behind former Mt Gambier Goal	Review proposed bird-netting sketches with Simon Wiseman.	
		SH	Tenison Woods College, Fmr Moorak Homestead	Heritage consultation (site) with David Meziniec re Masterplan.	
		Adj. LH	5 Jardine St	Heritage advice (site) for Rebecca Mobbs re ensuite options.	2.5
		LH	60 Wehl Street South	Heritage consultation (site) with Leigh Winterfield re boundary re-alignment for existing hammerhead rear allotment.	
		LHPA	11 Reginald Street	Heritage consultation (site) with Stacy re proposed garden glasshouse.	
		LH	Vansittart Park	Heritage consultation re netball facilities, bowls club with Nick Searle.	
28/08/19	Office	LH		Review and comment on Local Heritage Fund applications for	0.25



28/08/19	Office	LH		Review and comment on Local Heritage Fund applications for Naracoorte/ Lucindale Council.	0.25
	Office	LH		Limestone Coast Heritage Adviser's Report for July 2019.	0.75
29/08/19	Robe	LHPA	Morphett St / Sturt Street dwelling alterations.	Review amended Development Application drawings and discuss with John Hinge.	1.5
		SH	Criterion Hotel, Smillie Street	Heritage consultation (site) with John Morgan re bathroom dampness / subfloor ventilation.	1.0
		Adj. LH	9 Union Street, adjacent Blind Man Barlows'	Final Development Application assessment and report on proposed land division and new dwellings.	1.0



LH Local Heritage Place
 Nom LH Identified Place not listed.
 Gen General Advice
 Cont. Contributory Place.
 HCZ Historic Conservation Zone.
 LHPA Local Heritage Policy Area.

cc Dr Judy Nagy, Tracy Tzoutzouklaris, Emily Ruffin,
 Simon Wiseman, Jessica Porter, City of Mt G
 Mr Chris Tully, Mr Peter Whiting, WRC
 Mr Paul McCrostie, Ms Sarah Durand, NLC
 Mr Leith McEvoy, Mr John Best, Ms Trudy Glynn DC Grant
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