



Limestone Coast  
Local Government  
Association

## GENERAL MEETING AGENDA

Friday 11<sup>th</sup> June 2021

10:00am – 1.00pm

Host – Kingston District Council

29 Holland St,

Kingston

### Program

09.45 am	Registration and Morning Tea
10:00 am	Welcome to Country
10.15 am	President's Welcome Acknowledgement of Country
10.20 am	Welcome Mayor Kay Rasheed, Kingston District Council
10.25 am	Open of the LC LGA General Meeting
12.45 pm	Close of the LC LGA General Meeting
12.50 pm	Lunch to go

**AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 11<sup>th</sup> JUNE 2021 IN THE KINGSTON DISTRICT COUNCIL, 29 HOLLAND ST, KINGSTON SE OF SA FROM 10AM**

**1.0 MEMBERS/DEPUTY MEMBERS**

**1.1 Present**

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

**1.2 In Attendance**

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
LCLGA	Mr Tony Wright (EO)

**1.3 Guests and Observers**

LGA SA	TBA
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
UniSA	Mr Ian McKay

**1.4 Apologies**

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP Mr Travis Fatchen (Office Manager)
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)

**Note that the apologies be accepted.**

**Moved,**

**Seconded,**

## **2.0 DISCLOSURE OF INTERESTS**

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

## **3.0 MINUTES OF MEETINGS**

- 3.1 Confirmation of the Minutes of the April LC LGA General Meeting held in the Naracoorte Lucindale Council on 9<sup>th</sup> April 2021.

That the Minutes of the LC LGA General Meeting held on 9<sup>th</sup> April 2021 be taken as read and confirmed as a true and correct record of the proceedings at those meetings.

**Moved,**

**Seconded,**

## **4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET**

*Refer to pages 17-18*

*[Click to go to page 17](#)*

## **5.0 CORRESPONDENCE**

*To be tabled before the Board meeting, not included in these papers*

### **5.1 Inwards and Outwards**

Correspondence register to 2<sup>nd</sup> June 2021.

Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

**That correspondence be received and noted by LC LGA delegates.**

**Moved,**

**Seconded,**

## **6.0 FINANCIAL**

### **6.1 Financial Reports**

*Refer to pages 20-23    Click to go to page 20*

It is recommended that the LCLGA Board:

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Balance Sheet as at 30<sup>th</sup> April 2021.
- c. The Consolidated Profit and Loss Budget Analysis for the period 1<sup>st</sup> July 2020 to 30<sup>th</sup> April 2021.

**Moved,**

**Seconded,**

## **7.0 RECOMMENDATION REPORTS**

### **7.1 Special Local Roads Program**

Executive Officer

*Refer pages 24-33    Click to go to page 24*

It is recommended that the LCLGA Board;

1. Endorse the submissions of the six regional priority projects totalling \$1,815 million for 2021/2022 Special Local Roads Program.
2. Approve the final version of the 2021 Regional Roads Database

**Moved,**

**Seconded,**

### **7.2 Heritage Advisory Services**

Executive Officer

*Refer pages 34    Click to go to page 34*

It is recommended that the LCLGA Board;

Note the report.

**Moved,**

**Seconded,**

### 7.3 LCLGA Business Plan (2021-2022)

Executive Officer

*Refer pages 35-61      Click to go to page 35*

It is recommended that the LCLGA Board:

Approve the Business Plan for release to members for member approval.

**Moved,**

**Seconded,**

### 7.4 Limestone Coast Regional Sports Academy Sustainability

Executive Officer

*Refer pages 62-65      Click to go to page 62*

It is recommended that the LCLGA Board:

Note the report and changes in the 2021/22 program.

**Moved,**

**Seconded,**

## 8.0 REPORTS

### 8.1 LC LGA President's Report

*To be tabled*

#### 8.1.1 LGA Board

- (i) Draft Minutes and key outcomes of the LGA Board of Directors Meeting held on 22<sup>nd</sup> April and Minutes from 21<sup>st</sup> May 2021.

*Refer to pages 67-89      Click to go to page 67*

#### 8.1.2 SAROC

- (ii) Draft Minutes of SAROC Meetings held on 20<sup>th</sup> May 2021.

*Refer to pages 90-94      Click to go to page 90*

### 8.2 Local Government Association of SA

### 8.3 Executive Officer

Tony Wright

*Refer to pages 95      Click to go to page 95*

**8.4 Report from Destination Development Manager**

Biddie Shearing

*Refer to pages 96-99      [Click to go to page 96](#)*

**8.5 Report from Starclub & Regional Sporting Academy**

Tony Elletson

*Refer to pages 100-102      [Click to go to page 100](#)*

**8.6 Report from Leadership Program**

Ali Auld

*Refer to pages 103-104      [Click to go to page 103](#)*

**8.7 Report from LC Substance Misuse Project Officer**

Sophie Bouchier

*Refer to pages 105-107      [Click to go to page 105](#)*

**8.8 Report from LCLGA Program & Policy Coordinator**

Michael Bell

*Refer to pages 108-110      [Click to go to page 108](#)*

It is recommended that the LC LGA Board:

Receives and notes the reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Program and Policy Coordinator.

**Moved,**

**Seconded,**

**9.0 LCLGA SUB-COMMITTEE MINUTES**

9.1 Risk and Audit Committee Approved Minutes

9.2 Limestone coast Economic Development Group Minutes

9.3 Roads and Transport Management Group Minutes

*Refer to pages 111-119      [Click to go to page 111](#)*

It is recommended that LC LGA Board:

Receives and note the Reports.

**Moved,**

**Seconded,**

## **10.0 OUTSIDE ORGANISATIONS AND COMMITTEES**

### **10.1 Regional Development Australia Limestone Coast**

*David Wheaton - Chief Executive*

*Officer Refer pages 120-122      [Click to go to page 120](#)*

### **10.2 LC Heritage Advisory Services**

*April 2021 report*

*Refer pages 123-128      [Click to go to page 123](#)*

It is recommended that LC LGA Board:

Receives and note the Reports.

**Moved,**

**Seconded,**

## **11.0 OTHER BUSINESS**

11.1 Letter from DC Grant requesting the LCLGA invite the Hon Vickie Chapman to a future LCLGA meeting to outline the Local Government Information Framework as part of the consultation phase.

*Refer to pages 129      [Click to go to page 129](#)*

It is recommended that LC LGA Board;

Receives and note the Reports.

**Moved,**

**Seconded,**

## **12.0 ANTICIPATED MEETING CLOSURE – 12.45 pm**

The next LC LGA General Meeting is to be held on the 13<sup>th</sup> August 2021 at the City of Mount Gambier. Acceptances and apologies to [admin@lclga.sa.gov.au](mailto:admin@lclga.sa.gov.au) or Phone 8723 7310.

Date	Meeting	Location
11 <sup>th</sup> June 2021	LC LGA GM	Kingston District Council
22 <sup>nd</sup> July 2021	SAROC	LGA House, Adelaide
13 <sup>th</sup> August 2021	LC LGA GM	City of Mount Gambier
TBC August 2021	LGA Roads & Works Conference	TBC
23 <sup>rd</sup> September 2021	SAROC	LGA House, Adelaide
8 <sup>th</sup> October 2021	LC LGA	Wattle Range Council
29 <sup>th</sup> October 2021	LGA Conference & AGM	TBC
18 <sup>th</sup> November 2021	SAROC	LGA House, Adelaide
10 <sup>th</sup> December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 <sup>th</sup> February 2022	LG LGA AGM & GM	District Council of Grant



**MINUTES FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 9<sup>th</sup> APRIL 2021 IN THE NARACOORTE LUCINDALE COUNCIL, NARACOORTE TOWN HALL, 95 SMITH STREET, NARACOORTE SA 5278 FROM 10AM**

Meeting opened at 10:08am

## **1.0 MEMBERS/DEPUTY MEMBERS**

### **1.1 Present**

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

### **1.2 In Attendance**

District Council of Grant	Mr Darryl Whicker (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
LCLGA	Mr Tony Wright (EO) Mrs Biddie Shearing, Destination Development Manager

### **1.3 Guests and Observers**

LGA SA	Ms Roweea McLean
UniSA	Mr Ian McKay

### **1.4 Apologies**

Wattle Range Council	Mr Ben Gower
Naracoorte Lucindale Council	Mr Trevor Smart
City of Mount Gambier	Ms Barbara Cernovskis
Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP Mr Travis Fatchen (Office Manager)
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
Regional Development Australia Limestone Coast	Mr Dave Wheaton

**Note that the apologies be accepted.**

**Moved,** City of Mount Gambier

**Seconded,** District Council of Robe

## **2.0 DISCLOSURE OF INTERESTS**

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

## **3.0 MINUTES OF MEETINGS**

- 3.1 Confirmation of the Minutes of the February LC LGA General Meeting held in the Tatiara District Council on 12<sup>th</sup> February 2021 and the Special Meeting on the 5<sup>th</sup> March 2021 held via Zoom.

That the Minutes of the LC LGA General Meeting held on 12<sup>th</sup> February 2021 & Special Meeting held on Zoom on the 5<sup>th</sup> March 2021 be taken as read and confirmed as a true and correct record of the proceedings at those meetings.

**Moved**, Wattle Range Council

**Seconded**, District Council of Robe

## **4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET**

Business arising from the Minutes of the February General Meeting.

## **5.0 CORRESPONDENCE**

### **5.1 Inwards and Outwards**

Correspondence register to 2<sup>nd</sup> of April 2021.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed, but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

**That correspondence be received and noted by LC LGA delegates.**

**Moved**, District Council of Robe

**Seconded**, Kingston District Council

## **6.0 FINANCIAL**

### **6.1 Financial Reports**

It is recommended that LC LGA:

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Balance Sheet and Consolidated Profit and Loss as at 28<sup>th</sup> February 2021.

**Moved**, District Council of Grant    **Seconded**, Tatiara District Council

## **7.0 RECOMMENDATION REPORTS**

### **7.1 Regional Health Plan**

#### Executive Officer

It is recommended that LCLGA;

1. Receives and notes the report.
2. Adopts the 2021-2026 Limestone Coast Regional Public Health & Wellbeing Plan.

**Moved**, District Council of Robe

**Seconded**, Wattle Range Council

### **7.2 Heritage Services**

#### Executive Officer

It is recommended that LCLGA;

1. Test the market for the continuation of Heritage Advisory Services via a tender process for a period of five years, and
2. Provide a recommendation to the Board from the tender process for the provision of Heritage Advisory Services, including an analysis of the breakup of members contributions using the last five years of actual use.

**Moved**, City of Mount Gambier

**Seconded**, District Council of Grant

### 7.3 2021-2022 LCLGA Annual Business Plan

#### Executive Officer

It is recommended that LCLGA:

Note the progress in the development of the 2021-2022 LCLGA Business Plan.

**Moved,** Kingston District Council    **Seconded,** Wattle Range Council

### 7.4 Coastal Board Submission

#### Executive Officer

It is recommended that LCLGA:

Note the submission from the LCLGA to the Coastal Protection Board Inquiry.

**Moved,** Kingston District Council    **Seconded,** District Council of Robe

## 8.0 REPORTS

### 8.1 LC LGA President's Report

Meetings, events and activities undertaken since the February LCLGA meeting:

Feb 22	RDA LC Board meeting LCLGA and RDALC Joint Board meeting
Feb 24	Country Arts SA Board @ Port Pirie
Feb 25	Country Arts SA Governance and Finance Committee meeting, Board meeting, Launch of Country Arts SA Strategic Plan 2021/2022
Feb 26	SA Regional Awards @ O'Leary/Walker Winery, Clare. Announcement of Ag Town Award winner – Pinnaroo
Mar 1	ABC radio interview re SAROC corella management with Narelle Graham
Mar 2	ABC radio interview re SAROC corella management with Sonia Feldoff
Mar 3	Boundary Commission meeting via Teams SA LG Grants Commission meeting via Teams
Mar 16	SA Local Government Grants Commission Council visits to Clare and Gilbert Valley, Goyder, Mt Remarkable
Mar 17	SA Local Government Grants Commission Council visits to Port Pirie and Northern Areas
Mar 18	Mobile Black Spot Advisory Group meeting via Teams

At its meeting in March, SAROC discussed a range of issues including regional development, tourism, cat management, coastal issues and waste management. The full agenda and minutes are available [here](#).

LGA SA Board meeting – received the LGA value proposition outlining the financial savings and benefits that have been delivered to members through advocacy, services and programs.

This report is independently verified by UHY Haines Norton, and also includes a range of non-financial benefits received by members. The report shows that the LGA provided \$189 million in value to member councils last financial year

Agenda included LGA Advocacy Plan, Climate Commitment Action Plan, Strategic Plan 2021/2025, Communications Strategy

Mar 25 SA Boundaries Commission meeting – zoom  
Mar 29 RDALC board meeting – zoom  
Mar 29 Uni SA research “Refugees Rejuvenating and Connecting Communities” launch by His Excellency Governor of SA. At Pridmor Hall Uni SA Campus Adelaide.

An analysis of the social, cultural and economic contributions of Hazara humanitarian migrants in the Port Adelaide- Enfield area of Adelaide SA.

The report is co authored by Dr David Radford who has research papers on the Naracoorte Hazara community. The report is transferable to the Naracoorte Lucindale area and features a Naracoorte Hazara family in front of the Kincaid Hotel on the front cover

Mar 30 ABC radio interview re regional housing challenges  
Mar 30 LCEDG meeting – Naracoorte  
Apr 6 LC Sports Academy Advisory Committee meeting  
Apr 6 Dinner with ERD Committee

#### 8.1.1 LGA Board

- (i) Draft Minutes and key outcomes of the LGA Board of Directors Meeting held on 18<sup>th</sup> February, Minutes from the 18<sup>th</sup> March & the Special Meeting held on the 26<sup>th</sup> March 2021.

#### 8.1.2 SAROC

- (ii) Draft Minutes of SAROC Meetings held on 18<sup>th</sup> February & 18<sup>th</sup> March 2021.

### 8.2 Local Government Association of SA

### 8.3 Executive Officer

Tony Wright

- 8.4 **Report from Destination Development Manager**  
Biddie Shearing
- 8.5 **Report from Starclub & Regional Sporting Academy**  
Tony Elletson
- 8.6 **Report from Leadership Program**  
Ali Auld
- 8.7 **Report from LC Substance Misuse Project Officer**  
Sophie Bouchier
- 8.8 **Report from LCLGA Program & Policy Coordinator**  
Michael Bell

It is recommended that LC LGA:

The reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, StarClub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Program and Policy Coordinator be received and noted.

**Moved**, City of Mount Gambier

**Seconded**, Tatiara District Council

## **9.0 LCLGA SUB-COMMITTEE MINUTES**

There have been no sub-committee meetings since the 11<sup>th</sup> December 2020.

## **10.0 OUTSIDE ORGANISATIONS AND COMMITTEES**

- 10.1 **Regional Development Australia Limestone Coast**  
*David Wheaton - Chief Executive Officer*
- 10.2 **LC Heritage Advisory Services**  
*February 2021 report*

It is recommended that LCLGA;

Receives and note the Reports.

**Moved**, District Council of Grant

**Seconded**, Kingston District Council

## **11.0 OTHER BUSINESS**

### **11.1 City of Mount Gambier Letter – New Deputy Mayor (noting)**

### **11.2 Greening Adelaide – Funding**

Mayor Sage sought clarification on whether LGASA had secured funding from Greening Australia and if so, how much. Also, seeking to understand if there was regional input into this project.

### **11.3 Functional Support Groups.**

Mayor Sage sought clarification on what the investment model is, what the future financial modelling is and whether it will be levied?

### **11.4 Green Triangle Freight Action Plan**

Mayor Noll advised the LCLGA Board of negotiations between Wattle Range Council & Glenelg Shire Council in relation to the Border Road and potential Federal Government Funding.

### **11.5 Formal Acknowledgment of Corporate Services Officer – Mae Steele**

The LCLGA Board formally farewelled Mae Steele and wished her the best in her new role with One Forty-One as HR Advisor. The group expressed heartfelt thanks for her dedication and noted her ongoing arrangement to support the LCLGA during the transition of the role being filled.

## **12.0 MEETING CLOSED 12.45 pm**

<p>The next LC LGA General Meeting is to be held on Friday 11<sup>th</sup> June 2021 at the Kingston District Council. Acceptances and apologies to <a href="mailto:admin@lclga.sa.gov.au">admin@lclga.sa.gov.au</a> or Phone 8723 7310.</p>
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<b>Date</b>	<b>Meeting</b>	<b>Location</b>
29 <sup>th</sup> & 30 <sup>th</sup> April 2021	LGA SA Mixer Event & OGM	Hickinbotham Hall, National Wine Centre of Australia Corner of Botanic and Hackney Roads, Adelaide
20 <sup>th</sup> May 2021	SAROC	Kangaroo Island
11 <sup>th</sup> June 2021	LC LGA GM	Kingston District Council
22 <sup>nd</sup> July 2021	SAROC	LGA House, Adelaide
13 <sup>th</sup> August 2021	LC LGA GM	City of Mount Gambier
TBC August 2021	LGA Roads & Works Conference	TBC
23 <sup>rd</sup> September 2021	SAROC	LGA House, Adelaide
8 <sup>th</sup> October 2021	LC LGA	Wattle Range Council
29 <sup>th</sup> October 2021	LGA Conference & AGM	TBC
18 <sup>th</sup> November 2021	SAROC	LGA House, Adelaide
10 <sup>th</sup> December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 <sup>th</sup> February 2022	LG LGA AGM & GM	District Council of Grant



Item	4.0 ACTION LIST	Due Date	STATUS
	<b>9<sup>th</sup> April 2021</b>		
7.2	Tender for Heritage Advisory Services		Commenced
	<b>12<sup>th</sup> February 2021</b>		
7.1	Supports the request for a sponsor of the 2021 Limestone Coast Wine Show to the value of \$2,500 (plus GST).		Completed
7.2	Provide guidance to the LCLGA Executive Officer on the approach, the Board wishes to take for the recovery of costs associated with the SACCA membership for the LCLGA.		Completed
7.3	Executive Officer to execute the SACCA agreement with the Local Government Association of South Australia.		Completed
7.5	Councils to provide feedback on current proposed projects and any other proposals the Board would like to see developed into a bid for LGR&DS research fund.		Feedback completed
7.6	Endorses Mr Darryl Whicker's nomination to the role of Chair of the ZEMC		Completed
7.8	New standard form for TOR template be issued to LCLGA Committees to be used to update and endorse current TOR's and bring back to the LCLGA board for approval.		Completed and underway
8.3	Advocate for Cross Border Commissioner		Ongoing
	<b>11<sup>th</sup> December 2020</b>		
7.1.2	Preparation of a Destination implementation plan with resource and budgets to be presented at the LCLGA board workshop.	Feb 11, 2021	Completed
7.1.3	Evolve the LCLGA Tourism Management Group into the Regional Reference Group and prepare an amended set of terms of reference.	April 2021	In progress
7.2	LCLGA Executive Officer to negotiate the regional investment level and conditions of the grant arrangements for the Mixed Dozen Project. The resulting funding requirement be included in the 2021/22 and future business plans and the final agreement be reported to the Board.	April 2021	Completed
7.3	Develop business plan models with an amendment made to the assumption on the acceptability of future losses and reductions in members equity.	Feb 11, 2021	Completed

11.0	LCLGA to consider Council budget planning processes in the planning the 2021-2022 draft budget. Councils will be cut off from new budget considerations in February 2021.		Financial information on the Business Plan circulated to CEO's in April.
	<b>14<sup>th</sup> August 2020</b>		
7.2	Councils to provide feedback on the priority items for the LCLGA to develop proactive advocacy strategies.	Dec 2020	Paper included in this agenda
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.	Management report not yet received	To be progressed after the 2020 financial years audit is completed
7.5	LCLGA Executive Officer, in collaboration with the LCLGA Regional Waste Management Steering Committee, to further investigate the viability of the preferred solutions with Cross Border Councils, Regulators and the Market.	Feb 2021	Engagement commenced
7.7	Executive Officer to conduct a full review and update of all LCLGA Committee TOR and present these to the LCLGA Board October meeting.		Review near completion
8.1	Advise RDALC that the LCLGA will financially support the RDALC through the annual funding agreement for 91,221.78 excluding GST for Small Business Support.  Joint Board meeting planned for late Jan / Early Feb.		Meeting completed
	<b>17<sup>th</sup> April 2020</b>		
7.3	The Draft Limestone Coast Regional Public Health & Wellbeing Plan Public & Stakeholder consultation to begin.		Completed
7.8	Board approve the agreement, in attachment one, to form a Joint Planning Board		Submission to Minister under development, seeking endorsement from LGASA Risk and feedback on actual value of a JPB and scope for Regional Plan Customisation

## **5.0 CORRESPONDENCE**

Report to be tabled before the Board meeting

## 6.0 FINANCE REPORT

### BACKGROUND

The finance report is for the period July to April 2020, which is ten months of the financial year.

To date, the budget is tracking as expected with some minor variations in cash flow timings. Noting the budget was developed in March, and some work has been impacted due to Covid-19, mainly from a phasing of expenditure perspective. As you can see in the Cashflow chart on the next page members equity is tracking largely as expected.

Overall income is 3% lower than the year-to-date budget primarily driven by timing differences such as allocations from project liabilities and income from participant fees for the Leadership and Sports Academy programs. Noting that the budget of \$135,000 for participant contributions was inclusive of sponsorship so the net different across the two income items is -\$5,032.

As previously reported, income from grants that are expected to be expended beyond the current year (where there are agreements in place) are held in liabilities and moved into revenue as expenditure occurs

Income for the SMLC and SACCA projects, due to the external nature and liability of their revenue, are held in liabilities and transferred into income shortly following expenditure to ensure they don't distort our profit and loss. During the year there will be some slight variations due to timing of moving money from liabilities to Grant (from liabilities) which will be fully reconciled at the end of financial year to ensure the expenditure of SACCA and SMLC has a zero net impact on the P&L. The SML project contributes to overheads and oncost resulting in a slight reduction in costs for the LCLGA.

The Board have approved unbudgeted expenditure during the year for further Covid-19 destination marketing expenditure, part-funding of Executive Officer professional development and contributions from members equity for the initial funding of the Wine Trails Project and Coonawarra Cup Sponsorship.

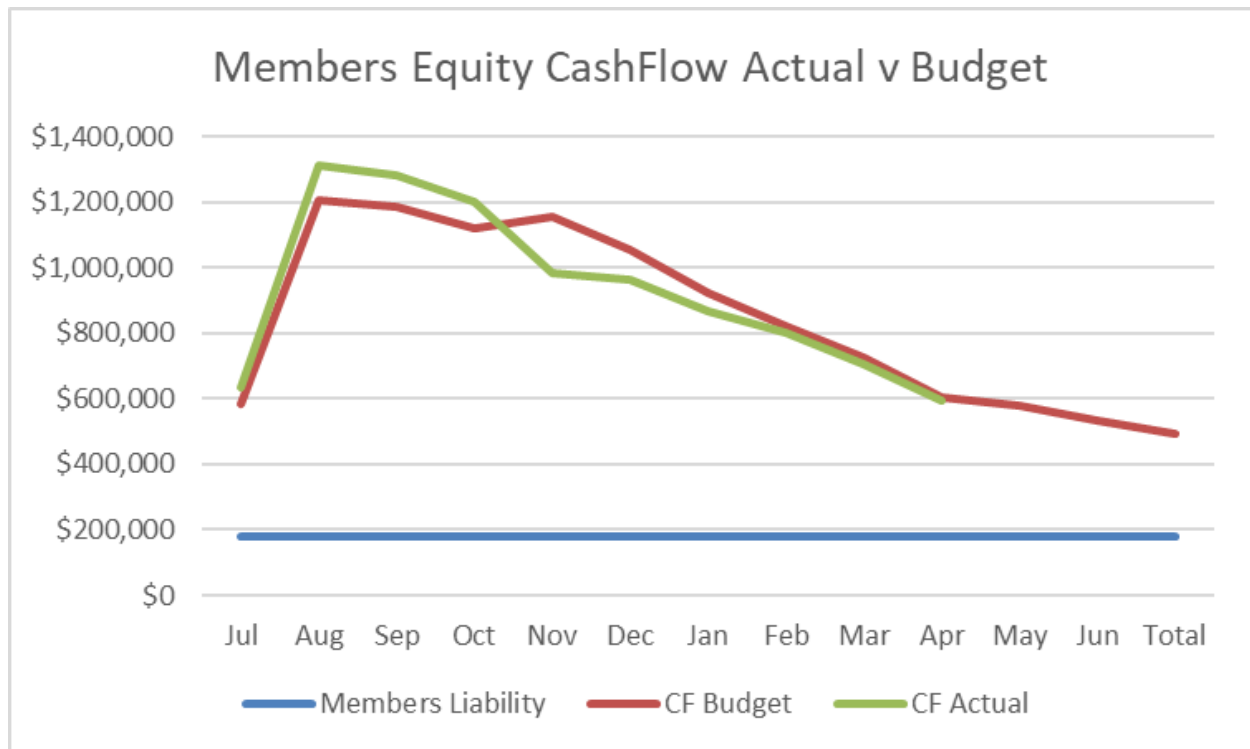
In terms of expenditure, most of the variations are due to timing of actuals when compared to forecast, noting some budget amounts have been smoothed over the year where actual spend is much more variable. Expenditure YTD (April) is 4% lower than budget as at the end of April,

Project expenditure timing differences have begun to correct with the variation decreased by \$12k when compared to the December Board Report and with the additional approved expenditure in the tourism project/s it is likely this will be higher than the original baseline budget from the start of the financial year.

Offsetting this is a slight reduction in salaries due to a reduction in FTE and an efficiency from external bookkeeping.

Due to Covid-19, there have also been other minor variations, such as staff not attending seminars (most have been canceled)

From the Balance Sheet, total cash assets have decreased to \$915,565 with \$319,836 in liabilities, leaving \$595,729 in members equity which will be drawn down during the remainder of the financial year towards the forecast \$450,000.



## KEY ISSUES

- The budget is tracking as expected with variations on approved projects due to timing differences.
- There has been some additional expenditure approved by the Board and these have been included in the budget cashflow forecast.
- The budget continues the strategy of drawing down members equity over time.

## RECOMMENDATION

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Balance Sheet as of the 30<sup>th</sup> of April 2021
- c. The Consolidated Profit and Loss Budget Analysis for the period 1<sup>st</sup> July 2020 to 30<sup>th</sup> April 2021.

**Moved,**

**Seconded,**

**Balance Sheet**

As of April 2021

Level 1  
9 Bay Road  
Mount Gambier SA 5290ABN: 42 930 727 010  
Email: admin@lclga.sa.gov.au

<b>Assets</b>		
Cheque Account		\$214,142.58
Business Access Saver		\$8,407.39
Term Deposit 1 - 4960		\$225,879.22
Term Deposit 2 - 0560		\$233,340.65
Term Deposit 3 - 8860		\$143,392.05
Petty Cash		\$250.00
Trade Debtors		\$90,145.29
Undeposited Funds Account		\$8.35
<b>Total Assets</b>		<b>\$915,565.53</b>
<b>Liabilities</b>		
Trade Creditors		\$50,282.02
Accrued Expenses		\$909.56
<b>CREDIT CARDS</b>		
Destination Development Manager - 3117	\$1,934.27	
Executive Assistant - 5354	\$62.07	
Executive Officer - 4945	\$913.73	
<b>Total CREDIT CARDS</b>		<b>\$2,910.07</b>
<b>GST LIABILITIES</b>		
GST Collected	\$185,066.69	
GST Control Account	-\$175,069.31	
GST Paid	-\$24,617.74	
<b>Total GST LIABILITIES</b>		<b>-\$14,620.36</b>
<b>PAYROLL LIABILITIES</b>		
PAYG Payable	\$18,951.13	
Leave Provisions	\$48,883.21	
Long Service Leave	\$32,647.25	
Salary Sacrifice	\$1,321.17	
<b>Total PAYROLL LIABILITIES</b>		<b>\$101,802.76</b>
<b>PROJECT LIABILITIES</b>		
LC Sports Academy	\$3,000.00	
Substance Misuse LC	\$91,609.52	
SA Coastal Councils Alliance	\$86,875.43	
<b>Total PROJECT LIABILITIES</b>		<b>\$181,484.95</b>
<b>Total Liabilities</b>		<b>\$322,769.00</b>
<b>Net Assets</b>		<b>\$592,796.53</b>
<b>Equity</b>		
Retained Earnings	\$618,521.28	
Current Year Earnings	-\$25,724.75	
<b>Total Equity</b>		<b>\$592,796.53</b>

This report includes Year-End Adjustments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOC				
Level 1				
9 Bay Road				
Mount Gambier SA 5290				
<b>Profit &amp; Loss</b>				
July 2020 To April 2021				
	Actual (YTD)	Budgeted (TYD)	\$ Difference	% Difference
<b>INCOME</b>				
Members Contributions	\$647,288	\$642,670	\$4,618	1%
Grants	\$262,012	\$344,914	-\$82,902	-24%
Grant (from liabilities)	\$192,209	\$166,000	\$26,209	16%
Participant Contributions	\$63,434	\$135,103	-\$71,668	-53%
Sponsorship	\$66,636	\$0	\$66,636	
Sundry Income	\$24,637	\$0	\$24,637	
Interest	\$4,292	\$12,500	-\$8,208	-66%
Total INCOME	\$1,260,509	\$1,301,187	-\$40,678	-3%
<b>EXPENSES</b>				
Advertising & Marketing	\$0	\$2,500	-\$2,500	-100%
Audit & Accountants Fees	\$11,050	\$11,670	-\$620	-5%
Bank Fees	\$650	\$600	\$50	8%
Computing & IT	\$10,382	\$12,500	-\$2,118	-17%
Consultancy	\$17,400	\$5,000	\$12,400	248%
Occupancy	\$19,089	\$25,000	-\$5,911	-24%
Governance	\$13,591	\$15,000	-\$1,409	-9%
Insurances	\$11,529	\$8,500	\$3,029	36%
Meeting Expenses	\$2,527	\$3,000	-\$473	-16%
Miscellaneous Expenses	\$3,837	\$5,000	-\$1,163	-23%
Postage	\$38	\$400	-\$362	-90%
Printing/Stationery	\$5,086	\$5,000	\$86	2%
Projects	\$586,048	\$599,017	-\$12,969	-2%
Seminars	\$0	\$5,000	-\$5,000	-100%
Subscriptions	\$355	\$1,500	-\$1,145	-76%
Telephones	\$5,317	\$6,700	-\$1,383	-21%
Training	\$7,106	\$8,386	-\$1,280	-15%
Travel/Accommodation/Meals	\$4,700	\$15,000	-\$10,300	-69%
Vehicles	\$39,626	\$47,050	-\$7,424	-16%
Programs & Policy	\$20,430	\$0	\$20,430	
Wages	\$531,354	\$571,533	-\$40,179	-7%
Total EXPENSES	\$1,290,116	\$1,348,356	-\$58,240	-4%
Net Profit/(Loss)	-\$29,607	-\$47,169	\$17,562	-37%

## 7.1 SPECIAL LOCAL ROADS PROGRAM

### BACKGROUND

The 2021/2022 Special Local Roads Program applications were due to the LGA on Friday 28<sup>th</sup> May 2021 via SmartyGrants. Attached is the Roads database and assessments.

The LCLGA Roads and Transport Management Group reviewed the independent prioritisation of the applications and recommended the following:

*It is recommended that the LCLGA Roads & Transport Group*

1. *Approve the final version of the 2021 Regional Roads Database*
2. *Approve and endorse all 6 projects on the 2021/2022 SLRP Priority List*
3. *For the upcoming financial year, SLRP applications will bid for a 50:50 ratio*

*Moved: Adrian Schutz*

*Seconded: Aaron Hillier*

*CARRIED*

### DISCUSSION

Utilising HDS Australia as the independent consultant, the Group has endorsed the following recommended regional priorities as listed below.

Council	Road Name	Segment	Primary Purpose	Revised Score	Revised Ranking	2021 Priority Overall	2021 Priority by Purpose	SLRP Grant Sought (\$)	SLRP Notes for LGTAP
DCG	Calpirco Road	Marte Siding Road to Burda Road and Mulwala Roe Freight	Freight	64	2	R1	F1	\$140,000	Continue - Year 2 of 3
TDC	Pigeon Flat Road	Ramsay Terrace to Meatworks Road	Freight	62	3	R2	F2	\$250,000	New - Year 1 of 1
TDC	Ridgway Road	Railway Terrace North to Garden Street	Freight	58	4	R3	F3	\$50,000	New - Year 1 of 1
KDC	Cape Jaffa Road	Southern Ports Highway, Wangolina to Limestone Co Community Access	Freight	50	12	R4	C1	\$300,000	New - Year 1 of 2
WRC	Dergholm Road	Intersection Dergholm Road and Gordon Street	Freight	46	19	R5	F4	\$75,000	New - Year 1 of 1
NLC	Boddingtons West Road	Ridloch Hwy to 1.2km East	Freight	49	15	R6	F5	\$1,000,000	New - Year 1 of 1
								\$1,815,000	

### RECOMMENDATION

It is recommended that LCLGA;

1. Endorse the submissions of the six regional priority projects totalling \$1,815 million for 2021/2022 Special Local Roads Program.

**Moved,**

**Seconded,**



## Summary of Road Proposals

Sort in Descending Order using Data / Sort by Column "H", then by Column "F"

Council	Road Name	Segment	Primary Purpose	Initial Score	Initial Ranking	Revised Score	Revised Ranking	Council Year of Proposed Funding	Expected Source of Funding
TDC	Cannawigara Road	Meatworks Road to Siding Road	Community Access	57	12	66	1	2023-25	SLRP
DCG	Cafirco Road	Marte Siding Road to Burnda Road and Mulwala Road	Freight	63	6	64	2	2020-23	SLRP
TDC	Pigeon Flat Road	Ramsay Terrace to Meatworks Road	Freight	63	8	62	3	2021-22	SLRP
TDC	Ridgway Road	Railway Terrace North to Garden Street	Freight	44	17	58	4	2021-22	SLRP
DCG	Kilsby Road	Riddoch Highway to Gleneng River Road	Freight	59	9	56	5	2025-26	SLRP
DCG	Wandilo Forest Road	Riddoch Highway to Blanche Young Forest Road	Freight	59	10	56	6	2023-26	SLRP
KDC	Holland Street	Agnes Street roundabout to Hanson Street	Community Access	39	22	53	7	2023-24	SLRP
KDC	Hanson Street	Holland Street/Cooke Street intersection to Marine Parade	Community Access	39	21	53	8	2023-24	SLRP
TDC	Creecoona Terrace	Dukes Highway to Victoria Parade/Tatiara Road	Freight	58	11	53	9	2022-23	SLRP
TDC	Bunker Road	Densley Road/Railway Terrace to Bunker Access Road	Freight	39	20	53	10	2022-23	SLRP
KDC	Agnes Street	East Terrace to Young Street	Community Access	39	19	51	11	2023-25	SLRP
KDC	Cape Jaffa Road	Southern Ports Highway, Wangolina to Limestone Coast	Community Access	50	13	50	12	2021-24	SLRP
CMG	Milton Street and Commercial Street	Milton Street and Commercial Street West Intersection	Freight	68	5	50	13	2022-23	SLRP
CMG	Milton Street	Jubilee Highway to Commercial Street West	Freight	68	4	50	14	2022-23	SLRP
NLC	Boddingtons West Road	Riddoch Hwy to 1.2km East	Freight	73	1	49	15	2021-23	SLRP
CMG	O'Leary Road	Wireless Road West to 400m north towards Pinehall Road	Freight	63	7	48	16	tba	SLRP
TDC	Vogelsang Road	Summers Road to Riddoch Highway	Freight	47	14	47	17	2023-24	SLRP
CMG	Pine Hall Avenue	O'Leary Road to Sunnysbrae Road	Freight	42	18	46	18	2022-23	SLRP
WRC	Dergholm Road	Intersection Dergholm Road and Gordon Street	Freight	38	23	46	19	2020-21	SLRP
NLC	Moyhall Road	Limberts Road to Bool Lagoon West Road ?	Tourism	73	2	46	20	2022-26	SLRP
TDC	Railway Terrace, Keith	Emu Flat Road to Bunker Road	Freight	44	15	39	21	2024-25	SLRP
TDC	Railway Terrace, Keith	Densley Road / Railway Terrace to Bunker Road	Freight	44	16	39	22	2022-23	SLRP
TDC	Don Hunt Road	Dukes Highway to Siding Road	Freight	33	24	33	23	2023-24	SLRP
TDC	Siding Road	Don Hunt Road to Cannawigara Road	Freight	25	25	31	24	2022-23	SLRP
NLC	Grubbed Road	Riddoch Highway to Tatiara District Council Boundary	Freight	73	3	36	N/A	2023-27	SLRP

**Note** - The following recommended "2021 Regional Priorities", sorted both by "Primary Purpose" and "Overall", are based upon all road segments submitted for consideration up to "2021-22+" as the "Council Year of Proposed Funding" which are not yet completed (this being a subset of road segments listed in the 2021 Regional Roads Database), sub-grouped by the likelihood of funding within their individual purpose categories, then re-grouped for an overall ranking.

Council	Road Name	Segment	Primary Purpose	Revised Score	Revised Ranking	2021 Priority Overall	2021 Priority by Purpose	SLRP Grant Sought (\$)	SLRP Notes for LGTAP
DCG	Cafirco Road	Marte Siding Road to Burnda Road and Mulwala Road	Freight	64	2	R1	F1	\$140,000	Continue - Year 2 of 3
TDC	Pigeon Flat Road	Ramsay Terrace to Meatworks Road	Freight	62	3	R2	F2	\$250,000	New - Year 1 of 1
TDC	Ridgway Road	Railway Terrace North to Garden Street	Freight	58	4	R3	F3	\$50,000	New - Year 1 of 1
KDC	Cape Jaffa Road	Southern Ports Highway, Wangolina to Limestone Coast	Community Access	50	12	R4	C1	\$300,000	New - Year 1 of 2
WRC	Dergholm Road	Intersection Dergholm Road and Gordon Street	Freight	46	19	R5	F4	\$75,000	New - Year 1 of 1
NLC	Boddingtons West Road	Riddoch Hwy to 1.2km East	Freight	49	15	R6	F5	\$1,000,000	New - Year 1 of 1
								\$1,815,000	

**LCLGA 2021 REGIONAL ROADS DATABASE - INITIAL ASSESSMENT****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

Council Code Timeframe				DCG 2020-23	DCG 2025-26	DCG 2021-25	KDC 2023-24	KDC 2021-24	KDC 2023-24	KDC 2023-24	CMG 2021-22
Council Name:				District Council of Grant	District Council of Grant	District Council of Grant	Kingston District Council	Kingston District Council	Kingston District Council	Kingston District Council	City of Mount Gambier
Road Name:				Calpirco Road	Kilsby Road	Wandilo Forest Road	Agnes Street	Cape Jaffa Road	Hanson Street	Holland Street	Milton Street and Commercial Street West Intersection
Segment:				Burda Road to Marte Siding Road	Riddoch Highway to Gleneng River Road	Riddoch Highway to Blanche Young Forest Road	East Terraace to Young Street	Southern Ports Highway, Wangolina to Limestone Coast Road, Cape Jaffa	Holland Street/Cooke Street intersection to Marine Parade	Agnes Street roundabout to Hanson Street	Milton Street and Commercial Street West Intersection
Primary Purpose:				Freight	Freight	Freight	Community Access	Community Access	Community Access	Community Access	Freight
Length of Segment (km) - RL				4.7	2.8	9.0	1.2	15.6	0.2	0.3	0.2
Traffic Volume (AADT): - TV				not shown	not shown	not shown	2154	270	1903	1903	not shown
% Gap Closed: - GC				not shown	100	100	90	not shown	90	90	not shown
Cost to Close Gap (\$): - UC				840000	600000	1800000	300000	900000	60000	150000	200000
Amount Sought (\$)				420000	400000	1200000	150000	450000	30000	75000	100000
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)					No supporting evidence for Benefits 5(c) to 5(f)
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose 2. Two Secondary Purposes	5.0 5.0				5.0		5.0	5.0	5.0
5(b). Regional Significance	25	1. Community Significance 2. Regional Significance 3. State Significance	8.3 8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3
5(c). Economic	10	Road User Benefit 1. Reduce delays and operating costs for heavy vehicles? 2. Provide direct access to major industrial developments 3. Facilitate a higher classification of freight movements 4A. Facilitate intermodal transport operations - rail 4B. Facilitate intermodal transport operations - sea 4C. Facilitate intermodal transport operations - air 5. Assist export of products by improving quality and reducing impacts of dust etc 6. Provide direct access to new industrial precincts	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6	1.7 1.7 1.7 0.6
	5	Community Benefit 7. Benefit regional employment and sustain communities 8. Assist attraction of economic investment to region	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5
	5	Road Owner Benefit 9. Reduce the road maintenance effort	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0
5(d). Access	15	1. Reduce traffic congestion 2. Link areas of particular land uses to strategic routes 3. Provide a higher standard alternative route 4. Complement the existing arterial road network 5. Provide improved access to key population centres 6. Ensure communities are not dislocated by flooding 7. Act as a collector road for local or heavy traffic 8. Provide all weather access 9A. Provide access to other types of transport - bus 9B. Provide access to other types of transport - rail 9C. Provide access to other types of transport - air	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic 2. Contribute to safer travel and reduce accidents 3. Provide safe overtaking opportunities and reduce frustration and fatigue 4. Reduce exposure to travel risk 5. Provide access for school buses 6. Provide access for emergency services 7. Remove traffic from city/town areas 8. Reduce road roughness and potential dust hazards 9. Reduce the impact of roadside hazards	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air 1B. Reduce environmental pollution - noise 1C. Reduce environmental pollution - water 2. Minimise impact of heavy vehicles on local community 3. Reduce reliance on road transport and encourage other forms of transport	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3
WEIGHTED BENEFIT SCORE (WB)				100	63	59	59	39	50	39	68
WEIGHTED BENEFIT/COST SCORE (WBC)					#VALUE!	#VALUE!	#VALUE!	316	#VALUE!	244	135
( = WB x TV x (RLx1000) x (GC/100) / UC )											
PRIORITY RANKING BY WEIGHTED BENEFIT				6	9	10	19	13	21	22	5

**LCLGA 2021 REGIONAL ROADS DATABASE - INITIAL ASSESSMENT****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

				Council Code Timeframe	CMG 2021-22	CMG 2022-23	CMG Ita	NLC 2021-30	NLC 2021-22	NLC 2023-27	TDC 2022-23	TDC 2023-24
<b>Council Name:</b>					City of Mount Gambier	City of Mount Gambier	City of Mount Gambier / District Council of Grant	Naracoorte Luncindale Council	Naracoorte Luncindale Council	Naracoorte Luncindale Council	Tatiara District Council	Tatiara District Council
<b>Road Name:</b>					Milton Street and Commercial Street West	Pine Hall Avenue	O'Leary Road	Moyhall Road	Boddingtons Road West	Grubbed Road	Bunker Road	Cannawigara Road
<b>Segment:</b>					Milton Street and Commercial Street West Intersection	O'Leary Road to Sunnybrae Road	Wireless Road West to 400m north towards Pinehall Avenue	Doolans Road to Bool Lagoon West Road	Riddoch Hwy to 1.2km East	Riddoch Highway to Tatiara District Council Boundary	Densley Road/Railway Terrace to Bunker Access Road	Meatworks Road to Siding Road
<b>Primary Purpose:</b>					Freight	Freight	Freight	Freight	Freight	Freight	Freight	Community Access
<b>Length of Segment (km) - RL</b>					0.6	1.1	0.4	21.5	1.2	21.5	0.6	6.8
<b>Traffic Volume (AADT): - TV</b>					not shown	85000	85000	120	60	110	500	700
<b>% Gap Closed: - GC</b>					not shown	not shown	not shown	not shown	not shown	not shown	not shown	100
<b>Cost to Close Gap (\$): - UC</b>					300000	600000	200000	7206000	2000000	3080000	150000	680000
<b>Amount Sought (\$)</b>					200000	400000	100000	3603000	1000000	1544000	75000	340000
<b>Benefit Influencing Factor</b>	<b>Weighting (%)</b>	<b>Specific Criteria</b>	<b>Maximum Score</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>	<b>No supporting evidence for Benefits 5(c) to 5(f)</b>
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0		5.0
		2. Two Secondary Purposes	5.0	5.0								
5(b). Regional Significance	25	1. Community Significance	8.3	8.3			8.3	8.3	8.3	8.3	8.3	8.3
		2. Regional Significance	8.3	8.3			8.3	8.3	8.3	8.3	8.3	
		3. State Significance	8.3									
5(c). Economic	10	Road User Benefit										
		1. Reduce delays and operating costs for heavy vehicles?	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7		1.7
		2. Provide direct access to major industrial developments	1.7	1.7	1.7	1.7					1.7	
		3. Facilitate a higher classification of freight movements	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
		4A. Facilitate intermodal transport operations - rail	0.6									
		4B. Facilitate intermodal transport operations - sea	0.6									
		4C. Facilitate intermodal transport operations - air	0.6									
		5. Assist export of products by improving quality and reducing impacts of dust etc	1.7	1.7		1.7	1.7	1.7	1.7	1.7		1.7
		6. Provide direct access to new industrial precincts	1.7		1.7	1.7						
	5	Community Benefit										
		7. Benefit regional employment and sustain communities	2.5	2.5	2.5	2.5					2.5	2.5
		8. Assist attraction of economic investment to region	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5
	5	Road Owner Benefit										
		9. Reduce the road maintenance effort	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
5(d). Access	15	1. Reduce traffic congestion	1.7	1.7			1.7	1.7	1.7	1.7		1.7
		2. Link areas of particular land uses to strategic routes	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7		1.7
		3. Provide a higher standard alternative route	1.7	1.7			1.7	1.7	1.7	1.7		1.7
		4. Complement the existing arterial road network	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
		5. Provide improved access to key population centres	1.7				1.7	1.7	1.7	1.7		1.7
		6. Ensure communities are not dislocated by flooding	1.7									
		7. Act as a collector road for local or heavy traffic	1.7		1.7	1.7	1.7	1.7	1.7	1.7		1.7
		8. Provide all weather access	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7		1.7
		9A. Provide access to other types of transport - bus	0.6		1.7		1.7	1.7	1.7	1.7		
		9B. Provide access to other types of transport - rail	0.6									
		9C. Provide access to other types of transport - air	0.6									
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic	2.2		2.2	2.2	2.2	2.2	2.2	2.2		2.2
		2. Contribute to safer travel and reduce accidents	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2
		3. Provide safe overtaking opportunities and reduce frustration and fatigue	2.2	2.2			2.2	2.2	2.2	2.2		
		4. Reduce exposure to travel risk	2.2	2.2		2.2	2.2	2.2	2.2	2.2		2.2
		5. Provide access for school buses	2.2	2.2		2.2	2.2	2.2	2.2	2.2		2.2
		6. Provide access for emergency services	2.2		2.2	2.2	2.2	2.2	2.2	2.2		
		7. Remove traffic from city/town areas	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2		
		8. Reduce road roughness and potential dust hazards	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2
		9. Reduce the impact of roadside hazards	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2		2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air	1.1				1.1	1.1	1.1	1.1	1.1	1.1
		1B. Reduce environmental pollution - noise	1.1				1.1	1.1	1.1	1.1		1.1
		1C. Reduce environmental pollution - water	1.1									
		2. Minimise impact of heavy vehicles on local community	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3		3.3
		3. Reduce reliance on road transport and encourage other forms of transport	3.3									
<b>WEIGHTED BENEFIT SCORE (WB)</b>				<b>100</b>	<b>68</b>	<b>42</b>	<b>63</b>	<b>73</b>	<b>73</b>	<b>73</b>	<b>39</b>	<b>57</b>
<b>WEIGHTED BENEFIT/COST SCORE (WBC)</b>												
( = WB x TV x (RLx1000) x (GC/100) / UC )												
<b>PRIORITY RANKING BY WEIGHTED BENEFIT</b>					<b>4</b>	<b>18</b>	<b>7</b>	<b>2</b>	<b>1</b>	<b>3</b>	<b>20</b>	<b>12</b>

**LCLGA 2021 REGIONAL ROADS DATABASE - INITIAL ASSESSMENT****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

				Council Code Timeframe	TDC 2022-23	TDC 2023-24	TDC 2021-22	TDC 2022-23	TDC 2024-25	TDC 2021-22	TDC 2022-23	TDC 2023-24
<b>Council Name:</b>					Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council
<b>Road Name:</b>					Creecoona Terrace	Don Hunt Road	Pigeon Flat Road	Railway Terrace, Keith	Railway Terrace, Keith	Ridgway Road	Siding Road	Vogelsang Road
<b>Segment:</b>					Dukes Highway to Victoria Parad/Tatiara Road	Dukes Highway to Siding Road	Ramsay Terrace to Meatworks Road	Densley Road / Railway Terrace to Bunker Access Road	Emu Flat Road to Bunker Road	Railway Terrace North to Garden Street	Don Hunt Road to Cannawigara Road	Summers Road to Riddoch Highway
<b>Primary Purpose:</b>					Freight		Freight	Freight	Freight	Freight	Freight	Freight
<b>Length of Segment (km) - RL</b>					0.8	0.8	2.0	0.1	1.4	1.0	5.1	1.2
<b>Traffic Volume (AADT): - TV</b>					500	100	700	400	400	50	100	400
<b>% Gap Closed: - GC</b>					not shown	not shown	90	not shown	not shown	90	not shown	not shown
<b>Cost to Close Gap (\$): - UC</b>					100000	150000	500000	100000	150000	100000	500000	150000
<b>Amount Sought (\$)</b>					50000	75000	250000	50000	75000	50000	250000	75000
					No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score									
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose 2. Two Secondary Purposes	5.0 5.0	5.0		5.0	5.0	5.0	5.0			5.0
5(b). Regional Significance	25	1. Community Significance 2. Regional Significance 3. State Significance	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3
5(c). Economic	10	Road User Benefit 1. Reduce delays and operating costs for heavy vehicles? 2. Provide direct access to major industrial developments 3. Facilitate a higher classification of freight movements 4A. Facilitate intermodal transport operations - rail 4B. Facilitate intermodal transport operations - sea 4C. Facilitate intermodal transport operations - air 5. Assist export of products by improving quality and reducing impacts of dust etc 6. Provide direct access to new industrial precincts	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7
	5	Community Benefit 7. Benefit regional employment and sustain communities 8. Assist attraction of economic investment to region	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5	2.5 2.5 2.5
	5	Road Owner Benefit 9. Reduce the road maintenance effort	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0
5(d). Access	15	1. Reduce traffic congestion 2. Link areas of particular land uses to strategic routes 3. Provide a higher standard alternative route 4. Complement the existing arterial road network 5. Provide improved access to key population centres 6. Ensure communities are not dislocated by flooding 7. Act as a collector road for local or heavy traffic 8. Provide all weather access 9A. Provide access to other types of transport - bus 9B. Provide access to other types of transport - rail 9C. Provide access to other types of transport - air	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic 2. Contribute to safer travel and reduce accidents 3. Provide safe overtaking opportunities and reduce frustration and fatigue 4. Reduce exposure to travel risk 5. Provide access for school buses 6. Provide access for emergency services 7. Remove traffic from city/town areas 8. Reduce road roughness and potential dust hazards 9. Reduce the impact of roadside hazards	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air 1B. Reduce environmental pollution - noise 1C. Reduce environmental pollution - water 2. Minimise impact of heavy vehicles on local community 3. Reduce reliance on road transport and encourage other forms of transport	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3
<b>WEIGHTED BENEFIT SCORE (WB)</b>				100	58	33	63	44	44	44	25	47
<b>WEIGHTED BENEFIT/COST SCORE (WBC)</b> ( = WB x TV x (RLx1000) x (GC/100) / UC )				#VALUE!	#VALUE!	#VALUE!	158	#VALUE!	#VALUE!	20	#VALUE!	#VALUE!
<b>PRIORITY RANKING BY WEIGHTED BENEFIT</b>				11	24	8	16	15	17	25	14	

Modified: 13/5/21

**LCLGA 2021 REGIONAL ROADS DATABASE - INITIAL ASSESSMENT****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

		Council Code	WRC	
		Timeframe	2020-21	
		Council Name:	Wattle Range Council	
		Road Name:	Dergholm Road	
		Segment:	Intersection Dergholm Road and Gordon Street	
		Primary Purpose:	Freight	
		Length of Segment (km) - RL	0.5	
		Traffic Volume (AADT): - TV	314	
		% Gap Closed: - GC	100	
		Cost to Close Gap (\$): - UC	150000	
		Amount Sought (\$)	75000	
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score	No supporting evidence for Benefits 5(c) to 5(f)
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose	5.0	
		2. Two Secondary Purposes	5.0	
5(b). Regional Significance	25	1. Community Significance	8.3	8.3
		2. Regional Significance	8.3	8.3
		3. State Significance	8.3	
5(c). Economic	10	Road User Benefit		
		1. Reduce delays and operating costs for heavy vehicles?	1.7	
		2. Provide direct access to major industrial developments	1.7	
		3. Facilitate a higher classification of freight movements	1.7	1.7
		4A. Facilitate intermodal transport operations - rail	0.6	
		4B. Facilitate intermodal transport operations - sea	0.6	
		4C. Facilitate intermodal transport operations - air	0.6	
		5. Assist export of products by improving quality and reducing impacts of dust etc	1.7	
		6. Provide direct access to new industrial precincts	1.7	
	5	Community Benefit		
		7. Benefit regional employment and sustain communities	2.5	2.5
		8. Assist attraction of economic investment to region	2.5	2.5
	5	Road Owner Benefit		
		9. Reduce the road maintenance effort	5.0	5.0
5(d). Access	15	1. Reduce traffic congestion	1.7	
		2. Link areas of particular land uses to strategic routes	1.7	
		3. Provide a higher standard alternative route	1.7	
		4. Complement the existing arterial road network	1.7	1.7
		5. Provide improved access to key population centres	1.7	
		6. Ensure communities are not dislocated by flooding	1.7	
		7. Act as a collector road for local or heavy traffic	1.7	
		8. Provide all weather access	1.7	1.7
		9A. Provide access to other types of transport - bus	0.6	
		9B. Provide access to other types of transport - rail	0.6	
		9C. Provide access to other types of transport - air	0.6	
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic	2.2	
		2. Contribute to safer travel and reduce accidents	2.2	2.2
		3. Provide safe overtaking opportunities and reduce frustration and fatigue	2.2	
		4. Reduce exposure to travel risk	2.2	
		5. Provide access for school buses	2.2	2.2
		6. Provide access for emergency services	2.2	
		7. Remove traffic from city/town areas	2.2	
		8. Reduce road roughness and potential dust hazards	2.2	
		9. Reduce the impact of roadside hazards	2.2	2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air	1.1	
		1B. Reduce environmental pollution - noise	1.1	
		1C. Reduce environmental pollution - water	1.1	
		2. Minimise impact of heavy vehicles on local community	3.3	
		3. Reduce reliance on road transport and encourage other forms of transport	3.3	

<b>WEIGHTED BENEFIT SCORE (WB)</b>	<b>100</b>	<b>38</b>
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<b>WEIGHTED BENEFIT/COST SCORE (WBC)</b>	<b>40</b>
$( = WB \times TV \times (RL \times 1000) \times (GC/100) / UC )$	

<b>PRIORITY RANKING BY WEIGHTED BENEFIT</b>	<b>23</b>
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**LCLGA 2021 REGIONAL ROADS DATABASE - REVISED ASSESSMENT****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

				Council Code Timeframe	DCG 2020-23	DCG 2025-26	DCG 2023-26	KDC 2023-25	KDC 2021-24	KDC 2023-24	KDC 2023-24	CMG 2022-23
				Council Name:	District Council of Grant	District Council of Grant	District Council of Grant	Kingston District Council	Kingston District Council	Kingston District Council	Kingston District Council	City of Mount Gambier
				Road Name:	Calpirco Road	Kilsby Road	Wandilo Forest Road	Agnes Street	Cape Jaffa Road	Hanson Street	Holland Street	Milton Street and Commercial Street West
				Segment:	Marte Siding Road to Burnda Road and Mulwala Road to Tollner Road	Riddoch Highway to Gleneng River Road	Riddoch Highway to Blanche Young Forest Road	East Terrace to Young Street	Southern Ports Highway, Wangolina to Limestone Coast Road, Cape Jaffa	Holland Street/Cooke Street intersection to Marine Parade	Agnes Street roundabout to Hanson Street	Milton Street and Commercial Street West Intersection
				Primary Purpose:	Freight	Freight	Freight	Community Access	Community Access	Community Access	Community Access	Freight
				Length of Segment (km) - RL	1.6	2.8	9	1.2	15.6	0.2	0.71	0.2
				Traffic Volume (AADT): - TV	100	0	0	2154	270	1903	1903	0
				% Gap Closed: - GC	90	100	100	90	90	90	90	100
				Cost to Close Gap (\$): - UC	840000	600000	1800000	300000	900000	60000	75000	200000
				Amount Sought (\$)	420000	400000	1200000	150000	600000	30000	37500	100000
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score		No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)					No supporting evidence for Benefits 5(c) to 5(f)
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose 2. Two Secondary Purposes	5.0 5.0	5.0				2.9		5.0	5.0	
5(b). Regional Significance	25	1. Community Significance 2. Regional Significance 3. State Significance	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 4.2	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3	8.3 8.3 8.3
5(c). Economic	10	Road User Benefit 1. Reduce delays and operating costs for heavy vehicles? 2. Provide direct access to major industrial developments 3. Facilitate a higher classification of freight movements 4A. Facilitate intermodal transport operations - rail 4B. Facilitate intermodal transport operations - sea 4C. Facilitate intermodal transport operations - air 5. Assist export of products by improving quality and reducing impacts of dust etc 6. Provide direct access to new industrial precincts	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7
	5	Community Benefit 7. Benefit regional employment and sustain communities 8. Assist attraction of economic investment to region	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5
	5	Road Owner Benefit 9. Reduce the road maintenance effort	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
5(d). Access	15	1. Reduce traffic congestion 2. Link areas of particular land uses to strategic routes 3. Provide a higher standard alternative route 4. Complement the existing arterial road network 5. Provide improved access to key population centres 6. Ensure communities are not isolated by flooding 7. Act as a collector road for local or heavy traffic 8. Provide all weather access 9A. Provide access to other types of transport - bus 9B. Provide access to other types of transport - rail 9C. Provide access to other types of transport - air	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic 2. Contribute to safer travel and reduce accidents 3. Provide safe overtaking opportunities and reduce frustration and fatigue 4. Reduce exposure to travel risk 5. Provide access for school buses 6. Provide access for emergency services 7. Remove traffic from city/town areas 8. Reduce road roughness and potential dust hazards 9. Reduce the impact of roadside hazards	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air 1B. Reduce environmental pollution - noise 1C. Reduce environmental pollution - water 2. Minimise impact of heavy vehicles on local community 3. Reduce reliance on road transport and encourage other forms of transport	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3
WEIGHTED BENEFIT SCORE (WB)				100	64	56	56	51	50	53	53	50
WEIGHTED BENEFIT/COST SCORE (WBC)					11	0	0	407	211	327	861	0
( = WB x TV x (RLx1000) x (GC/100) / UC )												
PRIORITY RANKING BY WEIGHTED BENEFIT					2	5	6	11	12	8	7	13

Modified: 13/5/21

**LCLGA 2021 REGIONAL ROADS DATABASE - REVISED ASSESSME****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

				Council Code Timeframe	CMG 2022-23	CMG 2022-23	CMG tba	NLC 2022-26	NLC 2021-23	NLC 2023-27	TDC 2022-23	TDC 2023-25
Council Name:				City of Mount Gambier	City of Mount Gambier	City of Mount Gambier/District Council of	Naracoorte Luncindale Council	Naracoorte Luncindale Council	Naracoorte Luncindale Council	Tatiara District Council	Tatiara District Council	
Road Name:				Milton Street	Pine Hall Avenue	O'Leary Road	Moyhall Road	Boddingtons West Road	Grubbed Road	Bunker Road	Cannawigara Road	
Segment:				Jubilee Highway to Commercial Street West	O'Leary Road to Sunnybrae Road	Wireless Road West to 400m north towards Pinehall Avenue	Limberts Road to Bool Lagoon West Road ?	Riddoch Hwy to 1.2km East	Riddoch Highway to Tatiara District Council Boundary	Densley Road/Railway Terrace to Bunker Access Road	Meatworks Road to Siding Road	
Primary Purpose:				Freight	Freight	Freight	Tourism	Freight	Freight	Freight	Community Access	
Length of Segment (km) - RL				0.6	1.1	0.4	6.8	1.2	21.5	0.6	6.8	
Traffic Volume (AADT): - TV				0	85000	85000	120	60	110	500	700	
% Gap Closed: - GC				100	90	100	100	100	100	100	100	
Cost to Close Gap (\$): - UC				300000	600000	200000	7206000	2000000	3080000	150000	680000	
Amount Sought (\$)				200000	400000	100000	3603000	1000000	1544000	75000	340000	
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose	5.0				2.5					5.0
		2. Two Secondary Purposes	5.0									
5(b). Regional Significance	25	1. Community Significance	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3
		2. Regional Significance	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3	8.3
		3. State Significance	8.3									
5(c). Economic	10	Road User Benefit										
		1. Reduce delays and operating costs for heavy vehicles?	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
		2. Provide direct access to major industrial developments	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
		3. Facilitate a higher classification of freight movements	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
		4A. Facilitate intermodal transport operations - rail	0.6									
		4B. Facilitate intermodal transport operations - sea	0.6									
		4C. Facilitate intermodal transport operations - air	0.6									
		5. Assist export of products by improving quality and reducing impacts of dust etc	1.7	1.7			1.7	1.7	1.7			1.7
		6. Provide direct access to new industrial precincts	1.7		1.7	1.7				1.7		
	5	Community Benefit										
		7. Benefit regional employment and sustain communities	2.5	2.5	2.5	2.5				2.5		2.5
		8. Assist attraction of economic investment to region	2.5	2.5	2.5	2.5				2.5		2.5
	5	Road Owner Benefit										
		9. Reduce the road maintenance effort	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
5(d). Access	15	1. Reduce traffic congestion	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		2. Link areas of particular land uses to strategic routes	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		3. Provide a higher standard alternative route	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		4. Complement the existing arterial road network	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		5. Provide improved access to key population centres	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		6. Ensure communities are not isolated by flooding	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		7. Act as a collector road for local or heavy traffic	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		8. Provide all weather access	1.7	1.7	1.7	1.7		1.7		1.7	1.7	1.7
		9A. Provide access to other types of transport - bus	0.6									
		9B. Provide access to other types of transport - rail	0.6									
		9C. Provide access to other types of transport - air	0.6									
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic	2.2				2.2	2.2	2.2	2.2	2.2	2.2
		2. Contribute to safer travel and reduce accidents	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2
		3. Provide safe overtaking opportunities and reduce frustration and fatigue	2.2				2.2	2.2	2.2	2.2	2.2	2.2
		4. Reduce exposure to travel risk	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2
		5. Provide access for school buses	2.2				2.2	2.2	2.2	2.2	2.2	2.2
		6. Provide access for emergency services	2.2				2.2	2.2	2.2	2.2	2.2	2.2
		7. Remove traffic from city/town areas	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2	2.2
		8. Reduce road roughness and potential dust hazards	2.2				2.2	2.2	2.2	2.2	2.2	2.2
		9. Reduce the impact of roadside hazards	2.2				2.2	2.2	2.2	2.2	2.2	2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air	1.1				1.1	1.1	1.1	1.1	1.1	1.1
		1B. Reduce environmental pollution - noise	1.1									1.1
		1C. Reduce environmental pollution - water	1.1									
		2. Minimise impact of heavy vehicles on local community	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3
		3. Reduce reliance on road transport and encourage other forms of transport	3.3									
WEIGHTED BENEFIT SCORE (WB)				100	50	46	48	46	49	36	53	66
WEIGHTED BENEFIT/COST SCORE (WBC)					0	6480	8143	5	2	27	107	459
( = WB x TV x (RLx1000) x (GC/100) / UC )												
PRIORITY RANKING BY WEIGHTED BENEFIT					14	18	16	20	15	N/A	10	1

Modified: 13/5/21

**LCLGA 2021 REGIONAL ROADS DATABASE - REVISED ASSESME****ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)**

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

				Council Code	TDC	TDC	TDC	TDC	TDC	TDC	TDC	TDC
				Timeframe	2022-23	2023-24	2021-22	2022-23	2024-25	2021-22	2022-23	2023-24
<b>Council Name:</b>					Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council	Tatiara District Council
<b>Road Name:</b>					Creecoona Terrace	Don Hunt Road	Pigeon Flat Road	Railway Terrace, Keith	Railway Terrace, Keith	Ridgway Road	Siding Road	Vogelsang Road
<b>Segment:</b>					Dukes Highway to Victoria Parad/Tatiara Road	Dukes Highway to Siding Road	Ramsay Terrace to Meatworks Road	Densley Road / Railway Terrace to Bunker Road	Emu Flat Road to Bunker Road	Railway Terrace North to Garden Street	Don Hunt Road to Cannawigara Road	Summers Road to Riddoch Highway
<b>Primary Purpose:</b>					Freight	Freight	Freight	Freight	Freight	Freight	Freight	Freight
<b>Length of Segment (km) - RL</b>					0.8	0.8	2.0	0.1	1.4	0.8	5.1	1.2
<b>Traffic Volume (AADT): - TV</b>					500	100	700	400	400	50	100	400
<b>% Gap Closed: - GC</b>					100	100	90	100	100	90	100	100
<b>Cost to Close Gap (\$): - UC</b>					100000	150000	500000	100000	150000	100000	500000	150000
<b>Amount Sought (\$)</b>					50000	75000	250000	50000	75000	50000	250000	75000
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)	No supporting evidence for Benefits 5(c) to 5(f)
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose 2. Two Secondary Purposes	5.0 5.0			5.0			2.5			5.0
5(b). Regional Significance	25	1. Community Significance 2. Regional Significance 3. State Significance	8.3 8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3	8.3 8.3
5(c). Economic	10	Road User Benefit 1. Reduce delays and operating costs for heavy vehicles? 2. Provide direct access to major industrial developments 3. Facilitate a higher classification of freight movements 4A. Facilitate intermodal transport operations - rail 4B. Facilitate intermodal transport operations - sea 4C. Facilitate intermodal transport operations - air 5. Assist export of products by improving quality and reducing impacts of dust etc 6. Provide direct access to new industrial precincts	1.7 1.7 1.7 0.6 0.6 0.6 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7
	5	Community Benefit 7. Benefit regional employment and sustain communities 8. Assist attraction of economic investment to region	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5	2.5 2.5
	5	Road Owner Benefit 9. Reduce the road maintenance effort	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0	5.0 5.0
5(d). Access	15	1. Reduce traffic congestion 2. Link areas of particular land uses to strategic routes 3. Provide a higher standard alternative route 4. Complement the existing arterial road network 5. Provide improved access to key population centres 6. Ensure communities are not isolated by flooding 7. Act as a collector road for local or heavy traffic 8. Provide all weather access 9A. Provide access to other types of transport - bus 9B. Provide access to other types of transport - rail 9C. Provide access to other types of transport - air	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 0.6 0.6 0.6	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic 2. Contribute to safer travel and reduce accidents 3. Provide safe overtaking opportunities and reduce frustration and fatigue 4. Reduce exposure to travel risk 5. Provide access for school buses 6. Provide access for emergency services 7. Remove traffic from city/town areas 8. Reduce road roughness and potential dust hazards 9. Reduce the impact of roadside hazards	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2	2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2 2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air 1B. Reduce environmental pollution - noise 1C. Reduce environmental pollution - water 2. Minimise impact of heavy vehicles on local community 3. Reduce reliance on road transport and encourage other forms of transport	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3	1.1 1.1 1.1 3.3 3.3
<b>WEIGHTED BENEFIT SCORE (WB)</b>				100	53	33	62	39	39	58	31	47
<b>WEIGHTED BENEFIT/COST SCORE (WBC)</b> ( = WB x TV x (RLx1000) x (GC/100) / UC )					214	18	157	16	145	20	31	151
<b>PRIORITY RANKING BY WEIGHTED BENEFIT</b>					9	23	3	22	21	4	24	17

Modified: 13/5/21



## LCLGA 2021 REGIONAL ROADS DATABASE - REVISED ASSESSME

### ANALYSIS OF WEIGHTED BENEFIT (WB) AND WEIGHTED BENEFIT/COST SCORE (WBC)

(Based on Guidelines developed through the Roads Infrastructure Database Project, for application for Special Local Roads Funding)

		Council Code	WRC	
		Timeframe	2020-21	
		Council Name:	Wattle Range Council	
		Road Name:	Dergholm Road	
		Segment:	Intersection Dergholm Road and Gordon Street	
		Primary Purpose:	Freight	
		Length of Segment (km) - RL	0.5	
		Traffic Volume (AADT): - TV	314	
		% Gap Closed: - GC	100	
		Cost to Close Gap (\$): - UC	150000	
		Amount Sought (\$)	75000	
Benefit Influencing Factor	Weighting (%)	Specific Criteria	Maximum Score	
5(a). Secondary Purpose(s)	10	1. One Secondary Purpose	5.0	
		2. Two Secondary Purposes	5.0	
5(b). Regional Significance	25	1. Community Significance	8.3	8.3
		2. Regional Significance	8.3	8.3
		3. State Significance	8.3	
5(c). Economic	10	Road User Benefit		
		1. Reduce delays and operating costs for heavy vehicles?	1.7	
		2. Provide direct access to major industrial developments	1.7	1.7
		3. Facilitate a higher classification of freight movements	1.7	1.7
		4A. Facilitate intermodal transport operations - rail	0.6	
		4B. Facilitate intermodal transport operations - sea	0.6	0.6
		4C. Facilitate intermodal transport operations - air	0.6	
		5. Assist export of products by improving quality and reducing impacts of dust etc	1.7	
		6. Provide direct access to new industrial precincts	1.7	
	5	Community Benefit		
		7. Benefit regional employment and sustain communities	2.5	2.5
		8. Assist attraction of economic investment to region	2.5	2.5
	5	Road Owner Benefit		
		9. Reduce the road maintenance effort	5.0	5.0
5(d). Access	15	1. Reduce traffic congestion	1.7	
		2. Link areas of particular land uses to strategic routes	1.7	1.7
		3. Provide a higher standard alternative route	1.7	1.7
		4. Complement the existing arterial road network	1.7	1.7
		5. Provide improved access to key population centres	1.7	
		6. Ensure communities are not isolated by flooding	1.7	
		7. Act as a collector road for local or heavy traffic	1.7	
		8. Provide all weather access	1.7	1.7
		9A. Provide access to other types of transport - bus	0.6	
		9B. Provide access to other types of transport - rail	0.6	
		9C. Provide access to other types of transport - air	0.6	
5(e). Safety	20	1. Reduce conflicts between tourist, freight and commuter traffic	2.2	
		2. Contribute to safer travel and reduce accidents	2.2	2.2
		3. Provide safe overtaking opportunities and reduce frustration and fatigue	2.2	
		4. Reduce exposure to travel risk	2.2	2.2
		5. Provide access for school buses	2.2	2.2
		6. Provide access for emergency services	2.2	
		7. Remove traffic from city/town areas	2.2	
		8. Reduce road roughness and potential dust hazards	2.2	
		9. Reduce the impact of roadside hazards	2.2	2.2
5(f). Environmental	10	1A. Reduce environmental pollution - air	1.1	
		1B. Reduce environmental pollution - noise	1.1	
		1C. Reduce environmental pollution - water	1.1	
		2. Minimise impact of heavy vehicles on local community	3.3	
		3. Reduce reliance on road transport and encourage other forms of transport	3.3	
WEIGHTED BENEFIT SCORE (WB)			100	46
WEIGHTED BENEFIT/COST SCORE (WBC)				48
( = WB x TV x (RLx1000) x (GC/100) / UC )				
PRIORITY RANKING BY WEIGHTED BENEFIT				19

Modified: 13/5/21

## 7.2 Heritage Advisory Service – Invitation to Tender

### BACKGROUND

The Heritage Advisory service is designed to provide access to a suitably qualified professional with the expertise to assist in the conservation and management of heritage places. Currently, Council's and the community within the Limestone Coast are able to access the Limestone Coast Heritage Advisory Service for advice in relation to:

1. State Heritage Places and areas pursuant to the Heritage Places Act 1993; and
2. Local Heritage Places, Local Heritage Areas and Contributory Place (Representative Buildings) pursuant to the Planning, Development and Infrastructure Act, 2016 and the Design Code

The objectives of the service are to:

- (i) Provide advice for the proper care and management of heritage places;
- (ii) Create and promote local awareness and responsibility for the care of heritage places; and
- (iii) Provide a service that encourages and assists property owners to care for their heritage places voluntarily, thereby developing a positive community view of heritage conservation.

### DISCUSSION

The tender process for the *'Provision of Heritage Advisory Services to the Limestone Coast Local Government Associations Constituent Councils in the Limestone Coast of South Australia'* has commenced. This is a 5-year contract subject to a 12 monthly review and renewal. The contract will be extended annually subject to funding being available from the Limestone Coast Local Government Association and any other sources.

A working party representing LCLGA members reviewed the Tender Document and provided feedback and advice. Members of this working party will also assist with the review of applications and the selection process.

Invitations to Tender were sent to consultants listed on the Heritage South Australia list of consultants on Wednesday 19<sup>th</sup> May.

The closing date for applications is 7<sup>th</sup> June 2021.

It is expected that the successful applicant will commence providing services on the 1<sup>st</sup> July 202.

### RECOMMENDATION

It is recommended that LCLGA:

Note the report

**Moved,**

**Seconded,**

### 7.3 BUSINESS PLAN 2021/22

#### BACKGROUND

At the April Board meeting, a paper was considered by the Board on the directions and assumptions of the 2021/22 Business Plan. This followed a Board workshop in February. The financial implications from this work were distributed to members in April so they could make provisions in their budgets for the likely impact of the 2021/22 Business Plan, subject to final approval.

Based on feedback received and feedback from members at the DDS presentations we have been progressively making to Councils, the attached Business Plan is attached.

The Business Plan as attached provides the following benefits:

- 1) Delivery of the following projects:
  - a. Delivery of the Destination Development Strategy
  - b. Significant progress in delivering a regional waste solution
  - c. Completion of the third year of the Leadership Program
  - d. StarClub program for regional sporting clubs.
  - e. Delivery of the Sports Academy program with a new strategy to progress sustainability outside of the LCLGA.
  - f. Fulfilling our obligations to the SMLC program
- 2) Special Local Roads plans and member staff training on how to make submissions
- 3) Waste Strategy and working group activities
- 4) Forums for CEO and Mayors
- 5) Advocacy with local members and government as needed
- 6) Regional submissions and presentations to key stakeholders
- 7) Cross Border linkages to develop cooperative projects as approved by the Board
- 8) Funding of pass-through cost to the RDALC, Heritage Advisor and SACCA.

Since the last meeting, we have continued to present the Destination Development Strategy (DDS) to members to ascertain the level of support for the strategy and their appetite to fund the strategy.

These presentations were necessary because this strategy has the most significant impact on the proposed increases to members subscriptions.

Separate from the proposed DDS funding is a modest increase in members fees for LCLGA operations, projects and programs.

The Risk and Audit Committee were consulted on the sustainable financial model, and based on their advice, some minor adjustments were made to the funding pathway.

Noting there has been no change to members subscriptions since 2015.

The last two business plans and the strategic plan have highlighted an eventual "hard landing" to correct the erosion of financial capacity once minimum cash holdings are reached. This hard landing would likely occur immediately after the next Council elections should a further real reduction in members fees be sought by members.

In addition to the cessation of Rubble Royalties, the real reduction in members fees has resulted in reduced financial capability to the LCLGA of 35% from 2015.

Noting that LCLGA's costs are already very lean, the only option to reduce costs further is to cut programs and reduce our FTE's, which we have been progressively doing over the last two years as we seek to focus our value proposition.

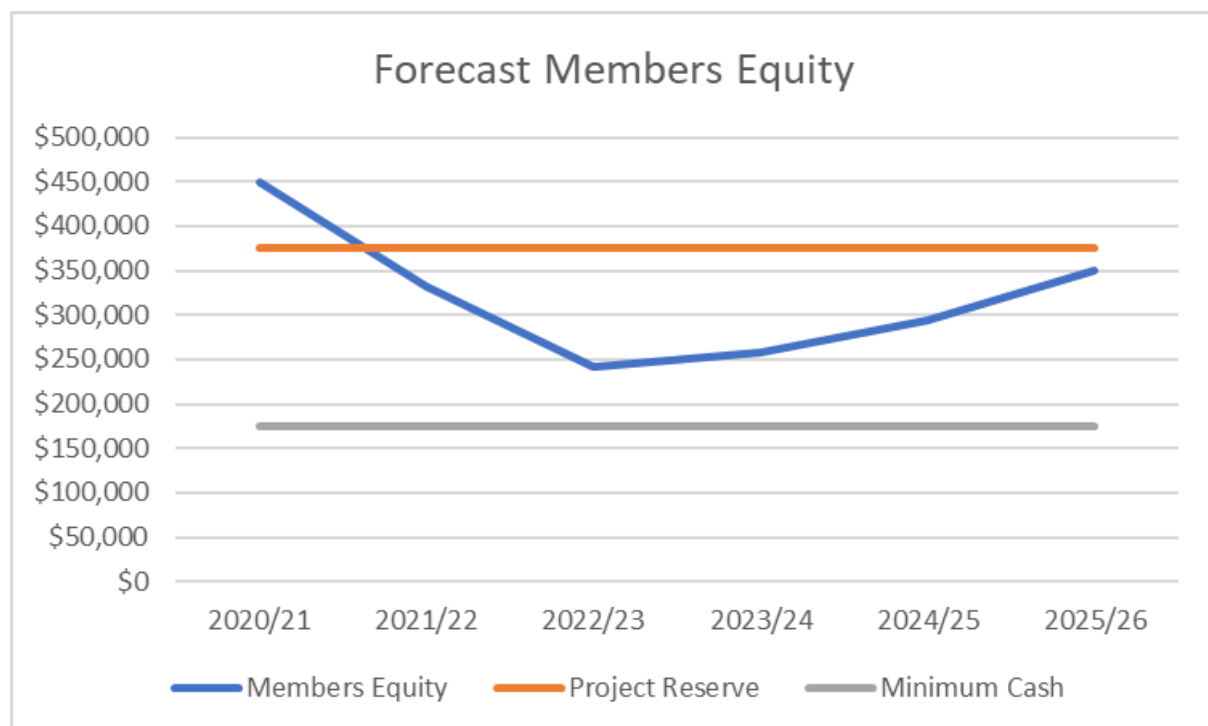
The Board feedback at the April meeting was to also retain a \$200k "Project Reserve" amount above minimum cash holdings, so there is flexibility to undertake critical projects for the region as needed.

Sustaining members equity in the current plan above \$375k is not possible as some of this project reserve will need to be used to progress the regional waste strategy.

The five-year financial viability pathway detailed in the Business Plan shows members equity dropping until 2022/23 before recovering from 2023/24 to close to the Boards sought after position by 2025/26.

These projections can be significantly changed if new grants are received for projects, which we will be bidding for during this period.

Table 1: Forecast Members Equity to 2025/26



The proposed member's contributions in the Business Plan are as detailed in table 2.0 are part of a five-year sustainability pathway as described in the business plan and illustrated in table 1.0 above.

Table 2: Member Contributions 2021/22

2021/22								
MEMBER CONTRIBUTIONS	Subscriptions	Tourism	StarClub	Programs	SACCA*	RDALC*	Heritage*	Total
City of Mount Gambier	\$77,364	\$58,388	\$14,066	\$16,879	\$1,143	\$24,682	\$26,703	\$219,226
District Council of Grant	\$37,662	\$28,424	\$6,848	\$8,217	\$1,143	\$12,016	\$2,677	\$96,986
Wattle Range Council	\$62,003	\$46,794	\$11,273	\$13,528	\$1,143	\$19,781	\$11,235	\$165,757
Naracoorte Lucindale Council	\$42,355	\$31,966	\$7,701	\$9,241	\$1,143	\$13,512	\$5,829	\$111,748
District Council of Robe	\$16,703	\$12,606	\$3,037	\$3,644	\$1,143	\$5,329	\$10,695	\$53,157
District Council of Tatiara	\$36,525	\$27,566	\$6,641	\$7,969	\$1,143	\$11,653	\$3,171	\$94,668
District Council of Kingston	\$18,889	\$14,256	\$3,434	\$4,121	\$1,143	\$6,027	\$2,690	\$50,560
<b>Total</b>	<b>\$291,502</b>	<b>\$220,000</b>	<b>\$53,000</b>	<b>\$63,600</b>	<b>\$8,000</b>	<b>\$93,000</b>	<b>\$63,000</b>	<b>\$792,102</b>

Excluding the increase in the DDS (\$110k) and pass-through projects, including the new subscription to SACCA (\$8k), the increase to sustain operations is \$23,100 as per table 3.0

Table 3: Break up of increases in members fees 2021/22 from 2020/21

MEMBER CONTRIBUTIONS	Subscriptions	Tourism	StarClub	Programs	SACCA*	RDALC*	Heritage*	Total Increase	Increase (excl Tourism, SACCA, RDALC & Heritage)
City of Mount Gambier	\$4,379	\$29,194	\$796	\$955	\$1,143	\$589	\$2,001	\$39,058	\$6,131
District Council of Grant	\$2,132	\$14,212	\$388	\$465	\$1,143	\$287	\$201	\$18,827	\$2,985
Wattle Range Council	\$3,510	\$23,397	\$638	\$766	\$1,143	\$472	\$1,332	\$31,258	\$4,913
Naracoorte Lucindale Council	\$2,397	\$15,983	\$436	\$523	\$1,143	\$322	\$878	\$21,683	\$3,356
District Council of Robe	\$945	\$6,303	\$172	\$206	\$1,143	\$127	\$792	\$9,688	\$1,324
District Council of Tatiara	\$2,067	\$13,783	\$376	\$451	\$1,143	\$278	\$695	\$18,793	\$2,894
District Council of Kingston	\$1,069	\$7,128	\$194	\$233	\$1,143	\$144	\$214	\$10,125	\$1,497
<b>Total</b>	<b>\$16,500</b>	<b>\$110,000</b>	<b>\$3,000</b>	<b>\$3,600</b>	<b>\$8,000</b>	<b>\$2,219</b>	<b>\$6,113</b>	<b>\$149,432</b>	<b>\$23,100</b>

In 2021/22, even with these increases, the forecast surplus is a loss of \$124,000.

The full business plan is attached for consideration.

## RECOMMENDATION

It is recommended that LCLGA:

1. Approve the Business Plan for release to members for member approval.

**Moved,**

**Seconded,**



## Collectively Building Stronger Communities

The Board has taken strong decisions in the 2021/22 LCLGA Business Plan, so the LCLGA can continue to achieve our "why" of building stronger communities in the Limestone Coast.

The LCLGA has a strong track record of delivering value to our community and members with an average (since 2015) ROI of 400%.

In addition to sustaining the LCLGA's operations, within the 2021/22 Business Plan, the Board have also agreed to:

- 1) Increase funding to enable the delivery of the Destination Development Strategy (DDS), which will be a key contributor in growing the visitor economy in the Limestone Coast by \$233 million over the next nine years.
- 2) Invest in the testing and, if viable, delivery of a regional waste solution.
- 3) Implement a financial viability plan so the LCLGA can continue to deliver value to our members.

## Business Plan Context

The 2020/21 Business Plan is the 2020/21 operationalisation of the 2020/25 Strategic Plan, which was tested for validity with the Board in February 2021 at a planning workshop.

The "why" for the LCLGA is "Collectively Building Stronger Communities". This business plan focuses on how we can work with our members to deliver our why within a local government context.

Our members (in alphabetical order) are:

- District Council of Grant
- Kingston District Council
- City of Mount Gambier
- Naracoorte and Lucindale Council
- District Council of Robe
- Tatiara District Council
- Wattle Range Council

The LCLGA is a wholly-owned subsidiary of our members under the Local Government Act (1999). This ownership structure means our equity and liabilities belong to the LCLGA and our members.

The LCLGA represents over 135 years of collaboration by our members to deliver regional projects, gain economies of scale and effective representation. Feedback within local government is our model is considered one of the most effective in SA and unique in Australia.

There is a significant commitment from our members to collaborate to build stronger communities in the Limestone Coast within the operating sphere of local government.

The current operating environment continues to be highly volatile, as detailed in the external and internal operating environment sections of our strategy due to the COVID-19 pandemic. The LCLGA recognises we will need to continue to be flexible as we seek to deliver value to our members during this challenging and rapidly changing time.

Nevertheless, in reviewing the strategic context for the LCLGA with our Board, the fundamentals of our strategic plan hold true.

One of our strengths is our size and membership base, which allows us to be flexible and agile to support and pursue opportunities on behalf of our members.

There is a risk that in being flexible in meeting our member's needs and accepting new challenges, we become stretched in our resources, resulting in slippage of other programs. The LCLGA will need to ensure appropriate and transparent decisions on tradeoffs occur so we can continue to deliver value to our members.

Over the last six years, the LCLGA has come through a growth and planning period. The strategic plan (2020/25) horizon is a focus and delivery period in the key result areas of building stronger communities, a stronger economy and member capability.

In a world still learning to live with Covid-19, we believe the focus areas in the current strategic plan remain valid and accept that strategies need to adapt to our new environmental context.

## **Our Role**

The LCLGA works with our members and achieves value by delivering projects, facilitating programs, being a conduit for communication, sponsoring projects or programs, and undertaking advocacy.

Our members provide the directions for our activities to ensure we are aligned with their priorities as contained in the approved strategic and business plan.

Our "why" is collectively building stronger communities. Our why is within the context of the Limestone Coast and the sphere of Local Government.



## External Environment

The 2020/25 Strategic Plan was developed, considering existing and emerging factors in our operating environment that may influence our strategy. These factors, as identified by thought leaders such as the CSIRO, are the ones that will most likely impact the delivery of our strategy for collectively building stronger communities.

The following are observations on changes to our operating environment from the strategic plan, which may impact the business plan's delivery.

Since the Strategic Plan's development, there has been a rapid and significant disruption to our operating environment due to the COVID-19 pandemic. The pandemic ramifications have translated into geopolitical tensions and accelerated societal change impacting every aspect of our lives from trade, workforce, supply chains, diversity and equity, housing, political environments, regional employment, tourism, work/life balance, to name a few.

Whilst recognising the pandemic has created hardship for some parts of our community, there have been "winners" and "losers" from these changes. Covid-19 is an accelerator of change in our world.

In recent research by the Regional Australia Institute (RAI), around 20% of city residents are thinking of a regional change, with 10% planning to move in the next 12 months. This move to regional centres is both an opportunity and a challenge; regional communities have been seeking population growth to lower the working age of their populations for many years, but we are also facing a housing crisis.

There has been a building boom with property prices increasing in the Limestone Coast, rental properties are scarce, and builders have forward bookings for up to three years in some locations.

In all of our member's areas, access to affordable housing is a significant issue from a social and economic perspective. The lack of housing limits growth as many jobs cannot be filled due to the accommodation shortage, which creates hardship for the most vulnerable in our community as they are squeezed economically out of the housing market.

Across Australia, there are currently around 156,000 job vacancies in regions. In the Limestone Coast, there are over 450 job vacancies. There is evidence that some employers have ceased seeking new employees due to the difficulty in attracting them, which means the actual number of vacancies is much higher.

Despite the development of vaccines, the global vaccine rollout is expected to take 2-3 years. Notwithstanding the impacts from mutations, Covid-19 restrictions will likely be with us for some time.

## **Situational Analysis**

Over the last six years, the LCLGA has successfully delivered value to our members (as detailed in the strategic plan).

Despite losses in recent years, the financial position of the LCLGA remains strong as we have strategically drawn down our members equity.

The Board have advised that the LCLGA should aim to have sufficient reserves to cover windup costs with an additional \$200k in members equity to undertake new projects as required.

Compared to 2015/16, our annual financial capacity is now around 35% weaker due to reduced members fees, increased costs, and loss of Rubble Royalty funding.

There is a continued focus in the strategic plan to narrow and deepen value. We are currently committed to three incubator projects and assisting their transition into a more self-reliant state.

We have not reduced the number of projects and programs from 2020/21. However, there is clear direction on relative priorities from our members. These priorities will mean some projects and programs will be more active than others.

We have continued to reduce our headcount (FTE) as opportunities arise to sustain our financial viability. There are two new roles included in this business plan. Both, however, will only proceed if sufficient new funding is received, namely in the Destination Development Strategy and Limestone Coast Regional Sports Academy.

Decisions to reduce our FTE also narrows our ability to deliver projects and flex for new opportunities unless we have sufficient resources or tradeoffs from current commitments, i.e. the ability to engage contractors or consultants or defer projects as new priorities emerge.

Our members have indicated that they are ready to make significant investments to ensure priority projects are achieved.

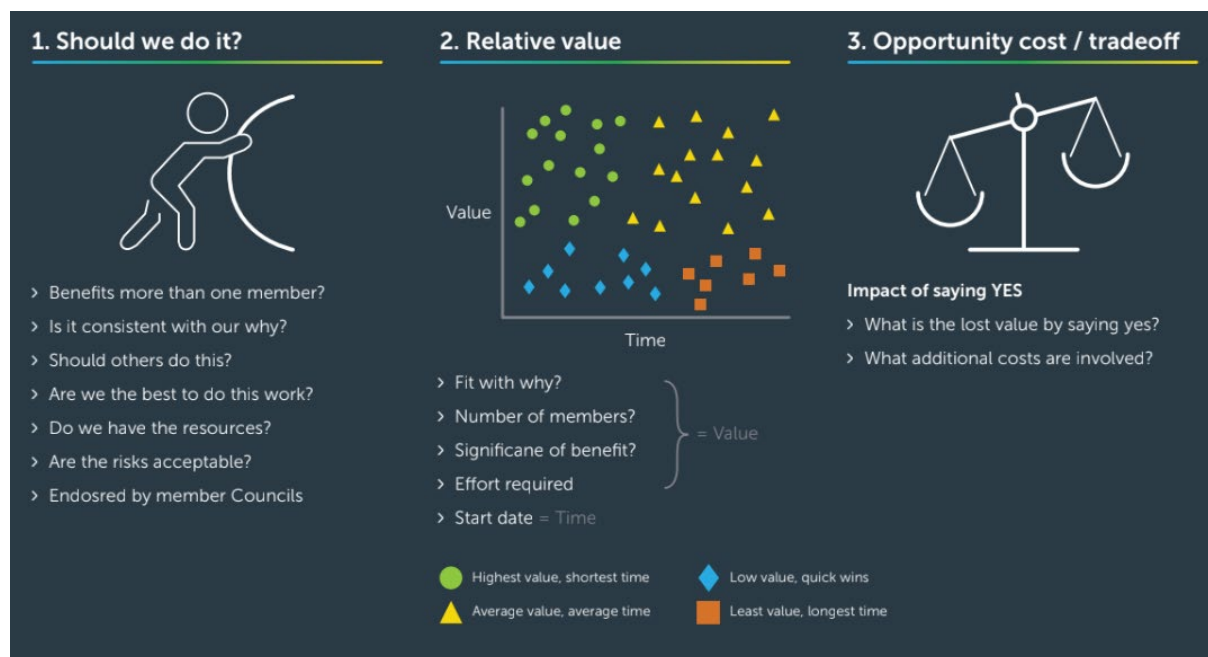
## Delivering Value

Our members agree that our focus should become narrow and deep to deliver value, which becomes even more critical in a resource-constrained environment.

This means we will apply our resources to those strategies that provide the greatest value to our members; and not take on additional responsibilities without considering the tradeoffs (time, \$, risk or lost value from not doing another project).

The process used to create focus and value in this business plan uses the following approach:

- 1) Should we be responsible for implementing the strategy?
- 2) What is the relative value of the proposed work?
- 3) What is the tradeoff, and is this acceptable?



Our members, via the Board and CEO's, were asked which of our activities are strongly aligned with our "why" and provide the greatest benefits in the context of our situation and changes in the external environment.

Our member's responses continued a theme of narrow and deeper to deliver value and transition our incubator projects to alternative operating environments once our commitments are met.

Our members were asked what we should 1) Keep Doing, 2) Change, and 3) Transition to alternative operational arrangements.

## **KEEP DOING (importance ranked as H (high), M (medium) and L (low))**

### **1. Advocacy (H)**

Continue to provide advocacy on key issues for our members and implement the agreed program.

### **2. Destination Development Strategy (H)**

Implementing the new Destination Development Strategy (DDM) is considered the highest priority by our members. This strategy seeks to support the growth and value of the Tourism Market in the Limestone Coast with a marketing plan, experience development, regional data and aligned promotion with the industry (i.e. experience marketing through social media). Most importantly, it connects and aligns our stakeholders and resources in the region.

Our members indicate that initially, the level of investment in implementing the DDM should be based on doubling the current member's investment (to be reviewed each year).

The DDM also considers cost-sharing (with benefiting stakeholders), which should reduce our member's contribution to this strategy over time.

Consideration of various initiatives such as regional trails strategy forms part of the DDM, and the strategy can be changed to suit the available resources.

### **3. Regional Waste Solution (H)**

We are progressing towards a regional solution for our members; our members' feedback is to invest in finalising a solution.

There is significant interest in cross border solutions to provide the economies of scale required to deliver a cost-effective regional materials recycling solution, as recently published in the Barwon South West Waste and Resource Recovery Group Waste Infrastructure Optimisation Strategy.

Further work needs to be done to:

- develop and test the governance, commercial, and risk models with participants, stakeholders and regulators to identify barriers and ascertain if a regional solution is realistic
- develop a business plan, seek approvals and funding
- proceed to project implementation, and
- transition to a business as usual state

To progress this project, \$160,000 is allocated from members equity across 2021/23 financial years.

### **4. Roads Strategy (H)**

The Regional Roads Strategy and Database was updated in 2020/21 and continues to be a critical strategy to access funding for priority road upgrades, with over \$16 million secured for local roads since the strategy was developed.

With changes in our member's staff who contribute to this strategy, it is essential we provide training to ensure we continue to generate value to sustain investment in priority regional roads. An allocation has been provided in this business plan for this training.

## **5. Joint Planning Board (JPB) (H)**

Provided members are satisfied with the value proposition, once approved by the Minister, a JPB will focus on delivering a Regional Plan by 2023. The first step is for the JPB to develop a business plan and project plan to review the Regional Plan by 2023.

## **6. StarClub (H)**

Starclub is considered an important program in the region by our members to support sporting clubs, particularly in the current Covid-19 environment. It is essential that the Sports Academy does not detract from the delivery of the StarClub Program. The Limestone Coast has the highest StarClub participation rate of any region in South Australia, which has also assisted our region in securing sporting grants at a higher level than other regions.

## **7. Resource Sharing (M)**

Testing and developing shared services arrangements continues to be an important outcome our members are pursuing; some additional resources may be needed to progress this work on a case by case basis.

## **8. South Australia Coastal Councils Alliance (SACCA) (M)**

The Limestone Coast LGA members recognise that the entire region benefits from a healthy coastal environment which is why we are continuing to support the SACCA and its activities.

## **9. Regional Health And Wellbeing (L)**

With the completion of the Regional Health Plan, there was interest in continuing this network to consider the plan's implementation.

# **CHANGE**

## **1. Heritage Advisory Services (M)**

The Board has approved LCLGA to test the market to source a provider to continue the service. Whilst an amount has been included in this business plan for this service, it is designed to be essentially a pass-through with no impact on the LCLGA's bottom line.

Depending on the results of the tender process, these costs may vary.

## **2. RDALC Relationship (H)**

Continue to develop the relationship with the RDALC to ensure we are receiving value for money from our investment and that the organisations are working together strategically and operationally to benefit our community.

Depending on the level of satisfaction from the service received, this may also include seeking alternative service arrangements.

## **TRANSITION**

### **1. Red Meat Cluster (RMC)**

The RMC is the only industry cluster the LCLGA supports. Whilst it requires minimal support, the RMC is seeking a different service to support its future development. Working with the RMC, we will seek to find a sustainable solution with them.

### **2. Limestone Coast Regional Sports Academy (LCRSA)**

The LCRSA has grown significantly over the last three years; it needs to evolve into a new organisational structure for it to be sustainable. The LCRSA is seeking additional funding from State Government, and like the DDS, it will be sized according to the funding received.

Work is being done with the LCRSA to develop strategies to transition it to a more sustainable state.

### **3. Substance Misuse Limestone Coast (SMLC)**

The LCLGA agreed to Auspice the SMLC. It is fully funded by Federal Government and is already moving to become an independent organisation. Continuing this transition to a self-sufficient state is a priority for both the SMLC and LCLGA.

### **4. Limestone Coast Leadership Program (LCLP)**

In 2021/22, the LCLP is delivering its third course. There has been no decision to progress to a fourth program, and the Steering Committee is considering options for future programs with organisations outside of the LCLGA.

This feedback has been incorporated into the 2021/22 business plan.

## **Key Result Area's**

The strategic plan identifies three key result areas to focus on and support our "why" of collectively building stronger communities.

They are building:

- Sustainable Communities
- Stronger Economy
- Member Capability

## **Building Sustainable Communities**

A sustainable community has resilience, leadership, a healthy environment, an optimistic mindset, community well-being, connected and inclusive with built environments where we want to live and others want to join.

Over the 2021/22 year, building sustainable communities in a COVID-19 recovering environment within a local government context will be the focus.

The objectives and proposed strategies in the strategic plan focus on climate adaptation, regional health plans, and completing our committed "incubator projects", being the LCRSA, LCLP and SMLC.

## **Long Term Objectives (Strategic Plan by 2025)**

- 1) The regional climate adaptation strategy outcomes are achieved
- 2) Government policy and investment reflect our member's priorities
- 3) Regional health plan outcomes are achieved
- 4) Incubator projects are successful and self-sustaining

## **Short Term Objectives (Business Plan – 2021/22)**

- 1) Our networks, members and stakeholders are connected and engaged
- 2) Incubator project outcomes have transitioned to alternative governance and operational arrangements
- 3) The governance, effective management, and capabilities of sporting clubs continue to improve (Star Club)
- 4) Joint Planning Board commences operations to develop a new regional plan

## **Performance Indicators**

- 1) The extent that the government listens and incorporates Limestone Coast priorities in decision making
- 2) Member rating of our effectiveness in keeping them and stakeholders connected
- 3) Incubator project outcomes delivered with future governance and organisational requirements developed

Table 1: Building Sustainable Communities

Strategy	Tactics	Approach	Timing	Responsibility
Engage with stakeholders	<ul style="list-style-type: none"> <li>• LGASA and SAROC</li> <li>• Regional Executive Officers</li> <li>• Local members</li> <li>• Key Stakeholders (SA Government and Industry)</li> <li>• Create social media presence to share stories</li> <li>• GT Freight Action Plan - engage state gov. on plan efficacy</li> </ul>	Communication and advocacy as agreed with members	Every 2 months Every 2 months As required As required Ongoing Twice a year	Executive Officer
Star Club Program	<ul style="list-style-type: none"> <li>• Deliver the program to over 300 clubs in the Limestone Coast</li> </ul>	Program	Ongoing	StarClub Field Officer
LC Regional Sports Academy	<ul style="list-style-type: none"> <li>• Select participants and deliver the program</li> <li>• New strategic plan</li> </ul>	Project	Jul and ongoing Oct-21	StarClub Field Officer
LC Leadership Program	<ul style="list-style-type: none"> <li>• Complete the third program</li> </ul>	Project	Oct-21	Leadership Project Coord.
Substance Misuse Limestone Coast	<ul style="list-style-type: none"> <li>• Implement the program as per the funding deed and SMLC plan</li> </ul>	Project	Ongoing	Program Coordinator
Regional Health and Wellbeing	<ul style="list-style-type: none"> <li>• Test the need for a committee to oversee the Regional Health Plan</li> </ul>	Program (Regional Health Strategy)	Dec-21	Program Coordinator
Access grant funding	<ul style="list-style-type: none"> <li>• Work with partners to develop proposals for funding</li> </ul>	Project	Ongoing	All
Proactive Advocacy	<ul style="list-style-type: none"> <li>• Implement the program as per the funding deed and SMLC plan</li> </ul>	Advocacy	As agreed with Board	Executive Officer
Auspice SACCA	<ul style="list-style-type: none"> <li>• Support the SACCA plan development and implementation</li> </ul>	Program	Ongoing	Executive Officer



## **Building a Stronger Economy**

A strong economy relies on human capital (skills, knowledge and innovation), financial capital (investment), productivity (more from less), realising local competitive advantages, entrepreneurialism, value clusters, increased supply chain value capture before exports, capturing local value (buy local); and attracting spend from outside our area (investment and visitation).

The economic advantages of our region are unchanged. We continue to be mostly unaffected by drought and have higher levels of water security than many regions in Australia. We have soil with little degradation, and we have not had flooding to the same extent as some other areas in Australia, and our ocean resources are in reasonable shape compared to other places.

Some of our primary industries are vulnerable to continuing geopolitical tensions that play out as restraining trade, such as our Fishing, Viticulture, Forestry and Tourism industries.

We also have a diverse economy which means we are generally more resilient to shocks than other regional areas in Australia.

Growth enabling factors such as migration, affordable housing and access to capital are potential constraints to growth as the longer-term implications from Covid-19 become clearer.

## **Longer-Term Objectives (Strategic Plan by 2025)**

- 1) The outcomes of the Regional Growth Strategy and action plan are achieved
- 2) Waste is a source of economic growth and competitive advantage
- 3) Regional land-use planning is effective and agile
- 4) The required investment in regional road infrastructure is achieved
- 5) The value of tourism to the region continues to increase
- 6) Mutually beneficial cross border partnerships are developed

## **Short-term Objectives (Business Plan – 2021/22)**

- 1) DDS is approved, and implementation commences
- 2) Regional Roads Strategy is monitored and sought after funding for high priority roads achieved
- 3) A viable (politically, commercially, risk and governance) waste option is developed
- 4) The Regional Growth Strategy is monitored, and Board approved projects delivered
- 5) Collaboration opportunities on cross border projects are agreed

## **Performance Indicators**

- 1) Joint Planning Board commences operations to develop a Regional Plan, should the value proposition be proven
- 2) Our members are successful in attracting funds for projects
- 3) Federal and State Members support our member's advocacy priorities
- 4) Regional roads projects are approved and sought after funding achieved
- 5) DDS year one objective achieved
- 6) A regional waste solution is structurally viable to proceed to a business case to source funding.

Table 2: Building a Stronger Economy

Strategy	Tactics	Approach	Timing	Responsibility
Monitor and develop the Regional Growth Strategy	<ul style="list-style-type: none"> <li>• Review the growth strategy and update</li> <li>• Advocacy on priorities</li> <li>• Seek and support funding priorities</li> <li>• Implement approved projects</li> </ul>	Program and projects (Regional Growth Strategy)	Nov-21 Ongoing Ongoing As needed	Program Coordinator
Maintain the roads database and Council skills	<ul style="list-style-type: none"> <li>• Regularly meet to update the Regional Transport Strategy and database</li> <li>• Train Council and LCLGA staff on SLRP funding process</li> <li>• Support the preparation of submissions for SLRP funding</li> </ul>	Program (Regional Transport Strategy)	3-4 times per year Feb-22 April / May-22	Program Coordinator
Test the viability of a regional waste solution	<ul style="list-style-type: none"> <li>• Test the risk, commercial and governance of a regional solution</li> <li>• Secure the agreement of participants on implementation plan</li> <li>• Develop Business Case and secure funding</li> <li>• Commence procurement</li> </ul>	Project (from the Waste Strategy)	Nov-21 Feb-22 Apr-22 Jun-22	Executive Officer
Destination Development Strategy	<ul style="list-style-type: none"> <li>• Establish industry reference group</li> <li>• Depending on funding commence implementation of the DDS.</li> </ul>	Project (Destination Develop. Strategy)	Oct-21 Ongoing	Dest Develop. Manager
RDALC Deliverables	<ul style="list-style-type: none"> <li>• Work with the RDALC on agreed deliverables</li> <li>• Facilitate joint Board meetings</li> </ul>	RDALC Agreement	Ongoing Sep-21	Executive Officer
Cross Border Partnerships	<ul style="list-style-type: none"> <li>• Develop a plan for priority Local Government Cross Border initiatives</li> <li>• Implement as approved by the Board</li> </ul>	Project (to be developed)	Aug-21 From Sep-21	Executive Officer
Red Meat Cluster	<ul style="list-style-type: none"> <li>• Facilitate the RMC Strategic Plan with the Committee</li> </ul>	RMC Strategy	Ongoing	Program Coordinator

## **Building Member Capability**

Building our capability focuses on increasing the availability and access to resources, reducing costs, improving performance, developing new skills and knowledge, leveraging our member's abilities for collective benefits, and developing and growing our employee's capabilities across our region.

Over the next financial year, our members will come under increasing pressure from social, political and economic perspectives; and from changed budget processes from the Local Government Review Bill.

Accessing scarce resources to reduce costs and secure needed skills is an ongoing need for our members.

## **Longer-Term Objectives (strategic plan – 2020/25)**

- 1) Members can access scarce or hard to source skills and expertise
- 2) Members capabilities are increased through collaboration, knowledge sharing and skills
- 3) Local employees' skills and expertise are developed and retained in the region
- 4) Members are well-positioned to respond to the requirements of the Local Government Review Bill.

## **Objectives (business plan – 2021/22)**

- 1) Priority skills, resource sharing and funding arrangements (including grants) commenced
- 2) Shared approaches deliver improved value
- 3) Members collaborate effectively through LCLGA forums, committees and working groups
- 4) Members are well-positioned to respond to the requirements of the Local Government Review Bill.

## **Performance Indicators (business plan)**

- 1) Resource sharing has started with performance improvements evident
- 2) Benefits in shared procurement are clear and realised
- 3) Elected members are supported in improving their knowledge and networks
- 4) Members rate forums, committees and working groups highly
- 5) The extent that our members are prepared for the outcomes from the Local Government Review Bill.

Table 3: Building Member Capability

Strategy	Tactics	Approach	Timing	Responsibility
Deliver member forums	<ul style="list-style-type: none"> <li>• Board Meetings</li> <li>• Mayors Forums</li> <li>• CEO Forums</li> <li>• Members Briefings</li> <li>• Working Groups</li> </ul>	Facilitation	Every two months Weekly Every two months As required As required	Executive Officer
Members communications and dashboard	<ul style="list-style-type: none"> <li>• Social media communications</li> <li>• Performance dashboard</li> </ul>	Communications and Project	Dec-21 Apr-22	Executive Officer
Shared capability project	<ul style="list-style-type: none"> <li>• Finalise shared capability agreement across all Councils</li> </ul>	Project	Sep-21	Executive Officer
Provide analysis, advice , submissions and advocacy	<ul style="list-style-type: none"> <li>• Maintain emerging policy awareness and engagement with members</li> </ul>	Scanning and engagement with industry	Ongoing	All

## Finance Overview

The LCLGA derives its funds from three sources. They are members subscriptions, grants and specific project or program funding from members equity.

The LCLGA continues, in 2021/22, to receive \$42,000 from the LGASA to support regional activities, which is very much appreciated.

The LCLGA has been strategically reducing its cash reserves through a real reduction in members subscriptions over the last five years. Members have also benefited from the cessation of Rubble Royalty payments, resulting in decreased indirect funds to the LCLGA.

The combined impact of the loss of Rubble Royalty, no real increase in subscriptions and increasing costs is a reduced annual position of 35% compared to 2015.

A financial sustainability plan has been developed for the LCLGA. This plan involves continuing to create a narrow focus to create value, keeping costs efficient and operations lean, seeking grants and other non-member sources of revenue and increasing members fees to a sustainable level.

The financial sustainability plan has been developed with feedback from the LCLGA Risk and Audit committee and the Board.

The proposed member's contributions and projects result in a loss of \$124,000 in 2021/22, a loss of \$98,000 in 2022/23 and a small surplus of \$9,000 in 2023/24. Members equity is \$227,000 at the end of 2022/23.

Within our budget, there are four projects or activities where costs are "pass-through". These are included in our financial statements but make no impact on the LCLGA bottom line.

- 1) RDALC contributions of \$93,000
- 2) Heritage Advisory Services, currently \$63,000
- 3) South Australian Coastal Council Alliance Membership, \$100,000
- 4) Substance Misuse Limestone Coast (SMLC), \$100,000

These are projects that have their income and expenses netted out. The SMLC also pays its overheads, which has a small positive impact on the LCLGA's fixed operational costs.

While the SMLC and SACCA have a zero net impact on the LCLGA's bottom line, their unused funds form part of our total cash assets and are held in liabilities accounts until consumed. Therefore the LCLGA's total cash assets will look very strong, but we will also have high project liabilities until these funds are used.

The DDS is currently being presented to Councils with various options on the strategies implementation with different funding levels. We have assumed, based on feedback to date, that the strategy is supported and that members will double their contribution to this project.

The DDS is scalable relative to the funds available.

The StarClub and LCRSA budgets are jointly considered as they share costs and resources. Traditionally there has been a small contribution from members equity and formerly Rubble Royalties, in addition to members contributions to the StarClub program. It is assumed this will continue in 2021/22. Both programs are subject to funding applications, and it is assumed there will be total funding of \$126,000 from ORSR grants. Like the DDS, if the grants funds are lower or higher, the programs will be scaled accordingly.

The Limestone Coast Leadership Program (LCLP) is in its final year, and it is assumed the program will either move to another auspicing body or cease. We are continuing to contribute \$10,000 pa from members equity for the final year as per our commitments to the program.

An allocation has been included in the budget for the Roads and Transport Management Group (\$20,000) to prepare the Special Local Roads Program (SLRP) submissions for the 2022/23 financial year and staff training on the SLRP process.

We have included funds to progress a regional waste solution (\$80,000).

The minimum cash holdings required to avoid members liability is calculated to be \$175,000 based on a scenario where LCLGA is wound up. The Board has also advised that the LCLGA should reserve around \$200,000 for strategic projects. The intent is to restore the Project Reserve if it is used.

## Assumptions

The Business Plan has the following assumptions.

- Costs, where known, are included; CPI or other appropriate escalators escalate all other expenses if not known.
- Annual CPI, in January for Adelaide, was 1%.
- Staff salary increases are adjusted in line with our members EBA arrangements and are assumed to be CPI+1%.
- Our travel and accommodation costs remain lower as we make greater use of zoom meetings. Video conferencing is an efficiency opportunity and a health and safety issue as we seek to reduce the amount of time staff spend in cars.
- The Sports Academy will receive \$70,000 in state funding, and the StarClub will receive \$56,000 in funding.
- We can successfully outsource our financial processing and support to reduce risks, costs and improve performance.
- That Council Staff on Working Groups and Committees can participate in the approved work program.
- Attending international trade operator events to promote the Limestone Coast will continue through virtual events in 2021/22.
- Any additional costs for new projects or programs, such as procurement, will be funded by Councils or need separate approvals from the Board to utilise members equity.
- Project oncost are recovered at 20%.
- The DDS is approved with a doubling of funding.
- Superannuation increases to 10% employer contribution and 0.5% pa until it reaches 12%.
- Interest earnings decrease to \$10,000 pa due to reducing investment amounts and low-interest rates.
- Minimum cash holdings are \$175,000.
- A reserve of \$200,000 above minimum cash holding is sought to sustain LCLGA flexibility.
- The project reserve can be used but will then be replenished over time.

## Five Year Financial Viability Plan

The LCLGA has reduced its financial capacity by around 35% since 2015. A continued reduction in capacity will require a further reduction in costs and the scope of work being done to sustain operations.

Progressing the delivery of a regional waste solution is a priority for our members. To advance this work, we have included provisions of \$160,000 over the next two years to test how realistic a regional cross border waste processing solution is and to develop a business plan to secure funding.

To deliver this waste project, we propose using some of the \$200,000 project allocation identified by the Board.

To stay above minimum cash holdings, deliver the agreed programs and undertake the waste project, it is proposed that the following financial pathway be followed.

*Table 4: Member subscriptions for financial sustainability*

MEMBER CONTRIBUTIONS	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
City of Mount Gambier	\$180,168	\$219,226	\$229,886	\$241,160	\$249,280	\$257,709
District Council of Grant	\$78,159	\$96,986	\$102,073	\$107,458	\$111,309	\$115,309
Wattle Range Council	\$134,499	\$165,757	\$174,203	\$183,141	\$189,549	\$196,204
Naracoorte Lucindale Council	\$90,065	\$111,748	\$117,520	\$123,630	\$128,004	\$132,548
District Council of Robe	\$43,469	\$53,157	\$55,578	\$58,135	\$59,990	\$61,914
District Council of Tatiara	\$75,875	\$94,668	\$99,635	\$104,893	\$108,651	\$112,556
District Council of Kingston	\$40,435	\$50,560	\$53,165	\$55,921	\$57,895	\$59,945
<b>Total</b>	<b>\$642,670</b>	<b>\$792,102</b>	<b>\$832,059</b>	<b>\$874,338</b>	<b>\$904,678</b>	<b>\$936,186</b>

A net total increase in members subscriptions of \$149,432 in 2021/22.

Noting this increase includes an additional \$110,000 for the DDM, allocations for SACCA (new \$8,000), RDALC (an increase of \$3,000) and the Heritage Advisor Service (expected increase of \$6,000).

Excluding DDM, RDALC, SACCA and Heritage, the actual increase to incrementally address the LCLGA's financial viability in 2021/22 is \$23,000 as shown in Table 5.

Noting the RDALC commitment is still subject to our member's agreement and the Heritage service to a tender process before these costs are confirmed. Included is a CPI adjustment to the RDALC contribution and the current costs of the heritage services program.

Even with these proposed increases, we forecast a loss of \$124,000 in 2021/22, reducing members equity to \$325,000 (see Chart 1.0 below). This strategy continues the Board decisions to reduce members equity since 2015 and is now seeking to slow and stabilise members equity.

A financial viability model has been developed with steady and modest increases over the next five years to stabilise the bottom line with a recovery of financial capability to top up the project reserve beyond five years.

Based on this model, members equity drops to \$227,000 before recovering, as shown in Chart 2.0 below. The chart shows that we are using the project reserve of \$200,000 above minimum cash holdings each year. Following 2023/24, the LCLGA returns to small profits.

The DDS includes opportunities for external funding to offset Council contributions, and if successful, would reduce Councils contributions to this strategy.



Chart 1: 2021/22 Cashflow

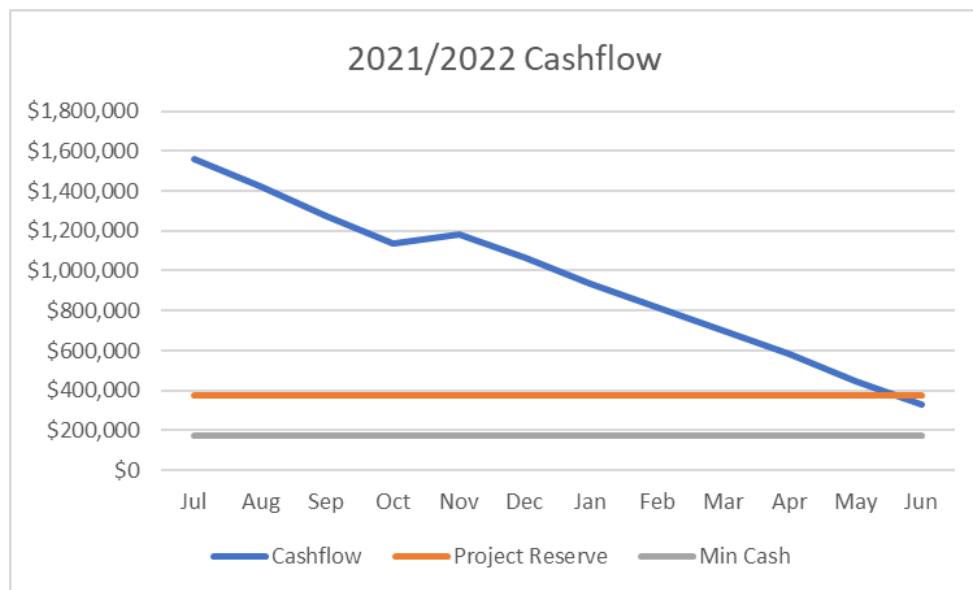
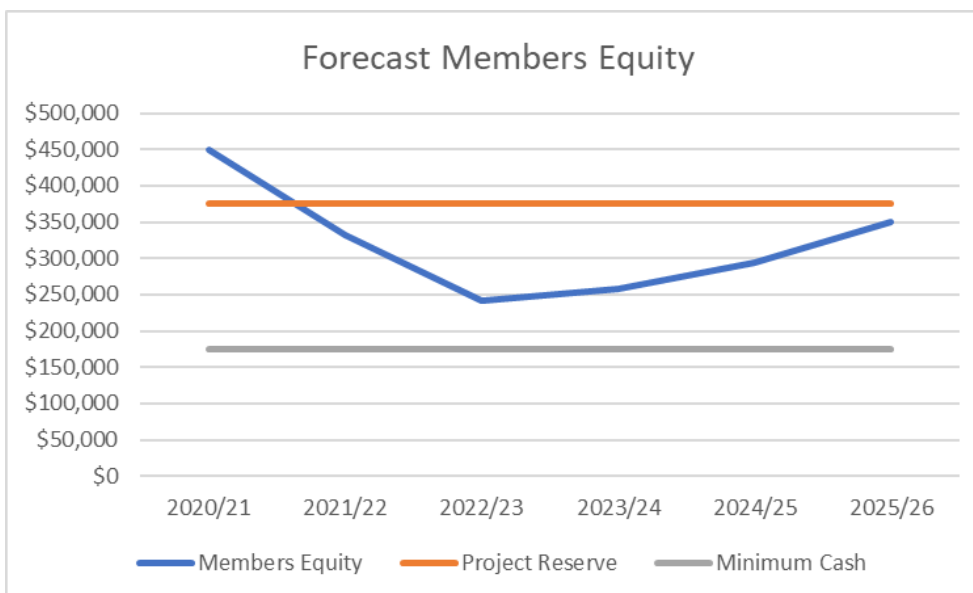


Chart 2: Cashflow 2021/26



The financial viability model will be reviewed and updated each year, including variations in actual costs and timings, as well as securing grants to ensure we don't drop below \$175,000, unless otherwise approved by the Board.

The plan post-2025/26 is to sustain surpluses to return members equity to its desired level of \$375,000.

Table 5: Financial Sustainability Increases

INCREASES IN MEMBERS SUBSCRIPTIONS EXCLUDING TOURISM, RDALC, SACCA AND HERITAGE						
MEMBER CONTRIBUTIONS	2021/22	2022/23	2023/24	2024/25	2025/26	Total
City of Mount Gambier	\$6,131	\$6,499	\$6,888	\$4,868	\$5,063	\$29,448
District Council of Grant	\$2,985	\$3,164	\$3,353	\$2,370	\$2,465	\$14,336
Wattle Range Council	\$4,913	\$5,208	\$5,521	\$3,901	\$4,057	\$23,601
Naracoorte Lucindale Council	\$3,356	\$3,558	\$3,771	\$2,665	\$2,772	\$16,122
District Council of Robe	\$1,324	\$1,403	\$1,487	\$1,051	\$1,093	\$6,358
District Council of Tatiara	\$2,894	\$3,068	\$3,252	\$2,298	\$2,390	\$13,903
District Council of Kingston	\$1,497	\$1,587	\$1,682	\$1,189	\$1,236	\$7,190
<b>Total</b>	<b>\$23,100</b>	<b>\$24,486</b>	<b>\$25,955</b>	<b>\$18,342</b>	<b>\$19,075</b>	<b>\$110,959</b>

Table 6: Member Contributions 2021/22

2021/22								
MEMBER CONTRIBUTIONS	Subscriptions	Tourism	StarClub	Programs	SACCA*	RDALC*	Heritage*	Total
City of Mount Gambier	\$77,364	\$58,388	\$14,066	\$16,879	\$1,143	\$24,682	\$26,703	\$219,226
District Council of Grant	\$37,662	\$28,424	\$6,848	\$8,217	\$1,143	\$12,016	\$2,677	\$96,986
Wattle Range Council	\$62,003	\$46,794	\$11,273	\$13,528	\$1,143	\$19,781	\$11,235	\$165,757
Naracoorte Lucindale Council	\$42,355	\$31,966	\$7,701	\$9,241	\$1,143	\$13,512	\$5,829	\$111,748
District Council of Robe	\$16,703	\$12,606	\$3,037	\$3,644	\$1,143	\$5,329	\$10,695	\$53,157
District Council of Tatiara	\$36,525	\$27,566	\$6,641	\$7,969	\$1,143	\$11,653	\$3,171	\$94,668
District Council of Kingston	\$18,889	\$14,256	\$3,434	\$4,121	\$1,143	\$6,027	\$2,690	\$50,560
<b>Total</b>	<b>\$291,502</b>	<b>\$220,000</b>	<b>\$53,000</b>	<b>\$63,600</b>	<b>\$8,000</b>	<b>\$93,000</b>	<b>\$63,000</b>	<b>\$792,102</b>

\*pass-through costs.

## SURPLUS / LOSS 2021/22

INCOME	Total
Members Subscriptions	\$792,102
Grants	\$462,000
Other	\$150,500
Interest	\$10,000
<b>Total</b>	<b>\$1,414,602</b>

EXPENSES	Total
Wages	\$733,272
Project Costs	\$454,127
Program Costs	\$115,000
Vehicle	\$67,856
Audit and Accounting Fees	\$36,000
Rent	\$30,000
Governance	\$18,000
Computing & IT	\$15,000
Insurance	\$12,000
Training	\$10,988
Printing/Stationery	\$9,600
Telephone	\$8,040
Consultancy	\$6,000
Miscellaneous	\$6,000
Seminars	\$6,000
Travel	\$6,000
Advertising & Marketing	\$1,800
Subscriptions	\$1,800
Bank Fees	\$720
Postage	\$480
<b>Total</b>	<b>\$1,538,683</b>

<b>Net</b>	<b>-\$124,081</b>
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The surplus and loss show a forecast loss of -\$124,081 for the next financial year, with members equity reducing to \$325,919, assuming the starting balance is \$450,000.

The surplus/loss includes pass-through costs. Wages contains provisions for two new positions, which is subject to increases in funding for the DDM (from members subscriptions) and LCRSA(external grants). If funding is not secured, then these roles will not be filled, and the programs scaled accordingly.

Members Equity													
Starting Cash	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Closing Cash
\$450,000	\$1,562,001	\$1,420,168	\$1,272,867	\$1,131,035	\$1,178,733	\$1,060,946	\$929,007	\$811,220	\$693,432	\$575,645	\$443,706	\$325,919	\$325,919

From Chart 2, Chart 3 and the surplus and loss, members subscriptions make up 56% of total revenue, with the most significant expense being wages (48%) and projects and programs (37%).

Chart 2: Breakup of Income 2021/22

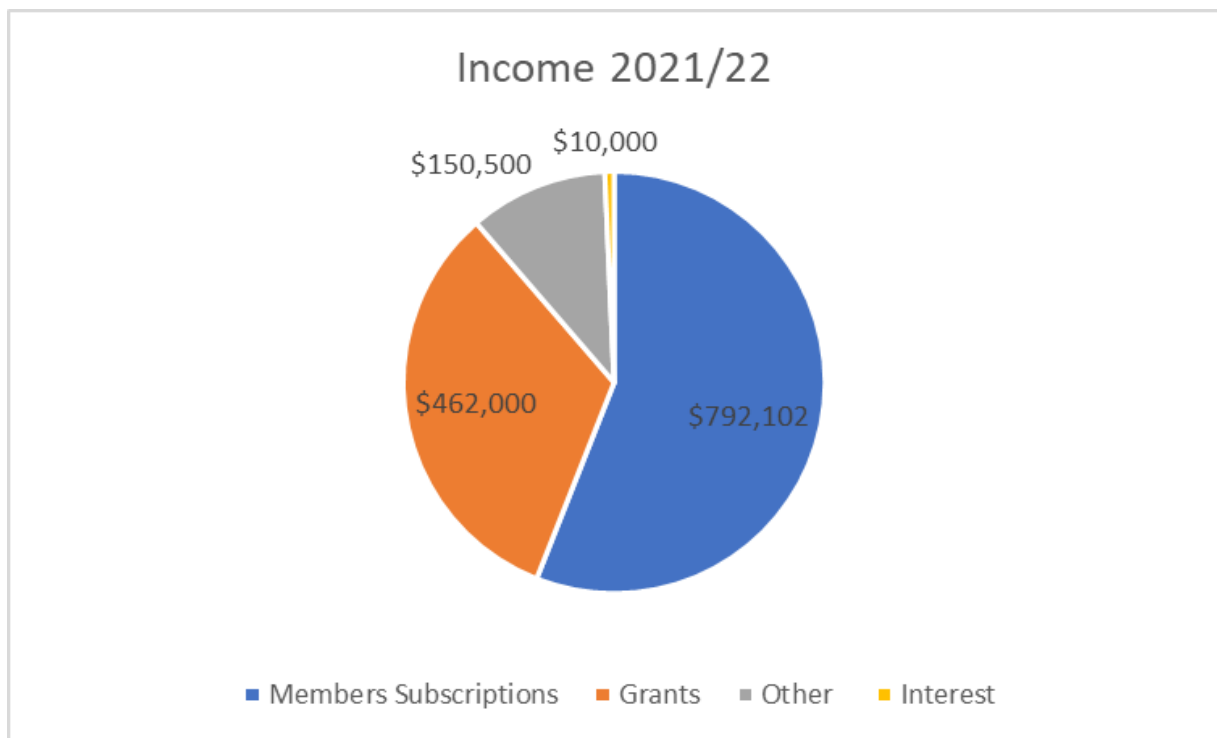
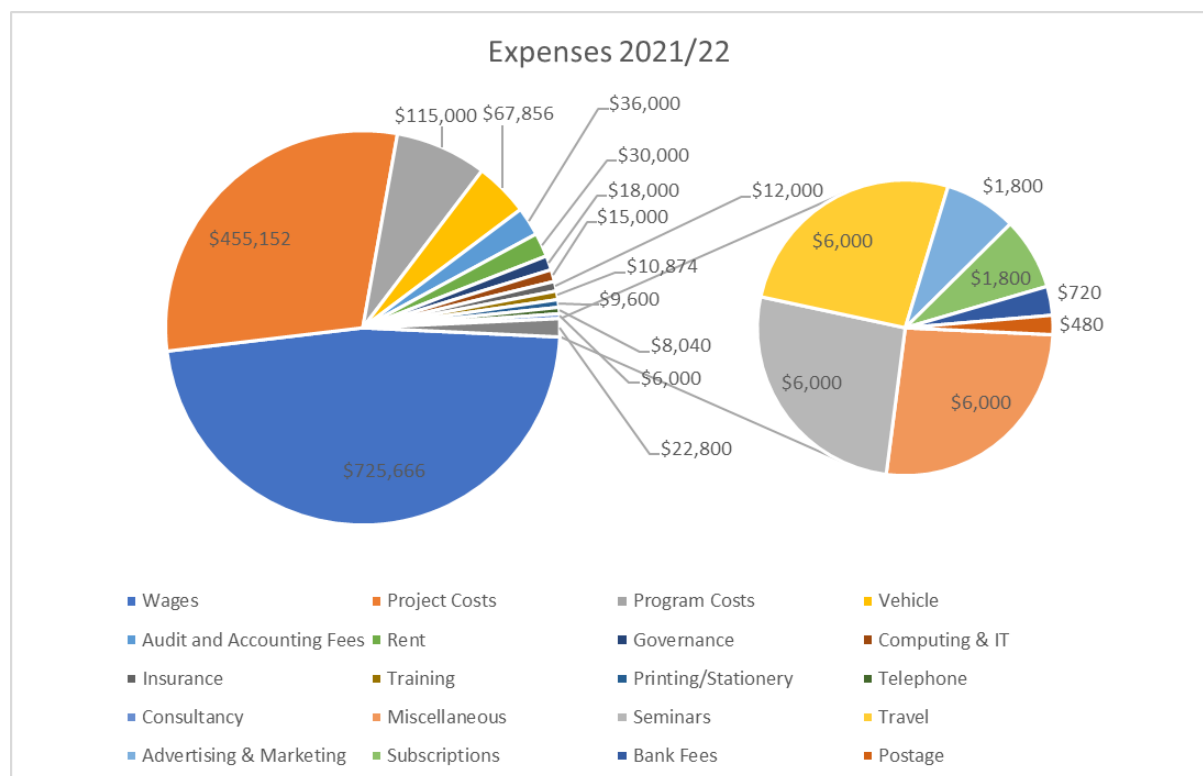


Chart 3: Breakup of Expenses 2021/22



## PROJECTS & PROGRAMS

Projects have a dedicated project manager. There is a net \$31,756 reduction in members equity due to contribution to the Sports (StarClub and Academy) and Leadership projects (as discussed earlier).

	Revenue				
PROJECTS	Members	Grants	Other	Expenses	Net
Destination Marketing Strategy	\$220,000	\$84,000		\$306,064	-\$2,064
StarClub	\$53,000	\$56,000		\$112,886	-\$3,886
Sports Academy	\$0	\$70,000	\$42,500	\$128,213	-\$15,713
Leadership	\$0	\$0	\$40,000	\$50,093	-\$10,093
<b>Total</b>	<b>\$273,000</b>	<b>\$210,000</b>	<b>\$82,500</b>	<b>\$597,256</b>	<b>-\$31,756</b>

Programs have support from the Program Coordinator and other staff, such as the Executive Officer with a subject matter expert committee to guide the program.

Members contribute to the delivery of the programs (\$63,600) with an emphasis on Roads, Waste and Economic Growth Strategy, which make up \$105,000 of the \$115,000 project expenses. The shortfall for programs is funded from members equity.

The Joint Planning Board (JPB), if established, will develop a separate business plan as a separate legal entity. The \$5,000 budget allocation is for minor legal costs in establishing the JPB.

	Revenue				
PROGRAMS	Members	Grants	Other	Salary & Oncost	Program Expenses
Roads		\$0	\$0		\$20,000
Waste		\$0	\$0		\$80,000
Joint Planing Board	\$63,600	\$0	\$0	\$33,954	\$5,000
Shared Services		\$0	\$0		\$5,000
Economic Growth Strategy		\$0	\$0		\$5,000
Red Meat Cluster		\$0	\$0		\$0
<b>Total</b>	<b>\$63,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,954</b>	<b>\$115,000</b>

Pass-through items have no net impact on the LCLGA's bottom line and are funded via members contributions or grants.

	Revenue				
PASS THROUGH	Members	Grants	Other	Expenses	Net
Heritage advisory services	\$63,000	\$0		\$63,000	\$0
RDALC	\$93,000	\$0		\$93,000	\$0
SACCA	\$8,000	\$0		\$8,000	\$0
SMLC	0	\$175,000	\$0	\$168,980	\$6,020
<b>Total</b>	<b>\$164,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$332,980</b>	<b>\$6,020</b>

## 7.4 LIMESTONE COAST REGIONAL SPORTS ACADEMY SUSTAINABILITY

### BACKGROUND

The LCLGA Why is “Building Stronger Communities” in the Limestone Coast through collaboration.

The LCLGA has agreed to support the Limestone Coast Regional Sports Academy (LCRSA) development as an incubator project. The longer-term objective of incubator projects is to support their development to a point where the project's viability is validated and evolves into a sustainable delivery structure.

The LCLGA has supported the development of the LCRSA since 2017. Since its inception, the program has grown in size and stature. The program is now at a point where the next steps for the Academy need to be planned to ensure the program's sustainability.

### **The Limestone Coast Regional Sporting Academy (LCRSA) has four objectives:**

- To identify regional talent
- To educate and develop youth in the region
- To provide pathways to State and National representation
- To develop the skills of regional coaches

### **How these objectives are achieved**

The LCRSA provides talented athletes in the Limestone Coast with the opportunity to reach their full potential in their chosen sport by providing services such as advanced technical coaching and sport science programs covering strength & conditioning, psychology, nutrition & hydration, mentoring and personal development sessions.

The LCRSA also supports students to complete their schooling whilst training and competing at the elite level, along with supporting their families.

Programs are developed in consultation and agreement with the Advisory Board, the relevant State Sporting Association, local members of the specific sport, and the LCRSA contracted coaches. The LCRSA also works with the State Sporting Organisations development and pathway programs.

The program offers sport-specific programs to elite athletes in our region to compete on a level platform with athletes in metro locations. Currently, we offer Hockey, Athletics, Tennis, Basketball, Swimming and Cycling. Alongside this is our Lonestar program, which provides a physical conditioning program to athletes from any sport.

### **Partners:**

- Local Government (City of Mount Gambier, District Council of Grant, Kingston District Council, Naracoorte Lucindale Council, District Council Robe, Tatiara District Council, Wattle Range Council)
- LCLGA
- South Australian Government (ORSR, South Australian Sports Institute)
- Schools
- University of SA (Foundation Partner)
- State Sporting Organisations/SASI – Currently Hockey SA, SASI Cycling, Tennis SA, Athletics SA, Pioneers Basketball, Swimming SA
- Local and Non-Local businesses (i.e. Radio, Television stations, Accommodation, Restaurants & Cafes, Clothing apparel) –M&G Hotel Group, Commodore on the Park, Kimberly Clark Australia, SEN SA 1629 Radio.

- SMAP – Providing Scholarships for Athletes without the means to afford the program
- Gyms
- Local Sporting Associations and Clubs

#### **History/Information:**

- It started with 12 Athletes in 2017
- 92 Athletes in 2021
- Athletes have competed and won medals at State and National Titles, Play SANFLW, Won State Sporting Organisation's Athlete of the Year, Semi-Finalist at 2021 STATE Young Achiever Awards, Travelled overseas to play cricket, Obtained SASI Cycling Scholarships, Academy Hockey Coach promoted to State Junior coach due to involvement in LCRSA
- Interest from other regions and State Sporting Organisations in SA to have Academy model set up across the state.
- LCRSA has competed against and been undefeated in cross border Academy tournaments in Hockey and Tennis

#### **Program ongoing Needs/Requirements for Sustainability:**

A strategy is being developed for the LCRSA, which will include pathways to a sustainable state.

The current program is run in conjunction with shared resources with the StarClub Program.

Due to the demand and rapid growth of the program, its ability to sustain its recent growth and meet demand is not sustainable without additional resources or reducing the size of the program to a more manageable size.

Over the last two years, we have sought additional funding from the ORSR, and we have received a welcomed increase but not to the level needed to sustain the current number of athletes. The ORSR continue to be a valued and significant investor in the LCRSA

To deliver the program sustainably, we will need to either secure additional resources to allow the LCRSA to be administered full time or reduce the size and scope of the program to a more sustainable size.

Based on the resources proposed in the 2021/22 business plan, a sustainable size is around 70 Athletes and no new sports partnerships. In the absence of further resources, the program's size will be reduced in 2021/22 by 24% to ensure the quality of the LCRSA program is sustained.

The LCRSA will also need to develop longer-term funding agreements and revenue sources to enable the Academy to plan beyond a year to year horizon.

There is interest from the Minister for Sport, Recreation and Racing for the LCRSA model to be assessed as a model for other regions in SA to support our State Sporting Organisations.

While the Academy model has already proven successful for our current State Sporting Organisation partners, it relies heavily on state funding and support from the LCLGA to deliver the program.

The delivery of a sporting ecosystem is one idea to create a sustainable model, such as exist interstate.

### **STARCLUB Field Officer Program**

#### **Objectives for sporting clubs in the Limestone Coast:**

- comply with State and Federal Legislation
- be financially stable through prudent self-management and have access to appropriate funding
- to maintain and build on membership, players and volunteers within the club
- to access training and education opportunities for Clubs, Members and Associations
- have support to secure grants and funding

#### **Partners:**

- Local Government (City of Mount Gambier, District Council of Grant, Kingston District Council, Naracoorte Lucindale Council, District Council Robe, Tatiara District Council, Wattle Range Council)
- LCLGA
- South Australian Government (ORSR)

#### **History/Information:**

- Consistently the best performing region in the state, with the highest percentage of fully recognized STARCLUBS in the state.
- Provided hundreds of clubs with Funding, Governance, Coaching and Education support in the past 6 and a half years.
- Over \$2million of Government funding has been injected into our region through Grant Funding Rounds in that time. The STARCLUB Program has provided clubs with the support and knowledge to ensure better grant applications are being submitted.
- Provided support to councils to ensure their clubs are sustainable and safe for families.

### **DISCUSSION**

The State Government released the Game On ([https://www.orsr.sa.gov.au/about\\_us/game\\_on](https://www.orsr.sa.gov.au/about_us/game_on)) strategy in 2020. This strategy moved the focus of the ORSR and SFO Program away from Club Development and onto Health and participation.

Whilst there is an ongoing need to support Clubs, the Government is focused on the need for more people to become active and healthy. The STARCLUB Club Development program and the SFO program is currently under review by the state government. The Government has committed to 12 months Status Quo bridging funding for the SFO Program until June 30, 2022. After that, councils and LGA's will enter into new service agreements with the ORSR.

The State Government has allocated the LCRSA \$70,000 for the next 12 months with support from LCLGA and user fees to fund the program.

The LCRSA, with 91 athletes, 7 Sports programs and multiple partners, has grown too large for the currently available resources.



The SFO and LCRSA program is staffed by the StarClub Field Officer, with support from LCLGA staff.

For the program's sustainability, it needs to have more dedicated staffing, or the program needs to be reduced to a more sustainable level. The currently proposed level of funding means we will reduce the number of athletes we support by 24% in 2021/22.

In developing a new strategy for the LCRSA and meeting the new requirements for the STARCLUB program, the LCLGA will support the transition of the LCRSA into its own identify (incorporated body or alternative hosting arrangements to provide sustainability for the program's future.

## **RECOMMENDATION**

It is recommended that LCLGA Board:

Note the report and changes in the 2021/22 program.

**Moved,**

**Seconded,**

## **8.1 PRESIDENTS REPORT**

Report to be tabled at the Board meeting

### **8.1.1 AND 8.1.2 LGASA BOARD & SAROC DRAFT MINUTES**

LGASA Board and SAROC draft minutes from recent meetings on the following pages

# **Draft Minutes of the LGA Board of Directors Meeting held on Friday 21 May 2021 at 9.00am at Kangaroo Island Council, 43 Dauncey Street, Kingscote**

## **1. Welcome, Present & Apologies**

The President opened the meeting at 9.00am and welcomed members and staff.

### **1.1 Present**

Mayor Claire Boan	Director
Mayor Angela Evans	Director / LGA President
Mayor Peter Matthey OAM	Director
Mayor Clare McLaughlin	Director
Mayor David O'Loughlin	Director / Chair of GAROC
Mayor Keith Parkes	Director
Mayor Sam Telfer	Director / Immediate Past President
Mayor Erin Thompson	Director
Mayor Erika Vickery OAM	Director / Chair of SAROC

### **LGA Secretariat:**

Matt Pinnegar	Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance / Mutual
Nathan Petrus	Executive Director Member Services
Lisa Teburea	Executive Director Public Affairs
Ashlea Lyall	Executive Assistant to the CEO and President (minutes)

### **1.2 Apologies & Absences**

Mayor Gillian Aldridge OAM	Director
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## **2. Minutes of Previous Meeting**

### **2.1 Minutes of Meeting held on 22 April 2021**

Moved Mayor Matthey Seconded Mayor Vickery that the LGA Board of Directors confirms the minutes of the meeting held on 22 April 2021 as a true and accurate record of the proceedings held.

**Carried**

### **2.2 Resolutions and actions from previous meetings**

Moved Mayor Thompson Seconded Mayor McLaughlin that the LGA Board of Directors notes progress with resolutions resulting from the meeting of 22 April 2021 and outstanding resolutions from earlier meetings.

**Carried**

## **3. LGA Updates**

### **3.1 Report from the LGA President**

The President provided a verbal update on the report.

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board of Directors notes the report.

**Carried**

### **3.2 Report from the LGA CEO**

The CEO provided a verbal update on the report.

Moved Mayor O'Loughlin Seconded Mayor McLaughlin that the LGA Board of Directors notes the report.

**Carried**

### **3.3 ALGA Update *(no update)***

## **4. Reports from Bodies Established Pursuant to the LGA Constitution**

### **4.1 LGA Audit & Risk Committee *(refer confidential reports)***

### **4.2 GAROC Committee**

GAROC Committee Chairperson, Mayor David O'Loughlin, provided a verbal update.

Moved Mayor Boan Seconded Mayor Matthey that the LGA Board of Directors notes the draft minutes of the meeting of the GAROC Committee held on 3 May 2021.

**Carried**

### **4.3 SAROC Committee**

SAROC Committee Chairperson, Mayor Erika Vickery, provided a verbal update.

Moved Mayor Vickery Seconded Mayor Telfer that the LGA Board of Directors notes the verbal report.

**Carried**

**4.4 CEO Advisory Group** (*refer confidential reports*)

**4.5 LGASA Mutual** (*no update*)

**4.6 LGA Procurement** (*no update*)

**4.7 Nominations Committee**

Moved Mayor Matthey Seconded Mayor O'Loughlin that the LGA Board of Directors:

1. notes that the LGA Nominations Committee has conducted an annual review of the Outside Bodies Database as per the *LGA Appointments and Nominations to Outside Bodies Policy*;
2. endorses the changes to the classifications and special selection criteria, as outlined in the Outside Bodies Database attached to this report.

**Carried**

**5. Invited Guest Speakers**

Nil.

**6. Proposed Items of Business submitted by Member Councils**

Nil.

**7. Reports for Discussion**

**7.1 Local Government Research and Development Scheme**

Moved Mayor Vickery Seconded Mayor Thompson that the LGA Board of Directors:

1. notes the report; and
2. adopt the Local Government Research and Development Schemes Advisory Committee's recommendations to:
  - a. approve offers for three internal projects totalling \$590,000;
  - b. continue to deliver the external funding round in 2021/22, noting the need for clear communication about the limited pool of funding available; and
  - c. approve the LGR&DS budget for 2021/22.

**Carried**

## **7.2 LGA Financial Results Year to 30 April 2021**

Moved Mayor O'Loughlin Seconded Mayor Matthey that the LGA Board of Directors notes the report on the LGA's year to date finances to 30 April 2021.

**Carried**

## **7.3 Policy Review**

Moved Mayor O'Loughlin Seconded Mayor Vickery that the LGA Board of Directors adopts the following updated policies:

- FP101 Internal Controls Policy
- FP103 Risk Management Policy and Framework
- FP203 Unsolicited Proposals Policy
- FP303 Petty Cash Policy
- FP305 Budget Framework Policy
- FP401 Asset Accounting Policy
- FP402 Asset Management Policy
- FP403 Asset Disposal Policy
- GP14 Code of Conduct

**Carried**

## **7.4 Audit and Risk Committee Terms of Reference**

Moved Mayor Vickery Seconded Mayor O'Loughlin that the LGA Board of Directors approves the changes to the Audit and Risk Committee's Terms of Reference.

**Carried**

## **7.5 Appointment of ALGA Director**

*9.10am Mayor Telfer and Mayor Vickery both declared a conflict of interest in the matter and left the meeting and did not participate in the discussion or vote on this matter.*

Moved Mayor O'Loughlin Seconded Mayor Matthey that the LGA Board of Directors:

1. notes the advice from Norman Waterhouse Lawyers regarding the ALGA Board vacancy; and
2. resolves to confirm the appointment of Mayor Sam Telfer as ALGA Director and Mayor Erika Vickery as alternate Director.

**Carried**

*9.20am Mayor Telfer and Mayor Vickery returned to the meeting*

## **7.6 Items of Business carried at LGA OGM, April 2021**

Moved Mayor O'Loughlin Seconded Mayor Telfer that the LGA Board of Directors:

1. notes the report;
2. supports the LGA Secretariat incorporating the items of business from the LGA Ordinary General Meeting, April 2021, into its work plan and undertaking the actions proposed in the attachment to this report; and
3. requests the LGA President write to each Mayor and Chief Executive Officer of the council that submitted the original item of business to provide an update on the progression of the issue.

**Carried**

## **8. Confidential Reports**

### **8.1 Grounds for moving into confidence**

Moved Mayor Telfer Seconded Mayor Matthey that the LGA Board of Directors resolves to consider the following items in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to these items to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, be excluded from attendance at the meeting:

1. Agenda Item 8.2 - Confidential Minutes of Previous Meetings;
2. Agenda Item 8.3 - Resolutions and Actions from Previous Meetings;
3. Agenda Item 8.3.1 - Update on Strategic Issues;
4. Agenda Item 8.4 - LGA Audit and Risk Committee Confidential Update;
5. Agenda Item 8.5 - CEO Advisory Group Confidential Minutes of Meeting;
6. Agenda Item 8.6 - LGA HR Shared Service Centre;
7. Agenda Item 8.7 - Draft Annual Business Plan 2021/22;
8. Agenda Item 8.8 - External Audit Plan 2020/21;
9. Agenda Item 8.9 - Third Quarter Budget Review;
10. Agenda Item 8.10 - South Eastern Water Conservation & Drainage Board Nominations;
11. Late Agenda Item 9.3 - Resignation and recruitment of LGA CEO; and
12. Late Agenda Item 10.1 - Public Lighting Charges.

**Carried**

### **8.2 Confidential Minutes of Previous Meetings**

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board of Directors:



1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. confirms the confidential minutes of the meeting of 22 April 2021 as true and accurate records of the proceedings held; and
3. having considered Agenda Item 8.2 - Confidential Minutes of Previous Meetings in confidence resolves to retain the attachments and discussion in confidence within the parameters of the original resolutions contained within.

**Carried**

### **8.3 Confidential Resolutions and Actions from previous meetings**

Moved Mayor Matthey Seconded Mayor McLaughlin that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes progress of confidential resolutions resulting from the meeting of 22 April 2021 and outstanding confidential resolutions from earlier meetings including the LGA Executive Committee;
3. notes the verbal update from the Chief Executive; and
4. having considered Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings in confidence resolves to retain the report in confidence within the parameters of the original resolutions contained within; and release the resolution.

**Carried**

### **8.4 LGA Audit & Risk Committee Confidential Update**

Moved Mayor O'Loughlin Seconded Mayor Parkes that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Chair's update and the confidential minutes of the LGA Audit and Risk Committee special meeting held on 20 April 2021, and ordinary meeting held 27 April 2021; and

3. having considered Agenda Item 8.4 - LGA Audit and Risk Committee Confidential Update in confidence resolves to retain the report and attachment in confidence indefinitely.

**Carried**

#### **8.5 CEO Advisory Group Confidential Minutes of Meeting**

Moved Mayor McLaughlin Seconded Mayor Vickery that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the draft confidential minutes of the CEO Advisory Group meeting of 6 May 2021; and
3. having considered Agenda Item 8.5 - CEO Advisory Group Confidential Minutes of Meeting in confidence resolves to retain the attachment and discussion in confidence within the parameters of the original resolutions contained within.

**Carried**

#### **8.6 LGA HR Shared Service Centre**

Refer Confidential Minutes.

#### **8.7 Draft Annual Business Plan 2021/22**

Refer Confidential Minutes.

*10.15am the meeting adjourned*

*10.24am the meeting resumed*

#### **8.8 External Audit Plan 2020/21**

Moved Mayor Parkes Seconded Mayor Vickery that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. approves the external audit plan for the 2019/20 financial year; and
3. having considered Agenda Item 8.8 - External Audit Plan 2020/21 in confidence resolves to retain the report and attachment in confidence indefinitely on the grounds that this relates to strategic and negotiation issues.

**Carried**

## **8.9 Third Quarter Budget Review**

Moved Mayor McLaughlin Seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. approves the Wellbeing SA grant of \$30,000 being included in the LGA's budget.
3. having considered Agenda Item 8.9 - Third Quarter Budget Review in confidence resolves to release the report, attachments and resolution immediately.

**Carried**

## **8.10 South Eastern Water Conservation and Drainage Board Nominations**

Moved Mayor Telfer Seconded Mayor Vickery that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Nominations Committee of the LGA Board of Directors has considered the nominations received for the South Eastern Water Conservation and Drainage Board;
3. based on the recommendation of the Nominations Committee, forwards the following two (2) nominees to the Minister for Environment and Water, for the appointment of one person to the South Eastern Water Conservation and Drainage Board, for a four year term; being (in alphabetical order):
  - a. Mr Ben Gower (Wattle Range Council)
  - b. Mr James Holyman (District Council of Robe)
4. having considered Agenda Item 8.10 - South Eastern Water Conservation and Drainage Board Nominations in confidence resolves to release the report and resolution immediately and retain the attachments in confidence indefinitely on the grounds that they relate to personal affairs information.

**Carried**

## **9. Late Reports**

### **9.1 GAROC Annual Business Plan and Annual Budget**

Moved Mayor Thompson Seconded Mayor McLaughlin that the LGA Board of Directors:

1. notes the report; and

2. approves the GAROC Annual Business Plan 2021-22 and Annual Budget 2021-22.

**Carried**

## **9.2 SAROC Annual Business Plan and Annual Budget**

Moved Mayor Matthey Seconded Mayor Telfer that the LGA Board of Directors:

1. notes the report; and
2. approves the SAROC Annual Business Plan 2021-22 and Annual Budget 2021-22

**Carried**

## **9.3 Resignation and Recruitment of LGA CEO**

*10.34am LGA CEO Matt Pinnegar left the meeting*

Moved Mayor Parkes Seconded Mayor Matthey that the LGA Board of Directors:

1. resolves to consider agenda Item 9.3 *Resignation and Recruitment of LGA CEO* in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to this item to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, be excluded from attendance at the meeting;
2. notes and accepts the resignation of LGA Chief Executive Officer Matthew Pinnegar with the final date of employment being Friday 2 July 2021;
3. establishes a CEO Recruitment Committee with the following membership:
  - a. LGA President
  - b. LGA Immediate Past President
  - c. GAROC chairperson
  - d. SAROC chairperson
4. authorises the CEO Recruitment Committee to undertake the following functions:
  - a. Facilitate a select tender process for the engagement of an external recruitment consultant;
  - b. Engage an external recruitment consultant following a select tender process;
  - c. Facilitate the preparation of, and approve, the position description for the role of Chief Executive Officer;
  - d. Develop a recommendation to the Board to determine the salary and conditions;

- e. Facilitate the preparation of the advertisement;
  - f. Approve the Candidate Application Package;
  - g. Review the short-listed applicants as recommended by the recruitment consultant;
  - h. Interview short listed applicants;
  - i. Facilitate the interview of preferred candidates by the full LGA Board of Directors; and
  - j. Make a recommendation to the Board to appoint an Acting CEO for the period between the completion of employment by the current CEO and the commencement of employment by a new CEO.
- 5. confirms the appointment of Matthew Pinnegar as an LGA appointed representative on the Statewide Super Board until 31 December 2021.
  - 6. having considered Agenda Item 9.3 *Resignation and Recruitment of LGA CEO* in confidence resolves to retain the report in confidence indefinitely on the grounds that this relates to personal affairs.

**Carried**

*10.40am Matt Pinnegar returned to the meeting*

## **10. Questions With / Without Notice**

### **10.1 Public Lighting Charges**

Refer Confidential Minutes.

## **11. Any Other Business**

### **11.1 LGA CEO**

Moved Mayor Telfer seconded Mayor Evans that the LGA Board of Directors formally express their thanks and appreciation and congratulate Matt Pinnegar for his service to the organisation and the local government sector during his time as CEO.

**Carried**

## **12. Calendar of upcoming Key Dates**

Audit & Risk Committee	2 June
GAROC Committee	5 July
SAROC Committee	22 July
CEO Advisory Group	5 August

Roads & Works	26 & 27 August
Annual General Meeting	28 & 29 October

### **13. Next Meeting**

The next meeting of the LGA Board of Directors will be held on Thursday 22 July 2021 at 1.00pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

### **14. Close**

The meeting was declared closed at 11am.

### **Minutes confirmed**

.....

Chairperson signature

Date .....

## **Draft Minutes of the LGA Board of Directors Meeting held on Thursday 22 April 2021 at 1:00pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide**

### **1. Welcome, Present & Apologies**

The President opened the meeting at 1.08pm, welcomed members and staff, and acknowledged the Kaurna people as the traditional owners of the land the meeting was held on.

#### **1.1 Present**

Mayor Angela Evans	Director / LGA President
Mayor Peter Matthey OAM	Director
Mayor Clare McLaughlin	Director ( <i>via Videoconference</i> )
Mayor David O'Loughlin	Director / Chair of GAROC
Mayor Keith Parkes	Director
Mayor Erin Thompson	Director
Mayor Erika Vickery OAM	Director / Chair of SAROC

#### **LGA Secretariat:**

Matt Pinnegar	Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance / Mutual
Nathan Petrus	Executive Director Member Services
Lisa Teburea	Executive Director Public Affairs
Astrid Crago	Records Management and Projects Coordinator ( <i>minutes</i> )

#### **1.2 Apologies & Absences**

Mayor Gillian Aldridge OAM	Director
Mayor Claire Boan	Director

### **1.3 LGA Board Membership**

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board of Directors resolves to consider Item 1.3 – *LGA Board Membership* in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to this item to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and other than Matt Pinnegar, Andrew Johnson, Lisa Teburea and Nathan Petrus, orders all observers and staff at the meeting be excluded from attendance at the meeting.

**Carried**

*1.09pm all staff, excluding Matt Pinnegar, Andrew Johnson, Lisa Teburea and Nathan Petrus left the meeting.*

Refer Confidential Minutes.

## **2. Minutes of Previous Meeting**

### **2.1 Minutes of Meeting held 18 March 2021**

Moved Mayor O'Loughlin Seconded Mayor Vickery that the LGA Board of Directors confirms the minutes of the meeting held on 18 March 2021 as a true and accurate record of the proceedings held.

**Carried**

### **2.2 Resolutions and actions from previous meetings**

Moved Mayor O'Loughlin Seconded Mayor Thompson that the LGA Board of Directors notes progress with resolutions resulting from the meeting of 18 March 2021 and outstanding resolutions from earlier meetings.

**Carried**

## **3. LGA Updates**

### **3.1 Report from the LGA President**

Moved Mayor McLaughlin Seconded Mayor Thompson that the LGA Board of Directors notes the report.

**Carried**

*1.33pm Leave was granted to deal with item 3.2 later in the agenda, under Confidential Items.*

### **3.3 ALGA Update**

The LGA President provided a verbal update on the activities of the ALGA.

Moved Mayor Thompson Seconded Mayor Vickery that the LGA Board of Directors notes the verbal update.

**Carried**



## **4. Reports from Bodies Established Pursuant to the LGA Constitution**

### **4.1 LGA Audit & Risk Committee** *(no update)*

### **4.2 GAROC Committee**

GAROC Committee Chairperson, Mayor David O'Loughlin, provided a verbal update.

Moved Mayor McLaughlin Seconded Mayor Matthey that the LGA Board of Directors notes the draft minutes of the meeting of the GAROC Committee held on 15 March 2021.

**Carried**

### **4.3 SAROC Committee**

SAROC Committee Chairperson, Mayor Erika Vickery, provided a verbal update.

Moved Mayor O'Loughlin Seconded Mayor Parkes that the LGA Board of Directors notes the draft minutes for the meeting of the SAROC Committee held on 18 March 2021.

**Carried**

### **4.4 CEO Advisory Group** *(no update)*

### **4.5 LGASA Mutual** *(refer confidential reports)*

### **4.6 LGA Procurement** *(refer confidential reports)*

### **4.7 Nominations Committee** *(no update)*

## **5. Invited Guest Speakers**

Nil.

## **6. Proposed Items of Business submitted by Member Councils**

Nil.

## **7. Reports for Discussion**

### **7.1 LGFSG Update**

Operations Manager (LGFSG) gave a presentation to Directors.

Moved Mayor O'Loughlin Seconded Mayor Parkes that the LGA Board of Directors notes the report and presentation made in relation to the Local Government Functional Support Group.

**Carried**

*2.18pm the meeting was adjourned for a short break.*

*2.30pm the meeting was resumed.*

**7.2 LGA Submission on SA Productivity Commission – Development Referrals Review**

Moved Mayor O'Loughlin Seconded Mayor Vickery that the LGA Board of Directors:

1. notes the report on the SA Productivity Commission – Development Referrals Review; and
2. authorises the LGA CEO to finalise an LGA submission on the SA Productivity Commission – Development Referrals Review.

**Carried**

**7.3 LGA Submission on SA Productivity Commission Issues Paper – Inquiry into reform of South Australia's regulatory framework**

Moved Mayor Matthey Seconded Mayor Thompson that the LGA Board of Directors:

1. notes the report on the SA Productivity Commission – Inquiry into reform of South Australia's regulatory framework; and
2. authorises the LGA CEO and LGA President to finalise an LGA submission on the Issues Paper, published by the SA Productivity Commission on the Inquiry into reform of South Australia's regulatory framework.

**Carried**

**7.4 Statutes Amendment (Light Pollution and Nuisance) Bill 2021 and the review of the Local Nuisance and Litter Control Act**

Moved Mayor Parkes Seconded Mayor Matthey that the LGA Board of Directors:

1. notes the information contained in this report;
2. notes the development of a local government working group to provide advice and support to inform LGA advocacy on the Local Nuisance and Litter Control Act and regulation amendments; and
3. endorses the following positions in relation to the Statutes Amendment (Light Pollution and Nuisance) Bill 2021;
  - a. Light as a form of local nuisance be considered as part of the whole of Local Nuisance and Litter Control Act and regulation changes; and
  - b. State Government commits to adequately compensate and appropriately resource councils to undertake additional responsibilities.

**Carried**

## **7.5 Local Government Data Breach Notification Procedures**

Moved Mayor Thompson Seconded Mayor Matthey that the LGA Board of Directors:

1. notes the feedback received from councils that advocating for regulatory reform to data breach notification procedures in local government is not a priority for the sector at this time;
2. agrees to take no further action; and
3. requests the LGA President write to the City of Marion to inform them of this decision.

**Carried**

## **7.6 Grant Dashboard – Third Quarter 2020/21**

Moved Mayor Parkes Seconded Mayor O'Loughlin that the LGA Board of Directors notes the Grant Dashboard for the Third Quarter 2020-21.

**Carried**

## **7.7 LGA Financial Results Year to 31 March 2021**

Moved Mayor O'Loughlin Seconded Mayor Vickery that the LGA Board of Directors notes the report on the LGA's year to date finances to 31 March 2021.

**Carried**

## **7.8 3rd Quarterly KPI Strategic Report 2020/21**

Moved Mayor O'Loughlin Seconded Mayor Matthey that the LGA Board of Directors notes the report on the performance of the LGA against strategic objectives for the third quarter 2020/21.

**Carried**

## **7.9 LGA Board Meeting Schedule**

Moved Mayor Thompson Seconded Mayor Parkes that the LGA Board of Directors:

1. notes the report; and
2. adopts the meeting schedule for the remainder of the Board's term.

**Carried**

## **7.10 Nominations to Behavioural Standards Panel**

Moved Mayor Parkes Seconded Mayor O'Loughlin that the LGA Board of Directors:

1. authorises the publication of advertisements, seeking people who wish to be nominated by the LGA for the new positions of:
  - a. the Presiding Member of the new Behaviour Standards Panel; and
  - b. one ordinary member of the Behaviour Standards Panel;

2. seeks applications for these positions with the desirable qualities articulated in this Board paper;
3. directs the LGA Nominations Committee to oversee the selection process, interview applicants and make subsequent recommendations to the LGA Board and Minister for local government; and
4. supports the appointment of Panel members as soon as practicable so that the Panel can begin hearing matters after commencement of the relevant sections of the Statutes Amendment (Local Government Review) Bill 2020.

**Carried**

## **8. Confidential Reports**

### **8.1 Grounds for moving into confidence**

Moved Mayor Vickery Seconded Mayor Matthey that the LGA Board of Directors resolves to consider the following items in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to these items to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, be excluded from attendance at the meeting:

1. Agenda Item 8.2 - Confidential Minutes of Previous Meetings;
2. Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings;
3. Agenda Item 8.4 - LGASA Mutual Board Confidential Update;
4. Agenda Item 8.5 - COVID-19 Compliance and monitoring – role of local government;
5. Agenda Item 8.6 - LGASA Human Resources Shared Service Centre;
6. Agenda Item 8.7 - Local Government House Construction Update;
7. Agenda Item 8.8 - Statewide Super Board Appointment;
8. Agenda Item 8.9 - LGA Procurement Confidential Update;
9. Agenda Item 9.1 - Australia Day Council of SA Board of Management;
10. Agenda Item 11.1 - Attendance at LGA Events; and
11. Agenda Item 3.2 – Report from the LGA CEO.

**Carried**

*2.46pm all staff except Matt Pinnegar, Andrew Johnson, Nathan Petrus and Lisa Teburea left the meeting.*

### **3.2 Report from the LGA CEO**

The CEO provided a verbal update on the report and other strategic issues.

Moved Mayor McLaughlin Seconded Mayor Vickery that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report; and
3. having considered Agenda Item 3.2 – *Report from the LGA CEO* in confidence resolves to retain the discussion in confidence as it relates to strategic negotiations.

**Carried**

*3.01pm all staff returned to the meeting.*

## **8. Confidential Reports (cont.)**

### **8.2 Confidential Minutes of Previous Meetings**

Moved Mayor O'Loughlin Seconded Mayor Thompson that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. confirms the confidential minutes of the meeting of 18 March 2021 as a true and accurate record of the proceedings held; and
3. having considered Agenda Item 8.2 - *Confidential Minutes of Previous Meetings* in confidence resolves to retain the attachments and discussion in confidence within the parameters of the original resolutions contained within.

**Carried**

### **8.3 Confidential Resolutions and Actions from previous meetings**

Moved Mayor Vickery Seconded Mayor Parkes that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes progress of confidential resolutions resulting from the meeting of 18 March 2021 and outstanding confidential resolutions from earlier meetings including the LGA Executive Committee; and
3. having considered Agenda Item 8.3 - *Confidential Resolutions and Actions from Previous Meetings* in confidence resolves to retain the report in

confidence within the parameters of the original resolutions contained within;  
and release the resolution.

**Carried**

**8.4 LGASA Mutual Board Confidential Update**

Refer Confidential Minutes.

**8.5 COVID-19 Compliance and monitoring – role of local government**

Senior Policy Officer, Belinda Caruana, provided a verbal update and answered questions from the meeting.

Moved Mayor Seconded Mayor that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report;
3. delegates to the LGA CEO the authority to consult with and negotiate on behalf of member councils for additional funding from SA Health to support any forthcoming local government actions and services in the COVID -19 monitoring and compliance work; and
4. having considered Agenda Item 8.5 - *COVID-19 Compliance and monitoring – role of local government* in confidence resolves to retain the report and discussions in confidence until such time that SA Health provides further details on the grounds that this relates to confidential discussions currently occurring between the LGA and SA Health.

**Carried**

**8.6 LGASA Human Resources Shared Service Centre**

Refer Confidential Minutes.

**8.7 Local Government House Construction Update**

Refer Confidential Minutes.

**8.8 Statewide Super Board Appointment**

*3.33pm all staff except Andrew Johnson, Nathan Petrus and Lisa Teburea left the meeting.*

Refer Confidential Minutes.

*3.38pm staff returned to the meeting.*

**8.9 LGA Procurement Confidential Update**

LGA Procurement CEO, Andrew Haste, provided a presentation on LGA Procurement activities and answered questions from the meeting.

Moved Mayor O'Loughlin Seconded Mayor Thompson that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the verbal update; and
3. having considered Agenda Item 8.8 – *LGA Procurement Confidential Update* in confidence resolves to retain the discussion and presentation in confidence indefinitely on the grounds that the matter relates to commercial-in-confidence information.

**Carried**

## **9. Late Reports**

### **9.1 Australia Day Council of SA Board of Management - Confidential**

Mayor O'Loughlin provided a verbal update.

The President called for interest from Directors to nominate for the ADCSA Board. Mayor Thompson was nominated and spoke to the group about her interest and then addressed the selection criteria.

*4.09pm Mayor Thompson left the meeting.*

Directors discussed Mayor Thompson's nomination and undertook an assessment against the selection criteria.

Moved Mayor Matthey Seconded Mayor O'Loughlin that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. accepts the recommendation from the LGA Nominations Committee that nominations for the LGA appointed member to the Australia Day Council of SA Board of Management be sought only from current members of the LGA Board of Directors to ensure strong linkages to LGA policy and programs and representation of the broad perspectives across the local government sector;
3. appoints Mayor Thompson as ex-officio member to the Australia Day Council of SA Board of Management, for a two-year term commencing from August 2021;
4. requests that the LGA President write to Cr Brandon Reynolds to thank him for his contribution as the LGA appointed member on the Australia Day Council of SA Board of Management from August 2019 to August 2021; and
5. having considered Agenda Item 9.1 - *Australia Day Council of SA Board of Management* in confidence resolves to release the report and resolution immediately.

**Carried Unanimously**

4.14pm Mayor Thompson returned to the meeting.

## **10. Questions With / Without Notice**

Nil

4.15pm all staff except Matt Pinnegar, Lisa Teburea, Andrew Johnson, Nathan Petrus and Astrid Crago left the meeting.

## **11. Any Other Business**

### **11.1 Attendance at LGA Events**

Refer Confidential Minutes.

4.45pm all staff except Andrew Johnson left the meeting.

### **11.2 Board only Confidential Minutes of Meeting held 18 March 2021**

Moved Mayor Vickery Seconded Mayor O'Loughlin that the LGA Board of Directors:

1. resolves to consider agenda Item 11.2 - *Board only Confidential Minutes of Meeting held 18 March 2021* in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to this item to be treated confidentially/in camera having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, be excluded from attendance at the meeting;
2. confirms the Board only confidential minutes of the meeting of 18 March 2021 as a true and accurate record of the proceedings held; and
3. having considered Agenda Item 11.2 – *Board Only Confidential Minutes of Meeting held 18 March 2021* in confidence resolves to retain the attachment and discussion in confidence within the parameters of the original resolutions contained within.

**Carried**

## **12. Calendar of upcoming Key Dates**

Audit & Risk Committee – 27 April

Ordinary General Meeting – 30 April

GAROC Committee – 3 May

CEO Advisory Group – 6 May

SAROC Committee – 20 May



### **13. Next Meeting**

The next meeting of the LGA Board of Directors will be held on Friday 21 May 2021 at Kangaroo Island Council, 43 Dauncey Street Kingscote, commencing at 9:00am.

### **14. Close**

The meeting was declared closed at 5.11pm.

### **Minutes confirmed**

.....

Chairperson signature

Date .....

# **Draft Minutes of the South Australian Regional Organisation of Councils (SAROC) Committee meeting held at 1pm on Thursday 20 May 2021 at Kangaroo Island Council, 43 Dauncey Street, Kingscote.**

## **1. Welcome, Present & Apologies**

The Chairperson opened the meeting at 1.00pm and welcomed members and staff to Kangaroo Island.

### **1.1 Present**

#### **SAROC Committee**

Mayor Travis Barber	Member (zoom)
Mayor Brett Benbow	Member (zoom)
Mayor Dave Burgess	Member
Mayor Peter Hunt	Member (zoom)
Mayor Moira Jenkins	Member
Mayor Peter Matthey* OAM	Member
Mayor Clare McLaughlin*	Member
Mayor Keith Parkes*	Member
Mayor Richard Sage	Member
Mayor Sam Telfer*	Member / Immediate Past President
Mayor Erika Vickery* OAM	Member / Chair

\* LGA Board Director

#### **Regional Executive Officers**

Peter Scott	Eyre Peninsula LGA (zoom)
Tim Smythe	Murraylands & Riverland LGA (zoom)
Graeme Martin	Southern & Hills LGA (zoom)

#### **LGA Secretariat**

Matt Pinnegar	Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance & CEO LGASA Mutual

Lisa Teburea	Executive Director, Public Affairs
Nathan Petrus	Executive Director Member Services
Lea Bacon	Director, Policy (zoom)
Dr Tom Caunce	Senior Policy Officer (zoom)
Belinda Caruana	Senior Policy Officer (zoom)
Allison Down	Executive Coordinator GAROC & SAROC Committees
Ashlea Lyall	Executive Assistant (minutes)

## 1.2 Apologies and Absences

Mayor Bill O'Brien	Member
Simon Millcock	Legatus Group
Leonie Boothby	Spencer Gulf Cities LGA
Tony Wright	Limestone Coast LGA

## 2. Standing Items

### 2.1 Minutes of Meeting

Moved Mayor Sage Seconded Mayor Jenkins that the SAROC Committee confirms the minutes of its meeting held 18 March 2021 as a true and accurate record of the proceedings held.

**Carried**

### 2.2 Resolutions and Actions from Previous Meetings

Moved Mayor Parkes Seconded Mayor Burgess that the SAROC Committee notes the progress with resolutions resulting from the meeting of 18 March 2021 and outstanding resolutions from earlier meetings.

**Carried**

### 2.3 Finance Update

Moved Mayor Matthey Seconded Mayor Telfer that the SAROC Committee notes the year to date finances to 30 April 2021.

**Carried**

### **3. Invited Guest Speakers**

The SAROC committee received a presentation on the South Australian Coastal Councils Alliance (SACCA) from Mayor Keith Parkes, Chair and Adam Gray, Executive Officer.

### **4. Regional LGA Updates**

#### **4.1 Regional Executive Officers Communique**

Moved Mayor Jenkins Seconded Mayor Burgess that the SAROC Committee notes the communique.

**Carried**

#### **4.2 Regional LGA Updates**

Moved Mayor Hunt Seconded Mayor Parkes that the SAROC Committee notes the attached updates provided by the Executive Officers of each Regional Local Government Association.

**Carried**

### **5. Proposed Items of Business Submitted by Member Councils**

Nil

### **6. Reports for Discussion**

#### **6.1 SAROC Annual Business Plan 2020-21 – 3<sup>rd</sup> quarter update**

Moved Mayor Burgess Seconded Mayor McLaughlin that the SAROC Committee notes the report and the SAROC Annual Business Plan 2020-21 third quarter update.

**Carried**

#### **6.2 Draft SAROC Annual Business Plan 2021-22 and Budget**

Moved Mayor Matthey Seconded Mayor Parkes that the SAROC Committee:

1. notes the report;
2. endorses the SAROC Annual Business Plan 2021-22 and budget; and
3. presents the endorsed SAROC Annual Business Plan 2021-22 and budget for approval to the LGA Board of Directors.

**Carried**

### **6.3 Economic Development Update**

*2.23pm Mayor Jenkins left the meeting*

*2.26pm Mayor Jenkins returned to the meeting*

Moved Mayor Matthey Seconded Mayor Hunt that the SAROC Committee:

1. notes the report and the attached Discussion Paper summarising the SAROC Regional Development Workshop; and
2. notes the points for discussion raised in the Discussion Paper, which provide advocacy and assistance options for the Committee to consider.

**Carried**

*2.31pm Mayor Hunt left the meeting*

### **6.4 Regional Health Workforce**

Moved Mayor Jenkins Seconded Mayor McLaughlin that the SAROC Committee notes the report providing an update on the Regional Health Workforce policy initiative.

**Carried**

### **6.5 Management of Little Corellas**

Moved Mayor Telfer Seconded Mayor Sage that the SAROC Committee:

1. notes the report; and
2. carry over the unallocated funds to subsequent SAROC annual business plan.

**Carried**

## **7. Confidential Reports**

Nil

## **8. Late Reports**

Nil

## **9. Any Other Business**

The SAROC Committee congratulated Matt Pinnegar on his recent appointment as CEO of ALGA and thanked him for his contribution to the SAROC Committee and the local government sector.

## **10. Next Meeting**

The next meeting of the SAROC Committee will be held on Thursday 22 July 2021 at 10:00am in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

## **11. Close**

The meeting was declared closed at 2.50pm.

### **Minutes confirmed**

.....

Chairperson signature

Date .....

## 8.3 EXECUTIVE OFFICER REPORT

### BACKGROUND

Whilst the Business Plan is progressing largely as planned, there has been some slight slippage in some activities due to work needing to be reprioritised or rescheduled.

The key activities during the last two months:

- Mayors and CEO weekly meetings
- Development of the 2021/22 Business Plan
- Discussions with Luke Wilson to prepare for the cross border CEO forum and participating in the Vic CEO Cross Border covid-19 briefings
- Presentations to:
  - Robe Council (Destination Marketing Strategy)
- Tourism Regional Chairs meeting with Premier Marshall
- Ac.Care Board – Board meeting, Board Development Weekend (Murray Bridge and Meningie), Strategy and Risk and Audit Meetings.
- Company Directors Course (AICD)
- Meeting Bio Grow to discuss cross border EPA regulations.
- SACCA Meetings – Executive Committee and LGASA
- LCLGA committee meetings – Risk and Audit, Economic Development, Waste and Special Local Roads
- LGA Risk – insurance review
- SATC Board networking at Robe
- Regional MRF workshop – Legatus
- Meeting Glenelg Shire – cross border opportunities
- ZEMC – joint region forum in Tatiara
- Launch DC Grant Airport upgrade
- Coastal adaptation meeting
- Regional growth strategy KPI review with PIRSA and RDALC
- Sports Academy strategy workshop planning
- Chaired the Regional Executive Officers meeting
- DEJ – region economic growth strategy (Vic Government) with cross border interfaces
- CEO's forum – shared capability, regional coastal project, Trails Strategy, Housing Advocacy, Joint Planning Board, LGASA Changes in Executive and Regional Waste Forum (KESAB and Green Industries)

Focus for the next period

- Continuing to implement the business plan
- Heritage Advisory Services tender implementation (if approved)
- Progressing the waste strategy – transaction and governance assessment
- Support roads submissions for 2021/22
- Joint Planning Board – clarifying the scope and value of the opportunity
- Destination Marketing Strategy implementation
- Implement the 2021/22 Business Plan
- Development of Sports Academy Strategy
- Shared capability agreement
- Advocacy program progression

## 8.4 DESTINATION DEVELOPMENT PROGRAM

### OBJECTIVES

The objectives of developing the Destination Development Program are:

- Short-Term Objective: Develop funding models to support the implementation of the Destination Tourism & Marketing Plan, including establishing a visitor economy reference group.
- Medium-Term Objective: Maintain industry support and access to funding opportunities as the sector emerges from CoVid19.
- Longer-Term Objective: Deliver the Destination Tourism & Marketing Plan.

### DESTINATION DEVELOPMENT STRATEGY

Presentations to each council are almost complete. These sessions have varied in style and the feedback has been positive. We anticipate adjustments to the implementation strategy – pending budget approval from LCLGA Board. Extensive work is being done to plan the delivery of the strategy under differing funding scenario's.

One of the key actions that we can progress, regardless of the funding outcome, is the growth of the LCLGA Tourism Management Group into a visitor economy reference group.

#### **Priority Area 6 – Governance & Collaboration**

*ACTION 6.2: Evolve the Tourism Management Group to take on custodianship of the strategy with representation from all stakeholder groups outlined in the strategy. It is suggested that initially, the LCLGA facilitate the group with a potential remit to include:*

- Govern the implementation of the strategy.
- Provide feedback / update initiatives.
- Advocate on behalf of their organisations/constituents
- Review the plan regularly and adapt as consumer behaviour opportunities change.

A proposed timeline is outlined below and suggest this becomes an incubator project to allow the new group to develop. In the longer term, it is planned that this group becomes independent.

It should be noted that during the consultation period for the development of the strategy, a group of industry leaders came together regularly to support the concept of a holistic group being established, and the idea was also discussed amongst operators and in the Media when covid-19 Restrictions initially closed the Victorian border.

When the Limestone Coast Visitor Economy Strategy Group (working title) is formed, it is also suggested that a representative from the SATC is invited to join this steering group.

#### **Time Frame - Limestone Coast Visitor Economy Strategy Group**

Date	Action
Friday 25 <sup>th</sup> June	Terms of Reference – Draft developed
Friday 2 <sup>nd</sup> July	Steering committee finalised with good representation from all industry sectors and key stakeholders.
Monday 5 <sup>th</sup> July	Steering committee to review Draft Terms of Reference
Monday 5 <sup>th</sup> July to Friday 16 <sup>th</sup> July	Steering Committee develop Expression of Interest Form for Limestone Coast Visitor Economy Strategy Group
Friday 16 <sup>th</sup> July to Friday 30 <sup>th</sup> July	Call for Expressions of Interest
Thursday 5 <sup>th</sup> August	Assessment of applications
Friday 13 <sup>th</sup> August	LCLGA Board endorses Terms of Reference & successful appointments to the LCVESG
TBC	The first meeting of LC Visitor Economy Strategy Group Members



Further, we envisage a representative from the Local Government is appointed to the Limestone Coast Visitor Economy Strategy Group and a team member from the Visitor Servicing Network. Noting decisions about the deployment of local government resources remains with our members and ultimately the Board.

Amongst the 149 Actions, the Destination Development Strategy identified the need for data to inform decision making and to assist us when applying for funding. Several actions refer to this, but specifically:

**Priority Area 6 – Governance & Collaboration**

**ACTION 6.3:** *Develop a set of valid measurement metrics via a digital visitor data dashboard to reliably track the trajectory of the region's visitor economy through Macro & Micro datasets. For example:*

- Visitation
- Dispersal
- Visitor Sentiment
- Consumer spending (& local/resident)
- Visitor Servicing
- Events

We are currently working on a Visitor Economy Data & Information Technology Scope to attract external funding to advance this element of the strategy implementation.

**PROGRAM HIGHLIGHTS**

- Limestone Coast Tourism Industry Closed Facebook Group membership is now at 425 members. Amongst many posts, we have reached out to industry to capture sentiment around skilled workforce shortages and the impact of the Victorian lockdown on businesses.
- The LCLGA is working with operators on their funding applications with the South Australian Tourism Industry Development Fund representing \$145m for infrastructure projects, with over 60 active applications from our region. The deadline for applications is March 2022 or until the \$20m is allocated.
- The Limestone Coast had six applications submitted with the SA Regional Events Fund, and we anticipate successful events to be notified early in the new financial year. There is another round of funding opening on 1<sup>st</sup> August, with applications closing on 30 September 2021. Further information <https://tourism.sa.gov.au/support/regional-event-fund>
- Our regional brand story continues to be rolled out across our social media channels, reaching a total of 455,075 people in March, April & May despite reducing the number of posts per week across both Instagram & Facebook. We have ensured an even spread of posts from across the region and are always looking for compelling images.
- Further to the SATC Board visit in May, the SATC officially launched their latest brand campaign at Kilsby's Sinkhole. 50 x media & social media influencers were flown into Mount Gambier on Saturday 29<sup>th</sup> May. The results are still being collated.
- LCLGA supported SATC in the delivery of ATDW workshops in our region, which saw good participation numbers.

- We have initiated a direct-to-consumer project as the first step in cross-border collaboration around tourism. Together with Great Ocean Road Tourism, Glenelg Shire Council, Southern Grampians Shire Council and Wimmera Mallee Tourism, we have registered a booth at the Adelaide Caravan & Camping Show in August 2021. The aim is to present Self-Drive itineraries under a Melbourne to Adelaide theme, with each sub-region/area displaying their specific collateral. This is a cost-effective way of having a presence while building cross-border knowledge of our unique experiences and local tourism products from those attending.
- The region will be attending the Australian Tourism Exchange (ATE21), which is being delivered as a hybrid event with a mix of online & in-person meetings. This is still the number one tourism trade event in Australia and is invitation only. The Limestone Coast has secured 211 x 13minute appointments. For the first time in 14 years, we will have a local tourism operator attending – Coonawarra Experiences. The LCLGA has supported this business in the lead up to the event and will continue to provide support during and post-event.

#### Project YTD Profit & Loss.

	Actual YTD	Budget FY	Variance
Income	\$235,115	\$218,914	-\$16,201
Expenditure	\$216,028	\$217,968	-\$1,940
Net	\$19,087	\$946	-\$18,141
Expected Carry Over			

- Agreed amount from members equity from October Board Meeting **\$21,750** for additional activities.
- Additional **\$10k** for Mixed Dozen Project, from members equity, agreed at February Board Meeting.
- **\$2,500** from members equity for sponsorship of the Limestone Coast Wine Show.
- Potential additional funding from the SATC.

## Project Risks

Risk	Probability	Consequence	Control
CoVid19 Pandemic ‘ Emergency – Public Health, Bushfires, Drought)	High	High International and domestic border closure affecting Melbourne to Adelaide Touring, combined expenditure impact is valued at \$155M.  High Consumer confidence to book ahead.	Build flexibility in activities that can be re-allocated. Currently re-directing regional promotion and activity to domestic, increasing digital activity to reach targeted audiences.  Support industry to access funding and recover through business capability and capacity.
Fragmentation	High       High	High Duplication of messages and inefficient use of limited resources.  High Multiple organisations approaching state and federal government, advocating for tourism sector.	Digital campaign that has a ‘user-friendly’ overarching theme that can be used at micro-local level or destination level to keep messaging consistent.  LCLGA to play a leadership role and create stakeholder connections to create ‘one voice’
Resources	Medium	High Lack of alignment of internal tourism resources could create duplication and inefficiencies.  Medium 1 x FTE for the Regional Tourism Program, being spread across multiple tasks and locations impacts industry and stakeholder connectedness and communication	Established a Limestone Coast Visitor Servicing Network (via Zoom) to improve communication and information sharing.  Closed Facebook Group established to create a communication and connection platform.
Strategic Support	Low	Low Attendance and participation at Tourism Management Group meetings reduce, and strategic insight and contribution are low.	Low Ensure Tourism Management Group Meetings are timely, relevant, and concise. Terms of Reference are in place.

## 8.5 STARCLUB AND REGIONAL SPORTS ACADEMY

### OBJECTIVES - STARCLUB

To assist clubs in the region achieve:

- Compliance with State and Federal Legislation
- Financially stable through prudent self-management and have access to appropriate funding
- Sustainable membership, players and volunteers within the club
- Professional development of Clubs, Members and Associations
- Grants and funding

### OBJECTIVES – SPORTS ACADEMY

The objectives of the Sports Academy are to:

- Identify regional talent
- Educate and develop youth in the region
- Provide pathways to State and National representation (athletes and coaches)
- Develop the skills of regional coaches

### KEY HIGHLIGHTS – STARCLUB

- The successful applicants of the 3 Infrastructure Grant Projects (Community Recreation and Sport Facilities Program, Grassroots Facilities Program and Regional and Districts Facilities Program) from the Office for Recreation, Sport and Racing (ORSR), was announced on the 31<sup>st</sup> May. The Limestone Coast had a total of \$471,400 funded to sporting clubs in the region to improve facilities and infrastructure. The full list of successful applicants can be found here - [https://www.orsr.sa.gov.au/data/assets/pdf\\_file/0014/33071/Successful\\_Infrastructure-Projects\\_Round\\_2020-21draft-B1050845.pdf](https://www.orsr.sa.gov.au/data/assets/pdf_file/0014/33071/Successful_Infrastructure-Projects_Round_2020-21draft-B1050845.pdf)
- Assisting the Robe Sporting Association as they relaunch their committee. The SFO has also begun working with the Robe Cricket Club to form a committee and provide a Governance Structure. The SFO has also linked the club with the State Sporting Body SACA to continue it's re-emergence.
- Cyber Safety Webinar for clubs on the 21<sup>st</sup> June. This will help clubs protect themselves and their members in online activities.
- Assisting the Tatiara Masters Games Committee to help in their preparations for next years games.
- Engaging with many clubs across the region on grant submissions, strategic planning, coach and volunteer education and governance requirements for Sporting Bodies.

## KEY HIGHLIGHTS – SPORTS ACADEMY

- The Academy Hockey and Tennis Program athletes recently competed in the inaugural Cross Border Academy games against the South West Academy of Sport, based in Warrnambool.

Both Limestone Coast teams won their respective competitions and brought home the two trophies. This is a fantastic achievement. Our Tennis team, played matches against some athletes that were 5 years their senior and still managed to win.

Our Hockey team were too strong for an opposition made of Victorian State players and the best from Western Victoria. There is a great relationship between the two Academies and we look forward to them travelling to our region for next years games.

- One of the original Strength and Conditioning Coaches from the Academies first year Andy Costin, has been appointed Head of Sport Science with English League One Football team Ipswich Town. The Academy provided Andy with great opportunity to further his knowledge in Sport Science and was a reference on his application.
- The City of Mount Gambier hosted the Academy and two of its athletes in a deputation before a Council meeting in April. This was a wonderful opportunity for our athletes (that live in the City's catchment area) to meet elected members and staff. We thank the City and Mayor Martin for welcoming us on the night.
- There was an opportunity to meet the Minister of Sport, Hon. Corey Wingard and Local Member Troy Bell MP, when the Ministers visit to the region recently. Discussions about the future of the LCRSA were had, as well as the Minister passing on his congratulations to all involved on the success of the program.

There is a review of Regional Academies, which the LCRSA will be heavily involved in. A discussion paper on the direction of the Academy and STARCLUB Program is included as a separate paper.

- The LCRSA Academy athletes are doing amazing things in their chosen sport. I encourage members to look at the Academies Facebook page to see some of these outstanding achievements. <https://www.facebook.com/LCRSA>

Figure 1: Key Projects Tasks

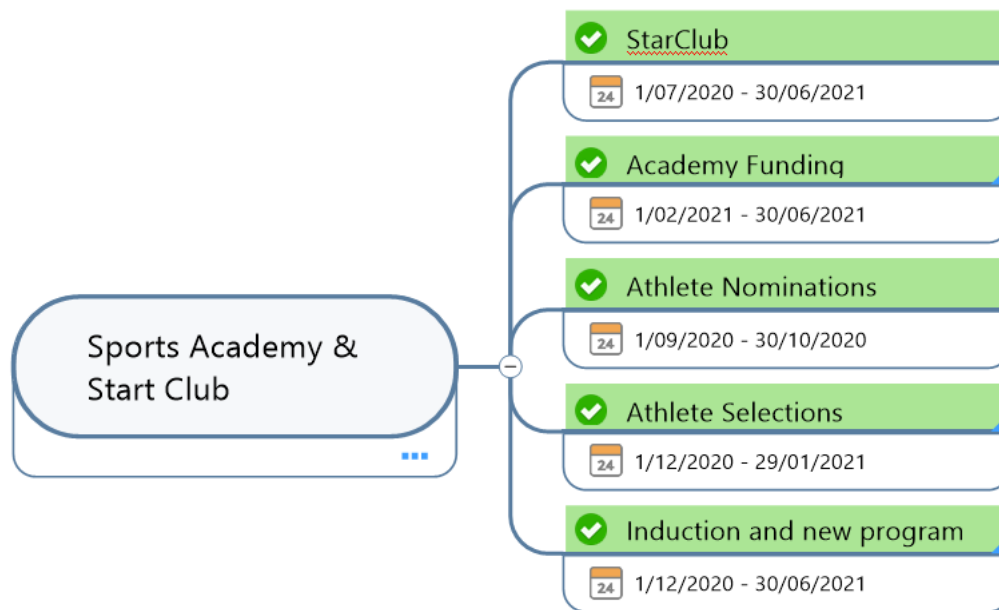


Figure 2: Year To Date Project P&L

	Actual YTD	*Budget FY	Variance
Income	\$226,342	\$218,000	\$8,342
Expenditure	\$235,101	\$227,905	-\$7,196
Net	-\$8,759	-\$9,905	\$1,146
Expected Carry Over			

\*please note the previous budget was predicated on the full ORSR grant being achieve, this has been adjusted to reflect the lower amount received.

### Project Risks

Risk	Probability	Consequence	Control
Funding loss	M	H	Programs would dissolve
Access to facilities	L	H	Maintain strong relationships with councils and facility management
Delivering programs to young adults and pre-teen children	M	H	Ensure child safe policies and procedures are adhered to
Program grows too quickly beyond staffing levels leading to program standard disintegration	H	H	Ensure program is well funded to ensure all facets of the program is well resourced and managed

## 8.6 LIMESTONE COAST LEADERSHIP PROGRAM REPORT

### OBJECTIVES

The objective of the Leadership Program is to develop regional community leaders across the Limestone Coast to build a stronger community.

The program aims to build a diverse cohort of leaders in our community who are representative of our demographics, have an understanding of regional issues, can foster stronger connections and local networks.

Beyond 2021 the funding and sustainability of the program depends on grants and sponsorships provided by business, industry associations, community, government, and philanthropic organisations.

### Financial Breakdown of 2021 Limestone Coast Leadership Program (LCLP)

- 27% - Local Government Funding - Councils: \$19,500 and LCLGA: \$10,000 = \$29,500
- 73% - External Funding: Sponsorships (Business/Community) \$58,500 and Participant Contributions \$23,500 = \$82,000

The LCLP is in its 3<sup>rd</sup> year of delivery (2019 had 16 Graduates & 2020 had 14 Graduates). Partnerships with business, community, local government, and philanthropic organisations who provide scholarships for the program has increased each year 7 (2019) 9 (2020) and 12 (2021).

Total 45 participants geographics – 19 - CCMG, 7 - NLC, 1 - RDC, 2 - KDC, 4 - DCG, 3 - WRC, 9 - TDC

### KEY ACHIEVEMENTS

This year's participants are working on a Community Action Project 'Limestone Coast Leadership program – what does success look like for our community?'. This will potentially provide greater overview of activities.

#### Alumni activities:

- 2 participants have gained employment in local Council's with community focused positions.
- 1 participant has gained employment in disability advocacy.
- 1 participant has achieved a community grant to deliver 'governance training' in her council area.
- Several participants have joined boards.
- Several participants have increased their levels of leadership and responsibility within community driven volunteer projects and groups.
- Several participants have remained active in their 2020 Community Action Project 'Transport in the Limestone Coast' to continue to support options to improve services.

The LCLP Steering Committee has expressed they would be very interested to hear from Councils in regards to how they have reached out or engaged with current and past participants.

## KEY ISSUES

Sponsorship and financial support for the ongoing sustainability of program remains a priority.

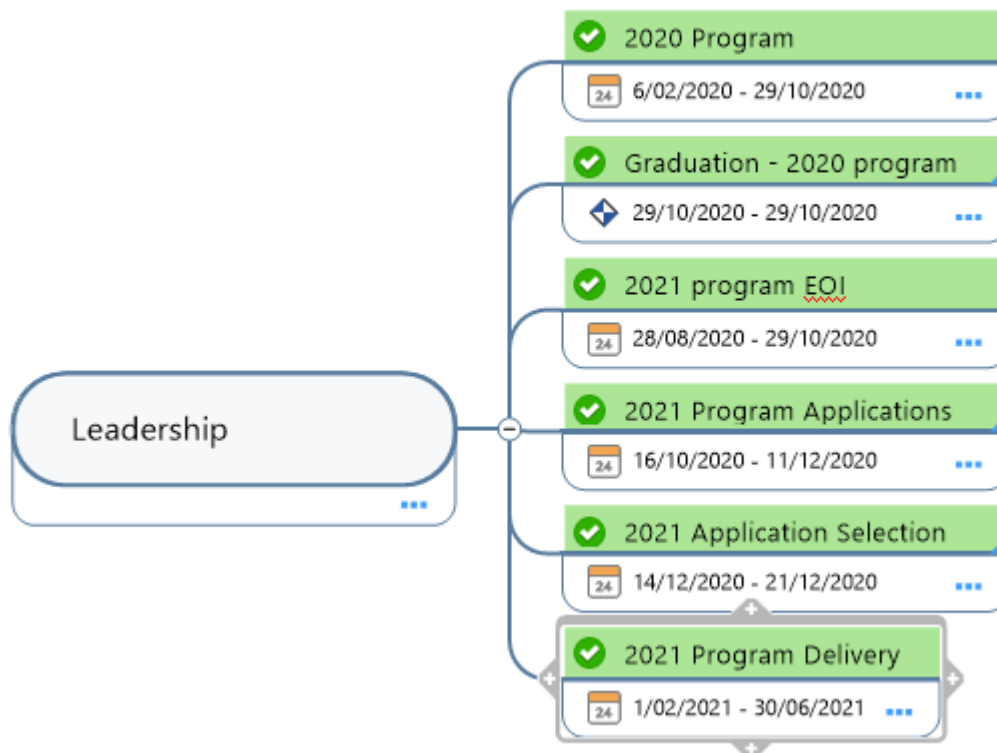
- A fourth year of delivery cannot be determined without securing approx. \$120,000 prior to Sept 2021
- Should LCLGA decide not to host the program another host will need to be secured

No commitment of partners or sponsorships for 2022 have been secured to date. There is a current drive being undertaken by the LCLP Steering Committee

**Table 1: Year To Date Project P&L**

		Actual YTD	Budget FY	Variance
Income		\$131,582	\$114,971	\$14,078
Expenditure		\$119,420	\$125,000	-\$5,580
Net		\$12,162	\$-10,029	
Expected Carry Over				

**Figure 1: Project Plan Progress**





## 8.7 SUBSTANCE MISUSE LIMESTONE COAST

### OBJECTIVES

- Build community awareness of addiction issues
- Provide training for frontline community service workforce and families
- Supporting secondary schools to imbed evidence-based alcohol and other drug education into curriculum
- Community and stakeholder engagement
- Establishing community partnerships to reduce isolation in the region
- Consult with Western Region Alcohol and Drug Service (WRAD)
- Establish an active and diverse Board representing community interests to build the development of infrastructure incorporating a community-based model to address alcohol and other drug issues
- Establishment of legal entity, website, and facilities for Board

### KEY HIGHLIGHTS

- SMLC Board meetings have focussed on:
  - Finalising SMLC Strategy 2021 – 2022
  - Discussions with funding body to ensure continuity of services.
  - Planning the provision of training and education for families and frontline professionals.
  - Planning the facilitation of a regional summit with keynote speakers for local Agencies with the aim to highlight our regional needs and gaps. The region has recently lost 1.7 FTE alcohol and other drug counselling staff to metro.
- Acquitted Federal Government monies up to 1 April 2021 of \$78,465.
- The impact of COVID-19 survey final report has been disseminated to all agencies in the Limestone Coast in network meetings, Tony Wright and Erika Vickery, and a media release with the key findings was sent to all media outlets. An infographic with the key findings is under development and will be shared onto SMLC's website and circulated to LCLGA members.
- Key survey highlights include:
  - Alcohol use increase by up to 25%.
  - Increased reports of domestic and family violence.
  - Increased reports of severity of domestic and family violence.
  - An increase in methamphetamine and GHB use.
  - A 25% mental health presentation increase.
  - A 25% increase for financial counselling services.
  - Privacy and security concerns through Zoom and online applications were experienced by professionals.
  - 67% of agencies considering altering client contact models into the future.
  - Regional outreach programs to smaller centres were affected.
  - No public transport within the Limestone Coast highlighted.
- As a result of the media release, SMLC undertook three radio interviews and engaged in two print media articles. The full survey results were provided to Tony Pasin, Troy Bell, Nick McBride and South Australia Network of Drug and Alcohol Services (SANDAS). By request the final data was shared to Drug and Alcohol Services South Australia (DASSA) and Flinders University.

- SMLC LinkedIn posts have focussed on the promotion of parent guidelines we developed to educate and support parents in getting to know the parents of their child's friends and asking parents to make a commitment in not allowing their children to drink alcohol anywhere and anytime. These have been shared on LinkedIn by the Alcohol and Drug Foundation and Planet Youth Iceland. SMLC's achievements in the past two years has also been highlighted on LinkedIn.
- Visited and met with Leadership members in all regional Government secondary schools with a representative from the Alcohol and Drug Foundation to plan the Planet Youth school survey in Term 3 for each individual school.
- Engaging with Limestone Coast Councils to support implementation of Planet Youth in their council area and opportunities for action.
- Planet Youth dissemination and Climate Schools promotion is ongoing within the region, with recent delivery to Kangaroo Inn Area School. Kingston Area School postponed to their next Governing Council meeting in August.
- Planning a Family education and therapeutic course to be held in August at UniSA Mt Gambier campus. Stepping Stones is a 4-day course for family and friends supporting someone with drug and or alcohol problems. The course will be delivered by Family Drug Support, the peak Australian non-Government agency that is funded to support family and friends.
- SMLC regularly meets with a range of networks across the Limestone Coast Region.

**Table 1: Project Expenditure**

	<b>Actual YTD</b>	<b>Budget FY</b>	<b>Variance</b>
<b>Income</b>	<b>\$92,838</b>	<b>\$173,000</b>	<b>-80,162</b>
<b>Expenditure</b>	<b>\$127,178</b>	<b>\$171,000</b>	<b>\$43,822</b>
<b>Net</b>	<b>-\$34,340*</b>	<b>\$946</b>	
<b>Expected Carry Over</b>	<b>\$0</b>	<b>\$0</b>	

Please note the net position will be \$0 at the end of the financial year as funds are shifted from SMLC grant liabilities to revenue.

**Figure 1: Project Plan Progress**



**Table 2: Project Risk**

Description	Probability (L/M/H)	Consequence (L/M/H)	Treatment
Schools time poor and not able to commit investing time to implement a 'new to them' evidence-based alcohol & drug education program	Medium	High	Continue conversations with schools, Governing Councils & Education Departments.  Showcase engaged schools in local media and networking opportunities.
Families have low interest, or are embarrassed and ashamed resulting in not attending or asking about targeted education, resources, help and information sessions	Medium	High	Target communication plan to general community and agencies working with families, with a view to attract families  Communication plan to include multiple media platforms  Communication plan to highlight importance of correct use of language by media
Funding ends after three (3) years	Medium	High	Evaluate activities.  Increase Project Profile.  Continue communication with Government funding bodies.
Covid-19	High	High	Increase communication via online platforms, print and radio media.

*Figure 1: Project Key Risks*

## 8.8 LCLGA Programs

### OBJECTIVES

Deliver the following programs:

- Regional Growth Strategy / Limestone Coast Economic Development Group
- Regional Roads / Special Local Roads Program & Regional Transport Plan review
- Regional Waste / Material Recovery Facility modelling
- Regional Health & Wellbeing Plan
- Shared Capability / Roads & Waste & Resource Sharing
- Heritage Advisory Service

### KEY HIGHLIGHTS

- We have completed the review and update of the Regional Routes, Road Action Plan and Regional Roads Database. A separate report is attached with additional information.
- SLRP funding applications for 2021/22 have been finalised, with six regional priority projects endorsed by the LCLGA Roads & Transport Management Group. A separate report is attached with additional information.
- We are still progressing the review of the Limestone Coast Economic Development Group & Regional Growth Strategy reporting mechanisms in collaboration with the RDALC. An LC Economic Development Group meeting is scheduled for 29<sup>th</sup> June.
- We have commenced engagement with cross border councils on a regional MRF and are awaiting more information from a member before progressing this further.
- The LCLGA Coastal Councils continue to progress the “Coastal adaptation planning for the Limestone Coast”. Wattle Range Council have agreed to auspice the program and run the procurement process to engage a consultant. The State Government has recently provided a funding agreement to be finalised and executed.
- Commenced a tender for the provision of Heritage Services. A separate report is attached.

Figure 1: Key Project Tasks

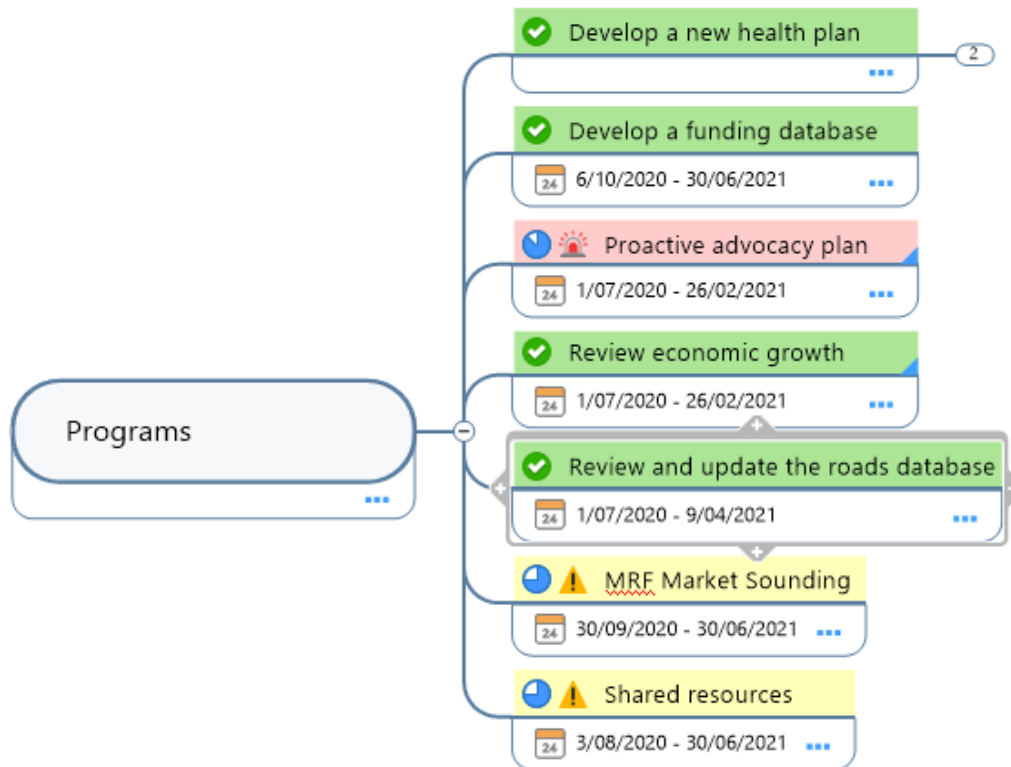


Figure 2: Year To Date Profit and Loss

	Actual YTD	Budget FY	Variance
<b>Income</b>	<b>\$44,000</b>	<b>\$44,000</b>	<b>\$0</b>
<b>Expenditure</b>	<b>\$24,737</b>	<b>\$44,000</b>	<b>-\$19,263</b>
<b>Net</b>	<b>\$19,263</b>	<b>\$0</b>	
<b>Expected Carry Over</b>			

Note the recovery of salary and overheads for programs is covered under Administration and the only costs in the current business plan are specific spends for consultants and external contractors.

Figure 3: Project Risks

<b>Risk</b>	<b>Probability</b>	<b>Consequence</b>	<b>Control</b>
Competing priorities, especially given unplanned work, such as Submissions	Low	Medium	Engagement with EO to confirm priorities and trade-offs
Availability of EO to support and assist due to competing priorities	Low	Medium	Schedule regular briefing updates
Lack of redundancy amongst LCLGA	Medium	High	Establish Work Plans
Lack of allocated and secure funding sources to deliver some projects	Medium	Medium	Seek and secure funding and income
1 x .6FTE on multiple programs	Medium	High	Steering Committees to support Staff
Availability of Council staff on Committees	Low	Low	Terms of References and Work Plans developed

## **9.0 LCLGA SUB-COMMITTEE MINUTES**

- 9.1 Risk and Audit Committee Approved Minutes
- 9.2 Limestone Coast Economic Development Group Minutes
- 9.3 Roads and Transport Group Minutes

As attached.

## MINUTES

17th August 2020 2:00 am – 3:00 pm  
Zoom & In-Person Wattle Range Offices

### LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION RISK AND AUDIT COMMITTEE MEETING

#### 1. Present

Erika Vickery	Committee Chair and LCLGA President
Richard Sage	Mayor DC Grant and Deputy President LCLGA
James Holyman	Chief Executive Officer DC Robe
Paul Duka	Director Corporate Services, Wattle Range Council
Tony Wright	Executive Officer LCLGA

#### 2. Apologies - Nil

#### 3. Minutes of the Previous Meeting

Accepted as presented

#### 4. Action Items

The Action items were noted, there was discussion around making the dates more realistic.

The need to program a risk workshop was discussed.

The Audit and Risk Committee should provide advice on the Business Plan financials before they are released to members.

#### 5. General Ledger Policy

The GLP was discussed with feedback provided; Paul provided feedback that an internal controls framework might be a good place to begin when considering policy and risk framework.

ACTION: Paul to provide a copy of Wattle Ranges Internal Controls Policy.

#### 6. Procurement Policy

The Procurement Policy was discussed. James commented that given the size of the LCLGA the upper limit of \$150,000 should be reduced to \$100,000 and noted that the DC Robe had just modernized its Procurement Policy and we should review it to see what other parameters should be included in the Procurement Policy, such as unsolicited proposals.



ACTION: James to provide a copy of DC Robe Procurement Policy.
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**7. Audit Management Report**

The progress in addressing the issues raised in the Audit Management Report was noted.

**8. Meeting Closed 3:05pm.**

## LIMESTONE COAST ECONOMIC DEVELOPMENT GROUP MEETING

### 1. Present

Erika Vickery	Naracoorte Lucindale Council
Anne Champness	Tatiara District Council
Graham Excell	Tatiara District Council
Margo Phillips	Wattle Range Council
Elise Gordon	AusIndustry
Tony Wright	LCLGA
Frank Morello	City Mount Gambier
Trevor Smart	Naracoorte Lucindale Council
David Hill	DFEEST
Tim Coote	City Mount Gambier
Emma Clay	Wattle Range Council
Biddie Shearing	LC LGA
Peta Crewe	PIRSA
David Wheaton	RDA LC
Nat Traeger	Kingston District Council
James Holyman	Robe
Michaela Bell	LCLGA

### 2. Apologies

Richard Sage	Grant District Council
Trevor Smart	Naracoorte Lucindale Council
Roger Babolka	Wattle Range Council

### 3. Confirmation of the Minutes

Confirmation of the Minutes of the LCEDG meeting held 27<sup>th</sup> October 2020 at the Naracoorte Town Hall

*MOVED: Nat Traeger*

*SECOND: Graham Excell*

*(CARRIED)*

### 4. Matters arising from the Minutes.

### 5. Presentation – David Downie (Strategic Adviser, Centre for Regional & Rural Futures, Deakin University)

David provided an overview of the Great South Coast Economic Futures Report 2020 along with the priorities thought to offer the most significant and practical paths to higher value, greater productivity and skilled job creation for the region:

1. Significant and targeted green hydrogen industrial research and development investments
2. A collaborative regional renewables generation, transmission, storage, investment, and policy forum
3. High-value, water-secure agriculture and horticulture precincts
4. Sustainable land-based aquaculture precincts
5. High-value tourism networks - including hot springs and Indigenous cultural tourism.
6. Closer tertiary institution support for high-value sectors: an emphasis on the valorisation process
7. Cross-border collaboration with south-east South Australian communities

### 6. Discussion, update & review of Scorecard

**(Tony)**

Requires data sets for the Scorecard which are difficult to obtain.

Needs to be agreement on the Key Activities.

### 7. LCLGA & RDA LC Priority Projects briefing

**(Tony)**

The LCLGA and the RDALC have given a commitment to run a workshop to develop key activities.

## 8. Terms of Reference review & update

(Tony & Michaela)

*It is recommended the LCEDG accept the updated Terms of Reference with the following amendment.*

*a) Remove the duplication of Terms 9 & 11*

MOVED: James Holyman

SECOND: Nat Traeger

(CARRIED)

## 9. Housing update & discussion

(Tatiara)

- Following from initial meetings with local members, Minister Sukkar, Tatiara District Council and Naracoorte Lucindale Council, Teys and JBS in late 2020, earlier this year, TDC had a joint meeting with Renewal SA and the National Housing Finance Investment Corporation (NHFIC). Renewal SA agreed to take the lead and after subsequent meetings online, Renewal SA Mike Philippou, Senior Director Housing, and Todd Perry, General Manager, Project Delivery and Property, visited Naracoorte, Bordertown and Keith in early March to meet stakeholders and undertake site visits.
- Renewal SA is currently developing a survey for local businesses so that we can better quantify our employment and housing needs. Renewal SA may develop a couple of business cases and options for future development in the coming months.
- Council is continuing to work with Unity Housing on the construction of affordable rental housing @ Seventh St, Bordertown. An MOU between Council and Unity Housing has been signed and hopefully works on two four-bedroom homes will commence in the next few months.

## 10. Regional Growth Strategy Review (discussion)

(Tony)

It was proposed that the Strategy be reviewed, given its initial release was 2018, and the environment has changed considerably since then. LCLGA will investigate further options.

## 11. Updates from around the region

(All)

- Emerging opportunities & risks

This Agenda item was postponed due to a lack of available time.

### ACTION:

Members are encouraged to provide Michaela with their updates, with a particular focus on emerging opportunities and risks prior to the meeting, so that they can be distributed to members by before the meeting.

## 12. Any other Business

## 13. Next Meeting

TBC - June 2021



**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION  
ROADS & TRANSPORT MANAGEMENT GROUP**

**1. Present**

Cr Paul Jenner Mark McDonald	City Mount Gambier
Robert Moir	District Council Robe
David Worthley	Kingston District Council
Chelsea Burns	Kingston District Council
Daniel Willsmore	Naracoorte Lucindale Council
Adrian Schutz	Grant District Council
Aaron Hillier	Tatiara District Council
Peter Halton	Wattle Range Council
Tony Wright	LCLGA
Michaela Bell	LCLGA
John Olson	HDS Australia
Tim Viner-Smith	HDS Australia

**2. Apologies**

Jamie Jackson	Tatiara District Council
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**1. Confirmation of the Minutes**

“That the Minutes of the meeting held on Wednesday 2<sup>nd</sup> December 2020 be taken as read, be confirmed as a true and correct record of the proceedings at that meeting.”

**Moved:** Paul Jenner

**Seconded:** Adrian Schutz

**CARRIED**

**2. Matters arising from the Minutes**

**(All Councils)**

Feedback was received from the LGTAP regarding WRC unsuccessful application last year *‘The Wattle Range Council application last year was not recommended for funding due to the overall funding available across the state and also due to its lower priority scoring when it was processed through the roads priority database.’*

**3. Brief overview of Action Plans methodology**

**(HDS Australia)**

Brief overview provided on the process that have been undertaken by HDS Australia to update the Regional Maps, Action Plan and Roads Database. It was agreed by the Committee that it would be beneficial to organise a workshop in the next financial year with Council staff on the process involved in developing SLRP applications.

**4. Review and update of the draft changes to the Regional Action Plan**

**(HDS Australia)**

A draft version of the Action Plans was presented to the Committee for discussion and review, which was endorsed at the meeting, with the following changes being made:

- Text items in red have been changed to black, as these showed minor corrections to text which were relevant only to discussion at the meeting.

In comparing with the previous endorsed action plans (April 2020), changes are shown as follows:

- Segments which have moved between action plans, due mainly to improvements achieved over the last five years and additional road segments now scheduled for upgrade over the next five years, are shown as a complete line in yellow.
- Segments where segment description, length, condition or funding have changed, but which have not moved action plans, remain in white but with the changed item only shown in yellow.
- Segments where no change has occurred remain all in white.

***It is recommended that the Committee endorse the Action Plan:***

**Moved:** Peter Halton

**Seconded:** Rob Moir  
CARRIED

**ACTION:**

Each Council to review the Compliant Roads and determine:

- a) If they are still compliant
- b) Do they have minor /major deficiencies, and should they be elevated back on to the Action Plan?

Councils to provide any amendments to Michaela by 16<sup>th</sup> April 2021

**5. Review and updates Regional Roads Database**

**(HDS Australia)**

A draft version of the Regional Roads Database was presented to the Committee for discussion and review, with HDS Australia undertaking and initial assessment of the information/data provided. Not all draft submission provided the relevant information required for an accurate assessment to be made, with more data requested.

**ACTION:**

Each Council to provide further detail to HDS Australia that includes the following:

- a) Review Influencing factors (Appendix 1)
- b) Traffic volumes to enable weighted benefit cost score

Councils to provide additional information to Tim by April 9th

**6. SLRP draft rankings**

**(HDS Australia)**

Initial recommendations were made regarding the SLRP rankings as below, however further discussion are still ongoing and require further clarification from the Committee.

**7. Any other business**

**(All Councils)**

**8. Next meeting**

## **11.0 OTHER BUSINESS**

11.1 Letter from DC Grant.

Letter as attached.

## **10.0 OUTSIDE ORGANISATIONS AND COMMITTEES**

10.1 **Regional Development Australia Limestone Coast**

10.2 **LC Heritage Advisory Services**

Reports as attached.



# RDALC REPORT TO LCLGA

JULY 2020 - APRIL 2021

## ABOUT US

Regional Development Australia Limestone Coast (RDALC) has evolved into the area's key regional development agency, focusing on the success and growth of businesses in the Limestone Coast. We do this by supporting and mentoring businesses in a way that maximises opportunities, reduces costs and builds economic resilience. RDALC acknowledges the funding contribution of the LCLGA and its 7 member Councils towards the delivery of our small business support services.

RDALC provides a free one-on-one business support service for business owners. We help with starting and operating a business, including business plan development and review, licensing and registration, recruitment (including connection to job seekers and accessing the skilled migration program), and information on (and referral to) State and Federal Government programs and grants. We also assist with developing marketing and communications strategies and help operators further their online presence. This includes facilitating the delivery of the Government's Australian Small Business Advisory Services (ASBAS) workshops on a variety of digital topics.

RDALC also provides tailored support for businesses and organisations across our region that are seeking private investment as well as funding through grants. We provide economic impact analysis reports for applications, assist with the development of Information Memorandums and Investment Prospectus and assist with framing grant applications.

## BUSINESS CONNECTIONS & GROWTH



RDALC is delivering the Regional Work SA project in partnership with the State Government, connecting job seekers to employment opportunities across our region. Since 18 February this year, our Regional Workforce Team have been visiting and communicating with businesses across the Limestone Coast regarding workforce issues. In this time, they have visited **201** businesses and **27** organisations, and have had conversations with a further **78** businesses.

During this reporting period RDALC connected 16 Limestone Coast engineering businesses with Team.X. Team.X is a specialist business program that helps SMEs develop business maturity in order to come together to build the capacity and capability needed to be considered for local and global defence supply chain opportunities ordinarily beyond their reach.

We also connected 5 emerging regional leaders to the Industry Leaders Fund Incorporated. The Limestone Coast region has two alumni from this Fund (Kimberly Lines from Holla Fresh and Darren Turner from MiniJumbuck).

In April, our Manager, Business & Workforce Development interviewed UDC and Bestons Food Group for the preparation of a case study on the dairy industry. This case study assisted the State Government (Department of Innovation and Skills) in their proposal for the addition of new dairy occupations in the Government's skilled occupation lists. The inclusion of these occupations will further support the growth of the dairy industry in the region.

## SMALL BUSINESS SUPPORT

From 1 March to 30 April 2021, **38** businesses accessed Regional Development Australia Limestone Coast's small business support and capacity building. A further **16** businesses were supported in their applications for investment (grants and funding).

In addition, **6** not-for-profit organisations accessed RDALC's funding and/or business support services within this period and **3** local councils were assisted with projects.

### THE BIG PICTURE

From 1 July 2020 to 30 April 2021, RDALC has provided small business support, capacity building opportunities and grants and funding support to a total of **287** businesses/organisations.





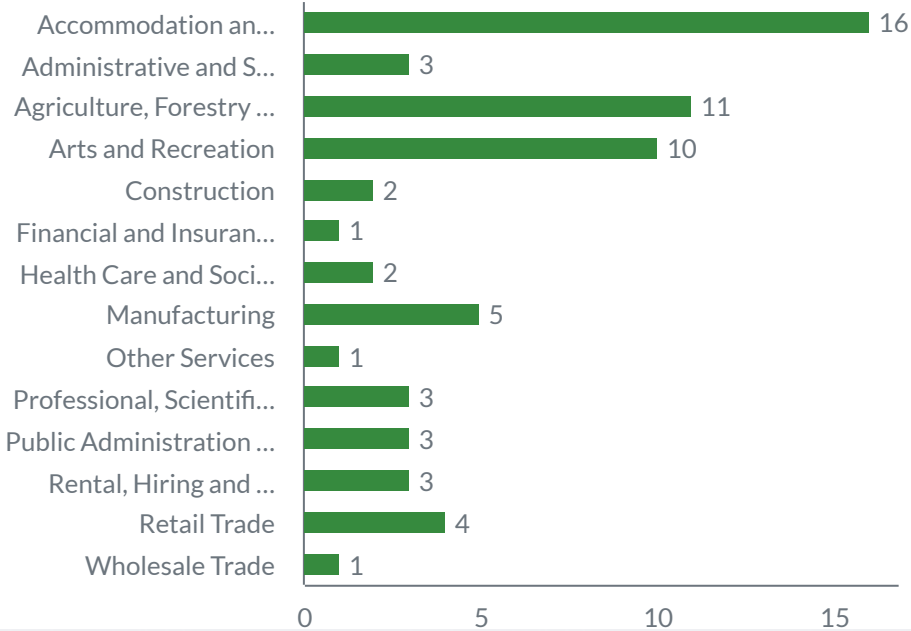
# 288

# BUSINESSES SUPPORTED

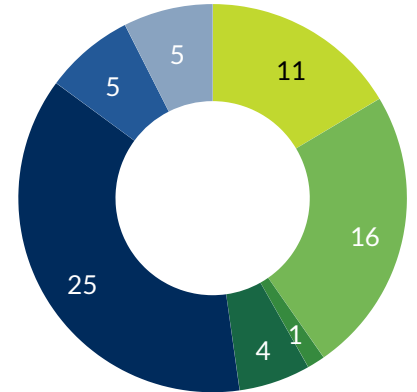
YEAR TO DATE (JULY 2020 - APRIL 2021)



## BUSINESS RDALC HAS SUPPORTED BY INDUSTRY

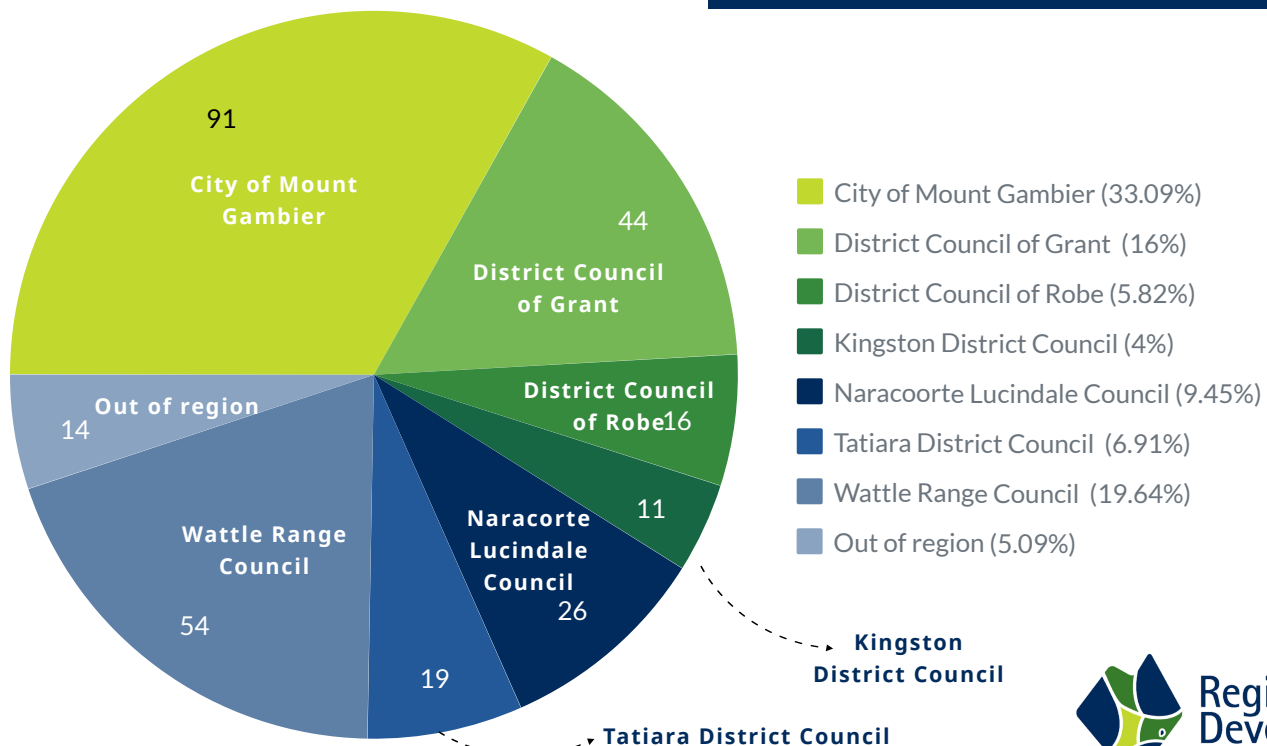


## TYPE OF SUPPORT PROVIDED



- Business Support (16.42%)
- Capacity Building (23.88%)
- COVID-19 Support (1.49%)
- Expert Connection (5.97%)
- Grants and Investment (37.31%)
- Migration (7.46%)
- Workforce Development (7.46%)

## BUSINESS RDALC HAS SUPPORTED BY LOCATION



Kingston District Council

Tatiara District Council



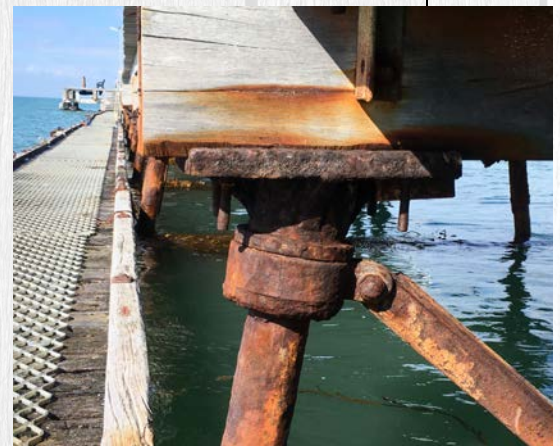
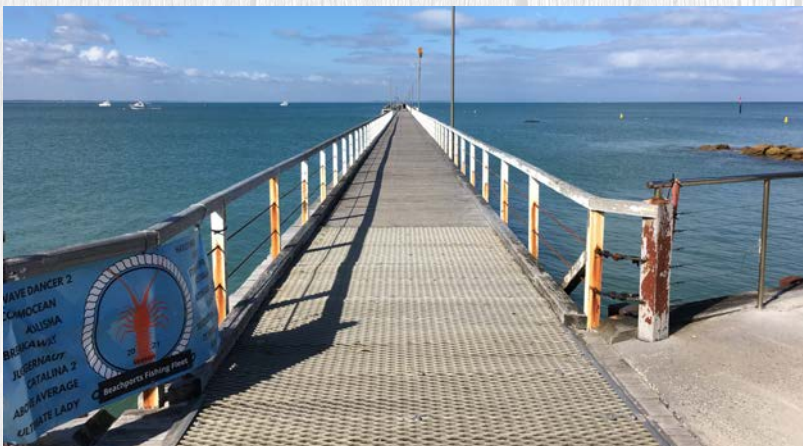
028L/rw  
11/05/21

Mr Tony Wright  
Executive Officer  
Limestone Coast Local Government Association  
Post Office Box 1445  
Mt. Gambier SA 5290

## Limestone Coast Heritage Adviser Report

April 2021

Date /	Where /	Status /	Place /	Advice /	
1/04/21	Office	SHA	Crater Lakes	Heritage SA response to Arthur Memorial Bench and Sign. Liaise with Council.	1.0
6/04/21	Office	LH	Kingston Community Hospital	Phone consultation with Ric Wingard regarding disabled parking upgrade.	0.25
		HCPA	1 Davenport Street, Robe	Heritage consultation with Damien Dawson re church adaptive re-use.	0.25
		LC	Limestone Coast Local Heritage Areas	Update Plan SA referral accounts for two factor identification.	0.5
		SH	Dingley Dell Cottage, Port MacDonnell	Draft Heritage SA response to SCAP for maintenance works.	1.25
7/04/21	Office	SH	Ormerod Cottages, Robe	Heritage consultation / liaise with owner re RFI.	0.75
8/04/21	Office	LH	Wrattonbully Shearers Quarters	Heritage consultation (phone) with Brad Davies re repairs.	0.5
		SH	Beachport Jetty	Pre-lodgement heritage consultation (phone) with Stephen Schrapel re jetty repairs, low level landings and mooring dolphin.	1.25







Date /	Where /	Status /	Place /	Advice /	
8/04/21	Office	LH	1 Davenport Street, former Uniting Church, Robe	Assess proposed adaptive re-use & additions against the Planning Code heritage overlay objectives and outcomes.	1.0
13/04/21	Office	SH	Dingley Dell Cottage, Port MacDonnell	Heritage advice re limewash colour selection.	0.5
15/4/21	Office	LH	Adj. 130 Church Street, Penola	Heritage consultation with Michael Silvy to discuss development adjacent to local heritage place.	1.0
19/4/21	Office	LH		Limestone Coast Heritage Adviser Report, March 2021.	1.5
		LH	116 Smith Street Naracoorte	Heritage consultation (phone) with Adrian Heard re verandah repairs & local heritage fund application.	0.25



20/4/21	Office	SH	Ormerod Cottages, 10 Smillie St, Robe	Heritage consultation (phone) with Paul Shaw re RFI responses.	1.5
		SH	Beachport Jetty	Review pre-lodgement discussions.	0.25
		LH	Consulting Rooms, Ferrers Street, Mt Gambier	Review plans and submit request for Information.	2.25
21/4/21	Office	SH	Ormerod Cottages	Review amended plans and finalise Heritage SA response.	1.0



Date /	Where /	Status /	Place /	Advice /	
22/4/21	Office	SH	Ormerod Cottages	Finalise Heritage SA response.	0.5
		Heritage Adjacency	130 Church Street, Penola	Review preliminary submission, discuss with Architect.	0.75
23/4/21	Office	LH	Bufs Hall, Kingston	Heritage Advice on security for original windows.	0.25
27/4/21	Naracoorte / Lucindale	LH	Rivoil Theatre, Naracorte	Heritage consultation (site) with Janette Vine. Review façade details and colours.	0.75



27/4/21	Wattle Range	Adj LH	130 Church St, Penola	Site inspection re proposed infill dwellings.	2.5
		LH	45 Church Street, Penola	Heritage consultation (site) with Kirsty Balnaves re shopfront painting.	
		LH	St Mary's Church, Penola	Heritage consultation (site) with Graeme Skene and Dean Burrows re termite repairs and damp management.	







Date /	Where /	Status /	Place /	Advice /	
28/4/21	Mt Gambier	SH	Christ Church, Bay Road, Mt Gambier	Heritage consultation (site) with David Glover and Brian Smith re stonework preservation, rising damp and lychgate structural integrity.	3.25
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		SH	Jens Hotel, Mt Gambier	Heritage consultation (site) with Aaron Davis, Tracy Tzoutzouklaris and Paul Gibbs re outdoor area.	
		SHA	Crater Lakes	Site inspection with Sinoway Georgiou re Woody Weed Removal Program.	
		SH	Cave Gardens	Inspection and discussion of sound and light show with Georgina re heritage impacts on the historic coral tree.	
		Adj LH	2 Rotary Avenue, Gambier	Pre-lodgement advice to Liz Ransome on proposed carport and en-suite additions.	5.25



Date /	Where /	Status /	Place /	Advice /	
28/4/21	Mt Gambier	LH	7 O'Halloran Terrace	Preliminary site consultation with Simon Fisher from McManus Builders.	
		HO	8 Power Street	Heritage consultation (site) with Aaron Ilsley and Simon Fisher re alterations and additions to dolomite cottage.	
		LH	17 O'Halloran Tce	Heritage consultation (site) with Aaron Ilsley and Simon Fisher re alterations and additions to dolomite cottage.	
		LH / SH		Meeting with Tracy Tzioutziouklaris and Timothy Coote re the role of the heritage advisor.	
29/4/21	Mt Gambier	SH	Cave Gardens	Heritage advice (on-site) with Tracy Tzioutziouklaris, Sinaway Georgiou and Abdullah Mahmud re tree trimming.	1.0
29/4/21	Wattle Range	LH		Meeting with Kirsten Falt and Ben Gower.	2.0
		SH	Beachport Jetty	Site inspection, liaison with Stephen Schrapel.	
	Robe	SH	Police Stables	Heritage consultation (site) with Jill Davidson and Valerie Monahagn re fencing options.	2.0





Date /	Where /	Status /	Place /	Advice /	
		SHA	Victoria Street, Robe	Heritage consultation with Rob Moir re Robe mainstreet and landscape works.	
	Kingston	SH	Cantara Homestead	Liaise with Milan Hodak re Council response to stonework DA.	0.75
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30/4/21	Office	LH	St Marys Church, Penola	Report to church wardens on maintenance works.	0.75
		SH	Jens Hotel	Provide example of rainheads.	0.25
		SHA	Leg of Mutton Lake	Review 2006 Landscape Management Plan.	3.0
<div> <div> LH Local Heritage Overlay  Nom LH Identified Place not listed.  Gen General Advice  HAdj Heritage Adjacency Overlay  HAO Historic Area Overlay  SH State Heritage Overlay / Place </div> <div> cc Tim Coote, Tracy Tzoutzouklaris,,Jessica Porter, City of Mt Gambier  Emma Clay, Chris Tully, Peter Whiting, Kirsten Falt, WRC  Paul McCrostie, Sarah Durand, NLC  Leith McEvoy, Trudy Glynn, John Best DC Grant  Nat Traeger, Milan Hodak, DC Kingston  Anne Champness, Rocky Callisto, DC Tatiara  James Holyman, Molly Murdock, Michelle Gibbs, DC Robe </div> </div>					



## **11.0 OTHER BUSINESS**

11.1 Letter from DC Grant.

11.2 Email from DC

Letter as attached.

Ref: 10.85.1/79



28 April 2021

Mr Tony Wright  
Executive Officer  
LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Email: [eo@lclga.sa.gov.au](mailto:eo@lclga.sa.gov.au)

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**Branch Office**

5 Charles Street  
Port MacDonnell SA 5291

Dear Tony

**Council Resolution - 19 April 2021**

Council at its meeting of 19 April 2021 resolved:

"21065 – CORRESPONDENCE 2. Local Government Information Framework – [10.85.1/79]  
Item 14.4

Council received correspondence from the Hon. Vickie Chapman, Deputy Premier and Minister for Planning and Local Government regarding development of the Local Government Information Framework.

Moved Cr Kuhl that Council:

1. Acknowledge and note the correspondence from the Hon. Vickie Chapman; and
  2. Write a letter to the Limestone Coast Local Government Association (LCLGA) requesting the Hon. Vickie Chapman be invited to a future LCLGA meeting to outline the Local Government Information Framework as part of the consultation phase.
- Seconded Cr Boston CARRIED"

The District Council of Grant requests that the LCLGA invite the Hon Vickie Chapman to a future LCLGA meeting to outline the Local Government Information Framework as part of the consultation phase.

Yours sincerely

A handwritten signature in black ink, appearing to read "D Whicker", with a stylized flourish at the end.

**Darryl Whicker**  
**CHIEF EXECUTIVE OFFICER**

**From:** [Fiona McGregor](#)  
**To:** [Tony Wright](#)  
**Cc:** [Darryl Whicker](#)  
**Subject:** Notice of Motion - District Council of Grant  
**Date:** Tuesday, 8 June 2021 10:00:43 AM

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Good Morning Tony

Please find two Motion s from last night's Council Meeting:

1. On 11<sup>th</sup> May 2021 Council's Chief Executive Officer received the following Notice of Motion from Mayor Richard Sage:  
Weed Identification and Eradication Programs [5.3.2/20]

Correspondence was received by Mayor Sage from Ms Heather Heggie regarding weed identification and eradication programs. This correspondence was attached to the Agenda for Elected Member information.

Moved Cr Bain

Council write to the Limestone Coast Local Government Association to request they facilitate a presentation with the Limestone Coast Landscape Board concerning weed identification and eradication programs and to provide tips for Council to better identify weed spread and to minimise the impact of weeds spreading that may be associated with council/contractors movement of goods, works and services across the Limestone Coast. For example movement of roadwork equipment, transport of materials and livestock.

Seconded Cr Mann

CARRIED

2. On 31st May 2021 Council's Chief Executive Officer received the following Notice of Motion from Mayor Richard Sage:  
Reduced Services at TAFE [7.3.2/3] and [10.14.2/12]

Moved Cr Mann

1. The Council request the Limestone Coast Local Government Association take up a regional advocacy role of issues concerning reduced offering and reduced funds within the TAFE SA system, and the impact of reduced educational and training offerings on regional communities.

Seconded Cr Duncan

CARRIED

Hopefully we are in time for Friday's meeting.

Thankyou

Kind Regards

**Fiona McGregor**  
Executive Assistant



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**Fiona McGregor**  
Executive Assistant