



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA

Friday 13th August 2021

10:00am – 01.00pm

Host – City of Mount Gambier

City Hall, Riddoch Arts and Culture Centre

(Entrance via Cave Gardens)

Mount Gambier

Program

- | | |
|---------|--|
| 9.45am | Registration and Morning Tea |
| 10.00am | President's Welcome |
| | Acknowledgement of Country |
| 10.05am | Welcome
Mayor Lynette Martin OAM, City of Mount Gambier |
| | Presenters
Mr. Adam Wilson, Commission's CEO ESCOSA & Mr.
Sandro Canale, Energy and Water Ombudsman SA |
| 10.15am | Open of the LC LGA General Meeting |
| 12.45pm | Close of the LC LGA General Meeting |
| 12.50pm | Lunch |

AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 13th AUGUST 2021 IN THE CITY OF MOUNT GAMBIER, TOWN HALL, RIDDOCH ARTS AND CULTURE CENTRE, 1 BAY RD, MT GAMBIER FROM 10AM.

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

1.2 In Attendance

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
City of Mount Gambier	Ms Sarah Philpott (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
LCLGA	Mr Tony Wright (EO) Mr Paul Manfrin – Corporate Service Officer

1.3 Guests and Observers

LGA SA	TBA - via Teams or Zoom
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
UniSA	Mr Ian McKay

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield

Note that the apologies be accepted.

Moved,

Seconded,

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

Refer to pages 8-14 [click to go to page](#)

- 3.1 Confirmation of the Minutes of the April LC LGA General Meeting held in the Kingston District Council on 11th June 2021.

That the Minutes of the LC LGA General Meeting held on 11th June 2021 be taken as read and confirmed as a true and correct record of the proceedings at those meetings.

Moved,

Seconded,

4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Refer to page 15 [click to go to page](#)

Business arising from the Minutes of the June General Meeting.

Moved,

Seconded,

5.0 CORRESPONDENCE

Refer to pages 16 [click to go to page](#)

- 5.1 **Inwards and Outwards**

Correspondence register to 2nd of August 2021.

Many of these correspondence items will have been received directly by member councils.

Should any delegate wish to access any correspondence items listed but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

That correspondence is received and noted by LC LGA delegates.

Moved,

Seconded,

6.0 FINANCIAL

Refer to pages 17-24 [click to go to page](#)

- 6.1 **Financial Reports**

It is recommended that LC LGA:

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Draft Balance Sheet as of 30th June 2021.
- c. The Draft Consolidated Profit and Loss Budget Analysis for the period 1st July 2020 to 30th June 2021.

Moved,

Seconded,



7.0 RECOMMENDATION REPORTS

7.1 Joint Planning Board Discussion

Executive Officer

Refer pages 25-27 [click to go to page](#)

It is recommended that LCLGA;

1. Discuss the position the LCLGA would like to take concerning forming a JPB.

Moved,

Seconded,

7.2 Regional MRF Transaction, Governance And Risk – Select Tender

Executive Officer

Refer pages 28-29 [click to go to page](#)

It is recommended that LCLGA;

1. Approve the use of a select tender to engage a Consultant to review the risks, governance, regulatory and market conditions to progress a cross border MRF. Process and tenderers to be approved by the CEO's.

Moved,

Seconded,

7.3 2021-2022 LCLGA Annual Business Plan

Executive Officer

Refer pages 30 [click to go to page](#)

It is recommended that LCLGA:

1. Approves the 2021/22 LCLGA Business Plan

Moved,

Seconded,

7.4 Credit Card Authority

Executive Officer

Refer pages 31-36 [click to go to page](#)

It is recommended that LCLGA;

1. Approve the closure of the Administration credit card and the opening of a new card for the Corporate Services Officer with a limit of \$2,000, in accordance with the provisions of the LCLGA credit card policy.

Moved,

Seconded,



7.5 Water Security Submission

Executive Officer

Refer pages 37-41 [click to go to page](#)

It is recommended that LCLGA;

1. Note the LCLGAA submission to DEW on the State Water Security Statement.

Moved,

Seconded,

7.6 Regional Waste Implementation Plan Review

Program & Policy Coordinator

Refer pages 42-47 [click to go to page](#)

It is recommended that LCLGA

1. Endorse the 2021-2024 Limestone Coast Regional Waste Committee Workplan.

Moved,

Seconded,

7.7 Heritage Advisory Services Tender (In Confidence)

This paper is circulated separately to this agenda due to commercial-in-confidence requirements.

8.0 REPORTS

8.1 LC LGA President's Report

To be tabled at the meeting

8.1.1 LGA Board

- (i) Draft Minutes and key outcomes of the LGA Board of Directors Meeting held on 29th July, 2021. *Refer to pages 51-64 [click to go to page](#)*

8.1.2 SAROC

- (ii) Draft Minutes of SAROC Meetings held on 29th July 2021. *Refer to pages 65-70*

[click to go to page](#)

8.2 Local Government Association of SA

8.3 Executive Officer

Tony Wright

Refer to pages 71-72 [click to go to page](#)

8.4 Report from Destination Development Manager

Biddie Shearing

Refer to pages 73-75 [click to go to page](#)

8.5 Report from Starclub & Regional Sporting Academy

Tony Elletson

Refer to pages 76-78 [click to go to page](#)



- 8.6 **Report from Leadership Program**
Ali Auld
Refer to pages 79-80 [click to go to page](#)
- 8.7 **Report from LC Substance Misuse Project Officer**
Sophie Bouchier
Refer to pages 81-83 [click to go to page](#)
- 8.8 **Report from LCLGA Program & Policy Coordinator**
Michaela Bell
Refer to pages 84-85 [click to go to page](#)

It is recommended that LC LGA:

The reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Project Manager be received and noted.

Moved,

Seconded,

9.0 LCLGA SUB-COMMITTEE MINUTES

- 9.1 **LC Economic Development Group**
29th June 2021 minutes
Refer pages 87-88 [click to go to page](#)
- 9.2 **LC Red Meat Cluster Strategy Group**
23rd June 2021 minutes
Refer pages 89-90 [click to go to page](#)
- 9.3 **LCLGA Tourism Management Group**
5th July 2021 minutes
Refer pages 91-93 [click to go to page](#)

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

- 10.1 **LC Heritage Advisory Services**
Annual Report
Refer pages 96-102 [click to go to page](#)
- 10.2 **Regional Development Australia Limestone Coast**
LCLGA Report and Pipeline Report
Refer pages 103-107 [click to go to page](#)

It is recommended that LC LGA;

Receives and note the Reports.

Moved,

Seconded,



11.0 OTHER BUSINESS

11.1 City of Mount Gambier – Proposed Item of Business to be presented to SAROC for consideration at the next LGASA Ordinary meeting - regional Homelessness (and Housing Affordability)

Seeking LCLGA support to present the motion to SAROC.

Refer pages 109-116 [click to go to page](#)

Moved,

Seconded,

12.0 ANTICIPATED MEETING CLOSURE – 12.45 pm

The next LC LGA General Meeting is to be held on the 8th October 2021 at the Wattle Range Council. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

Date	Meeting	Location
13 th August 2021	LC LGA GM	City of Mount Gambier
TBC August 2021	LGA Roads & Works Conference	TBC
23 rd September 2021	SAROC	LGA House, Adelaide
8 th October 2021	LC LGA	Wattle Range Council
29 th October 2021	LGA Conference & AGM	TBC
18 th November 2021	SAROC	LGA House, Adelaide
10 th December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 th February 2022	LG LGA AGM & GM	District Council of Grant



MINUTES FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION HELD ON FRIDAY JUNE 11th 2021 AT THE KINGSTON DISTRICT COUNCIL, 29 HOLLAND STREET KINGSTON SE OF SA.

Meeting opened at 10:00 am

The LCLGA and members were welcomed to Kingston District Council by Mayor Kay Rasheed.

The Hon. Tony Passin, Federal Member for Barker, joined the meeting via Zoom. He provided an update on a number of matters impacting the Limestone Coast, including home builders incentives, black spot grants, BBRF, infrastructure funding, housing – assisting to gain access to the Federal Ministers Office to discuss the housing challenge in the Limestone Coast Region, Covid, Safer Communities, and support for regional airports.

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

1.2 In Attendance

District Council of Grant	Mr Darryl Whicker (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
Wattle Range Council	Mr ben Gowers (CEO)
City of Mount Gambier	Ms Barbara Cernovskis (A/CEO)
LCLGA	Mr Tony Wright (EO)

1.3 Guests and Observers

LGA SA	Mr Stephen Smith
UniSA	Mr Ian McKay
Coorong District Council	Mr Jeff Arthur, Deputy Mayor

1.4 Apologies

Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
RDALC	Mr Dave Wheaton

Note that the apologies be accepted.

Moved, District Council of Robe

Seconded, City of Mount Gambier

CARRIED

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

- 3.1 Confirmation of the Minutes of the February LC LGA General Meeting held at the Naracoorte Lucindale Council on April 9th 2021.

That the Minutes of the LC LGA General Meeting held on April 9th 2021, be taken as read and confirmed as a true and correct record of the proceedings at those meetings.

Moved, Wattle Range Council

Seconded, District Council of Grant

CARRIED

4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Business arising from the Minutes of the February General Meeting.

5.0 CORRESPONDENCE

5.1 Inwards and Outwards

Correspondence register to June 10th 2021 (tabled at the meeting).

Many of these correspondence items have been received directly by member councils. Should any delegate wish to access any correspondence items listed but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

That correspondence is received and noted by LC LGA delegates.

Moved, District Council of Robe

Seconded, Kingston District Council

CARRIED

6.0 FINANCIAL

6.1 Financial Reports

It is recommended that LC LGA:

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Balance Sheet and Consolidated Profit and Loss as at 30th April 2021.

Moved, District Council of Grant

Seconded, Wattle Range Council

CARRIED



7.0 **RECOMMENDATION REPORTS**

7.1 **Special Local Roads Program**

Executive Officer

It is recommended that LCLGA;

Endorses the submissions of the six regional priority projects totalling \$1.815m for the 2021/2022 Special Local Roads Program.

Moved, Wattle Range Council

Seconded, Kingston District Council

CARRIED

7.2 **Heritage Advisory Services – Invitation to Tender**

Executive Officer

It is recommended that LCLGA;

Note the report.

Moved, District Council of Grant

Seconded, City of Mount Gambier

CARRIED

7.3 **Business Plan 2021/22**

Executive Officer

It is recommended that LCLGA:

Approve the business plan for release to members for member approval.

Moved, District Council of Grant

Seconded, Wattle Range Council

CARRIED

7.4 **LIMESTONE COAST REGIONAL SPORTS ACADEMY SUSTAINABILITY**

Executive Officer

It is recommended that LCLGA:

Note the report and changes in the 2021/22 program

Moved, Kingston District Council

Seconded, District Council of Robe

CARRIED



8.0 **REPORTS**

8.1 **LC LGA President's Report**

Meetings, events and activities undertaken since the April LCLGA meeting:

- April 15th Meeting Glenelg Shire
- April 22nd LGASA Board Meeting
- April 29th Regional EO's meeting
- April 30th LGASA Ordinary Meeting
- May 12th RDALC/ LCLGA Chair and CEO meeting
- May 19th Infrastructure Australia Workshop
- May 20th SAROC (KI)
- May 21st LGASA Board Meeting (KI)
- 6 Mayors Forums and meetings (phone and in person) with the LCLGA Executive Officer.
- Advocacy for Housing, including meeting with Minister Sukkar in Canberra.

Noting:

- The changes to LGASA management with Matt Pinnegar's appointment to CEO ALGA.
- Erika is involved in the process to secure a new LGASA CEO.
- The SAROC Business Plan had been approved and has its own budget and can approve \$ for specific projects.
- Engagement in the stakeholder consultation process with the Department of Jobs Precincts and Regions (DJPR) on the value of the Cross Border Economy.
- That SACCA had been entering into a MoU with the LGASA.
- Reduced funding for the LGR&D Scheme

8.1.1 LGA Board

- (i) Draft Minutes and key outcomes of the LGA Board of Directors Meeting held on 21th May, Minutes from April 22nd 2021.

8.1.2 SAROC

- (ii) Draft Minutes of SAROC Meetings held on May 20th 2021.

8.2 **Local Government Association of SA**

Stephen Smith provide an update from the LGA SA, he noted the following:

- The Local Government Review Bill has now passed both Houses.
- Programs to support Councils with the changes will come out over the next few months.
- Noting Matt's new role and internal changes while the LGASA recruits a new CEO.
- Their engagement with the Environment Resources and Development Committee in their review of the Coastal Protection Board.
- Call for items of business for the AGM by August.
- LGA Delegations framework had been updated.
- Comments on the progress of the development of Joint Planning Boards.



- 8.3 **Executive Officer Report**
Tony Wright
- 8.4 **Report from Destination Development Manager**
Biddie Shearing
- 8.5 **Report from Starclub & Regional Sporting Academy**
Tony Elletson
- 8.6 **Report from Leadership Program**
Ali Auld
- 8.7 **Report from LC Substance Misuse Project Officer**
Sophie Bouchier
- 8.8 **Report from LCLGA Program & Policy Coordinator**
Michael Bell

It is recommended that LC LGA:

The reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Project Manager be received and noted.

Moved, Kingston District Council

Seconded, Robe District Council

CARRIED

9.0 **LCLGA SUB-COMMITTEE MINUTES**

- 9.1 Risk and Audit Committee Approved Minutes
- 9.2 Limestone Coast Economic Development Group Minutes
- 9.3 Roads and Transport Group Minutes

Moved, Robe District Council

Seconded, District Council of Grant

CARRIED

10.0 **OUTSIDE ORGANISATIONS AND COMMITTEES**

- 10.1 **Regional Development Australia Limestone Coast**
David Wheaton - Chief Executive Officer
- 10.2 **LC Heritage Advisory Services**
February 2021 report

It is recommended that LCLGA;

Receives and note the Reports.

Moved, City of Mount Gambier

Seconded, Wattle Range Council

CARRIED



11.0 OTHER BUSINESS

11.1 Letter from District Council of Grant

The District Council of Grant resolved to request that the Limestone Coast Local Government Association writes to the Hon. Vickie Chapman inviting her to a future LCLGA meeting to outline the Local Government Information Framework as part of the consultation phase.

This item was discussed, including the CEO of Wattle Range being a member of the working group assessing how this framework will operate.

It was agreed that the LCLGA would invite Hon. Vickie Chapman or a representative to a future LCLGA meeting to outline the Local Government Information Framework as part of the consultation phase.

Moved, District Council of Grant

Seconded, District Council of Robe

CARRIED

11.2 Email from District Council of Grant

The District Council of Grant emailed the LCLGA following their meeting on June 8th two motions.

1. That the LCLGA request a presentation from the LC Landscape Board concerning weed identification and eradication programs to provide tips for the Council to better identify weed sprays and to minimise the impact of weeds spreading that may be associated with council/contractors movement of goods, works and services across the Limestone Coast.
2. The LCLGA takes up a regional advocacy role of issues concerning reduced offering and reduced funds within the TAFE SA system and the impact of reduced educational and training offerings on regional communities.

Item 1 was withdrawn following a discussion that confirmed this engagement with the LC Landscape Board was occurring at an operational level with Councils who were already progressing in the matter.

Item 2 was passed by members also noting the issue should be raised with SAROC as an advocacy matter for SAROC.

Moved, District Council of Grant

Seconded, Kingston District Council

CARRIED

- 11.3 The District Council of Robe raised the matter of the current consultation being undertaken by DEW on the States Water Security Statement and inquired if this was a matter that the LCLGA would prepare a regional submission on?

Following discussion, the Executive Officer agreed to prepare a submission.

The motion proposed by the District Council of Robe was "That the Executive Officer of the LCLGA develops a submission in consultation with the CEO's of the Limestone Coast Councils".

Moved, Wattle Range Council

Seconded, District Council of Grant

CARRIED



12.0 MEETING CLOSED 1.05 pm

The next LC LGA General Meeting is to be held on Friday 13th August 2021 at the City of Mount Gambier. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.



Item	4.0 ACTION LIST	Due Date	STATUS
	11th June 2021		
7.1	Endorse the submissions of the Limestone Coast Councils to the SLRP program evaluation	11 th June 2021	Completed
7.3	Provide the LCLGA Business Plan to members.		Completed
11.1	Invite the Hon. Vickie Chapman or delegate to a future LCLGA meeting.		Invitation sent
11.2	Include advocacy for Tafe in the LCLGA advocacy program		Under development
11.3	Executive Officer to make a submission to the DEW Water Security Statement with the LC CEO's		Completed, see attached paper in agenda
	9th April 2021		
7.2	Tender for Heritage Advisory Services		Report for approval in these papers
	12th February 2021		
7.8	New standard form for TOR template be issued to LCLGA Committees to be used to update and endorse current TOR's and bring back to the LCLGA board for approval.		Completed and underway
	14th August 2020		
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.	Report received in May	Planning to recruit in September after next Risk and Audit meeting.
7.5	LCLGA Executive Officer, in collaboration with the LCLGA Regional Waste Management Steering Committee, to further investigate the viability of the preferred solutions with Cross Border Councils, Regulators and the Market.	Feb 2021	Engagement commenced
8.1	Advise RDALC that the LCLGA will financially support the RDALC through the annual funding agreement for 91,221.78 excluding GST for Small Business Support. Joint Board meeting planned for late Jan / Early Feb.		Meeting completed
	17th April 2020		
7.3	The Draft Limestone Coast Regional Public Health & Wellbeing Plan Public & Stakeholder consultation to begin.		Completed
7.8	Board approves the agreement, in attachment one, to form a Joint Planning Board		For discussion in this agenda

Key Correspondence to 10th June 2021

In/Out	Date	Subject	Name	Organisation
In	28/07/2021	GM and AGM Minutes	Liz McKinnon	Green Triangle Forest Industries Hub
In/Out	27/07/2021	Forestry Industry RE Testing for COVID-19	Liz McKinnon	Green Triangle Forest Industries Hub
In	21/07/2021	Public Concern over COVID-19 testing at Showground	Sarah Philpott	City of Mount Gambier
In	8/07/2021	Coast Protection Board Grant - Limestone Coast Adaptation Planning		Coast and Marine Branch - Department for Environment and Water
In	7/07/2021	Innovative sustainable waste solutions	Jayant Keskar	Enpro Envirotech Pty Ltd
In	5/07/2021	Notice Easing of COVID-19 Emergency Management Directions	LGFSG Portal	LGFSG Portal
In	5/07/2021	Update from RTM meeting	Various	South Australian Tourism Commission
In	5/07/2021	EM News - June 2021	Various	Zone Emergency Management Program
In	27/07/2021	VIC SA Border Community Forum Summary	Community Engagement (Health)	Community Engagement (Health)
In	27/07/2021	Council resolution of 19 July 2021	Fiona McGregor	DC Grant
In	26/07/2021	President's Update	Acting CEO Lisa Teburea	Local Government Association
In	26/07/2021	SLRP Program for 21/22 + SA Regional Road Priority	Lea Bacon	Local Government Association
In	23/07/2021	Operational Guideline – Activities – General: Level 5 Stay at Home	LGFSG Portal	LGFSG Portal
In	26/07/2021	Restrictions to step down on Wednesday	Premier Steven Marshall	South Australian Government
In	23/07/2021	Severe Weather Outlook for SA : Friday 23 July 2021	Murray Townsend	Coast and Marine Branch - DEW
In	23/07/2021	Limestone Coast Leadership Program - transport group recommendations	Meg Bell	Coleraine Livestock Consulting
In	21/07/2021	Financial support for SA businesses in lockdown	Minanda Lang	South Australian Tourism Commission
In	20/07/2021	ZEST Teams briefing- SA Lockdown 21.7.21	Campbell Hill	SAPOL
In	20/07/2021	Lockdown in SA: event updates & business support	Minanda Lang	South Australian Tourism Commission
In	20/07/2021	LGRS COVID-19 UpdateLGRS COVID-19 Update	LGRS	Local Government Risk Services
In	20/07/2021	Stakeholder Engagement 2021 Program	Travis Bates	Regional Development & Engagement (RDE)
In	16/07/2021	SGSC CEO Stakeholder Update - 16 July 2021	Michael Tudball	Southern Grampians Shire Council
In	19/07/2021	Innovative technology, presentations and discussions	South Australian Livestock Consultants	South Australian Livestock Consultants
In	19/07/2021	LGFSG Operations Briefing Invite	LGFSG Portal	LGFSG Portal
In	16/07/2021	CEO newsletter	Infrastructure Australia	Infrastructure Australia
In	15/07/2021	LCLGA Business Plan 2021-2022	Molly Murdoch	District Council of Robe
In	15/07/2021	SALGFMG 'It's a Jungle Out There' AGM & Conference 06-08-2021	Patricia Coonan	SA Local Government Financial Management Group
In	14/07/2021	Great Australia Seafood News - July 2021	Seafood Industry Australia	Seafood Industry Australia
In	12/07/2021	Textile waste - information session and survey	Brianna McGee	Local Government Association
In	5/08/2021	Newsletter	Miranda Lang	South Australian Tourism Commission
In/Out	6/08/2021	MOU LCLGA and GSC	Various	Glenelg Shire Council
In	6/08/2021	Primary Industries COVID-19 Industry Update	Liz McKinnon	Primary Industries SA
In	4/08/2021	Call for Increased Industry Support	Shaun de Bruyn	TICSA

6.0 FINANCE REPORT

BACKGROUND

This finance report provides end of year financial estimates, pending approval by our Auditors. There may still be some adjustments, although we would expect these to be minor. It is too early to present a financial report for the 2021/22 financial year. A full report will be provided at the October Board meeting.

In the 2020/21 financial year, the planning was done during a very unsettled period as the WHO declared the Covid-19 pandemic on 11th March 2020, when we were planning for the continued delivery of the LCLGA Strategy.

With the outsourcing of our Book Keeping function, we are also taking the opportunity to review our account codes to provide improved information in the future.

For example, in the projects line item, this includes pass-through expenditures such as for the SACCA, SMLC, RDALC and Heritage Services. Separating these items from projects will provide increased transparency on our performance in delivering projects.

PROFIT AND LOSS

Overall we were forecasting a loss of -\$116,000 when the budget was developed in May/June 2020. During the year, the Board approved additional expenditure from members equity to support our region, particularly our tourism industry, during Covid-19.

The additional approved expenditure was \$21,750 for Covid-19 support activities (October meeting), \$10,000 to support the mixed dozen project (February meeting), as well as a further \$2,500 for the Limestone Coast Wine Show.

The budget, with the additional expenditures, results in a forecast budgeted loss of -\$150,250.

The actual profit and loss for the year was \$146,837. This result is within 2% and slightly under the approved budget.

Whilst the budget was managed within the approved total, there were a number of variations during the year, which was offset by efficiencies.

Overall income was 3% higher than forecast, notably interest is much lower than expected. In the 2021/22 business plan, expected interest income was decreased but may still be optimistic at \$10,000.

Whilst there were several minor variations, the most notable variations are occupancy (\$9k lower), travel, accommodation and vehicle costs were \$12k lower, while wages were \$73k lower. This is due to not filling a Sports Academy part-time role when the full funding was not achieved and changes to our administration.

The most significant variation comes from our Projects and Programs areas. Whilst the LCLGA Projects had some small variations, by far the biggest impact on this item relates to the pass-through projects that we Auspice.

For LCLGA Projects, where we have clear project control, we had a 3.4% unfavourable variance from the budget, primarily from the combined StarClub and Sports Academy driven by a minor increase in costs to adapt to Covid by producing videos for participants during the lockdown.

COMBINED PROJECTS*	Income	Expenditure	Variance	%
Budget	\$620,037	\$672,894	-\$52,857	
Actual	\$590,369	\$655,296	-\$64,926	
Net	\$29,668	\$17,598	\$12,069	-3.4%

*Includes Salary

Combined projects includes Destination Development, Leadership, Sports Academy and StarClub.

COMBINED PROGRAMS**	Income	Expenditure	Variance	%
Budget	\$60,000	\$44,000	\$16,000	
Actual	\$60,000	\$42,000	\$18,000	
Net	\$0	\$2,000	-\$2,000	4.5%

Programs were 4.5% underspent, or \$2,000. These costs don't include salary, which is allocated to administration. Programs include Regional Waste, Growth Strategy, Roads, Regional Health, Shared Capability and Red Meat Cluster.

Combined Pass Through Projects includes RDALC, SACCA, SMLC and Heritage. The variance relates to slightly higher costs than budgeted for Heritage Services and a decision not to take up a grant (\$5k) to support this service due to a potential conflict of interest with the funder, as previously advised. The overall expenditure was \$91k above budget but fully funded from grant liabilities.

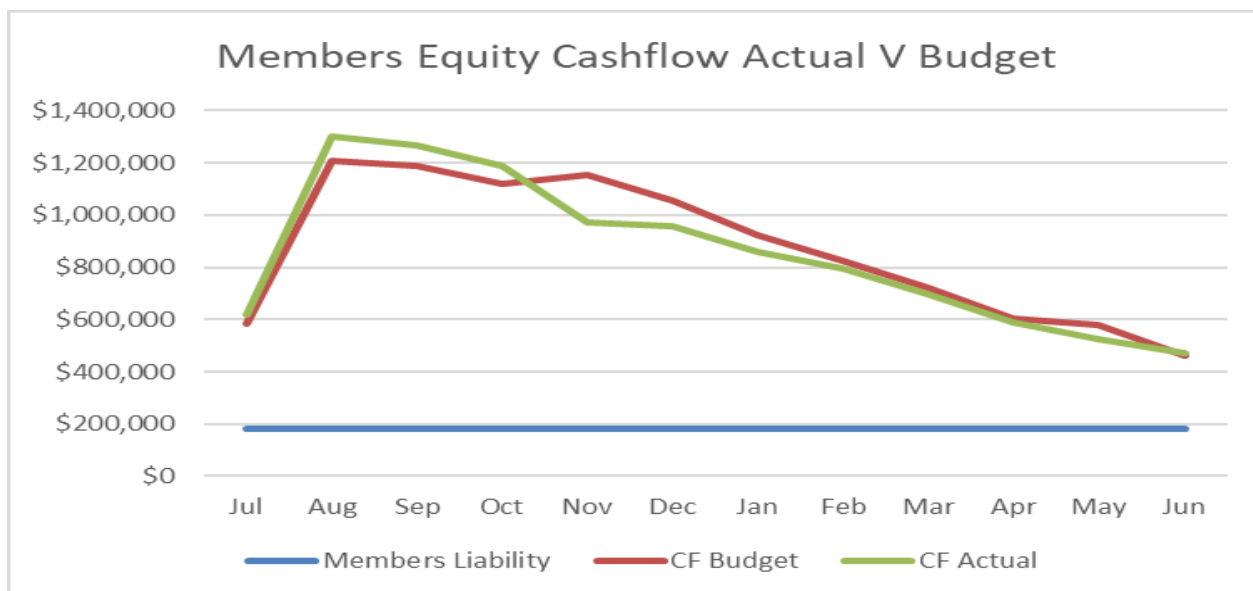
COMBINED PASSTHROUGH	Income	Expenditure	Variance	%
Budget	\$330,668	\$330,284	\$384	
Actual	\$412,299	\$421,766	-\$9,468	
Net	-\$81,631	-\$91,482	\$9,852	-5.8%

A full breakdown of project and program costs are included in Attachment One.

CASHFLOW

Previous Board papers included the approved budget variations in the budgeted member's equity cashflow forecast, as well as the impact from opening members equity being slightly lower than forecast at the end of 2019/20 due to project liability provisions.

A closing members equity cash position of \$450k was forecast. As you can see in the Balance Sheet, closing members equity is \$472k.



BALANCE SHEET

Trade debtors are high at \$78,193. This relates to invoices issued and payments not yet received. \$52,800 of these Debtors relate to three invoices, which have subsequently been paid.

Trade creditors have one significant transaction (\$24k) accrued but not yet paid for the Leadership Program.

Term deposits have been rolled over to October and November while keeping cash in our business access saver and cheque account to ensure sufficient liquidity to meet commitments should members contributions take some time to flow through. We will reassess our needs in September.

KEY ISSUES

Overall, the end of year financial results are close to budget with some variations on individual line items.

Members equity is slightly favourable to forecast, with the members equity cashflow forecast being close to the expected final position.

Separating LCLGA Project and Programs from Auspiced and Pass-Through expenditure will improve transparency and clarity of performance reporting in each of these area's. Notwithstanding these improvements the Project Reports, in Board papers, throughout the year have included individual project progress.

We are meeting with our Book Keeper next week to review Job Codes to improve reporting and to reduce administration time.

Noting that the figures presented in this report are based on unaudited results, our auditors are currently reviewing these figures, and there may be some adjustments based on their feedback.

RECOMMENDATION

It is recommended that LC LGA:

Receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Draft Balance Sheet as of 30th June 2021
- c. The Draft Consolidated Profit and Loss Budget Analysis for the period 1st July 2020 to 30th June 2021.

Moved,

Seconded,

ATTACHMENT ONE – PROJECTS, PROGRAMS AND PASS-THROUGH P&L

Destination Development	Income	Expenditure	Variance	%
Budget	\$218,914	\$252,218	-\$33,304	
Actual	\$235,549	\$268,713	-\$33,164	
Net	-\$16,635	-\$16,495	-\$140	-0.1%

NB approval to increase expenses by \$34250

COMBINED STAR CLUB AND ACADEMY	Income	Expenditure	Variance	
Budget	\$248,500	\$258,053	-\$9,553	
Actual	\$219,545	\$237,536	-\$17,991	
Net	\$28,955	\$20,517	-\$8,438	-3.3%

LEADERSHIP	Income	Expenditure	Variance	%
Budget	\$152,623	\$162,623	-\$10,000	
Actual	\$135,275	\$149,046	-\$13,771	
Net	\$17,348	\$13,577	\$3,771	-3.3%

RED MEAT	Income	Expenditure	Variance	
Budget	\$0	\$0	\$0	
Actual	\$1,500	\$1,864	-\$364	
Net	-\$1,500	-\$1,864	\$364	na

SLRP	Income	Expenditure	Variance	
Budget		\$20,000	-\$20,000	
Actual	-\$3,120	\$22,467	-\$25,587	
Net	\$3,120	-\$2,467	\$5,587	27.9%

REGIONAL GROWTH	Income	Expenditure	Variance	
Budget		\$2,000	-\$2,000	
Actual	\$0	\$690	-\$690	
Net	\$0	\$1,310	-\$1,310	-65.5%

REGIONAL HEALTH	Income	Expenditure	Variance	
Budget	\$0	\$0	\$0	
Actual	\$0	\$317	-\$317	
Net	\$0	-\$317	\$317	na

WASTE	Income	Expenditure	Variance	
Budget	\$0	\$20,000	-\$20,000	
Actual	\$0	\$2,029	-\$2,029	
Net	\$0	\$17,971	-\$17,971	-89.9%

SACCA	Income	Expenditure	Variance	
Budget	\$0	\$0	\$0	
Actual	\$104,805	\$104,805	\$0	
Net	-\$104,805	-\$104,805	\$0	0.0%

RDALC	Income	Expenditure	Variance	
Budget	\$90,781	\$90,781	\$0	
Actual	\$90,781	\$91,222	\$441	
Net	\$0	-\$441	-\$441	-0.5%

HERITAGE	Income	Expenditure	Variance	
Budget	\$66,887	\$66,887	\$0	
Actual	\$61,887	\$70,914	-\$9,027	
Net	\$5,000	-\$4,027	\$9,027	13.5%

SMLC	Income	Expenditure	Variance	
Budget	\$173,000	\$172,616	\$384	
Actual	\$154,826	\$154,826	\$0	
Net	\$18,174	\$17,790	\$384	0.2%

ATTACHMENT TWO – DRAFT PROFIT AND LOSS

LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Level 1

9 Bay Road

Mount Gambier SA 5290

Draft Profit & Loss

July 2020 To June 2021

	Actual	Budgetted	Difference	%
INCOME				
Members Contributions	\$647,288	\$642,670	\$4,618	1%
Grants	\$383,512	\$286,914	\$96,598	34%
Grant (from liabilities)	\$186,342	\$230,209	-\$43,867	-19%
Participant Contributions & Sponsorship	\$131,491	\$162,914	-\$31,424	-19%
Sundry Income	\$29,799	\$0	\$29,799	
Interest	\$3,648	\$15,000	-\$11,352	-76%
Total INCOME	\$1,382,079	\$1,337,707	\$44,372	3%
EXPENSES				
Advertising & Marketing	\$273	\$3,000	-\$2,727	-91%
Audit & Accountants Fees	\$15,800	\$14,004	\$1,796	13%
Bank Fees	\$675	\$720	-\$45	-6%
Computing & IT	\$18,302	\$15,000	\$3,302	22%
Consultancy	\$2,000	\$6,000	-\$4,000	-67%
Occupancy	\$20,824	\$30,000	-\$9,176	-31%
Governance	\$13,591	\$18,000	-\$4,409	-24%
Insurances	\$11,529	\$10,200	\$1,329	13%
Meeting Expenses	\$3,001	\$3,000	\$1	0%
Miscellaneous Expenses	\$4,821	\$6,000	-\$1,179	-20%
Postage	\$48	\$480	-\$432	-90%
Printing/Stationery	\$5,573	\$6,000	-\$427	-7%
Projects	\$708,177	\$580,136	\$128,041	22%
Seminars	\$419	\$6,000	-\$5,581	-93%
Subscriptions	\$484	\$1,800	-\$1,316	-73%
Telephones	\$6,518	\$8,040	-\$1,522	-19%
Training	\$7,106	\$10,077	-\$2,971	-29%
Travel/Accommodation/Meals	\$10,783	\$20,000	-\$9,217	-46%
Vehicles	\$53,750	\$57,420	-\$3,670	-6%
Programs & Policy	\$26,019	\$0	\$26,019	
Wages	\$619,225	\$692,437	-\$73,212	-11%
Total EXPENSES	\$1,528,917	\$1,488,314	\$40,603	3%
Net Profit/(Loss)	-\$146,837	-\$150,607	\$3,770	-3%

ATTACHMENT THREE – DRAFT BALANCE SHEET

Created: 8/08/2021 4:30 PM

LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Balance Sheet

As of June 2021

Level 1
9 Bay Road
Mount Gambier SA 5290

ABN: 42 930 727 010
Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$160,154.14
Business Access Saver		\$158,409.56
Term Deposit 1- 4960		\$83,467.23
Term Deposit 2 - 0560		\$225,965.55
Term Deposit 3 - 8860		\$143,580.51
Trade Debtors		\$78,193.30
Accrued Interest		\$57.89
Total Assets		\$849,828.18
Liabilities		
Trade Creditors		\$49,867.24
Accrued Expenses		-\$3,304.65
CREDIT CARDS		
Chair	\$20.00	
Destination Development Manager - 3117	\$1,778.87	
SMLC - 4064	\$276.00	
Leadership - 3157	\$32.72	
Executive Assistant - 5354	\$61.46	
Executive Officer - 4945	\$21.99	
Starclub/LCRSA - 9808	\$555.49	
Total CREDIT CARDS		\$2,746.53
PAYROLL LIABILITIES		
Leave Provisions	\$37,074.43	
Long Service Leave	\$36,973.00	
Salary Sacrifice	\$1,321.17	
Total PAYROLL LIABILITIES		\$75,368.60
PROJECT LIABILITIES		
LC Regional Sport Academy	\$70,000.00	
Substance Misuse LC	\$114,736.54	
SA Coastal Councils Alliance	\$68,730.09	
Total PROJECT LIABILITIES		\$253,466.63
Total Liabilities		\$378,144.35
Net Assets		\$471,683.83
Equity		
Retained Earnings	\$618,521.28	
Current Year Earnings	-\$146,837.45	
Total Equity		\$471,683.83

This report includes Year-End Adjustments.

7.1 JOINT PLANNING BOARD DISCUSSION

BACKGROUND

Under the Planning, Development and Infrastructure (Planning Agreements) Regulations 2020, a group of Councils can enter into an agreement with the Minister for Planning and Local Government (the Minister) to form a Joint Planning Board (JPB).

Once formed, the Directors of a Joint Planning Board are subject to specific Codes of Conduct under the PDI Act (2016). However, these do not appear to be any more demanding than what would be expected of a Director of any Board.

The maximum life of a JPB is ten years.

The only mandated activity a JPB can undertake is developing a Regional Plan, which the Department and the Minister must approve. The process to develop a Regional Plan recommended by the Department is shown in Figure 1.

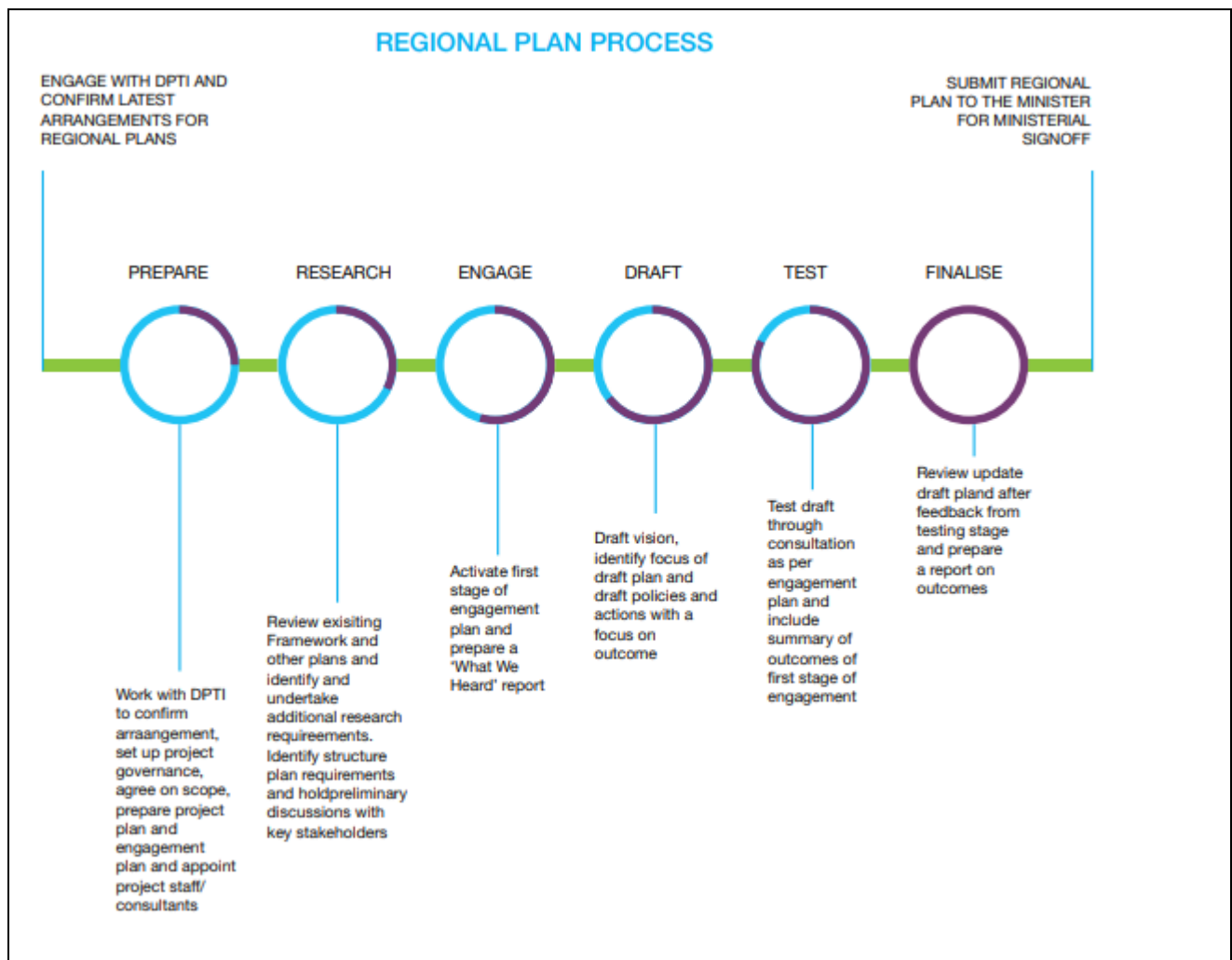


Figure 1: Regional Plan Development Process for a JPB

In promoting the value of a Joint Planning Board, the Minister and Department have focused on a range of other things a JPB can do, such as developing a Regional Health Plan or undertaking shared services, all of which can be achieved without a JPB.

The other benefit cited is the opportunity for the Minister to delegate state government functions to a JPB, although it is unclear how this delegation process would work and if a JPB could refuse to accept such a delegation.

In a workshop with the EPLGA and Department, it was suggested a JPB would develop a Regional Plan which would have more weight when seeking funding for infrastructure projects as it would be more attuned and aligned to the region's needs. It was also stated that parallel processes could be undertaken to process code amendments while developing the Regional Plan.

If a region decides not to form a Joint Planning Board, the Department must then develop the Regional Plan, and Councils become a stakeholder in that process.

No Region in SA, to date, has agreed to form a JPB and are seeking further information on the benefits of a JPB developing a Regional Plan as opposed to the Department.

One region has written to the Minister with a proposal to develop a Regional Plan without forming a JPB. The EPLGA and LCLGA are in a similar position where we are curious about the benefits but unable to quantify them with any confidence.

Other regions have stated they will not be forming a JPB.

The LCLGA Board have approved the formation of a JPB. However, this has not progressed to presenting the Minister with an agreement due to the uncertainty of the value proposition.

To clarify each region's position, the Minister wrote to each Council requesting that a Planning Agreement be submitted for the Ministers consideration by the 4th of October 2021.

On the 12th of August 2021, the LGASA is conducting an information session with Anita Allan, Director of Planning and Development, where there will be an opportunity to gain more information.

Some key questions:

1. What is the additional value a JPB can achieve in developing a Regional Plan when compared to the Department and participating as a key stakeholder in their process?
2. Is the process to develop a Regional Plan by the Department different from that recommended to a JPB?
3. Can a Regional Plan be developed without forming a JPB, for example, under delegation from the Department?
4. What process would be used to delegate other State Gov functions to a JPB, can this process be agreed to in the JPB agreement.
5. Can Code Amendments be simultaneously processed with the development of the Regional Plan?
6. Is there any funding available to support a JPB in developing a Regional Plan?
7. What scope is there for innovation in the development and structure of a Regional Plan, given it is still subject to State Government Approval.

KEY ISSUES

There is an opportunity to form a JPB to develop a Regional Plan for the Limestone Coast.

The value proposition of forming a JPB is unclear.

No other region has agreed to form a JPB to date.

The LCLGA Board have agreed to form a JPB once satisfied with the risks and benefits.

The Minister has written to each Council seeking their proposed agreement to form a JPB by the 4th of October 2021 to allow the Department to develop Regional Plans if required.

There is a briefing with the Department on the 12th of August, arranged by the LGASA.

RECOMMENDATION

It is recommended that LCLGA;

1. Discuss the position the LCLGA would like to take concerning forming a JPB.

Moved,

Seconded,

7.2 REGIONAL MRF TRANSACTION, GOVERNANCE AND RISK – SELECT TENDER

BACKGROUND

The development of a Regional MRF is a priority in the 2021/22 business plan.

Feasibility studies show that a regional MRF with Cross Board participation is the most cost-effective solution for the Limestone Coast region.

In a study into the optimisation of recycling in Western Victoria by the Barwon Waste and Resource Recovery Group, a regional MRF located in Mount Gambier was considered an efficient option.

As previously presented, the next step is to test what type of governance, risk, and commercial structures would be required to progress an efficient cross border regional MRF.

The proposed governance of the project is for the Board to retain overall decision making, the CEO's to form the Steering Committee with the Waste Management Committee to provide technical advice and support. The LCLGA Executive Officer to take on project oversight.

The overall project approach is as follows:

1. **Phase one: Feasibility**, technical, commercial, governance, risk, political and regulatory. To be completed by December 2021.
2. **Phase two: Commitment**, updated business plan, procurement plan, internal benchmarking, agreement to proceed, funding, commercial and legal arrangements (depending on phase one progress, phase two can start before phase one is completed by March 2022).
3. **Phase three: Procurement**, final approvals (May 2022)
4. **Phase four: Implementation**, completion and transition to business as usual (start July 2022, completed by June 2023)
5. **Phase five: Business as Usual** with performance measurement and testing (from July 2023).

The Consultant to progress phase one is a niche specialist; due to this, it is proposed to undertake a select tender process in the following way:

- 1) CEO Steering Committee approves the select tender approach and scope, including the consultants to be invited to submit proposals.
- 2) If within the business plan budget the CEO group approve the awarding of the contract.
- 3) Executive Officer to manage the Consultant work and outcomes.
- 4) Process and result reported to the Board.

KEY ISSUES

Technically and economically, a regional MRF located in or near Mount Gambier has the greatest positive net present value and offered the greatest return on investment.

The key to this project progressing is securing commitments from the Limestone Coast and Cross Border Councils. For this project to progress, this is likely to be more of a political, regulatory and governance challenge than a technical one.

A Transaction Consultant will consider these factors, as well as market conditions and risk allocation, while engaging with Councils and regulators to determine if the project can proceed and what structures would be most efficient.

RECOMMENDATION

It is recommended that LCLGA;

- 1) Approve the use of a select tender to engage a Consultant to review the risks, governance, regulatory and market conditions to progress a cross border MRF. Process and tenderers to be approved by the CEO's.

Moved,

Seconded,

7.3 LCLGA BUSINESS PLAN

BACKGROUND

The approved Business Plan 2021/22 was released to members for consideration following the last Board meeting.

Each Council has now considered the proposed plan, and each Council has provided direction to their Board representatives on the adoption of the Business Plan.

KEY ISSUES

The Business Plan is the result of extensive engagement with members and is aligned with the current five year Strategic Plan.

Once approved, LCLGA will invoice members for subscriptions to allow the plan to be implemented.

A more rigorous process on the timing of the plan's development is required to allow Councils greater time to include the financial implications in their business plan.

A Business Planning Procedure will be presented to the Board for endorsement before the next Business Planning cycle.

RECOMMENDATION

It is recommended that LCLGA;

1. Approves the 2021/22 LCLGA Business Plan

Moved,

Seconded,

7.4 CREDIT CARD AUTHORITY

BACKGROUND

LCLGA have ceased using petty cash in favour of credit cards issued to staff members who need them in the process of undertaking their work.

The LCLGA Credit Card Policy and agreement applies to each staff who have a credit card with strict rules on the use of the card.

Mae Steele was retained on a casual employment basis after accepting a role outside of the LCLGA to ensure we could undertake transactions until alternative arrangements could be established.

These arrangements are now established, and Mae has been removed from BankSA access, and she handed in her credit card (which was destroyed) on her last day of full-time employment with LCLGA. The account is still open, with the only transaction occurring being automated payments for access to newspapers etc.

LCLGA currently has the following credit cards open:

President:	\$1,500
Executive Officer:	\$4,000
Destination Development Manager	\$2,500
StarClub Field Officer:	\$1,500
SMLC Coordinator:	\$1,000
Leadership Coordinator:	\$1,000
Administration:	\$2,000

With the new Corporate Services Officer commenced, it is proposed that the Administration Credit Card Account be closed and a new Credit Card for the Corporate Services Officer be opened with the same limit of \$2,000.

The total credit card liability remains unchanged.

The card will not be issued to the Corporate Services Officer until he has read and signed the Corporate Credit Card Agreement (as attached).

KEY ISSUES

LCLGA uses credit cards for low-level transactions. With the issuing of cards, we have now closed our petty cash facility in the office, meaning there is no cash held in the office.

With the recent change in personnel, we propose closing one card account and opening another, with no change to the total credit card facility level.

We will require a minute from the Board meeting for BankSA to issue a new card.

RECOMMENDATION

It is recommended that LCLGA;

1. Approve the closure of the Administration Credit Card and the opening of a new card for the Corporate Services Officer with a limit of \$2,000, in accordance with the provisions of the LCLGA credit card policy.

Moved,

Seconded,

CORPORATE CREDIT CARD POLICY

Document Information

Document Type	Policy
Approval Date	Feb 2020
Status	Current
Review Frequency	Yearly or when required by LCLGA Board
Last Review	Feb 2020
Next Review	Feb 2021
Category	Finance
Sub Category	
File Name	Credit Card Policy 260721.docx
File Location	Admin\Policies\Finance
Responsible Person	Executive Officer
Related Documents	Procurement Policy Internal Financial Control Policy Corporate Credit Cardholder Agreement (Appendix A) Financial Delegations – Authority to Purchase
Applicable Legislation	<i>Independent Commissioner Against Corruption (ICAC) Act 2012</i> <i>Criminal Code Act 1995</i> <i>Local Government Act 1999</i>

Objective

This document covers the use of LCLGA corporate credit cards. All cardholders must have the financial authority or delegated authority to commit LCLGA to expenditure. Expenditure can only be undertaken within the limits of the cardholder's budget. Cardholders must undertake purchases in accordance with the LCLGA's *Procurement Policy*, the *Corporate Credit Cardholder Agreement* and acquit all expenditure as required.

Scope

This document extends to staff, the Executive Officer and other persons who have the delegated authority to use a corporate card. The cardholder is responsible for the correct use of the card at all times.

Authority

The LCLGA Board has authority over this policy and its authority is managed by the Executive Officer.

Statement

The LCLGA operates a corporate card system which permits cards to be issued to staff and authorised persons. Corporate credit card recipients must comply with the

conditions set out in the *Corporate Credit Cardholder Agreement* (refer Appendix A), which is required to be signed before the corporate credit card can be issued.

The number and reasons for corporate credit cards issue will be reviewed by the Executive Officer annually. Cards will only be issued with approval from the Executive Officer and within the limits as approved by the LCLGA Board.

Authorised cardholders will be advised of their transaction limits upon issue.

Use of the corporate credit card should be restricted to items where purchase orders are not accepted or upfront payment is required, eg flights, accommodation, or in cases of emergency.

The corporate credit card may only be used for official LCLGA business.

Any breaches of conditions may lead to disciplinary action, the immediate withdrawal of the facility and possible action under the *Criminal Code Act 1995*.

Any breaches will be reported to the Executive Officer and the LCLGA President.

In the event of loss or theft through cardholder negligence, or a failure to comply with the LCLGA *Corporate Credit Card Policy*, financial liability may be passed to the cardholder.

Availability

This document will be available for inspection at the Limestone Coast Local Government Association (LCLGA) office during normal business hours and included in our policy manual for members and staff access.

APPENDIX A

Corporate Credit Cardholder Agreement

I (*insert cardholder name*) acknowledge and accept the conditions listed below, in the use of the LCLGA

Corporate Credit Card:

- Ensure corporate credit cards are maintained in a secure manner and guarded against improper use.
- Corporate credit cards are to be used only for LCLGA official activities, there is no approval given for any private use.
- Ensure no one else uses the credit card.
- All documentation regarding a corporate credit card transaction is to be retained by the cardholder and
- provided to administration as part of the reconciliation procedure.
- Credit limits are not to be exceeded and your credit card limit is \$xxxxxxx per month.
- Observe all cardholder responsibilities as outlined by the card provider.
- Purchases on the corporate credit card will be made in accordance with the LCLGA
- *Procurement Policy and Board Approvals* .
- Reconciliation is to be completed within 7 days of the date of credit card statement being issued.
- Transactions will be supported by a GST invoice stating the type of goods purchased, amount of goods purchased and the price paid for the goods. The receipt shall meet the requirements of the Goods and Services Tax Act 1999 to enable a GST rebate to be applied.
- Transactions shall be accompanied with details to allow costs to be verified and allocated.
- If no supporting documentation is available the cardholder will provide a statement detailing the nature of the expense with an affirmation that the expenditure is of a business nature. Approval of this expense is referred to the Executive Officer or the LCLGA President for a decision.
- Should approval of expenses be denied recovery of the expense shall be met by the cardholder.
- The cardholder shall sign and date the corporate credit card statement with supporting documentation
- affirming that all expenditure is of a business nature.
- Lost or stolen cards shall be reported immediately to the card provider and a written account of the circumstances shall be provided to the Executive Officer on the next working day.
- Credit cards are to be returned to the Executive Officer on or before the conclusion of employment with a full acquittal of expenses.
- Credit cards are to be returned to the Executive Officer when an authorised person ceases to be an authorised person with a full acquittal of expenses.

Failure to comply with any of these requirements could result in the card being withdrawn from the employee. In the event of loss or theft through negligence or failure to comply with the LCLGA *Corporate Credit Card Policy* any liability arising may be passed to the cardholder.

Signed:.....

Name:

Date:.....

7.5 WATER SECURITY SUBMISSION

BACKGROUND

At the last Board meeting, the Board approved the Executive Officer to work with the Council CEO's to develop a submission to the DEW consultation on the State Water Security Statement.

Due to the tight timelines, we were granted an extension to develop our submission.

The submission is attached and makes the following points:

- We were disappointed in the consultation process and timelines, which limited our ability (and our member's ability) to consult more widely in developing our submission. It also limited some of our critical industries ability to engage in the State Water Security Statement consultation.
- Ongoing conversations with the community are required on water security and options as circumstances, technology and attitudes change.
- We need to continue to invest in creating a sound evidence base to support decision making.
- Every water system should have optimisation strategies, not just those under stress.
- Water modelling is complex and relies on assumptions. There should be transparency on these assumptions, and they should be open to community debate.
- We agreed that Critical Human needs should be prioritized, and there should be a debate on what constitutes critical human needs.
- The full range of supply and demand-side options and tradeoffs should be considered, including fit for purpose water.
- We did not support the Parliament setting the Regulated Asset Base for SA Water.
- Third-party access arrangements to Council owned drainage or wastewater assets should compensate Councils for any costs they incur in allowing access.
- We suggested another priority, protecting drinking water catchments to sustain yield and quality.
- Include the opportunity cost and direct costs from externalities in decision-making models.

RECOMMENDATION

It is recommended that LCLGA;

1. Note the LCLGAA submission to DEW on the State Water Security Statement

Moved,

Seconded,

29 June 2021

The Department for Environment and Water
Water Security, Policy and Planning
email: DEW WATER

To whom it may concern,

RE: Consultation into the draft Water Security Statement 2021

Thank you for the opportunity to provide a submission on the *draft Water Security Statement 2021*.

The Limestone Coast Local Government Association (LCLGA) is a wholly owned subsidiary of the seven Local Government Councils in the Limestone Coast. Our purpose is to "Collectively Build Stronger Communities in the Limestone Coast" from a local government perspective. Our members provide essential local government services and infrastructure to a population base of more than 65,000 residents. Of all the levels of government, our members have the closest connection to local communities.

This submission represents the views of our seven constituent councils of the Limestone Coast being:

- District Council of Grant
- Kingston District Council
- Wattle Range Council
- District Council of Robe
- City of Mount Gambier
- Naracoorte and Lucindale Council
- The Greater Tatiara Council

While this is a regional submission, each member Council reserves the right to express their views on the draft Water Security Statement.

Concerning the draft Water Security Statement 2021, we provide the following feedback.

Water is one of our most critical resources for quality of life, a healthy environment and our current and future economic prosperity.

Given the importance of water security, the consultation process and engagement on the development of the Water Security Statement appears to have been rushed. Simply releasing a document and seeking feedback on it is a minimalist form of engagement. The short timeframe has not allowed our members to consult with their communities and therefore be able to provide robust feedback on the Statement.

The topic of state water security priorities deserves a more engaged process in its development to allow the community and stakeholders to have a voice before the priorities are presented. We also would expect that our critical industries in our region of Forestry and Agriculture that rely on secure water supplies for current operations and future growth are closely engaged in the development of the Statement.

This consultation represents a missed opportunity to engage the community on priorities, explain the assumptions in the plan, and, importantly, garner community and stakeholder support for the decision-making criteria.

There are meaningful conversations to be had with our community on the challenge, range of options, opportunities and future priorities in managing our precious water resources.

Water resource modelling relies heavily on a range of assumptions. Transparency around how these assumptions are decided is critical to understanding how priorities are set and tradeoffs made. There are always embedded biases in water resource models, and transparency on the assumptions would provide the community with a greater capacity to debate how to sustain water supplies for the community, commercial, agriculture, and environment.

The Limestone Coast Region relies heavily on surface and groundwater systems. It is essential that we continue to invest and develop our knowledge of these systems to enable evidence-based decision making. This approach is particularly the case when considering the impact on our critical industries in Agriculture and Forestry.

Overall, we support the SA Government's strategic priorities for water security as listed in the draft Statement and have some comments as listed below. We also suggest one other priority that could be added, which we address towards the end of this letter.

Priority 1: Develop water security strategies for key water resources or priority growth industries.

Agree. However, we don't believe that targeted water strategies should be restricted to those systems where demand is forecast to exceed supply. Each system should have specific water security and efficiency strategies where current users entitlements are secured. This approach could also become an opportunity for growth or even a signal for the relocation of industries from low to high-security areas.

Priority 2: Improve understanding around climate change impacts on water resources.

Agreed. The better the community knowledge of systems and drivers for water resource sustainability, the more effective decision making will be. Not just from the government but also from commercial, urban and environmental perspectives.

A key issue is the transparency of the assumptions and decision criteria used within water resource models. Engagement on these assumptions is critical to creating informed debate on water resource decision making, priorities and the opportunity cost from the adopted risk position. This transparency is particularly important when the models lead to a reduction or reallocation of water resources.

Priority 3: Ensure water planning processes operate efficiently and maximise the productive use of available water resources

Agreed, with transparency of assumptions and tradeoffs as mentioned in our comments on Priority 2.

Priority 4: Ensure that water resource management continues to be informed by science, that water resources are managed within sustainable limits, and that water allocation plans are updated within timeframes that reflect risks to users and water resources

Agreed and, where possible, provide forecast beyond three years to allow for informed decision making and risk management.

Priority 5: Ensure that critical human water needs continue to be prioritised appropriately and that water planning processes support the setting of objective water security standards, where required

Agreed that critical human needs should be prioritised, with an emphasis on planning and investments to enhance livability (green and cool spaces), water efficiency, water recovery and integrated water management. There should be specific engagement on what "critical human needs" means in the context of these priorities.

Priority 6: Support water security investment in self-supplied remote communities and the provision of potable supplies in exceptional circumstances, as required.

Agreed.

Priority 7: Continue to drive full implementation of the Murray-Darling Basin Plan for a healthy River Murray.

Agreed.

Priority 8: Develop an Urban Water Directions Statement that sets a state framework for optimising the use of all urban water sources

Agree, as long as the cross-subsidies in any such system are transparent and that all supply and demand-side options are available for consideration.

This framework should include the full range of water sources to augment or substitute potable water use, such as harvesting and using stormwater, recycled wastewater etc. There is a significant opportunity to consider fit for purpose use water in urban environments; traditional urban water systems treat 100% of water to the highest standard for potable consumption when most of this water is used in non-potable uses. As technology improves, there is an opportunity to completely rethink how we harvest, distribute, treat, and reuse our scarce water sources.

Priority: 9 Progress the findings and recommendations of the review of the Water Industry Act 2012

Agree, with the following comments against the recommendations:

R3 – SA Water Pricing, we agree that the State should review the approaches from other jurisdictions taking into consideration:

1. that revenue is provided for efficient operations;
2. the customers are central to the process;
3. that the revenue model doesn't bias CapEx over OpEx; and
4. that the government is at arm's length from the SA Water price-setting process i.e. we would not support the Parliament setting the Regulated Asset Base and becoming the defacto price setter outside of the ESC.

R5 – when developing policy for access arrangements, where those access arrangements involve local government assets, ensure they include in the process adequate measures to compensate regional councils on the financial burden from any access arrangement to drainage or wastewater assets.

R6 – be mindful of the impact on regional councils and the direct costs to their community when regulating drainage services.

Priority 10: Build the state's capacity to respond to future water challenges across the economy and to capture a greater share of an expanding global market for water technologies and services.

Agreed.

There may also be room for another priority – actively protect our essential water catchments (groundwater and surface water) to ensure sustainability and reduce pollution, optimise yield and protect water quality.

A further improvement would be to clarify how the opportunity and direct costs of externalities should be included in decision making. By providing clear direction on how externalities should be treated in decision making, this will help ensure decisions are more robust and have a broader consideration of the scope of impacts from assessing various options.

Notwithstanding our earlier comments, we support the Water Security Statement as an important statement to protect and guide the management of our essential water resources.

Thank you for the opportunity to submit our feedback on the Draft Water Security Statement 2021.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Tony Wright', is written over a light grey rectangular background.

Tony Wright

Executive Officer

7.6 REGIONAL WASTE IMPLEMENTATION PLAN REVIEW

BACKGROUND

At the Committee meeting on 21st July 2021, the Limestone Coast Regional Waste Management Steering Committee reviewed and provided feedback on the current Workplan and identified the priorities for the next four years.

The Workplan continues to reflect the priorities and actions proposed in the Limestone Coast Waste & Resource Recovery Implementation Plan & LCLGA Regional Waste Strategic Plan 2018-2023.

DISCUSSION

The Strategic Direction defines six priority areas that guide the work of the Committee

1. Reduce Transport Costs
2. Waste Generation
3. Landfill Diversion
4. Regional Cooperation & Communication
5. Resource Recovery
6. Illegal Dumping

The Committee agreed that these priorities remain the same and are still relevant.

However, there were updates and changes to the activities directly related to the achievement of sought after outcomes, reflecting work already done or no longer being a priority.

The Workplan has been updated to reflect the current priorities to focus and prioritise the development of a Material Resource Facility (MRF) in the region.

The Plan will be less focused on developing educational programs and engaging with schools in the immediate term due to limited resources.

The Plan is attached.

RECOMMENDATION

It is recommended that LCLGA

1. Endorse the 2021-2024 Limestone Coast Regional Waste Committee Workplan.

Moved,

Seconded,



LIMESTONE COAST REGIONAL WASTE MANAGEMENT COMMITTEE WORK PLAN 2021 -2025



Background

The South Australian Government developed the State's first Waste and Resource Recovery Infrastructure Plan (2017) to provide a clear guide for future waste and resource recovery infrastructure needs across the state.

In 2018, the Limestone Coast Local Government Association (LCLGA) under the Regional Waste Management Project, engaged a consultant, Rawtec, to prepare the Limestone Coast Region Waste and Resource Recovery Infrastructure Plan. The Limestone Coast Waste and Resource Recovery Infrastructure Plan identifies investment priorities and opportunities in new/expanded waste and resource recovery infrastructure for the Limestone Coast over the next 10 years.

The Limestone Coast Regional Growth Strategy

The Limestone Coast Regional Growth Strategy highlights that a well-coordinated, collaborative, and strategically focused effort can set the Limestone Coast region on the path to deliver a 20 per cent lift in economic performance, adding \$700 million in growth annually and more than 5,700 new jobs by 2026. The Limestone Coast Waste and Resource Recovery Implementation Plan picks up on two of the six priority areas

4. *Supporting the development of a vibrant Business Ecosystem*

4.1 Promote entrepreneurial activity in the region.

Action: Develop an innovative approach to waste management within the region to attract investment and new business ventures.

6. *Secure Investment in Regional Infrastructure*

6.3 Coordinate regional advocacy and lobbying efforts to speak with one voice in pursuit of highest priority 'hard' and 'soft' infrastructure investment needs.

Action: In Partnership with Constituent Councils, develop a Limestone Coast Region Waste and Resource Recovery Infrastructure Plan (The Limestone Coast Plan) and Implementation Plan, to address actions identified in the Limestone Coast Plan.

Action: Advocate for the region for improved and sustainable services from State and Australian Governments in meeting our regional needs for – Environmental issues.

Limestone Coast Waste and Resource Recovery Implementation Plan

The Limestone Coast Region Waste and Resource Recovery Implementation Plan provides a list of actions that need to be undertaken to bring proposed actions to reality. The Limestone Coast Regional Waste Management Committee with representation from each of the seven constituent councils in the Limestone Coast will be responsible for facilitating and coordinating the Implementation Plan.

Strategic Directions and priority actions

The LCLGA Regional Waste Strategic Direction 2018 – 2023 has been developed as part of the LCLGA's commitment to 'establish a regional approach to waste management'. The strategy recognises that a regional focus of waste management is needed due to; Escalating costs of waste management and subsequent pressures faced by Councils; Increasing enforcement of environmental standards for landfill operations and the associate costs; Opportunity to more effectively address and undertake activities where there is consistency across Councils, such as education and optimising economies of scale.

The Strategic direction defines six priority areas that will guide to work of the Limestone Coast Regional Waste Management Committee:

Priority Area 1: Reduce Transport Costs

Priority Area 2: Waste Generation

Priority Area 3: Landfill Diversion

Priority Area 4: Regional Cooperation & Communication

Priority Area 5: Resource Recovery

Priority Area 6: Illegal Dumping

1	Resource recovery and innovation: Identify and encourage innovative cost-effective ways to increase resource recovery					
Outcome	Strategic Direction Priority Area	Activity	Lead	KPI	Timing	Budget
Reduce Councils waste management costs	1, 3, 4, 5	Continue to investigate the development of a Material Resource Facility (MRF) in the region as per the report prepared by BDO EconSearch in association with the University of SA 'Viability of establishing material recovery facilities in the Limestone Coast'	LCLGA	<ul style="list-style-type: none"> Phase one: Feasibility – technical, commercial, governance, risk , political and regulatory. Phase two: Commitment - detailed business plan, procurement plan, internal benchmarking, agreement to proceed, funding, commercial and legal arrangements (depending on progress in phase one can start before phase 1 is completed) Phase three: Procurement, final approvals Phase four: Implementation, completion and transition to business as usual Phase five: business as usual with performance measurement and testing 	Completed Dec 2021 Completed March 2022. May 2022) June 2023) Start July 2023.	
	1,4	Conduct cost comparison of waste services provided for Council with organics bins and investigate introduction of organics bin for those without.	LCLGA & Councils	<ul style="list-style-type: none"> Capture cost comparisons Consideration for those councils without organic bins to develop a business case 	Dec each year	
	1	Investigate regional opportunities for waste streams still going to landfill, e.g. scrap metal, processing of garden organics and wood and timber	Councils	<ul style="list-style-type: none"> Evidence of review Councils to share information at meetings 	Ongoing at meetings	
	1	Investigate opportunities of a second landfill for the region	LCLGA & Councils	<ul style="list-style-type: none"> Prepare a work scope for a "Risk mitigation & Feasibility study" Investigate funding from LGA Research & Development Scheme 	Dec 2022	
Increased resource recovery and local reprocessing	1, 3, 4, 5	Allow for all Councils to investigate: <ul style="list-style-type: none"> purchasing and sharing equipment to recycle plastics and other (e.g. tyres) to road base. 	Council - Naracoorte	<ul style="list-style-type: none"> Councils share learnings Investigate funding from LGA Research & Development Scheme 	Dec 2022	

		<ul style="list-style-type: none"> the purchase of the glass crusher and its application to road base. supporting the development of innovative and viable opportunities to increase resource recovery of priority materials e.g. plastics and organics, paper/cardboard 				
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2	Behaviour Change: Achieve behaviour change that reduces waste generation and increases recovery					
Outcome	Strategic Direction Priority Area	Activity	Lead	KPI	Timing	Budget
Strong relationships built to optimise diversion from landfill	2,5,6	<p>Support education programs that encourage and lead to improved waste and resource recovery.</p> <p>Continue to work with councils, relevant agencies, industry, schools and community on waste and resource recovery education and engagement.</p>	Councils	<ul style="list-style-type: none"> Councils to share information around programmes & campaigns implemented at meetings 	Ongoing at meetings	

3	Regional collaboration: Foster relationships for the aggregation of services through joint procurement to maximise resource recovery and cost effectiveness					
Outcome	Strategic Direction Priority Area	Activity	Lead	KPI	Timing	Budget
An improved reporting system and data capture in place to improve data collection and accurate reporting	2,4	Gather and collate regional waste data from existing sources to understand trends & differences	LCLGA & RWMSC	<ul style="list-style-type: none"> Develop a scope to investigate the implementation of a portal system around the capturing of regional waste data LGA SA Research & Development funding 	Application ready for Feb 2021 LCLGA GM	
Improve regional communication	4,5	Promote information exchange between all councils through the Regional Waste Management Steering Committee	RWMSC	<ul style="list-style-type: none"> Hold at least 4 Regional Waste Management Steering Committee meetings a year 	Meetings to be held every 6 weeks	

4	Market Development: Identify and establish industry relationships to build market opportunities to maximise resource recovery in the region					
Outcome	Strategic Direction Priority Area	Activity	Lead	KPI	Timing	Budget
Increased demand for locally recycled products	4,6	Create a proactive advocacy message for the region	LCLGA & RWMSC	<ul style="list-style-type: none"> Develop a message & model inclusion for Council procurement policies 	Feb 2021	
	4,5	Identify and support regional solutions to manage residual waste, recycling and organics processing	LCLGA & RWMSC	<ul style="list-style-type: none"> Number of investigation or reports completed into the feasibility of regional solutions to manage waste streams, 	ongoing	

Reference Documents

- Limestone Coast Local Government Association Regional Waste Management Strategic Direction 2018-2023
- Limestone Coast Regional Growth Strategy & Action Plan
- Limestone Coast Region Waste & Resource Recovery Infrastructure Plan

7.7 HERITAGE ADVISORY SERVICES

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Moved,

Seconded,

8.1 PRESIDENTS REPORT

Report to be tabled at the Board meeting

8.1.1 AND 8.1.2 LGASA BOARD & SAROC DRAFT MINUTES

LGASA Board and SAROC draft minutes from recent meetings on the following pages

Draft

Draft Minutes of the LGA Board of Directors Meeting held on Thursday 29 July 2021 at 1:00 pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide

1. Welcome, Present & Apologies

The President opened the meeting at 1.00 pm and welcomed members and staff.

The President acknowledged meeting on the land of the traditional owners.

1.1 Present

Mayor Gillian Aldridge OAM	Director
Mayor Claire Boan	Director
Mayor Angela Evans	Director / LGA President
Mayor Peter Matthey OAM	Director (<i>via videoconference</i>)
Mayor David O'Loughlin	Director / Chair of GAROC
Mayor Keith Parkes	Director (<i>via videoconference</i>)
Mayor Sam Telfer	Director / Immediate Past President (<i>via videoconference</i>)
Mayor Erin Thompson	Director
Mayor Erika Vickery OAM	Director / Chair of SAROC

LGA Secretariat:

Lisa Teburea	Acting Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance / Mutual
Nathan Petrus	Executive Director Member Services
Lea Bacon	Acting Executive Director Public Affairs
Darren Hunter	Director Media and Communications
Ashlea Lyall	Executive Assistant (<i>minutes</i>)

1.2 Apologies & Absences

Mayor Clare McLaughlin	Director
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Draft

2. Minutes of Previous Meeting

2.1 Minutes of Meeting held on 21 May 2021 and 10 June 2021

Moved Mayor Vickery seconded Mayor Thompson that the LGA Board of Directors

Carried

2.2 Resolutions and actions from previous meetings

Moved Mayor Aldridge seconded Mayor Parkes that the LGA Board of Directors

Carried

3. LGA Updates

3.1 Report from the LGA President

The President provided a verbal update on the report.

Moved Mayor Vickery seconded Mayor O'Loughlin that the LGA Board of Directors notes the report.

Carried

3.2 Report from the LGA Acting CEO

The Acting CEO provided a verbal update on the report.

Moved Mayor Matthey seconded Mayor Thompson that the LGA Board of Directors notes the report.

Carried

3.3 ALGA Update

The LGA President provided a verbal update on the activities of the ALGA.

4. Reports from Bodies Established Pursuant to the LGA Constitution

4.1 LGA Audit & Risk Committee (refer confidential reports)

4.2 GAROC Committee

GAROC Committee Chairperson, Mayor David O'Loughlin, provided a verbal update on the meeting held 5 July 2021.

Moved Mayor Boan seconded Mayor Vickery that the LGA Board of Directors

Carried

Draft

4.3 SAROC Committee

SAROC Committee Chairperson, Mayor Erika Vickery, provided a verbal update.

Moved Mayor O'Loughlin seconded Mayor Telfer that the LGA Board of Directors notes the draft minutes of the meeting of the SAROC Committee held on 20 May 2021.

Carried

4.4 CEO Advisory Group *(no update)*

4.5 LGASA Mutual *(refer confidential reports)*

4.6 LGA Procurement *(no update)*

4.7 Nominations Committee

Moved Mayor Aldridge seconded Mayor Boan that the LGA Board of Directors notes the report.

Carried

5. Invited Guest Speakers

Bruce Linn, Chair Libraries Board of SA, Geoff Strempe, Director Public Library Services, Ben Footner, President library manager's network and manager Prospect Library (item 8.11)

Neil Howells, Hudson Howells (item 8.17)

6. Proposed Items of Business submitted by Member Councils

Nil

7. Reports for Discussion

7.1 LGA Advocacy Plan 2019-2023 – Annual Review

Moved Mayor Boan seconded Mayor Vickery that the LGA Board of Directors:

1. notes the report on the annual review of the LGA Advocacy Plan 2019-23; and
2. endorses the revised LGA Advocacy Plan 2019-23.

Carried

Draft

7.2 SAPC Inquiry into reform of South Australia's regulatory framework

Moved Mayor O'Loughlin seconded Mayor Thompson that the LGA Board of Directors:

1. notes the report and the attached LGA Submission on the South Australian Productivity Commission's Issues Paper, part of the Inquiry into reform of South Australia's regulatory framework; and
2. authorises the LGA Acting CEO and LGA President to finalise an LGA Submission on the Inquiry's Draft Report.

Carried**7.3 Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021**

Moved Mayor Matthey seconded Mayor Parkes that the LGA Board of Directors:

1.32pm Mayor Thompson left the meeting

1. notes the report on the Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021;
2. adopts the position that the proposed amendment to the Planning, Development and Infrastructure Act 2016 is not the best avenue to address the issue of paid parking within shopping centres; and
3. requests that the LGA President provides a written submission on the Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021 to all parties and crossbench members based on the information contained in the report.

Carried

1.35pm Mayor Thompson returned to the meeting

7.4 Local Government Reform Implementation – Update

Moved Mayor Aldridge Seconded Mayor O'Loughlin that the LGA Board of Directors notes the updates on local government reform implementation as discussed in this report.

Carried**7.5 GAROC and SAROC 2020-21 Annual Reports**

Moved Mayor Vickery Seconded Mayor Telfer that the LGA Board of Directors:

1. notes the 2020-21 GAROC Annual Report; and
2. notes the 2020-21 SAROC Annual Report.

Carried

Draft

7.6 Draft 2021-22 LGA Member Engagement Plan

Moved Mayor Thompson seconded Mayor Matthey that the LGA Board of Directors:

1. Notes this report; and
2. Endorses the Draft 2021-22 LGA Member Engagement Plan

Carried

7.7 Policy Review

Moved Mayor Aldridge Seconded Mayor Thompson that the LGA Board of Directors adopts the following policies:

- Debt Recovery and Write Off Policy
- Records Management Policy

Carried

7.8 Grant Dashboard – Fourth Quarter 2020/21

Moved Mayor Parkes Seconded Mayor Vickery that the LGA Board of Directors notes the Grant Dashboard for the Fourth Quarter 2020-21.

Carried

7.9 4th Quarterly KPI Strategic Report 2020/21

Moved Mayor O'Loughlin Seconded Mayor Aldridge that the LGA Board of Directors notes the report on the performance of the LGA against strategic objectives for the fourth quarter 2020/21.

Carried

1.55pm the meeting adjourned

2.03pm the meeting resumed

8. Confidential Reports

8.1 Grounds for moving into confidence

Moved Mayor Aldridge seconded Mayor Parkes that the LGA Board of Directors resolves to consider the following items in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to these items to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, Bruce Linn, Chair Libraries Board of SA and Geoff

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Strempel, Director Public Library Services (item 8.11) and Neil Howells, Hudson Howells (item 8.17) be excluded from attendance at the meeting:

1. Agenda Item 8.2 - Confidential Previous Minutes;
2. Agenda Item 8.3 - Confidential resolutions and actions
3. Agenda Item 8.4 - LGA Audit and Risk Committee Confidential Update
4. Agenda Item 8.5 - LGASA Mutual Board Confidential Update
5. Agenda Item 8.6 - LGA Annual Business Plan and Budget
6. Agenda Item 8.7 - LGASA Mutual Annual Business Plan and Budget
7. Agenda Item 8.8 - LGASA Mutual Strategic Risk Register Review
8. Agenda Item 8.9 - Re-appointment of Independent Director to LGASA Mutual Pty Ltd
9. Agenda Item 8.10 - CWMS Program
10. Agenda Item 8.11 - Libraries Funding Agreement
11. Agenda Item 8.12 - Councils in Focus – LGA submission to SA Government
12. Agenda Item 8.13 - Regulation of Elected Member Behaviour
13. Agenda Item 8.14 - Review of s.302B of Local Government Act 1999 – LGA Response
14. Agenda Item 8.15 - COVID-19 update – local government support activities
15. Agenda Item 8.16 - PHPA | LGA and Wellbeing SA
16. Agenda Item 8.17 - 2021 Local Government Community Survey and 2021-22 Awareness Campaign
17. Agenda Item 8.18 - LGA ICT Strategic Plan 2021 – 2025
18. Agenda Item 8.19 - Cyber Security Strategy for Local Government Sector
19. Agenda Item 8.20 - Risk Management Update
20. Agenda Item 8.21 - Nominations for the Casual Vacancy on the CEO Advisory Group
21. Agenda Item 8.22 - Nominations to the SA Public Health Council
22. Agenda Item 8.23- Special Local Roads Program – 2021 recommendations

Carried

Draft

8.2 Confidential Minutes of Previous Meetings

Moved Mayor Vickery seconded Mayor Boan that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. confirms the confidential minutes of the meeting of 21 May 2021, 10 June 2021 and 13 July 2021 as true and accurate records of the proceedings held; and
3. having considered Agenda Item 8.2 - *Confidential Minutes of Previous Meetings* in confidence resolves to retain the attachments and discussion in confidence within the parameters of the original resolutions contained within.

Carried

8.3 Confidential Resolutions and Actions from previous meetings

Moved Mayor Telfer seconded Mayor O'Loughlin that the LGA Board of Directors:

2.11pm Mayor Boan left the meeting

2.12pm Mayor Boan returned to the meeting

2.12pm the LGA staff in the meeting (excluding Lisa Teburea, Nathan Petrus, Lea Bacon, Andrew Johnson, Darren Hunter and Ashlea Lyall) left the meeting

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes progress of confidential resolutions resulting from the meeting of 21 May 2021 and outstanding confidential resolutions from earlier meetings including the LGA Executive Committee; and
3. having considered Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings in confidence resolves to retain the report in confidence within the parameters of the original resolutions contained within; and release the resolution.

Carried

2.16pm LGA staff returned to the meeting

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8.4 LGA Audit & Risk Committee Confidential Update

Moved Mayor Telfer seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Chair's update and the confidential minutes of the LGA Audit and Risk Committee meeting held on 2 June 2021; and
3. having considered Agenda Item 8.4 - *LGA Audit and Risk Committee Confidential Update* in confidence resolves to retain the report and attachment in confidence indefinitely.

Carried

8.5 LGASA Mutual Board Confidential Update

8.6 Annual Business Plan and Budget 2021/22

Moved Mayor Parkes seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. adopts the 2021/22 LGA Annual Business Plan;
3. adopts the 2021/22 LGA Budget incorporating an operating surplus of \$5,000 for operating activities and \$133,000 net decrease in reserves from project activities; and
4. having considered Agenda Item 8.6 - *Annual Business Plan and Budget 2021/22* in confidence resolves to release the report, attachments and resolution immediately.

Carried

8.7 LGASA Mutual Business Plan and Budget 2021-22

8.8 LGASA Mutual Strategic Risk Register Review

8.9 Re-appointment of Independent Director to LGASA Mutual Pty Ltd

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8.10 CWMS Program

2.37pm all staff excluding the Acting CEO Lisa Teburea left the meeting

3.22pm staff returned to the meeting

Moved Mayor Telfer seconded Mayor Aldridge that the LGA Board of Directors:

4. appoints Mayor Peter Matthey to Chair the CWMS Management Committee, as per Section 5.4 of the Terms of Reference, and appoints Mayor Erika Vickery as a proxy for the Director Member;
5. endorses the attached CWMS 10-year Program Plan;
6. endorses the following funding recommendations from the CMWS Management Committee meeting, held on 28 June 2021:
 - a. Approval of a funding allocation of \$100,000 to be paid to the District Council of Elliston to undertake a Preliminary Design for the proposed Elliston CWMS
 - b. Approval of subsidy funding of \$3,000,000 to be paid to the District Council of Barunga West for the construction of the Fisherman Bay CWMS
8. having considered Agenda Item 8.10 - CWMS Program in confidence, resolves to retain the report, attachments and resolutions (excluding parts 4, 5 and 6) in confidence until all review processes have been completed on the grounds that they contain information provided to the LGA in confidence.

Carried

3.30pm Neil Howells, Hudson Howells joined the meeting and presented to the Board

3.48pm Neil Howells left the meeting

8.17 2021 Local Government Community Survey and 2021- 22 Local Government Awareness Campaign

Moved Mayor Vickery seconded Mayor Aldridge that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the results of the 2021 Local Government Community Survey Report;
3. receives a presentation on the 2021 Local Government Community Survey from Hudson Howells;
4. endorses the ongoing implementation of the Local Government Awareness Campaign, as outlined in the report; and

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5. having considered Agenda Item 8.17 – *2021 Local Government Community Survey and 2021-2022 Local Government Awareness Campaign* in confidence resolves to release the resolution and retain the report in confidence indefinitely on the grounds that the information relates to the LGA's strategic position.

Carried

8.11 Libraries Funding Agreement

3.50pm Bruce Linn, Chair Libraries Board of SA and Geoff Stempel, Director Public Library Services and Ben Footner, President library manager's network and manager Prospect Library joined the meeting.

3.56pm Mayor Aldridge left the meeting

4.00pm Bruce Linn, Geoff Stempel and Ben Footner left the meeting

8.12 Councils in Focus - LGA Submission to South Australian Government

4.30pm Mayor Parkes left the meeting

8.13 Regulation of Elected Member Behaviour

Moved Mayor Vickery seconded Mayor Telfer that the LGA Board of Directors

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. approves the draft Behavioural Standards contained in Attachment 1 as the basis for advocacy with the State Government and authorises the Secretariat to engage in 'best endeavours' negotiations with the State Government to obtain approved Behavioural Standards consistent with sector objectives;
3. authorises the distribution of the draft model Behavioural Support Policy and the draft model Behavioural Management Policy for consultation with member councils;
4. notes the paper prepared by Wendy Campana on the proposed operations of the Behaviour Standards Panel and authorises its distribution to member councils as the basis of consultation with the sector;
5. directs the Secretariat to write to the Minister, recommending remuneration levels for members of the Panel, as set out in this document; and

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6. having considered Agenda Item 8.13 – *Regulation of Elected Member Behaviour* in confidence resolves to:
 - 6.1 circulate the attachments as the basis for consultation with member councils; and
 - 6.2 retain the Report in confidence indefinitely on the grounds that this relates to the preparation of the LGA's advocacy positions.

Carried**8.14 Review of section 302B of *Local Government Act 1999* – LGA Response****8.15 COVID-19 update - local government support activities***4.45pm Mayor Boan left the meeting**4.47pm Mayor Boan returned to the meeting***8.16 PHPA | LGA and Wellbeing SA****8.18 LGA ICT Strategic Plan 2021-2025****8.19 Local Government Cyber Security Strategy****8.20 Risk Management Treatment Plans****8.21 CEO Advisory Group – nominations for casual vacancy**

Moved Mayor Thompson seconded Mayor Boan that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report;
3. appoints Tony Harrison, City of Marion to the CEO Advisory Group until the expiry of the current term in November 2023;
4. having considered Agenda item 8.21 – *CEO Advisory Group – nominations for casual vacancy* in confidence resolves to release the report, resolution and attachments (with the exception of CVs and documents containing

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personal information) immediately, and retain attachments containing CVs and personal information in confidence indefinitely on the grounds that they relate to personal affairs.

Carried**8.22 SA Public Health Council Nominations**

Moved Mayor O'Loughlin seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Nominations Committee of the LGA Board of Directors has considered the nominations received for the SA Public Health Council;
3. based on the recommendations of the Nominations Committee, forwards the following four nominees to the Minister for Health for the appointment of one person to the SA Public Health Council for a three year term; being (in alphabetical order):
 - a. Cr Helen Donovan
 - b. Mr Adam Filipi
 - c. Cr Susan Lonie
 - d. Cr Sue Whittington
4. having considered agenda item 8.22 – *SA Public Health Council Nominations* in confidence resolves to release the report and resolution immediately and retains the attachment to the report indefinitely on the grounds that this relates to personal affairs information.

Carried**8.23 Special Local Roads Program – 2021 Recommendations**

Moved Mayor Matthey seconded Mayor Thompson that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report on the Special Local Roads Program;
3. endorses the recommendations of the Local Government Transport Advisory Panel for the 2021-22 Special Local Roads Program;

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4. requests that the endorsed recommendations be forwarded to the SA Local Government Grants Commission and Federal Minister for Transport for approval and subsequent announcement of successful funding allocations;
5. requests that the LGA Secretariat contact the Regional LGAs and relevant metropolitan council CEOs to update them on the recommendations of the LGA Board of Directors;
6. notes the update on the Special Local Roads Program governance review;
7. having considered Agenda Item 8.23 Special Local Roads Program – 2021 Recommendations in confidence resolves to retain the report and attachment in confidence until such time that the Federal Minister for Transport has formally approved the recommended funding allocations.

Carried**9. Late Reports**

Nil.

10. Questions With / Without Notice

Nil.

11. Any Other Business

Nil.

12. Calendar of upcoming Key Dates

GAROC Committee – 6 September 2021

SAROC Committee – 23 September 2021

CEO Advisory Group – 5 August 2021

Audit & Risk Committee – 6 September 2021

Roads & Works – 6 - 8 October 2021

AGM - 28 – 29 October 2021

13. Next Meeting

The next meeting of the LGA Board of Directors will be held on Thursday 23 September 2021 at 1.00pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

Draft

14. Close

The meeting was declared closed at 5.04pm.

Minutes confirmed

.....

Chairperson signature

Date

Draft

Draft Minutes of the South Australian Regional Organisation of Councils (SAROC) Committee meeting held at 10:00am on 29 July 2021 in the Boardrooms at Local Government House, 148 Frome Street, Adelaide and online (zoom).

1. Welcome, Present & Apologies

The Chairperson opened the meeting at 10:00am and welcomed members and staff.

1.1 Present

SAROC Committee

Mayor Travis Barber	Member <i>(via zoom)</i>
Mayor Brett Benbow	Member <i>(via zoom)</i>
Mayor Dave Burgess	Member <i>(via zoom)</i>
Mayor Peter Hunt	Member <i>(via zoom)</i>
Mayor Moira Jenkins	Member <i>(via zoom)</i>
Mayor Peter Matthey* OAM	Member <i>(via zoom)</i>
Mayor Bill O'Brien	Member <i>(via zoom)</i>
Mayor Keith Parkes*	Member <i>(via zoom)</i>
Mayor Richard Sage	Member
Mayor Sam Telfer*	Member / Immediate Past President <i>(via zoom)</i>
Mayor Erika Vickery* OAM	Member / Chair

* LGA Board Director

Regional Executive Officers

Peter Scott	Eyre Peninsula LGA <i>(via zoom)</i>
Simon Millcock	Legatus Group
Tony Wright	Limestone Coast LGA <i>(via zoom)</i>
Tim Smythe	Murraylands & Riverland LGA <i>(via zoom)</i>
Leonie Boothby	Spencer Gulf Cities LGA

Draft

LGA Secretariat

Lisa Teburea	Acting Chief Executive Officer
Nathan Petrus	Executive Director, Member Services
Lea Bacon	Acting Executive Director, Public Affairs
Stephen Smith	Planning Reform Partner
Thomas Caunce	Acting Director, Policy
Katherine Russell	Manager Policy Projects
Brianna McGee	Senior Policy Officer
Melissa Dahmen	Executive Assistant (minutes)

1.2 Apologies and Absences

Graeme Martin, Southern & Hills LGA

Mayor Clare McLaughlin*, Member

2. Standing Items**2.1 Minutes of Meeting**

Moved Mayor Sage Seconded Mayor Hunt that the SAROC Committee confirms the minutes of its meeting held 20 May 2021 as a true and accurate record of the proceedings held.

Carried**2.2 Resolutions and Actions**

Moved Mayor Parkes Seconded Mayor Jenkins that the SAROC Committee notes progress with resolutions resulting from the meeting of 20 May 2021 and outstanding resolutions from earlier meetings.

Carried**2.3 Finance Update (Verbal)**

Moved Mayor Barber Seconded Mayor Burgess that the SAROC Committee noted the verbal update provided to the committee.

Carried

Draft

3. Invited Guest Speakers

10:10am – Mayor O'Brien joined the meeting

Hon Rob Kerin, RDSA Chair

3.1 Regional Development Update

Moved Mayor Burgess Seconded Mayor Telfer that the SAROC Committee notes the report and the attached Regional Development South Australia (RDSA) "Growing Our Regional Workforce" Review Summary Document.

Carried

4. Regional LGA Updates

4.1 Regional Executive Officers Communique

Moved Mayor Matthey Seconded Mayor Barber that the SAROC Committee notes the Regional Executive Officers Communique.

Carried

4.2 Regional LGA Updates

Moved Mayor O'Brien Seconded Mayor Burgess that the SAROC Committee notes the attached updates provided by the Executive Officers of each Regional Local Government Association.

Carried

5. Proposed Items of Business Submitted by Member Councils

Nil

6. Reports for Discussion

6.1 Regional Housing Consultancy Brief

Moved Mayor Jenkins Seconded Mayor Sage that the SAROC Committee:

1. notes the report and the attached Regional Housing consultancy brief; and
2. endorses the use of the Regional Housing consultancy brief to tender for a consultant to produce a Policy Toolkit resource for regional councils encountering residential supply constraints, which features both policy tools designed to assist individual councils and an advocacy agenda for SAROC to pursue on behalf of regional councils.

Carried

Draft

6.2 Planning Update

Moved Mayor Sage Seconded Mayor Telfer that the SAROC Committee notes the Planning Update Report.

Carried

6.3 Regional Circular Economy, Waste, Recycling and Resource Recovery

Moved Mayor Matthey Seconded Mayor Hunt that the SAROC Committee:

1. notes the report;
2. notes the SAROC Regional Waste Pathways forum report; and
3. endorses the LGA Secretariat to progress, utilising the funds provided by SAROC under its annual business plan, the development of:
 - a) updated waste model documents and advice; and
 - b) advice on governance arrangements for jointly owned subsidiaries/infrastructure.

Carried

6.4 Management of Little Corellas

Moved Mayor Parkes Seconded Mayor Sage that the SAROC Committee:

1. notes the outcomes of the 'SAROC Little Corellas habitat interventions – EOI process' and the projects to be undertaken by Roxby Downs Council and The Rural City of Murray Bridge;
2. requests that SAROC receives a report following completion of the two projects, including the updated 'Local Government Little Corella Issues Paper';
3. notes an underspend of \$8,250 to be returned to SAROC's reserves to be reallocated to future projects or initiatives within the 2021-22 Annual Business Plan; and
4. requests that the SAROC Chair writes to the Minister for Environment and Water and Landscapes SA to provide details of the two projects being supported by the SAROC Little Corellas habitat interventions initiative and highlighting the benefits for a coordinated statewide little corellas management strategy.

Carried

Draft

6.5 Water Policy Update

Moved Mayor Parkes Seconded Mayor Jenkins that the SAROC Committee:

1. notes the information contained in this report; and
2. approves the process for consultation with member councils to develop a policy position to support future advocacy regarding a national water policy.

Carried

6.6 SAROC Annual Business Plan 2020-21 – 4th Quarter Update

Moved Mayor Sage Seconded Mayor Jenkins that the SAROC Committee notes the report and the SAROC Annual Business Plan 2020-21 fourth quarter update.

Carried

6.7 SAROC 2020-21 Annual Report

Moved Mayor Matthey Seconded Mayor Telfer that the SAROC Committee:

1. endorses the 2020-21 SAROC Annual Report; and
2. provides a copy of the 2020-21 SAROC Annual Report to the LGA Board of Directors for noting in accordance with the SAROC Terms of Reference.

Carried

6.8 SAROC Communications Plan Review

Moved Mayor Jenkins Seconded Mayor Matthey that the SAROC Committee notes the report and information provided to facilitate a discussion to review the SAROC Communications Plan 2020-23.

Carried

7. Confidential Reports

Nil

8. Late Reports

Nil

9. Any Other Business

Nil

Draft

10. Next Meeting

The next meeting of the SAROC Committee will be held on Thursday 23 September 2021 at 10:00am in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

11. Close

The meeting was declared closed at 12:05pm.

Minutes confirmed

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Chairperson signature

Date

8.3 EXECUTIVE OFFICER REPORT

BACKGROUND

The end of the financial year has been a busy period as we wrap up the current business plan and begin implementing the new plan.

The continued Covid border restrictions have created challenges for parts of our program that include cross border elements, as well as, requiring projects to be agile as restrictions impact their delivery such as restrictions on gym etc.

Previous investments in gym training videos and social media for tourism operators continue to be effective with the content being sought after by other Academy's.

Fortunately, the learnings from 2020 have meant we have adapted quickly and with relative ease to the recent Covid-19 lockdown and restrictions.

SAPOL called the ZEST at the start of the last SA lockdown, and this continues to be an efficient and effective way to communicate during emergencies at a local level.

The Cross Border Commissioner continues to engage strongly and effectively, most recently holding a cross border stakeholder session with SA and Vic representatives on Covid-19 lockdowns.

The key activities during the last two months include:

- Mayors and CEO's weekly meetings
- Engagement and presentations as required on the 2021/22 Business Plan
- Covid related meetings and forums, including Cross Border Forums
- Ac.Care Director meetings
- Submission preparation on the SA Government Water Security Statement
- Presentation at the KESAB Waste Forum
- Review of Heritage Tender and tender evaluation meetings
- Meetings Liz McKinnon on the LCLGA involvement as a stakeholder with the Forestry Hub
- Red Meat Cluster Meeting
- Meeting Round Wood Solutions following my KESAB presentation
- Green Triangle Freight Action Plan zoom meeting
- Engagement with the consultant from LGASA on the review of the Regional Capacity Building Funding
- Introductory meeting with new CEO City of Mount Gambier
- Meetings Joint Planning Board
- Assisted Peter Scott deliver the Eyre Peninsula LGA Strategic Workshop
- Chaired LCLGA Tourism Management Group Meeting
- Hosted regional Executive Officers meeting in Mount Gambier, this included a tour of BioGro
- End of year financial and audit
- Developing Annual Report
- Meeting with the Hon. Troy Bell, MP Mount Gambier
- Meeting Meg Bell on how to progress their Leadership Project
- Meeting AsiaAustralis on regional projects
- Meeting DEW on Coastal Projects
- SAROC meeting via zoom
- Meeting RDALC
- Child Safety Training (2x zoom sessions)

The focus for the next period:

- Implementing the business plan, including
 - Destination Development
 - Leadership
 - Waste MRF
 - Roads – developing regional capability
- Clarifying our position on Joint Planning Boards
- Improving LCLGA systems and policies
- Finalising a shared capability agreement
- Advocacy
- Finalising the Heritage Tender

8.4 DESTINATION DEVELOPMENT PROGRAM

OBJECTIVES

The objectives of developing the Destination Development Program are gaining stability, despite uncertainty in the market due to internal border closures. The objectives are:

- Short-Term Objective: Finalise funding model that determines the Implementation Plan for the Destination Tourism & Marketing Plan, including establishing a holistic visitor economy reference group.
- Medium-Term Objective: Maintain industry support and access to funding opportunities as the sector emerges from CoVid19.
- Longer-Term Objective: Deliver the Destination Tourism & Marketing Plan.

DESTINATION DEVELOPMENT STRATEGY

A detailed Gantt Chart / Work Plan was presented to the LCLGA Tourism Management Group, providing the impetus to move forward some work in the first quarter of the financial year. This includes progressing the establishment of a Limestone Coast Visitor Economy Strategy Group (working title) with the LCLGA Tourism Management Group providing strategic oversight during the initial stages.

In addition, the LCLGA Tourism Management Group agreed to review the 2015 Limestone Coast Regional Trails Masterplan to bring into account work to date, planned works and priority trails from each council.

Work has commenced on the development of a data collection matrix from the Visitor Information Centres with the aim of producing consistent data from across the region that can be layered with other data sources. Further to this, the LC Visitor Servicing Network has met virtually to discuss potential joint projects to collaborate on visitor collateral and look for region-wide efficiencies.

PROGRAM HIGHLIGHTS

- Limestone Coast Tourism Industry Closed Facebook Group membership is now at 438 members and continuing dialogue around the impact of lockdown(s) on businesses. We have also used this platform to inform businesses about the funding programs/grants that have been made available from both state & federal governments.
- The Limestone Coast was successful in securing funding for 7 events with the SA Regional Events Fund. This is the largest number of events funded in our region from this program. There were no unsuccessful events. Round 2 of the program is now open, closing on 30 September 2021. Further information <https://tourism.sa.gov.au/support/regional-event-fund>
- Our regional brand story continues across our social media channels, reaching a total of 127,300 people in June & 110,878 people in July – noting a reduction in the number of posts per week across both Instagram & Facebook. Our online community continues to grow, 8,401, with engagement levels still well above industry benchmarks.
- Unfortunately, our joint cross-border project (Adelaide Caravan & Camping Show) has been cancelled due to CoVid. We are continuing to investigate other opportunities and will work on these in the coming months in the lead up to summer.

- Our new official Limestone Coast Destination website is live www.visitlimestonecoast.com.au. This has been a 6-month project, acknowledging the support and assistance provided by the LC Visitor Servicing Network. This website has sophisticated analytics built into the back end to enable us to track visitation and linger times and therefore evolve the site to remain relevant to our target audience.
- The Limestone Coast has entered into an agreement with Tourism Australia for a nationwide project called National Experience Content Initiative (NECI) – Australia's most comprehensive national marketing asset production project. This project has been designed to position Australia & the Limestone coast in a robust, contemporary & relevant way to the post-CoVid High-Value Traveler. While there is no financial commitment required from the Limestone Coast, we acknowledge the financial support from SATC to bring this project to our region, together with Tourism Australia.

The region will have full access to the digital files once produced, including raw files.

Project YTD Profit & Loss.

	Actual YTD	Budget FY	Variance
Income		\$304,000	
Expenditure		\$304,000	
Net		\$0	
Expected Carry Over		\$0	

Project Risks

Risk	Probability	Consequence	Control
CoVid19 Pandemic 'Emergency – Public Health, Bushfires, Drought)	High	High International and domestic border closure affecting Melbourne to Adelaide Touring, combined expenditure impact is valued at \$155M. High Consumer confidence to book ahead.	Build flexibility in activities that can be re-allocated. Currently re-directing regional promotion and activity to domestic, increasing digital activity to reach targeted audiences. Support industry to access funding and recover through business capability and capacity.
Fragmentation	High High	High Duplication of messages and inefficient use of limited resources. High Multiple organisations approaching state and federal government, advocating for tourism sector.	Digital campaign that has 'user-friendly' overarching theme that can be used at micro-local level or destination level to keep messaging consistent. LCLGA to play a leadership role and create stakeholder connections to create 'one voice'
Resources	Medium	High Lack of alignment of internal tourism resources could create duplication and inefficiencies. Medium 1 x FTE for the Regional Tourism Program, being spread across multiple tasks and locations impacts industry and stakeholder connectedness and communication	Established a Limestone Coast Visitor Servicing Network (via Zoom) to improve communication and information sharing. Closed Facebook Group established to create a communication and connection platform.
Strategic Support	Low	Low Attendance and participation at Tourism Management Group meetings reduces and strategic insight and contribution is low.	Low Ensure Tourism Management Group Meetings are timely, relevant, and succinct. Terms of Reference are in place.

8.5 STARCLUB AND REGIONAL SPORTS ACADEMY

OBJECTIVES - STARCLUB

To ensure clubs in the region:

- comply with State and Federal Legislation
- are financially stable through prudent self-management and have access to appropriate funding
- maintain and build on membership, players and volunteers within the club.
- can access training and education opportunities for Clubs, Members and Associations
- are supported to secure grants and funding

OBJECTIVES – SPORTS ACADEMY

The objectives of the Sports Academy are to:

- identify regional talent
- educate and develop youth in the region
- provide pathways to State and National representation
- develop the skills of regional coaches

KEY HIGHLIGHTS – STARCLUB

- The ORSR Infrastructure Grant Funding Round is currently open (closing 18th August). The STARCLUB Field Officer is working with a number of clubs across the region to support them with their applications.

To fund the State Sport and Recreation Infrastructure Plan, the Government has committed \$35 million towards the Community Recreation and Sports Facilities Program and Grassroots Facilities Program.

- Community Recreation and Sports Facilities Program (CRSFP). Has the objective to provide access to funding to develop sustainable, functional, inclusive and fit-for-purpose active recreation and sports facilities that meet the current and future needs of the South Australian community.
- Grassroots Facilities Program (GFP). The objective of the GFP is to increase sport participation and improve gender equality to support healthier, happier and safer communities. GFP will assist eligible organisations in developing infrastructure that directly impacts sports participation through the rational development of good quality, well-designed facilities.
- Regional and Districts Facilities Program (RDFP). The RDFP aims to create regionally significant sport and active recreation precincts (sport and active recreation hubs) that meet the current and future needs of the South Australian community.
- All programs support the objectives of the governments “Game On” strategy:

Getting South Australia moving seeks to create environments and opportunities to build a more active SA. The Game focuses on the quality and accessibility of public open spaces, reducing costs associated with participating in sport and recreation.

- The STARCLUB Field Officer continues to work with many clubs across the region on grant submissions, strategic planning, coach and volunteer education and governance requirements for Sporting Bodies.

KEY HIGHLIGHTS – SPORTS ACADEMY

- The Academy is proud to have had a former member, Brooke Tonon, drafted by the Crows in the 2021 AFLW Draft. We wish Brooke all the best in the upcoming season and are extremely proud of what she has achieved. We are working with Brooke and her family to involve her in our 2022 Induction evening as a guest speaker.
- The Academy Cycling Program has been included in a new training program by the South Australian Sports Institute (SASI). It means that SASI Coaches will have access to our athlete's training and competition results and output of power and speed data generated on the bikes. This is a huge bonus for our program as our athletes will also be provided programs and be scouted by SASI Coaches on a regular basis.
- The Academy is currently working towards nominations being open at the end of September for our 5th year. The Government has provided funding for a further 12 months.

A review is currently taking place on the LC Academy by the Government within a broader post-Olympics review of SA strategies for elite programs.

- All of the Academy State Sporting Organisation partners have committed the program again for 2022. With an increased focus on providing more focused coaching and athletic training support strategy. This approach will support our athletes achieve higher goals and upskill our regional coaches.
- Our Academy athletes are doing amazing things in their chosen sport. I encourage members to look at the Academies Facebook page to see some of these outstanding achievements.
<https://www.facebook.com/LCRSA>

Figure 1: Year To Date Project P&L

	Actual YTD	Budget FY	Variance
Income		\$221,500	
Expenditure		\$241,099	
Net		-\$19,599	
Expected Carry Over		\$0	

Project Risks

Risk	Probability	Consequence	Control
Funding loss	M	H	Programs would dissolve
Access to facilities	L	H	Maintain strong relationships with councils and facility management
Delivering programs to young adults and pre-teen children	M	H	Ensure child safe policies and procedures are adhered to
Program grows too quickly beyond staffing levels leading to program standard disintegration	H	H	Control the rate of expansion, seek to increase resources and manage program demand.

8.6 LIMESTONE COAST LEADERSHIP PROGRAM REPORT

OBJECTIVES

The objective of the Leadership Program is to mobilise regional community leaders across the Limestone Coast.

The program is in its third year of delivery. By the 16th of September 2021, it will have graduated 45 community individuals who represent a diverse cohort of our demographics, have an understanding of regional issues, and who can foster stronger connections and local networks.

Total 45 participants geographics – 19 - CCMG, 7 - NLC, 1 - RDC, 2 - KDC, 4 - DCG, 3 - WRC, 9 - TDC

Through seed funding from the BBRF in 2019, and with financial commitment across the region, this has provided the opportunity to run the program for three years.

Beyond 2021 the funding and sustainability of the program is dependent on grants and sponsorships provided by business, industry associations, community, government, and philanthropic organisations.

We have had great support from the LCLGA, local councils, business, industry associations and community members over the three programs.

Financial Breakdown of 2021 Limestone Coast Leadership Program (LCLP)

- 27% - Local Government Funding - Councils: \$19,500 and LCLGA: \$10,000 = \$29,500
- 73% - External Funding: Sponsorships (Business/Community) \$58,500 and
- Participant Contributions \$23,500 = \$82,000

KEY ISSUES

Sponsorship and financial support for the ongoing sustainability of the program remains a priority.

- A fourth-year of delivery cannot be determined without securing approx. \$120,000 prior to Sept 2021
- Should LCLGA decide not to host the program, another host will need to be secured

LCLP steering committee are volunteers who assist in overseeing the program, with the only paid position being the project officer who is employed one day per week to manage all aspects of the program deliverables.. One day per week is not sufficient to continue to deliver the program, providing program and participant support and program change requirements in addition to the time commitment required to source and secure funding.

2022 has lost the investment of several key contributors due to funding declines or business changes.

The current funding drive being undertaken by the LCLP Steering Committee has secured for 2022 and beyond

- Limestone Coast Landscape Board – 3-year commitment
- Tatiara District Council – 3-year commitment

Awaiting commitments from:

- District Council of Grant
- SADA
- SA Cattle Industry Fund
- Peter and Louise Stock

Totalling approx. \$58,000 + gst

There are applications for another \$15,000 awaiting decisions.

This represents a minimum shortfall of approx. \$20,000 - \$30,000 to commit to delivering the program in 2022.

Figure 1: Year To Date Project P&L

	Actual YTD	Budget FY	Variance
Income		\$40,000	
Expenditure		\$50,043	
Net		-\$10,043	
Expected Carry Over		\$0	

8.7 SUBSTANCE MISUSE LIMESTONE COAST

OBJECTIVES

- Build community awareness of addiction issues
- Provide training for frontline community service workforce and families
- Supporting secondary schools to imbed evidence-based alcohol and other drug education into the curriculum
- Community and stakeholder engagement
- Establishing community partnerships to reduce isolation in the region
- Consult with Western Region Alcohol and Drug Service (WRAD)
- Establish an active and diverse Board representing community interests to build the development of infrastructure incorporating a community-based model to address alcohol and other drug issues
- Establishment of a legal entity, website, and facilities for Board

KEY HIGHLIGHTS

- SMLC Board meetings have focussed on:
 - Preparing and re-scheduling the provision of training and education for families and frontline professionals.
 - Designing and planning the facilitation of a regional summit with keynote speakers for local Agencies to highlight our regional needs and gaps.
- Provided a submission to the Legislative Council of South Australia, Select Committee on the privatisation of public services in South Australia.
- Promotion of Stepping Stones therapeutic course for families in regional media. Stepping Stones is Family Drug Support's award-winning 4-day course for families who are supporting someone with a drug and or alcohol problem. The course is free to families and is part of our ongoing commitment to supporting our community.
- The impact of COVID-19 survey infographic with the key findings is now on SMLC's website.

The complete survey and accompanying media release have been shared by request from state-wide services and research agencies with Flinders University Public Health Department and Drug & Alcohol Services South Australia Policy and Strategy Department.

- Key survey highlights include:
 - Alcohol use increase by up to 25%
 - Increased reports of domestic and family violence
 - Increased reports of severity of domestic and family violence
 - An increase in methamphetamine and GHB use
 - A 25% mental health presentation increase
 - A 25% increase in financial counselling services
 - Privacy and security concerns through Zoom and online applications were experienced by professionals
 - 67% of agencies considering altering client contact models into the future
 - Regional outreach programs to smaller centres were affected
 - The lack of public transport within the Limestone Coast was highlighted.

- SMLC LinkedIn posts have highlighted the key findings in the Covid-19 pandemic survey of local agencies. Other posts have focused on promoting the Family Drug Support award-winning Stepping Stones therapeutic course coming to the Limestone Coast as part of our commitment to supporting our community. These are free workshops for families who are supporting a family member with drug or alcohol issues.
- Ongoing planning with the Reykjavik University Planet Youth Team and the Alcohol and Drug Foundation in progressing the 2021 Planet Youth school survey in Term 3 for every secondary Limestone Coast school.
- Engaging with Limestone Coast Councils to support the implementation of Planet Youth in their council area and the opportunities for action the Planet Youth model brings. This includes supporting the clear and concise health promotion messaging regarding young people and alcohol use, the importance of sleep and supervising young people during leisure time.
- Planet Youth dissemination and Climate Schools promotion to Kingston Area School Governing Council.
- SMLC regularly meets with the following Networks:
 - Alcohol and Drug Foundation Community Advisory Committee - Chair
 - Limestone Coast Drug Action Team
 - Alcohol & Drug Foundation LDAT
 - South Australia Network of Drug and Alcohol Services
 - Planet Youth South Australia
 - Millicent Social Issues
 - Naracoorte Network Services Group
 - Limestone Coast Service Round Table
 - Naracoorte Suicide Prevention Network
 - Family Violence Action Group
 - Mt Gambier Suicide Prevention Network
 - Community Services Aboriginal Focus Network

SMLC			
	Actual YTD	Budget FY	Difference
Income	\$74,180	\$173,000	\$98,820
Expenditure	\$74,180	\$171,000	\$96,820
Net	\$0	\$2,000	
Expected carry over unexpended funds are held in project liabilities			

Figure 1: Project Expenditure

PROJECT RISKS

Description	Probability (L/M/H)	Consequence (L/M/H)	Treatment
Schools are time-poor and not able to commit investing time to implement a 'new to them' evidence-based alcohol & drug education program	Medium	High	Continue conversations with schools, Governing Councils & Education Departments. Showcase engaged schools in local media and networking opportunities.
Families have low interest or are embarrassed and ashamed, resulting in not attending or asking about targeted education, resources, help and information sessions	Medium	High	Target communication plan to general community and agencies working with families, with a view to attracting families Communication plan to include multiple media platforms Communication plan to highlight the importance of correct use of language by media
Funding ends after three (3) years	Medium	High	Evaluate activities. Increase Project Profile. Continue communication with Government funding bodies.
Covid-19	High	High	Increase communication via online platforms, print and radio media.

Figure 2: Project Key Risks

8.8 LCLGA PROGRAMS

OBJECTIVES

Deliver the following programs:

- Regional Growth Strategy / Limestone Coast Economic Development Group
- Regional Roads / Special Local Roads Program & Regional Transport Plan review
- Regional Waste / Material Recovery Facility modelling
- Regional Health & Wellbeing Plan
- Shared Capability / Roads & Waste & Resource Sharing
- Heritage Advisory Service

KEY HIGHLIGHTS

- A SLRP & Transport Plan workshop is currently being planned and scheduled for September 2021 to provide training for relevant Council staff new to the Special Local Roads Program process.
- We are still progressing the review of the Limestone Coast Economic Development Group & Regional Growth Strategy reporting mechanisms in collaboration with the RDALC.
- We continue to progress the business case of a regional MRF in the Limestone Coast. The LC Regional Waste Management Steering Committee met on the 28th July 2021 to discuss and agree on the next stages of the project.
- The LC Regional Waste Management Steering Committee have reviewed and amended their Work Plan for 2021-2025. A separate report is attached
- The LCLGA coordinated a meeting of the Limestone Coast Red Meat Strategy Group on 23rd June 2021.
- The LCLGA received tender applications for the 'Provision of heritage services to the Limestone Coast LGA'. The working party has reviewed all the applications and provided feedback and advice to the LCLGA. A cost analysis and matrix was prepared to support the decision-making process. A separate report is circulated in confidence
- The LCLGA coordinated a meeting of the Limestone Coast Economic Development Group on 29th June 2021. Minutes are attached
- Preparation of the Annual Report has commenced and will be available for endorsement at the October 2021 LCLGA Board meeting.

Figure 1: Year To Date Profit and Loss

	Actual YTD	Budget FY	Variance
Income		\$63,600	
Expenditure		\$115,000	
Net		-\$85,463	
Expected Carry Over		\$0	

Note the recovery of salary and overheads for programs is covered under Administration and the only costs in the current business plan are specific spends for consultants and external contractors.

Figure 2: Project Risks

Risk	Probability	Consequence	Control
Competing priorities, especially given unplanned work, such as Submissions	Low	Medium	Engagement with EO to confirm priorities and trade-offs
Availability of EO to support and assist due to competing priorities	Low	Medium	Schedule regular briefing updates
Lack of redundancy amongst LCLGA	Medium	High	Establish Work Plans
Lack of allocated and secure funding sources to deliver some projects	Medium	Medium	Seek and secure funding and income
1 x .6FTE on multiple programs	Medium	High	Steering Committees to support Staff
Availability of Council staff on Committees	Low	Low	Terms of References and Work Plans developed

9.0 LCLGA SUB-COMMITTEE MINUTES

- 9.1 Limestone Coast Economic Development Group Minutes
- 9.2 Limestone Coast Red Meat Cluster
- 9.3 LCLGA Tourism Management Group

As attached.

LIMESTONE COAST ECONOMIC DEVELOPMENT GROUP MEETING

1. Present

Erika Vickery	Naracoorte Lucindale Council
Anne Champness	Tatiara District Council
Graham Excell	Tatiara District Council
Tony Wright	LCLGA
Trevor Smart	Naracoorte Lucindale Council
David Hill	DFEEST
Peta Crewe	PIRSA
David Wheaton	RDA LC
Michaela Bell	LCLGA
Shane Maddocks	AC Care
Steve Chapple	RDA LC

2. Apologies

Richard Sage	Grant District Council
Emma Clay	Wattle Range Council
Roger Babolka	Wattle Range Council
Nat Traeger	Kingston District Council
Biddie Shearing	LC LGA
James Holyman	Robe
Tim Coote	City Mount Gambier
Liz McKinnon	GTFIH
Elise Gordon	AusIndustry

3. Confirmation of the Minutes

Confirmation of the Minutes of the LCEDG meeting held 30th March 2021 at the Naracoorte Town Hall

MOVED: Graham Excel

SECOND: Peta Crewe

(CARRIED)

4. Matters arising from the Minutes.

Nil

5. Update Regional Development Australia- Growing our Regional Workforce review

(David W & Steve C)

The Growing our Regional Workforce Review summary was provided as an Attachment with the Agenda. The report includes an analysis of the opportunities and barriers to filling current job vacancies and meeting identified needed skills. One of the key outcomes of the Report are the five key recommendations:

- Increase housing supply.
- Create employment readiness pathways.
- Regional based workforce resources
- Increase business HR capacity & capability.
- Reform migration

Steve Chapple, spoke to the group about the Regional Workforce Coordination Program, a program established to deal with workforce issues arising from Covid 19 and seasonal workforce issues.

Presentation attached.

6. Presentation

Shane Maddocks (CEO, AC Care)

- Currently 280 children supported in foster & residential care by AC Care, with 2 houses in Mount Gambier and Murray Bridge to help support.

- Funding from the federal government is only guaranteed for another 2 years.
- Desperately need more properties both from the private & public sector to cope with the demand for social housing. Often families & children are having to move out of their communities to find rentals, which is not ideal.
- Require increased support and funding for financial counselling.
- Seeking LC LGA support to advocate for an increase in the current job seeker rate & greater expenditure on property maintenance and supply of housing in the Limestone Coast.

7. Update - meeting with Minister for Housing & Homelessness, Social & Community Housing (Trevor & Anne)

Trevor & Anne provided an update on their meeting with the Hon Michael Sukkar MP and outlined possible solutions around infrastructure issues in the region, including housing. A broader proposal will need to be provided back to the Minister.

8. Discussion, update & review of Scorecard (Tony & Michaela)

Further and deeper discussion is required around emerging issues with a meeting proposed to further discuss. An invitation to participate in the discussion will be sent before the next scheduled LCEDG meeting.

9. Any other Business

10. Next Meeting

TBC, September 2021

MINUTES

23rd June 2021
3:00pm – 5:00pm
Struan House, Naracoorte



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION LIMESTONE COAST RED MEAT CLUSTER STRATEGY GROUP MEETING

1. Present

Peta Crewe	PIRSA
Meg Bell (zoom)	MFMG
Peter Stock (Chair)	Producer
Nick Tarca	Rabobank
Sean Miller	University Adelaide
Jack Langberg	Producer
Tony Wright	LCLGA
Kirby Shearing	Soul Projects
Michaela Bell	LCLGA
Bryan Hunt	Rabobank
Robyn Terry	PIRSA
Richard Harvey	PPHS

2. Apologies

Trevor Smart	Naracoorte Lucindale Council
Graham Clothier	Producer

3. Confirmation of the Minutes

Confirmation of the Minutes of the LCRMC meeting held 3rd September 2020 at Struan House

4. Matters arising from the Minutes.

Nil

5. Scorecard update

Jack Langberg gave a presentation to the group on the economic status of the Meat industry in South Australia and the Limestone Coast. For a copy of the presentation please contact Jack

6. Naracoorte Advisory Group/Integrity Systems Livestock Marketing Campaign

- Investigating a promotional program around integrity.
- Promo campaign at sale yards
- Signage and resources available.
- Invite those involved to next meeting to discuss further.

7. Providence discussions

Kirby Shearing gave a presentation to the group on Providence and the importance of being able to recognize produce from the Limestone Coast, which is particularly difficult to do with red meat. For a copy of the presentation please contact Kirby

8. Limestone Coast Brand Activation Video

(Michaela Bell)

<https://www.youtube.com/watch?v=yZjOjGHdPk>

9. Around the table

(All)

Kirby

- Opened a new business on Wehl Street North in Mount Gambier specializing in coffee and takeaway food.
- Looking to activate a new business and brand within the next 6 months.

Peta

- Shortfall in season workers
- Has taken on a new role as the Workforce Coordinator, which looks at how many jobs are in the regions and how to target those outside of the region to fill.
- Currently between 400-400 available jobs in the LC region (that aware of through advertisements)

Tony

- Current LCLGA priorities are waste, housing & tourism.

Bryan & Nick

- Official welcome to Nick. Nick has a farm & livestock background, and recently commenced with Rabobank 2 months ago.
- Rabobank is experiencing steady growth and recently appointed 3 new managers and is the largest branch in Australia.
- Current challenges – cost of lamb, low interest rate & high property prices.
- Succession planning is now integral and of significant importance to farming businesses for the future.

Robyn

- Currently investigating 23 different technologies and management practices
- Hosting a small Field Day on Friday, on site
- Investigating delivering a Field Day in spring 2021
- Advanced Ag2021 Ag Tech showcase is being held in Adelaide, Friday 23rd July.

Richard

- Supply and demand issues
- Shortage of workers

Sean

- Concern over current prices of land & livestock, with high livestock & low interest rates.
- Advanced Livestock & Technology program – measures carcass through imaging. Industry is understanding yield in lamb more.
- Many processors operating understaffed, due to lack of housing and workers. O/S clients facing similar constraints.

Meg

- New EO appointed with Grassland Society.
- 2021 GSSA Annual Conference – 28th July – 18th August (online)

10. Next Meeting

Wednesday September 8th, 2021. 2:00pm – 4:00pm

Rabobank, Mount Gambier



Notes for Limestone Coast Local Government Tourism Management Group, ZOOM, Monday 5th July 3pm – 4:30pm

MEETING OPENED 3:05pm

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Jayne Miller
Wattle Range Council	Emma Clay
District Council of Robe	Camille Lehmann
Tatiara District Council	Anne Champness – via Zoom
District Council of Grant	Darryl Whicker
Kingston District Council	Nat Traeger
LCLGA	Tony Wright Biddie Shearing

Apologies: Timothy Coote – City of Mount Gambier

2.0 Terms of Reference (TOR)

The current TOR for the LCLGA Tourism Management Group were tabled for discussion.

It was agreed for the existing group to re-shape the TOR for the LCLGA Tourism Management to oversee and guide the development of a new Limestone Coast Visitor Economy Strategy Group.

ACTION: TOR to be amended, presented to the next LCLGA Tourism Management Group Meeting.

3.0 Destination Tourism & Marketing Plan

Biddie tabled a report – see attached.

ACTION: Biddie to create a matrix for minimum level data collection from the Visitor Information Centres.

ACTION: The Regional Trails Masterplan to be reviewed & refreshed. Biddie to develop a matrix of council trail priorities, report back to the LCLGA Tourism Management Group.

Darryl Whicker left the meeting.

4.0 Caravan & Camping Show – Adelaide August 2021

Limestone Coast has initiated a direct-to-consumer project as a first step in cross-border collaboration around tourism. Together with Great Ocean Road Tourism, Glenelg Shire Council, Southern Grampians Shire Council and Wimmera Mallee Tourism we have registered a booth at the Adelaide Caravan & Camping Show to be held in August 2021. The aim is to present Self-Drive itineraries under a Melbourne to Adelaide theme with each sub-region/area displaying their own specific collateral. This



is a cost-effective way of having a presence while building cross-border knowledge of our unique experiences and local tourism products from those attending.
An invitation has been circulated to council for representation at the event at each council's expense.

5.0 Other Business

- 5.1 Regional Events Funding Program – Update**
- 5.2 Great State Voucher – Update**
- 5.3 Tourism Australia National Content Experience Initiative – Update**
- 5.4 Workforce Issues – SATC & Deloitte Survey**
- 5.5 Reports for Noting:**
 - 5.5.1 Opportunities for the Visitor Economy**
 - 5.5.2 Deloitte & Tourism Australia – Value of Tourism Whitepaper**
 - 5.5.3 SA Heritage Tourism Strategy**

Biddie provided verbal updates to the above and provided a link with reports for information.

6.0 Around the Region

6.1 Robe

Spendmapp Data revealed an \$8-9M spend in April 2021, noting December 2020 was \$9M and April 2019 was \$5.7M.

Robe experienced several cancellations due to the Victorian Border closure, however, school holidays forward bookings ok.

6.2 Wattle Rage

Rail Trail to connect Penola to Coonawarra 22kms tender being finalized. Will need to loop into what other councils are doing.

VIC visitation statistics indicate an increase on 2019 figures in both Penola & Beachport, not Millicent.

School holidays Program has activated the Millicent VIC amongst other public spaces.

6.3 Tatiara

Establishing an Economic Development Committee to oversee the Economic Development & Tourism Strategy.

The caravan park cabins on schedule to be completed by August 2021.

6.4 Kingston

The RV Park sold the most tickets in May 2021 (2 nights for \$10 increased to 3 nights). Believe advertising with Flow FM has helped with this increase.

Cabin nights have increased in the Caravan Park. Tender released for the 2 new inclusive all access cabins at the Caravan Park.

Working on the maritime infrastructure and story for the boardwalk entrance, and adjacent area of the RV Park.

Investigating another wall-art at the Butcher Shop.

Information Bay has been redesigned in the local branding. There will be an electric vehicle charging station at the Information Bay, plus one at the RV Park.

Beacon Project is tentative, pending the success of the BBRF application.



6.5 Naracoorte Lucindale

Successfully secured funding from SATC Events for the joint application for the Tour of the Great South Coast. (Naracoorte, DC Grant & City of Mount Gambier).

7.0 Next Meeting

7.1 Proposed for Monday 9th August 2021.

ACTION: Biddie to circulate doodle poll to finalize date & time.

https://doodle.com/poll/iqefs6t35xa6c9d5?utm_source=poll&utm_medium=link

MEETING CLOSED 4:07pm



10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 LC Heritage Advisory Services - Annual Report

10.2 RDALC May - June Report

10.3 RDALC Pipeline Summary Report April-June

30/06/2021

Mr Tony Wright
Executive Officer SELGA
Mount Gambier
SA 5290

Dear Tony,

Re: Limestone Coast Heritage Adviser Services – Annual Report

Habitable Places' agreement with the Limestone Coast Local Government Association for the Limestone Coast Heritage Advisory Service requires an annual report. The objectives of the heritage service are to:

- Assist heritage building owners and Councils across the region to care for heritage places by providing accessible and responsive professional heritage architectural advice.
- Assess the heritage impact of development affecting heritage places.
- Promote local awareness and responsibility for the care of heritage places.
- Provide a single point of contact for State Heritage owners.

Monthly visits to the region spread over three days enabled timely site consultations with applicants, tradespersons, owners and council officers. Assessment reports, State heritage responses and phone consultations are provided between visits.

We have reviewed our monthly reports and the services delivered from July 2020 to the end of May 2021 (eleven months). We attended at all Councils in accordance with the agreed program with the exception of the November visit cancelled due to Covid-19 restrictions and replaced where possible by phone consultations. Between July 2020 and May 2021 inclusive were 10 visits to the region and 50 visits to Councils in the Limestone Coast region.



During these visits the Limestone Coast heritage adviser worked closely with Council officers. Free on-site heritage consultations were provided to 112 building owners and / or caretakers. In total, office and site consultation and assessments were provided in relation to 175 local heritage and 141 state heritage matters over this period as detailed in the monthly heritage adviser reports.

Consultations included advice to owners of properties adjacent to heritage listed places to protect the heritage character of neighbouring properties. We have explained council's heritage policies to property owners looking to develop and/or restore their properties.

The majority of development application assessments eg for, land divisions, infill buildings, extensions, adaptations, restorations, conservation, fencing and solar panels involved properties in the City of Mount Gambier and Robe. Wherever possible pre-lodgement on-site heritage consultations were arranged to ensure an efficient process for the applicant and the council. Design guidelines were discussed with applicants proposing new infill dwellings adjacent heritage properties or in heritage overlays.

The heritage adviser consulted with the NTSA regarding care and repair of National Trust owned properties and with Council officers for Council owned heritage places.

The services provided from 1 July 2020 to 31 May 2021 included:



Figure 1 Buckingham Church maintenance advice



Figure 2 Wrattenbully Shearers Quarters adaptive reuse advice

Tatiara Council

There has been steady demand for heritage consultations from residential and community local heritage owners, State heritage owners and from Council.

Heritage consultations included:

- Wirrega Council Chambers
- Mundulla Hotel
- Bordertown Grandstand
- Hawke House
- Carew Park
- Buckingham Uniting Church

Naracoorte Lucindale

Heritage is promoted through Council's Local Heritage Restoration Fund. The Heritage Adviser assessed applications on behalf of Council and provided advice to applicants.

Heritage consultations included:

- Wrattenbully Shearers Quarters
- Wombeena Station
- Kincaig Hotel and
- Rivoli Theatre.



Figure 3 Cooke Cottage advice on State heritage fund application

Kingston

There was a small but steady demand for Heritage Advisory Service.

Heritage consultations included:

- Kingston Museum
- Kingston Post Office
- Cooke House, Kingston
- Buffs Hall
- Naracoorte Anglican Church
- Kingston Community Hospital
- Crown Inn.

Robe

Robe has the most State heritage places. Most of the old town has a heritage area overlay.

High demand continued for heritage consultations due to the number of listed places and heritage overlays, the steady number of development applications / referrals to the service.

Heritage advice included:

- Robe Institute
- Robe Kindergarten
- New Shop in Victoria street
- Ormerod Cottage
- Former Uniting Church
- Former Police Stables
- Customs House and
- Caledonian Hotel.



Figure 4 Former Uniting Church advice on additions



Figure 5 Beachport Museum advice to Council

Wattle Range.

Monthly visits have included heritage places in Beachport, Penola and Millicent, a mixture of Council, residential and commercial heritage places.

Heritage services included:

- Wynns Coonawarra,
- Beachport Museum
- Warner Pavilion, Penola Showgrounds
- Former NAB, Penola
- Former Penola Police House
- Glencoe Woolshed
- Gammon and Wilson Cottages, Petticoat Lane
- Kangaroo Inn Hotel Ruins
- Yallum Park
- St Mary's Church, Penola and
- Millicent Police Stables.



Figure 6 Port MacDonnell Memorial

DC Grant

There were a small number of heritage consultations. These included:

- Dingley Dell Cottage
- Port MacDonnell
Foreshore RSL Memorial
signage & Memorial
Trees and
- Mt Schank State Heritage
overlay new dwelling and
cottage restoration.



Figure 7 Centenary Tower fire services

City of Mt Gambier

Mt Gambier has the most local heritage places and areas. Monthly visits are generally fully booked, with many private residential heritage owners seeking heritage advice and approvals.

Council is the largest owner of heritage places and areas – 26 in all. Heritage Advisory Services included:

Crater Lakes State Heritage Area

- Interpretive Signage
- Woody Weed Removal
- Variable Message Board
- Peace Shelter, Botanic Pk
- Centenary Tower
- Arthur Memorial,
Sugarloaf



Figure 8 Mt Gambier Railway Station re-roofing



Council community and tourist facilities including

- Blue Lake Golf Club
- Showgrounds Grandstand
- Vansittart Park
- Blue Lake Tourist Park swimming pool shelter
- Vansittart Park
- Umpherston Cave
- Railway Lands
- Riddoch Gallery
- Cave Gardens
- Frew Park

Multiple development application assessments for private and commercial development applications for State Local and Heritage Area overlay properties.

Councils own and care for more State and local heritage places than any other landowners in the Limestone Coast. As a practicing Heritage Architect, I have assisted Council officers with strategic heritage advice as well as practical technical advice on building repair and maintenance, streetscapes, reserves and cemeteries. The demand for heritage consultations and advice has been met, with site appointments being provided on the next visit to the region.

The services delivered to Councils during the reporting period for 2020/21 significantly exceeded the hours scheduled in the agreement. On average site and office consultations required 29.4 hours per month compared with the budgeted 24.8 hours per month, ie an additional 4.6 hrs per month consulting time. There were a higher number of office activities such as responses to development applications for state and local heritage properties and phone consultations with private building owners and council officers.

The Heritage Advisory Service on-site consultations required an average of 12 hours travel and 1077 kilometres per trip for heritage consultations for local and state heritage listed properties in city, township and rural settings.

The new Planning and Development Code involved a major changes to heritage controls and assessment. Approximately six percent of heritage adviser on-site consultations involved liaison with local council officers to implementation the new system. The Heritage Adviser identified and followed up on SAAPA mapping discrepancies for properties in Robe, Penola and Mt Gambier. As part of our Continuing Professional Development as a Registered Architect I participated in Plan SA's session 'Receive and Respond to Internal Referrals' for referral partners and council staff. It demonstraed the new

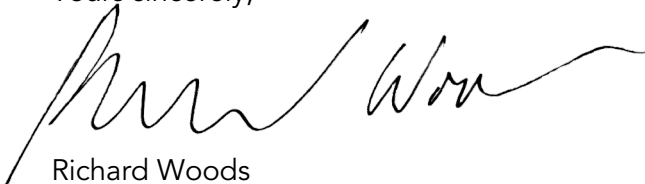


process of responding to referrals, viewing documents and adding conditions and notes. An informal review of the Heritage Advisory Service was conducted with you and local council officers.

I would like to thank you, the Limestone Coast Local Government Association and its Council members and officers and the Limestone Coast community for their ongoing respect and support for heritage conservation across the region. The Limestone Coast's heritage provides an attractive lifestyle for locals and destination for tourists.

If you require any more information please do not hesitate to contact me on 0417 827 118.

Yours sincerely,



Richard Woods



RDALC REPORT TO LCLGA

MAY - JUNE 2021

ABOUT US

Regional Development Australia Limestone Coast (RDALC) has evolved into the area’s key regional development agency, focusing on the success and growth of businesses in the Limestone Coast. We do this by supporting and mentoring businesses in a way that maximises opportunities, reduces costs and builds economic resilience.

RDALC provides a free one-on-one business support service for business owners. We help with starting and operating a business, including business plan development and review, licensing and registration, recruitment (including connection to job seekers and accessing the skilled migration program), and information on (and referral to) State and Federal Government programs and grants. We also assist with developing marketing and communications strategies, and help operators further their online presence. This includes facilitating the delivery of the Government’s Australian Small Business Advisory Services (ASBAS) workshops on a variety of digital topics.

RDALC also provides tailored support for businesses and organisations across our region that are seeking private investment as well as funding through grants. We provide economic impact analysis reports for applications, assist with the development of Information Memorandums and Investment Prospectus and assist with framing grant applications.



SMALL BUSINESS SUPPORT

From 1 May to 30 June 2021, **41** businesses accessed Regional Development Australia Limestone Coast’s small business support and capacity building. A further **15** businesses were supported in their applications for investment (grants and funding).

In addition, **4** not-for-profit organisations and **2** SA Government departments accessed RDALC's funding and/or business support services within this period and **1** local council was assisted with a project.

THE BIG PICTURE

From 1 July 2020 to 30 June 2021, RDALC has provided small business support, capacity building opportunities and grants and funding support to a total of 354 businesses/ organisations.

354
BUSINESSES
SUPPORTED

REGIONAL WORK SA

RDALC is delivering the Regional Work SA project in partnership with the State Government, connecting job seekers to employment opportunities across our region.

From February to June this year, our Regional Workforce Team visited in-person with 271 individual businesses/organisations across the Limestone Coast to discuss workforce issues. The team engaged with a further 155 businesses by email or phone conversations regarding the Regional Work SA program.

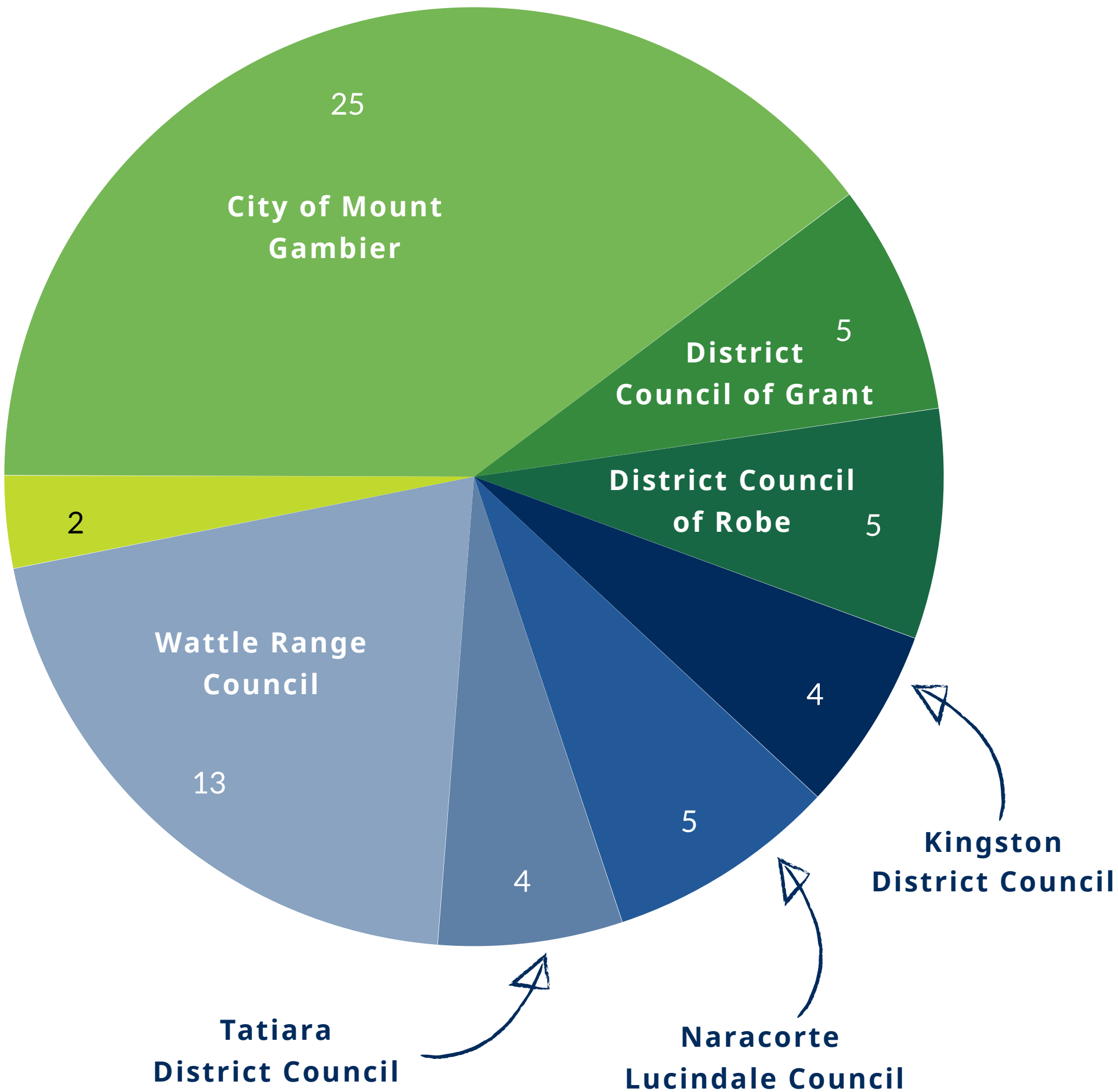
There were 2,372 jobs advertised during this period, and a further 514 jobs available, that were unadvertised for various reasons.



LOCATION OF BUSINESSES RECEIVING RDALC SUPPORT

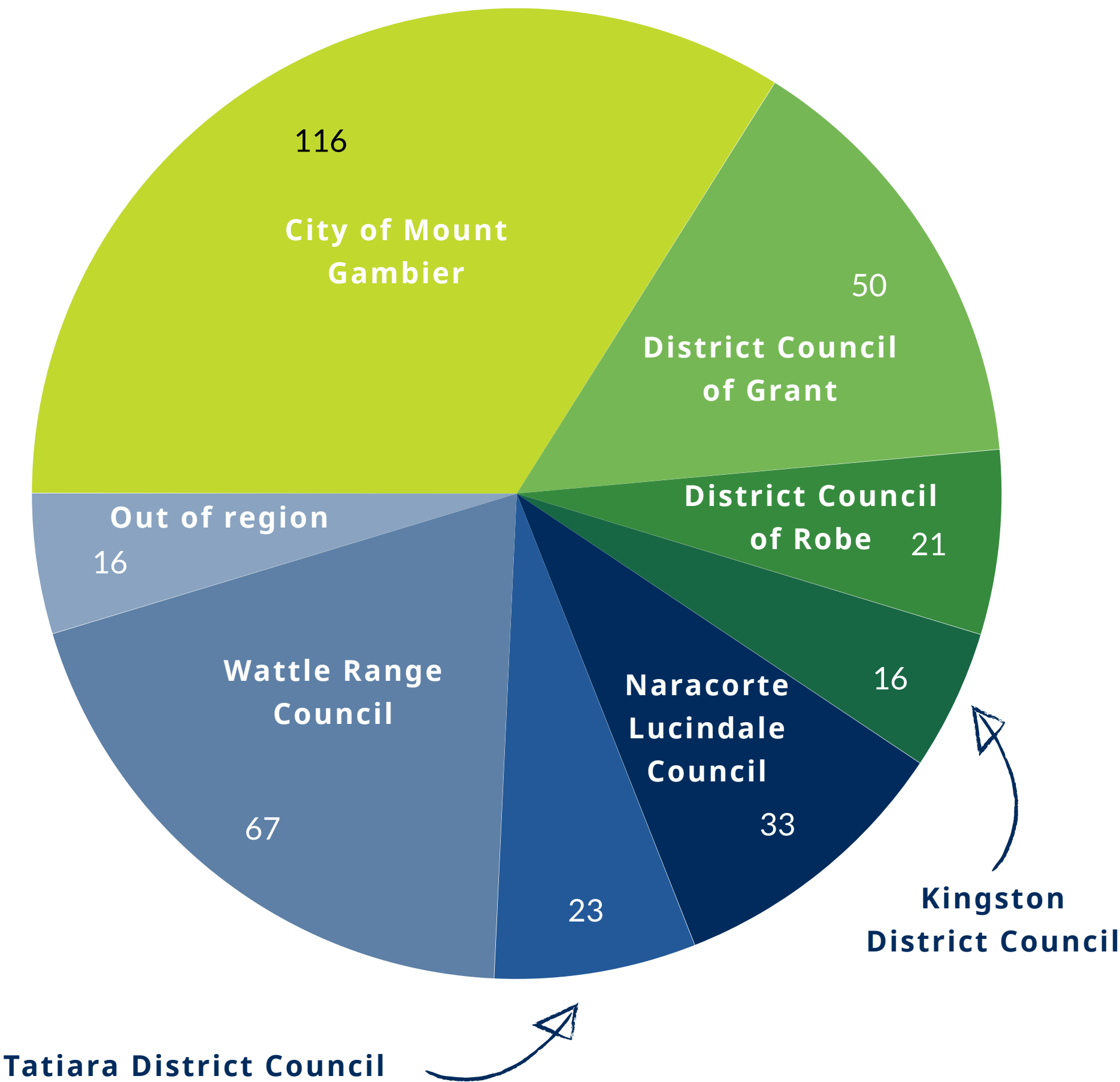
MAY - JUNE 2021

- City of Mount Gambier (39.68%)
- District Council of Grant (7.94%)
- District Council of Robe (7.94%)
- Kingston District Council (6.35%)
- Naracoorte Lucindale Council (7.94%)
- Tatiara District Council (6.35%)
- Wattle Range Council (20.63%)
- Outside Limestone Coast (3.17%)



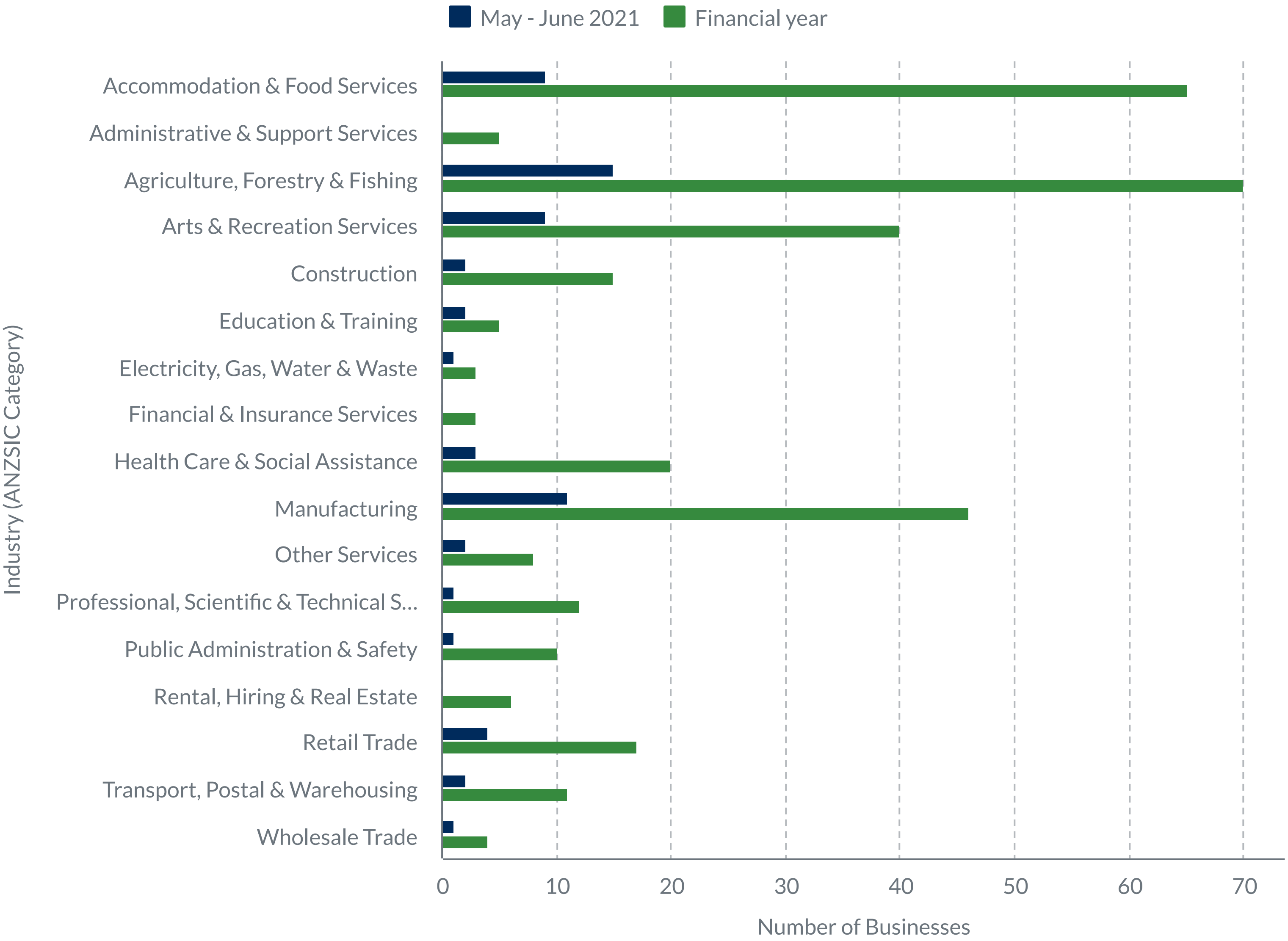
FINANCIAL YEAR 2020-2021

- City of Mount Gambier (33.92%)
- District Council of Grant (14.62%)
- District Council of Robe (6.14%)
- Kingston District Council (4.68%)
- Naracoorte Lucindale Council (9.65%)
- Tatiara District Council (6.73%)
- Wattle Range Council (19.59%)
- Outside Limestone Coast (4.68%)

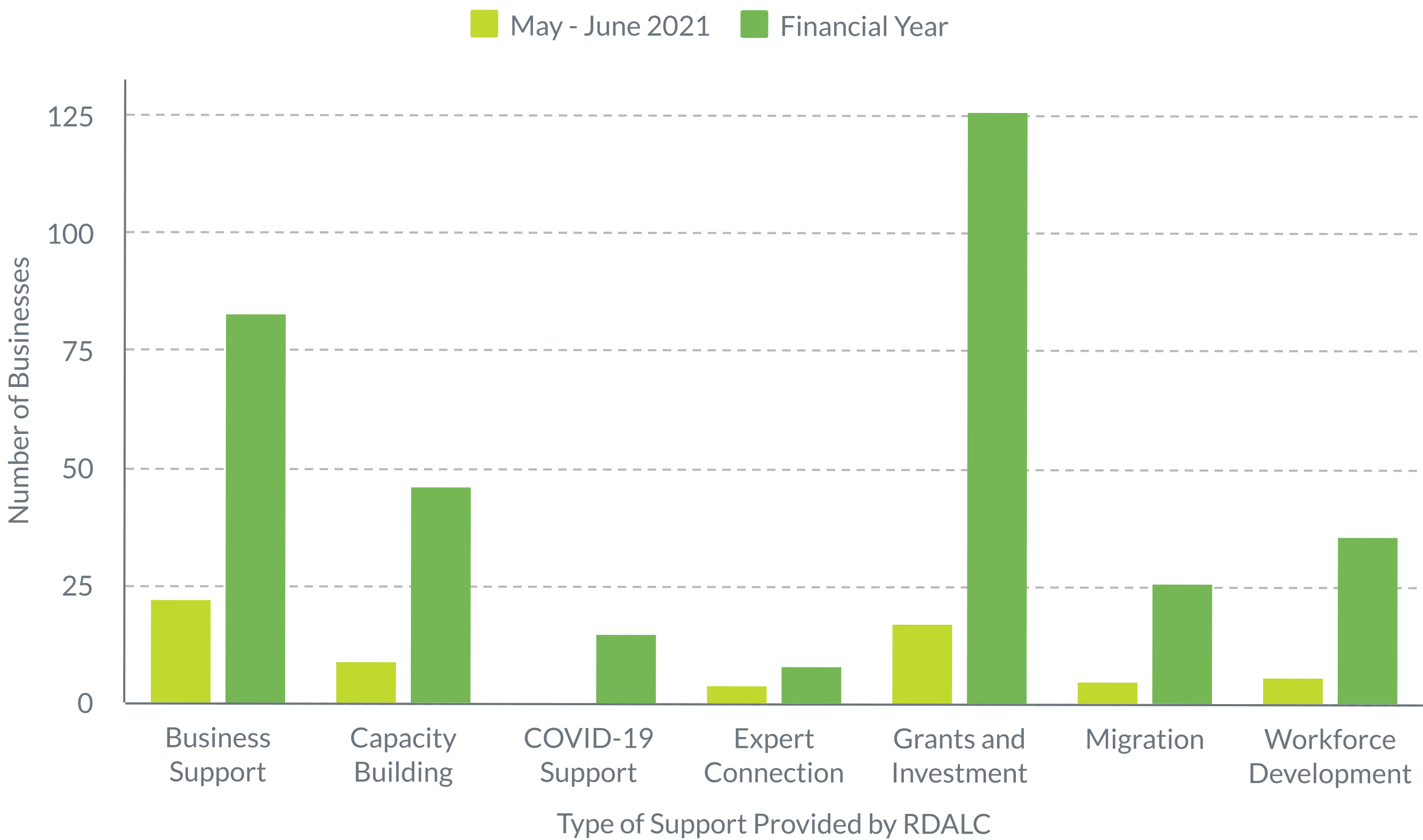




INDUSTRY RECEIVING RDALC SUPPORT



TYPE OF SUPPORT PROVIDED



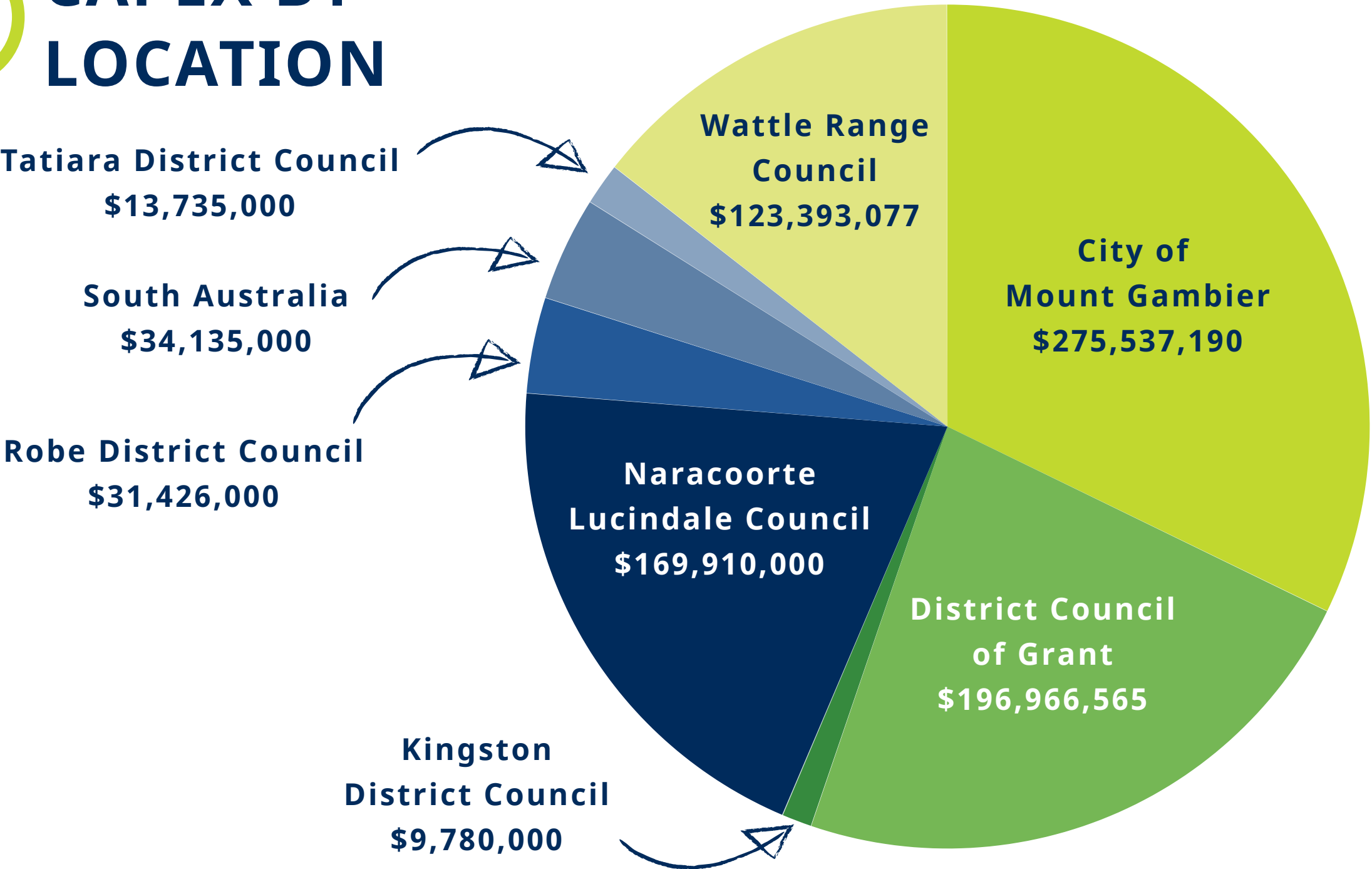
PIPELINE REPORT SUMMARY

APRIL - JUNE 2021

Regional Development Australia
Limestone Coast

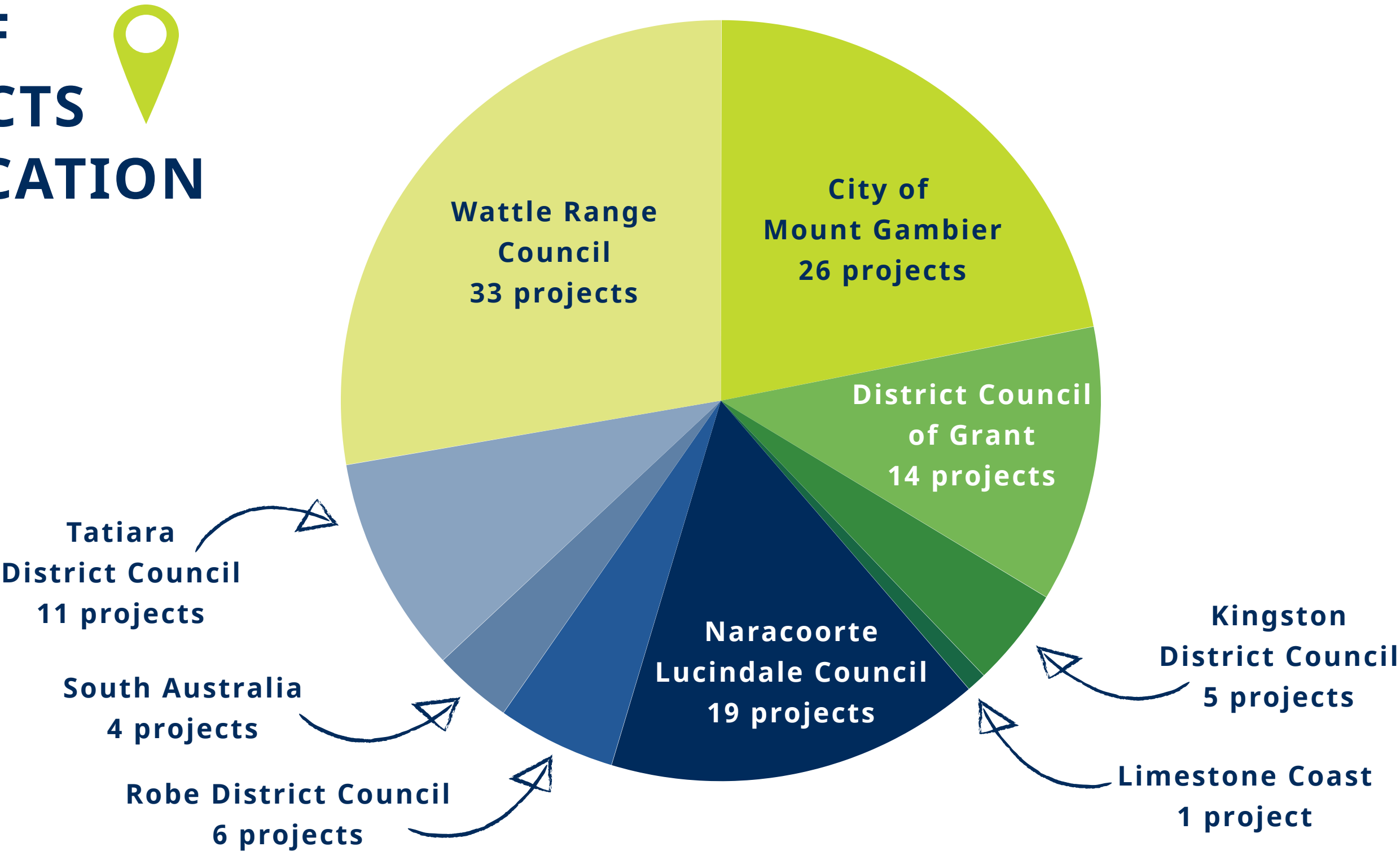
*This document is confidential and is for internal use only. It may not be reproduced without permission.
The Pipeline Report tracks regional investment that RDALC is aware of. It is intended to give a snapshot and is not an exhaustive list.
The projects listed here are the property of councils or businesses and some have the involvement and/or support of RDALC.*

CAPEX BY LOCATION

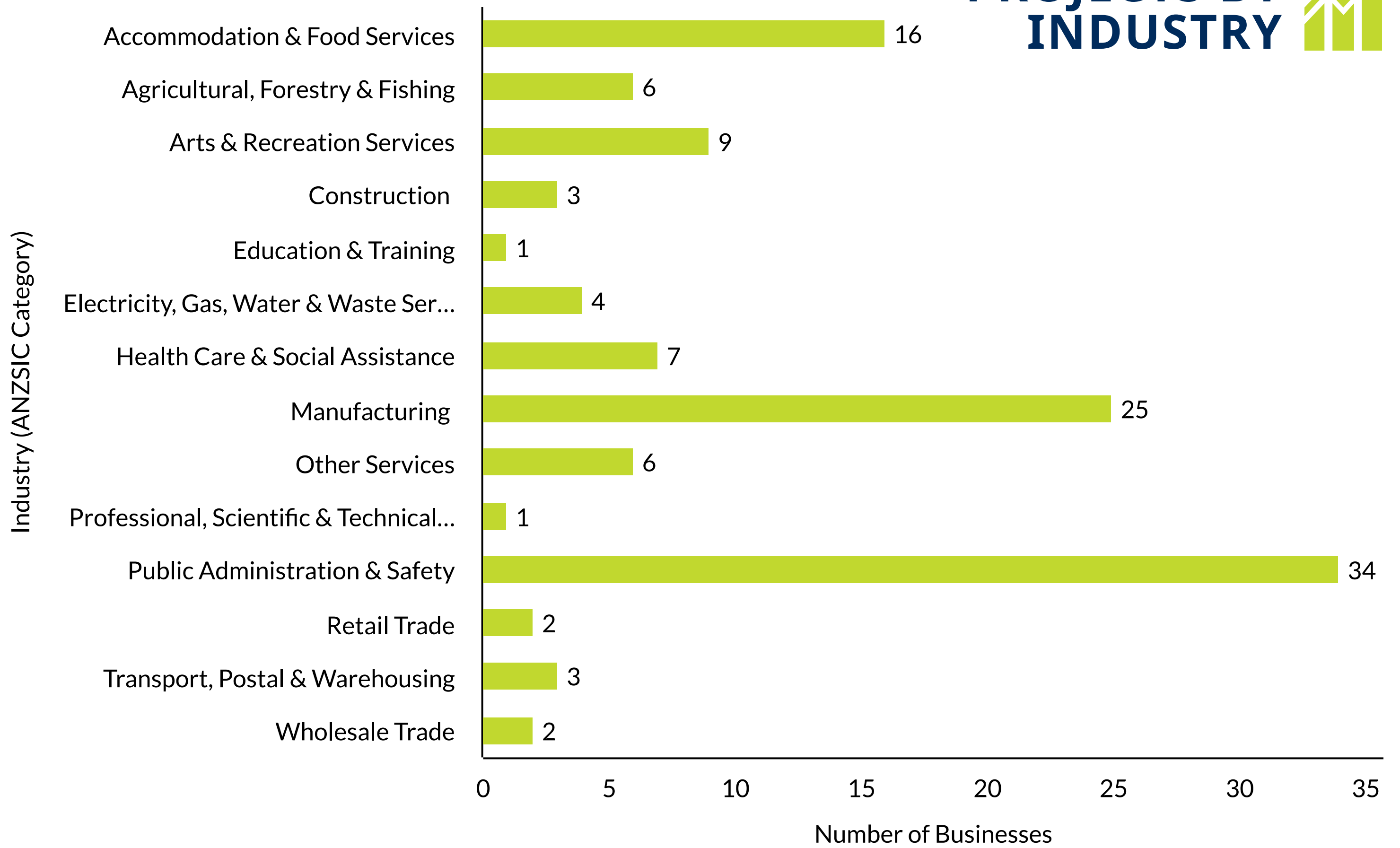


\$ 855 MILLION INVESTED IN **119 ACTIVE PROJECTS**

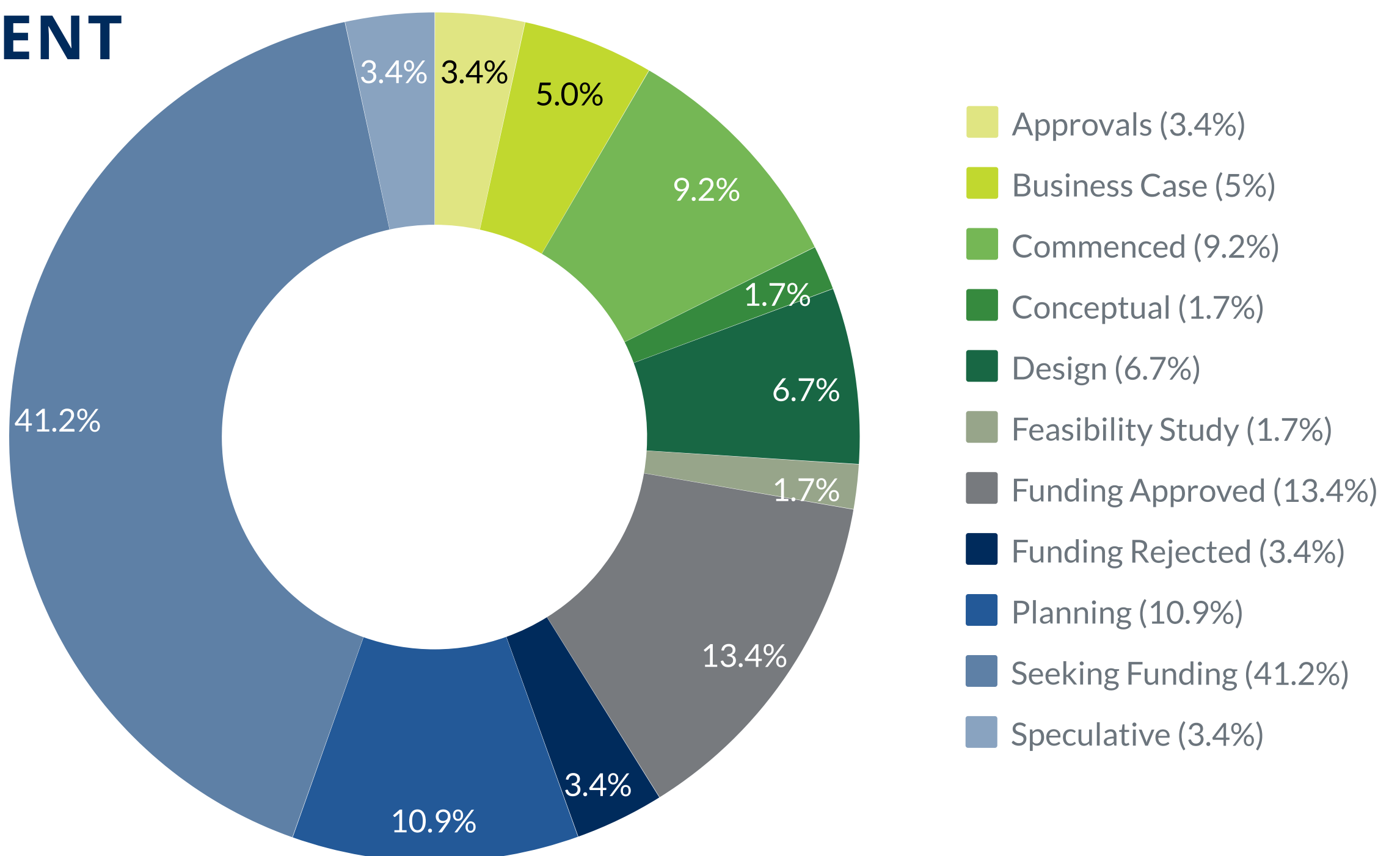
NO. OF PROJECTS BY LOCATION



PROJECTS BY INDUSTRY



STAGE OF DEVELOPMENT



11.0 OTHER BUSINESS

- 11.1 City of Mount Gambier – Proposed Item of Business to be presented to SAROC for consideration at the next LGASA Ordinary meeting - regional Homelessness (and Housing Affordability)

As attached.

From: [Michael McCarthy](#)
To: lgasa@lga.sa.gov.au
Cc: [Tony Wright](#); [Sarah Philpott](#); [Mayor Martin](#)
Subject: LGA SAROC Annual General Meeting October 2021 - Proposed Item of Business - City of Mount Gambier
Date: Thursday, 5 August 2021 4:27:56 PM
Attachments: [image001.png](#)
[AR21_49155 LGA SAROC Annual General Meeting October 2021 - Proposed Item of Business.pdf](#)

Hi

Please find attached a proposed item of business the City of Mount Gambier would like presented to an upcoming SAROC meeting, for consideration and support in forwarding this matter to the October 2021 LGA AGM.

It would be appreciated if an acknowledgement of receipt could please be provided, as well as updates on the status of this item as it is considered by SAROC (and the LGA)

Please do not hesitate to contact the undersigned if you have any queries or seek further information relating to this item/matter.

Kind Regards

Michael McCarthy

Manager Governance and Property

Civic Centre 10 Watson Terrace Mount Gambier

D 08 8721 2576 / T 08 8721 2555

PO Box 56 Mount Gambier SA 5290

www.mountgambier.sa.gov.au



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LGA General Meeting – Proposed Item of Business

Council Name	City of Mount Gambier
The body the item is being referred to	SAROC
Subject of the proposed item of business	Regional Homelessness (and Housing Affordability)
Proposed motion for the General Meeting	<p>That the Annual General Meeting requests the LGA to:</p> <p>Write to the Prime Minister The Hon Scott Morrison MP, The Hon Michael Sukkar MP, Minister for Homelessness, Social and Community Housing, the Premier of South Australia, The Hon Steven Marshall MP, the Hon Michelle Lensink MLC, Minister for Human Services advocating for increased funding to expand the stock of social and community housing in regional South Australia, with copies sent to regional Federal and State Members of Parliament.</p>
Supporting information <i>Provide a summary of the issue(s), relevant background information, description of the impact on the sector and evidence that this is an item of strategic importance to local government.</i>	<p>This matter is concerned with the social issue of homelessness as well as economic development issues as they relate to regional housing affordability/availability.</p> <p>These issues are not considered unique to Mount Gambier or the Limestone Coast region, but to other regional areas in South Australia and nationally, and impacting our most vulnerable community members.</p> <p>Limited regional data is available on homelessness and housing affordability issues, with South Australian data being primarily focused on the Adelaide/Metropolitan area with only passing reference to regional areas.</p> <p>This Motion seeks to increase awareness and action to address these issues.</p> <p>See attached/following pages for a broader summation of supporting information.</p>
LGA Policy Manual <i>Does this item require a change to the LGA Policy Manual (new policy or amendment to existing policy)?</i>	<p>May benefit from reflecting homelessness/affordable housing within the following:</p> <p>1.1 <u>Promoting the Interests of Local Government</u></p> <p><u>1.1.3 Federal/ State Government Funding</u></p> <p><u>1.1.7 State-Wide Strategies</u></p> <p>3.4 <u>Community Services</u></p>
LGA Strategic Plan reference	<p>Strategy 1: Advocate</p> <p>Outcome: 1.1 We are close to our members, seek their feedback and represent them with evidence based advocacy on issues that matter.</p>
Council Contact Officer submitting form	<p>Michael McCarthy</p> <p>mmccarthy@mountgambier.sa.gov.au</p> <p>(08) 8721 2576</p>
Council Meeting minute reference and meeting date	16 February 2021
Date submitted to LGA	6 August 2021

Please return Word version of completed form to lgasa@lga.sa.gov.au.
Refer to LGA Latest News in respect to deadlines for upcoming General Meetings.

At the City of Mount Gambier Council meeting held on 16 February 2021 it was resolved that:

RESOLUTION 2021/45

Moved: Cr Sonya Meziniec

Seconded: Cr Christian Greco

1. That Council Report No. AR21/8315 titled 'Notice of Motion - Homelessness in Mount Gambier and the Surrounding Region' as presented on 16 February 2021 be noted.
2. That Council writes to the Prime Minister The Hon Scott Morrison MP, The Hon Michael Sukkar MP, Minister for Homelessness, Social and Community Housing, the Premier of South Australia, The Hon Steven Marshall MP, the Hon Michelle Lensink MLC, Minister for Human Services advocating for increased in funding to expand the stock of social and community housing in Mount Gambier and the Limestone Coast Region with copies sent to our local Federal and State members of Parliament.
3. That Council liaise with local Homelessness sector services in advocating for increasing the stock of social and community housing.
4. That the above motion be provided to the LC LGA and member Councils for information and also be presented with a South Australian context to the LGA SA for their October General Meeting.

CARRIED

Whilst the City of Mount Gambier is concerned with the issues associated with homelessness in Mount Gambier and the immediately surrounding region, these issues are not unique to Mount Gambier or the Limestone Coast Region, but to our communities and society more broadly, with implications for social, community and emergency housing as well as economic development.

Accordingly, the City of Mount Gambier presents the following Motion for the LGA Ordinary General Meeting Agenda for it's meeting on 29 October 2021.

Write to the Prime Minister The Hon Scott Morrison MP, The Hon Michael Sukkar MP, Minister for Homelessness, Social and Community Housing, the Premier of South Australia, The Hon Steven Marshall MP, the Hon Michelle Lensink MLC, Minister for Human Services advocating for increased funding to expand the stock of social and community housing in regional South Australia, with copies sent to regional Federal and State Members of Parliament.

Supporting information for this motion has been sourced from anecdotal and observational evidence provided by community housing providers operating in Mount Gambier and the Limestone Coast, including ac.care, Unity Housing and Housing SA representatives on the Limestone Coast Community Services Roundtable.

The ac.care 'Rental Affordability Snapshot' provides current information collected on the weekend of 26 March 2021, this snapshot is accessible at the following link:

<https://www.accare.org.au/wp-content/uploads/2021/06/SA-Regional-Rental-Affordability-Snapshot-2021.pdf>

This is also supported by the research work of Dr Jessica Porter RPIA. Dr Porter is Strategy, Development and Research Coordinator at the City of Mount Gambier and author of PHD Thesis 'Local government and affordable housing in non-metropolitan Australia: an analytics of government. (Porter J, 2020).

A three minute video summary of this work is provided by Dr Porter @19m:47s in the following video link: <https://www.facebook.com/UniSA/videos/unisa-three-minute-thesis-3mt-grand-final-2019/493291467908110/>

On the basis of this research and information from local providers The City of Mount Gambier reasonably considers that the issues facing social and community housing providers and clients in the Limestone Coast are shared across regional South Australia, and nationwide.

With relevant data for South Australia being Adelaide/Metro-centric, and with policy and funding targeted toward capital city solutions, Mount Gambier and the Limestone Coast and other regions are ill-equipped to address the resulting social and economic development (referenced further below) issues associated with homelessness and housing affordability/availability, from a resourcing perspective, but also from a lack of reliable and relevant data on which to lobby.

The issues of homelessness and housing affordability/availability in the social and community sectors are exacerbated by a general shortage of suitable and affordable housing for, and thus competition from, private renters and owner occupiers/investors. Demand is unable to be met from workers and students across a range of sectors including health, corrections, education, construction, seasonal, migrants. This is having a noticeable impact on housing and hotel/motel accommodation for even higher income workers.

The phenomena of Airbnb has seen potential short term accommodation become unavailable with its conversion to this alternate accommodation model, and in the past year the COVID19 health emergency has further increased competition and decreased affordability of regional housing as workers relocate from city/metropolitan areas to work from home at a lower cost.

This 'perfect storm' is proving to be a significant burden for both social/community housing providers and business, with economic development opportunities put at risk and with higher cost and time delays as workers across various sectors are unable to secure suitable accommodation.

The culmination of these issues becomes most apparent in the lack of suitable exit options to enable the transition of short-term social/community housing clients into the private rental market. Average social/community housing occupancy periods increasing to many months (up to 19 months in at least one case) and increased waiting lists and times for access to social/community housing.

Of note, in relation to Mount Gambier/Limestone Coast:

- Lack of youth and crisis housing available
- Lack of affordable housing for single persons
- Potential referral to Adelaide for housing/shelter (some 450kms from support networks)
- At February 2021, AC Care only had one 2 bedroom home available for crisis
- AC Care 484 clients for 2020/2021, exceeding 430 in 2019/2020. General stats:
 - 52 person on waiting list
 - 32% in Mount Gambier with mental health issues (40% in Murray Bridge)
 - 15% ATSI
 - 42% aged 18-34
 - In July lockdown, 11 rough sleepers in motels, 3 unable to be accommodated
- Housing stock predominantly aged, limestone construction, large yards - prohibitive heating and yard maintenance for clients.
- Location of housing stock / need – including properties transferred from Housing SA.
- Motels, caravans and tents utilised where availability and weather conditions permit

It is anticipated that further detailed investigation of these issues will uncover impacts in other sectors such as disability/mental health sectors, hospitality, retail, industrial, commercial and agribusiness, and other sectors.

On a positive note, the community services sector in Mount Gambier and Limestone Coast work well together, evidenced by the broad participation in the Limestone Coast Community Services Round Table.

With a support network readily engaged to progress opportunities to address homelessness and housing affordability issues, opportunities in the form of regional appropriate policy/governance arrangements, trial/model projects, and appropriate resourcing are sought to address .

Some opportunities that have already been identified:

- Further use of Motels
- Re-development/conversion of ageing housing stock or dis-used commercial properties
- Development of co-located share accommodation
- Development of affordable housing (including broader economic development solution to house workers/students to relieve competition against social/community housing sector)
- Support to enable delinquent tenants to remain in private rental market
- Policy change to support transition of social (public) housing tenants to affordable housing when circumstances improve.
- Corporate (i.e worker) housing for public service employees (e.g. corrections, health, police) and large corporate organisations

Accordingly, whilst this motion seeks that the LGA write to State and Federal politicians to raise awareness of these issues, further actions could be to incorporate these as strategic issues for the LGA to support in the form of research and further lobbying including for policy, resourcing and delivery with a regional focus to improve social/community and economic development outcomes in our regional communities.

Relevant connectivity with the LGA and SAROC Strategic and Policy documents are listed on the following pages

Reference:

Porter J, 2020, '*Local government and affordable housing in non-metropolitan Australia: an analytics of government*' UniSA Business – School of Commerce, University of South Australia, Adelaide

LGA Strategic References

LGA25 Strategic Plan 2021-2025

Vision: For South Australia councils to work together as willing and trusted partners in government, for the benefit of our communities.

Mission: To provide leadership, support, representation and advocacy on behalf of South Australian councils.

Strategy 1: Advocate

Outcomes:

- 1.1 We are close to our members, seek their feedback and represent them with evidence based advocacy on issues that matter.
- 1.2 Governments rely on our proactive contribution to policy and legislation that impacts councils, leading to better outcomes for communities

LGA Annual Business Plan 2020/21

Objective 1 - Advocate

Delivery of the LGA Advocacy Plan priorities and SAROC and GAROC Business Plans

LGA Advocacy Plan 2019-2023

The LGA Advocacy Plan 2019-2023 (Draft Revision July 2021) as contained in the agenda for the LGA Board meeting scheduled for Thursday 29 July 2021 provides:

"We seek to achieve influence for local government in matters affecting South Australian councils and their local communities. We do this by listening to and representing our 68 member councils and building positive relationships with people and organisations with an interest in or influence over matters of importance to local government."

The issue of homelessness (and housing affordability) is central to every community and has the greatest impact on those in our community that are most vulnerable.

Whilst not specifically identified as a priority in the LGA Advocacy Plan 2019-2023 (as revised), this is an issue that would contribute to the priority of:

- design and implementation of comprehensive federal and state election strategies. The 2022 South Australian state election will be held in March 2022 and the next Australian federal election will occur in 2021-22.

SAROC Strategic Plan 2019-2023

Mission: to provide leadership support, representation and advocacy on behalf of regional South Australian Councils for the benefit of the Community.

Role 3: Advocating in respect of matters which affect the SAROC Regional Group

Guiding Principles:

1. A strong partner and voice representing the regions;
2. Working closely with key stakeholders on matters of joint interest;
3. To prioritize and address issues which are common to all regions;
4. To collaborate closely with the LGA and GAROC; and
5. To be nimble, agile and responsive to the needs of regional councils.

SAROC Strategic Plan 2019-2023 cont...

Theme 2: Community Development

SAROC acknowledges the significant contribution regional councils make to community development through public health and community wellbeing activities, and the need for adequate levels of State Government services and funding to support healthy and resilient communities.

Four Year Objectives:

Community Development – Support strong, vibrant and cohesive regional communities through advocacy and partnerships that unlock local government’s potential to deliver quality community services and meaningful outcomes in public health and wellbeing.

Role	SAROC will:
Regional Advocacy	Represent the regions on issues that matter to all regions to the LGA, State and Federal Government and with key stakeholders.
Policy Initiation and Review	Develop policy that is of strategic importance to all regions. Review and advise on policy matters as requested by the LGA.
Leadership	Initiate actions and lead activities that provide benefit to all regions. Develop and maintain relationships with the State and Federal governments.
Engagement and Capacity Building in the Regions	Engage with members within the SAROC Regional Group and keep them informed of the activities of SAROC Actively promote communication between members and between members and the LGA

Determining Actions and Priorities

To assist in identifying the actions and priorities that SAROC will undertake on an annual basis and included within the annual business plan of SAROC, under each of the themes and to support the Objective identified above, SAROC will focus its efforts by taking on the role as defined below:

Theme	SAROC Roles			
	Regional Advocacy	Policy Initiation and Review	Leadership	Engagement and Capacity Building in the regions
Economic Development				
Community Development				
Natural and Built Environment				
Financial Sustainability and Governance				

SAROC Annual Business Plan 2020-21

Theme 2: Community Development

Objective: Support strong, vibrant and cohesive regional communities through advocacy and partnerships that unlock local government's potential to deliver quality community services and meaningful outcomes in public health and wellbeing.

LGA Communications Strategy 2021-2024

3. Communication Goals

Effectively advocate – effectively advocate on behalf of members for policy and funding outcomes that support councils to do great things for their communities.

5. Key Messages

Effectively advocate - Councils:

- o are closest to communities
- o are a willing partner in government
- o are a part of the solution
- o are an efficient tier of government on a path of continuous improvement
- o are an important driver of economic development

6.2 Effectively advocate

A key function of the LGA is advocating on behalf of its membership for funding and policy outcomes that support councils to do great things for their communities.

The LGA's advocacy agenda is set by member councils through motions passed at General Meetings as well as the plans and policies adopted by the LGA Board, SAROC and GAROC. This agenda is set out in the LGA Advocacy Plan.

LGA Policy Manual

1.2 Promoting the Interests of Local Government

1.1.3 Federal/ State Government Funding

Local government collects only 4% of national taxation and is not in a fiscal position to tackle all of the issues affecting local communities alone. Local government will continue to lobby federal/ state governments to provide fair and equitable resources and funding to tackle issues affecting local communities.

1.1.7 State-Wide Strategies

Local government recognises its responsibilities to give due weight to the plans and strategies of other spheres of government, while continuing to be a key partner in their development. Local government shall continue to seek full and meaningful engagement with other spheres in the interests of consistency and alignment.

3.4 Community Services

- 3.4.1 Ageing
- 3.4.2 Migrants
- 3.4.3 Youth
- 3.4.4 National Disability Insurance Scheme
- 3.4.5 Disability Inclusion Action Planning
- 3.4.6 Access and Inclusion
- 3.4.7 Aboriginal & Torres Strait Islander People
- 3.4.8 Family and Domestic Violence