



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA

Friday 15th October 2021

10:00am – 01.00pm

Host – Wattle Range Council

Function Room

Civic & Arts Centre

Millicent, SA 5280

Program

9.45am	Registration and Morning Tea
10.00am	President's Welcome
	Acknowledgement of Country
10.05am	Welcome
	Mayor Des Noll, Wattle Range Council
10.15am	Open of the LC LGA General Meeting
12.45pm	Close of the LC LGA General Meeting
12.50pm	Lunch

AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 8th OCTOBER 2021 IN THE WATTLE RANGE COUNCIL, RSL HALL, NORTH TERRACE, MILLICENT FROM 10AM.

1.0 MEMBERS/DEPUTY MEMBERS

1.1 Present

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

1.2 In Attendance

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
City of Mount Gambier	Ms Sarah Philpott (CEO)
Naracoorte Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
LCLGA	Mr Tony Wright (EO) Mr Paul Manfrin – Corporate Service Officer

1.3 Guests and Observers

LGA SA	Stephen Smith
LGA SA	Dr Andrew Johnson
PIRSA	Ms Peta Crewe (Regional Manager – Limestone Coast)
UniSA	Mr Ian McKay

1.4 Apologies

Federal Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield
Wattle Range Council	Mr Ben Gowers

Note that the apologies be accepted.

Moved,

Seconded,

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF MEETINGS

Refer to pages 8-18 Click to go to item

- 3.1 Confirmation of the Minutes of the August LC LGA General Meeting held in the City of Mount Gambier on 6th August 2021.

That the Minutes of the LC LGA General Meeting held on 6th August 2021 be taken as read and confirmed as a true and correct record of the proceedings at those meetings.

Moved,

Seconded,

4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Refer to pages 19 Click to go to item

Business arising from the Minutes of the August General Meeting.

Moved,

Seconded,

5.0 CORRESPONDENCE

Refer to pages 20-21 Click to go to item

5.1 Inwards and Outwards

Correspondence register to 30th of September 2021.

Many of these correspondence items will have been received directly by member councils.

Should any delegate wish to access any correspondence items listed but not included with this agenda, they can be made available by contacting the LC LGA Executive Officer.

It is recommended that the LCLGA Board:

Notes the correspondence as reported.

Moved,

Seconded,

6.0 FINANCIAL

Refer to pages 22-25 Click to go to item

6.1 Financial Reports

It is recommended that the LCLGA Board;

1. Receive and note the finance report from the Executive Officer.

Moved,

Seconded,

7.0 RECOMMENDATION REPORTS

7.1 Annual Report

Executive Officer

Refer pages 26-58 [Click to go to item](#)

It is recommended that the LCLGA Board;

1. Approve the 2019-20 Annual Report for provision to each Constituent Council on or before the 31st October 2021 per the Local Government (Financial Management) Regulations 2011.

Moved,

Seconded,

7.2 LCLGA Audited Financial Statements

Executive Officer

Refer pages 58-95 [Click to go to item](#)

It is recommended that the LCLGA Board;

1. Receive and note the report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.
3. Adopt the audited accounts and appended to the Association's 2020-2021 Annual Report.

Moved,

Seconded,

7.3 LCLGA Advocacy Priorities

Executive Officer

Refer pages 96 [Click to go to item](#)

It is recommended that the LCLGA Board;

1. Provide feedback on the advocacy priorities as presented at the meeting.

Moved,

Seconded,

7.4 Limestone Coast Regional Leadership Project

Executive Officer

Refer pages 97-99

[Click to go to item](#)

It is recommended that the LCLGA Board approves;

1. The finalisation of the Limestone Coast Leadership Program,
2. The development of a report to capture the learnings, knowledge, contacts and networks for the program to be revitalised should sufficient funds be secured.
3. The LCLGA working closely with the RDALC to assist in developing a funding application to deliver an expanded program.

Moved,

Seconded,

7.5 Joint Planning Board

Executive Officer

Refer pages 100-109

[Click to go to item](#)

It is recommended that the LCLGA Board;

1. Approves advising the Minister:
 - a. That the LCLGA is not forming a Joint Planning Board.
 - b. The LCLGA remains committed to playing a significant role in the development of the Regional Plan for the Limestone Coast.
 - c. The LCLGA and our members will work with the Department to assist as much as practicable in developing a new Regional Plan for the Limestone Coast.

Moved,

Seconded,

8.0 REPORTS

8.1 LC LGA President's Report

To be tabled

8.1.1 LGA Board

- (i) Draft Minutes and key outcomes of the LGA Board of Directors Meeting held on 29th July, 2021. *Refer to pages xx-xx*

8.1.2 SAROC

- (ii) Draft Minutes of SAROC Meetings held on 29th July 2021. *Refer to pages xx-xx*

8.2 Local Government Association of SA

8.3 Executive Officer Tony

Wright

Refer to pages 132-133 [Click to go to item](#)

8.4 Report from Destination Development Manager

Biddie Shearing

Refer to pages 134-135 [Click to go to item](#)

8.5 Report from Starclub & Regional Sporting Academy

Tony Elletson

Refer to pages 136-138 [Click to go to item](#)

8.6 Report from Leadership Program

Ali Auld

Refer to pages 139-141 [Click to go to item](#)

8.7 Report from LC Substance Misuse Project Officer

Sophie Bouchier

Refer to pages 142-146 [Click to go to item](#)

8.8 Report from LCLGA Program & Policy Coordinator

Michaela Bell

Refer to pages 147-148 [Click to go to item](#)

It is recommended that LC LGA:

The reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Project Manager be received and noted.

Moved,

Seconded,

9.0 LCLGA SUB-COMMITTEE MINUTES

9.1 LCLGA Waste Management

14th September 2021 minutes

Refer pages 150-152 [Click to go to item](#)

9.2 LC Red Meat Cluster

8th September 2021 minutes

Refer pages 153-155 [Click to go to item](#)

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 Regional Development Australia Limestone Coast

David Wheaton - Chief Executive Officer

Refer pages 157-159 [Click to go to item](#)

10.2 LC Heritage Advisory Services

Annual Report (Final Report)

Refer pages 158-162 [Click to go to item](#)

It is recommended that the LC LGA Board;

Receives and note the Reports.

Moved,

Seconded,

11.0 OTHER BUSINESS

12.0 ANTICIPATED MEETING CLOSURE – 12.45 pm

The next LC LGA General Meeting is to be held on the 9th December 2021 at the District Council of Robe. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

Date	Meeting	Location
8 th October 2021	LC LGA	Wattle Range Council
29 th October 2021	LGA Conference & AGM	TBC
18 th November 2021	SAROC	LGA House, Adelaide
10 th December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 th February 2022	LG LGA AGM & GM	District Council of Grant

MINUTES FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION TO BE HELD ON FRIDAY 13th AUGUST 2021 IN THE CITY OF MOUNT GAMBIER, TOWN HALL, RIDDOCH ARTS AND CULTURE CENTRE, 1 BAY RD, MT GAMBIER FROM 10 am.

1.0 WELCOME, PRESENT AND APOLOGIES

The President opened the meeting at 10:04 am and welcomed members, guest speakers and the public.

The Mayor of the City of Mount Gambier, Mayor Lynette Martin (OAM), welcomed the LCLGA Board and did a presentation on the Wulanda Recreation and Convention Centre.

Mayor Martin updated the Board on the Wulanda Recreation and Convention Centre project. The infrastructure involves the redevelopment of the Mount Gambier Aquatic Centre and subsequent additions for a range of sporting and community activities.

The presentation showed photos of the progress of the project, and the future appearance of the Centre. Mayor Martin also commented on the extensive engagement between the City of Mount Gambier and the community throughout the project.

The meeting was suspended at 11:30 am to allow presentation by the CEO of ESCOSA, Mr Adam Wilson and Energy and Water Ombudsman, SA, Mr Sandro Canale.

Mr Wilson spoke about his role as Energy Commission Regulator, responsible for energy, water, ports, rail, and in the future, Council rates oversight. He spoke about the history of reviews of Community Waste Water Management Schemes (CWMS) and that customers of such schemes should have access to dispute resolution processes that all other energy and water customer are able to use in SA. Hence the requirement for local Councils who manage CWMS to join the SA Energy and Water Ombudsman Scheme.

Mr Canale spoke about the role of the Energy and Water Ombudsman in SA and how the organisation is a dispute resolution body to receive, facilitate and investigate complaints.

The meeting was reconvened at 12:10 pm.

1.1 Present

Mayors

Naracoorte Lucindale Council	Mayor Erika Vickery (President)
City of Mount Gambier	Mayor Lynette Martin (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
Kingston District Council	Mayor Kay Rasheed
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell

CEOs and LCLGA

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gowan (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
City of Mount Gambier	Ms Sarah Philpot (CEO)
Naracoorte-Lucindale Council	Mr Trevor Smart (CEO)
LCLGA	Mr Tony Wright (EO) Mr Paul Manfrin (Corporate Service Officer)

Guests

LGA SA	Mr Michael Arman (Director of Strategy) via zoom
UniSA	Mr Ian McKay
PIRSA	Ms Peta Crewe

1.2 Apologies & Absentees

Member for Barker	Mr Tony Pasin MP
Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
District Council of Grant	Cr Gill Clayfield
Regional Development AustraliaLimestone Coast	Mr Dave Wheaton

Moved: City of Mount Gambier **seconded:** Wattle Range Council

The apologies are accepted.

Carried

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3.0 MINUTES OF PREVIOUS MEETING

Moved: District Council of Grant **seconded:** Kingston District Council

That the Minutes of LC LGA General Meeting held at the Kingston District Council, on the 11th of June 2021 are accepted.

Carried

4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Moved: City of Mount Gambier **seconded:** Wattle Range Council

That Business arising from the Minutes of the June General Meeting is noted.

Carried

5.0 CORRESPONDENCE

Moved: Wattle Range Council **seconded:** Kingston District Council

That the LCLGA Board notes the correspondence register to 10th August 2021.

Carried

6.0 FINANCIAL

Moved: District Council of Robe **seconded:** Wattle Range Council

The LCLGA receive and note the finance reports:

- a. Report from the Executive Officer.
- b. The Draft Balance Sheet as of 30th June 2021.
- c. The Draft Consolidated Profit and Loss Budget Analysis for the period 1st July 2020 to 30th June 2021.

Carried

7.0 RECOMMENDATION REPORTS

7.1 Joint Planning Board Discussion

The Board discussed the range of options, risks and opportunities associated with forming a Joint Planning Board for the Limestone Coast.

Moved: City of Mount Gambier **seconded:** Grant District Council

That the LCLGA:

- a. Reaffirm its position of in-principle support for a Joint Planning Board.
- b. Explore options for a hybrid and partnership approach to developing a regional plan, including available resources to support the development of a regional plan.

Carried



There was discussion on a request from the LGASA, on behalf of the State Government, for nominations a reference group to provide feedback to the State Government during the Regional Plan development process.

It was noted there was little information on this group, its purpose, or requirements.

There were three nominations to represent the region on the reference group.

- Mr Trevor Smart (CEO) Naracoorte-Lucindale Council
- Ms Sarah Philpot (CEO) City of Mount Gambier
- Mayor Richard Sage – District Council of Grant

The finalisation of nominations was held over until the EO received more information regarding the proposed reference group.

7.2 Regional MRF Transaction, Governance and Risk Review - Select Tender

Moved: District Council of Robe **seconded:** Wattle Range Council

The LCLGA approves the use of a select tender to engage a consultant to review the risks, governance, regulatory and market conditions to progress a cross border MRF. Process and tenderers to be approved by the CEO's.

Carried

7.3 LCLGA Annual Business Plan

Moved: City of Mount Gambier **seconded:** Kingston District Council

The LCLGA:

- a. Approve the 2021/2022 Business Plan.
- b. Note that the District Council of Robe approve Business Plan but requires a review of the allocation model used for Heritage Advisor Service before it commits to the increased allocation for the Destination Tourism Strategy.

Carried

7.4 Credit Card Authority

Moved: Kingston District Council **seconded:** District Council of Robe

The LCLGA approve the closure of the Administration Credit Card and the opening of a new card for the Corporate Services Officer with a limit of \$2,000, in accordance with the provisions of the LCLGA credit card policy.

Carried

7.5 Water Security Submission

Moved: District Council of Robe **seconded:** City of Mount Gambier

The LCLGA note the LCLGA submission to DEW on the State Water Security Statement.



Carried

7.6 Regional Waste Implementation Plan Review

Moved: District Council of Grant **seconded:** Wattle Range Council

Endorses the 2021-2024 Limestone Coast Regional Waste Committee Workplan.

Carried

7.7 Heritage Advisory Services Tender

Moved: District Council of Robe **seconded:** Kingston District Council

That the meeting move into confidence, due to commercial confidentiality of the tenders, to consider a commercial-in-confidence report circulated to the Board.

Carried

Moved: City of Mount Gambier **seconded:** District Council of Robe

That recommendation is approved, and the report is held in confidence until after the contract is awarded.

Carried

8.0 REPORTS

8.1 LC LGA President's Report

Events attended since the last LCLGA meeting in my capacity as LCLGA President, SAROC Chairman and LGA Director,

Weekly LCLGA Mayors zoom catch-ups

- 15th Jun SA LG Grants Commission visits to Southern Mallee, Karoonda East Murray, MidMurray and Murray Bridge City Councils
- 16th Jun SA LG Grants Commission meeting
SA LG Boundary Commission meeting
- 21st Jun Meeting in Canberra with Minister Housing Michael Sukkar
- 23rd Jun Country Arts SA Board meeting in Naracoorte
Country Arts SA community reception
- 24th Jun LGA Research and Development committee review by UPRS re Regional Capacity Building Grant
- 8th Jul LGA CEO Recruitment Committee meeting
- 29th Jun Limestone Coast Economic Development Group Meeting
- 13th Jul Dry Conditions Working Group meeting (Teams)
Naracoorte Town Centre Rejuvenation Plan Launch at Naracoorte Town Hall
- 4th Jul LGA CEO Recruitment Committee meeting – zoom
- 19th Jul SA Local Government Grants Commission meeting
SA Local Government Boundary Commission meeting



- 22nd Jul Country Arts SA Trust Governance and Finance Committee meeting via zoom
LGA CEO Recruitment Committee
Meeting COVID-19 SA/VIC cross-border community information session via zoom
- 23rd Jul LCLGA Mayors Catch-up zoom
- 29th Jul SAROC - The July meeting had a focus on collaboration with Regional Development South Australia (RDSA), as well as discussions on regional housing, waste, recycling, resource recovery and opportunities for a circular economy, water policy and little corellas.
The SAROC Communications Plan to improve awareness and engagement and strengthen our relationships across regional South Australia was also reviewed
LGA Board of Directors meeting
- 4th Aug Meeting with LCLGA executive officer RDA LC HR Committee meeting
- 6th Aug LC LG Mayor's catch-up
- 11th Aug LGA Board Special meeting – zoom
- 12th Aug LGA Joint Planning Board Information Session

SAROC Update

From a SAROC perspective, it is evident that the COVID-19 pandemic has exacerbated many of the long-term workforce challenges experienced in many parts of the State. Amid these challenges, it is encouraging to see increased momentum for collaboration among key stakeholders.

In May, on behalf of regional councils, I attended the first meeting of the State Government's Regional Development Strategy Steering Committee, which also featured representatives from RDA Boards and State agencies. The Steering Committee is developing a workplan and I look forward to providing further updates when this is finalised.

Regional housing – policy toolkit

In light of the urgent need to alleviate regional housing shortages, SAROC has commissioned the preparation of a policy toolkit, designed to include both policy options available to regional councils to increase the supply of residential accommodation and an advocacy agenda for SAROC to take to other levels of government.

SAROC understands that solutions to this complex policy problem will involve collaborative efforts across all three tiers of government, as well as the private sector, and is looking forward to sharing the toolkit with councils when it is completed.

SAROC also looks forward to the roundtable discussion on regional housing, to be hosted by RDSA in coming months. Details will be circulated shortly.

Circular economy and waste management

A key take-home message from SAROC's recent Regional Waste Pathways Forum was that improvements in regional waste services and resource recovery require improved collaboration between councils, State agencies (especially Green Industries SA), universities and key industry players.

To support regional councils with the transition towards a circular economy through improved collaboration, SAROC endorsed the development of updated waste model contract documents and advice on governance arrangements for jointly owned council subsidiaries/infrastructure.



National water policy

Given the important role played by the local government sector in water management and conservation, SAROC will lead the development of a national water policy advocacy position. We have asked LGA staff and Regional LGA executive officers to collaboratively prepare a discussion paper to support consultation with regional councils and we look forward to receiving your valuable insights as this work progresses.

Little Corellas

SAROC is supporting councils to take practical actions through a SAROC 'Little Corellas habitat interventions' program. Two research projects will be undertaken by the Municipal Council of Roxby Downs and the Rural City of Murray Bridge, which will be used to update the LGA's Local Government Little Corella Issues Paper – a source of information for councils about how to responsibly deal with this over-abundant species.

SAROC continues to advocate for a State Government commitment to fund the implementation of a statewide little corella strategy that includes financial assistance to local governments. We will also pursue opportunities to coordinate efforts with landscape boards, who have a role in education, capacity building, project work and informing the community.

SAROC's Annual Report

SAROC also endorsed its 2020-21 Annual Report, which will be presented to members at the LGA 2021 Best Practice Showcase, Conference and AGM.

I am proud of the work we have done together in the past 12 months to identify key opportunities to bolster regional economic development, provide support for 'shovel ready' council projects, support State Government actions to boost regional health workforces, increase awareness of best-practice waste and resource recovery practices, and influence the State's planning reforms.

Next meeting

Our next SAROC meeting will be held on 23 September 2021.

RDSA 2021 Annual Summit presentations

At the 29 July SAROC Committee meeting, guest presenter, Hon Rob Kerin (Chair, RDSA), committed to making available the video recordings of presentations made to the RDSA 2021 Annual Summit, held on 3 June 2021.

Video footage of the presentations (and PowerPoint slides) are now available on the [RDSA website](#).

Several engaging and highly relevant presentations were provided during the day, and include the following:

Overview of Workforce Challenges

Leonie Boothby (Director, Leonie Boothby & Associates)

Regional Housing

Anne Champness (CEO, District Council of

Tatiara) Matthew Adcock (Director, Oryx)

Dr Kim Houghton (Chief Economist, Regional Australia Institute)

Reid Hannington (Director, National Housing Finance Investment Corporation)



Workforce Training

Kelly-Anne Saffin (CEO, RDA Yorke and Mid-North)
Anne Moroney (CEO, RDA Barossa, Gawler Light,
Adelaide Plains) Shaun Harris (Senior Policy Officer, RDA
Murraylands & Riverland) Dr Pi-Shen Seet (Professor,
Edith Cowan University)

Staff Retention

Toni Vorenas (Owner, Metro Bakery & Café – Mount
Gambier) David Wheaton (CEO, RDA Limestone
Coast)

8.2 **Local Government Association of SA**

Michael Arman provided an update from the LGA SA. Key points:

- Local Government Reforms – details sent to councils
- Reforms relating to elections commencing November 2021
- Other reforms to be implemented in 2022 and beyond
- Behaviour Management Framework
- Finalising State Election campaign – Election scheduled March 2022
- Replacement of CEO – process currently underway

8.3 **Executive Officer Report**

Tony Wright

8.4 **Report from Destination Development Manager**

Biddie Shearing

8.5 **Report from Starclub & Regional Sporting Academy**

Tony Elletson

8.6 **Report from Leadership Program**

Ali Auld

8.7 **Report from LC Substance Misuse Project Officer**

Sophie Bouchier

8.8 **Report from LCLGA Program & Policy Coordinator**

Michaela Bell

Moved: Tatiara District Council **seconded:** Robe District Council

The reports for LC LGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Limestone Coast Leadership Program, Substance Misuse Project Officer and Project Manager are received and noted.

Carried

9.0 **LCLGA SUB-COMMITTEE MINUTES**

9.1 Limestone Coast Economic Development Group Minutes – 29th June 2021



- 9.2 Limestone Coast Red Meat Cluster – 23rd July 2021
9.3 LCLGA Tourism Management Group – 5th July 2021

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

- 10.1 LC Heritage Advisory Services Annual Report
10.2 RDALC May - June Report
10.3 RDALC Pipeline Summary Report April-June

Moved: District Council of Robe **seconded:** Tatiara District

Council Receives and note the Reports.

Carried

11.0 OTHER BUSINESS

11.1 City of Mount Gambier

Proposed Item of Business to be presented to SAROC for consideration at the next LGASAO ordinary meeting - regional Homelessness (and Housing Affordability).

Moved City of Mount Gambier **seconded** Wattle Range Council

Support the City of Mount Gambier on regional homelessness to SAROC.

Carried

11.2 LGA Functional Support Group

Moved: District Council of Grant **seconded:** Kingston District Council

The LCLGA request that the LGA Board:

1. Clearly defines the Functional Support Group's role, responsibilities and activation triggers when providing statewide coordination support to individual control agencies and member Councils.
2. Investigates how the LGA can better assist Councils in emergency recovery activities instead of focussing all of its attention on emergency response, as this is the area of support that is most greatly needed.
3. Provide a detailed report to members on the sources and expenditures incurred by the LGA/LGFSG to ensure transparency and accountability.
4. Share its Functional Support Group plan with member Councils, commits to a formal review of the plan and consult with members on their needs from the LGFS in emergencies.

Carried

11.3 PIRSA

PIRSA Report, Peta Crewe, Regional Coordinator Limestone Coast

- Recreational Camping & Fishing Facilities Grant Program – as announced in Federal Budget, will be managed by State Government, and expect to open soon
- Digital Connectivity & Mobile Blackspots – there is a lot of activity in this space at present (national & state level) so please be on top of your priority areas/ locations as I may need to call on you at short notice.



- Regional Work SA Project – PIRSA has secured further 12 months funding for all eight RDAs in SA to continue to assist job seekers wishing to relocate to the regions, regional employers with positions to fill, and to work with all levels of government to identify and address longer-term solutions for regional workforce issues.

12.0 MEETING CLOSED 1.15 pm

The next LC LGA General Meeting is to be held on Friday 8th October 2021 at Wattle Range Council. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.



Date	Meeting	Location
8 th October 2021	LC LGA	Wattle Range Council
29 th October 2021	LGA Conference & AGM	TBC
18 th November 2021	SAROC	LGA House, Adelaide
10 th December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 th February 2022	LG LGA AGM & GM	District Council of Grant



Item	4.0 ACTION LIST	Due Date	STATUS
	13th August 2021		
7.1	Explore the range of options for the delivery of a Regional Plan.	8/10/21	Included in this agenda
7.1	Seek more information regarding the proposed reference group for Joint Planning Board.	8/10/21	No TOR or scope to date.
7.7	Execute the Heritage Advisory Tender		Completed
11.2	Write to LGA Board to include a review of the function support group in their Agenda.		Submission made to LGA.
	11th June 2021		
11.1	Invite the Hon. Vickie Chapman or delegate to a future LCLGA meeting.		Invitation sent, no response to date.
11.2	Advocacy for Tafe to be include in the SAROC advocacy program		Completed and approved by SAROC
11.3	Executive Officer to make a submission to the DEW Water Security Statement with the LC CEO's		Completed
	9th April 2021		
	12th February 2021		
7.8	New standard form for TOR template be issued to LCLGA Committees to be used to update and endorse current TOR's and bring back to the LCLGA board for approval.		Progressively being reviewed
	14th August 2020		
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.	Report received in May	Planning to recruit after the next Risk and Audit meeting.
7.5	LCLGA Executive Officer, in collaboration with the LCLGA Regional Waste Management Steering Committee, to further investigate the viability of the preferred solutions with Cross Border Councils, Regulators and the Market.	Feb 2021	Engagement commenced
	17th April 2020		
7.8	Board approves the agreement, in attachment one, to form a Joint Planning Board		For discussion in this agenda

Correspondence to 30th Spe 2021

In/Out	Date	Subject	Name	Organisation
In	05/08/2021	Nominations 2021 Ag Town of the Year Awards – Close Friday, 6th August	Peta Crewe	PIRSA
In	05/08/2021	LGA SAROC AGM Oct 2021 Proposed item of business – City of Mt Gambier	Michael McCarthy	City of Mount Gambier
In	05/08/2021	Operational Update 05/08/2021	LGFSG Portal	LGFSG
In\Out	04/08/2021	National Experience Content Initiative Rollout	Margaret De Vries	Tourism Australia
In	11/08/2021	Letter RE opening of South East Bowls Season	Heather Richards	Lower South East Bowls Association
In	11/08/2021	Vision Plan Booklet – Mount Gambier	Troy Bell MP	Troy Bell MP
Out	16/08/	2021 PC Music Gathering – Letter of Support + inks	Biddie Shearing – Destination Tourism	LCLGA
Out	17/08/2021	Carol Smith – Information regarding Tourism Funding and information	Biddie Shearing – Destination Tourism	LCLGA
In	23/08/2021	2022 State Election: Caretaker conventions and pre-election practices	SA Government	SA Government
Out	23/08/2021	LC Heritage Advisory Service Agreement (Confidential)	Michaela Bell – Prog. & Policy Coordinator	LCLGA
Out	23/08/2021	Special Roads and Transport Workshop Information	Michaela Bell – Prog. & Policy Coordinator	LCLGA
In\Out	23/08/2021	Meeting Follow-up (confidential)	Various	Various
Out	24/08/2021	SLRP Workshop	Michaela Bell – Prog. & Policy Coordinator	LCLGA
Out	24/08/2021	Adelaide Caravan and Camping Show – Feb 2022	Biddie Shearing – Destination Tourism	LCLGA
Out	24/08/2021	SAROC - Proposed item of business RE TAFE SA	Michaela Bell – Prog. & Policy Coordinator	LCLGA
Out	24/08/2021	UniSA – Thank you for invitation to inaugural Leaders in Industry Luncheon	Biddie Shearing – Destination Tourism	LCLGA
Out	26/08/2021	Limestone Coast Leadership Program Graduation Event Invitation	Various	Various
In	27/08/2021	Data Collection Limestone Coast Localis	Biddie Shearing – Destination Tourism	LCLGA
Out	30/08/2021	Limestone Coast Leadership Program Graduation Invitation	Various	LCLGA Councils
Out	31/08/2021	LC Heritage Advisory Service Agreement (Confidential)	Michaela Bell – Prog. & Policy Coordinator	LCLGA
Out	01/09/2021	Grants Help and Suggestions		Fringe Mt Gambier
Out	01/09/2021	LC Trails Masterplan		Wattle Range District Council
In	02/09/2021	Executive Leaders Program		LG Professionals SA
In	02/09/2021	Natural Hazards Research Australia: August 2021		BMC Limestone Coast
In	02/09/2021	Annual Small Grants Opening Soon		Stand Like Stone
In	03/09/2021	Afghan Community Service Hub	Various	Afghan Community Service Hub
Out	07/09/2021	Letter of Support for The Barn for an application	Biddie Shearing – Destination Tourism	LCLGA
In	07/09/2021	BMC Limestone Coast Minutes and other documents	Claire Simmock	CFS
Out	08/09/2021	Letter of Support for Southgate Motel	Biddie Shearing – Destination Tourism	LCLGA
Out	09/09/2021	Media Alert for Limestone Coast Leadership Program Graduation	Ali Auld – LCLP	LCLGA
Out	09/09/2021	Meeting followup with Sam Hoopmann – Wattle Range Council	Biddie Shearing – Destination Tourism	LCLGA
Out	10/09/2021	Correspondence with WalkingSA regarding Limestone Coast Trails	Biddie Shearing – Destination Tourism	LCLGA
Out	10/09/2021	Localis - Data Presentation with Adam Power	Various	Various
Our	13/09/2021	Support for small tourism & hospitality businesses impacted by COVID-19	Various	Various
In	16/09/2021	Stand Like Stone – New Grants Available	Sally Bailey	Stand Like Stone
In	16/09/2021	UniSA Mount Gambier September 2021 Newsletter		UniSA
In	16/09/2021	Women and Leadership Australia - Scholarship Offer	Andy McDonnell	ASAM
In	16/09/2021	2022 Science Innovation Awards	Science Innovation	ScienceInnovation
Out	20/09/2021	Letter of Support for Naracoorte Fringe Festival	Jayne Miller	Naracoorte-Lucindale Council
Out	20/09/2021	Letter of Support for Shine on Kingston Emerging Events	Allison Stillwell	Kingston District Council
Out	24/09/2021	Need a Regional Tourism Update – Information to Tourism operators	Various	Various

In/Out	Date	Subject	Name	Organisation
In	24/09/2021	SA Local Government Grant Commission – Approval of Financial Assistance Grants	Attorney General Department	SA Government
In	24/09/2021	BMC Meeting 20 th October 2021	Claire Simcock	CFS
In/Out	27/09/2021	New Blog - for fact checking	Various	Various
In	27/09/2021	Troy Bell MP – Apologies for LCLGA GM at Wattle Range Council	Troy Bell MP	Government of South Australia
In/Out	28/09/2021	Fringe Mount Gambier	Various	Various
Out	28/09/2021	Letter of Support – Scouts SA	Biddie Shearing – Destination Tourism	LCLGA
Out	30/09/2021	Apply now for fishing, boating & camping grants	Various	Various

6.0 FINANCE REPORT

BACKGROUND

This report is to the end of September representing the first quarter of the financial year.

As expected early on, there are some timing differences in income from the Budget, which will be corrected during the financial year. As seen in the cashflow chart below, the original plan assumed invoicing for members fees in July. However, this invoicing was delayed due to the August Business Plan approval.

The Computing and IT budget expenditure of YTD is \$12,440 against an annual budget of \$15,000.

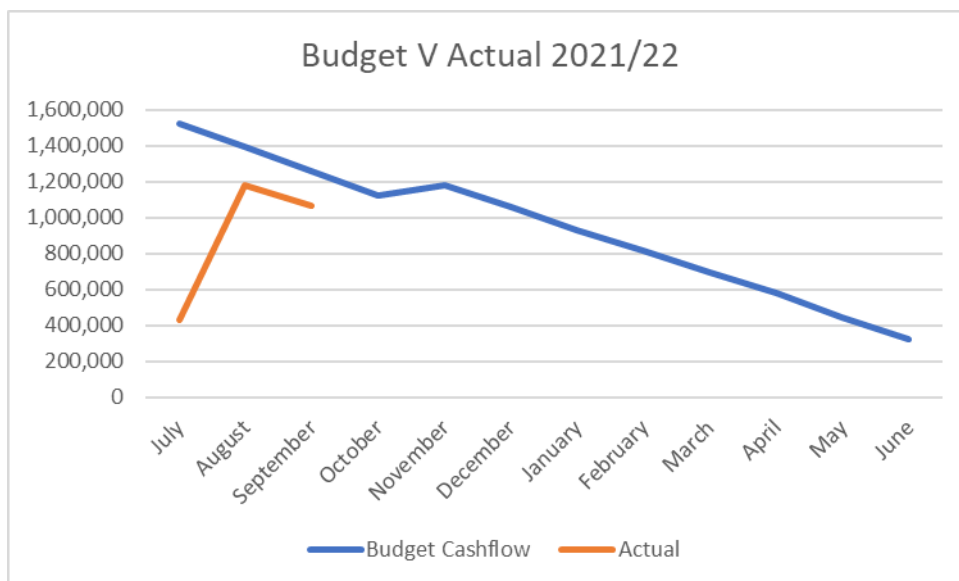
Much of this expenditure has been due to setup costs to support our new Corporate Services Officer. We will receive a subsidy of \$11,218.30 to offset these additional costs from the WEDA and the Federal Government this financial year and expect the computing expenditure to increase to \$26,000 with a zero net impact on the P&L.

Some of the planned expenditure in computing in 2021/22 is to transition our data, system storage and access to the cloud and decommission our server. This decision will reduce our risks, avoid capital expenditure (the server is old, and we can no longer secure any warranty cover): and improve portability and accessibility for staff (improved productivity).

From the end of the financial year (EOFY) statements for 2020/21 (in this agenda), members equity was \$471,684. This balance represents a \$21,884 favourable variation to the assumed EOFY members equity of \$450,000 in the Business Plan. This difference is included in the cashflow chart below.

From the balance sheet (as attached), you can see that we have a significant amount of money \$579k in a general savings account; a significant amount will be transferred into the next term deposit when it falls due next month. Noting that the interest rates we are receiving at the moment are negligible.

Chart 1 CashFlow Actual v Budget to September 2021



KEY ISSUES

It is early in the financial year, with some revenue still to be received.

Overall, P&L is tracking as expected. Noting the increased expenditure on Computing and IT which will be offset by a subsidy to assist our Corporate Services Officer with equipment.

Monies held in our transaction account (check) reflects recent membership payments received; some of this money will be transferred into the next term deposit that falls due to balance cashflow and investment returns, noting the investment returns are very modest at present.

Please note attachment one: Profit and Loss and attachment two: Balance Sheet.

The financial statements are to the 30th September 2021.

RECOMMENDATION

It is recommended that the LCLGA Board;

1. Receive and note the finance report from the Executive Officer.

Moved,

Seconded,

LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Level 1
9 Bay Road
Mount Gambier SA 5290

Profit & Loss [Budget Analysis]

July 2021 To September 2021

	Actual (YTD)	Budgeted (FY)	\$ Difference	% Difference
INCOME				
Members Subscriptions	\$768,800	\$792,102	\$23,302	-2.9%
Grants	\$101,927	\$462,000	\$360,073	-77.9%
Grants (from liabilities)	\$5,060	\$0	\$5,060	
Other	\$6,997	\$150,500	\$143,503	-95.4%
Interest	\$3	\$10,000	\$9,997	-100.0%
Total	\$882,787	\$1,414,602	\$531,815	-37.6%
EXPENSES				
Advertising & Marketing	\$0	\$1,800	\$1,800	-100.0%
Audit and Accounting Fees	\$4,000	\$36,000	\$32,000	-88.9%
Bank Fees	\$387	\$720	\$333	-46.2%
Computing & IT	\$12,440	\$15,000	\$2,560	-17.1%
Consultancy	\$0	\$6,000	\$6,000	-100.0%
Governance	\$0	\$18,000	\$18,000	-100.0%
Insurance	\$9,790	\$12,000	\$2,210	-18.4%
Miscellaneous	\$399	\$6,000	\$5,601	-93.3%
Postage	\$18	\$480	\$462	-96.2%
Printing/Stationery/Meetings	\$1,046	\$9,600	\$8,554	-89.1%
Program Costs	\$22,805	\$115,000	\$92,195	-80.2%
Project Costs	\$74,691	\$454,127	\$379,436	-83.6%
Rent	\$5,206	\$30,000	\$24,794	-82.6%
Seminars	\$0	\$6,000	\$6,000	-100.0%
Subscriptions	\$1,008	\$1,800	\$792	-44.0%
Telephone	\$1,775	\$8,040	\$6,265	-77.9%
Training	\$0	\$10,988	\$10,988	-100.0%
Travel	\$1,901	\$6,000	\$4,099	-68.3%
Vehicle	\$8,961	\$67,856	\$58,895	-86.8%
Wages	\$143,141	\$733,272	\$590,131	-80.5%
Total	\$287,569	\$1,538,683		
Net Profit/(Loss)	\$595,218	\$124,081		

Balance Sheet

As of September 2021

ABN: 42 930 727 010
Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$579,703.61
Business Access Saver		\$158,412.24
Term Deposit 1- 4960		\$83,467.23
Term Deposit 2 - 0560		\$225,965.55
Term Deposit 3 - 8860		\$143,580.51
Trade Debtors		\$202,377.10
Accrued Interest		\$57.89
Total Assets		\$1,393,564.13
Liabilities		
Accrued Expenses		-\$3,304.65
CREDIT CARDS		
Destination Development Manager - 3117	\$776.48	
SMLC - 4064	\$411.89	
Executive Assistant - 5354	\$97.54	
Executive Officer - 4945	\$1,582.28	
Starclub/LCRSA - 9808	\$894.32	
Total CREDIT CARDS		\$3,762.51
GST LIABILITIES		
GST Collected	\$145.63	
GST Paid	-\$6,928.53	
Total GST LIABILITIES		-\$6,782.90
PAYROLL LIABILITIES		
PAYG Payable	\$10,400.18	
Leave Provisions	\$37,074.43	
Long Service Leave	\$36,973.00	
Salary Sacrifice	\$1,321.17	
Total PAYROLL LIABILITIES		\$85,768.78
PROJECT LIABILITIES		
LC Regional Sport Academy	\$71,000.00	
Substance Misuse LC	\$114,736.54	
SA Coastal Councils Alliance	\$63,670.09	
Total PROJECT LIABILITIES		\$249,406.63
Total Liabilities		\$328,850.37
Net Assets		\$1,064,713.76
Equity		
Retained Earnings	\$471,683.83	
Current Year Earnings	\$593,029.93	
Total Equity		\$1,064,713.76

This report includes Year-End Adjustments.

7.1 ANNUAL REPORT

BACKGROUND

Under the Local Government Act 1999 and the LCLGA Charter, the LCLGA Annual Report (Report) has been prepared from 1st July 2020 to 30th June 2021.

Once adopted, the Report will be issued to Councils and be available for download from the Corporate Documents section of our website www.lclga.sa.gov.au.

The Report summarises the activities of the Associations for the financial year and the value we have delivered to our members.

Audited financial statements for the 2020-21 financial year are presented in 7.2.

The 2020-201 Annual Report is provided for LCLGA Board consideration and endorsement.

KEY ISSUES

Upon LCLGA Board approval, the Report will be provided to LCLGA Constituent Councils for inclusion in Council Annual Reports.

RECOMMENDATION

It is recommended that the LCLGA Board;

1. Approve the 2019-20 Annual Report for provision to each Constituent Council on or before the 31st October 2021 per the Local Government (Financial Management) Regulations 2011.

Moved,

Seconded,

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2020-21

WELCOME

2020/21 was a year that tested every aspect of our society as we responded to the challenge from the Covid-19 Pandemic. The pandemic is far from over and will continue to be a challenge for the world as we adapt to a new Covid-19 world norm.

For LCLGA the Pandemic meant flexibility in everything we did and innovation and agility in our program delivery during 2020/21.

I note that in 2020/21, there were over 400 South Australian, Victorian and Federal Government announcements on Covid-19. This demonstrates how rapidly our operating environment was changing and as a cross border community keeping track of these changes has been incredibly challenging.

Despite this challenge, LCLGA has successfully delivered the business plan.

We would like to extend a special thank you to those agencies that have partnered with us throughout 2020/21. Without your valuable contribution, advice, time and support, many of our projects would not go ahead, especially in the dynamic environment of the last twelve months. The South Australian Tourism Commission, Office for Recreation Sport and Racing, RDA Limestone Coast, Local Government Association of South Australia, Coastal Marine Board, State Government, the Victorian Cross Border Commissioner, the University of South Australia and the Australian Federal Government and finally our member Councils – your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are not only valued but greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Tony Wright, Michaela Bell, Tony Elletson, Biddie Shearing, Ali Auld, Sophie Bouchier, Mae Steele & Paul Manfrin.

The Annual Report includes an overview of the LCLGA's performance and what has been achieved in 2020/21.

I commend this years' Report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members, Chief Executive Officers and Council staff.

Mayor Erika Vickery (OAM)
President LCLGA



INTRODUCTION

This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2020 to 30th June 2021. It has been prepared pursuant to the Local Government Act 1999 as a report to our Constituent Councils on the work and operations of the Association for the preceding financial year.

This Report details the activities of the Association to represent and serve our seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

Our Association

LCLGA was established as a regional body on 6th October 1885. We are a regional subsidiary representing our Constituent Councils in the Limestone Coast and is established under Section 43 of the Local Government Act 1999.

The Association is owned by the following Constituent Councils:

- District Council of Grant
- Naracoorte Lucindale Council
- Wattle Range Council
- Kingston District Council
- District Council of Robe
- City of Mount Gambier
- Tatiara District Council

Under its Charter, LCLGA's objectives are to:

- Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives.
- Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- Undertake projects and activities that benefit its region and its communities.
- Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- Implement programs that seek to deliver local government services on a regional basis.

THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

LCLGA Board Members 2020-21

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Meziniec
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2020-2021. Meetings are hosted by Constituent Councils on a rotational basis.

Office Bearers 2020-2021

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2021, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Lynette Martin was elected as LCLGA Vice President and Mayor Richard Sage served as LCLGA Vice President from 2015 to February 2021.

During 2020-2021, the Executive Officer role was filled by Tony Wright.

Dean Newbery and Partners are the appointed Auditor.

During 2020-2021, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright	Executive Officer
Michaela Bell	Program and Policy Coordinator
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Destination Development Manager
Ali Auld	Leadership Program
Sophie Bouchier	Substance Misuse Limestone Coast
Mae Steele (Until April 2021)	Executive Support Officer
Paul Manfrin (commenced June 28, 2021)	Corporate Services Officer

LCLGA WORKING PARTIES & COMMITTEES

Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery Mayor Richard Sage (Proxy)
SAROC	Mayor Erika Vickery Mayor Richard Sage

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations, with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

Association Committees and Working Parties

To undertake specific projects programs or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working groups. LCLGA acknowledges the work of all who have contributed to the following committees and working groups throughout 2020-2021. *(The current appointments are listed, as of February 8, 2020)*

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Robert Noir Cr Bob Bates (Proxy)	Robe District Council
	Mr Tony Wright Mrs Michaela Bell	LCLGA
Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
	Mayor Richard Sage CEO or delegated staff member (Proxy)	District Council of Grant
	Ms Emma Clay Mr Roger Balbolka	Wattle Range Council
	Cr Frank Morello CEO or delegated staff member	City of Mount Gambier
	Mr James Holyman	District Council of Robe
	Ms Nat Traeger	Kingston District Council
	Mayor Graham Excell Ms Anne Champness	Tatiara District Council
	Mr Tony Wright Mrs Michaela Bell Mrs Biddie Shearing	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr Peter Halton (Chair) Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy Mr Aaron Price	District Council of Grant
	Mr Robert Moir	Robe District Council
	Mr Aaron Hillier	Tatiara District Council
	Mr Tony Wright Mrs Michaela Bell	LCLGA
Tourism Management Group	Mr Mike Ryan (Proxy)	District Council of Grant
	Ms Camille Lehmann	District Council of Robe
	Ms Jayne Miller	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Ms Emma Clay Mr Roger Balbolka	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mr Tony Wright Mrs Biddie Shearing	LCLGA
Regional Sport and Rec Advisory Group	Vacant - to be filled before next meeting	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Jayne Miller	Naracoorte Lucindale Council
	Cr David Laurie Mayor Alison Nunan (Proxy)	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Emma Clay	Wattle Range Council
	Cr Kate Amoroso	City Mount Gambier
	Mr Tony Wright Mr Tony Elletson	LCLGA
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	Mr Tony Wright	LCLGA

LCLGA WORKING PARTIES & COMMITTEES

Association Representation - Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2020-2021, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of February 8, 2021)

LCLGA APPOINTMENTS TO OUTSIDE ORGANISATIONS	CURRENT APPOINTMENTS	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Ms Barbara Cernovskis	City of Mount Gambier
	Mr Daryl Whicker	District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	Mr Tony Wright (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Ms Barbara Cernovskis	City Mount Gambier
	Mr Tony Wright	LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Moira Neagle	Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka (Deputy)	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage Proxy)	District Council of Grant
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair) Mayor Richard Sage LCLGA EO (Observer)	Naracoorte Lucindale Council District Council of Grant LCLGA
Group Training Employment	Cr Paul Jenner	City of Mount Gambier
AC Care	Mr Tony Wright	LCLGA

KEY RESULT AREAS

The Strategic Plan identifies three key result areas to focus and support our why of collectively building stronger communities. They are building:

1. Sustainable Communities 2. Stronger Economy 3. Member Capability

1. Building Sustainable Communities

A sustainable community has resilience, leadership, a healthy environment, optimistic mindset, community well-being, connected and inclusive with built environments where we want to live and those others want to join.

Over the 2020/21 year, building sustainable communities in a rapidly changing COVID-19 environment within a local government environment was the focus.

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
Our networks, members and stakeholders are connected and engaged	Engage with stakeholders	LGASA & SAROC	President of the LCLGA Mayor Erika Vickery and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
		Regional Executive Officers	The Regional Executive Officers meet throughout the year to share information, coordinate regional activities and to support SAROC and LGASA.
		Green Triangle Freight Strategy	The GTFS is a reference group for the Vic and SA State Governments on the key freight issues that face the green triangle area. We are one of several stakeholders in this reference group.
		Local Members	As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region. In addition to maintaining these close working relationships, we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region.
		Key Stakeholders (SA Gov & Industry)	LCLGA continued to work with our key stakeholders on issues relevant to our members. Of note, due to the pandemic was an increased engagement with the Victorian Cross Border Commissioner with the Victorian State Government and Councils.
		Create a social media presence to share stories	The formation of the Lime Coast Tourism Industry Network was invaluable in sharing information with one of the most impacted sectors from Covid-19 during 2020/21.

KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
The governance, effective management and capabilities of sporting clubs continues to improve	Star Club Program	Deliver the program to over 300 clubs in the Limestone Coast	The Star Club Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.
Incubator project outcomes are successful	Deliver incubator projects (Sports Academy, Leadership & SMLC)	<p>An incubator project is essentially an experiment to see if there is value in a project.</p> <p>The intent with incubator projects is they have a limited duration before transitioning to a more sustainable delivery model.</p>	<p>The LCLGA sponsors the delivery of the South Australian Coastal Councils Alliance</p> <p>The LCLGA continues to support the Substance Misuse Limestone Coast (SMLC) project, Sports Academy & LC Leadership Program. (Separate reports included)</p>
Regional Health Plan is approved	Develop a Regional Health Plan.	<p>Working with six of our members, we developed a new Regional Health Plan for the Limestone Coast (LCLGA & SA Health).</p> <p>This followed extensive consultation with the community and stakeholders.</p>	At the LCLGA General Meeting, 9 th April 2021, the Board adopted the 2021-2026 Limestone Coast Regional Public Health & Wellbeing Plan.
Our members and stakeholders are supported to access stimulus packages	Access funding for our region & members	We work with partners to develop proposals to access funding, particularly in Sports and Destination areas.	A funding & grant database was developed detailing available state, federal & local funding opportunities.
			Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding via ad-hoc grant programs and supported many businesses and sporting organisations in their endeavours to develop funding applications and seek grant funding.

KEY RESULT AREAS

2. Building Stronger Economy

A strong economy relies on human capital (skills, knowledge, and innovation), financial capital (investment), productivity (more from less), realising local competitive advantages, entrepreneurialism, value clusters, increased supply chain value capture from exports, capturing local value (buy local); and attracting spend from outside our area (investment and visitation).

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
The Limestone Coast economy recovery plan is delivered	Implement and develop the Economic Growth Strategy (Covid 19)	A Recovery & Rebuilding Action Plan was created as a response to support our region during the initial impact from Covid-19	The Recovery & Rebuilding Action Plan outlined 34 actions under 5 key themes of Economic Sustainability, Advocacy & Leadership, Communication, Events and Planning.
		We continued to support the sharing of information under the economic growth strategy. The strategy will need to be reviewed as we progress into a more certain covid-19 environment.	We convened the Limestone Coast Economic Development Group and maintain the Limestone Coast Regional Growth Strategy. The LCLGA partners with RDA Limestone Coast as opportunities arise to assist economic development projects for the Region.
Destination marketing strategy is approved, and implementation commences	Destination Marketing Strategy	Develop a new Destination strategy. The plan was developed as Covid-19 emerged which means the final plan includes the impact of the pandemic in its strategies.	The new strategy was endorsed, ready to begin implementation in 2021/22. However, due to the pandemic, an interim plan was developed to support the Tourism industry,
Regional Roads Strategy is updated and approved	Review and update the Regional Transport Strategy and database	The Regional Transport Strategy and Database are critical to support regional priorities for grant funding for significant roads.	We completed the review and update of the Regional Routes, Road Action Plan and Regional Roads Database, with the support of HDS Australia. There has been an increase in the overall cost to implement all high priority upgrades from 19.8 million to 27.3 million.

KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
A preferred regional waste solution is identified		<p>Several studies have assessed the opportunity to develop an economically feasible regional Materials Recycling Facility in the Limestone Coast.</p> <p>All of them indicate it is only sustainable if the volumes of waste include waste from Western Victoria to achieve economies of scale.</p>	<p>The LCLGA Regional Waste Management Steering Committee was successful in securing funding from the LGASA research fund to undertake a study in partnership with the University of SA into the risks and feasibility of a regional MRF.</p> <p>The analysis shows that a low tech MRF is financially viable with the optimal solution providing a positive net present value of \$11.8m, assuming a capital cost of \$5.4m over 15 years of operations.</p> <p>The optimal option assumes the plant has access to waste volumes from the Limestone Coast and West Wimmera and Glenelg Council regions.</p> <p>An independent study by the Barwon South West Waste and Resource Recycling Group concluded that the most efficient resource recovery strategy for Western Victoria was for MRF to be developed in Geelong, Ballarat and Mount Gambier.</p> <p>The Board has provided resources in the 2021/22 budget to test the governance and risk allocation of a regional MRF.</p>
Collaboration opportunities on cross border projects are agreed	Cross Border Partnerships	Whilst significantly impacted by Covid-19 we have continued to work to develop cross border projects and partnership	<p>Joint projects and agreements have been developed in Tourism with cross border Councils.</p> <p>Cross border engagement between Sports Academies progressed to cross border competition (when travel permitted).</p> <p>Very frequent (almost weekly) engagement with the Victorian Cross Border Commissioner.</p> <p>Engagement on cross border waste opportunities and emergency management (including trials).</p>
Joint Planning Board is approved by the Minister and established	Establish the Joint Planning Board (JPB)	<p>Under the PDI Act a region can establish a JPB with agreement from the Minister.</p> <p>Where there is no JPB the State Government develops the Regional Plan.</p>	<p>Discussions with State Government and other regional Councils have highlighted a number of challenges to establishing a limited tenure (10 years) JPB.</p> <p>These issues and understanding the value proposition of forming a JPB are continuing to be worked through with our members and the State Government.</p>

KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
	RDALC Deliverables	The RDALC and LCLGA are important organisations for the Limestone Coast, and we work together to create opportunities for our community.	<p>The RDALC receive \$90k in funding from our members for the provision of Small Business Support services which they report on to Councils and to the LCLGA Board.</p> <p>These reports are included in our Board agendas.</p>
	Red Meat Cluster	The Red Meat industry is an important sector of the Limestone Coast Economy. We provide administrative support to help this group meet.	The LCLGA continues to provide support to the Red Meat Cluster by organising meetings on behalf of the Group.

KEY RESULT AREAS

3. Building Member Capability

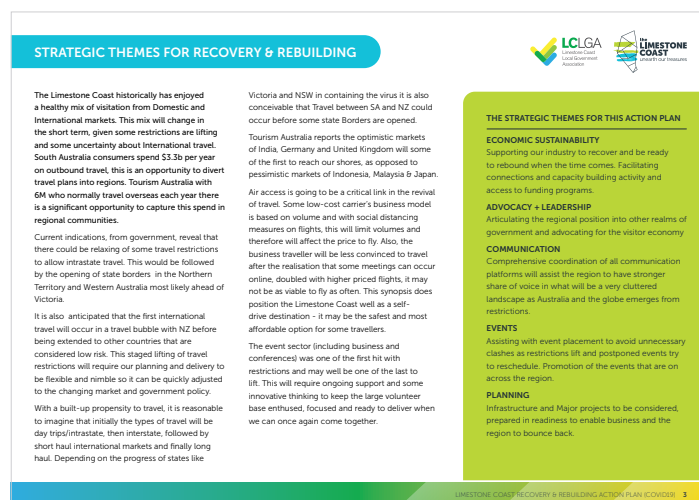
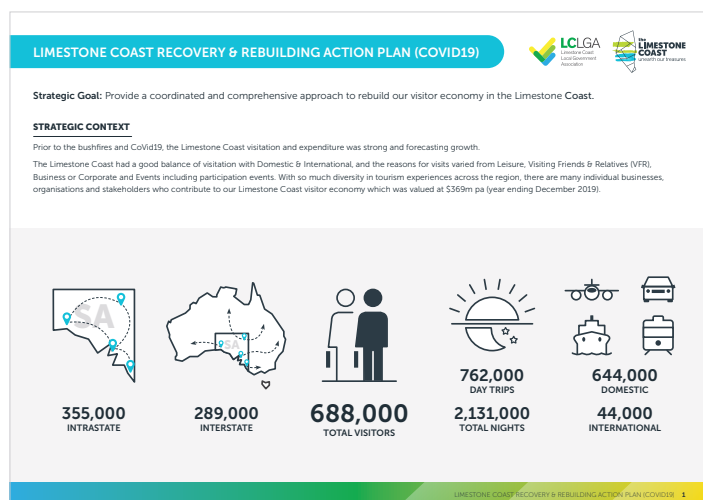
Building our capability focuses on increasing the availability and access to resources, reducing costs, improving performance, developing new skills and knowledge, leveraging our member's abilities for collective benefits; and developing and growing our employee's capabilities across our region.

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
Priority skills and resource sharing and funding arrangements (including grants) commenced and Shared procurement delivers improved value	Coordinate and implement models for shared and hard to source resources	Working together to sustain our local contact with our community whilst also leveraging economies of scale for our region is the balance sought under resource sharing.	<p>Whilst there is still more to be done to share our resources the following shared services were in place:</p> <ul style="list-style-type: none"> › Developing the Regional Health & Wellbeing Plan. › Regional Roads Strategy › Joint Grant for Coastal Projects (auspiced by Wattle Range) › Regional Heritage Advisory Services › Joint activities in Destination marketing (including attending Camping Expo's) <p>Contract databases for waste have been developed to enable an assessment of opportunities as contracts expire.</p> <p>A review of a shared procurement on road sealing showed little gain due to requirements for local contractors and differing specifications.</p>
Elected members knowledge and engagement with each other is improved, and Members collaborate effectively through LCLGA forums, committees and working groups	Member's communications and dashboards; and member meetings and forums.	<p>A key part of the LCLGA value proposition is keeping our members informed and connected. This was even more pronounced in 2020/21 due to the pandemic.</p> <p>Our working groups are the engine room for the delivery of outcomes in our program areas</p>	<p>Engagement with members has continued, with a new initiative of weekly CEO and Mayor meetings which provided significant value in keeping our members connected during Covid-19.</p> <p>The dashboard is due for completion in December 2021.</p> <p>Our working groups in health, roads and waste continue to meet to implement their work plans and strategies.</p>
Our members are prepared for the impacts (if any) from the SA Productivity Commission review into local government	<p>We are keeping in contact with the required changes from the review.</p> <p>Provide analysis, advice & advocacy positions</p>	We are keeping engaged and aware of issues that impact our members, including developing submissions and position papers.	This continues to be a watching brief and, in particular, the impact from moving to economic, regulatory review of rates.

Destination Development Program

The Limestone Coast Local Government Association (LCLGA) reshaped the regional tourism program into a broader Destination Development program to bring together regional branding and activities to grow the visitor economy and regional prosperity.

To assist in the delivery of this program, the LCLGA members increased their investment in the program to leverage our strategic partnership with the South Australian Tourism Commission (SATC) to securing additional funds. These funds were important as they helped deliver the Limestone Coast Recovery & Rebuilding Action Plan in response to the impact of Covid to support our regions tourism sector.



The Recovery & Rebuilding Action Plan outlined 34 actions under 5 key themes of Economic Sustainability, Advocacy & Leadership, Communication, Events and Planning.

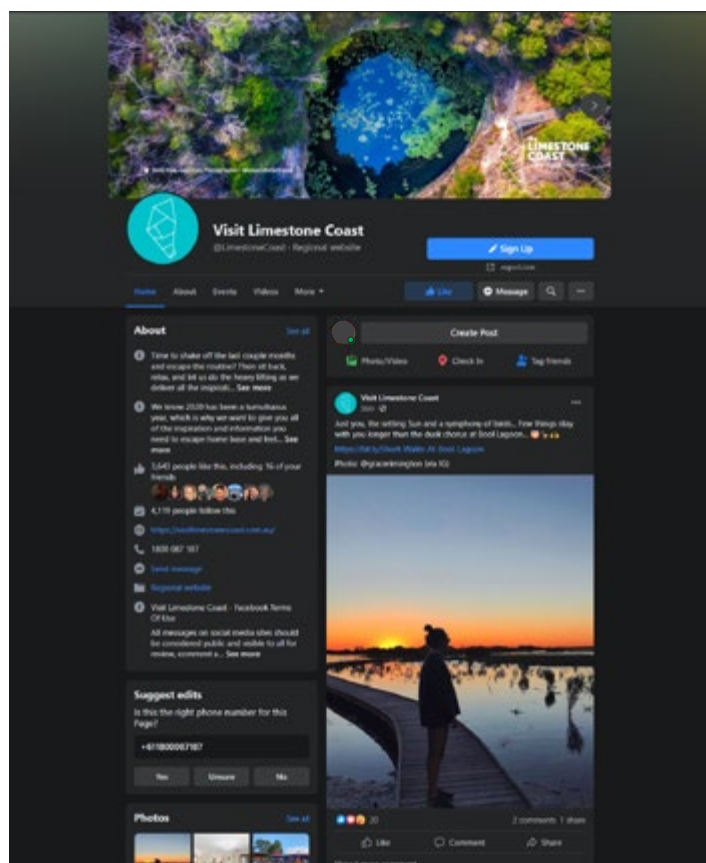
One of the critical actions was supporting the tourism industry to recover, be ready to rebound from Covid-19 restrictions and improve access to funding programs.

We also established a Closed Facebook Group called Limestone Coast Tourism Industry Network as a 2-way communication platform, with 432 businesses engaged as of 30th June 2021.

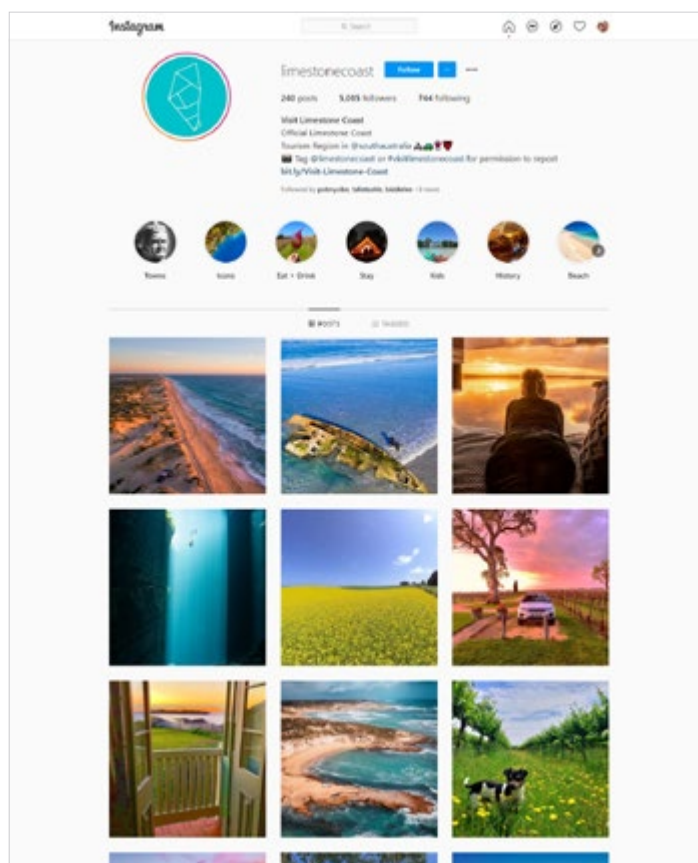
The Recovery & Rebuilding Action Plan was a bridging plan while the region developed a Destination Development Strategy. The new strategy was endorsed, ready to begin implementation in the FY 2021/22. However, due to the depth of the pandemic some actions were accelerated into 2020/21. These actions included improving our digital presence and storytelling.

DESTINATION DEVELOPMENT PROGRAM

Digital Storytelling commenced October 2020 with the establishment and optimization of our social media platforms on Facebook & Instagram, plus officially registered the hashtag #visitlimestonecoast which is now universally used. See below table for our online community growth + engagement, noting the Industry Standard for engagement for Instagram 4.35% and Facebook 0.45%



www.facebook.com/LimestoneCoast

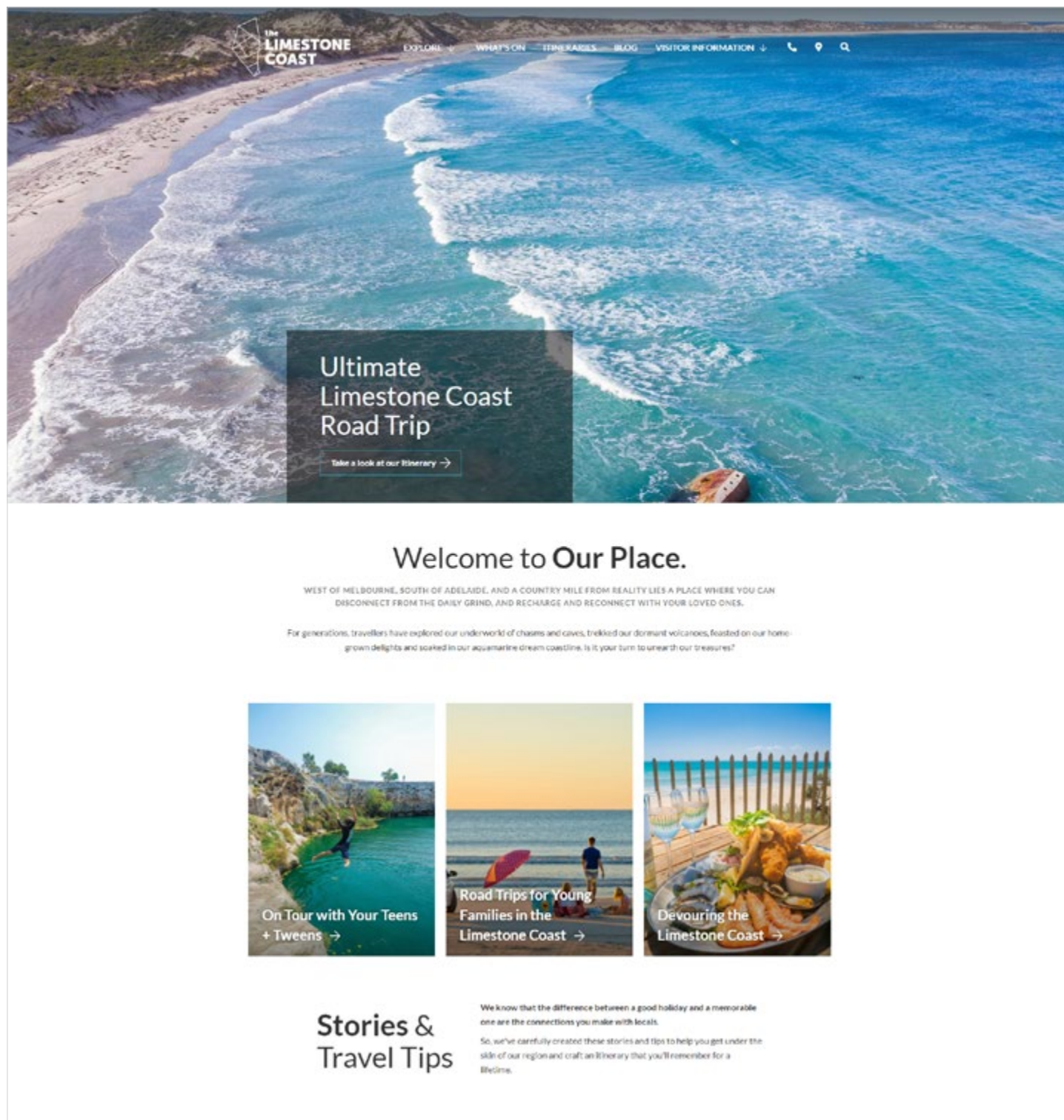


www.instagram.com/limestonecoast

	Instagram Reach	Instagram Engagement	Facebook Reach	Facebook Engagement	TOTAL Reach	Total Community
Nov 2020	36,145	16.92%	57,732	45%	93,877	2,665
Dec 2020	37,867	47.2%	57,902	17%	95,769	3,465
Jan 2021	40,889	25.16%	71,875	19%	112,764	4,230
Feb 2021	71,381	7.30%	103,705	4.29%	175,086	5,791
Mar 2021	80,365	7.40%	39,006	6.55%	119,371	6,433
Apr 2021	69,849	7.66%	100,700	6.85%	170,549	7,212
May 2021	79,240	8.92%	76,097	6.94%	155,337	7,739
Jun 2021	79,646	6.29%	48,060	5.3%	127,706	8,196
YTD TOTAL	495,382		555,077		1,050,057	8,196

DESTINATION DEVELOPMENT PROGRAM

The centrepiece to our digital infrastructure www.visitlimestonecoast.com.au was designed and built with a soft launch in June 2021. This included blogs, itineraries, and for the first time, the ability for consumers to 'sign-up' to our monthly e-newsletter - set to commence September 2021.



www.visitlimestonecoast.com.au

DESTINATION DEVELOPMENT PROGRAM

With the uplift in domestic tourism, specifically self-drive, the Limestone Coast welcomed an official Regional Visitors Guide for the first time since 2016 with 55,000 copies produced. This has been placed in over 100 Adelaide Metropolitan Hotels and car hire locations.

The Guide was a useful resource when the region attended the Adelaide Caravan & Camping Show in February 2021 to engage with potential visitors to visit. This presence was well supported by the Limestone Coast councils by providing members from their visitor servicing teams to help on the site. Attendance at the event was higher than previous years with 31,244 people.

The Limestone Coast continued to work with the Adelaide Convention Bureau to attract and secure business events to the region. We participated in a trade event called Connect SAFE which saw a higher level of enquiry due to our regional location and proximity to both Adelaide & Melbourne, along with our open spaces and natural attractions.

limestonecoastvisitorguide.partica.online/limestone-coast-visitor-guide/limestone-coast-vg-2021/flipbook/FC/



As part of our strategic partnership with the SATC, the Destination Development Manager supported 8 applications in the Regional Events Fund. All 8 events received a level of funding to contribute towards their marketing efforts that could lead to increased visitation and expenditure in the region. This is the highest number of events that have been funded through this program since its inception.

While the international borders are closed, the region remained in contact with offshore agents (Wholesalers & Inbound Tour Operators) in a virtual capacity. This deliberate approach has positioned the region strongly for when the borders re-open. We also participated in virtual and face to face training for domestic travel agents. Events were facilitated by SATC or Tourism Australia (or both) including –

- South Korea Agents – 166 agents
- Australia Marketplace China, United Kingdom, Europe, North America – total of 160 appointments
- Australia Tourism Exchange Live & Online – 211 appointments
- Ocean to Outback – German Speaking Agents – 24 appointments
- SATC Trade Webinars – 82 agents
- Destination Australia – international market briefings.

DESTINATION DEVELOPMENT PROGRAM

The Limestone Coast continues to be a financial member of the Australian Tourism Export Council (ATEC) which enables the region to be viewed credibly when being represented internationally and domestically in the trade distribution system. The region also holds a position on the South Australian Branch Committee of ATEC, the Destination Development Manager, remains Chairperson which involves contributing to the national voice concerning inbound business and its sustainability.

Through this Association, the Limestone Coast participated in exclusive ATEC trade events that bring together the Inbound Tour Operators (ITO's), arguably the heart of the tourism supply chain and destinations and tourism operators. Events attended included -

- › South Australia B2B Event – 27 appointments
- › Virtual Australia Meeting Place – 26 appointments



The SATC's Tourism Industry Development Fund was embraced by Limestone Coast businesses, with over 60 businesses considering a submission with a known total investment in the pipeline of \$145m. While this created important stimulus for the region it also provided further opportunity for the destination development manager to engage and support industry. As 30th June 2021 the region has 8 successful applicants with an injection of \$744,865 into our economy.

The Destination Development Manager assisted with the acquittal for the \$450k Mixed Dozen Project which collaborated with 12 Funding Partners with a range of key outcomes and achievements included, but not limited to:

- › Itinerary planning website developed and launched www.limestonecoast.org.au
- › 6 new wine tourism itineraries.
- › 10 Experience Development Mentoring Program participants.
- › A wide range of Marketing collateral produced – print and digital.
- › Industry Toolkit developed and shared with stakeholders – 7 Fact Sheets on Wine Tourism Experience Development.
- › Overall NPS score improvement of 12 points from 63 to 75 over the project.
- › Increase in ATDW Listings by 9.6% for the Limestone Coast Region from October 2018 to April 2020.
- › Increase in Wine Tourism Experiences in the region from below 5 to over 65,

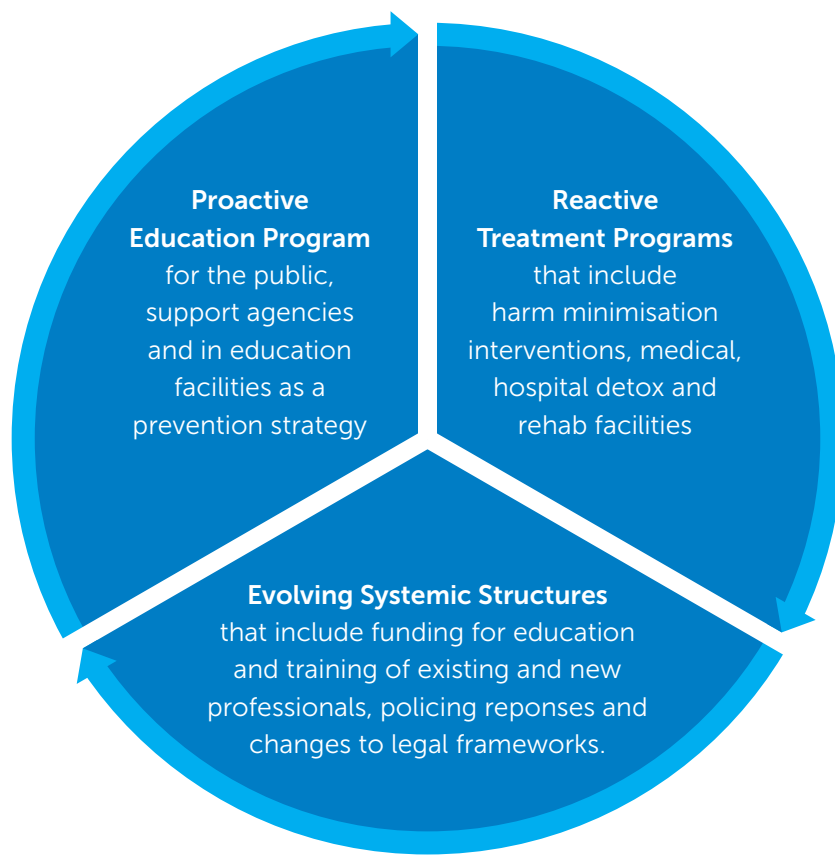
The pandemic and various internal domestic border closures have heightened the Limestone Coasts importance of cross-border collaboration. The LCLGA has broadened its cross-border formality with a Memorandum of Understanding in place with the Glenelg Shire Council in addition to the existing MoU with Wimmera Mallee Tourism. Extensive communication continues with Great Ocean Road Tourism & Southern Grampians Shire to complete the cross-border framework.

SUBSTANCE MISUSE LIMESTONE COAST

The work of SMLC is focused on research and evidence.

SMLC's origins are inspired by the work of the Western Region Alcohol and Drug Service and research by the Victorian Parliament's inquiry into the Supply and Use of Methamphetamines, and in their subsequent Ice Action Plan. While the issues and responses are complex, SMLC have focused on our objectives which match key elements of the Victorian Ice Action Plan and National and State Alcohol and Other Drug Strategies.

With 3-years funding from the Federal Department of Health, SMLC is progressing elements of these stages which are included in our objectives.



Objective: Supporting Limestone Coast schools embed evidence based AOD education into curriculum.

1. Climate Schools

Multiple school visits to 13 secondary schools in the Limestone Coast including non-government schools to promote Climate Schools as current best practice for secondary school Alcohol and other drug (AOD) education was undertaken during the onset of the COVID-19 pandemic. Climate Schools is a sustainable, evidence based, on-line learning program, with research showing delayed uptake for alcohol and cannabis making it suitable for all secondary students from years 7-10.

SMLC negotiated with the Matilda Centre for Research in Mental Health and Substance Use, University of Sydney, to reduce the cost of Climate Schools from \$900 to \$250 per annum to make the program accessible and potentially more appealing for smaller Limestone Coast Schools. In recognition of homeschooling during the Covid-19 Pandemic, Climate Schools is free for all secondary schools. This was widely promoted to all schools as the program is also suitable for teachers to manage via distance and at-home learning.

Eight secondary schools are registered to access Climate Schools, and the Mount Gambier Community Library has a current registration to enable Agencies who house, and case manage young people who are not attending schools, access to the program.

Approximately 426 Limestone Coast students have accessed Climate Schools.

SUBSTANCE MISUSE LIMESTONE COAST

Substance use and mental health issues are the leading cause of burden of disease for young people, causing incredible morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders begin in adolescence & early adulthood 15-24 years and the delays to seek treatment is incredibly long with the median delay to seek treatment being 18 years for alcohol treatment (Gore et.al. 2011).

Climate Schools aims to change and strengthen the school climate around AOD education, and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.

www.climateschools.com.au



2. Planet Youth

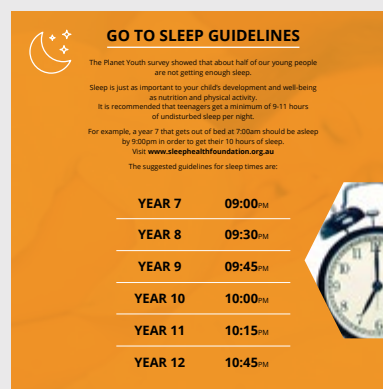
The Australian Planet Youth trial in the Limestone Coast:

Aligned with SMLC's proactive stance on school education, the Alcohol and Drug Foundation (ADF) asked SMLC to coordinate the Planet Youth trial in the Limestone Coast starting with two Councils and four secondary schools. In 2019, the Limestone Coast became one of 5 Australian sites asked to be part of the Planet Youth trial. Planet Youth is an international evidence-based model to reduce risk factors and increase protective factors to reduce the incidence of AOD use in young people.



Data about local AOD use was collected during the Planet Youth school survey and used to promote Climate Schools as best practice for evidence based AOD school education.

SMLC has successfully advocated that every Government secondary school (12), in the Limestone Coast be included in the second round of the Planet Youth school survey and data collection in 2021.



Examples of Parent Guidelines inclusions.



Objective: To Build community awareness of addiction issues / Website / LinkedIn.

1. Agency Survey

The pandemic has significantly changed the landscape for access and service provision in the AOD and all other sectors with SMLC recognising the need for region specific evidence to inform future actions.

With input from numerous agencies across the region SMLC designed a survey that was sent to government, non-government and private agencies across the Limestone Coast region gave us targeted insight to gain an informed understanding of where the current issues lie and what the future needs are for our community. SMLC is using the information from the 26 responding agencies to ensure drug and alcohol related issues in the region are accurately represented and is informing SMLC's planning for education, prevention, and harm reduction strategies.



SUBSTANCE MISUSE LIMESTONE COAST

The Impact of COVID-19 survey final report has been disseminated to all agencies in Limestone Coast Network meetings, LCLGA President Erika Vickery and Executive Officer Tony Wright, and a media release with the key findings was sent to all major media outlets.

Community education and awareness

Covid-19 limited SMLC's ability for community education forums and we adapted our strategies to educate and inform. SMLC has focussed on the rise of alcohol use at home during the pandemic. With more people working from home and reduced social gatherings, the "Time for Change" campaign focussed on how small increases in alcohol use at home can quickly become a new habit.

SMLC digital platforms for education and awareness

The importance of online resources was underscored during the pandemic and SMLC created a website to increase community awareness and provide information on alcohol and other drug issues.

The SMLC website www.smlc.org.au includes:

- › Services page Links to Limestone Coast & National services.
- › About Us Detailed information on Staff and Advisory Board.
- › Program page Highlights current programs SMLC is coordinating.
- › Campaign page Highlights community education, past and current.
- › Media page All media releases since 2019.

SMLC's LinkedIn page is at the following link:

www.linkedin.com/company/substance-misuse-limestone-coast/

Objective: Establish Community Partnerships

SMLC is a member of and regularly meets with the following National, State and Local networks:

- › Alcohol and Drug Foundation - Community Advisory Council (Chair)
- › Millicent Social Issues Team
- › Naracoorte Community Services Round Table
- › Limestone Coast Family Violence Action Group
- › Limestone Coast Community Services Round Table
- › Limestone Coast Drug Action Team
- › Aboriginal Community Connect – Advisory Reference Group
- › Planet Youth South Australia
- › South Australia Network of Drug & Alcohol Services
- › Australian Professional Society on Alcohol and other Drugs
- › Mount Gambier Suicide Prevention Network

SMLC has positioned itself as an advocacy and point of focus for AOD issues across the region providing a strategic longer term evidence based perspective to action. We have a growing national and international presence and will continue to advocate for the region at regional, state and national forums.

Additionally, the Alcohol & Drug Foundation have highlighted SMLC's Project Officer, Sophie Bouchier in their story for International Women's Day, which they featured on their Website and LinkedIn posts;

community.adf.org.au/run-activities/stories/celebrate-women-ldat/

Objective: To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.

SMLC has become an Incorporated body with Charitable Status pending. SMLC has seven Advisory Board members, all experienced and professional people with a range of skills encompassing health, law, medicine, social work, financial management and governance. The Board has been instrumental in developing SMLC's Strategic Plan for 2021 and beyond, with an ongoing vision to reduce the incidence of alcohol and other drug use in the Limestone Coast.



STARCLUB PROGRAM

StarClub Program

Local Government recognises the importance of sporting and recreation clubs to regional communities, and is pleased to partner with the Office for Recreation and Sport to deliver the Star Club Program in the Limestone Coast.

The StarClub Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

The long term goals of this program are:

- › To ensure clubs in the region are compliant with State and Federal Legislation,
- › Clubs are financially stable through prudent self-management and have access to appropriate funding
- › Maintain and build on membership, players and volunteers within the club.

The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

Compliance

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

Planning

Long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.

The Starclub Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils. This Group provides direction and feedback for the Starclub Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.

LIMESTONE COAST REGIONAL SPORTING ACADEMY

Limestone Coast Regional Sporting Academy



In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

In June 2020 the LCLGA were successful in meeting certain requirements from the ORSR and obtained another \$70,000 to run the program for another 12 months. Once again the LCLGA partnered with the ORSR and the fourth year of the LCRSA was launched in October 2020. We were pleased to welcome back Hockey SA, Tennis SA, SASI Cycling and Athletics SA as official partners of the Academy, and were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well. We were also excited to welcome two new sports to the program, Swimming and Basketball thanks to new partnerships formed with Swimming SA and the Mount Gambier Pioneers. We also continued to offer a Lonestar program for athletes from any sporting background.

We inducted 91 athletes into the Academy for the 2020/21 iteration. This was a rise of 19 from 2019/20

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the venue for our Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis. We also welcomed the Commodore on the Park as a partner this year. The Commodore on the Park provide our visiting coaches and Educators with accommodation when they visit the region.





The LCRSA has four main objectives:

- To identify regional sporting talent
- To educate and develop youth in the region
- To provide pathways to State and national representation
- To develop the skills of regional coaches

Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. We have had two past Academy Alumni play for Glenelg in the SANFLW League Premiership side. One of these athletes was successful in being drafted by the Adelaide Crows and will begin training with them for the 2022 season soon.

We had an athlete win the 200m race at the Stawell Gift. Also one of our cyclists finished 3rd at the State titles after taking up the sport only 12 months ago. Our swimming athletes swam 88 personal best times in one event, (State Shortcourse Championships), with only 8 swimmers in the program this is a remarkable effort and comes about thanks to the international standard of coaching we have been able to bring into the program.

There are plenty more success stories that can be seen on our Facebook page. All of our athletes have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.



LIMESTONE COAST LEADERSHIP PROGRAM

Limestone Coast Regional Sporting Academy

In its third year, the community capacity building program aims to develop people for Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs. To stimulate and foster a diverse range of leaders in our region to support regional opportunities and address our challenges.



The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership



2021 Participants

Through the program participants are placed into working groups to undertake Community Action Projects, these projects address real regional issues.

Participants benefit through the journey, learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring the social and economic dynamics and issues across our region.

The projects being undertaken in 2021:

- > Future land use in the Limestone Coast
- > Adopt a Grandparent or Grand Friend
- > Can community leadership support Plant Youth trail?
- > Leadership Programs - how do you measure success for our communities?

LIMESTONE COAST LEADERSHIP PROGRAM



Nick McBride, Member for MacKillop, Mayor Erika Vickery OAM together with LCLP partners Landscape Board Limestone Coasts, Kerry DeGaris and EML, General Manager Jessica Lyon took the opportunity to present to the 2021 group on Induction Day.

With the program delivered in each council area. Mayors were invited to present to the participants to share their unique or similar council areas issues, opportunities, and challenges together with their own leadership journey if desired.



LIMESTONE COAST LEADERSHIP PROGRAM

Limestone Coast Leadership Program 2021 Partners



Limestone Coast Council areas provide in-kind venue and catering support to the program.

Participants for 2021

- > 15 (10 Female and 5 Male)
- > Representatives from migrant, disability, and from five of the seven Limestone Coast council areas

Participants are expected to: attend induction session, overnight workshops, monthly full day sessions and graduation event, in addition to out of session community action project work, substantial pre reading and research and written reflections.

Participants present an overview of their CAP reports at the Graduation Event. CAP reports are made available on the Limestone Coast Leadership program page of www.lclga.sa.gov.au

Alumni of the Limestone Coast Leadership Program are actively involved within the Limestone Coast region including but not limited to:

- > Gaining positions and/or joining boards and committees
- > Leading campaigns for additional services and/or advocating for change
- > Grant application to deliver community 'governance training'
- > Advocating in disability awareness and for disability services
- > Gaining employment in Limestone Coast councils

ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers, Council staff and LCLGA staff for their support of the regional role of the Association.

During 2020-2021, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Program & Policy Coordinator), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Biddie Shearing (Destination Development Manager Manager), Ali Auld (Leadership Program), Sophie Bouchier (Substance Misuse Program). The Team farewelled Mae Steele (Executive Support Officer) and welcomed Paul Manfrin (Corporate Services Officer).

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA SAstaff that have supported LCLGA throughout the year.

LCLGA continues to enjoy a close working relationship with RDALC Board members and staff.

Tony Wright

Executive Officer

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2021



7.2 LCLGA AUDITED FINANCIAL STATEMENTS

BACKGROUND

The LCLGA Auditors (Dean Newbery) have advised that they expect to issue an unmodified and unqualified audit opinion for the 2020/21 financial year.

This outcome is the third consecutive unqualified audit following several years of qualified reports as assessed by two different Auditors.

Attached is the Audit Completion Report, Financial Statements and Letter of Management Representations to the Auditor.

Notwithstanding that this is a pleasing result from improving our practices and processes, we are still updating our policies which the Corporate Services Officer is working through.

The Finance report to the August Board meeting provided an assessment of the 2020/21 results and a review of each Projects performance with an explanation of the main variations observed.

Overall, we were expecting to post a \$150,250 loss with approved budget variations. However, the actual result was \$146,837 or a 2.3% favourable variation from the forecast.

Some additional observations:

- Revenue was \$100k lower due to the loss of funding for Road Safety in 2020, higher members contributions from transferring SMLC and Red Meat Cluster project funds to LCLGA in 2019/20 and the loss of Rubble Royalty refunds.
- Net expenses were \$89.5k lower as efficiencies and reductions were applied to other controllable costs.
- The variations in projects from 2019/20 are due to:
 - Tourism received approved increased expenditure to assist regional businesses when Covid-19 first occurred.
 - The Leadership Program is delivered on a calendar year. In 2019/20, only half a programs expenses were incurred.
 - Sports Academy and Starclub received increased funding, participant contributions and sponsorship. These contributions allowed investments in sustaining the Academy activities during Covid lockdown and restrictions, including developing training videos for strength and conditioning training.
 - SACCA and SMLC are both pass-through projects which have a slightly positive impact on the P&L.

Members closing equity has reduced from \$618K to \$4771K, which is slightly favourable when compared to the cashflow forecast of \$450K.

Total cash has been reduced from \$939K to \$772K.

KEY ISSUES

The overall Profit and Loss is slightly favourable to budget.

The audit result continues a trend of improved management of project liabilities and grants and processes to ensure we have suitable checks and balances for processing transactions.

Whilst continued losses are not sustainable, the current business plan's financial sustainability plan will return us to a stable footing over the next three years.

RECOMMENDATION

It is recommended that the LCLGA Board;

1. Receive and note the report.
2. Endorse the provision of signatures by the President, Executive Officer and Council Chief Executive Officers to the audited accounts.
3. Approve the audited accounts for inclusion in the Annual Report.

Moved,

Seconded,



Audit Completion Report

Limestone Coast Local Government Association

Year Ended 30 June 2021

LCLGA Board Meeting Oct-2021

DeanNewbery

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Executive Summary

28 September 2021

Dear Mayor Vickery

This report has been prepared for the Board of the Limestone Coast Local Government Association (the Association) in relation to the 30 June 2021 external audit.

The purpose of this report is to provide members of the Board and those charged with governance of the Association a summary of the significant matters that have arisen from our audit which we believe covers material matters dealt within our work completed.

We are pleased to advise that subject to finalisation of the outstanding matters outlined within this report, our audit opinion for financial year ended 30 June 2021 is expected to be issued as an unmodified audit report.

I would like to take this opportunity to thank the Administration for the assistance provided throughout the year.

If there is any need for further clarification on matters raised in this report, please feel free to contact me on 8267 4777 or jimkeogh@deannewbery.com.au.

Your sincerely
DEAN NEWBERY

A handwritten signature in black ink, appearing to read 'JK' with a stylized flourish.

Jim Keogh
Partner

Executive Summary

Scope

The audit procedures have been designed and carried out by the audit team in accordance with Australian Auditing Standards and per the audit scope prescribed under the Local Government Act 1999 and applicable Regulations for the financial year ended 30 June 2021.

Independence

In accordance with our professional ethical requirements, we confirm that, for the audit of the entity for the financial year ended 30 June 2021, all members of our audit team have maintained their independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board and in accordance with Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

Audit Status

All requested audit adjustments have been processed and disclosures within the financial report appropriately modified based on audit testing completed.

All requested information has been provided by the Administration during the course of the audit.

Subject to the finalisation of the matters outlined in this report, our audit opinion for the financial year ended 30 June 2021 will be signed without reference to any qualification.

Outstanding Matters

All requested audit adjustments have been processed and disclosures within the financial report appropriately modified based on audit testing completed.

Subject to the following work being satisfactorily completed, we expect an unmodified audit opinion to be issued for the financial year:

- Undertake a review of subsequent events since 30 June
- Obtain certified financial statements as required
- Receipt of the signed Management Representation Letter

Fraud & Litigation

As part of our audit we have discussed with the Administration's management staff;

- The safeguards in place in relation to the prevention and detection of fraud
- The existence of any fraud
- The existence of any litigation and claims.

We have not become aware of any matter which should be brought to the Board's attention

Summary of Misstatements

There remain no misstatements that have not been adjusted by the Administration that have been identified during the course of our audit or that in our assessment, require to be reported to Association's Board.

Any misstatements, either individually or in aggregate, that are considered to be immaterial, have not been reported and regarded as being minor in the context of the financial report as a whole.

All requested audit adjustment have been processed within the financial report appropriately modified based on audit testing completed.

Subject to all matters being appropriately completed as outlined in this report, we anticipate to be issuing an unqualified audit opinion on the financial statements (Section 129(1)(a) audit opinion).

Materiality

An item is considered material to the financial statements if, through its omission or non-disclosure, the financial statements would no longer show a true and fair view to the users of the financial statements. Materiality is set at the outset of planning to ensure that an appropriate level of audit work is planned. It is then used throughout the audit process in order to assess the impact of any item on the financial statements.

Any identified errors or differences are investigated and are recorded on a schedule of potential misstatements. These are assessed individually and in aggregate, discussed with the Administration and Board to further clarify the proposed treatment and/or disclosure of the matter.

Should the matter remain unadjusted and signed off by the Association's Administration in their letter of representation to us, confirming that in the Board's view also that the matter(s) are immaterial to the financial statements, an item of low value may still be judged material by its nature.

An item of higher value may also be judged not material if it does not distort the accuracy and/or fairness of the financial statements.

Key Audit Matters Considered

As part of our audit planning process we identified key audit and accounting matters that were considered and tested during the course of the audit which represented areas of identified risk where material misstatements could occur.

As a result of the work we have recently completed, we have provided further detail below of the key audit matters and the outcomes from our testing completed.

Key Audit Matter Description	Audit Work Undertaken	Outcomes of Testing Completed
Management override of internal controls	<ul style="list-style-type: none">Review and observation of controls in operation to assess whether controls are operating effectively as intended throughout the period.Perform analytical reviews and recalculation of transactions.	As there are strict budget controls and transparent reporting to the Board during Board Meetings held every two months, there were no issues noted.
Revenue recognition	<ul style="list-style-type: none">Review of grants received.	All grants received during the financial year were correctly recorded as per AASB 1058 <i>Income of Not-for-Profit Entities</i> .
Expenditure on Contractual Services	<ul style="list-style-type: none">Detailed sample transaction testing.Perform analytical reviews and recalculation of transactions.	Testing of the expenditure relating to Note 3 didn't identify any issues.

Draft Audit Report

INDEPENDENT AUDITOR'S REPORT

To the members of the Limestone Coast Local Government Association

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a general purpose financial report, of the Limestone Coast Local Government Association (the entity), which comprises the Statement of Financial Position as at 30 June 2021, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of the Financial Statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Entity as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the need of the directors. The Board's responsibility also includes such internal control as the Board determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The Board of the entity is responsible for overseeing the financial reporting process.

Draft Audit Report

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY

Jim Keogh
Partner

Signed on the day of 2021,
at 214 Melbourne Street, North Adelaide

Disclaimer:

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Dean Newbery

ABN 30 164 612 890

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Limestone Coast Local Government Association

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2021**

Limestone Coast Local Government Association

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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
INCOME			
Local Government Council Contributions	2	647,288	721,402
Other Contributions	2	73,091	314,020
Other Income	2	164,937	113,046
Project Income	2	496,762	340,137
Unbudgeted Project Income	2	12,864	1,761
Total Income		1,394,944	1,490,367
EXPENSES			
Operating Expenses	3	175,496	229,201
Employee Costs	3	619,225	768,221
Project Expenditure	3	734,196	632,151
Unbudgeted Project Expenditure	3	12,864	1,761
Total Expenses		1,541,781	1,631,334
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		(146,837)	(140,967)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(146,837)	(140,967)

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2021

	Notes	2021 \$	2020 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	771,577	938,643
Trade and Other Receivables	4	81,556	64,550
Total Assets		853,133	1,003,193
LIABILITIES			
Current Liabilities			
Trade & other payables	5	53,935	58,448
Provisions	5	60,313	48,883
Other Liabilities	5	253,467	244,694
Total Current Liabilities		367,715	352,025
Non-current Liabilities			
Provisions	5	13,734	32,647
Total Non-current Liabilities		13,734	32,647
Total Liabilities		381,449	384,672
NET ASSETS		471,684	618,521
EQUITY			
Accumulated Surplus		471,684	618,521
TOTAL EQUITY		471,684	618,521

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2021

2021	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
Balance at end of period		471,684	471,684

2020			
Balance at end of previous reporting period		759,488	759,488
Net Surplus / (Deficit) for Year		(140,967)	(140,967)
Other Comprehensive Income		-	-
Balance at end of period		618,521	618,521

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2021

		2021	2020
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		647,288	721,402
Other Receipts		733,954	975,487
Payments		<u>(1,548,308)</u>	<u>(1,627,401)</u>
Net Cash provided by (or used in) Operating Activities	6	(167,066)	69,488
 CASH FLOWS FROM INVESTING ACTIVITIES			
Net Cash provided by (or used in) Investing Activities		<u>-</u>	<u>-</u>
 CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		<u>-</u>	<u>-</u>
 Net Increase (Decrease) in cash held		<u>(167,066)</u>	69,488
 Cash & cash equivalents at beginning of period		938,643	869,155
Cash & cash equivalents at end of period	4	<u><u>771,577</u></u>	<u><u>938,643</u></u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	0.36% (2020 0.34%)
Weighted average settlement period	1 year (2020, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		181,118	217,695
District Council of Grant		80,329	86,159
Wattle Range Council		134,499	135,999
Naracoorte Lucindale Council		91,565	110,772
District Council of Robe		43,468	44,968
Tatiara District Council		75,874	83,874
Kingston District Council		40,435	41,935
Total		647,288	721,402
Other Contributions			
SA Tourism Commission		30,500	77,708
LGA SA		42,591	130,142
Other		-	106,170
Total		73,091	314,020
Other Income			
Interest		3,648	17,989
Sponsorship		64,364	37,388
Participant Contribution		67,127	10,468
Other		29,799	47,201
Total		164,937	113,046
Project Income			
Tourism		73,697	-
Leadership Program		38,275	14,614
Sports Academy		70,000	50,000
SACCA		104,805	54,530
SMLC		153,986	99,994
Star Club		56,000	56,000
Other		-	65,000
Total		496,762	340,137
Unbudgeted Project Income			
Unbudgeted Project Income		12,864	1,761
Total		12,864	1,761

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
NOTE 3: Expenditure			
Operating Expenses			
Accounting and Audit Fees		15,800	11,378
Computing and IT		18,302	16,197
Rent		20,824	22,797
Insurance		11,529	9,972
Vehicles		53,750	57,899
Chairperson Allowance		13,591	13,105
Trade Shows		-	15,131
Travel, Accommodation and Meals		10,783	23,726
Other		30,917	58,997
Total		175,496	229,201
Employee Costs			
Salaries and Wages		552,613	670,560
Workcover		7,720	6,399
Superannuation		52,821	63,327
Leave Provision Movement		(7,483)	25,042
FBT		13,554	2,893
Total		619,225	768,221
Project Expenditure			
Tourism		140,342	110,926
Leadership Program		128,802	65,482
Sports Academy		131,463	87,417
SACCA		98,936	67,587
SMLC		44,775	27,361
Star Club		1,912	3,072
Other		187,968	270,306
Total		734,196	632,151
Unbudgeted Project Expense			
Unbudgeted Project Expense		12,864	1,761
Total		12,864	1,761

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
NOTE 4: Assets			
Cash and Cash Equivalents			
Petty Cash		-	250
Cash at Bank		318,564	228,917
Term Deposits		453,013	709,476
Total		<u>771,577</u>	<u>938,642</u>
Trade and Other Receivables			
Trade Debtors		78,193	64,550
Prepaid Wages		3,305	-
Accrued Interest		58	-
Total		<u>81,556</u>	<u>64,550</u>
NOTE 5: Liabilities			
Trade and Other Payables			
Goods and Services		49,867	48,022
Accrued Expenses		2,747	8,831
Other		1,321	1,595
Total		<u>53,935</u>	<u>58,448</u>
Provisions - Current			
Employee Entitlements including On-Costs		60,313	48,883
Total		<u>60,313</u>	<u>48,883</u>
Provisions - Non-Current			
Employee Entitlements including On-Costs		13,734	32,647
Total		<u>13,734</u>	<u>32,647</u>
Other Liabilities			
Tourism		-	23,952
LC Regional Sport Academy		70,000	-
Limestone Coast Leadership Program		-	38,275
Substance Misuse LC		114,737	83,932
SA Coastal Councils Alliance		68,730	98,535
Total		<u>253,467</u>	<u>244,694</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
NOTE 6: Reconciliation of Cash Flow Statement			

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2021 \$	2020 \$
Total cash & equivalent assets	4	<u>771,577</u>	938,643
Balances per Cash Flow Statement		<u>771,577</u>	<u>938,643</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(146,837)	(140,967)
Non-cash items in Income Statement		
Net increase (decrease) in unpaid employee benefits	(7,483)	25,042
	(154,320)	(115,925)
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(17,006)	44,773
Net increase (decrease) in trade & other payables	(4,513)	(6,599)
Net increase (decrease) in other liabilities	8,773	147,239
Net Cash provided by (or used in) operations	(167,066)	69,488

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	12,253	15,000
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.05% and 1.30% (2020: 1.3% and 2.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2021	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	771,577	-	-	771,577	771,577
Receivables	78,251	-	-	78,251	78,251
Total	849,828	-	-	849,828	849,828
Financial Liabilities					
Payables	50,630	-	-	50,630	50,630
Total	50,630	-	-	50,630	50,630

2020	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	938,643	-	-	938,643	938,643
Receivables	64,550	-	-	64,550	64,550
Total	1,003,193	-	-	1,003,193	1,003,193
Financial Liabilities					
Payables	58,448	-	-	58,448	58,448
Total	58,448	-	-	58,448	58,448

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2021		30 June 2020	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.1%	453,013	1.3%	709,476
		<u>453,013</u>		<u>709,476</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

NOTE 8: Uniform Presentation of Financial Statements

	2021	2020
	\$	\$
Notes		
Operating Revenues	1,394,944	1,490,367
Operating Expenses	(1,541,781)	(1,631,334)
Operating Surplus/(Deficit) before Capital Amounts	(146,837)	(140,967)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	-	-
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	-	-
	-	-
Net Lending / (Borrowing) for Financial Year	(146,837)	(140,967)

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2021, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2021, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2021.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2021	2020
	\$	\$
Short Term employee benefits inc allowances	170,656	174,801
Post Employment Benefits	14,921	15,361

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2021	2020
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at then end of the financial year
	2021	2021
	\$	\$
City of Mount Gambier	174,118	7,000
District Council of Grant	80,329	-
Wattle Range Council	134,499	-
Naracoorte Lucindale Council	91,565	-
District Council of Robe	43,468	-
Tatiara District Council	75,874	-
Kingston District Council	40,435	-
TOTAL	640,288	7,000

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2021**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

.....
Tony Wright
EXECUTIVE OFFICER

.....
Mayor Erika Vickery
President

Date:

Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2021

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2021, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

.....
President
LC Local Government Association

.....
Chief Executive Officer
District Council of Grant

.....
Chief Executive Officer
City of Mount Gambier

.....
Chief Executive Officer
Kingston District Council

.....
Chief Executive Officer
Naracoorte Lucindale Council

.....
Chief Executive Officer
District Council of Robe

.....
Chief Executive Officer
Tatiara District Council

.....
Chief Executive Officer
Wattle Range Council

Date:

08/10/2021

Jim Keogh
Partner
Dean Newbery
PO Box 755
NORTH ADELAIDE SA 5006

Dear Jim

Management Representations: External Audit, Financial Year Ended 30 June 2021

This Management Representation letter is provided in connection with your audit examination of the General Purpose Financial Report (**2021 Financial Report**) of **The Limestone Coast Local Government Association** (**'the Authority'**) for the financial year ended 30 June 2021.

We hereby confirm, at your formal request, that to the best of our knowledge and belief, the following representations relating to the 2021 Financial Report are correct.

In making these representations, we understand that they are provided to you in connection with your external audit of the Authority for the year ended 30 June 2021 as prescribed by the Local Government Act 1999, for the express purpose of your expressing an opinion as to whether the 2021 Financial Report is, in all material respects, presented fairly in accordance with all applicable standards and requirements, including statutory. In making these representations, we have read and understood the standard unqualified Audit Opinion that would be normally expressed to the Authority by you as is required under Section 129(3) of the Local Government Act 1999 for the financial year ended 30 June 2021. We therefore understand, without exception, the potential ramifications of making any representations to you that are not correct, to the best of our knowledge and belief as of the date of this letter.

We understand and acknowledge that it is the Authority management's responsibility for the fair presentation of the 2021 Financial Report and that management, as appropriate, have approved the Financial Report. Accordingly, management of the Authority are of the opinion that the 2021 Financial Report is free of material misstatements, including omissions.

1. Compliance with all Applicable Standards, including Statutory

The Financial Report of the Authority has been prepared so as to present a true and fair view of the state of affairs of the Authority as at 30 June 2021 and of the results of operations of the Authority for the financial year ended on that date, including for all post balance date matters, as applicable.

The accounting and financial management policies, practices and records of the Authority were at all times maintained in accordance with the requirements of the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and that the Financial Report was prepared in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011, Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board together with all other mandatory professional reporting requirements in Australia.

ASSETS

Cash and Cash Equivalents

- (1) Cash on hand at balance date was represented by cash floats reconciled and on hand as at 30 June 2021.
- (2) Cash at bank at balance date represented the reconciled operating account(s) of the Authority.
- (3) Short term deposits represented amounts held with the Bank of South Australia by the Authority.

Rates and Other Receivables

- (1) Current rate receivables at balance date represented all outstanding amounts owed by rate payers.
- (2) Current other receivables at balance date represented all outstanding amounts owed by debtors other than rate payers.
- (3) Debts due at balance date that are known to be uncollectible have since been written-off and adequate provision has been made for impairment to cover allowances, discounts and losses that may be sustained by Authority in the collection of the debts (\$0).

Inventories

- (1) All inventories were the property of the Authority and have either been paid for or the liability has been brought to account.
- (2) All inventories have been physically counted and valued in accordance with the applicable Australian Accounting Standard.

Other Current Assets

- (1) Prepayments at balance date represented payments for goods and services to be received in the 30 June 2021 financial year.
- (2) There are no non-current assets held for sale.

Financial Assets – Loans to Community Groups

- (1) There are no grounds to provide for any impairment loss for loans to community groups or other organisations.

Investments Accounted using the Equity Method

- (1) Authority has complied with all applicable Australian Accounting Standards with regard to Authority's equity in subsidiaries, regional subsidiaries and other interests, as applicable.

Infrastructure, Property, Plant & Equipment and Depreciation

- (1) Infrastructure, property, plant and equipment at the 2021 balance date was represented by the following fair values, cost, accumulated depreciation and carrying amounts for each class of asset, in accordance with all prescribed requirements and standards, as follows: **Nil**
- (2) The additions during the 2021 financial year to Infrastructure, property, plant and equipment general ledger control accounts and asset registers represents the cost of additions and or improvements to existing facilities or replacements thereof. All units of property which have been replaced, sold, dismantled or otherwise disposed of, or which are permanently unusable, have been removed from general ledger and applicable asset register. Adequate provision, determined in a manner consistent with that of the preceding financial year, has been made to write-off depreciable assets over their useful economic working lives.

No circumstances have arisen which render adherence to the existing basis of depreciation misleading or inappropriate and that depreciation expense for the financial year ended 30 June 2021 is reliable. **Nil**.

- (3) All additions to depreciable assets represent actual additions or improvements of a capital nature, based on capitalisation thresholds consistently applied for the 2021 financial year and unchanged from the 2020 financial year. **Nil**.
- (4) Where the recorded carrying amount of any depreciable assets exceeds its recoverable amount as at 30 June 2021, that asset's recorded carrying amount has been written down to its recoverable amount.
- (5) Contractual commitments for capital expenditure(s) included in the Financial Report payable not later than one year are as described in the notes accompanying the Financial Report.

- (6) There are no deficiencies or encumbrances attaching to the title of the assets of the Authority at 30 June 2021 other than those reflected in the financial report and those are not greater than the value of the asset.
- (7) No Operating or Finance Lease commitments exist that have not been disclosed in the Financial Report. All Operating Lease expenses have been fully disclosed in the notes to the 2021 Statement of Comprehensive Income. Finance Leasing commitments have been fully disclosed in the notes to the 2021 Balance Sheet.
- (8) The asset revaluations of infrastructure assets undertaken during the 2021 financial year by Authority staff were based on the principle of written down replacement value. Accordingly, total replacement value, total economic working life, residual economic working life were reliably established for each asset and the financial records of Authority were restated in accordance with all applicable Australian Accounting Standards, and the Financial Report reflects all such accounting entries.
- (9) Valuations of all infrastructure assets have been formally accepted by the Authority and reflected in the 2021 Financial Report.
- (10) The asset revaluations of all land and buildings owned by Authority were undertaken by independent valuers **(not applicable as we don't own land or buildings)** as at **(not applicable)**.

Valuations have been formally accepted by Authority and recognised in the 2021 Financial Report. **(not applicable)**.

- (11) The resultant increment to the asset revaluation reserve during the year represents the difference between the prior written down value of the assets being valued and the valuations as at **(not applicable as we don't operate an asset revaluation reserve)**.
- (12) Depreciation expense reported in the 2021 Statement of Comprehensive Income is reliable, being based on reliable 'whole of life' asset management information for each class of depreciable non-current asset **(not applicable as we don't own assets which are depreciated)**.

LIABILITIES – Current and Non-Current

- (1) All liabilities which have arisen or which will arise out of the activities of the Authority to the end of the 2021 financial year have been included in the 2021 Financial Report.
- (2) All outstanding trade payables at balance date have been taken up as at the 2021 balance date.
- (3) All applicable accrued wages and salaries and accrued employee entitlements at the 2021 balance date have been taken up.
- (4) All accrued interest at the 2021 balance date have been taken up.

- (5) All revenue received in advance as at the 2021 balance date have been taken up.
- (6) Provisions for employee benefits, inclusive of on-costs, all discounted as at the 2021 balance date representing long service leave benefits calculated for all valid employees (as at balance date) have been taken up.
- (7) Accrued employee benefits represent annual leave accrued for all valid employees as at the 2021 balance date.
- (8) Borrowings as at the 2021 balance date represented amounts owed to the Local Government Finance Authority and other institutions (**not applicable as the LCLGA has no loans**). Loans with the LGFA have varying maturity dates and interest rates with details fully provided in the notes to the 2021 Financial Report. Please note we have no loans.
- (9) There were no contingent liabilities including for:
 - a) guarantees;
 - b) bills and accounts receivable discounted, assigned or sold and which are subject to recourse;
 - c) endorsements;
 - d) pending law suits, unsatisfied judgements or claims;
 - e) repurchase agreements; or
 - f) contractual disputes between the Authority and any contractor / service provider that may result in an increased liability as at 30 June 2021; which are not fully disclosed in the notes to the 2021 Financial Report.

EQUITY

- (1) There have been no adjustments to the Accumulated Surplus other than those allowable under the Australian Accounting Standards.
- (2) There have been no adjustments to the Asset Revaluation Reserve other those allowable under the Australian Accounting standards and the balance of the reserve has been reconciled to each class of asset.
- (3) All reserve funds required by legislation to be maintained have been at all times maintained in the accounting records of the Authority.
- (4) All transfers to and from reserve funds (including the Accumulated Surplus) have been prior authorised by Authority.
- (5) Other than for the Asset Revaluation Reserve, all other reserve accounts are those applied for 2021 Authority budget purposes and have the same balances as at 30 June 2021.

- (6) An ageing of the balances held in Authority's 'Committed Expenditures/Carry Forward Projects reserve (or equivalent(s) is included as an attachment to this letter, inclusive of all debit and credit balances, as applicable.
- (7) Where Authority maintains a 'Contingency Reserve' (or equivalent), please outline the reasons for the same, in particular for any known matter(s) that should be disclosed elsewhere in the 2021 Financial Report.
- (8) Please advise us of any reserve funds that are 'cash backed' and the reasons for such method of accounting (including where it is a prescribed requirement).

2021 STATEMENT OF COMPREHENSIVE INCOME

- (1) Please find attached a summary of all variations greater than 10% for all income and expense amounts (variances less than \$5,000 have been deemed immaterial and not included) disclosed in the 2021 Statement of Comprehensive Income, compared to 2020.
- (2) Please find enclosed a summary of all 2021 amounts that have been re-classified in the 2021 Statement of Comprehensive Income, including the reasons for the reclassification.
- (3) All depreciable physical resources received free of charge have been included in the appropriate asset register and depreciated from the date when Authority assumed control (of the asset).
- (4) Depreciation expense for 2021 is in accordance with Authority's asset registers and has been determined on the same basis as for 2020.
- (5) Salaries and Wages expense disclosed in the 2021 Statement of Comprehensive Income reconciles to the last budgeted salaries and wage amount approved by Authority for 2021 annual budget funding purposes.
- (6) Capital grants have been correctly separated from operating grants, in accordance with the requirements of the Model Financial Statements.

KEY FINANCIAL INDICATORS

Please provide here a brief summary interpretation of the Authority's reported prescribed financial indicators, including what Authority has determined to be an acceptable benchmark to be maintained.

- Operating surplus ratio: -10.5%
- Net financial liabilities ratio: 0% (as we have debt)
- Asset renewal ratio: 0%

These ratio's are not particularly useful for the LCLGA as our financial model is based on not owning assets (other than cash) and having no debt. We receive money before we expend it and are very flexible to ramp up and down our operations as needed.

Since 2015 the LCLGA has been drawing down its accumulated members equity, hence the operating surplus ratio of -10.5%. towards a Board adopted benchmark position of retaining sufficient members equity to wind up the association without our members incurring a liability. We call this position minimum cash holdings. This is currently fixed at \$175,000 and our closing members equity on the 30th June 2021 was \$471,684.

A financial plan has been approved in the 2021/22 Business Plan for a soft landing to return the LCLGA to a neutral position over three years sustaining our residual members equity above the liability benchmark.

CHIEF EXECUTIVE OFFICER'S REPORT

Please summarise here any exceptions to the standard Chief Executive Officer's Report that may be or will be expressed in the 2021 report to be included in the 2021 Financial Report.

The LCLGA is exempt from the requirement for a formal Audit Committee. We do have an advisory committee to support the Board and CEO with incremental improvements and advice.

OTHER REQUIRED REPRESENTATIONS

- (1) No events have occurred (or are known to occur) subsequent to the 30 June 2021 that would require any consideration for adjustment to or additional disclosure in the 2021 Financial Report.
- (2) The Authority does not have any plans or intentions that may materially affect the carrying value or classification of all assets and liabilities as at 30 June 2021.
- (3) The Authority has complied with all aspects of contractual arrangements and agreements that would have a material effect on the 2021 Financial Report in the event of non-compliance.
- (4) There were no material commitments for construction or acquisition of property, plant and equipment or to acquire other non-current assets, other than those disclosed in the 2021 Financial Report.
- (5) There are no violations or possible violations of laws, compulsory standards or regulations whose effects should be considered for disclosure in the 2021 Financial Report or as a basis for recording as an expense or otherwise.
- (6) The methods, the data, and the significant assumptions used in making accounting estimates, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.
- (7) The Authority has full title to all assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.

- (8) All details concerning related party transactions and related amounts receivable or payable (including sales, purchases, loans and guarantees) have been correctly recorded in the accounting records. All related parties have been identified and disclosed to you during your audit.
- (9) The Authority reviews, at least on a quarterly basis, the adequacy of insurance cover on all assets and insurable risks. This review has been consistently performed, and where it is considered appropriate, assets and insurable risks of the Authority are at all times adequately covered by appropriate insurance.
- (10) The minutes of all meetings of Authority and its Committees were made available to you and are complete and authentic records of all such meetings held during the 2021 financial year and to the date of this letter. All other statutory records were properly kept at all times during the year and have been made available to you for audit purposes.
- (11) All audit correspondence has been formally and promptly responded.
- (12) All audit correspondence has been referred to Authority and Authority's Audit Committee.
- (13) Salaries and wages records together with records for the Goods and Service Tax were at all times fully maintained in accordance with the requirements of the Australian Taxation Office, as applicable.
- (14) All documentation relating to the capture of Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) including all authorised forms provided by the deemed Key Management Personnel, evidence of review of total related party transactions processed during the financial year by the Authority e.g. Transaction reports of payments made by Authority to related parties and any working papers of calculation methodologies for the disclosures in the 30 June 2021 financial statements have been made available to the auditors.
- (15) All deemed material transactions relating to Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) have been included and adequately disclosed in the 30 June 2021 financial statements.
- (16) Authority has formally in place and has at all times maintained an appropriate standard of accounting, internal control structure and framework, segregation of duties and risk management structure and framework across the entire organisation, including appropriate controls and mechanisms specifically designed to prevent and detect fraud and error. Further, we advise that there have not been any instances of fraud or error during the financial year ended 30 June 2021 or to the date of this letter. In addition, there are no matters that should be brought to your attention for the purposes of your making an assessment as to Sections 129(5) and 129(6) of the Local Government Act 1999.

- (17) The 2021 Financial Report has been adjusted for all agreed audit adjustments for the year ended 30 June 2021 **(a list of all requested audit adjustments not made by us is attached, including our explanations for not doing so).**
- (18) Attached is a summary of all changes in accounting practices and accounting policies made for the financial year ended 30 June 2021 compared to the financial year ended 30 June 2020. Included in the attached summary is an explanation for the change, including for the monetary effect in the 2021 Financial Report, when compared to the 2020 Financial Report.
- ~~(19) Authority's Audit Committee has addressed all of its prescribed responsibilities and no member of the Committee has undertaken other professional services for the Authority.~~
- (20) In our opinion, there are no grounds to believe that the Authority will not be able to pay its debts as and when they fall due, that assets will be at all time maintained to the service standards currently determined by Authority and accordingly, the Authority is long term financially sustainable.

Yours sincerely



Executive Officer

7.3 LCLGA ADVOCACY PRIORITIES

BACKGROUND

The Board have adopted several advocacy positions since the February 2021 planning workshop.

In the lead up to the State and Federal Elections bringing these priorities into a concise document for our members to use individually and for the LCLGA to use with elected and aspiring members means we will have a coordinated and focused approach to our advocacy for the region.

The advocacy priorities previously identified are outlined in a paper to be circulated before the Board meeting with a presentation at the meeting for discussion.

This will cover the following topics:

- Building the region's capability
- Sustainable coastline and infrastructure
- Fire prevention
- Housing – affordable and social
- Cross border commissioner
- Vocational Training – Tafe
- An effective Green Triangle Freight Action plan
- An effective voice in the Transition Committee
- Priority Roads Funding
- Lack of budget funding for the region in recent budgets.

Once these priorities are confirmed, they will be developed and branded for use by the LCLGA and our members.

KEY ISSUES

Capturing our advocacy priorities enables a proactive approach by each of our members and the LCLGA in engaging with elected members and state and federal government on our priorities.

The current priorities are draft and will be finalised after feedback from the Board meeting.

RECOMMENDATION

It is recommended that the LCLGA Board;

1. Provide feedback on the advocacy priorities as presented at the meeting.

Moved,

Seconded,

7.4 LIMESTONE COAST REGIONAL LEADERSHIP PROJECT

BACKGROUND

The LCLGA agreed to deliver the Limestone Coast Leadership Project as we were an organisation that could receive BBRF funding. The Project is for the delivery of three immersive leadership programs, which was recently completed.

The LCLGA considers the Leadership Project to be in a group of projects that we call incubator projects. These are projects that we take on for a period of time to support them develop and eventually move out of the LCLGA either as a new entity or to a new organisation that may be more aligned with the objectives of the Project.

Our commitment to the Leadership Program was to support the delivery of three programs which is completed. In the Business Plan, there is no commitment or budget to deliver any further programs.

To date, the Steering Committee has not identified another organisation to continue to deliver the Program in its current state. Efforts to raise the necessary funds, while ongoing, have fallen short of the required amount.

The Steering Committee has requested that the LCLGA consider a further three-year commitment to the Project.

Discussions with the RDALC indicate they are optimistic about the opportunity to take over the delivery of the Program (subject to their Board approval) provided a more sustainable funding model can be secured with Federal grants. There is an opportunity under the Building Resilient Regional Leaders Initiative (Pilot) to take the Learnings from the Leadership project and propose an expanded model, which includes mentoring and alumni development and resources for developing the commercial side of the Program.

Applications for this grant open on the 24th of September and closes on the 5th of November 2021.

PROGRAM OBSERVATIONS

The Limestone Coast Leadership Project has recently completed its third Program with excellent feedback from participants.

It was notable at the recent presentation/graduation event that there were many past participants who attended and who are still very much engaged with the Program.

It is also a testimony to the strength of relationships that were formed with the delegate cohorts who attend their Program.

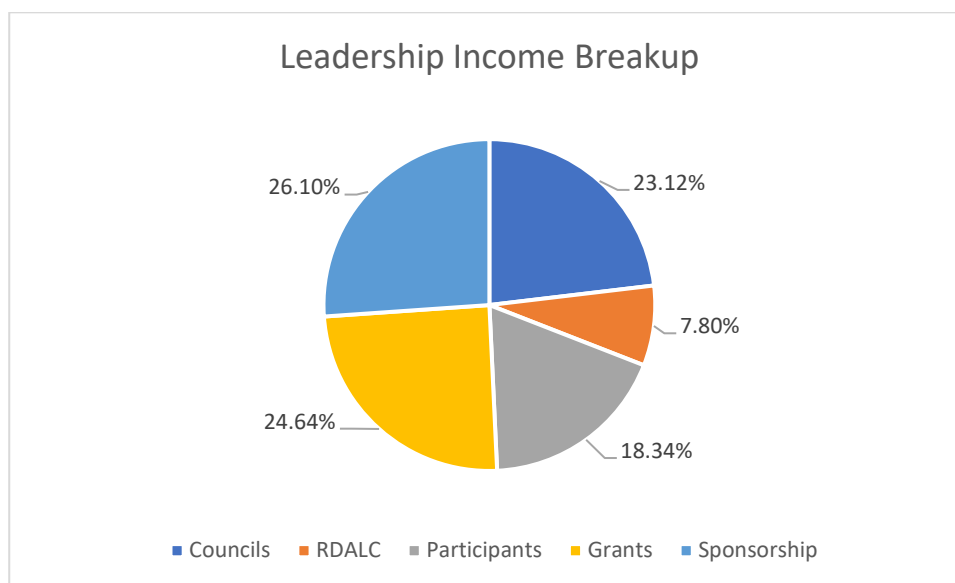
The Program has now graduated 45 participants with participants from each Council area. Graduates are progressively taking up leadership roles in our community and have also been a recruiting ground for Councils and the LCLGA.

Over the three years of the Project (to date), it has covered its costs and generated a small surplus.

There are still some minor further costs to be paid, and it is expected the Program will break even over its three years.

Income to date:	\$384,594
Expenses to date:	\$365,707
Net to date:	\$18,886

Impressively participants have invested \$70,528 of their own money to participate, sponsors have invested \$100,387, Councils (directly and indirectly) \$88,903, Grants \$94,775 and RDALC \$30,000.



This result is even more impressive when you consider the Program is being run by an FTE of 0.2, which a volunteer committee supports.

There is little time for the Coordinator to pursue sponsorships etc, outside of running the Program, so the ability to generate \$100K in sponsorship over the three programs is an impressive achievement in itself.

Feedback from the Leaders Institute is it takes around five years for these types of programs to generate a cohort that becomes self-sustaining.

KEY ISSUES

The LCLGA committed to support the delivery of the Project for the delivery of its first three programs.

The current Business Plan does not include the support for the Program beyond November 2021.

To date, no other organisation has agreed to take on the delivery of the Program in its current form, and fundraising has not secured the required funds to deliver a fourth Program, although there continues to be a concerted effort to raise these funds.

The Steering Committee has requested that the LCLGA support it for a further two years.

The RDALC is considering an opportunity to deliver an expanded version of the Program, subject to gaining Board support and securing sufficient funding from the Building Resilient Regional Leaders Initiative (Pilot) Grant.

The outcomes from this application will not be known until early 2022 as the applications close in November 2021.

The three programs have been successful in both the number of graduates, how some have progressed and in raising external funds..

The Board has not questioned the value or importance of assisting the development of emerging leaders but has questioned the strategic fit of the program with local government leading the project delivery.

Regardless of the strategic fit etc. and future viability, Ali Auld as the Project Coordinator, with support from the steering/advisory committee, has done a remarkable job not just in delivering three successful Leadership Programs but also in generating over \$170K in non-government funds to sustain the programs financial viability while working one day a week.

Consistent with the Business Plan, the recommendation is to document and wind up the Project in its current state.

Whilst Councils may not be the lead for the delivery of a Leadership Program in the future; we do have a vested interest in supporting the development of the next generation of community leaders. Some of these leaders will eventually become our future elected members and Mayors.

Therefore it is also recommended that we work closely with RDALC and the Steering Committee to assist in securing a new source of funding to help the RDALC to deliver an expanded Leadership Program.

RECOMMENDATION

It is recommended that the LCLGA Board approves;

1. The finalisation of the Limestone Coast Leadership Program,
2. The development of a report to capture the learnings, knowledge, contacts and networks for the program to be revitalised should sufficient funds be secured.
3. The LCLGA working closely with the RDALC to assist in developing a funding application to deliver an expanded program.

Moved,

Seconded,

7.5 JOINT PLANNING BOARD

BACKGROUND

Attached is a discussion paper on the pros and cons of forming a Joint Planning Board (JPB) to develop a Regional Plan (Plan) for the Limestone Coast (see attachment one). There have been several Board papers previously provided on the opportunity and value proposition of forming a JPB under the Planning, Development and Infrastructure Act (2016).

The Minister for Planning and Local Government wrote to all Councils in June 2021 requesting that they consider forming a JPB and submit their proposed agreement by the 4th October 2021.

The President of the LCLGA wrote to the Minister for Planning and Local Government indicating:

1. As a region, we are committed to playing a significant role in developing a JPB.
2. We have communicated with the Department to explore various options to deliver a Plan, including how a partnership model may work.
3. We still have concerns regarding the value proposition for forming a JPB.
4. Many of the additional opportunities raised that a JPB can do, have and can be delivered within existing models and structures.
5. The matter of insurance of Directors of a JPB remains unresolved.
6. We are considering the matter further at this Board meeting.

See attachment two for a copy of this letter.

The discussion paper, attached, provides an overview of the roles of the JPB, Regional Plan and a range of options.

The paper concludes that the best option is not to form a JPB and to work as closely as possible with the Department as a partner or supporter to assist in the development of the Regional Plan.

KEY ISSUES

The key issues from this report and the attached discussion paper are expressed as questions and answers as follows:

1. How important is a Regional Plan?
Ans: It is an important strategic document that sets the long term regional vision for land use and planning in the context of State Planning Policies.
2. Do we want to play a significant role and influence the development of the Plan?
Ans: Yes.
3. Can we have a significant influence on the development of a Regional Plan without forming a JPB?
Ans: Yes, at the very least, we will be a critical stakeholder with the potential to become more deeply involved by working closely with the Department on the Plans development.
4. Does the formation of a JPB shift the costs of developing a Regional Plan from the State Government to Local Government?

Ans: Yes, and the critical question is, are these costs justified based on the benefits in taking the lead to develop the Plan?

It should be noted even though a JPB delivers the Plan the Department has significant approval rights over the structure, scope, engagement strategy, as well as, final approval before it is submitted to the Minister.

5. Can we currently form a JPB?

Ans: No, as we cannot obtain insurance for Directors under the Mutual Liability Scheme. Noting this was a similar issue for Assessment Panels which was resolved.

6. If we don't form a JPB now, are we prevented from forming one in the future?

Ans: No, subject to agreement with the Minister.

7. Can the Minister delegate unwanted or wanted functions of State Government to local government via a JPB?

Ans: Technically, yes, but practically this is more difficult if a JPB does not accept them.

RECOMMENDATION

It is recommended that the LCLGA Board approves:

1. Advising the Minister:
 - a. That the LCLGA is not forming a Joint Planning Board.
 - b. Remains committed to playing a significant role in the development of the Regional Plan for the Limestone Coast.
 - c. The LCLGA and our members will work with the Department to assist as much as practicable in developing a new Regional Plan for the Limestone Coast.

Moved,

Seconded,

JOINT PLANNING BOARD DISCUSSION PAPER

BACKGROUND

The LCLGA is considering the formation of a Joint Planning Board (JPB). We will need to commit to a strategy so adequate resources (by the Department and us) can be allocated to develop a Regional Plan (Plan) for the Limestone Coast by March 2023.

The LCLGA and our members have previously considered a draft business case and a proposed Planning Agreement to form a Joint Planning Board.

The Planning Agreement has been approved by our member Councils and the LCLGA Board but has not been presented to the Minister as the Mutual Liability Scheme has not endorsed the agreement.

In 2017 and 2018, the Planning Commission conducted a desktop trial with 40 Councils to tease out the steps required to develop a JPB, a Plan and Assessment Panels. However, whilst the trial considered how a JPB might operate, it would appear that no one has asked the fundamental questions:

- What is the relative value to Councils in forming a Joint Planning Board as opposed to the Department developing the Plan?
- Can the same outcome be achieved without forming a JPB?
- With the controls on the Plans structure, scope and form, where is the opportunity for a JPB to drive innovation to create an advantage or added value for a region?

In promoting the benefits of a JPB, the Government has focused on the other functions, in addition to developing a Plan, that a Joint Planning Board can do, such as creating a Regional Health Plan or Shared Services. However, all of the functions cited can be done via existing organisations and structures, so this capability appears to offer limited value.

An additional benefit cited by the Government is the ability for the Minister to delegate State Government functions to a JPB. This is an opportunity and a risk.

A fourth benefit cited is the ability to position Code Amendments within the Plan. This functionality would potentially make Code amendments a more streamlined process and may offer significant value.

At present, no Regional LGA's or Councils have agreed to form a JPB.

The EPLGA, M&RLGA and ourselves had signalled we want to contribute and influence the development of the Plan but are cautious about the net benefit in creating a new organisation.

Spencer Gulf Cities are considering which Regional Plan they should be involved with; and Legatus has stated they won't be creating a JPB and will be actively engaged in the Plan development as a stakeholder.

S&HLGA are covered by the Metro Plan with the exception of Kangaroo Island.

The LCLGA has engaged with the Department to explore a range of options to develop a Plan outside of creating a JPB. Feedback to date has been positive.

The remainder of this paper describes the Legislative Framework that applies to a JPB, an analysis of the available options to develop a Plan, and a recommended pathway.

LEGISLATIVE FRAMEWORK

Under section 36 (subdivision 20) of the Planning, Development and Infrastructure Act (2016) (Act), a Joint Planning Board can be created after a Planning Agreement is entered into with the Minister (section 35).

The Planning Agreement has a maximum life of ten years. After ten years a new agreement will need to be agreed with the Minister.

A Planning Agreement can be varied by agreement between the parties, or the Minister can terminate the agreement at any time if:

- There is a failure of the JPB to comply with the Act, or
- The JPB is not functioning effectively, or
- Any grounds prescribed in the Regulations.

Termination can only proceed when the Minister believes it is in the public interest.

A JPB can undertake a range of activities, but it has one function it must perform, which is to develop a Regional Plan.

Under section 64 of the Act, where a JPB exist, it must prepare the Plan. In all other areas of the State, where there is no JPB, the Commission must prepare the Plan.

A Plan must be consistent with any State Planning Policy and includes:

- (a) a long-term vision (over a 15 to 30 year period) for the relevant region or area, including provisions about the integration of land use, transport infrastructure and the public realm; and*
- (b) maps and plans that relate to spatial patterns that are relevant to the long-term vision; and*
- (c) contextual information about the relevant region or area, including forward projections and statistical data and analysis, as may be determined by the Commission or required by a practice direction; and*
- (d) recommendations about the application and operation of the Planning and Design Code in the relevant region or area; and*
- (e) a framework for the public realm or infrastructure located within the relevant region or area; and*
- (f) any other information or material required—*
 - (i) by another provision of this Act; or*
 - (ii) by the regulations; or*
 - (iii) in the case of a plan prepared by a JPB — by the Commission.*

A Plan may be divided into sub-regions and include structure plans, master plans, concept plans or other similar documents.

The Plan must also comply with any practice direction from the Commission as approved by the Minister

A Plan cannot be considered for any assessment or decision concerning an application for a development authorisation.

REGIONAL PLAN PURPOSE

A Regional Plan is a long-term vision for land use planning in a region. This Plan intersects with other plans and policies such as economic development, environmental and infrastructure planning and sequencing.

Regional Plans are a reference document for applying the Planning and Design Code in a region. The Planning and Design Code is the single source of planning policy for assessing development applications in SA.

OPTIONS TO DELIVER A REGIONAL PLAN

The options to deliver a regional plan range from forming a Joint Planning Board, being a partner or being a passive participant while the Department develops the Plan.

Option 1: Form a Joint Planning Board.

A new organisation is created after a Planning Agreement is executed with the Minister. The Plan is developed with the Commission, who approves the scope and engagement plan.

The Plan structure is similar across all the Regions to ensure consistency with some scope for regional differences.

The Department has a role in the technical working group and is also an approver of the Plan before it proceeds to the Minister.

Advantages:

- Provides the greatest opportunity to shape the Regional Plan.
- The JPB can be used to deliver other functions as a wholly-owned subsidiary.
- The Regional Plan could be used to assist in the justification of grant submissions.
- Once formed, the Minister may delegate additional State Government Functions to a JPB. This means a JPB could grow to take on other planning functions from the Department, giving our region greater control of Land Use Planning. These functions have not been identified to date,
- The inclusion of information to support future Code Amendments that we currently identify.

Disadvantages:

- Creating a new organisation will consume resources, increase the red tape and overheads for our members.
- At present, we cannot obtain insurance for Directors of a JPB (this could probably be resolved).
- The Act, guidelines, standardisation and approval requirements limit the ability for the JPB to develop a unique Plan for the region.

- The costs of developing the Plan, usually met by the Department, are shifted to Councils.
- Once formed, the Minister may delegate additional State Government Functions to a JPB. This delegation may include functions we don't wish to be delegated to Councils.
- We take on the political and stakeholder engagement risk for state planning policy positions in developing the Plan.

Option 2: Delegation Model

Another regional LGA proposed this model. Under the Act, the development of the Plan could be delegated from the Department to another organisation. However, this option was not considered viable by the Government and was rejected.

Option 3: Partnership Model

Under this model, the LCLGA and our members do the majority of the work in developing the Plan.

The Department forms part of the steering committee, and as they are responsible for the Plan, they have the final right of approval for the project and process.

The Department supports the work with technical capability and access to data as needed. Importantly the LCLGA brings the Plan together for the Department, which approves it before submitting it to the Minister.

The Governance would be along the lines of a:

- Joint Steering Committee with Council and Department Representatives.
- A Project Manager to facilitate the project via the Steering Committee and Project Team with possible support from a Planning consultant.
- Project Delivery Team – with Council Practitioners and Department support.

Councils (with the LCLGA) do the work to engage the community and stakeholders and develop the Plan with support from the Department. This work may include facilitating the technical analysis (depending on the level of support) and drafting the Plan for the Department.

Given the approval required and guidelines on structure and scope for a JPB to develop a Plan a Partnership Model may provide a similar outcome.

Advantages

- Councils are highly engaged in the management, planning and development process.
- No new governance structures are required.
- The Department deploys its resources to assist in the development of the Plan.
- Costs are lower than a JPB.
- Political and stakeholder risk remains with the Department.

Disadvantages

- Still a high-cost option
- Less control over the content of the Plan
- The Department may be more focused on a generic Plan to ensure consistency across the State rather than the unique needs within a region.

Option 4: Support Model

The LCLGA and Councils work with the Department to consult with the community and stakeholders to provide feedback on the Regional Plan. The Department runs the project and develops the Plan with input from the consultation process.

Advantages

- Councils manage the consultation process, community and stakeholder feedback loops.
- Lower cost than options 1 and 3.
- The LCLGA manages the feedback loop to the Department.
- Department takes the majority of community and political risk.

Disadvantages

- We have less influence on the final Plan, which is more likely to be generic

Option 5: Department Develops the Plan without Council Support

Under this approach, we are involved in the Plans development as a key stakeholder in the process.

Advantages

- The least amount of resources and commitment required.

Disadvantages

- This model provides the least influence on the Plan.
- Highly likely the Plan will tend to be generic and not reflect the priorities of our region.

FUNDING

Communication with the Department has indicated there is no funding to support the formation of a JPB. This position seems somewhat strange given the Department will be incurring additional costs if JPB's are not created to deliver the Regional Plans.

CONCLUSION

There is no neat solution to the question of should we form a JPB to develop a Regional Plan for the Limestone Coast, and this is not surprising as JPB's are a new opportunity under the PDI Act (2016).

Most of the arguments in favour of a JPB require a "leap of faith." that the value is greater than the costs.

The difficulty in assessing the value stems from the tight control and approvals the Department has woven around how a JPB develops a Regional Plan. The incentive for regional customization is balanced with the desire from the Department for control and consistency across each Regional Plans.

Nevertheless, our members want to significantly influence the Regional Plan as this is an important land use planning document that interacts with States Planning Codes and Code Amendments. These are core functions of Councils.

Therefore, from the options analysis, Options 1, 3 and 4 above provide the greatest opportunity to influence the final Regional Plan.

Option 1, whilst providing the most significant opportunity for influencing the Plan, is also the highest direct and indirect cost. Option 1 also has significant controls imposed upon it requiring the JPB to seek Departmental approvals of the project plan, scope, progress and final Plan.

Option 1 still has unresolved insurance issues, and there are concerns amongst some Councils on the extent that other State Government functions could be shifted to Councils.

Given the controls being applied to a JPB it is likely that Options 3 & 4 may also provide a similar outcome to Option 1.

Therefore the LCLGA should pursue an arrangement with the SA Government to support the development of a Regional Plan as either a Partner or Supporter.



Limestone Coast
Local Government
Association

1st October 2021

The Honourable Vickie Chapman
Deputy Premier of South Australia
Attorney-General & Minister for Planning and Local Government
Letter sent via email.

Dear Deputy Premier,

Re: Correspondence to our members regarding the formation of a Joint Planning Board (JPB) in the Limestone Coast

I am writing to you on behalf of our members to provide an update on our progress considering the merits of forming a JPB for the Limestone Coast Region.

The Limestone Coast Local Government Association represents the interest of our members, the seven Councils in the Limestone Coast Region, who provide local government services to over 64,000 residents.

Our members are:

- Naracoorte and Lucindale Council
- City of Mount Gambier
- Wattle Range Council
- District Council of Robe
- Kingston District Council
- Tattiarra District Council
- District Council of Grant

Our members remain committed to playing a significant role in developing the Limestone Coast Regional Plan and are considering the merits of forming a Joint Planning Board, which will be a topic of discussion at our next Board Meeting on 8th October 2021.

We have been in communications with your Department to explore how a Regional Plan could be developed under various models, including a "partnership model" where we work closely with the Department to undertake a significant amount of work to assist in the delivery of the Regional Plan.

Level 1 / 9 Bay Road
Mount Gambier SA 5290

Telephone (08) 8723 7310
Email admin@lclga.sa.gov.au

www.lclga.com.au



The engagement with the Department has been very positive, and we appreciate their wiliness to work with us as we consider various options.

We note that the additional functions a JPB can do, such as developing a Regional Health Plan, local government resource sharing, and the appointment of assessment panels and assessment managers, are already being achieved without establishing a JPB.

Our members are still considering the relative value and scope of a JPB. We note that the Mutal Liability Scheme has also not agreed to insure the Directors of a JPB to date, which is a further complication.

At this point, we cannot provide a Planning Agreement as requested, as we still have further discussions with the Department and our members before we can finalise our preferred position.

We remain committed to working closely with the Department to deliver a new Regional Plan for the Limestone Coast and are prepared to do a significant amount of work to support its development.

We will provide further feedback following our board meeting on 8th October 2021.

If you would like further information, don't hesitate to contact the LCLGA Executive Officer, Mr Tony Wright, on 0417 442 296.

Yours faithfully,

A handwritten signature in black ink, appearing to be 'Erika Vickery', with a stylized flourish at the end.

Erika Vickery
LCLGA President

8.1 PRESIDENTS REPORT

Report to be tabled at the Board meeting

8.1.1 AND 8.1.2 LGASA BOARD & SAROC DRAFT MINUTES

LGASA Board and SAROC draft minutes from recent meetings on the following pages

Draft

Draft Minutes of the LGA Board of Directors Meeting held on Thursday 29 July 2021 at 1:00 pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide

1. Welcome, Present & Apologies

The President opened the meeting at 1.00 pm and welcomed members and staff.

The President acknowledged meeting on the land of the traditional owners.

1.1 Present

Mayor Gillian Aldridge OAM	Director
Mayor Claire Boan	Director
Mayor Angela Evans	Director / LGA President
Mayor Peter Matthey OAM	Director (<i>via videoconference</i>)
Mayor David O'Loughlin	Director / Chair of GAROC
Mayor Keith Parkes	Director (<i>via videoconference</i>)
Mayor Sam Telfer	Director / Immediate Past President (<i>via videoconference</i>)
Mayor Erin Thompson	Director
Mayor Erika Vickery OAM	Director / Chair of SAROC

LGA Secretariat:

Lisa Teburea	Acting Chief Executive Officer
Dr Andrew Johnson	Executive Director Corporate Governance / Mutual
Nathan Petrus	Executive Director Member Services
Lea Bacon	Acting Executive Director Public Affairs
Darren Hunter	Director Media and Communications
Ashlea Lyall	Executive Assistant (<i>minutes</i>)

1.2 Apologies & Absences

Mayor Clare McLaughlin	Director
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Draft

2. Minutes of Previous Meeting

2.1 Minutes of Meeting held on 21 May 2021 and 10 June 2021

Moved Mayor Vickery seconded Mayor Thompson that the LGA Board of Directors

Carried

2.2 Resolutions and actions from previous meetings

Moved Mayor Aldridge seconded Mayor Parkes that the LGA Board of Directors

Carried

3. LGA Updates

3.1 Report from the LGA President

The President provided a verbal update on the report.

Moved Mayor Vickery seconded Mayor O'Loughlin that the LGA Board of Directors notes the report.

Carried

3.2 Report from the LGA Acting CEO

The Acting CEO provided a verbal update on the report.

Moved Mayor Matthey seconded Mayor Thompson that the LGA Board of Directors notes the report.

Carried

3.3 ALGA Update

The LGA President provided a verbal update on the activities of the ALGA.

4. Reports from Bodies Established Pursuant to the LGA Constitution

4.1 LGA Audit & Risk Committee (refer confidential reports)

4.2 GAROC Committee

GAROC Committee Chairperson, Mayor David O'Loughlin, provided a verbal update on the meeting held 5 July 2021.

Moved Mayor Boan seconded Mayor Vickery that the LGA Board of Directors

Carried

Draft

4.3 SAROC Committee

SAROC Committee Chairperson, Mayor Erika Vickery, provided a verbal update.

Moved Mayor O'Loughlin seconded Mayor Telfer that the LGA Board of Directors notes the draft minutes of the meeting of the SAROC Committee held on 20 May 2021.

Carried

4.4 CEO Advisory Group *(no update)*

4.5 LGASA Mutual *(refer confidential reports)*

4.6 LGA Procurement *(no update)*

4.7 Nominations Committee

Moved Mayor Aldridge seconded Mayor Boan that the LGA Board of Directors notes the report.

Carried

5. Invited Guest Speakers

Bruce Linn, Chair Libraries Board of SA, Geoff Strempe, Director Public Library Services, Ben Footner, President library manager's network and manager Prospect Library (item 8.11)

Neil Howells, Hudson Howells (item 8.17)

6. Proposed Items of Business submitted by Member Councils

Nil

7. Reports for Discussion

7.1 LGA Advocacy Plan 2019-2023 – Annual Review

Moved Mayor Boan seconded Mayor Vickery that the LGA Board of Directors:

1. notes the report on the annual review of the LGA Advocacy Plan 2019-23; and
2. endorses the revised LGA Advocacy Plan 2019-23.

Carried

Draft

7.2 SAPC Inquiry into reform of South Australia's regulatory framework

Moved Mayor O'Loughlin seconded Mayor Thompson that the LGA Board of Directors:

1. notes the report and the attached LGA Submission on the South Australian Productivity Commission's Issues Paper, part of the Inquiry into reform of South Australia's regulatory framework; and
2. authorises the LGA Acting CEO and LGA President to finalise an LGA Submission on the Inquiry's Draft Report.

Carried**7.3 Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021**

Moved Mayor Matthey seconded Mayor Parkes that the LGA Board of Directors:

1.32pm Mayor Thompson left the meeting

1. notes the report on the Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021;
2. adopts the position that the proposed amendment to the Planning, Development and Infrastructure Act 2016 is not the best avenue to address the issue of paid parking within shopping centres; and
3. requests that the LGA President provides a written submission on the Planning, Development and Infrastructure (Shopping Centre Parking) Amendment Bill 2021 to all parties and crossbench members based on the information contained in the report.

Carried

1.35pm Mayor Thompson returned to the meeting

7.4 Local Government Reform Implementation – Update

Moved Mayor Aldridge Seconded Mayor O'Loughlin that the LGA Board of Directors notes the updates on local government reform implementation as discussed in this report.

Carried**7.5 GAROC and SAROC 2020-21 Annual Reports**

Moved Mayor Vickery Seconded Mayor Telfer that the LGA Board of Directors:

1. notes the 2020-21 GAROC Annual Report; and
2. notes the 2020-21 SAROC Annual Report.

Carried

Draft

7.6 Draft 2021-22 LGA Member Engagement Plan

Moved Mayor Thompson seconded Mayor Matthey that the LGA Board of Directors:

1. Notes this report; and
2. Endorses the Draft 2021-22 LGA Member Engagement Plan

Carried

7.7 Policy Review

Moved Mayor Aldridge Seconded Mayor Thompson that the LGA Board of Directors adopts the following policies:

- Debt Recovery and Write Off Policy
- Records Management Policy

Carried

7.8 Grant Dashboard – Fourth Quarter 2020/21

Moved Mayor Parkes Seconded Mayor Vickery that the LGA Board of Directors notes the Grant Dashboard for the Fourth Quarter 2020-21.

Carried

7.9 4th Quarterly KPI Strategic Report 2020/21

Moved Mayor O'Loughlin Seconded Mayor Aldridge that the LGA Board of Directors notes the report on the performance of the LGA against strategic objectives for the fourth quarter 2020/21.

Carried

1.55pm the meeting adjourned

2.03pm the meeting resumed

8. Confidential Reports

8.1 Grounds for moving into confidence

Moved Mayor Aldridge seconded Mayor Parkes that the LGA Board of Directors resolves to consider the following items in confidence being satisfied that there are reasonable grounds for the information received, discussed or considered in relation to these items to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures and orders all observers at the meeting, with the exception of LGA staff on duty, Bruce Linn, Chair Libraries Board of SA and Geoff

Draft

Strempel, Director Public Library Services (item 8.11) and Neil Howells, Hudson Howells (item 8.17) be excluded from attendance at the meeting:

1. Agenda Item 8.2 - Confidential Previous Minutes;
2. Agenda Item 8.3 - Confidential resolutions and actions
3. Agenda Item 8.4 - LGA Audit and Risk Committee Confidential Update
4. Agenda Item 8.5 - LGASA Mutual Board Confidential Update
5. Agenda Item 8.6 - LGA Annual Business Plan and Budget
6. Agenda Item 8.7 - LGASA Mutual Annual Business Plan and Budget
7. Agenda Item 8.8 - LGASA Mutual Strategic Risk Register Review
8. Agenda Item 8.9 - Re-appointment of Independent Director to LGASA Mutual Pty Ltd
9. Agenda Item 8.10 - CWMS Program
10. Agenda Item 8.11 - Libraries Funding Agreement
11. Agenda Item 8.12 - Councils in Focus – LGA submission to SA Government
12. Agenda Item 8.13 - Regulation of Elected Member Behaviour
13. Agenda Item 8.14 - Review of s.302B of Local Government Act 1999 – LGA Response
14. Agenda Item 8.15 - COVID-19 update – local government support activities
15. Agenda Item 8.16 - PHPA | LGA and Wellbeing SA
16. Agenda Item 8.17 - 2021 Local Government Community Survey and 2021-22 Awareness Campaign
17. Agenda Item 8.18 - LGA ICT Strategic Plan 2021 – 2025
18. Agenda Item 8.19 - Cyber Security Strategy for Local Government Sector
19. Agenda Item 8.20 - Risk Management Update
20. Agenda Item 8.21 - Nominations for the Casual Vacancy on the CEO Advisory Group
21. Agenda Item 8.22 - Nominations to the SA Public Health Council
22. Agenda Item 8.23- Special Local Roads Program – 2021 recommendations

Carried

8.2 Confidential Minutes of Previous Meetings

Moved Mayor Vickery seconded Mayor Boan that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. confirms the confidential minutes of the meeting of 21 May 2021, 10 June 2021 and 13 July 2021 as true and accurate records of the proceedings held; and
3. having considered Agenda Item 8.2 - *Confidential Minutes of Previous Meetings* in confidence resolves to retain the attachments and discussion in confidence within the parameters of the original resolutions contained within.

Carried

8.3 Confidential Resolutions and Actions from previous meetings

Moved Mayor Telfer seconded Mayor O'Loughlin that the LGA Board of Directors:

2.11pm Mayor Boan left the meeting

2.12pm Mayor Boan returned to the meeting

2.12pm the LGA staff in the meeting (excluding Lisa Teburea, Nathan Petrus, Lea Bacon, Andrew Johnson, Darren Hunter and Ashlea Lyall) left the meeting

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes progress of confidential resolutions resulting from the meeting of 21 May 2021 and outstanding confidential resolutions from earlier meetings including the LGA Executive Committee; and
3. having considered Agenda Item 8.3 - Confidential Resolutions and Actions from Previous Meetings in confidence resolves to retain the report in confidence within the parameters of the original resolutions contained within; and release the resolution.

Carried

2.16pm LGA staff returned to the meeting

Draft

8.4 LGA Audit & Risk Committee Confidential Update

Moved Mayor Telfer seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Chair's update and the confidential minutes of the LGA Audit and Risk Committee meeting held on 2 June 2021; and
3. having considered Agenda Item 8.4 - *LGA Audit and Risk Committee Confidential Update* in confidence resolves to retain the report and attachment in confidence indefinitely.

Carried

8.5 LGASA Mutual Board Confidential Update

8.6 Annual Business Plan and Budget 2021/22

Moved Mayor Parkes seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. adopts the 2021/22 LGA Annual Business Plan;
3. adopts the 2021/22 LGA Budget incorporating an operating surplus of \$5,000 for operating activities and \$133,000 net decrease in reserves from project activities; and
4. having considered Agenda Item 8.6 - *Annual Business Plan and Budget 2021/22* in confidence resolves to release the report, attachments and resolution immediately.

Carried

8.7 LGASA Mutual Business Plan and Budget 2021-22

8.8 LGASA Mutual Strategic Risk Register Review

8.9 Re-appointment of Independent Director to LGASA Mutual Pty Ltd

Draft

8.10 CWMS Program

2.37pm all staff excluding the Acting CEO Lisa Teburea left the meeting

3.22pm staff returned to the meeting

Moved Mayor Telfer seconded Mayor Aldridge that the LGA Board of Directors:

4. appoints Mayor Peter Matthey to Chair the CWMS Management Committee, as per Section 5.4 of the Terms of Reference, and appoints Mayor Erika Vickery as a proxy for the Director Member;
5. endorses the attached CWMS 10-year Program Plan;
6. endorses the following funding recommendations from the CMWS Management Committee meeting, held on 28 June 2021:
 - a. Approval of a funding allocation of \$100,000 to be paid to the District Council of Elliston to undertake a Preliminary Design for the proposed Elliston CWMS
 - b. Approval of subsidy funding of \$3,000,000 to be paid to the District Council of Barunga West for the construction of the Fisherman Bay CWMS
8. having considered Agenda Item 8.10 - CWMS Program in confidence, resolves to retain the report, attachments and resolutions (excluding parts 4, 5 and 6) in confidence until all review processes have been completed on the grounds that they contain information provided to the LGA in confidence.

Carried

3.30pm Neil Howells, Hudson Howells joined the meeting and presented to the Board

3.48pm Neil Howells left the meeting

8.17 2021 Local Government Community Survey and 2021- 22 Local Government Awareness Campaign

Moved Mayor Vickery seconded Mayor Aldridge that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the results of the 2021 Local Government Community Survey Report;
3. receives a presentation on the 2021 Local Government Community Survey from Hudson Howells;
4. endorses the ongoing implementation of the Local Government Awareness Campaign, as outlined in the report; and

Draft

5. having considered Agenda Item 8.17 – *2021 Local Government Community Survey and 2021-2022 Local Government Awareness Campaign* in confidence resolves to release the resolution and retain the report in confidence indefinitely on the grounds that the information relates to the LGA's strategic position.

Carried

8.11 Libraries Funding Agreement

3.50pm Bruce Linn, Chair Libraries Board of SA and Geoff Stempel, Director Public Library Services and Ben Footner, President library manager's network and manager Prospect Library joined the meeting.

3.56pm Mayor Aldridge left the meeting

4.00pm Bruce Linn, Geoff Stempel and Ben Footner left the meeting

8.12 Councils in Focus - LGA Submission to South Australian Government

4.30pm Mayor Parkes left the meeting

8.13 Regulation of Elected Member Behaviour

Moved Mayor Vickery seconded Mayor Telfer that the LGA Board of Directors

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. approves the draft Behavioural Standards contained in Attachment 1 as the basis for advocacy with the State Government and authorises the Secretariat to engage in 'best endeavours' negotiations with the State Government to obtain approved Behavioural Standards consistent with sector objectives;
3. authorises the distribution of the draft model Behavioural Support Policy and the draft model Behavioural Management Policy for consultation with member councils;
4. notes the paper prepared by Wendy Campana on the proposed operations of the Behaviour Standards Panel and authorises its distribution to member councils as the basis of consultation with the sector;
5. directs the Secretariat to write to the Minister, recommending remuneration levels for members of the Panel, as set out in this document; and

Draft

6. having considered Agenda Item 8.13 – *Regulation of Elected Member Behaviour* in confidence resolves to:
 - 6.1 circulate the attachments as the basis for consultation with member councils; and
 - 6.2 retain the Report in confidence indefinitely on the grounds that this relates to the preparation of the LGA's advocacy positions.

Carried**8.14 Review of section 302B of *Local Government Act 1999* – LGA Response****8.15 COVID-19 update - local government support activities***4.45pm Mayor Boan left the meeting**4.47pm Mayor Boan returned to the meeting***8.16 PHPA | LGA and Wellbeing SA****8.18 LGA ICT Strategic Plan 2021-2025****8.19 Local Government Cyber Security Strategy****8.20 Risk Management Treatment Plans****8.21 CEO Advisory Group – nominations for casual vacancy**

Moved Mayor Thompson seconded Mayor Boan that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report;
3. appoints Tony Harrison, City of Marion to the CEO Advisory Group until the expiry of the current term in November 2023;
4. having considered Agenda item 8.21 – *CEO Advisory Group – nominations for casual vacancy* in confidence resolves to release the report, resolution and attachments (with the exception of CVs and documents containing

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personal information) immediately, and retain attachments containing CVs and personal information in confidence indefinitely on the grounds that they relate to personal affairs.

Carried**8.22 SA Public Health Council Nominations**

Moved Mayor O'Loughlin seconded Mayor Matthey that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the Nominations Committee of the LGA Board of Directors has considered the nominations received for the SA Public Health Council;
3. based on the recommendations of the Nominations Committee, forwards the following four nominees to the Minister for Health for the appointment of one person to the SA Public Health Council for a three year term; being (in alphabetical order):
 - a. Cr Helen Donovan
 - b. Mr Adam Filipi
 - c. Cr Susan Lonie
 - d. Cr Sue Whittington
4. having considered agenda item 8.22 – *SA Public Health Council Nominations* in confidence resolves to release the report and resolution immediately and retains the attachment to the report indefinitely on the grounds that this relates to personal affairs information.

Carried**8.23 Special Local Roads Program – 2021 Recommendations**

Moved Mayor Matthey seconded Mayor Thompson that the LGA Board of Directors:

1. notes that this item is being considered in confidence as the report deals with a matter or matters that have reasonable grounds to be treated confidentially having considered clause 2.5.3 of the LGA Meeting Procedures;
2. notes the report on the Special Local Roads Program;
3. endorses the recommendations of the Local Government Transport Advisory Panel for the 2021-22 Special Local Roads Program;

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4. requests that the endorsed recommendations be forwarded to the SA Local Government Grants Commission and Federal Minister for Transport for approval and subsequent announcement of successful funding allocations;
5. requests that the LGA Secretariat contact the Regional LGAs and relevant metropolitan council CEOs to update them on the recommendations of the LGA Board of Directors;
6. notes the update on the Special Local Roads Program governance review;
7. having considered Agenda Item 8.23 Special Local Roads Program – 2021 Recommendations in confidence resolves to retain the report and attachment in confidence until such time that the Federal Minister for Transport has formally approved the recommended funding allocations.

Carried**9. Late Reports**

Nil.

10. Questions With / Without Notice

Nil.

11. Any Other Business

Nil.

12. Calendar of upcoming Key Dates

GAROC Committee – 6 September 2021

SAROC Committee – 23 September 2021

CEO Advisory Group – 5 August 2021

Audit & Risk Committee – 6 September 2021

Roads & Works – 6 - 8 October 2021

AGM - 28 – 29 October 2021

13. Next Meeting

The next meeting of the LGA Board of Directors will be held on Thursday 23 September 2021 at 1.00pm in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

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14. Close

The meeting was declared closed at 5.04pm.

Minutes confirmed

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Chairperson signature

Date

Draft

Draft Minutes of the South Australian Regional Organisation of Councils (SAROC) Committee meeting held at 10:00am on 29 July 2021 in the Boardrooms at Local Government House, 148 Frome Street, Adelaide and online (zoom).

1. Welcome, Present & Apologies

The Chairperson opened the meeting at 10:00am and welcomed members and staff.

1.1 Present

SAROC Committee

Mayor Travis Barber	Member <i>(via zoom)</i>
Mayor Brett Benbow	Member <i>(via zoom)</i>
Mayor Dave Burgess	Member <i>(via zoom)</i>
Mayor Peter Hunt	Member <i>(via zoom)</i>
Mayor Moira Jenkins	Member <i>(via zoom)</i>
Mayor Peter Matthey* OAM	Member <i>(via zoom)</i>
Mayor Bill O'Brien	Member <i>(via zoom)</i>
Mayor Keith Parkes*	Member <i>(via zoom)</i>
Mayor Richard Sage	Member
Mayor Sam Telfer*	Member / Immediate Past President <i>(via zoom)</i>
Mayor Erika Vickery* OAM	Member / Chair

* LGA Board Director

Regional Executive Officers

Peter Scott	Eyre Peninsula LGA <i>(via zoom)</i>
Simon Millcock	Legatus Group
Tony Wright	Limestone Coast LGA <i>(via zoom)</i>
Tim Smythe	Murraylands & Riverland LGA <i>(via zoom)</i>
Leonie Boothby	Spencer Gulf Cities LGA

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LGA Secretariat

Lisa Teburea	Acting Chief Executive Officer
Nathan Petrus	Executive Director, Member Services
Lea Bacon	Acting Executive Director, Public Affairs
Stephen Smith	Planning Reform Partner
Thomas Caunce	Acting Director, Policy
Katherine Russell	Manager Policy Projects
Brianna McGee	Senior Policy Officer
Melissa Dahmen	Executive Assistant (minutes)

1.2 Apologies and Absences

Graeme Martin, Southern & Hills LGA

Mayor Clare McLaughlin*, Member

2. Standing Items

2.1 Minutes of Meeting

Moved Mayor Sage Seconded Mayor Hunt that the SAROC Committee confirms the minutes of its meeting held 20 May 2021 as a true and accurate record of the proceedings held.

Carried

2.2 Resolutions and Actions

Moved Mayor Parkes Seconded Mayor Jenkins that the SAROC Committee notes progress with resolutions resulting from the meeting of 20 May 2021 and outstanding resolutions from earlier meetings.

Carried

2.3 Finance Update (Verbal)

Moved Mayor Barber Seconded Mayor Burgess that the SAROC Committee noted the verbal update provided to the committee.

Carried

Draft

3. Invited Guest Speakers

10:10am – Mayor O'Brien joined the meeting

Hon Rob Kerin, RDSA Chair

3.1 Regional Development Update

Moved Mayor Burgess Seconded Mayor Telfer that the SAROC Committee notes the report and the attached Regional Development South Australia (RDSA) "Growing Our Regional Workforce" Review Summary Document.

Carried

4. Regional LGA Updates

4.1 Regional Executive Officers Communique

Moved Mayor Matthey Seconded Mayor Barber that the SAROC Committee notes the Regional Executive Officers Communique.

Carried

4.2 Regional LGA Updates

Moved Mayor O'Brien Seconded Mayor Burgess that the SAROC Committee notes the attached updates provided by the Executive Officers of each Regional Local Government Association.

Carried

5. Proposed Items of Business Submitted by Member Councils

Nil

6. Reports for Discussion

6.1 Regional Housing Consultancy Brief

Moved Mayor Jenkins Seconded Mayor Sage that the SAROC Committee:

1. notes the report and the attached Regional Housing consultancy brief; and
2. endorses the use of the Regional Housing consultancy brief to tender for a consultant to produce a Policy Toolkit resource for regional councils encountering residential supply constraints, which features both policy tools designed to assist individual councils and an advocacy agenda for SAROC to pursue on behalf of regional councils.

Carried

Draft

6.2 Planning Update

Moved Mayor Sage Seconded Mayor Telfer that the SAROC Committee notes the Planning Update Report.

Carried

6.3 Regional Circular Economy, Waste, Recycling and Resource Recovery

Moved Mayor Matthey Seconded Mayor Hunt that the SAROC Committee:

1. notes the report;
2. notes the SAROC Regional Waste Pathways forum report; and
3. endorses the LGA Secretariat to progress, utilising the funds provided by SAROC under its annual business plan, the development of:
 - a) updated waste model documents and advice; and
 - b) advice on governance arrangements for jointly owned subsidiaries/infrastructure.

Carried

6.4 Management of Little Corellas

Moved Mayor Parkes Seconded Mayor Sage that the SAROC Committee:

1. notes the outcomes of the 'SAROC Little Corellas habitat interventions – EOI process' and the projects to be undertaken by Roxby Downs Council and The Rural City of Murray Bridge;
2. requests that SAROC receives a report following completion of the two projects, including the updated 'Local Government Little Corella Issues Paper';
3. notes an underspend of \$8,250 to be returned to SAROC's reserves to be reallocated to future projects or initiatives within the 2021-22 Annual Business Plan; and
4. requests that the SAROC Chair writes to the Minister for Environment and Water and Landscapes SA to provide details of the two projects being supported by the SAROC Little Corellas habitat interventions initiative and highlighting the benefits for a coordinated statewide little corellas management strategy.

Carried

Draft

6.5 Water Policy Update

Moved Mayor Parkes Seconded Mayor Jenkins that the SAROC Committee:

1. notes the information contained in this report; and
2. approves the process for consultation with member councils to develop a policy position to support future advocacy regarding a national water policy.

Carried

6.6 SAROC Annual Business Plan 2020-21 – 4th Quarter Update

Moved Mayor Sage Seconded Mayor Jenkins that the SAROC Committee notes the report and the SAROC Annual Business Plan 2020-21 fourth quarter update.

Carried

6.7 SAROC 2020-21 Annual Report

Moved Mayor Matthey Seconded Mayor Telfer that the SAROC Committee:

1. endorses the 2020-21 SAROC Annual Report; and
2. provides a copy of the 2020-21 SAROC Annual Report to the LGA Board of Directors for noting in accordance with the SAROC Terms of Reference.

Carried

6.8 SAROC Communications Plan Review

Moved Mayor Jenkins Seconded Mayor Matthey that the SAROC Committee notes the report and information provided to facilitate a discussion to review the SAROC Communications Plan 2020-23.

Carried

7. Confidential Reports

Nil

8. Late Reports

Nil

9. Any Other Business

Nil

Draft

10. Next Meeting

The next meeting of the SAROC Committee will be held on Thursday 23 September 2021 at 10:00am in the Boardrooms at Local Government House, 148 Frome Street, Adelaide.

11. Close

The meeting was declared closed at 12:05pm.

Minutes confirmed

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Chairperson signature

Date

8.3 EXECUTIVE OFFICER REPORT

BACKGROUND

With the Business Plan approved, we are now into its delivery and have made significant progress on a number of fronts, as reported in the Project and Program reports.

The recent Covid-19 case in Mount Gambier has prompted a quick response from our team as we manage our programs and limited travel outside the City of Mount Gambier.

The investments in gym training videos and social media for tourism operators continue to be effective with the content being sought after by other Academy's and as an efficient means of communication.

The key activities during the last two months include:

- Mayors and CEOs' weekly meetings.
- Meeting with RDALC on Leadership Program.
- Ac.care Board, Risk and Audit and Planning meetings.
- ZEMEC meeting.
- 7 x Briefings with the Cross Border Commissioner.
- Regional Capacity Grant engagement with regional Executive Officers and LGASA.
- Meeting with Professor Hughes-Warrington on UniSA collaboration.
- Leadership Project Steering Committee meetings.
- Zoom meeting with GISA to discuss the circular economy.
- Completed the contract with the new Heritage Advisor and did a virtual introduction of Ian to Councils.
- Teams meeting with the Premier on Limestone Coast Tourist impacts from the most recent Vic and NSW lockdowns.
- Meetings EPLGA and M&RLGA on Joint Planning Boards.
- Chaired the Regional LGA's forum in Loxton.
- Red Meat Cluster meeting.
- Attended and reported to SAROC on behalf of the Regional LGA's.
- Waste management committee meeting to consider the tender scope for transaction and risk advisors.
- Presentation to Wattle Range Council on LCLGA's value proposition.
- Training for the Roads Transport Committee on the SLRP strategy and bid preparation.
- Attended the Leadership Graduation and presentations
- Presented at the LGASA Urban Water Workshop
- Attended the Ac.care virtual nation conference
- Attended the Biggest Ever BBQ as supported by the Hon. Tony Passin

- Attended the Localis virtual presentation
- Attended a lunch with Regional Health Board
- Attended the SACCA Committee meeting (part as I had to also attend an RDALC meeting)
- Engaging with the Department Planning and preparation of a discussion paper on JPB's and Regional Plans.
- LCLGA Audit and preparation of the Annual Report and

The focus for the next period:

- Implementing the business plan, including
 - Destination Development
 - Leadership
 - Waste MRF
 - Roads – developing regional capability
- Clarifying our position on Joint Planning Boards
- Improving LCLGA systems and policies
- Finalising a shared capability agreement
- Advocacy

8.4 DESTINATION DEVELOPMENT PROGRAM

OBJECTIVES

The objectives the Destination Development Strategy are:

- Short-Term Objective: Maintain industry support and access to support programs and funding opportunities as the sector emerges from CoVid19.
- Medium-Term Objective: Finalise the visitor economy reference group. Appoint support officer and advance a regional solution for data collection.
- Longer-Term Objective: Deliver the Destination Tourism & Marketing Plan.

PROGRAM HIGHLIGHTS

The Destination Development Strategy outlined 149 actions. We committed to implementing 75 actions in FY 2021.2022. During the first quarter 57 actions in progress with 6 completed.

These actions included releasing a new blog for our official destination website each month. These blogs will be utilized in our social media platforms to drive visitation to our website (google algorithms rates blogs extremely high) which helps with our overall audience reach online, especially while we are still building our online communities. The current blog is <https://visitlimestonecoast.com.au/blog/ultimate-limestone-coast-golf-trip/>

As a note, we have moved to quarterly social media reporting to manage resources efficiently.

Work has begun on the development of a major regional marketing campaign. The aim is to have a multi-faceted campaign in market post Easter 2022 (earlier if budget allows) and to remain in the market as we head into the cooler months. The campaign will provide opportunities to create 'buy-in' for our 24 tourism & business associations across the region. Allowing them to be parochial while contributing to an overall regional campaign.

We have also noticed a significant uplift in the amount of media companies approaching councils and organisations for marketing activities. The Destination Development Manager is happy to play a facilitating role if needed to ensure a consistent approach for the region.

We are progressing a potential regional solution to capture valuable data from visitation, expenditure, and latent demand. It is anticipated that once available this data can provide valuable insights to our industry, stakeholders, and communities.

- A further 7 events have applied for funding through the SA Regional Events Fund which closed on 30 September 2021. Unfortunately, we have had several events (some were successful in receiving funding from the previous round) who must cancel or postpone due to border restrictions.
- The need for industry support peaked in the past 6 weeks due to the ongoing border closures and consumer confidence wavering, affecting cashflow. However, this week several businesses have advised bookings are returning and some operators are seeing occupancy return to levels seen just prior to the snap Victorian lockdown. The Limestone Coast Tourism Industry Closed Facebook Group membership is now at 453 and engagement levels remain high.

- We are progressing (again) with a joint cross-border presence at the Adelaide Caravan & Camping Show in February 2022 with strong interest from Glenelg Shire, Southern Grampians, Wimmera Mallee & Great Ocean Road Tourism. It is proposed that this initiative will spark further collaboration to promote our regions.

Project YTD Profit & Loss.

	Actual YTD	Budget FY	Variance
Income	\$263,500	\$304,000	\$40,500
Expenditure	\$26,191	\$306,000	-\$277,808
Net	\$237,308	-\$2064	-\$237,308
Expected Carry Over			

Project Risks

Risk	Probability	Consequence	Control
CoVid19 Pandemic 'Emergency – Public Health, Bushfires, Drought)	High	High International and domestic border closure affecting Melbourne to Adelaide Touring. Combined expenditure impact is valued at \$155M. High Consumer confidence to book ahead.	Build flexibility in activities that can be re-allocated. Currently re-directing regional promotion and activity to domestic, increasing digital activity to reach targeted audiences. Support industry to access funding and recover through business capability and capacity.
Fragmentation	High High	High Duplication of messages and inefficient use of limited resources. High Multiple organisations approaching state and federal government, advocating for tourism sector.	Major Marketing Campaign planned to bring together all stakeholders under an umbrella theme however allows for niche messaging. LCLGA to play a leadership role and create stakeholder connections to create 'one voice'
Resources	Medium	High Lack of alignment of internal tourism resources could create duplication and inefficiencies.	Established a Limestone Coast Visitor Servicing Network (via Zoom) to improve communication and information sharing.
Strategic Support	Low	Low Attendance and participation at Tourism Management Group meetings reduces and strategic insight and contribution is low.	Low Ensure Tourism Management Group Meetings are timely, relevant, and succinct. Terms of Reference are in place.

8.5 STARCLUB AND REGIONAL SPORTS ACADEMY

OBJECTIVES - STARCLUB

To ensure clubs in the region:

- comply with State and Federal Legislation
- are financially stable through prudent self-management and have access to appropriate funding
- maintain and build on membership, players and volunteers within the club.
- can access training and education opportunities for Clubs, Members and Associations
- are supported to secure grants and funding

OBJECTIVES – SPORTS ACADEMY

The objectives of the Sports Academy are to:

- identify regional talent
- educate and develop youth in the region
- provide pathways to State and National representation
- develop the skills of regional coaches

KEY HIGHLIGHTS – STARCLUB

The STARCLUB Field Officer met with 81 clubs and associations face to face in the 2020-21 financial year period. This is on top of a large amount of email and phone advice and support given to these entities. The program provides vital support to clubs as they navigate through the COVID situation and look to be sustainable in the future.

The STARCLUB Field Officer plans to run free grant writing workshops for clubs across the region later this year and in early 2022. If councils are interested in hosting or having this workshop in their area, please contact the SFO. These workshops will provide clubs with vital information regarding how to complete applications for funding to give them the best chance of success in their application.

The STARCLUB Field Officer continues to work with many clubs across the region on grant submissions, strategic planning, coach and volunteer education and governance requirements for Sporting Bodies.

KEY HIGHLIGHTS – SPORTS ACADEMY

The Academy has opened up nominations for the 2022 year. The program will offer the same sporting programs as 2021. They are hockey, swimming, tennis, cycling, athletics, basketball and lonestar.

In 2022 the Academy will be focusing on ensuring the standards of the program remain at the highest level. After consultations with our Sporting partners and with the resourcing at our disposal, we have elected to lower the cap of athletes in the program, to ensure we can continue to deliver an elite program that meets the pathway requirements of our partners.

We have a cap of 70 athletes and will not include athletes if they are not at the required standard.

All our sporting partners have committed to continue on for 2022. We are also in discussions with other State Sporting Bodies as the interest to be involved in our program grows.

Whilst we will not be adding sporting programs in 2022, the potential to add more sports is possibly dependent on future funding.

The LCRSA has entered into a partnership with the South Australian Sports Institute (SASI) to run Talent Identification Testing in schools across the region from November this year ongoing. SASI will provide us with the software and data, meaning our regions young athletes will be able to complete testing in their own schools that will provide real pathway opportunities to Olympic and elite sports programs. We are the only area outside of metropolitan Adelaide that has been given this opportunity.

The Academy has secured the services of National Men's Track Cycling Coach Tim Decker to work with our athletes and coaches over 3 days at the end of October.

This is a massive coup by our Cycling program to obtain a coach of this standard to work with our program participants. Our athletes are preparing for the State titles at the end of this month. It will be the first time the team will travel together and represent the Academy and our region at this level.

Our Academy athletes are doing amazing things in their chosen sport. I encourage members to look at the Academies Facebook page to see some of these outstanding achievements.
<https://www.facebook.com/LCRSA>

Figure 1: Year To Date Project P&L

	Actual YTD	Budget FY	Variance
Income	\$53,816.95	\$221,500	-\$167,683
Expenditure	\$43,486.78	\$241,099	-\$197612
Net	\$10,330	-\$19,599	
Expected Carry Over and			

Project Risks

Risk	Probability	Consequence	Control
Funding loss	M	H	Programs would dissolve
Access to facilities	L	H	Maintain strong relationships with councils and facility management
Delivering programs to young adults and pre-teen children	M	H	Ensure child safe policies and procedures are adhered to
The program grows too quickly beyond staffing levels leading to program standard deterioration.	H	H	Secure required funding and operate the program efficiently.

A program loses its reputation for supporting Elite athletes.	M	H	Ensure the recruitment and participation monitoring has the proper focus on elite potential and elite participation.
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8.6 LIMESTONE COAST LEADERSHIP PROGRAM

OBJECTIVES

The objective of the Leadership Program is to mobilise regional community leaders across the Limestone Coast. The program recently concluded the delivery of its 3rd year program.

Having 45 graduates over the 3 years, representing a diverse cohort of our demographics, who have an understanding of regional issues, and who can foster stronger connections and local networks.

Total 45 participants geographics – 19 from CCMG, 7 from NLC, 1 from RDC, 2 from KDC, 4 from DCG, 3 from WRC, 9 from TDC

Funding and sustainability of the program is dependent on grants and sponsorships provided by business, industry associations, community, government, and philanthropic organisations.

Local government funding (Councils and LCLGA) has previously contributed 23% of the total costs with 77% being sourced from external business, community, other grants and participant contributions.

Partnerships and financial commitments continue to be sought for delivery of the program in 2022 and beyond. Secured to date;

- Limestone Coast Landscape Board – 3-year commitment
- Tatiara District Council – 3-year commitment
- SADA – 3-year commitment
- SA Cattle Industry – 1 year commitment (annual funding with intent of 3 years)

With likely but not yet formalised commitment.

- District Council of Grant
- Peter and Louise Stock
- Terry Buckley
- LCLGA

Additional interest has now been expressed by several other businesses. Time will be required to secure commitments.

Research suggests that 5 years is the required delivery timeframe to fully experience the benefits of a community capacity building program.

RECOMMENDATIONS/ REQUEST

The following is a request from the Steering Committee.

A host is essential for the delivery of the program in 2022.

As a regional community capacity building program delivering benefits across the region. Should the full cost of the delivery of the 2022 program be gained through partnerships. It is requested that the LCLGA continue to host this regionally delivered program.

Participants of the 2021 program undertook a Community Action Project “Leadership Programs – how do you measure the success of community leadership programs?”

Full report available on [LC Leadership Program | Limestone Coast Local Government Association \(lclga.sa.gov.au\)](https://lclga.sa.gov.au).

Their recommendations from their research are as follows.

As the Limestone Coast Leadership Program is in its infancy and has had limitations due to Covid-19, it is recommended that the program be funded for at least another three years to build an impactful reputation, to increase sponsorship buy-in and to raise the profile of the program.

A review should be conducted after this period to again explore the short term and long term impact the LCLP has on building resilient communities across the Limestone Coast.

The recommendations for contribution from stakeholders follow:

1. *A commitment for a program facilitator (minimum 0.6FTE) would greatly improve the program productivity and awareness. This person should undertake the following key responsibilities:*
 - *Social media awareness and advertising to increase program visibility.*
 - *PR with businesses who may not know about the program and what it has to offer their business and staff.*
 - *Develop a strategy to attract and retain sponsorship from all sectors.*
 - *Engaging past participants to share 'where are they now' segments.*
 - *Encouraging media outlets to do some pro bono articles for the course and the participant's success over the following months / years.*
 - *Branding the program boldly: logo for business participation, merchandise for participants, etc.*
1. *This position could be funded by Limestone Coast Local Government Associations initially with a three-year commitment. After three years, this funding could be reviewed with additional time for evidence of impact. With increased measured impact, sponsorship would be largely provided by the private sector and general community, forming a dual model of funding commitment from both private and government sources.*
2. *Formalising a commitment for participants to reciprocate through community involvement/committee representation/decision making would be preferable but also contextual. Different models of contribution and commitment should be explored.*
3. *Ongoing input into the program for Alumni:*
 - a. *Past participants sharing expertise as mentors for the following year.*
 - b. *One mentor could attend each of the days to assist and help with Community Action Projects.*
 - c. *A commitment from past participant/s to join the steering committee each year there will be great momentum and passion applied to the committee. Having completed the program, they are best equipped to relay valuable information and where the program may be lacking and excelling.*
 - d. *Attending functions such as the Lucindale field days and community events could be a great way to promote the program. Alumni could share their stories and answer questions.*
 - e. *Formalising a 'network of fellows' or 'membership' for Alumni would increase impact and networking over time, offering ongoing learning opportunities and shared experiences.*

4. *Mayor internships could be offered to participants who indicate an interest in local councils and their roles. Mayors have indicated an increased interest in the Limestone Coast Leadership Program, as their interactions with participants has increased.*
5. *It is recommended to continue to partner with the Leaders Institute of South Australia to access the highest quality presenters in order to maintain the reputation and integrity of what the program has set out to achieve. An opportunity to develop community leaders of the highest quality.*

It is noted that a separate report is included in this agenda the discusses the performance and future of the program.

8.7 SUBSTANCE MISUSE LIMESTONE COAST

OBJECTIVES

- Build community awareness of addiction issues
- Provide training for frontline community service workforce and families
- Supporting secondary schools to imbed evidence-based alcohol and other drug education into the curriculum
- Community and stakeholder engagement
- Establishing community partnerships to reduce isolation in the region
- Consult with Western Region Alcohol and Drug Service (WRAD)
- Establish an active and diverse Board representing community interests to build the development of infrastructure incorporating a community-based model to address alcohol and other drug issues
- Establishment of a legal entity, website, and facilities for Board

KEY HIGHLIGHTS

SMLC Board meetings have focussed on:

- Designing and planning the facilitation of a regional summit for NGO's in November 2021. The aim of the summit is to highlight our regional needs and gaps in the alcohol and other drug sectors.
- Keynote speakers will be Jennifer Duncan, CEO of the Australian Alcohol & Other Drugs Council (AADC), <https://aadc.org.au/> and Michael White EO of the South Australian Network of Drug & Alcohol Services (SANDAS) <https://sandas.org.au/>
- Designing SMLC's strategic plan into an infographic for promotional purposes. (*attachment 1*)

Re-scheduled the provision of therapeutic training for families and regional community members who are supporting someone with a drug or alcohol dependence. This award-winning 4-day course is facilitated by the national peak body. Family Drug Support will now be held over two weekends in November 2021 at UniSA Mt Gambier campus. The course, "Stepping Stones", is free for those who wish to attend and is part of our ongoing commitment to supporting families.

We have re-scheduled domestic and family violence workforce training for 40 frontline professionals in the region to 15th December 2021. SMLC is bringing 360 Edge to the region to deliver a one day face to face workshop for approximately 40 workers from services and treatment agencies. The workshop will provide targeted training on responding to domestic and family violence for staff delivering counselling and case management services. 360 Edge is a leading Australian health consultancy specialising in the alcohol and other drug and allied sectors.

SMLC social media posts have highlighted print media articles on recent research on the link between alcohol use and cancer. SMLC is calling for a culture shift in Australia, which has always had a relaxed attitude to alcohol and supports the need for more public health policies and community awareness campaigns around the harms associated with alcohol, including the link to cancer.

As a member of the Limestone Coast Drug Action Team, SMLC was proud to support International Drug Overdose Awareness Day by assisting with the organisation of the first event in the region. Limestone Coast Drug Action Team and Rotary Mount Gambier West hosted a vigil at the Blue Lake on 31st August to raise awareness of this important issue – one of the world's worst public health crises that often flies well under the public radar.

The day was designed to remember those who have lost their life to overdose, to support family and friends who have lost someone to overdose and to reduce the stigma.

Ongoing planning with the Reykjavik University Planet Youth Team and the Alcohol and Drug Foundation in progressing the 2021 Planet Youth school survey in Term 3 and Term 4 for every secondary Limestone Coast school.

At the end of Term 3, 2021, eight secondary schools have undertaken the Planet Youth survey, and four schools are scheduled to complete the survey early in Term 4, 2021.

Engaging with Limestone Coast Councils to support the implementation of Planet Youth in their council area and the opportunities for action the Planet Youth model brings. This includes supporting the clear and concise health promotion messaging regarding young people and alcohol use, the importance of sleep and supervising young people during leisure time.

SMLC regularly meets with the following Networks:

- Alcohol and Drug Foundation Community Advisory Committee - Chair
- Limestone Coast Drug Action Team
- Alcohol & Drug Foundation LDAT
- South Australia Network of Drug and Alcohol Services
- Planet Youth South Australia
- Millicent Social Issues
- Naracoorte Network Services Group
- Limestone Coast Service Round Table
- Naracoorte Suicide Prevention Network
- Family Violence Action Group
- Mt Gambier Suicide Prevention Network
- Community Services Aboriginal Focus Network

	Actual YTD	Budget FY	Variance
Income	\$43,745.13	\$173,000	-\$129,254
Expenditure	\$43,745.13	\$173,000	-\$129,254
Net	0	\$0	
Expected Carry Over			

Figure 1: Project Expenditure

Please note the figures in the August report were incorrect.

Description	Probability (L/M/H)	Consequence (L/M/H)	Treatment
Schools are time-poor and not able to commit to implementing a 'new to them' evidence-based alcohol & drug education program.	Medium	High	Continue conversations with schools, Governing Councils & Education Departments. Showcase engaged schools in local media and networking opportunities.
Families have a low interest or are embarrassed and ashamed, resulting in not attending or asking about targeted education, resources, help and information sessions.	Medium	High	Target communication plan to general community and agencies working with families, with a view to attracting families Communication plan to include multiple media platforms Communication plan to highlight the importance of correct use of language by media
Funding ends after three (3) years	Medium	High	Evaluate activities. Increase Project Profile. Continue communication with Government funding bodies.
Covid-19	High	High	Increase communication via online platforms, print and radio media.

Figure 2: Project Key Risks

Our Vision

We advocate and educate across the Limestone Coast to address alcohol and other drug issues in the region.

Our Advocacy

SMLC projects recognise that solutions in the AOD sector are complex and often interlinked. Those with dependence challenges are also likely to have needs associated with housing, family counselling, income support and comorbidities. While projects may be individually valuable, having the ability to understand the overall regional picture allows for SMLC to have a strategic and holistic advocacy role for the region that is often not possible for individual agencies.

Who we are and what we do

Substance Misuse Limestone Coast (SMLC) has been operating for 6 years and has evolved from a working party with project-based funding, to becoming an incorporated body with funding for 3 years from the Commonwealth Department of Health.

SMLC occupies a unique space that addresses the challenges of scale in regional health promotion.

We do this through the facilitation of best practice educative resources and in partnerships with key agencies.

Strategic Objectives



Use harm reduction and evidence-based best practice to inform action



Maintain and build partnerships and advocate with key stakeholders across our region



Build awareness of emerging trends in alcohol and other drug issues



Facilitate awareness to reduce the impact and harm of alcohol and other drug use in the Limestone Coast

Our Advisory Board is comprised of volunteers with significant experience and knowledge

Andy Stott
Chair

Community leader with significant experience in regional policing and community service.

Dr. Suzanne Mutton
Secretary

Social work practitioner and academic with extensive experience in developing and administering social services.

Dr. Judy Nagy
Treasurer

Corporate governance and strategy expertise with a finance and accounting background.

Prof. Ian Darnton-Hill AO

International public health medical academic, University of Sydney.

Sue Thomson

Registered Nurse with 50 years' experience in acute and community based health services and Aboriginal Health.

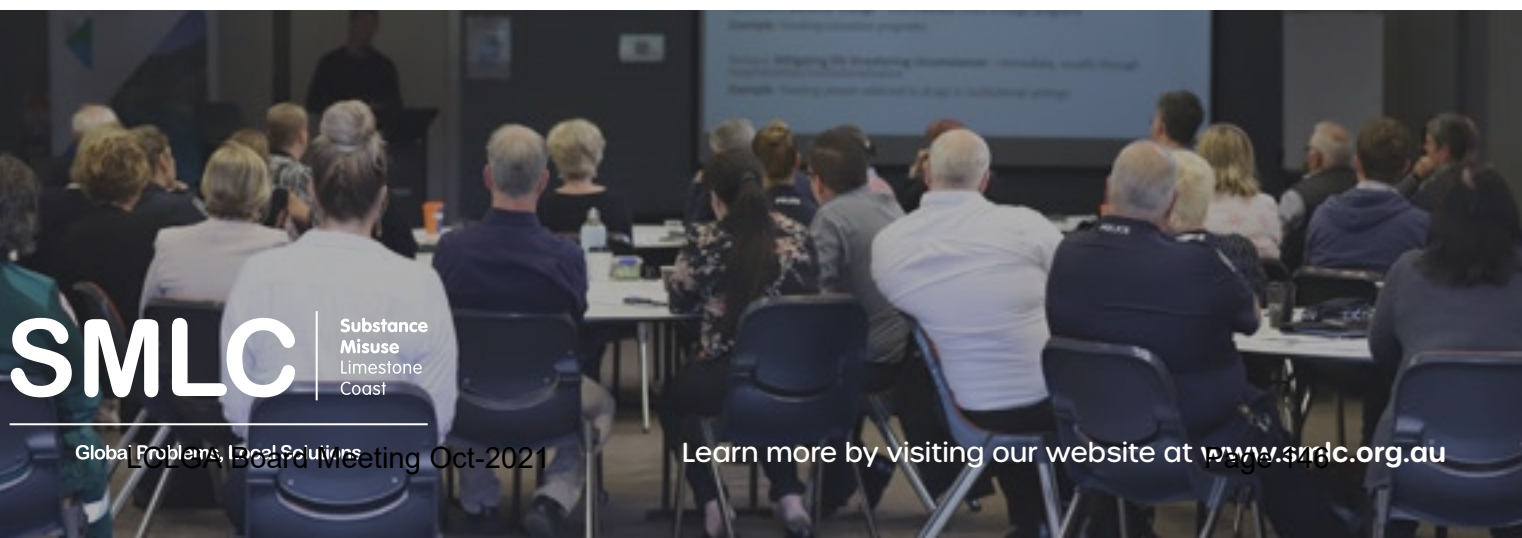
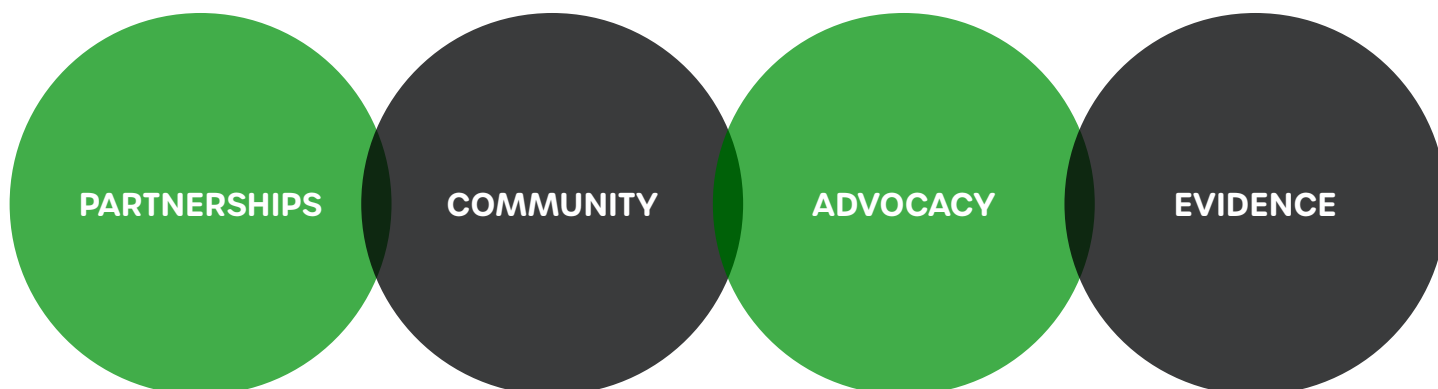
Sandi Seymour

Social worker with disability expertise Phd Candidate University of South Australia

Michael Schultz

Accountant with focus on youth development, a life member of Blue Light Inc S.A.

Our Values



SMLC | Substance
Misuse
Limestone
Coast

Global Problems. Local Solutions

LCDA Board Meeting Oct-2021

Learn more by visiting our website at www.smlc.org.au

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8.8 LCLGA Programs

OBJECTIVES

Deliver the following programs:

- Regional Growth Strategy / Limestone Coast Economic Development Group
- Regional Roads / Special Local Roads Program & Regional Transport Plan review
- Regional Waste / Material Recovery Facility modelling
- Regional Health & Wellbeing Plan
- Shared Capability / Roads & Waste & Resource Sharing
- Heritage Advisory Service

KEY HIGHLIGHTS

Organised the SLRP & Transport Plan workshop at Naracoorte 15th Sept 2021. The workshop delivered by HDS Australia:

- a) reviewed the overall structure of the 2030 Regional Transport Plan, but particularly the definitions which determine the regional significance of freight, tourism, and community access routes.
- b) highlighted changes in the 2020 update
- c) discussed the update methodology, where we are currently at, and the “minor update” process for 2021-22. This included – Changes in Regional Routes, Changes in Regional Action Plan entries, Changes to the Regional Roads Database – includes looking at SLRP projects funded for 2021-22 and likely projects to be submitted for SLRP Funding in 2022-23.
- d) provided an overview of three regional road transport projects undertaken in the last few years by MRLGA and explore the appetite for similar initiatives in LCLGA.

We are still progressing the review of the Limestone Coast Economic Development Group & Regional Growth Strategy. It was agreed that further meetings of the LCEDG will be on hold until a refresh of the Regional Growth Strategy occurs early next year.

We continue to progress the business case of a regional MRF in the Limestone Coast.

The LC Regional Waste Management Steering Committee met on the 14th of September 2021. The Terms of Reference were reviewed and updated by the Committee. The minutes are included in these papers.

The LCLGA coordinated a meeting of the Limestone Coast Red Meat Strategy Group on 8th September 2021. The minutes are included in these papers.

Supporting the LC Regional Sporting Academy in the development of a 5 year Strategic Plan.

The LCLGA announced the appointment of Arcuate Architecture as the new provider of Heritage services in the Limestone Coast. A meeting was scheduled on the 31st August 2021 between Arcuate Architecture and Council staff to discuss the service to be provided.

Preparation of the Annual Report has commenced and will be available for endorsement at the October 2021 LCLGA Board meeting.

Figure 1: Year To Date Profit and Loss

	Actual YTD	Budget FY	Variance
Income		\$63,600	
Expenditure		\$115,000	
Net		-\$85,463	
Expected Carry Over		\$0	

Note the recovery of salary and overheads for programs is covered under Administration and the only costs in the current business plan are specific spends for consultants and external contractors.

Figure 2: Project Risks

Risk	Probability	Consequence	Control
Competing priorities, especially given unplanned work, such as Submissions	Low	Medium	Engagement with EO to confirm priorities and trade-offs
Availability of EO to support and assist due to competing priorities	Low	Medium	Schedule regular briefing updates
Lack of redundancy amongst LCLGA	Medium	High	Establish Work Plans
Lack of allocated and secure funding sources to deliver some projects	Medium	Medium	Seek and secure funding and income
1 x .6FTE on multiple programs	Medium	High	Steering Committees to support Staff
Availability of Council staff on Committees	Low	Low	Terms of References and Work Plans developed

9.0 LCLGA SUB-COMMITTEE MINUTES

- 9.1 LCLGA Waste Management
- 9.2 LC Red Meat Cluster

As attached.

AGENDA

14th September 2021
10:00am – 11:30am
LCLGA Office (Zoom facilities)

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION REGIONAL WASTE MANAGEMENT STEERING COMMITTEE

1. Present

Mark McDonald	City Mount Gambier
Paul Jenner	City Mount Gambier
Robert Moir	District Council of Robe
Daniel Willsmore	Naracoorte Lucindale Council
Aaron Hillier	Tatiara District Council
Aaron Price	Grant District Council
Peter Halton (Chair)	Wattle Range Council
Tony Wright	LCLGA
Michaela Bell	LCLGA
David Worthley	Kingston District Council
Nick Brown	Kingston District Council

1. Apologies

--	--

2. Confirmation of the Minutes

“That the Minutes of the meeting held 21st July 2021 via Zoom, be taken as read, be confirmed as a true and correct record of the proceedings at that meeting.”

MOVED: Mark McDonald

SECONDED: Peter Halton

CARRIED

3. Matters arising from the Minutes.

- The 2021-2024 Limestone Coast Regional Waste Committee Workplan was endorsed by the LCLGA at the August 2021 Board meeting

4. Review and update of Terms of Reference

(Michaela)

It is recommended that subject to the changes detailed below the LCLGA Regional Waste Management Steering Committee endorse the updated Terms of Reference.

Membership

- The membership of the Committee shall be represented by senior operational members from each of the constituent councils
- Additional representatives are able and encouraged to attend however will be exempt from any voting rights, unless they are attending as a Proxy.
- The Group may co-opt expertise as required

MOVED: Aaron Price

SECONDED: Aaron Hillier

CARRIED

5. MRF Review & update

(Tony)

- Tony discussed further the proposed tender selection process, which will involve a targeted tender process with Consultants Tony has previously used being invited to Tender. Could Committee members inform Tony of any SA based consultants that would potentially be able to deliver the project
- It is proposed that a Consultant will be engaged by the end of the month, with the consulting process taking between 6-8 weeks.

Transaction review – select tender scope

Clarify	Clarify the project scope and outcome –where does it start and finish.
Review	Review models from other regions.
Risk analysis	Undertake a risk analysis of the commercial, legal, regulatory and technical aspects to develop an initial preferred delivery model.
Validate	Validate the model with the market, councils and regulators.
Commitment	Test the acceptability of the model with partners and stakeholders, first in SA and then Vic and seek in principle commitment .
Plan	Complete a project plan for implementation, including a detailed business case.

6. Regional Waste Statistics

(Daniel)

- It was agreed by the Committee the importance to continue to capture Kerbside statistics around Waste collection. Michaela will update and review the current spreadsheet and send to each Council to populate. This data collection will then occur annually in August of each year.

7. Around the region

(All)

Grant DC

- Reasonably rapid expansion of the MGB service into more remote parts of the district. There's also a current Council resolution to consider/plan for roll-out across the remainder of the municipality.
- Green waste kerbside collection in townships is now high on the agenda
- DrumMuster – experiencing **delays in collection. Having to hold off farmers / forestry for the present time.**

Kingston DC

- Experiencing delay issues with DrumMuster as well
- Currently reviewing tender selection process for Waste collection

City Mount Gambier

- Tender evaluation process currently underway for capping at Caroline
- EPA Plans for next cell construction
- Implications around waste levies with EPA

Wattle Range Council

- Lack of availability of drivers for Kerbside collection continues to be an issue

Naracoorte Lucindale Council

- Drum muster collection delays due to covid and the EPA being restrictive in terms of additional temporary storage space.

8. Any other Business

(All)

The implication of the Auditor General's review of the LGASA CWMS regional investment scheme and comments from ESCOSA were briefly discussed.

9. Next Meeting *(Tuesday 26th October 10am – 11:30am)*

MINUTES

8th September 2021

2:00pm – 4:00pm

Rabobank, Mount Gambier

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION LIMESTONE COAST RED MEAT CLUSTER STRATEGY GROUP MEETING

1. Present

Peta Crewe	PIRSA
Meg Bell	MFMG
Peter Stock (Chair)	Producer
Sean Miller	University Adelaide
Jack Langberg	Producer
Tony Wright	LCLGA
Michaela Bell	LCLGA
Nick Tarca	Rabobank
Bryan Hunt	Rabobank
Rusty Crane	Crane Livestock
Richard Harvey	Producer
Danielle England	Limestone Coast Food Agri Business Cluster

2. Apologies

Trevor Smart	Naracoorte Lucindale Council
Robyn Terry	PIRSA

3. Confirmation of the Minutes

Confirmation of the Minutes of the LCRMC meeting held 23rd June 2021 at Struan House

CARRIED

4. Matters arising from the Minutes.

Nil

5. Introduction – Libby Tedstone, SA Beef & Sheep Industry Blueprint Manager

- Libby introduced herself to the group along with detailing her background in farming & cropping.
- Current work priorities include Abattoir surveillance, electronic ID for sheep, sustainability in Carbon Farming
- Libby is keen to explore further with the Cluster; What issues are affecting the region, what support is needed, ie funding support, letters of support, pilot program opportunities and how her role can assist and compliment the work the Red Meat Cluster is doing.
- Libby will continue to liaise with Michaela until the Cluster transition to their new home at the end of the year.

6. Limestone Coast Food & Agribusiness Cluster

LCLGA Board Meeting Oct-2021

(Danielle England)

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- Danielle gave a presentation to the group on the Limestone Coast Food & Agribusiness Cluster. For a copy of her presentation please contact Danielle
- Currently have 36 members
- Have established a Board of Management and legal entity as a Company
- Key projects will include developing a Business Case for improved freight options, Marketing hub for Limestone Coast Food & Build a profile of the Limestone Coast food sector
- Will employ a Cluster Coordinator for 2 days per week
- It is proposed that the LC Food & Agribusiness Cluster (LC FAC) will be the new home of the LC Red Meat Cluster and will offer executive officer support (1 day per month) & a legal entity. The LC Red Meat Cluster will also have the ability to feed into the new strategy of the LC FAC

7. Update from the Chair

(Peter Stock)

- Discussion continued with the Group around transitioning the LC Red Meat Cluster away from the LCLGA
- Concerns were raised regarding the proposed Company structure of the LC FAC and the implications that could possibly have for the LC Red Meat Cluster as a subcommittee of a Company.
- Peter Stock is meeting with the new Board and will seek clarity around the structure/legal entity.
- Peter announced that he will be stepping down from his role as Chair of the LC Red Meat Cluster as he has accepted a position as a Board member of LC FAC, however, will continue to represent and advocate for the LC Red Meat Cluster in his new role.
- Nominations for the position of Chair are sort from members.

It is recommended that the

1. *LC Red Meat Cluster officially acknowledge the 7.5 years of service Peter Stock has provided to the LC Red Cluster and thank him for his support and passion for the industry.*

MOVED: Sean Miller

SECONDED: Peta Crewe

CARRIED

It is recommended that the

1. *LC Red Meat Cluster in its current form leaves the LCLGA and transitions to a subcommittee of the LC Food & Agribusiness Cluster, subject to the satisfactory clarification on the proposed governance and legal structures proposed by the LC Food & Agribusiness Cluster.*
2. *Peter Stock continue discussion with Danielle England regarding the proposed legal entity of the LC Food & Agribusiness Cluster and the legal ramifications this may or may not have on the Limestone Coast Red Meat Cluster as a subcommittee.*

MOVED: Peta Crewe

SECONDED: Sean Miller

CARRIED



8. Providence update

(Kirby Shearing)

- Identified a need to understand the number of different registered food businesses in our region who are registered with Council.
- This will give some clarity as to how large the food service pool is and what this also looks like commercially broken down into its smaller sectors.
- The aim is to be able to promote red meat more locally at all levels of food service.

ACTION:

The LC Red Meat Cluster investigate engaging a consultant and seeking funding to support the project
Kirby to approach RDALC to assist with the information through ID profiling
Jack Langberg to provide support

9. Around the table

(All)

MacKillop Farm Group/Meg Bell

- AGM scheduled for a couple of weeks and will include a review of the Constitution
- Current projects – Drought Hub, Cropping trials & walks, Livestock Field Day, Innovation Grant funding application

Brian Hunt /Rabobank

- Some of the best commodity prices ever seen, currently great conditions for Agriculture
- Record land prices, well above productive capacity
- Lack of access to seasonal workers will be a real issue

PIRSA/Peta Crewe

- Recent Livestock Forum in Naracoorte with 48+ participants
- Rural Women's Award recently opened, contact Peta for details

Soul Projects/Kirby Shearing

- Tourism & Hospitality sector continuing to struggle

LCLGA/Tony Wright

- Forward booking for the tourism industry in the Limestone Coast are declining
- Regional Joint Planning Board project is progressing

Rabobank/Nick Tarca

- Succession planning/generational change is an ongoing issue, with some farmers doing it well and others not so

Adelaide Uni/Sean Miller

- Major project – Innovation in the lamb industry – enabling the measuring of intermuscular fat in lambs. Will change how lamb is traded and graded.

10. Next Meeting

TBC - November/December via Zoom, to discuss outcomes of conversations between Danielle and Peter.



10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 LC Heritage Advisory Services Annual Report

10.2 RDALC May - June Report

RDALC REPORT TO LCLGA

JULY - AUGUST 2021

ABOUT US

Regional Development Australia Limestone Coast (RDALC) has evolved into the area's key regional development agency, focusing on the success and growth of businesses in the Limestone Coast. We do this by supporting and mentoring businesses in a way that maximises opportunities, reduces costs and builds economic resilience.

RDALC provides a free one-on-one business support service for business owners. We help with starting and operating a business, including business plan development and review, licensing and registration, recruitment (including connection to job seekers and accessing the skilled migration program), and information on (and referral to) State and Federal Government programs and grants. We also assist with developing marketing and communications strategies, and help operators further their online presence. This includes facilitating the delivery of the Government's Australian Small Business Advisory Services (ASBAS) workshops on a variety of digital topics.

RDALC also provides tailored support for businesses and organisations across our region that are seeking private investment as well as funding through grants. We provide economic impact analysis reports for applications, assist with the development of Information Memorandums and Investment Prospectus and assist with framing grant applications.

SMALL BUSINESS SUPPORT

From 1 July to 31 August 2021, **29** businesses/organisations accessed Regional Development Australia Limestone Coast's small business support and capacity building. A further **19** businesses were supported in their applications for investment (grants and funding).

The support included providing a broad range of information to a brand new business in the Agriculture sector, including research on product development and regional weather conditions. This period also saw success for a business with funding to expand their operations and support for a business closing their operation.

THE BIG PICTURE

Last financial year, RDALC provided support to a total of **354** businesses/organisations.



LIMESTONE COAST GRANT FINDER

RDALC launched a new tool at the beginning of July 2021, the Limestone Coast Grant Finder (LCGF). The LCGF is an online portal tailored to our region, providing a comprehensive list of grant and funding opportunities available to local businesses, community groups, not-for-profits and individuals. It is free to use and provides users with an unlimited search engine to identify funding opportunities all in the one place.

There are on average 1000+ grants available on the LCGF each month. Users can register and create a profile, which enables them to receive grant alerts that match their preferences, manage grant applications and be notified when saved grants may change (e.g. extension of closure date).

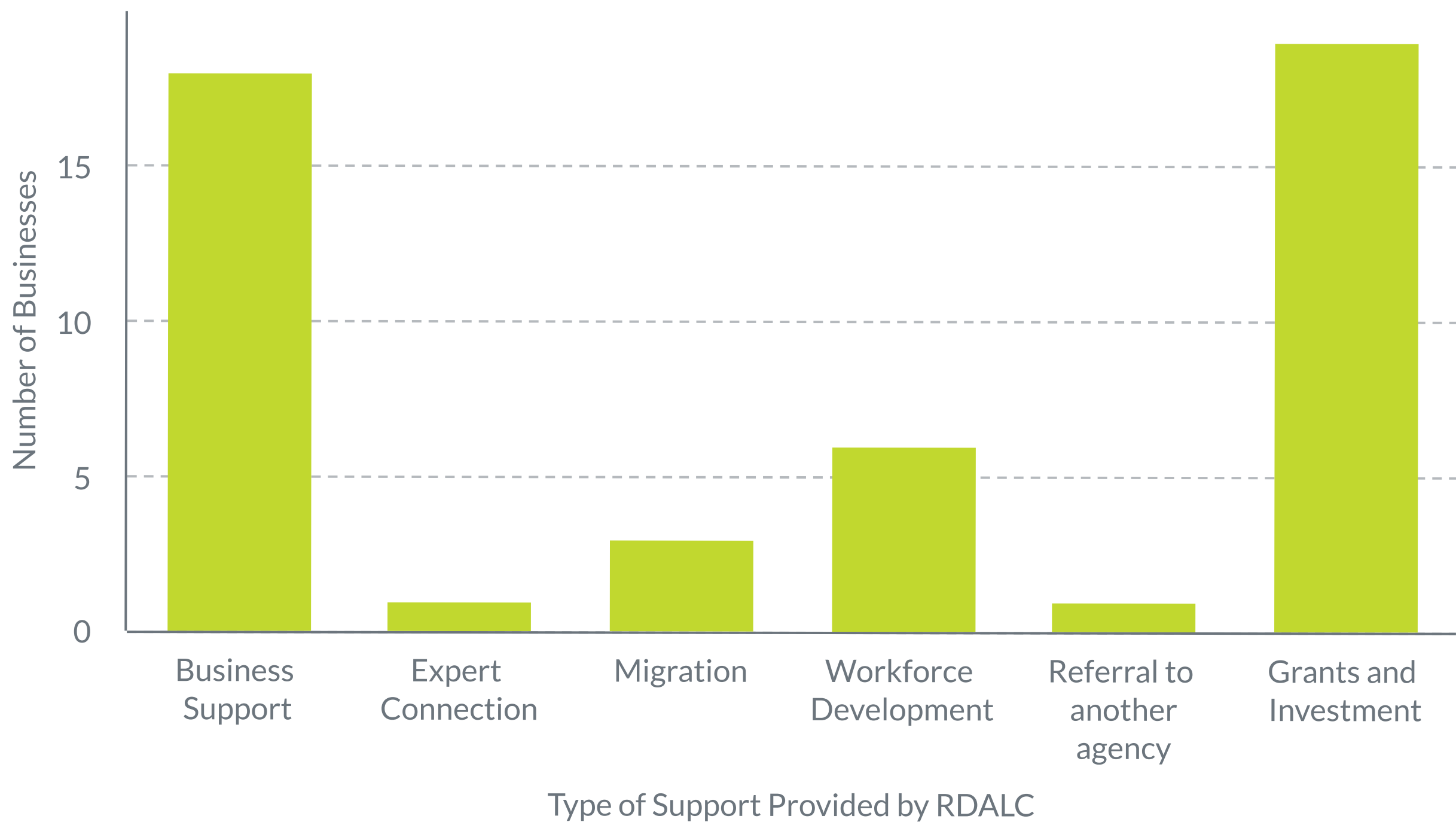
During July and August 2021, the first two months of operation, the Limestone Coast Grant Finder received:

- 2,493 funding page visits
- 748 website sessions
- 532 users



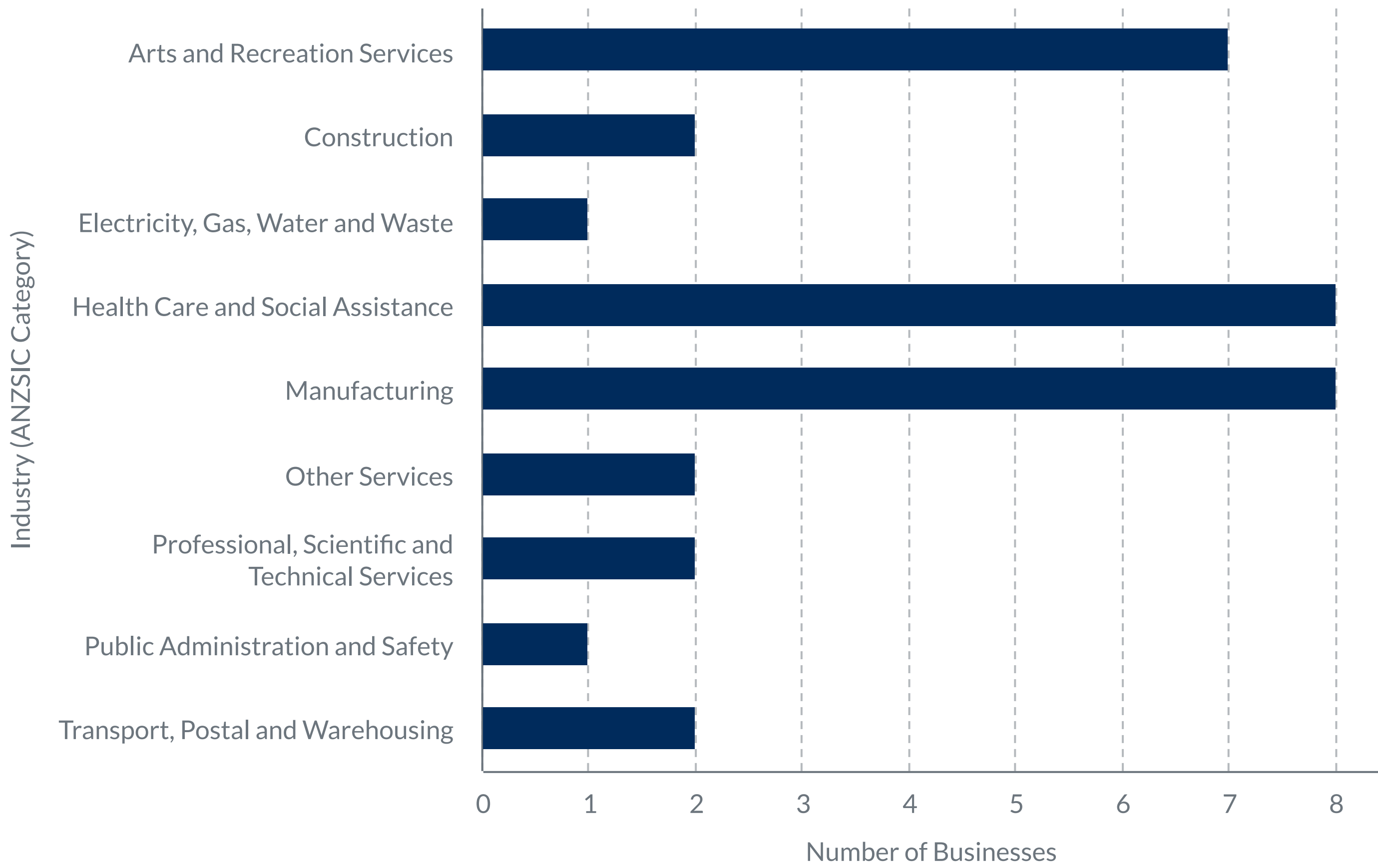
TYPE OF SUPPORT PROVIDED

JULY - AUGUST 2021



INDUSTRY RECEIVING RDALC SUPPORT

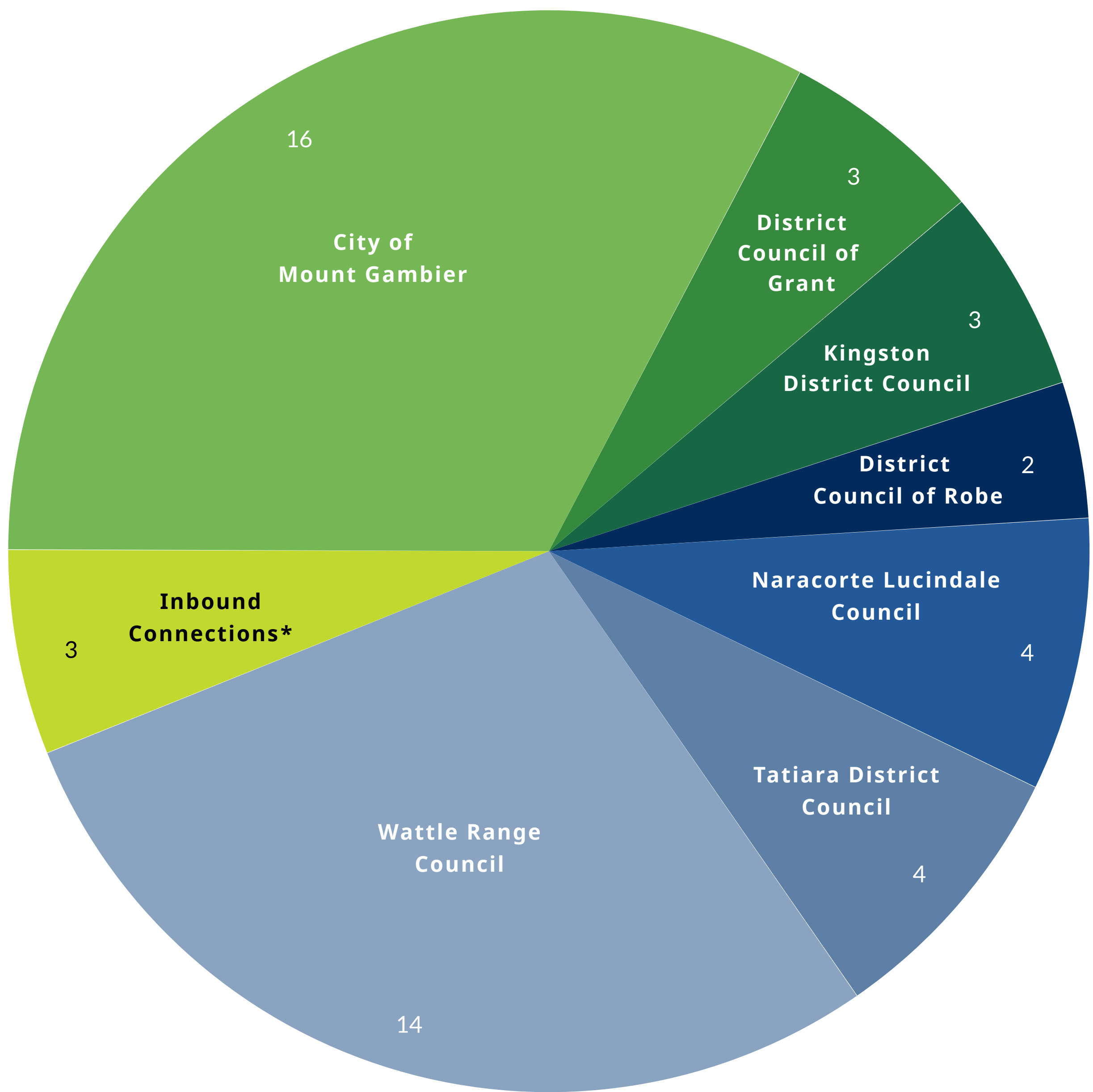
JULY - AUGUST 2021





LOCATION OF BUSINESSES RECEIVING RDALC SUPPORT

JULY - AUGUST 2021



- City of Mount Gambier (32.65%)
- District Council of Grant (6.12%)
- Kingston District Council (6.12%)
- District Council of Robe (4.08%)
- Naracorte Lucindale Council (8.16%)
- Tatiara District Council (8.16%)
- Wattle Range Council (28.57%)
- Inbound Connections (6.12%)

* The inbound connections figure represents businesses that are not located in the Limestone Coast, but are either looking to expand into our region, or are collaborating on a project with a Limestone Coast business.

028L/rw
01.10.21

Mr Tony Wright
Executive Officer
Limestone Coast Local Government Association
Post Office Box 1445
Mt Gambier SA 5290

Dear Tony

Habitable Places has provided heritage advisory services to the South East community for 28 years. Since returning to the region in 1993 to establish this service, I have met with owners of 740 heritage places, often being invited back over the span of years and decades to hear about the changing needs of owners and heritage buildings. I have always found that heritage owners in our region welcomed every opportunity to reach out, to share their passion and to learn more about the places in their care.

I would like to thank the ongoing support of SELGA and the Limestone Coast LGA officers over these years. The many Councillors and Council staff who have welcomed and supported the service, have made my 110 monthly visits rewarding and effective.

As a practicing Architect, my close engagement with the people who make up Local Government has revealed shared professional values. I hope to think that this work has provided a bridge between our profession, local trades, heritage owners, local and state government officers.

I retain a strong personal passion and commitment to our region, and trust that the Limestone Coast Heritage Advisory Service has a strong foundation going forward.

Regards

A handwritten signature in black ink, appearing to read 'Richard Woods', with a stylized, flowing script.

Richard Woods



Limestone Coast Heritage Adviser Report

August 2021

Date /	Where /	Status /	Place /	Advice /	
3/08/21	Office	LH	60 Bay Road Mt Gambier	Pre-lodgement conference with Julie Turner, Masterplan.	1.0
3/08/21	Office	SH	Frontier House, Glencoe	Heritage consultation (phone) with prospective purchaser regarding land division and adaptive reuse options.	0.5
		SH	Mt Gambier Court House	Assess Development Application for proposed roof repairs.	0.75





Date /	Where /	Status /	Place /	Advice /	
10/08/21	Tatiara	LH		Heritage consultation with Rocco Callisto. Review of Heritage Advice since 1992.	1.25



Wattle Range	LH	16 Church Street	Heritage consultation with Kirsten Falt re B&B accommodation.	2.5
	LH	17 Young Street, Penola	Heritage consultation with Karen Dutney re Local Heritage Grant.	
	LH	16 Queen Street (Cnr. Young and Queen)	Heritage consultation with Denise O'Connor and with Kirsten Falt re Local Heritage Grant.	





Date /	Where /	Status /	Place /	Advice /	
10/08/21		SH	Royal Oak Hotel	Heritage consultation with Kirsten Falt re fences (Riddoch Street) rear and side.	0.5



11/08/21	Office	Contributory / HCPA	26 Powell Street Mt Gambier	Site inspection with Tracy Tzoutzouklaris re structural condition, fire damage and demolition application for weatherboard cottage. Prepare inspection report.	3.5
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LH	Vansittart Park	Advice to Council on proposed Bowling Club signage.	1.0
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Date /	Where /	Status /	Place /	Advice /	
12/8/21	Robe	SHA	Granny Banks Cottage, 15 Sturt Street	Site consultation with Christos Stoios, Michelle Gibbs and Rob Moir. Advice treatment methods for salt damp on Granny Banks cottage and work required which would affect council verge eg drainage and earthworks.	1.0
		SH	Caledonian Hotel, 1 Victoria St	Site consultation with John Hinge re cool room enclosure.	1.25
		LH	Robe Hotel	Review external colours.	0.25
		Adj SH	Adj Customs House & Royal Circle	Advice to Council on design and detailing of rooftop solar.	0.5
30/08/21	Office	LH	Robe heritage properties	Coordinate Robe DAs with Michelle Gibbs.	0.5
31/08/21	Office	LH		Limestone Coast Local Heritage Adviser Report for July 2021.	0.5
		SH	Mt Gambier Courthouse	Review and comment to NTSA on scope of work for roof repairs.	0.25
	Office	LH		Limestone Coast Heritage Advisory Service transition discussions.	0.75
	Office	SH	Oatmill Complex, Percy St, Mt Gambier	Draft Heritage SA response re courtyard roofing.	0.25
1/09/21	Office	LH		Meeting with Ian Hamilton re Limestone Coast Heritage Advisory Service.	1.0
01/10/21	Office	LH		Limestone Coast Heritage Advisory Service report for August 2021.	1.0
<div> <div> LH Local Heritage Overlay / Place Nom LH Identified Place not listed. Gen General Advice Cont. Contributory Place HAO Heritage Adjacency Overlays HO Historic Area Overlay SH State Heritage Overlay / Place </div> <div> cc Tim Coote, Tracy Tzoutzouklaris, Jes Porter, CMG Emma Clay, Chris Tully, Peter Whiting, Kirsten Falt, WRC Paul McCrostie, Sarah Durand, NLC Leith McEvoy, Trudy Glynn, John Best DC Grant Nat Traeger, Milan Hodak, DC Kingston Anne Champness, Rocky Callisto, DC Tatiara James Holyman, Molly Murdock, Michelle Gibbs, DC Robe </div> </div>					

11.0 OTHER BUSINESS

12.0 ANTICIPATED MEETING CLOSURE – 12.45 pm

The next LC LGA General Meeting is to be held on the 10th December 2021 at the District Council of Robe. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

Date	Meeting	Location
8 th October 2021	LC LGA	Wattle Range Council
29 th October 2021	LGA Conference & AGM	TBC
18 th November 2021	SAROC	LGA House, Adelaide
10 th December 2021	LC LGA GM & Christmas Lunch	District Council of Robe
TBC February 2022	SAROC	LGA House, Adelaide
11 th February 2022	LG LGA AGM & GM	District Council of Grant