



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA

Friday 12th August 2022

10:00 am – 01.00 pm

Host – Kingston District Council

29 Holland Street

Kingston SE, SA 5275

Program

9.30 am	Registration and Morning Tea
10.00 am	President's Welcome Acknowledgment of Country
10.05 am	Welcome Mayor Kay Rasheed, Kingston District Council
Speakers	The Hon. Tony Pasin MP, Federal Member for Barker Adam Gray, SACCA Update
10.30 am	Open of the LCLGA General Meeting
12:15 pm	Close of the LCLGA General Meeting Lunch
12:30 pm	Workshop – Regional Plan
1.30pm	Close

AGENDA FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON FRIDAY 12th AUGUST 2022 IN THE KINGSTON DISTRICT COUNCIL, KINGSTON COUNCIL CHAMBER, FROM 10 am.

1. WELCOME, PRESENT AND APOLOGIES

1.1 Present

Mayors

Naracoorte Lucindale Council	Mayor Erika Vickery OAM (President)
City of Mount Gambier	Mayor Lynette Martin OAM (Vice President)
Wattle Range Council	Mayor Des Noll
District Council of Grant	Mayor Richard Sage
District Council of Robe	Mayor Alison Nunan
Tatiara District Council	Mayor Graham Excell
Kingston District Council	Mayor Kay Rasheed

CEOs and LCLGA

District Council of Grant	Mr Darryl Whicker (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
City of Mount Gambier	Ms Sarah Philpot (CEO)
District Council of Robe	Mr James Holyman (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Naracoorte-Lucindale Council	Mr Trevor Smart (CEO)
LCLGA	Mr Tony Wright (EO) Mr Paul Manfrin (Corporate Service Officer)

Guests

Member for Barker	Mr Tony Pasin MP
LGA	Mr Stephen Smith
Coorong Council	Mayor Paul Simmons Ms. Bridget Mather (CEO) Cr. Jeff Arthur

1.2 Apologies & Absentees

Member for Mount Gambier	Mr Troy Bell MP
Member for MacKillop	Mr Nick McBride MP
PIRSA	Ms Peta Crewe
UniSA	Mr Ian McKay
RDALC	Mr David Wheaton

Note that the apologies be accepted.

Moved:

Seconded:

CARRIED

2. DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.

3. MINUTES OF PREVIOUS MEETING

Confirmation of the Minutes of the LCLGA General Meeting held in the Naracoorte-Lucindale Council on the 17th June 2022.

Refer to page 9 (click on page number to go to page and alt+left arrow to return)

That the LCLGA Board accept the Minutes of LCLGA General Meeting held at the Naracoorte-Lucindale Council on 17th June 2022.

Moved:

Seconded:

CARRIED

4. MATTERS ARISING FROM THE MINUTES – ACTION SHEET

That the LCLGA Board note the business arising from the June General Meeting.

Refer to page 19 (click on page number to go to page and alt+left arrow to return)

Moved:

Seconded:

CARRIED

5. CORRESPONDENCE (TO BE CIRCULATED BEFORE THE BOARD MEETING)

Inwards and Outwards

Correspondence register to 5th August 2022.

To be circulated separately

That correspondence is received and noted by LCLGA delegates.

Moved,

Seconded,

CARRIED

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed but not included with this agenda, they can be made available by contacting the LCLGA Executive Officer.

6. FINANCIAL

LCLGA Financial Reports

Refer to page 21 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board receive and note the Report from the Executive Officer, the Balance Sheet as of 30th June 2022 and the Consolidated Profit and Loss Budget for the period 1st July 2021 to 30th June 2022 and the Draft Financial Statements for 2021/22.

Moved:

Seconded:

CARRIED

7. RECOMMENDATION REPORTS

7.1 REGIONAL HOUSING

The Executive Officer

Refer to page 43 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board:

1. Discuss the proposal and provide direction to the Executive Officer on how they would like to respond.

Moved:

Seconded:

CARRIED

7.2 LCLGA Authorised Officers BankSA

The Executive Officer

Refer to page 45 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Confirm that Erika Vickery, Lynette Martin and Tony Wright are authorised officers for the purposes of online banking for the LCLGA.

Moved:

Seconded:

CARRIED

7.3 CREDIT CARDS

The Executive Officer

Refer to page 46 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Approve the changes to LCLGA Credit Cards as detailed in this report.

Moved:

Seconded:

CARRIED

7.4 SAROC COMMITTEE NOMINATION

The Executive Officer

Refer to page 48 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Inform the CEO of their Council's nominations.

Moved:

Seconded:

CARRIED

7.5 REGIONAL GROWTH STRATEGY

The Executive Officer

Refer to page 49 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Approve the formation of a working group (which includes CEO's) with the RDALC to develop a scope and budget to tender the Development of a Regional Growth Strategy for the Limestone Coast.

Moved:

Seconded:

CARRIED

7.6 LCLGA STAFFING

The Executive Officer

Refer to page 53 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Discuss the merits of nominating a representative to the Stakeholder Advisory Group for the review of the Water Allocationton Plan for the Lower Limestone Coast and if required make a nomination.

Moved:

Seconded:

CARRIED

7.7 LCLGA STAFFING

The Executive Officer

Refer to page 55 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board

1. Approve the creation of a full-time graduate level role to replace the part-time Program Coordinator position with a maximum salary of \$75,000 pa.

Moved:

Seconded:

CARRIED

8. REPORTS

8.1 LCLGA President's Report

Mayor Erika Vickery OAM – to be tabled.

8.2 Local Government Association of SA

Any recent Minutes from the Local Government Association of South Australia can be viewed on their website at:

<https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>

8.3 Executive Officer (including Program Report)

Report from Mr. Tony Wright

Refer to page 59 (click on page number to go to page and alt+left arrow to return)

8.4 Destination Development Report

Report from Mr. Tony Wright

Refer to pages 62 (click on page number to go to page and alt+left arrow to return)

8.5 Starclub & Regional Sporting Academy

Report from Mr. Tony Elletson

Refer to page 65 (click on page number to go to page and alt+left arrow to return)

It is recommended that the LCLGA Board receive and note the Reports for LCLGA President, Local Government Association SA, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Substance Misuse Limestone Coast Project Officer and Program and Policy Co-ordinator.

Moved:

Seconded:

CARRIED

9. LCLGA SUB-COMMITTEE MINUTES

9.1 Regional Waste Management Steering Committee

Refer to page 70 (click on page number to go to page and alt+left arrow to return)

Moved:

Seconded:

CARRIED

10. OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC

Report from Mr. David Wheaton CEO RDALC

Refer to page 74 (click on page number to go to page and alt+left arrow to return)

10.2 LC Heritage Advisory Service

Report from Mr. Ian Hamilton, Director Arcuate Architecture

Circulated separately

It is recommended that the LCLGA Board receive and note the Reports from the RDALC and LC Heritage Advisory Board.

Moved:

seconded:

CARRIED

11. OTHER BUSINESS

12. CALENDAR KEY DATES AND NOTICE OF MEETINGS

Date	Meeting	Location
10th February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
11th February 2022	LCLGA AGM & GM	District Council of Grant
28th February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th March 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
1st April 2022	LCLGA GM	Tatiara District Council
8th April 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
19th May 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th June 2022	LCLGA GM	Naracoorte-Lucindale Council
21st July 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
12th August 2022	LCLGA GM	Kingston District Council
15th September 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
14th October 2022	LCLGA GM	City of Mount Gambier
28th October 2022	LGA AGM	LGA House, Adelaide
17th November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9th December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
9th February 2023	LCLGA Strategic Plan Meeting & Dinner	District Council of Robe
10th February 2023	LCLGA AGM & GM	District Council of Robe

13. MEETING CLOSED

Anticipated meeting closure at 1pm.

The next LCLGA General Meeting is to be held at City of Mount Gambier on Friday, 14th October 2022. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

LCLGA President's signature

Date

MINUTES FOR THE GENERAL MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON FRIDAY 17th JUNE 2022 IN THE NARACOORTE-LUCINDALE COUNCIL, GATHER ON GORDON, NARACOORTE FROM 10 am.

Meeting opened at 10:05 am

President Vickery welcomed everyone to the LCLGA General Meeting and did an acknowledgement to country. Mayor Vickery spoke about the recent opening of the new Naracoorte Library and its positive impact on the community. She spoke also about the way in which businesses have bounced back from Covid-19, with fewer unoccupied commercial buildings in Naracoorte., however, some banks have closed their branches. There is still progress being made on Naracoorte Livestock and Sports Centre, along with private investment in industry and engineering.

Regional Development Association Limestone Coast (RDALC) Chair Evan Flint and CEO David Wheaton were invited to the board meeting to discuss the RDALC's role and its continuing association with the LCLGA.

A workshop was conducted after the Board Meeting with Ms. Katherine Bartolo from the South Australian Valuer-General Department. Ms Bartolo spoke to Board Members on the role of the Valuer-General and how it works with councils.

1.0 WELCOME, PRESENT AND APOLOGIES

1.1 Present

Mayors

Naracoorte Lucindale Council	Mayor Erika Vickery OAM (President)
City of Mount Gambier	Mayor Lynette Martin OAM (Vice President)
District Council of Robe	Mayor Alison Nunan
Kingston District Council	Mayor Kay Rasheed
Tatiara District Council	Mayor Graham Excell
Wattle Range Council	Mayor Des Noll

CEOs and LCLGA

Naracoorte-Lucindale Council	Mr Trevor Smart (CEO)
District Council of Robe	Mr James Holyman (CEO)
Tatiara District Council	Ms Anne Champness (CEO)
City of Mount Gambier	Ms Sarah Philpot (CEO)
Kingston District Council	Ms Nat Traeger (CEO)
Wattle Range Council	Mr Ben Gower (CEO)
LCLGA	Mr Tony Wright (EO) Mr Paul Manfrin (Corporate Service Officer)

Guests

UniSA	Mr Ian McKay
RDALC	Mr. Evan Flint (Chairperson) Mr. David Wheaton (CEO)
Coorong Council	Deputy Mayor Jeff Arthur

1.2 Apologies & Absentees

Member for Barker	Mr Tony Pasin MP
Member for MacKillop	Mr Nick McBride MP
Member for Mount Gambier	Mr Troy Bell MP
District Council of Grant	Mayor Richard Sage
District Council of Grant	Mr Darryl Whicker (CEO)
PIRSA	Ms Peta Crewe
LGA	Mr Michael Arman

Note that the apologies be accepted.

Moved: City of Mount Gambier

Seconded: Wattle Range Council

CARRIED

2.0 DISCLOSURE OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied Conflict of Interests Declaration Form detailing what the conflict is and why they will not be participating in any item relating to that issue.

No conflicts were disclosed

3.0 MINUTES OF PREVIOUS MEETING

Confirmation of the Minutes of the LCLGA General Meeting held in the Tatiara District Council on 1st April 2022.

The LCLGA Board accepts the Minutes of LCLGA General Meeting held at the Tatiara District Council on 1st April 2022.

Moved: City of Mount Gambier

Seconded: Wattle Range Council

CARRIED

4.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

That the LCLGA Board note the business arising from the April General Meeting.

1. Note the appointment of an independent Risk and Audit Representative is still progressing.

Moved: District Council of Robe

Seconded: Wattle Range Council

CARRIED

5.0 CORRESPONDENCE

Inwards and Outwards

Correspondence register to 10th June 2022.

That correspondence is received and noted by LCLGA delegates.

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed but not included with this Agenda, they can be made available by contacting the LCLGA Executive Officer.

Mayor Des Noll requested if the Executive Officer could make two items of correspondence available. They were:

1. Yallum Park application for conservation work - Letter of Support
2. Crayfish Festival – Letter of Support

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

6.0 FINANCIAL REPORTS

The Executive Officer provided a verbal update on the current LCLGA's financial position. As forecast in the Business Plan and approved budget we are expected to record a loss at end of the financial year but not as large as previously expected due to delayed spending in Waste Program.

It was recommended that the LCLGA Board receive and note the Report from the Executive Officer, the Draft Balance Sheet as of 31st May 2021 and the Draft Consolidated Profit and Loss Budget for the period 1st July 2021 to 31st May 2022.

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

7.0 RECOMMENDATION REPORTS

7.1 RDALC Funding Proposal and Joint Board Meeting

It is recommended that the LCLGA

1. Defer a decision to approve the funding of \$96,266 to the RDALC after the Joint Board Meeting in July to allow for further clarification of the allocation of the Council funds to the RDALC and the required expenditure to reinvigorate the Regional Growth Strategy.

Moved: Wattle Range Council

Seconded: District Council of Robe

CARRIED

7.2 Regional Plan Update

Ms. Philpott and Mr. Smart updated the LCLGA Board on the progress made with the Regional Plan.

It is recommended that the LCLGA Board

1. Note the progress of the Regional Plan.

Moved: Wattle Range Council

Seconded: Kingston District Council

CARRIED

7.3 Business Plan

It is recommended that the LCLGA Board

1. Approve the 2022/23 LCLGA Business Plan.

Moved: District Council of Robe

Seconded: Wattle Range Council

CARRIED

7.4 Qualified independent person for CEO Performance Review

It is recommended that the LCLGA Board

1. Appoint McArthur for three years to provide independent advice on the Executive Officer's performance to the LCLGA Board.

Moved: Wattle Range Council

Seconded: District Council of Robe

CARRIED

7.5 LCLGA Charter Review

It is recommended that the LCLGA Board

1. Note the proposed update on the LCLGA Charter.
2. Provide further updates to the Executive Officer in the next week.

Moved: City of Mount Gambier

Seconded: Wattle Range Council

CARRIED

7.6 Incubation Projects

It is recommended that the LCLGA Board

1. Approve the Executive Officer to develop a process for the sourcing and management of incubation projects.

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

7.7 RAI Regionalisation – Rebalancing the nation

It is recommended that the LCLGA Board

1. Approve the Executive Officer to work with the LCLGA Councils to develop and make a submission to the RAI Rebuilding the Nation consultation paper.

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

7.8 Special Local Roads

It was recommended that the LCLGA Board

1. Note the submission.

Moved: Tatiara District Council

Seconded: Kingston District Council

CARRIED

7.9 Confidential Item – LCLGA CEO Performance Review

It was recommended that the LCLGA Board:

1. That pursuant to Section 90(2) of the Local Government Act 1999, the Board orders that the public and staff be excluded from the meeting, and all recording devices turned off, to enable discussion on the report titled LCLGA CEO Performance Review.

Moved: Wattle Range Council

Seconded: City of Mount Gambier

CARRIED

The CEO was provided feedback on his performance and the recommendations of the report were approved.

8.0 REPORTS

8.1 LCLGA President's Report

Mayor Erika Vickery OAM – Report attached to minutes.

8.2 Local Government Association of SA

8.3 Executive Officer

8.4 Destination Development Manager

8.5 Starclub & Regional Sporting Academy

8.6 Substance Misuse Limestone Coast Project Officer

Noting the documents have been sent to the Federal Government to transfer from LCLGA to SMLC. Still waiting for a response.

8.7 LCLGA Program & Policy Co-ordinator

It was recommended that the LCLGA Board receive and note the Reports for LCLGA President, Executive Officer, Destination Development Manager, Starclub & Regional Sporting Academy, Substance Misuse Limestone Coast Project Officer and Program and Policy Co-ordinator.

Moved: District Council of Robe

Seconded: Wattle Range Council

CARRIED

9.0 LCLGA SUB-COMMITTEE MINUTES

9.1 Roads and Transport Management Group

Minutes of meeting held on 8 February 2022.

9.2 Risk & Audit Committee Meeting

Minutes of the meeting held on 1 February 2022 and 15 February 2022.

It was recommended the LCLGA sub-committee minutes are noted.

Moved: District Council of Robe

Seconded: Kingston District Council

CARRIED

10. OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC

Report from the RDALC CEO, Mr. David Wheaton, was tabled at the meeting.

10.2 LC Heritage Advisory Service

Report from Mr Ian Hamilton.

It was recommended that the LCLGA Board receive and note the Reports from the RDALC and LC Heritage Advisory Board.

Moved: City of Mount Gambier

Seconded: District Council of Robe

CARRIED

11. OTHER BUSINESS

Nil

12. CALENDAR KEY DATES & NOTICE OF MEETINGS

Date	Meeting	Location
10 February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
11 February 2022	LCLGA AGM & GM	District Council of Grant
28 February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17 March 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
1 April 2022	LCLGA GM	Tatiara District Council
8 April 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
19 May 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17 June 2022	LCLGA GM	Naracoorte-Lucindale Council
21 July 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
12 August 2022	LCLGA GM	Kingston District Council
15 September 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
14 October 2022	LCLGA GM	City of Mount Gambier
28 October 2022	LGA AGM	LGA House, Adelaide
17 November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9 December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
9 February 2023	LCLGA Strategic Plan Meeting & Dinner	District Council of Robe
10 February 2023	LCLGA AGM & GM	District Council of Robe

13. MEETING CLOSED

Meeting closure at 12:21 pm.

The next LCLGA General Meeting is to be held at Kingston District Council on Friday, 12th August 2022. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

President's Signature

Date

LCLGA President's Report for June 17th 2022

The past two months have given me many opportunities to advocate for the Limestone Coast region and regional areas generally. These include the events where I have represented the regions in my role as SAROC Chairman

Primary Industries and Regions Forum 2022 held in Adelaide. This was an inaugural industry and regional development forum – *Resetting the Future Together*. With over 100 people attending in person and a further 70 connecting-in online, the forum provided a great opportunity for us to reconnect and build a common understanding of our individual and potentially broader shared priorities



PIR Forum
Summary.pdf

Open Space Funding Model Workshop at MasterPlan, 33 Carrington Street, Adelaide.

The purpose of the review was to identify whether there are other approaches that could be applied for the distribution of the funds that is supported by evidenced-based research.

It is acknowledged that open space plays a key role in people's physical and mental health well-being by providing informal and formal settings for people to participate in sporting activities or for relaxation and recreational purposes.

The quality, quantity and distribution of open space has implications on facility requirements, open space, social infrastructure and economic considerations. It is also recognised that there is a need for different forms of open space for use in local, regional, and State purposes.

The purpose of the roundtable discussion was to share the findings of a survey and to draw on experiences in the field to provide further advice and information to support the preparation of a final report.

ALGA post-election meeting. Summary of success of ALGA pre-election advocacy

Local Roads and Community Infrastructure Program

Strong advocacy from ALGA, state and territory local government associations and councils around the nation has delivered an additional \$750 million to the \$2.5 billion Local Roads and Community Infrastructure (LRCI) Program. This brings the total size of this program to \$3.25 billion.

This additional \$750 million is expected to be paid to councils across the next three financial years, from 2022-23 to 2024-25, and is in addition to \$600 million that was committed in the 2021-22 Federal Budget for 2022-23. Funding through the LRCI is provided to all councils based on a formula, and approximately \$680 million is expected to be distributed through this program in 2022-23.

Financial Assistance Grants

In 2022-23 the Federal Financial Assistance Grants provided to all councils will increase – at a minimum – from \$2.7 billion to \$2.8 billion, due to the application of indexation. However, the new Federal Government has committed to providing “fair increases” to Financial Assistance Grants, and we look forward to seeing the Government's commitment to fair funding deliver further increases over time.

The new Government is expected to hand down a Budget in October and restoring these grants to 1 percent of Commonwealth taxation revenue is a priority. Increasing Financial Assistance Grants to 1%

of Commonwealth taxation revenue – which is approximately \$5.1 billion – would provide an additional \$2.3 billion in annual funding to local governments.

Disaster mitigation funding

Local government advocacy has delivered a new \$200 million per year disaster mitigation fund, as recommended by the Productivity Commission in 2014. This would be an application-based grant program, and it is expected it will require co-contributions from either state or local governments.

Other funding programs

The new Government has pledged to invest \$400 million in improving mobile phone coverage along roads and in regional and rural areas.

The Government has also announced it will establish a \$15 billion National Reconstruction Fund, a \$10 billion Housing Australia Future Fund, and a Powering the Regions Fund.

SA Grants and Boundaries Commission meetings

I encourage councils to look at **Councils in Focus** website for information and data on SA Councils (this website was set up by State Government at the suggestion by the SA Productivity Commission)

SAROC meeting at LGA House

- Updates from regional LGAs and available as part of the SAROC agenda
- Planning update – Nick Champion is Minister for Planning (also Housing and Urban Development, Trade and Investment)
- Illegal dumping/anti-litter holiday campaign
- SA Regional Road Priority Project report –Completed by HDS for Legatus Group - will enable cross-regional approach to support funding applications to State and Federal Government based on an agreed priority list

SAROC received the final report from Leonie Boothby & Associates at its Special May meeting, which will inform the development of a **Regional Housing Policy Toolkit**.

The Committee expressed their gratitude for the detailed work produced by Leonie Boothby and her team, which has positioned regional councils at the forefront in formulating solutions to regional housing shortages.

The report provides valuable insights into the major barriers inhibiting regional housing development and provides options and recommendations to inform the LGA's production of:

- An online Local Government Regional Housing Support Framework – for individual councils to consult when considering local interventions.
- A Regional Housing Advocacy Agenda to inform LGA / SAROC policy advocacy to other levels of government.

The insights, options and recommendations contained in the report will also inform the LGA's development of materials to be taken to the Regional Housing Roundtable on 27 June, featuring attendees from State Government agencies and representative Mayors and CEOs from each of the Regional Local Government Associations.

The report is attached to the 26 May SAROC Agenda

Limestone Coast Leadership Program workshop to build on the successful three-year pilot project that was successfully auspiced by LCLGA and to develop the Limestone Coast Regional Leadership Program, led by RDALC and funded by PIRSA. Community input was sought so that the project meets

the needs of the Limestone Coast. The notes taken are with the facilitator Louise Stock, who is collating and analysing the data

Monday 4th April	SA Drought Hub Teams workshop re-engagement with First Nations people
Wednesday 6th April	LCLGA Mayors and CEOs dinner catch up
Friday 8th April	LGA Ordinary General meeting – motions passed included
Monday 11th April	Primary Industries and Regions Forum 2022 held in Adelaide.
Tuesday 14th April	LGA CWMS Conference Dinner in Mt Gambier
Wednesday 15 April	SA Grants Commission meeting via Team SA Boundaries Commission meeting via Teams
Friday 29th April	LCLGA Mayors and CEOs zoom meeting with NFF re proposal Chaired Local Government Research and Development Scheme Advisory Committee to assess internal projects for 22/23
Tuesday 3rd May	RDALC HR Committee meeting
Thursday 5th May	SAROC Annual Business Plan meeting
Tuesday 10th May	Regional Roundtable meeting Regions Rising forum Settlement Planning Committee meeting
Wednesday 11 May	LC Regional Growth Plan Pre-workshop meeting with RAI Kym Houghton
Friday 13th May	ALGA pre-election meeting
Wednesday 18th May	SA Grants Commission meeting – agenda included Councils in Focus website SA Boundary Commission meeting
Thursday 19th May	SAROC meeting at LGA House LGASA Board meeting - ESCOSA Strategic Management Plan Advice Scheme – proposed submission
Wednesday 25th May	Open Space Funding Model Workshop
Thursday 26th May	GAROC Climate Change Action Forum Opening address by Deputy Premier, the Hon Dr Susan Close MP. The agenda included a showcase of projects from the Metropolitan Regional Climate Partnerships SAROC Special meeting to release the SAROC Housing Report
Friday 27th May	ALGA post-election meeting.
Tuesday 31st May	Limestone Coast Leadership Program workshop
Friday 3rd June	DIT/ Fulton Holton and LCLGA meeting – Limestone Coast Roads Working Group. This was the second meeting of this group and is providing good communication across the groups involved.
Monday 6th June	RDALC Board meeting LCLGA Risk and Audit Committee meeting LCLGA EO Performance Review Committee meeting
Thursday 9th June	Community Cabinet and LCLGA presentation. The presentation was based on the Limestone Coast Advocacy plan
Wednesday 15th June	SA Boundaries Commission SA Grants Commission

Item	4.0 ACTION LIST	DUE DATE	STATUS
	17th June 2022		
7.7	Submission to RAI consultation on Regionalisation		Completed – the RAI draft is now available for comment
	Copies of Letter of Support to WR Council for Yallum Park and Crayfish Festival		Completed
7.3	Implement the approved business plan	ongoing	Underway
7.6	Develop a process and scope for future incubator projects	Feb 2023	February Board workshop
	11th February 2022		
7.2	Provide feedback on the LCLGA Rules of Association by 29/4/22	29/4/22	Ongoing.
7.5	LCLGA to meet with the Commissioner and Minister to advise we are not forming a JPB.		There is another process in place and not required.
	14th August 2020		
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.		Process underway, seeking further candidates.

Key Correspondence to August 5th 2022
to be circulated before the meeting

6.0 FINANCE REPORT

BACKGROUND

This finance report provides end-of-year financial estimates, pending approval by our Auditors. There may still be some adjustments, although we would expect these to be minor.

It is too early to present a financial report for the 2022/23 financial year. A full report will be provided at the October Board meeting.

Included in this report are the draft financial statements, the balance sheet and the profit and loss statement to 30th of June.

While the totals match in terms of the end-of-year financial statement the project expenditure has been presented excluding salary and oncosts. Attached is a summary of the expenditure for each project with salary and oncosts

Overall we are expecting to make a loss of \$98,467 which is favourable when compared to the budget loss of \$124,561 and when compared to last year which was a loss of \$146,837.

However, the better than-budget position is the net impact from a delayed expenditure on the Waste Project, new expenditure approved by the Board for sponsorship, increased costs for heritage advisory services and liability provisions for known leave liabilities and TOIL (new).

The waste project was delayed	-\$76,800 (this will still be expended in the next financial year)
Sponsorship	+\$2,500
Heritage advisory services	+\$5,401
Leave provisions	+\$28,692

The net impact of these delays and new expenditure items is a \$40,407 reduction in 2021/22 expenditure.

Overall income is 2% lower than budgeted, which relates to lower interest (\$9k) and lower than the budgeted recovery of oncosts from the SMLC project (\$13k) due to our initial commitment on cost recovery.

In terms of expenditure the impact of the decision to shift from an in-house accounting process to the use of an external bookkeeper and having a part-time office administrator can be seen in the reduced audit and accounting fees (-\$7.6k) and reduced salary expenditure (-\$30k). We have had increased costs for IT, this was partly to assist set up our systems to support our Admin Officer, we also attracted a \$13k grant to assist in the transition and equipment to support sight impaired employee as an offset for these costs. There was \$5k of higher than expected costs to transition from a server to a cloud environment as previously reported.

Lower occupancy costs relate to payment phasing and also reflects not having expected rent increases flow through by changing our lease model to much shorter terms in anticipation of possibly shifting in the future.

Project costs (table 1) have tracked largely as expected noting we have used the remaining Rubble Funds and the LGASA Regional Capacity Building Grant on these projects. Carry-over has been a significant issue for some regional LGA's but that will not be an issue for the LCLGA going forward.

Program costs are higher than budget and this is driven by the SMLC and SACCA where the income and expenses are netted out but were not part of the budget

When reading the Draft Financial Accounts you may note the expenditure on Projects is reported differently to the costs in this report, that is due to the inclusion of staff expenses in this report and in

the LCLGA budget. One cost that is not reported is the Executive Officer, who often spends time on LCLGA Projects, and Programs but does not allocate any costs to these projects or programs.

Table 2 shows the “pass through” project expenditure and incomes, noting the under-recovery of Heritage Advisor Costs in 2022/23 which was due to the tender being completed during the financial year.

The result does show that the LCLGA is improving its financial position in line with the financial viability plan, noting the increases in 2022/23 are 5% lower than forecast as we strive to absorb the impact of escalating CPI as much as possible.

The closing member’s equity is \$373,217 against a budget forecast of \$325,919 which was also the assumption the 2022/23 business plan. This closing balance is shown in the full year cashflow chart below (Figure 1).

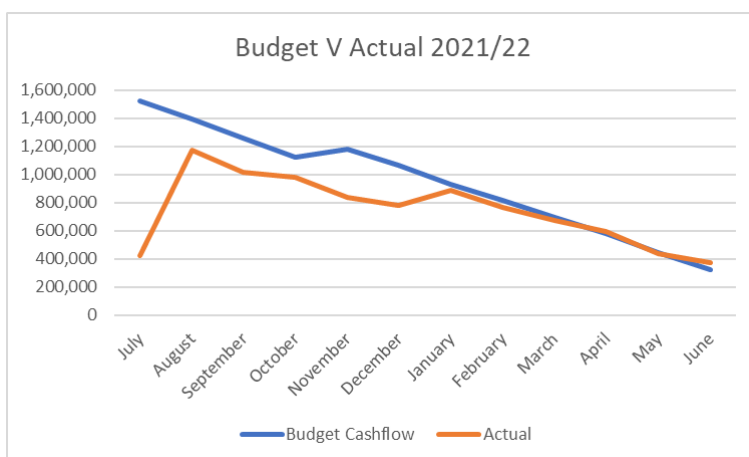
Table 1: Project and Program Actuals and Budget

	Income Actual	Expenditure Actual	Surplus/Loss Actual	Income Budget	Expenditure Budget	Surplus/Loss Budget	LGASA Regional Capacity Allocations
DESTINATION	\$325,526	\$330,701	-\$5,175	\$304,000	\$306,064	-\$2,064	\$3,137
STARCLUB AND LCRSA	\$227,488	\$247,088	-\$19,600	\$221,500	\$241,099	-\$19,599	\$24,632
LEADERSHIP (PART PROGRAM)	\$28,759	\$38,760	-\$10,001	\$40,000	\$50,093	-\$10,093	\$28,759
ROADS							
WASTE							
RED MEAT CLUSTER	\$63,600	\$62,207	\$1,393	\$63,600	\$148,954	-\$85,354	
REGIONAL GROWTH							
JOINT PLANNING BOARD							
SHARED SERVICES							

Table 2: Pass through project surplus / loss

	INCOME	EXPENDITURE	Surplus/Loss Actual
RDALC	\$93,000	\$92,673	\$327
SMLC	\$198,173	\$198,173	\$0
SACCA	\$90,935	\$90,935	\$0
HERITAGE	\$63,000	\$68,401	-\$5,401

Figure 1: 2021/22 Cashflow Actual v Budget



CLOSING COMMENTS

20.8% of our income and expenditure is from two pass-through projects, SACCA and SMLC, and whilst the impact is netted out the Program Expenditure Budget is an estimate on expenditure.

Overall the LCLGA is in a stronger position than forecast with \$48k higher members equity than forecast, the impact of delayed expenditure on the waste project will be to flatten out the recovery curve as expenses occur in the 22/23 financial year.

Moved,

Seconded,

Attachment One – Balance Sheet

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LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Balance Sheet

As of June 2022

Level 1
9 Bay Road
Mount Gambier SA 5290

ABN: 42 930 727 010
Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$44,617.54
Business Access Saver		\$200,020.00
Term Deposit 1- 4960		\$226,103.75
Term Deposit 2 - 0560		\$33,893.88
Term Deposit 3 - 8860		\$143,724.99
Trade Debtors		\$46,259.39
Accrued Interest		\$72.81
Prepayments		\$19,815.00
Total Assets		\$714,507.36
Liabilities		
Trade Creditors		\$80,386.86
Accrued Expenses		\$3,393.03
CREDIT CARDS		
Destination Development Manager - 3117	\$1,528.58	
SMLC - 4064	\$825.03	
Executive Assistant - 5354	\$12.67	
Executive Officer - 4945	\$1,251.17	
Starclub/LCRSA - 9808	\$325.86	
Total CREDIT CARDS		\$3,943.31
PAYROLL LIABILITIES		
Leave Provisions	\$30,376.51	
Long Service Leave	\$62,332.00	
Total PAYROLL LIABILITIES		\$92,708.51
PROJECT LIABILITIES		
Substance Misuse LC	\$88,563.33	
SA Coastal Councils Alliance	\$72,295.35	
Total PROJECT LIABILITIES		\$160,858.68
Total Liabilities		\$341,290.39
Net Assets		\$373,216.97
Equity		
Retained Earnings		\$471,683.83
Current Year Earnings		-\$98,466.86
Total Equity		\$373,216.97

This report includes Year-End Adjustments.

Attachment Two – Profit and Loss

LIMESTONE COAST LOCAL GOVERNMENT ASSOC Level 1 9 Bay Road Mount Gambier SA 5290 Profit & Loss July 2021 To Jan 2022				
	Actual (YTD)	Budgetted (Full Year)	Difference	%
INCOME				
Members Contributions	\$807,383	\$792,102	\$15,281	2%
Grants	\$340,645	\$462,000	-\$121,355	-26%
Grant (from liabilities)	\$198,173	\$150,000	\$48,173	
Participant Contributions & Sponsorship	\$21,880		\$21,880	
Sundry Income	\$19,475		\$19,475	
Interest	\$773	\$10,000	-\$9,227	-92%
Total INCOME	\$1,388,329	\$1,414,102	-\$25,773	-2%
EXPENSES				
Advertising & Marketing	\$1,697	\$1,800	-\$103	-6%
Audit & Accountants Fees	\$28,343	\$36,000	-\$7,657	-21%
Bank Fees	\$517	\$720	-\$203	-28%
Computing & IT	\$33,611	\$15,000	\$18,611	124%
Consultancy	\$0	\$6,000	-\$6,000	-100%
Occupancy	\$20,824	\$30,000	-\$9,176	-31%
Governance	\$8,000	\$18,000	-\$10,000	-56%
Insurances	\$14,450	\$12,000	\$2,450	20%
Printing/Stationary/Meetings	\$10,549	\$9,600	\$949	10%
Miscellaneous Expenses	\$8,078	\$6,000	\$2,078	35%
Postage	\$21	\$480	-\$459	-96%
Projects	\$423,548	\$454,127	-\$30,579	-7%
Seminars	\$610	\$6,000	-\$5,390	-90%
Subscriptions	\$2,034	\$1,800	\$234	13%
Telephones	\$8,154	\$8,040	\$114	1%
Training	\$1,516	\$10,988	-\$9,472	-86%
Travel/Accommodation/Meals	\$10,574	\$6,000	\$4,574	76%
Vehicles	\$63,622	\$67,856	-\$4,234	-6%
Programs & Policy	\$182,923	\$115,000	\$67,923	
Wages	\$667,725	\$733,752	-\$66,027	-9%
Total EXPENSES	\$1,486,796	\$1,539,163	-\$52,367	-3%
Net Profit/(Loss)	-\$98,467	-\$124,561	\$26,594	-21%

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

.....
Tony Wright
EXECUTIVE OFFICER

.....
Mayor Erika Vickery
President

Date:

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
Local Government Council Contributions	2	807,383	647,288
Other Contributions	2	42,783	73,091
Other Income	2	42,127	164,937
Project Income	2	496,035	496,762
Unbudgeted Project Income	2	-	12,864
Total Income		1,388,328	1,394,944
EXPENSES			
Operating Expenses	3	212,600	175,496
Employee Costs	3	667,725	619,225
Project Expenditure	3	606,471	734,196
Unbudgeted Project Expenditure	3	-	12,864
Total Expenses		1,486,795	1,541,781
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		(98,467)	(146,837)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(98,467)	(146,837)

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2022

	Notes	2022 \$	2021 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	648,360	771,577
Trade and Other Receivables	4	66,147	81,556
Total Assets		714,507	853,133
LIABILITIES			
Current Liabilities			
Trade & other payables	5	87,723	53,935
Provisions	5	89,972	60,313
Other Liabilities	5	160,859	253,467
Total Current Liabilities		338,553	367,715
Non-current Liabilities			
Provisions	5	2,737	13,734
Total Non-current Liabilities		2,737	13,734
Total Liabilities		341,290	381,449
NET ASSETS		373,217	471,684
EQUITY			
Accumulated Surplus		373,217	471,684
TOTAL EQUITY		373,217	471,684

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2022

2022	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
Balance at end of previous reporting period		471,684	471,684
Net Surplus / (Deficit) for Year		(98,467)	(98,467)
Other Comprehensive Income		-	-
Balance at end of period		373,217	373,217

2021			
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
Balance at end of period		471,684	471,684

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2022

		2022	2021
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		774,281	647,288
Other Receipts		645,966	733,954
Payments		<u>(1,543,464)</u>	<u>(1,548,308)</u>
Net Cash provided by (or used in) Operating Activities	6	(123,217)	(167,066)
CASH FLOWS FROM INVESTING ACTIVITIES		<u> </u>	<u> </u>
Net Cash provided by (or used in) Investing Activities		-	-
CASH FLOWS FROM FINANCING ACTIVITIES		<u> </u>	<u> </u>
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		<u>(123,217)</u>	<u>(167,066)</u>
Cash & cash equivalents at beginning of period		<u>771,577</u>	<u>938,643</u>
Cash & cash equivalents at end of period	4	<u>648,360</u>	<u>771,577</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.56% (2021 0.36%)
Weighted average settlement period	1 year (2021, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		221,489	181,118
District Council of Grant		96,987	80,329
Wattle Range Council		168,021	134,499
Naracoorte Lucindale Council		122,501	91,565
District Council of Robe		53,157	43,468
Tatiara District Council		94,668	75,874
Kingston District Council		50,560	40,435
Total		<u>807,383</u>	<u>647,288</u>
(The above includes income for "pass-through" expenditure for RDALC, SACCA and the provision of heritage services.)			
Other Contributions			
LGA SA		42,783	42,591
Total		<u>42,783</u>	<u>73,091</u>
Other Income			
Interest		773	3,648
Sponsorship		2,317	64,364
Participant Contribution		19,563	67,127
Other		19,474	29,799
Total		<u>42,127</u>	<u>164,937</u>
Project Income			
Tourism (Includes SA Tourism Commission payments)		80,927	104,197
Leadership Program		-	38,275
Sports Academy & Star Club (Office of Sport and Rec payments)		126,000	126,000
SACCA		90,935	104,805
SMLC		198,173	153,986
Total		<u>496,035</u>	<u>496,762</u>
Unbudgeted Project Income			
Unbudgeted Project Income		-	12,864
Total		<u>-</u>	<u>12,864</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 3: Expenditure			
Operating Expenses			
Accounting and Audit Fees		28,343	15,800
Computing and IT		33,611	18,302
Rent		20,824	20,824
Insurance		14,450	11,529
Vehicles		63,622	53,750
Chairperson Allowance		8,000	13,591
Travel, Accommodation and Meals		10,574	10,783
Other		33,176	30,917
Total		212,600	175,496
Employee Costs			
Salaries and Wages		573,301	562,507
Workcover		5,346	7,720
Superannuation		55,106	52,821
Leave Provision Movement		28,692	(17,377)
FBT		5,279	13,554
Total		667,725	619,225
(2022 Leave Provision Movement is substantially greater as a result of the recording of Time-Off-In-Leiu and a substantial increase in the present value calculation of LSL as a result of the transfer of leave to other organisations.)			
Project Expenditure			
Tourism		141,951	140,342
Leadership Program		25,722	128,802
Sports Academy & Star Club		95,355	133,375
SACCA		85,235	98,936
SMLC		73,983	44,775
Other		184,225	187,968
Total		606,471	734,196
Unbudgeted Project Expense			
Unbudgeted Project Expense		-	12,864
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 4: Assets			
Cash and Cash Equivalents			
Cash at Bank		244,638	318,564
Term Deposits		403,723	453,013
Total		<u>648,360</u>	<u>771,577</u>
Trade and Other Receivables			
Trade Debtors		46,259	78,193
Prepaid Wages		-	3,305
Prepayments		19,815	-
Accrued Interest		73	58
Total		<u>66,147</u>	<u>81,556</u>
NOTE 5: Liabilities			
Trade and Other Payables			
Goods and Services		80,387	49,867
Accrued Expenses		3,393	2,747
Other		3,943	1,321
Total		<u>87,723</u>	<u>53,935</u>
Provisions - Current			
Employee Entitlements including On-Costs		89,972	60,313
Total		<u>89,972</u>	<u>60,313</u>
Provisions - Non-Current			
Employee Entitlements including On-Costs		2,737	13,734
Total		<u>2,737</u>	<u>13,734</u>
Other Liabilities			
LC Regional Sport Academy		-	70,000
Substance Misuse LC		88,563	114,737
SA Coastal Councils Alliance		72,295	68,730
Total		<u>160,859</u>	<u>253,467</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	2022	2021
Notes	\$	\$
NOTE 6: Reconciliation of Cash Flow Statement		

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	2022	2021
Notes	\$	\$
Total cash & equivalent assets	4 648,360	771,577
Balances per Cash Flow Statement	648,360	771,577

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(98,467)	(146,837)
Non-cash items in Income Statement		
Net increase (decrease) in unpaid employee benefits	15,357	(7,483)
	(83,111)	(154,320)
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	18,713	(17,006)
Net increase (decrease) in trade & other payables	33,788	(4,513)
Net increase (decrease) in other liabilities	(92,608)	8,773
Net Cash provided by (or used in) operations	(123,217)	(167,066)

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	11,057	12,253
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.05% and 0.10% (2021: 0.05% and 1.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	648,360	-	-	648,360	648,360
Receivables	46,332	-	-	46,332	46,332
Total	694,692	-	-	694,692	694,692
Financial Liabilities					
Payables	67,908	-	-	67,908	67,908
Total	67,908	-	-	67,908	67,908

2021	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	771,577	-	-	771,577	771,577
Receivables	78,251	-	-	78,251	78,251
Total	849,828	-	-	849,828	849,828
Financial Liabilities					
Payables	50,630	-	-	50,630	50,630
Total	50,630	-	-	50,630	50,630

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.07%	403,723	0.1%	453,013
		<u>403,723</u>		<u>453,013</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 8: Uniform Presentation of Financial Statements

	2022	2021
	Notes	
	\$	\$
Operating Revenues	1,388,328	1,394,944
Operating Expenses	<u>(1,486,795)</u>	<u>(1,541,781)</u>
Operating Surplus/(Deficit) before Capital Amounts	(98,467)	(146,837)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>-</u>
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	<u>-</u>	<u>-</u>
	-	-
Net Lending / (Borrowing) for Financial Year	<u>(98,467)</u>	<u>(146,837)</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2022, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2022, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2022.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2021	2021
	\$	\$
Short Term employee benefits inc allowances	183,256	170,656
Post Employment Benefits	15,345	14,921

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2021	2020
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at the end of the financial year
	2021	2021
	\$	\$
City of Mount Gambier	228,489	-
District Council of Grant	96,987	-
Wattle Range Council	168,021	-
Naracoorte Lucindale Council	114,011	-
District Council of Robe	29,856	23,301
Tatiara District Council	94,668	6,792
Kingston District Council	52,258	-
TOTAL	784,290	30,093

Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2022, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

.....
President
LC Local Government Association

.....
Chief Executive Officer
District Council of Grant

.....
Chief Executive Officer
City of Mount Gambier

.....
Chief Executive Officer
Kingston District Council

.....
Chief Executive Officer
Naracoorte Lucindale Council

.....
Chief Executive Officer
District Council of Robe

.....
Chief Executive Officer
Tatiara District Council

.....
Chief Executive Officer
Wattle Range Council

Date:

7.2 REGIONAL HOUSING

BACKGROUND

The lack of housing in regional centres has been well documented and in the Limestone Coast, the issue is acute with every Council having often different challenges.

Each community faces challenges with often subtly different drivers whether it is economic or socially led.

The lack of housing stock however does impact the members of our community who are most vulnerable, particular as they find themselves becoming increasingly squeezed out of the market.

One of the significant frustrations our members are facing is there seems to be a lot of people relearning the same issues over and over again with little or no action.

Indeed in my communication with some academics and other bodies who are proposing yet another study into the lack of regional housing is Councils are becoming increasingly frustrated with the lack of responsibility and action from State and Federal Governments on this issue.

SAROC's regional Housing Policy Toolkit was a practical initiative to provide Councils with advice on options to begin to address regional housing issues.

The lack of housing is creating a significant social and emotional burden on our community and also represents a significant opportunity cost for the Limestone Coast from restricted growth, lost productivity and efficiency and lost investment.

The Member for Mount Gambier, the Hon Troy Bell MP contacted the LCLGA to see if we would be open to the possibility of Auspicing a Position to engage and drive housing solutions for the region, with an initial focus on Mount Gambier and DC Grant.

The concept is for a role to lead and deliver in partnership with stakeholders, short and long-term housing affordability initiatives and projects, liaise with key stakeholders, including service agencies, State Government, Councils and organisations, oversee social housing projects, lead and conduct housing affordability planning, advocate for additional services/staffing gaps and report on progress to Councils and the Minister for Human Services Nat Cook.

Whilst still in its formative stages the LCLGA would assist by providing an auspicing framework for the project such as office and backroom support. The role would be externally funded and the Member for Mount Gambier is seeking a three-year commitment.

KEY ISSUES

The housing issues in the Limestone Coast are acute, the City of Mount Gambier tends to also attract people who need to access services, as the largest regional centre. Social Housing has been identified and championed by the City of Mount Gambier via SAROC, LGASA and now ALGA as a significant regional issue.

Housing is also one of our advocacy priorities for our region.

The Member for Mount Gambier, the Hon Troy Bell MP has been successful in gaining government attention and commitment to address opportunities and issues in the Limestone Coast. The new funding for the Regional Sports Academy is a good example of this.

He is seeking our level of interest in supporting this initiative to secure resources to focus on driving and delivering projects to improve the lack of housing in our region, especially for those who are most disadvantaged.

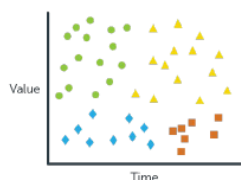
When considering our priorities the process we have agreed to use to assess potential activities is as follows:

1. Should we do it?



- > Benefits more than one member?
- > Is it consistent with our why?
- > Should others do this?
- > Are we the best to do this work?
- > Do we have the resources?
- > Are the risks acceptable?
- > Endorsed by member Councils

2. Relative value



- > Fit with why?
- > Number of members?
- > Significance of benefit?
- > Effort required
- > Start date = Time

● Highest value, shortest time
◆ Low value, quick wins
▲ Average value, average time
■ Least value, longest time

3. Opportunity cost / tradeoff



Impact of saying YES

- > What is the lost value by saying yes?
- > What additional costs are involved?

Should we do it?

- It does benefit more than one member. ✓
- It is consistent with our why ✓
- Should others do it? Others could provide an Auspice arrangement such as RDALC or Ac.Care
- Do we have the resources ✓
- Are the risks acceptable?
- Member endorsement?

Relative value

- As an incubator project that is self-funded, the relative value is high provided the governance and risks are suitably identified and managed

Opportunity costs

- Will saying yes to this proposal limit future value? Is there a tradeoff and what is it?
- Regardless of the funding model by accepting this project even with resources there is still a drain on the “bandwidth” of the organisation to focus on current and future projects. This is significantly reduced when the governance and risks are well considered and clear.

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Discuss the proposal and provide direction to the Executive Officer on how they would like to respond.

Moved,

Seconded

7.2 LCLGA Authorised Officers BankSA

BACKGROUND

With Biddie Shearing resigning we need to remove her as an authorised officer of the LCLGA with BankSA. We have suspended her access to the online banking system.

BankSA will need a Board Minute noting that the authorised officers to the LCLGA Bank Account are:

- 1) Erika Vickery OAM, President LCLGA
- 2) Lynette Martin OAM, Deputy President LCLGA
- 3) Tony Wright, Executive Officer LCLGA.

Once the Destination Development Manager is appointed they will be added as an authorised office for the purposes of approving EFT's.

Please note currently the payment of EFT process requires our Bookkeeper to enter the bank feed from Myob into BankSA, and then there are two approvals required before the transaction can proceed. Our Bookkeeper cannot approve a transaction they can only enter them for approval.

KEY ISSUES

We need to remove Biddie Shearing as an authorised officer in the BankSA system.

Her access has already been suspended.

RECOMMENDATION

It is recommended that the LCLGA Board:

- 1) Confirm that Erika Vickery, Lynette Martin and Tony Wright are authorised officers for the purposes of online banking for the LCLGA.

Moved,

Seconded

7.3 CREDIT CARDS

BACKGROUND

The LCLGA make use of Credit Cards for routine transactions in accordance with our Credit Card Policy.

With recent staff departures, we have a number of changes to make to the allocation of cards and their limits.

We have an approved maximum credit facility of \$15,000 and there is no plan to change this limit.

The Executive Officer is seeking to increase the limit on their card from \$4,000 to \$5,000 as there have been occasions recently when the \$4,000 limit has been insufficient.

The following approvals are sought.

LCLGA personnel who are approved for a credit card are:

Name	Position	Amount
Erika Vickery	President	\$1,500
Tony Wright	Executive Officer	\$5,000 (previously \$4,000)
Tony Elletson	Sports and Recreation Development Officer	\$1,500
Paul Manfrin	Corporate Services Officer	\$1,000 (new card)
*Sophie Bouchier	SMLC Project Officer	\$1,000
Total		\$10,000

*Please note Sophie will have her card cancelled as soon as the Commonwealth Government deed of novation is signed.

There will be a further request for a card for the Destination Development Manager once they have been appointed, this will be for \$3,000 as there is significant travel associated with this role.

KEY ISSUES

BankSA requires a Board minute to confirm who is allocated cards and their limits.

The Executive Officer is seeking an increase in the card limit as it has been insufficient in recent times and has not been increased since before the previous Executive Officer.

We are also seeking to provide Paul Manfrin with a card as the Corporate Services Officer for office supplies and incidentals.

With the proposed changes, we are still within the approved overall credit facility for the LCLGA of \$15,000.

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Approve the changes to LCLGA Credit Cards as detailed in this report.

Moved,

Seconded

Carried

7.4 SAROC COMMITTEE NOMINATIONS

BACKGROUND

As per my previous communication to members.

SAROC has two representatives from each regional LGA on its Board, and these representatives are nominated for two years.

Anyone who is an elected member can be nominated by their Council to be considered for membership of SAROC. Each Council can make one nomination.

These nominations need to be made to me (as Clinton Jury's representative) by the 12th of August for consideration at the LCLGA Board meeting, this is to allow time to ensure the correct nomination paperwork is completed for the nomination.

By the 19th of August, the LCLGA will need to advise the LGASA of our nominations. If there are more than two nominations this will trigger an election.

In reviewing the LCLGA Charter it is intended to include a provision that the President and Deputy President are automatically nominated as our region's representatives to SAROC.

This does raise the question should the period of appointment to the President and Deputy President be extended to two years to synchronise with the SAROC appointment?

KEY ISSUES

The LCLGA need to advise the LGASA who our nominations are for our region's two positions on the SAROC Board.

If there are more than two nominations this will trigger an election.

Should the term for the appointment of President and Deputy President be increased to two years to match the terms of the SAROC appointment?

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Inform the CEO of their Council's nominations.

Moved,

Seconded

7.5 REGIONAL GROWTH STRATEGY

BACKGROUND

At a joint workshop on the 7th of July between the LCLGA Board and the RDALC Board, the current Regional Growth Strategy was discussed.

The notes from this workshop are attached, in attachement one.

The discussion covered the following points:

1. The strategy has served us well as an advocacy and evidence source for funding and our region's priorities.
2. It was developed under a liberal party policy regime at both state and federal levels and its language reflects the policy settings of the day.
3. There are new data sources, such as the last census, that need to be included to keep the plan up-to-date.
4. The current priorities to drive growth still seem relevant.
5. The external environment has changed significantly ie covid and geopolitical tensions since it was developed which means the plan does not consider the impact or opportunity from these changes and challenges.
6. When we developed the plan it was a first of its kind in SA which gave us a unique advantage over other regions, they now have similar strategies in place.
7. The involvement of the private sector outside of the initial development has been limited and this represents a lost opportunity for a strong public and private sector aligned position for our region.
8. The Regional Growth Strategy will be an important input into the Regional Plan.

While initially there was a view the strategy doesn't need much work, there was discussion about the opportunity to further develop the strategy to include regionalisation elements, scenarios and an analysis of the opportunity cost from growth limiting "pinch points" to drive early action of these constraints.

The discussion was also we should develop a strategy that provides our region with a competitive advantage relative to other regions when competing for resources.

The Chair of the RDALC, President of the LCLGA, CEO of the RDALC and LCLGA Executive Officer met via phone to discuss the next steps. It was noted that each organisation would report to their respective Boards and recommend that a small working group develop a scope for signoff before tendering the required work.

KEY ISSUES

The strategy needs to be reviewed to update it, make it politically aligned, ensure the supporting data is up to date and to provide our region with a competitive advantage.

The current quote that the RDALC sourced from the RAI was to provide an update to the existing strategy. The scope emerging from the workshop is different from just a data update to the existing plan and therefore should be put through a competitive process with a new scope.

The current Business Plan only has \$5,000 to support the Economic Growth Strategy, therefore any additional costs would need to be met by an allocation from members' equity, cessation of other work or an additional contribution from members (or part combinations of all options).

Given our starting position is stronger than expected we should be able to cover the additional costs from equity and then remodel the financial sustainability plan in 2023.

The inclusion of Cross Border linkages should also be built into the development of the strategy as our regional strength is not limited by our borders.

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Approve the formation of a working group (which includes CEO's) with the RDALC to develop a scope and budget to tender the Development of a Regional Growth Strategy for the Limestone Coast.

Moved,

Seconded

Workshop – 7 July 2022 - Discussion Notes

Why have a regional growth plan?

- ✓ To provide our region with a competitive advantage in generating economic prosperity; identifying our collective resources and economic levers
- ✓ To demonstrate regional unity (extremely valuable / viewed positively by external stakeholders, particularly other levels of government)
- ✓ To support, coordinate and focus advocacy efforts, inform grant applications and development of regionwide programs
- ✓ Demonstrate 'thought leadership' (development of 2018 plan as joint effort by LCLGA & RDALC was relatively unique)
- ✓ Engage communities, businesses and industry in developing the plan to verify opportunities, needs and proposed vision and goals
- ✓ Create collective benefit from growth planning as opposed to only planning at individual council level eg :
 - 'The last plan may not have necessarily increased collaboration but collaboration was required to develop it'
 - Reinforces the 'bigger picture' – what benefits one, benefits all

Scope - Structure

Revision to 2018 plan rather than wholesale change – pillars still valid, needs to be up to date

New 5-year plan can build on the solid foundation from the 2018 plan and reflect new and emerging opportunities

Need to determine if the plan is 'passive or active' (i.e. explore the 'why' (purpose / vision) and 'what' (targets, goals, KPIs) but not 'the how' (strategies and actions)).

Is it predominantly an advocacy plan or will it have strategies and actions (potentially included in a separate action plan as was done in 2018)?

If there is to be an Action Plan, 'it needs to be different' – feedback that some stakeholders felt that actions were 'imposed on organisations' and created 'a lot of work' / 'extra work'

Scope - Content

Identify new jobs – sustainable long-term growth

Articulate opportunities well – with good data – describe the opportunities, what is needed to deliver them eg skilled workforce, and what is then needed to deliver that (eg housing, regional training capacity etc.); who needs to be involved (stakeholders, partnerships, projects)

Deep dive on issues rather than just a high level description of challenges

Whilst impacts of Covid remain relevant, need to look at longer term and structural challenges eg housing has been a key barrier to workforce attraction for Tatiara council for 20 years

If projects are included, they need to be relevant and meaningful

Due to the time lag and effort required to generate data for KPIs, new KPIs need to be more easily measured.

All strategies in the plan need actions

Needs to be separate but align with SA and Federal Government regional priorities + be informed by the Regional Plan which sets the overall land use strategy for our region

Informed by and aligned with key stakeholder and sector plans eg Green Triangle Freight Action Plan

Structure needs to consider resourcing for plan delivery and key stakeholder roles, remit (eg housing and waste management may require collaboration amongst many stakeholders including RDA and LGovt)

Include scenario planning that considers possible futures and their enablers (such as infrastructure and investment pipeline) and indicators that show these futures are developing (eg Kingston off shore wind energy project) address key barriers and capitalise on opportunities.

Identify barriers to growth with a focus on 'universal issues' eg skills and housing

Enable 'early warning systems' eg not waiting until we have a housing shortage to address housing supply

Well informed SWOT analysis

Key sector needs

What do you want the revised 2022 plan to achieve?

Scope – Planning

Population scenario planning and use of 2021 Census Data to inform planning eg demographic changes (age NDIS, energy, telecoms, data, water, sewerage, housing density, journey to work etc.)

Infrastructure planning – freight, rail – public and private sector major projects

Environmental planning eg :

- Impacts of climate change
- Consideration of environmental impacts of growth
- Consideration of environmental sustainability on new resident and visitor attraction (particularly of millennials – strong focus on environmental and social values)

Establish 'top 5' growth enabling priorities to focus our resources to generate change or investment.

Identify what is important to the region - regional priorities that smaller projects can connect with

What is important to community, business, industry, local government, state government (SA + Victoria), Federal Government

Alignment with national agendas eg regionalisation and decentralisation

Scope - Consultation and engagement

Focus on 'deep listening'; establish ongoing relationships through plan development and delivery (eg if no action plan developed, form relationships and collaborate with private and public sectors to collectively 'report against the plan')

Business

Need to engage with businesses of all sizes – both in developing the plan and moving forward (implementation, reporting etc.) ('there was strong private sector engagement in development of the previous plan but not since')

Engagement with businesses can provide evidence of potential for growth as well as key barriers to growth ('if this then that') + identify potential Public Private Partnership opportunities (including catalyst development) + potential need for policy changes

Create partnerships with businesses of all sizes both in development of the plan and ongoing; by asking how they wish to engage

Engage with key sectors including forestry, manufacturing, retail, primary producers, tourism / accommodation sector

Environment

Engagement with Landscape Board

Community (including landowners)

Engagement with essential service providers, local health network, training and education providers, water needs and future use (identify other support needs)

Broader engagement with community to be determined

SA Government agencies

Need focused agency engagement informed by (and following) engagement with business, industry and community

Identify and articulate the opportunity cost of pinch points in various scenarios to enable proactive policy changes and investments to prevent a drag on growth potential

How will the plan be developed?

Process

RDALC and LCLGA to agree on scope; obtain quote on scope; shares costs 50% each.

Working group

Working group will comprise the LCLGA Chair & CEO and the RDALC Chair & CEO

Working group will develop a draft scope of work to engage a consultant i.e. 'what we want to deliver' (including the proposed structure for the plan and engagement requirements) and proposed process (Terms of Reference) for plan development (appointment of a consultant, support for consultant).

LCLGA and RDALC Boards (and potentially other key stakeholders) will be engaged in developing the scope and Terms of Reference.

LCLGA and RDALC Boards will have final sign off on the Scope and Process.

Combine community consultation with Government consultation on the Regional Plan as a possible efficiency.

Ongoing interaction between the two Boards

Consensus agreement that it was very valuable to get the two Boards together and there is merit in organising regular interaction with a focus on the progress of the Economic Growth Strategy.

Future joint gatherings could focus on key sectors and engage with industry (i.e. have an a key purpose) eg manufacturing

7.6 WATER ALLOCATION PLAN REVIEW

BACKGROUND

The Water Allocation Plan for the Lower Limestone Coast is now under review, the previous plan took 10 years to complete and must be reviewed every ten years.

The purpose of the review is to evaluate:

- The principles in the plan
- The success of the plan considering the outcomes it sought to achieve
- Provide an assessment of whether the water allocation plan remains appropriate or requires amendment
- Assess or address any other matters prescribed by the regulations

(sourced Landscape Board website)

Expression of interest are now open for the Stakeholder Advisory Group and this closes on the 15th of August 2022.

Whilst it would appear Councils will also be engaged separately from this process, there is also an opportunity to nominate a single representative to this advisory group which is limited to 20 participants. It is also noted that this Advisory Group should comprise representatives from a range of areas including local government bodies.

The group membership is:

The Limestone Coast Landscape Board is seeking Expressions of Interest (EOI) from individuals, industry and community representatives across the Lower Limestone Coast who are suitable and willing to be considered for appointment to the Lower Limestone Coast Water Allocation Plan Stakeholder Advisory Group.

The SAG will include members who represent the diversity of community, environment, primary production and industry in the Lower Limestone Coast. The group will comprise of a maximum of 20 representatives from across all industries, cultures, community groups and local government bodies.

This is a 12-month appointment with an obligation to attend meetings, each of which will run for around 4 hours at a time.

KEY ISSUES

The sustainability of water resources is a critical issue for our region as it is one of our sources of competitive advantage and underpins every aspect of our community, environment and economy.

It is essential that decisions on water allocations are sustainable, that they follow the “precautionary principle”, are socially, culturally, economically and environmentally effective; and do not become so risk-averse that they stifle sustainable water use.

It is also essential that any models used to rationalise decision-making on water allocations make their assumptions transparent so that the embedded risks and values are scrutinised to ensure balanced decision-making.

Having a strong and considered voice within the process will be important to our community’s future livability and success.

With just 20 places available the LCLGA should nominate a representative, that representative will need to engage with our members to ensure they are providing a true representative position.

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Discuss the merits of nominating a representative to the Stakeholder Advisory Group for the review of the Water Allocationton Plan for the Lower Limestone Coast and if required make a nomination.

Moved,

Seconded

7.7 LCLGA STAFFING

BACKGROUND

With the recent changes to staff, this is an ideal time to review our resource requirements. Of course, structure and resources follows strategy and within the context of the Strategic Plan and Business Plan the following observations are made.

Our why is “collectively building stronger communities”.

We achieve this by collaborating to deliver:

- 1) Programs, such as Roads, Waste, Regional Growth, StarClub, Regional Health
- 2) Projects, such as the Destination Development, LC Sports Academy, Coastal Collaboration
- 3) Undertake advocacy on agreed priorities
- 4) Create opportunities to share and learn from each other.

The LCLGA Projects and Programs that perform best have a clear purpose, dedicated resources (from the LCLGA and Councils) and create and work within a strong evidence base. Examples include Roads Working Group, Destination Development, StarClub and Sports Academy.

The initiatives that don't do as well have “fuzzy objectives” or a lack of clarity on how tasks relate to our objectives, have fragmented resources and the evidence base is not as developed in support of our why.

In developing our advocacy agenda the narrative is clear and the qualitative analysis and arguments well developed, however, the quantitative analysis underpinning some of our advocacy needs further development and updating.

Our members are also wanting us to flex as the needs arise, such as facilitating the Regional Health Report or progressing the Coastal Regional Priorities Project.

The LCLGA seeks to keep its resources as lean as possible, in a small team this means one or two people leaving has a significant impact. When people leave this also represents an opportunity to rethink how we do things such as the changes that occurred when the Administrative and Accounting position became vacant and we shifted to an external bookkeeper with significant efficiencies and improved assurance in our system.

A further consideration, when thinking about staffing, is the current market we are seeking to employ people from. Last month there were over 480,000 vacancies in Australia with the Professional Services area and Trades having the greatest vacancies closely followed by hospitality.

Regional centres in particular are struggling to bring professional expertise into our regions, the LCLGA could provide a vehicle to bring graduates into our region.

The LCLGA has just been awarded funding of \$150,000 over the next three years to develop a regional sporting ecosystem to leverage state and private sector support for a sustainable Regional Sports Academy. A separate strategy is being developed which will most likely include engaging a new staff member to take on some of the needed work.

The Destination Development and Coordinator roles are also being replaced and as the current strategy is still in its early implementation phases it is not proposed to alter the current resources for this project.

It is proposed to change the part-time Programs Coordinator Role into a full-time graduate or early career role for as a person with undergraduate or higher qualifications in Business, Finance, Commerce, Economics or other degrees with a strong analytical, financial, mathematical or research base and an ability to manage simple projects. This will enable us to better service and organise our programs, create a stronger evidence base to support our advocacy and free up the Executive Officer to allocate more time and resources to stakeholder engagement and to drive key projects.

Based on market research a position of this type has a market value between \$68,000 pa and \$75,000 pa.

The impact on the P&L would be to increase the wages costs by up to \$23,000 pa. However noting this role, amongst other things, also supports the annual SLRP process which brings in, on average, around \$2m pa. With a full-time role with the skill set sought I am confident we will be able to supplement the costs with additional grants and demonstrate significantly increased value.

Due to the timing of recent departures for 2022/23 and the time to recruit staff, there would be no impact on the budgeted P&L for 2022/23.

KEY ISSUES

The LCLGA has three vacancies at the moment with an FTE of 2.2. It is proposed to increase the staffing resources for these vacancies to 2.6. This 0.4 FTE increase will provide the LCLGA with two full time roles and one part-time role.

There is a need to increase our capacity to support our programs, both in terms of availability to manage and organise them and to support them (and our advocacy program) with research and analytics.

It is proposed to convert the part-time Programs Coordinator role into a full-time role to secure a recent graduate into a full-time role.

This will allow us to service the current programs, increase our analytical capability and create a stronger evidence base to support our advocacy and policy work.

The other LCLGA Projects will also benefit from having this expertise in the team.

The additional cost is around \$23,000, which in the first year can be offset due to the time to onboard new staff and the generation of additional grant funds or demonstrated value to our members in subsequent years.

RECOMMENDATION

It is recommended that the LCLGA Board:

1. Approve the creation of a full-time graduate level role to replace the part-time Program Coordinator position with a maximum salary of \$75,000 pa.

Moved,

Seconded

8.1 PRESIDENTS REPORT

Report to be tabled at the Board meeting

8.2 LGASA BOARD & SAROC DRAFT MINUTES

LGASA Board and SAROC draft minutes from recent meetings can be found at the Local Government Association of South Australia website at <https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>.

8.3 EXECUTIVE OFFICER REPORT (INCL PROGRAMS)

BACKGROUND

The start to the 2022/23 financial year has been a busy period, especially with recent staff departures and finalising end-of-year financials.

The recruitment of the new Destination Development Manager is near completion with several excellent candidates contending for the role.

Once appointed we will proceed to recruit the Destination Coordinator role. In the meantime, we are seeking some temporary staff support from agencies to keep the strategy implementation progressing.

The Cross Border CEO forum is once again being developed with plans to hold the meeting in September, by that time we may be able to include both the SA and Vic Cross Border Commissioners in the meeting, at this stage we have Luke Wilson also attending.

The RAI has released their draft Regionalisation Paper for comment to those organisations that made a submission, we are one of those organisations and have circulated it for feedback from our members. Some of our comments have been included (or are consistent with our position) in the paper but the economic arguments around strategic diversification and reflecting this in the financial project investment models used by the government should be strengthened.

The Tender for the Commercial advisor for the MRF project has been completed with a contract expected to be awarded this week.

The Roads Working group met with DiT who have shared their thinking about regional priorities and are seeking feedback from us.

The key priorities for the Destination Development Strategy are continuing including cross-border engagement.

The LCLGA web redesign with dashboard has slowed with other competing priorities but will ramp up again once the end-of-year process is completed.

We are keeping our eye on the commercial property market for any suitable sites for the LCLGA Office should we wish to relocate, at this stage no suitable alternative that provides a better than current state outcome has been identified.

The key activities during the last two months included:

- Regional Waste Group Meeting
- Mayors and CEO online forums
- Meetings David Wheaton
- Meeting ORSR – Academy funding
- Ac.Care Board meetings, risk and audit meetings, Strategy group meetings and weekend workshop
- RAI Regionalisation submission via their questionnaire
- End-of-year financial and audit
- Green Triangle Freight Action Plan Meeting
- Regional Executive Officers Forum
- Regional Tourism Chairs Meeting – SATC
- Local Health Network Engagement Forum
- CSIRO Water Research Workshop Penola

- Caravan and Camping Show setup with Cross Border and Limestone Coast Councils
- Meeting with Auntie Michelle Jacquelin-Furr
- Joint RDALC and LCLGA Boar meeting prep and attendance
- Meetings UniSA to prepare for a presentation to visiting Heads of Faculty
- Tender evaluation meetings Commerical MRF advisor and clarifications
- Recruitment Destination Development Manager
- Attended SAROC meeting Jamestown
- Elected member briefing City of Mount Gambier
- Regional Organics Workshop Wannon Water (online)
- Regional Leadership Program meeting led by the RDALC
- Feedback to SAWATER on key issues they need to consider in the development of their regulatory revenue submission to ESCOSA
- Meeting with Steve Bourne on Feral Deer, water and Foot and Mouth preparedness.
- Media engagement on Foot and Mouth concerns
- Meeting Glenelg Mayor and CEO on cross-border opportunities
 - Freight
 - Cross Border Council meeting
 - Energy and Circular Economy
 - Tourism and GORT

The focus for the next period:

- Implementing the new business plan.
- The transition of the SMLC project
- Completing the shift to Cloud for LCLGA data and systems
- Progressing the Advocacy Agenda with the new government and federal government
- Progressing the Regional Growth Strategy Review
- Completing the recruitment of a new Destination Development Manager, Destination Development Coordinator and Programs Coordinator and independent member of the Risk and Audit Committee, conduct a Risk workshop with the Committee.
- Engage a consultant to develop a Sports Academy Strategic Plan.
- Sustaining operational performance in the Destination Development and Programs areas
- Roads workshop to review the Regional Roads Strategy and Definitions.
- Commerical advisor commences the review of risk and governance for the regional MRF.
- Progressing our advocacy agenda
- Annual report

LCLGA Programs covers the following areas.

- Regional Growth Strategy
- Roads and Transport
- Regional Waste
- Regional Health & Wellbeing
- Heritage Advisory Service

Activity in these areas of note are:

- 1) Regional growth strategy was the focus of the recent joint Board workshop with the RDALC and is covered in a separate report in this agenda.
- 2) Roads and Transport Working Group met with DiT on the 20th of June to commence technical discussions on their works program and priorities, information has been circulated to the group to allow for a consolidated response from the Limestone Coast Region.
- 3) The SLRP funding outcomes are awaiting the announcement.
- 4) There is a workshop scheduled at the end of August to review the Regional Transport Plan including definitions in preparation for the next round of SLRP applications.

- 5) Regional Waste Management Steering Committee met on the 15th June where they received an update on the MRF Tender process, currently reviewing the committee workplan and noted the approach from Wannon Water for a regional bio-solids strategy (see minutes in the agenda for more information)
- 6) There is a requirement for each Council to provide a report to the Chief Public Health Officer Professor Nicola Spurrier Health.OCPHO@sa.gov.au on or before 30 September 2020. As we have generated a regional plan for six Councils there is an opportunity to provide a single report to the Chief Public Health Officer.
- 7) Heritage Advisory Services, please see the separate report on this service.

Project YTD Profit & Loss Programs.

	Actual YTD	Budget FY	Variance
Income		\$63,600	
Expenditure		\$121,200	
Net		-\$57,600	
Expected Carry Over			

8.4 DESTINATION DEVELOPMENT

OBJECTIVES

The Destination Development Program is continuing to be implemented The objectives remain as:

- Short-Term Objective: Maintain industry support and access to support programs and funding opportunities as the sector emerges from CoVid19. Complete the full region rollout of Localis - our regional solution for data collection.
- Medium-Term Objective: Increase engagement with industry to ensure readiness as we merge from the pandemic and international borders open.
- Longer-Term Objective: Deliver the Destination Development Strategy.

PROGRAM HIGHLIGHTS

- We are trialling a customized Localis report for a local business to ascertain the value this data can provide in terms of visitor insights for a single site business.
- Continuing to maintain our social media presence with Limestone Coast Tourism Operators via our Facebook with new members continuing to join, currently 56 members in this group representing about 70% of operators in our region.
- Attended and set up the Adelaide Caravan & Camping Show from 27th to 31st July with Great Ocean Road Tourism, Wimmera Mallee Tourism, Southern Grampians & Glenelg Shire Council.
- Two outdoor Billboards placed in the Western District of Victoria – Nhill & Coleraine until December 2022. We will rotate the creative to coincide with seasonal themes. See the photo's below.
- We are continuing to promote our region through our social media and blogging work with the TOURISM E SCHOOL. Our messaging reached 311,593 people and was reshared to a potential audience of 3 million. Our engagement was 50% above industry standard.

Social media activity can be seen at <https://www.facebook.com/LimestoneCoast> and <https://www.instagram.com/limestonecoast/> . The images of the region on our Instagram account are stunning and I encourage you to take the time to view and share them.

- We supported three local events in the SA Regional Event Funding program and await news from the minister's office.
- Also of note, we have helped secured Illuminate's Digital Garden for a second year, with strong support from SA Tourism Commission and the City of Mount Gambier. This is being held in Mount Gambier from 5th – 25th August 2022.
- The Executive Officer has also been invited to attend the GORT Board meeting later this month.
- There is a Regional Tourism Chairs Forum also planned for late August.



Figure 1: Coleraine Bill Board



Figure 2: Nhill Billboard

Project YTD Profit & Loss.

	Actual YTD	Budget FY	Variance
Income		\$362,325	
Expenditure		\$373,029	
Net		-\$10,704	
Expected Carry Over		\$0	

Project Risks

Risk	Probability	Consequence	Control
CoVid19 Pandemic 'Emergency – Public Health, Bushfires, Drought)	High	High International and domestic border closure affecting Melbourne to Adelaide Touring, combined expenditure impact is valued at \$155M. High Consumer confidence to book ahead.	Build flexibility in activities that can be re-allocated. Currently re-directing regional promotion and activity to domestic, increasing digital activity to reach targeted audiences. Support industry to access funding and recover through business capability and capacity.
Fragmentation	High High	High Duplication of messages and inefficient use of limited resources. High Multiple organisations approaching state and federal government, advocating for the tourism sector.	Major Marketing Campaign planned to bring together all stakeholders under an umbrella theme however allows for niche messaging. LCLGA to play a leadership role and create stakeholder connections to create 'one voice'
Resources	Medium	High The lack of alignment of internal tourism resources could create duplication and inefficiencies. Difficulty recruiting new staff.	Established a Limestone Coast Visitor Servicing Network (via Zoom) to improve communication and information sharing. Recruiting via seek and linked in.
Strategic Support	Low	Low Attendance and participation at Tourism Management Group meetings reduces and strategic insight and contribution is low.	Low Ensure Tourism Management Group Meetings are timely, relevant, and succinct. Terms of Reference are in place.

8.5 STARCLUB AND REGIONAL SPORTS ACADEMY

OBJECTIVES - STARCLUB

To ensure clubs in the region:

- comply with State and Federal Legislation
- are financially stable through prudent self-management and have access to appropriate funding
- maintain and build on membership, players and volunteers within the club.
- can access training and education opportunities for Clubs, Members and Associations
- are supported to secure grants and funding

OBJECTIVES – SPORTS ACADEMY

The objectives of the Sports Academy are to:

- identify regional talent
- educate and develop youth in the region
- provide pathways to State and National representation
- develop the skills of regional coaches

KEY HIGHLIGHTS – STARCLUB

The following has been provided to the STARCLUB Field Officer by the Office for Recreation, Sport and Racing regarding the future reporting, direction and outlook of the program;

- 6-monthth extension to allow the Minister time to make a decision on how we service the regions moving forward.
- Actively promoting the Club of the Future guide will form part of SFO obligations– Please read the guide and get familiar with it <https://www.orsr.sa.gov.au/clubs-and-associations/club-of-the-future/Club-of-the-Future-Guide-Final-30.3.2022.pdf>
- We ask you to source 2 x Club of the Future case studies in your region (a club doing something different to address the 4 pillars of Club of the Future) Examples of other case studies for inspiration can be found:
 - <https://www.orsr.sa.gov.au/clubs-and-associations/club-of-the-future> (there are approx 10 case studies here under the headings of each pillar)
 - <https://www.orsr.sa.gov.au/news/club-of-the-future-para-hills-cricket-club>
 - <https://www.orsr.sa.gov.au/news/club-of-the-future-oakbank-golf-club>
- We are planning on visiting 4-6 regions in the coming months to deliver a Club of the Future workshop – I will engage with each of you over the coming week or so to discuss how this may look in your region
- Sport SA to deliver club development training in the regions – will be a mix of free and subsidised courses. The agreement for what they will carry out has not been finalised but it is expected to be in the next week.
- Continue to support clubs with STARCLUB and Game Plan resources where required, however, we won't be processing any Level 4 recognition STARCLUB's while the program is being reviewed by the Minister.
- Obligation reporting to include some strategies implemented to support/grow volunteerism
- The new iteration of the Partnership Program due to open in the next few weeks. More \$\$\$ available, we will catch up for a meeting when the guidelines are released.

- Community Recreation and Sport Facilities Program due to open next month – see [Community Recreation and Sport Facilities Program | Office for Recreation, Sport and Racing \(orsr.sa.gov.au\)](https://orsr.sa.gov.au) for more info

The STARCLUB Field Officer continues to work with many clubs across the region on grant submissions, strategic planning, coach and volunteer education and governance requirements for Sporting Bodies.

KEY HIGHLIGHTS – SPORTS ACADEMY

The Academy recently secured 3 years of ongoing funding from the Office for Recreation, Sport and Racing. This provides great security for the program and allows us to build on the work already been done.

The LCLGA Executive Officer and STARCLUB Field Officer are working towards a strategic plan that will help the program have more investment/commitment from State Sporting Organisation partners, build a Sporting Ecosystem in the Limestone Coast that celebrates and recognises the Sporting achievements of past and present athletes, and ensure the long term sustainability of sporting programs in our region.

Through this plan, we will aim to become the best region per capita for producing Elite Sporting talent, as well as fostering local and community clubs to become stronger, better governed and resourced.

The Academy is already in front of other regional Academies in the country in the way we deliver Strength and Conditioning programs to our athletes and with this funding and plan, we want to leapfrog the other states and become the national leading light in Regional Sporting Academies and for providing pathways and programs for our regions young talent.

The Academy has recently formed a partnership with Good Country Physiotherapy. The new partnership will provide our athletes and families with discounted rates, injury prevention sessions, Injury Reporting for coaches and opportunities for Athlete Muscular Skeletal Screenings.

Our Academy athletes are doing amazing things in their chosen sport. The LCLGA encourages members to look at the Academies Facebook page to see some of these outstanding achievements. <https://www.facebook.com/LCRSA>

Project YTD Profit & Loss Programs.

	Actual YTD	Budget FY	Variance
Income		\$222,446	
Expenditure		-\$224,690	
Net		-\$2,244	
Expected Carry Over		\$0	

Project Risks

Risk	Probability	Consequence	Control
Funding loss	L	H	Programs would dissolve
Access to facilities	L	H	Maintain strong relationships with councils and facility management
Delivering programs to young adults and pre-teen children	M	H	Ensure child safe policies and procedures are adhered to
The program grows too quickly beyond staffing levels leading to program standard deterioration.	H	H	Secure required funding, keep the program mix to available resources; and operate the program efficiently.
A program loses its reputation for supporting elite athletes.	M	H	Ensure the recruitment and participation monitoring has the proper focus on elite potential and elite participation.

Sarah cycles to success

Mount Gambier rider sets sights on 'bigger picture'

Story by **Steve Walters**

Mount Gambier's Sarah Dally has only just scratched the surface of her cycling career and looks to focus on the bigger stage. Dally has taken the unconventional ride towards the top, having come from a background of not being interested in cycling at all.

The passion started when an opportunity arose out 'of the blue' when she was a Year 10 student at Mount Gambier High school.

The South Australian Sports Institute attended the school to hold a talent identification program where Dally was recognised by experts.

"I was in the athletics program at the time and there was a spare bike, so my teacher was like 'jump on,'" she said.

"I jumped on and did a six second power test and a two-minute endurance test to get going.

"I tested really well, so from there I was invited to join the Limestone Coast Regional Sporting Academy and just started training and went from there."

Ever since being unexpectedly introduced to the world of cycling, Dally has rapidly pedalled her from club level to the top ranks.

The young cyclist said it had taken an enormous amount of hours to reach the elite level.

"Day-to-day training varies on the intensity of the week, whether there are any races coming up and what my focus is during that month," she said.

"I am also balancing full-time work, piano teaching and being an intern with the South Australian Rural Youth Ambassadors, so the training load can be quite challenging.

"I will often train between 15 and 22 hours per week.

"This involves two to three gym sessions, one reformer pilates session, two recovery rides and four to five longer track/road sessions.

"Recovering as best as I can is also important, so I will often participate in a yoga class, have a remedial massage

or a steam/sauna session each week to ensure my body is feeling at its best."

Earlier this year she was selected to represent South Australia at the national track championships in Brisbane and returned home with a silver and bronze medal.

"It was my first time racing on the track, so it was pretty scary," Dally said.

"I spent quite a bit of time leading up to nationals in Adelaide training with the staff team, so that was had very big learning curve.

"I was driving in the city and living by myself for the first time, but everyone was supportive and we went up to Brisbane for the nationals and came away with a silver medal in the team pursuit.

"I also got equal third in the individual pursuit and then stayed for the Oceania Championships as well with New Zealand. We raced them and I came away with two fourth placings."

Dally was highlighted as an emerging athlete which was followed by a full scholarship with the South Australian Sports Institute.

To get to the highest level she said it had been tough to adapt to the mental and physical pressure.

"The past 12 months have been both physically and mentally demanding," Dally said.

"Cycling is a very challenging sport so I still have so far to go from learning the different races to bike mechanics, cycling terminology, how to analyse data and fix punctures.

"Mental preparation is the most influential factor in how well I perform in competition.

"Committing to a strict training regime, but also finding time to switch off and see friends and family has been challenging.

"I do not think it's possible to achieve the perfect balance, but working with a sports psychologist has helped me to calm my nerves and learn how to focus on what I can control.

"Some athletes like to hype themselves up pre-race, however I find stay-

ing calm, focusing on my breathing, listening to music and reminding myself to have fun and of how fortunate I am to have the opportunity to race seems to work best for me.

One technique the rider uses to prepare for each event is visualisation.

"By visualising each aspect of my race I feel more in control and I am not as nervous as my body has already experienced the race in my mind 100 times beforehand," Dally said.

"Come race day it is almost instinctive - my body just knows exactly what to do."

The future is bright for the Mount Gambier cyclist with her first goal to make the national team in the next two years, while competing at the 2026 Commonwealth Games in Victoria and 2032 Olympic Games in Brisbane is the big dream.

Dally has some incredible support behind her including coach Ashlee Anjudinoff, who has been to three Olympic Games and won a women's individual pursuit world championship, while Australian riders Maeve Plouffe and Annette Edmondson are also by her side.

Dally said their help had helped her ride the wild wave of the sport.

"My rise from being an amateur athlete to an elite athlete happened very quickly which has made it challenging," she said.

"I still pinch myself sometimes that I'm in this position, but I still of course have so much to learn.

"Physically, my body has adapted over time to the increase in training and I am slowly learning different recovery techniques to ensure I'm feeling the best I can for training.

"Also, accepting that it takes time to see progress and I cannot expect to win every race straight away is extremely challenging.

"I am still very fortunate to be in this position and to have support that I do, it is all amazing."

CYCLING TO SUCCESS: Mount Gambier's Sarah Dally has been training hard at the South Australian Institute of Sport after being recognised at one of its talent identification programs.
Pic: Thomas Miles



9.0 LCLGA SUB-COMMITTEE MINUTES

9.1 Regional Waste Management Steering Committee 16/06/22

MINUTES

15th June 2022
2:00pm – 3:30pm
LCLGA Office (Zoom facilities)

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION REGIONAL WASTE MANAGEMENT STEERING COMMITTEE

1. Present

Mark McDonald	City Mount Gambier
Paul Jenner	City Mount Gambier
Robert Moir	District Council of Robe
Peter Halton (Chair)	Wattle Range Council
Daniel Willsmore	Naracoorte Lucindale Council
Aaron Hillier	Tatiara District Council
Tony Wright	LCLGA
Michaela Bell	LCLGA
Aaron Price	District Council Grant
Rob Farah	Tatiara District Council
Nick Brown	Kingston District Council

1. Apologies

Kate Fife	Wattle Range Council
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2. Confirmation of the Minutes

“That the Minutes of the meeting held 26th October 2021 via Zoom, be taken as read, be confirmed as a true and correct record of the proceedings at that meeting.”

Moved: Mark McDonald

Seconded: Aaron Hillier

CARRIED

3. Matters arising from the Minutes.

Regional Waste Statistics

A spreadsheet has been finalised to capture the data from each Council, with each Council committing to provide the data/figures by August of each year

ACTION

LCLGA to establish a one drive to enable each Council to populate and update the spreadsheet.

Due August 2022

4. MRF Review & update

- A select RFQ for the provision of Commercial Services to understand the viability of a cross border materials handling facility recently closed on Friday 10th June 2022.

- Tony Wright, Peter Halton & Barbara Cernovskis will form the evaluation panel.
- A report will be due on the governance/risk models by the end of September, and a Business Case end of November which will give the region the toll to seek funding if the project proves to be viable
- If individual councils would like to be further updated on the project, please contact Tony Wright and he will organise to present to each Council
- Possible issue is the impending sale of land owned by Green triangle recycling and the potential impact
- Veolia presented to Tony Wright about the commercial viability around establishing a mini MRF in the region based on similar QLD models

5. Review of Terms of Reference & LC Regional Waste Committee Work Plan

- Discussion occurred around the need to review the two documents to determine what is still relevant and what is missing.

ACTION

LCLGA to establish a one drive to enable each Council to provide feedback and updates with a focus on each individual council initiatives

Due August 2022

6. Regional Organics Processing opportunity

- As per the flier included in the Agenda, Grant DC are keen to be involved and have registered their involvement and were seeking interest from other Councils

ACTION

LCLGA and Aaron Price to invite Wannon Water to the next Committee meeting to present more information to the group regarding the project and the role they can play

7. Chemical volumes

- Grant DC raised concerns regarding the small volumes of chemicals and ChemClear's sporadic appearances in the region and questioned if there is an opportunity for other councils to work more collectively.
- City Mount Gambier, Wattle Range Council, Naracoorte Lucindale Council and Tatiara District Council are keen to further investigate a consolidated approach

ACTION

Aaron Price to follow up with each Council and contact ChemClear

8. Kerbside Bin Audits

NLC are looking to engage KESAB to complete bin audits to enable the development of more targeted education and diversion strategies

City Mount Gambier & Tatiara District Council were keen to support, WRC completed one last year.

ACTION

Councils to contact Daniel Willsmore if they are interested in obtaining a quote for their Council

9. Around the region

Kingston

- Out to tender for Kerbside disposal, Veolia previous supplier however didn't tender, with contract being awarded to Envirotec at Naracoorte

NLC

- Ongoing issues with the EPA in regard to disposal of street sweeping waste, with options for disposal continuing to be investigated

City Mt Gambier

- Waiting for Council to endorse the new charges and fees around land fill, when endorsed by Council other LCLGA Councils will be notified
- Recently signed a 25 year contract with LMS Energy to extract landfill gas at Caroline Landfill

Robe

- Composting Unit that was purchased unfortunately was faulty and not compliant in Australia, therefore the project has been canceled

Tatiara

- Street sweeping & EPA are not an issue for Council

Grant DC

- 1500 residents recently surveyed regarding Kerbside service

Wattle Range

- Trialing a small skip bin in Beachport over the Long weekend, located in front of the VIC. Will provide feedback to the group on its effectiveness at the next meeting

10. Any other Business

11. Next Meeting

August (TBC)

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC Report

10.2 Heritage Advisors Report – to be circulated separately.

RDALC REPORT TO LCLGA

MAY-JUNE 2022

ABOUT US

Regional Development Australia Limestone Coast (RDALC) has evolved into the area's key regional development agency, focusing on the success and growth of businesses in the Limestone Coast. We do this by supporting and mentoring businesses in a way that maximises opportunities, reduces costs and builds economic resilience.

RDALC provides a free one-on-one business support service for business owners. We help with starting and operating a business, including business plan development and review, licensing and registration, recruitment (including connection to job seekers and accessing the skilled migration program), and information on (and referral to) State and Federal Government programs and grants. We also assist with developing marketing and communications strategies, and help operators further their online presence. This includes facilitating the delivery of the Government's Australian Small Business Advisory Services (ASBAS) workshops on a variety of digital topics.

RDALC also provides tailored support for businesses and organisations across our region that are seeking private investment as well as funding through grants. We provide economic impact analysis reports for applications, assist with the development of Information Memorandums and Investment Prospectus and assist with framing grant applications.

SMALL BUSINESS SUPPORT

From 1 May to 30 June 2022, **28** businesses/organisations accessed Regional Development Australia Limestone Coast's small business support services. A further **20** businesses/organisations were supported in their applications for investment (grants and funding). This includes 5 not-for-profit organisations.

THE BIG PICTURE

To date this financial year, RDALC has provided support to a total of **256** businesses/organisations.



REGIONAL LEADERSHIP DEVELOPMENT PROGRAM

As discussed previously, RDALC will be developing and implementing a Regional Leadership Development Program (RLDP) over the next two years, thanks to State Government funding.

As part of the RLDP planning process, we are putting together a regional leadership gap analysis which will be used to inform and support the design and implementation of a place-based leadership development program or series of programs.

In May we held a Leadership Program Planning Workshop, with members of the community encouraged to attend. At the workshop Peta Crewe, General Manager, Regions at Department of Primary Industries and Regions (PIRSA) spoke about the origins and journey of the LCLP. We heard from Hayley Neumann, Dr Melissa Fraser and Michael Millhouse, graduates of the LCLP, who shared their highlights and spoke about what their leadership development experiences meant to them, and how they have put the skills and capabilities they learned to use. Facilitator Louise Stock then led the cohort through a series of discussion questions based on the leadership development needs of our region and what leadership in the Limestone Coast could look like in the future.

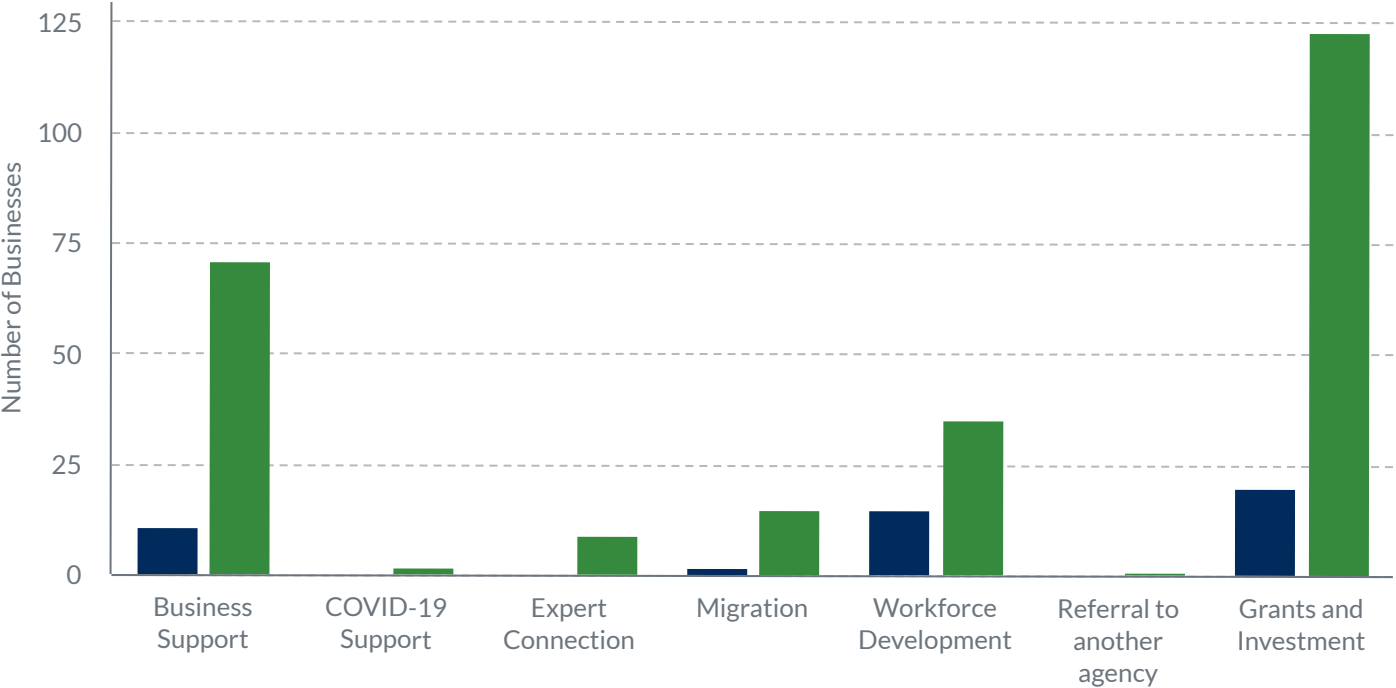
Other engagement activities undertaken to inform the gap analysis report include a thorough review of available leadership opportunities, one-on-one stakeholder conversations and targeted surveys.

Once finalised, the Gap Analysis Report will be available on our website. Over the coming months, the RLDP will be co-designed to meet local needs and fill identified leadership gaps.



TYPE OF SUPPORT PROVIDED

■ May-June 2022 ■ Financial YTD

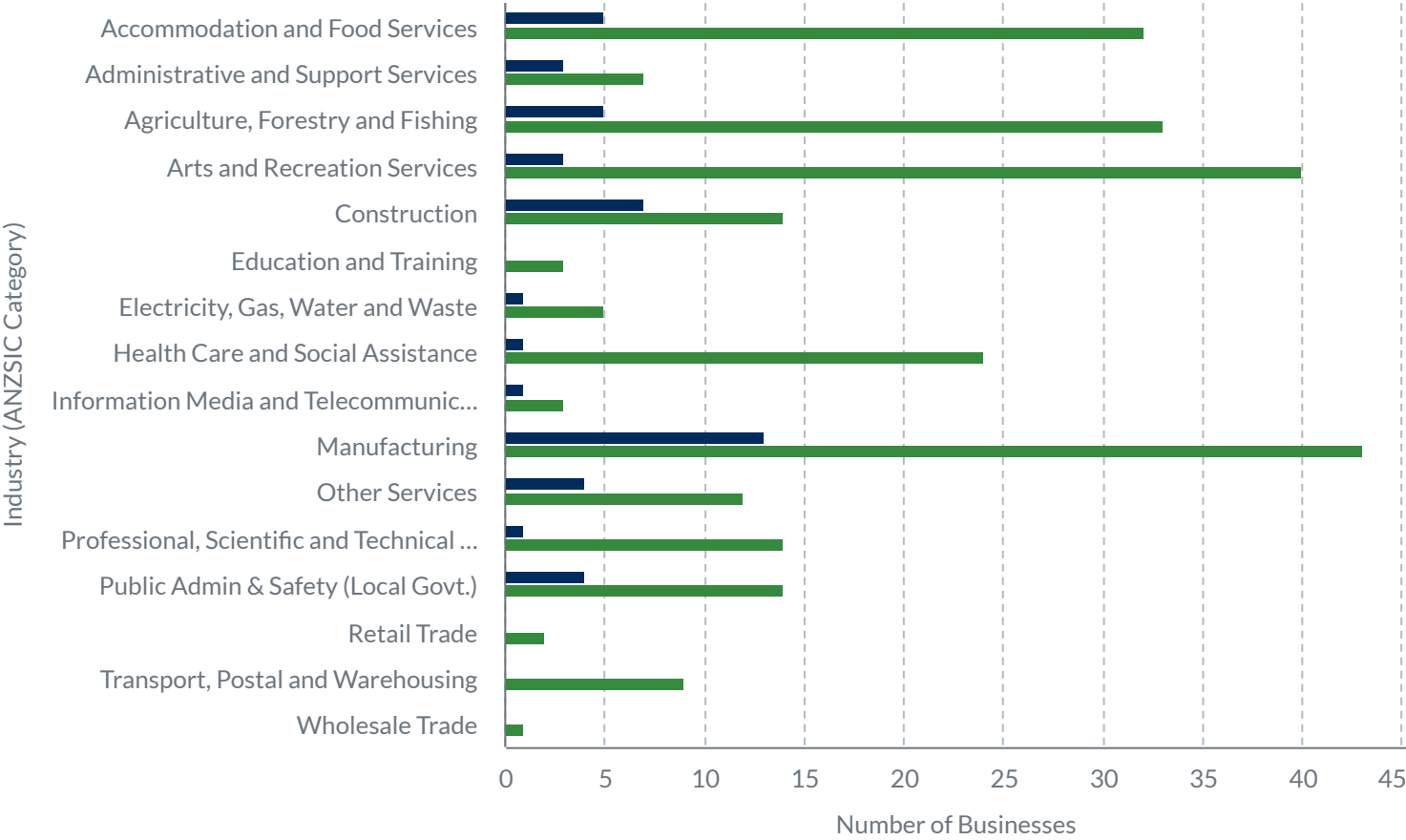


Type of Support Provided by RDALC



INDUSTRY RECEIVING RDALC SUPPORT

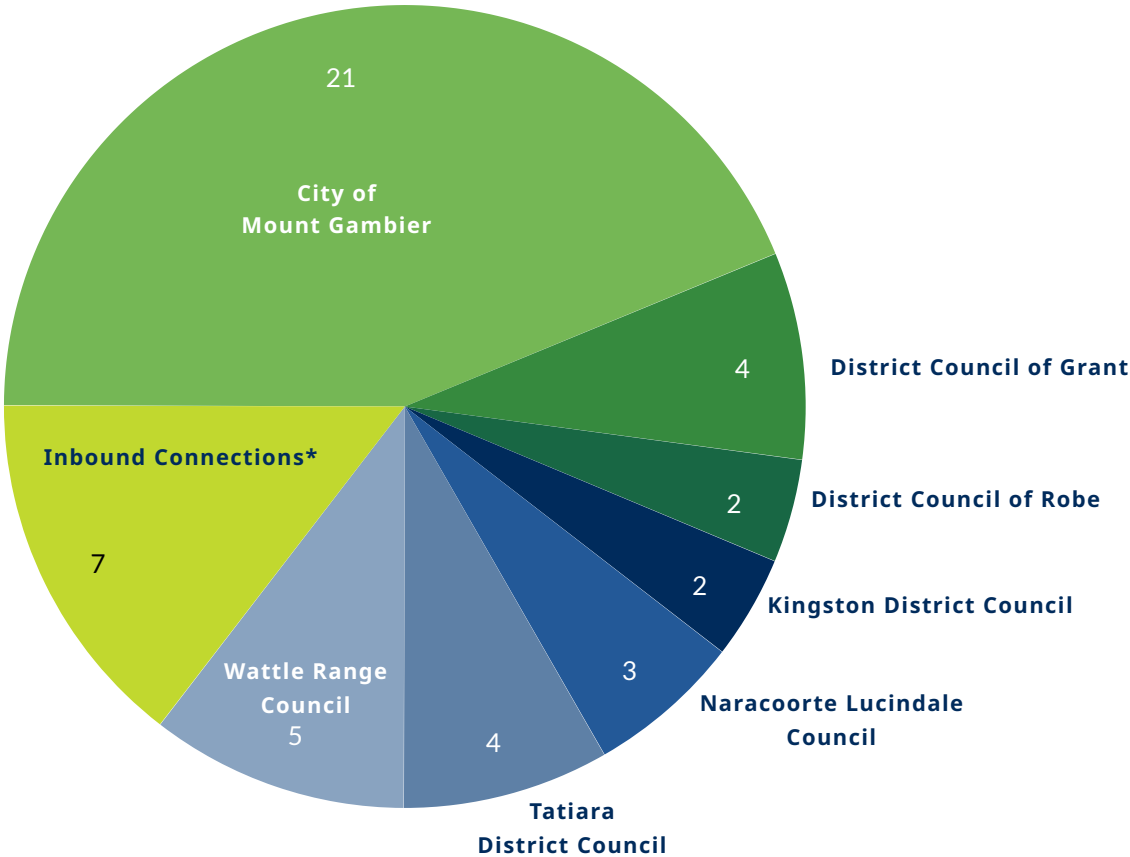
■ May-June 2022 ■ Financial YTD



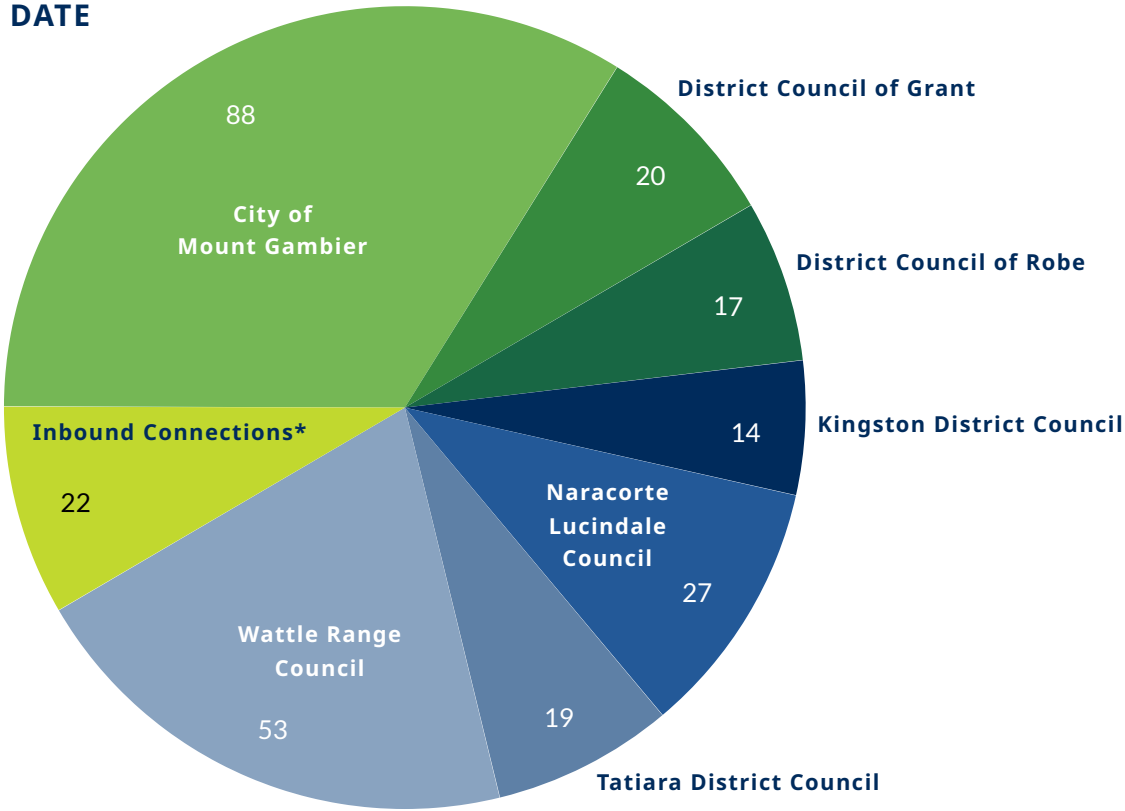


LOCATION OF BUSINESSES RECEIVING RDALC SUPPORT

MAY-JUNE 2022



FINANCIAL YEAR TO DATE



* The inbound connections figure represents businesses that are not located in the Limestone Coast, but are either looking to expand into our region, or are collaborating on a project with a Limestone Coast business.

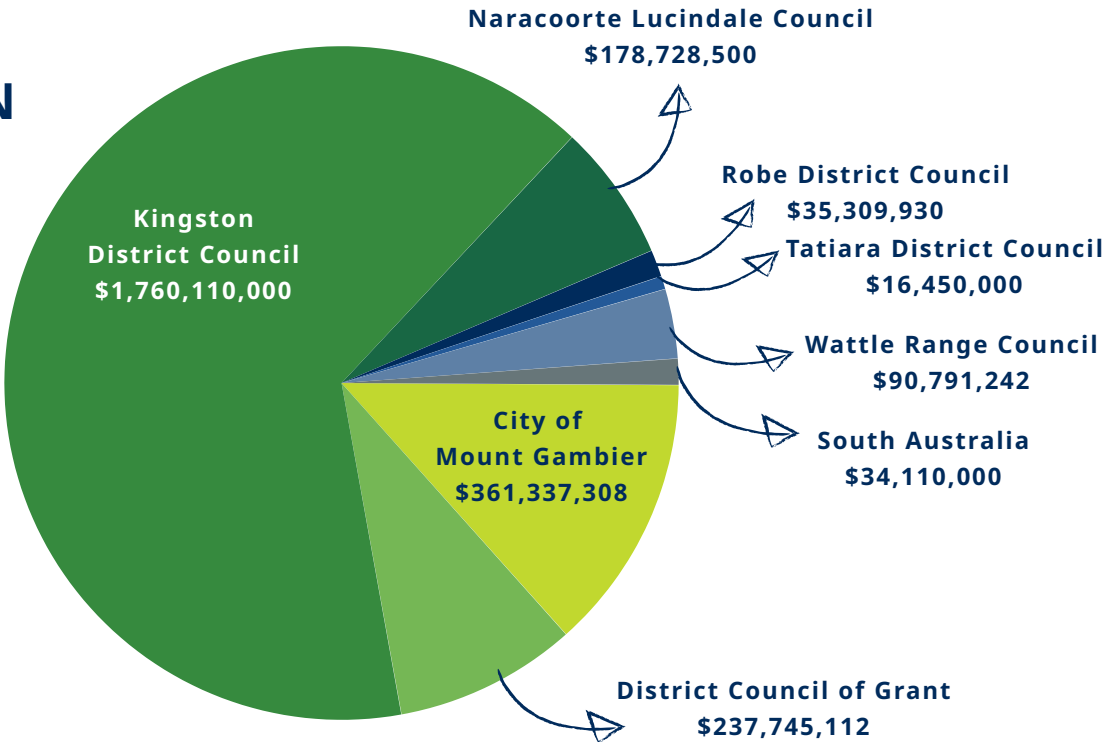
PIPELINE REPORT SUMMARY

Regional Development Australia
Limestone Coast

April - June 2022

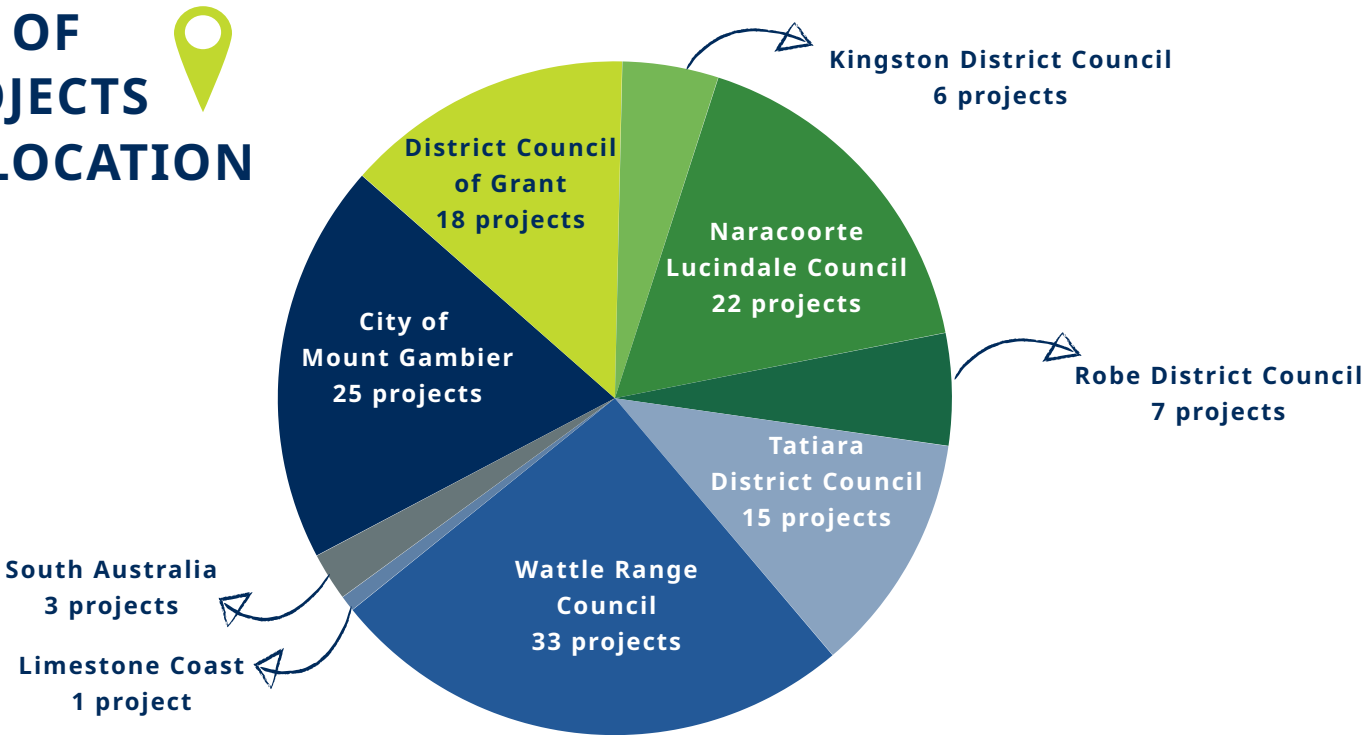
*This document is confidential and is for internal use only. It may not be reproduced without permission.
The Pipeline Report tracks regional investment that RDALC is aware of. It is intended to give a snapshot and is not an exhaustive list.
The projects listed here are the property of councils, businesses or organisations. Some have the involvement or support of RDALC.*

CAPEX BY LOCATION

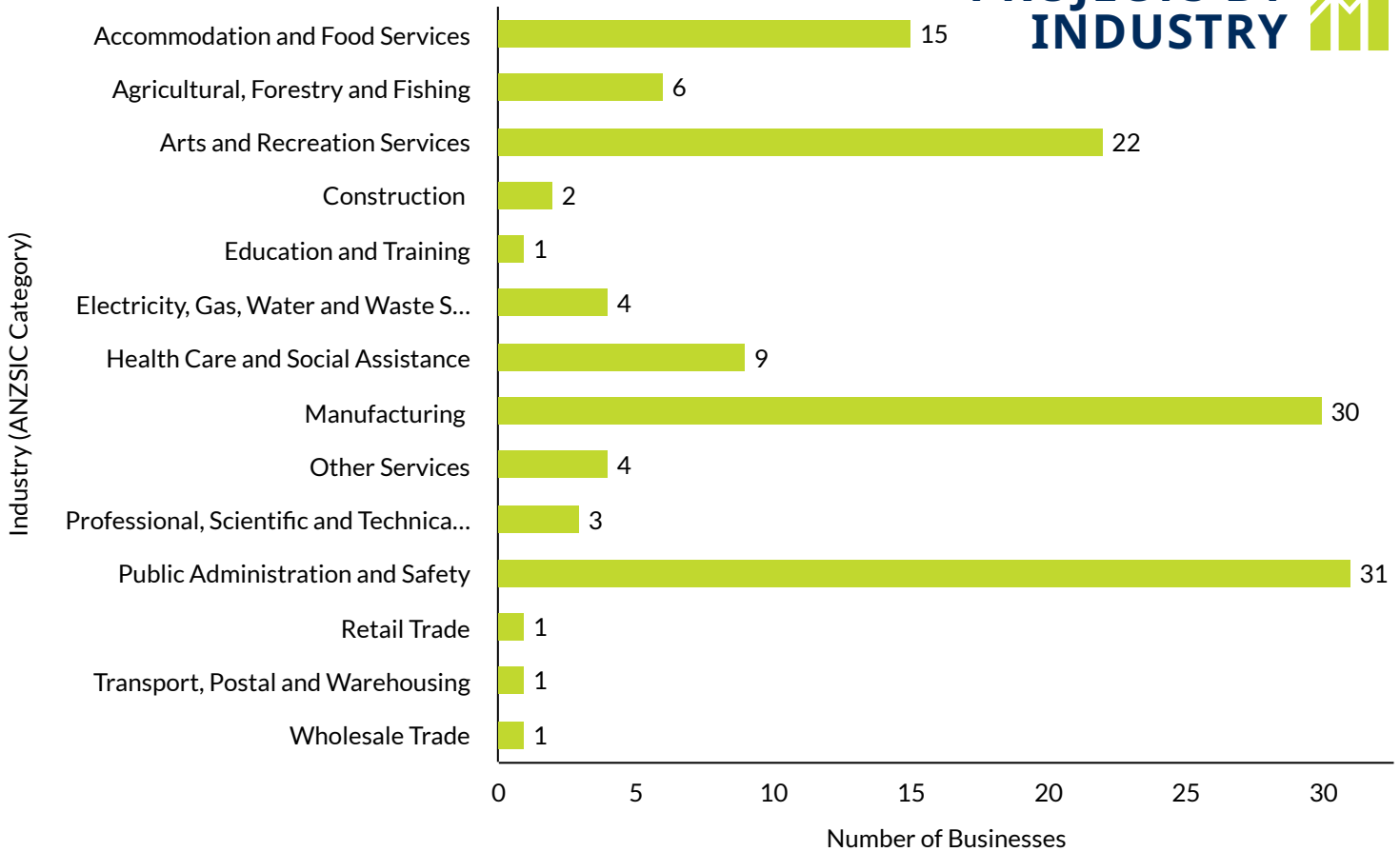


\$2.715 BILLION INVESTMENT **130 PROJECTS**

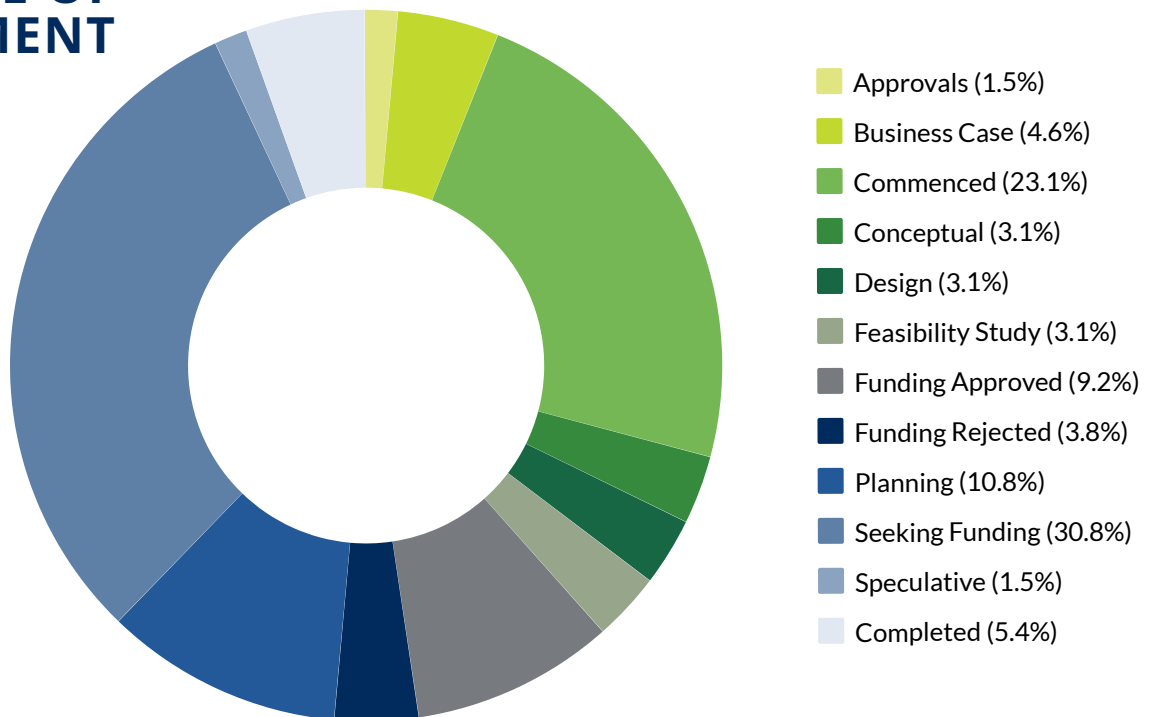
NO. OF PROJECTS BY LOCATION



PROJECTS BY INDUSTRY



STAGE OF DEVELOPMENT



**RDALC
INVOLVEMENT**

62%



**Regional
Development
Australia**
LIMESTONE COAST

11.0 OTHER BUSINESS