



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA

Thursday 3rd November 2022

10:00 – 13:00

Host – City of Mount Gambier

The Henty
96 Jubilee Hwy East
Mount Gambier, SA 5290

Program

- 09.30 Registration and Morning Tea
- 09.45 President's Welcome
Acknowledgement of Country
- 09.50 Welcome
Mayor Lynette Martin, City of Mount Gambier
- 09:55 Open of the LCLGA General Meeting
- 10:00 The Hon. Tony Passin MP, Federal Member for Barker
- 10.30 Dr Jess Porter, Regional Plan Update
- 11:00 Meeting continues
- 12:30 (latest) Close of the LCLGA General Meeting (due to other commitments of some Directors the meeting must close at 12:30 at the latest)
- Lunch

**AGENDA OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON THE
3rd OF NOVEMBER 2022 AT THE HENTY, MOUNT GAMBIER FROM 10:00am**

1 WELCOME, PRESENT AND APOLOGIES

1.1 Welcome and Present

Mayors

Naracoorte-Lucindale Council	Mayor Erika Vickery OAM
City of Mount Gambier	Mayor Linette Martin OAM
District Council of Grant	Mayor Richard Sage
Wattle Range Council	Mayor Des Noll
Tatiara District Council	Mayor Graham Excell
District Council of Robe	Mayor Alison Noonan
Kingston District Council	Mayor Kay Rasheed

CEOs and LCLGA

Naracoorte-Lucindale Council	Mr. Trevor Smart (CEO)
City of Mount Gambier	Ms. Sarah Philpott (CEO)
District Council of Grant	Mr. Darryl Whicker (CEO)
District Council of Robe	Mr. James Holyman (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
Tatiara District Council	Ms. Anne Champness (CEO)
LCLGA	Mr. Tony Wright (EO) Mr. Paul Manfrin (Corporate Service)

Guests

Member for Barker	Mr. Tony Pasin MP
LGA	Dr. Andrew Johnson
Planning Institute of Australia	Dr. Jessica Porter
UniSA	Mr. Ian McKay
RDALC	Mr. David Wheaton
Coorong District Council	Coorong District Council

1.2 Apologies

Member for Mount Gambier	Mr. Troy Bell MP
Member for MacKillop	Mr. Nick McBride MP
Wattle Range Council	Mr. Ben Gower (CEO)

The LCLGA Board:

1. Note and accept the apologies.

Moved:

Seconded:

2 CONFLICTS OF INTERESTS

*Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.*

3 MINUTES OF THE PREVIOUS MEETING

Refer to pages 7-16 (click on the page number to go to that page)

The LCLGA Board:

1. Accept the Minutes of LCLGA General Meeting held at the Kingston District Council on 12th August 2022.

Moved:

Seconded:

4 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Refer to page 17 (click on the page number to go to that page)

The LCLGA Board:

1. Receive and note the business arising from the August General Meeting.

Moved:

Seconded:

5 CORRESPONDENCE – INWARDS AND OUTWARDS

Refer to pages 18-19 (click on the page number to go to that page)

The LCLGA Board:

2. Receive and note correspondence register to 5th August 2022.

Moved:

Seconded:

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed but not included in this agenda, they can be made available by contacting the LCLGA Executive Officer.

6 LCLGA FINANCE REPORT

Refer to pages 20-25 (click on the page number to go to that page)

The LCLGA Board:

1. Receive and note the Report from the Executive Officer.

Moved:

Seconded:

7 RECOMMENDATIONS

7.1 End-of-year financials

Refer to pages 26-66 (click on the page number to go to that page)

The LCLGA Board:

1. Note the end-of-financial year report and approve the end-of-year financial statements for signing by CEO's and circulation to our members.

Moved:

Seconded:

7.2 Annual Report

Refer to pages 67-112 (click on the page number to go to that page)

The LCLGA Board:

1. Approve the 2021-22 Annual Report for provision to each Constituent Council on or before the 31st of October 2022 as the Local Government (Financial Management) Regulations 2011.

Moved:

Seconded:

7.3 Change in banking and investment arrangements

Refer to pages 113-114 (click on the page number to go to that page)

The LCLGA Board approve:

1. The LCLGA to open an at-call account with the LGFA and to have up to a maximum of three-term deposits.
2. Close the current BankSA term deposits as they mature and transfer to the LGFA.
3. Maintain current transaction and card accounts with BankSA
4. That the transaction and approval delegations for BankSA also apply to LGFA accounts.

Moved:

Seconded:

7.4 Cross Border CEO Forum

Refer to pages 115-118 (click on the page number to go to that page)

The LCLGA Board:

1. Discuss the outcomes of the Cross Border CEO forum and provide feedback on the identified priorities.

Moved:

Seconded:

7.5 Regional Growth Strategy Reset

Refer to pages 119-124 (click on the page number to go to that page)

The LCLGA Board:

1. Note the progress and provide feedback on the direction of the Regional Growth Strategy.

Moved:

Seconded:

8 REPORTS

8.1 LCLGA President

Report from President Vickery to be tabled at the meeting.

8.2 Local Government Association of South Australia (LGASA)

Any recent Minutes from the Local Government Association of South Australia can be viewed on their website at:

<https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>

8.3 Executive Officer

Refer to pages 136-138 (click on the page number to go to that page)

8.4 Destination Development

Refer to pages 139-150 (click on the page number to go to that page)

8.5 StarClub and Regional Sports Academy

Refer to pages 151-153 (click on the page number to go to that page)

The LCLGA Board:

1. Receive and note the reports from LCLCA President, LGASA, Executive Officer, Destination Development, StarClub and Regional Sports Academy.

Moved:

Seconded:

9 LCLGA SUB-COMMITTEE MINUTES

9.1 Risk and Audit Committee Minutes and Agenda 28 September 2022

9.2 Draft Regional Transport Plan Workshop Amendments

The LCLGA Board:

1. Receive and note the minutes and reports from LCLGA Sub-Committees.

Moved:

Seconded:

10 OUTSIDE ORGANISATIONS

10.1 RDALC

Report from CEO, Mr. Wheaton

Refer to pages 158-161 (click on the page number to go to that page)

The LCLGA Board:

1. Note the reports.

Moved:

Seconded:

11 OTHER BUSINESS

12 CALENDAR KEY DATES AND NOTICE OF MEETINGS

Date	Meeting	Location
10th February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
11th February 2022	LCLGA AGM & GM	District Council of Grant
28th February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th March 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
1st April 2022	LCLGA GM	Tatiara District Council
8th April 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
19th May 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th June 2022	LCLGA GM	Naracoorte-Lucindale Council
21st July 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
12th August 2022	LCLGA GM	Kingston District Council
15th September 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
14th October 2022	LCLGA GM	City of Mount Gambier
28th October 2022	LGA AGM	LGA House, Adelaide
17th November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9th December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
9th February 2023	LCLGA Strategic Plan Meeting & Dinner	District Council of Robe
10th February 2023	LCLGA AGM & GM	District Council of Robe

13 MEETING CLOSED

Meeting is expected to end at 12:30.

The next LCLGA General Meeting is to be held at Wattle Range Council on Friday, 9th December 2022. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

MINUTES OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON THE 12TH OF AUGUST 2022 AT THE KINGSTON DISTRICT COUNCIL, KINGSTON SE FROM 10am

1 WELCOME, PRESENT AND APOLOGIES

1.1 Welcome

Meeting began at 10.04 am.

LCLGA President Vickery welcomed all to the LCLGA Board Meeting.

A welcome to the LCLGA and acknowledgement of Country was provided by Kingston District Council Cr. Tim Harding.

Kingston District Council CEO, Ms. Traeger, presented to the LCLGA Board on the challenges and opportunities facing the Kingston region. Challenges include the continuing displacement of sand along the beach, in particular, the erosion of Wyomi Beach and the build-up around the Kingston jetty and boat ramp.

It was also noted that there was funding for the construction of a childcare facility and an potential for an offshore windfarm.

The Member for Barker, the Hon. Mr. Pasin MP was invited to update the LCLGA Board on events occurring in Federal Government. He spoke about the recent election and his new role in opposition, working on Transport and Infrastructure.

He also commented favorably on the LCLGA Board's Advocacy Agenda and his interest to support many of the identified priority areas.

The South Australian Coastal Care Alliance CEO, Mr. Gray provided an update on the work and priorities of SACCA.

Planning SA conducted a workshop following the Board Meeting on the next steps to deliver a new Regional Plan for the Limestone Coast.

1.2 Present

Mayors

Naracoorte-Lucindale Council	Mayor Erika Vickery OAM
City of Mount Gambier	Mayor Linette Martin OAM
District Council of Grant	Mayor Richard Sage
Wattle Range Council	Mayor Des Noll
Tatiara District Council	Mayor Graham Excell
Kingston District Council	Cr. Tim Harding
District Council of Robe	Cr. David Laurie

CEOs and LCLGA

Naracoorte-Lucindale Council	Mr. Trevor Smart (CEO)
City of Mount Gambier	Ms. Sarah Philpott (CEO)
District Council of Grant	Mr. Darryl Whicker (CEO)

Wattle Range Council	Mr. Ben Gower (CEO)
District Council of Robe	Mr. James Holyman (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
LCLGA	Mr. Tony Wright (EO) Mr. Paul Manfrin (Corporate Service)

Guests

Member for Barker	Mr. Tony Pasin MP
LGA	Mr. Stephen Smith
SACCA	Mr. Adam Gray
Coorong District Council	Cr. Jeff Arthur

1.3 Apologies

Member for Mount Gambier	Mr. Troy Bell MP
Member for MacKillop	Mr. Nick McBride MP
District Council of Robe	Mayor Alison Newman
Kingston District Council	Mayor Kay Rasheed
Tatiara District Council	Ms. Anne Champness (CEO)
PIRSA	Ms. Peta Crewe
UNISA	Mr. Ian McKay
RDALC	Mr. David Wheaton

The LCLGA Board:

1. Noted and accepted the apologies.

Moved: Grant District Council, **Seconded:** Wattle Range Council

CARRIED

2 CONFLICT OF INTERESTS

*Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.*

NIL

3 MINUTES OF PREVIOUS MEETING

The LCLGA Board:

1. Accepted the Minutes of LCLGA General Meeting held at the Naracoorte-Lucindale Council on 17th June 2022.

Moved: Wattle Range Council, **Seconded:** District Council of Robe

CARRIED

4 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

The LCLGA Board:

1. Received and noted the business arising from the June General Meeting.

Moved: Wattle Range Council, **Seconded:** Tatiara District Council

CARRIED

5 CORRESPONDENCE – INWARDS AND OUTWARDS

The LCLGA Board:

1. Received and noted correspondence register to 5th August 2022.

Moved: City of Mount Gambier, **Seconded:** Tatiara District Council

CARRIED

6 LCLGA FINANCIAL REPORTS

The LCLGA Board:

1. Received and noted the Report from the Executive Officer.
2. Received and noted the Balance Sheet as of 30th June 2022.
3. Receive and noted the Consolidated Profit and Loss Budget for the period 1st July 2021 to 30th June 2022.
4. Receive and note the Draft Financial Statement for 2021/22.

Moved: Grant District Council, **Seconded:** Tatiara District Council

CARRIED

7 RECOMMENDATIONS

7.1 Regional Housing

The LCLGA Board discussed the proposal of a Regional Housing project proposed by Member for Mount Gambier, the Hon. Mr. Bell MP.

The LCLGA Board:

1. Approved the Executive Officer, Mr. Wright to seek further information about the Regional Housing Project proposal.

Moved: Tatiara District Council, **Seconded:** District Council of Robe

CARRIED

7.2 LCLGA Authorised Officers Bank SA

The LCLGA Board:

1. Confirmed that President Vickery, Deputy President Martin, and Executive Officer Mr. Wright are authorised officers for the purposes of online banking for the LCLGA.

Moved: District Council of Robe, **Seconded:** Tatiara District Council

CARRIED

7.3 Credit Cards

The LCLGA Board:

1. Noted and approved the changes to LCLGA Credit Cards as detailed in the report in the August 2022 Agenda.

Moved: Grant District Council, **Seconded:** District Council of Robe

CARRIED

7.4 SAROC Committee Nomination

The LCLGA Board:

1. Accepted the nominations of President Vickery and Deputy President Martin to the SAROC Committee.

Moved: Wattle Range Council, **Seconded:** City of Mount Gambier

CARRIED

7.5 Regional Growth Strategy

The LCLGA Board:

1. Approved the formation of a working group (which includes CEO's) with the RDALC to develop a scope and budget to tender the development of a Regional Growth Strategy for the Limestone Coast.
2. Accepted President Vickery to be nominated as a member of the committee.

Moved: District Council of Robe, **Seconded:** Wattle Range

CARRIED

RDALC Funding Proposal

The LCLGA Board:

1. Approved the payment funds to the RDALC as detailed in the LCLGA Business Plan.

Moved: Wattle Range Council, **Seconded:** City of Mount Gambier

CARRIED

7.6 Water Allocation Plan

The LCLGA Board:

1. Approved the nomination of the Executive Officer Mr. Wright to the Landscape Board to be considered as a representative to the Stakeholder Advisory Group for the review of the Water Allocation Plan for the Lower Limestone Coast.

Moved: Wattle Range Council, **Seconded:** District Council of Robe

CARRIED

7.7 LCLGA Staff

The LCLGA Board:

1. Approved the creation of a full-time graduate level role to replace the part-time Program Co-ordination position.
2. Authorised the Executive Officer, Mr. Wright the flexibility to make his own judgement on the appropriate salary level for the new position.

Moved: District Council of Robe, **Seconded:** Wattle Range Council

CARRIED

8 REPORTS

8.1 LCLGA President

Report from President Vickery – Report attached to minutes.

8.2 Local Government Association of South Australia (LGASA)

Verbal report from Mr. Smith.

Any recent Minutes from the Local Government Association of South Australia can be viewed on their website at:

<https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>

8.3 Executive Officer

Report from Mr. Wright.

8.4 Destination Development

Report from Mr. Wright.

8.5 StarClub and Regional Sports Academy

Report from Mr. Elletson.

The LCLGA Board:

1. Received and noted the reports from LCLCA President, LGASA, Executive Officer, Destination Development, StarClub and Regional Sports Academy.

Moved: Wattle Range Council, **Seconded:** District Council of Robe

CARRIED

9 LCLGA SUB-COMMITTEE MINUTES

Regional Waste Management Steering Committee

Minutes from meeting held on 15th June 2022.

The LCLGA Board:

1. Received and noted the minutes from LCLGA Sub-Committees.

Moved: District Council of Robe, **Seconded:** Kingston District Council

CARRIED

10 OUTSIDE COMMITTEES ORGANISATIONS

10.1 RDALC

Report from CEO, Mr. Wheaton

10.2 Heritage Advisory Service

Report from Arcuate Architecture Director, Mr. Hamilton

The LCLGA Board:

1. Received and noted the reports from RDALC and Heritage Advisory Service.

Moved: District Council of Robe, **Seconded:** Wattle Range Council

CARRIED

11 OTHER BUSINESS

NIL

12 KEY DATES AND NOTICE OF MEETINGS

Date	Meeting	Location
10th February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
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28th February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
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17th November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9th December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
9th February 2023	LCLGA Strategic Plan Meeting & Dinner	District Council of Robe
10th February 2023	LCLGA AGM & GM	District Council of Robe

13 MEETING CLOSED

Meeting closed at 2.15pm

The next LCLGA General Meeting is to be held at City of Mount Gambier on Friday, 14th October 2022. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

President's Signature

Date

LCLGA President's Report August 2022

Saturday 18th June

ALGA Board meeting in Canberra

Sunday 19th June

Regional Forum. The theme for this forum was Regions Rediscovered and included sessions: Regional Tourism Post Pandemic (which I chaired), Regional Leadership, Increasing Resilience to fires and floods, Regional Housing and population Challenges, the Outback Way – road sealing project.

Monday 20th – Wed 22nd June NGA22 – Canberra. Theme of the national General Assembly was Partners in Progress and I have attached the overview of the NGA22 which includes a link to photos and videos. The programme included sessions on building stronger communities and population, housing and workforce skills.

Around 1,000 delegates attended and appreciated the attendance and input from Minister King, Minister McBain, Minister Watt, Minister Burney, Minister Rowland, Leader of the National Party David Littleproud, and Zali Steggall OAM.

All reaffirmed the importance of local government, and councils look forward to seeing action through better partnerships.

Local governments asked for a Minister in Cabinet and we welcome the appointment of Cabinet Minister King supported by former Bega Valley Shire Mayor Minister McBain.

The Assembly welcomed the announcement from Minister King that she would work with Minister McBain to re-establish the Australian Council of Local Governments and was encouraged by the Government's willingness to engage and partner with local councils.

In keeping with the theme of the Assembly 'Partners in Progress', councillors committed to partnering with the Australian Government to progress critical reforms, including national productivity, climate change transition, Closing the Gap, housing affordability including increased social housing, appropriate road safety reforms, restoring integrity of federal funding to local government, and improved local delivery of community services.

The Assembly committed to progressing the next step of Closing the Gap and passed a motion supporting the Uluru Statement from the Heart.

The Assembly heard from leading economists that local government is the most productive level of government yet collects just 4% of national taxation revenue. The Assembly agreed that councils need more sustainable and transparent formula-based funding to restore integrity to federal funding of local government. Further, they noted the essential federal funding support to local communities and called on the Government to review Financial Assistance Grants and restore them to at least 1 percent of Commonwealth taxation revenue.

Delegates and speakers recognised the protracted challenges of the COVID pandemic, unprecedented droughts, bushfires, and recent floods, and

commended the work of local councils, local communities and government agencies on their work on emergency response and recovery.

The Assembly warmly received Governor-General David Hurley and his comments on the vital role councils are playing supporting disaster impacted communities and will need to play in the future. The Assembly noted however that more needs to be done on mitigation and the prevention of climate induced natural disasters.

After a stirring address from the Ukraine Ambassador, the Assembly passed a unanimous motion supporting the Ukraine people and their legitimate and democratically elected governments.

Other critical issues addressed at the Assembly included migration between cities and regions, housing affordability and the role councils can play in social housing in particular, critical workforce challenges and road safety.

Delegates agreed to continue to meet with their local federal members to highlight the importance of sustainable and transparent funding for local governments, and better partnerships that will help support progress in every community.

Thursday 23rd June

Country Arts SA Board meeting at Mt Gambier UniSA, attendance at 'Lola and Papa' dance performance

Monday 26th June

LGA Housing Workshop. Attended by 9 regional councils and representatives from Renewal SA, SA Housing Authority, Department of Treasury and Finance and PIRSA.

Workshop outcomes are to develop a roadmap for increasing regional housing supply that includes better incentives for private development in regional areas and alternative funding models for affordable housing projects and associated infrastructure, including a process to secure government funds; and identify and access funding sources available (State and Federal) to enable the construction of affordable and social housing in the regions.

Wednesday 29th June

StudyAdelaide – Bordertown, Naracoorte and Mt Gambier visit- The students are from 12 different countries and are either finishing their studies this year or next year.

They were predominately Electrical, Mechanical, Civil, and Mechatronic Engineers, Project Managers, or were studying Bio Tech. Most of the students are completing post-graduate qualifications.

All of the students have indicated that they are interested in living and working in the Limestone Coast. At Naracoorte there was a welcome presentation and information about the Naracoorte area Speaker: Mayor Erika, Working and Living in a Regional Town: speaker Darren Turner Teys – Rebecca Elsworth Naracoorte Lucindale Council – Paul McRostie and Mayor Vickery MiniJumbuk – Darren Turner AMRC - Frances Kirby

Thursday 30th June

Growing Gender Equity Through Governance program, which has been established with support from the Department of the Prime Minister and Cabinet's Office for Women to provide governance training and support to build the confidence and leadership capacity of women involved in the community sector.

The program has a specific emphasis on engaging women from regional and rural areas and women from backgrounds traditionally under-represented in governance and leadership. The six-hour session took place at the Southgate Motel, Mt Gambier

Friday 1st July

LCLGA Mayor's zoom meeting

Thursday 7th July

LCLGA and RDALC joint workshop to update Limestone Coast Regional Growth Plan, hosted in Naracoorte

Wednesday 20th July

SA Local Government Grants and Boundaries Commission meetings

Thursday 21st July

SAROC meeting at Jamestown hosted by Northern Areas Council

Agenda items included regional planning update, regional housing advocacy, regional health workforce project and the annual report

Friday 22nd July

LGASA Board meeting at Jamestown. Agenda included LGA Advocacy plan and update, Special Local Roads Program 2022 recommendations, draft LGA Annual Business Plan and Budget 2022/2023 for consultation

Monday 25th July

Leadership in times of Crisis forum online with NSW Commissioner Shane Fitzsimmons

Thursday 28th July

AIGA post NGA Board meeting to determine progress of motions. Mt Gambier City motions re housing and circular waste were both supported

Tuesday 2nd August

SAROC representative discussion with SA Government Stormwater Expert Panel

Thursday 4th August

Regional Leadership Development Program steering committee meeting

Friday 5th August

SA visit/dinner - myself, Mayor Lynette Martin and Tony Wright (LCLGA President and Vice-president, CEO) with Glenelg Shire Mayor Anita Rank and CEO Greg Burgoyne

Monday 6th August

SAROC Regional Health Workforce Toolkit consultation webinar with consultant KPPM Dr Kristine Peter

Wednesday 10th August

ARMC Board meeting and Strategic Planning workshop

Item	4.0 ACTION LIST	DUE DATE	STATUS
	12th August 2022		
7.1	Seek more information from the Hon Troy Bell (MP) on his proposal for a regional housing resource.	30/9/22	Feedback provided to Troy after the meeting
7.4	Advise LGASA on Limestone Coast nominations to SAROC		completed
7.5	Advise RDALC of our representatives to the Regional Growth Strategy working group		completed
7.5	Advise RDALC that we will make the payments to them as per our Business Plan		completed
7.6	Engage with the Landscape Board on the nomination of the LCLGA EX to their stakeholder water allocation committee.		completed
7.7	Recruit for an expanded Program Coordinator role, possibly at a graduate level.		PD under review
	Engage with the SA Planning on the next steps including their proposed MoU.		Meetings held
	17th June 2022		
7.6	Develop a process and scope for future incubator projects	Feb 2023	February Board workshop
	11th February 2022		
7.2	Provide feedback on the LCLGA Rules of Association by 29/4/22	29/4/22	Ongoing.
	14th August 2020		
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.		Process underway, seeking further candidates.

5.0 LCLGA CORRESPONDENCE

Key Correspondence as of 28th of October 2022

In/Out	Date	Subject	Name	Organisation
In	27/09/2010	Women in Sport Taskforce		Office for Recreation, Sport and Racing
In\out	26/07/2022	Heritage SA visit to Limestone Coast 19-22nd September - proposal	Michael Quale	Dept. for Environment and Water
In	27/07/2022	SAROC & LGA Board meetings in September at Clare & Gilbert Valleys Council	LGASA	LGASA
In\Out	8/08/2022	Data-driven awareness and connectivity for Regional SA Communities to be Climate Resilient	LGASA	LGASA
In	13/08/2022	The Regionalisation Ambition 2032 – a Framework to Rebalance the Nation		Regional Australian Institute
In\out	24/08/2022	Regional Resilience Planning - Limestone Coast	Rachael Kelly	Dept. Primary Industries and Regions
In\Out	25/08/2022	OFFICIAL: Confirmed: SA CEO's Border Forum - 19-20 September 2022 Mount Gambier	Carolynn E Mihan	Victoria Cross Border Commission
In	26/08/2022	PIRSA Carbon Farming Pilot - now open for applications	Amy McMurren	Dept. Primary Industries and Regions
In	26/08/2022	SA Training Awards: Get to know your 2022 winners!		South Australian Training Awards
In	26/08/2022	The National Seafood Industry Ambassador Award 2022 finalists announced		
In	29/08/2022	Now is the time to Rebalance the Nation		Regional Australian Institute
In	30/08/2022	Big Aussie Barbie - Raising awareness and funding for Prostate Cancer	Tony Pasin MP	Member for Barker
In	30/08/2022	LGA Forum	Tracey Rains	Legatus
In	30/08/2022	Register Now: LGAWCS RTW Act (Scheme Sustainability) Amendments Webinar		LGA Worker's Compensation Scheme
In	31/08/2022	Zone Emergency Management Symposium 2022		SE Emergency Management
In	1/09/2022	SACCA Coastal Forum Flier	Adam Gray	SACCA
In	1/09/2022	Inbound Tour Operator Enquiry	Andrew Lawson	New Zealand Fine Touring Group
In	1/09/2022	Election of Limestone Coast Regional Grouping Representatives to SAROC - Finalised	Clinton Jury	LGASA
In	2/09/2022	Update on BMC Risk Reduction Plans and Approval - For Information	Aiden Galpin	SA Country Fire Service
In	2/09/2022	Limestone Coast LGA VIP Invitation - 2022 South Australian Tourism Awards Gala Dinner	Finn VanDerZalm	Tourism Industry Council SA
In	2/09/2022	Australian Early Development Census (AEDC) 2021 results and community forum	Rebecca Haynes	Dept. for Education
In	5/09/2022	Experience Nature Tourism Fund - applications now open	Mirandah Lang	SATC
In	6/09/2022	SA Caravan & Camping Guide		SA Parks Sales
In\Out	8/09/2022	Letter of support - Fantasy Medieval Fair	Talie Teakle	Fantasy Medieval Fair
In	9/09/2022	South East Coastal Lakes Project – Millicent workshop summary	SE Lakes Project Team	Dept. for Environment and Water
In	10/09/2022	Best Of Wine Tourism Awards CheeseFest	Kiri Lloyd	Great Wine Capitals
In	12/09/2022	Disaster Risk Reduction Grants - Round 3 (2022-23)		SA State Emergency Services
In	15/09/2022	GRANT ROUND - NOW OPEN	Sally Bailey	Stand Like Stone
In	17/09/2022	Spencer Gulf Cities - Regional Partnership Priorities paper launched	Leonie Boothby	Spencer Gulf Cities
In\Out	19/09/2022	Letter of Support - Kingston District Council	Kristen Wilks	Kingston District Council
In	19/09/2022	EM News - August 2022		SE Emergency Management
In	20/09/2022	SACCA Coastal Forum 2022 - Revised program and key note Speaker	Adam Gray	SACCA
In	20/09/2022	Mutual Matters E-news September 2022		LGRS
In	22/09/2022	Coonawarra Cabernet Celebrations	Heidi Guyett	Coonawarra Vignerons
In	23/09/2022	South East Council Amalgamation Plebiscite - Letter to LCLGA for Advocacy	Darryl Whicker	District Council of Grant
In	23/09/2022	Self Employment Assistance program.	Stephen Chapple	IntoJobs
In	23/09/2022	Talking Tourism with the Adelaide Economic Development Agency		AEDA Tourism
In	28/09/2022	Corr. from the Office for Recreation, Sport and Racing RE Regional Field Officer Program		Office for Recreation, Sport and Racing
In	29/09/2022	LGASA Updates	Clinton Jury	LGASA

5.0 LCLGA CORRESPONDENCE

Key Correspondence as of 28th of October 2022

In/Out	Date	Subject	Name	Organisation
In	29/09/2022	NBN Local update - Issue 8	Naomi Reed	NBN
In	29/09/2022	Border Watch member news - September 2022		The Border Watch
In	4/10/2022	SA Snippets October		SATC
In	5/10/2022	Thank you for your support	Fiona Johnson	Australian Road Safety Foundation
In	5/10/2022	Ministerial letter to T Wright RE FA Grants for 2022-23 and Roads Funding	Geoff Brook MP	Minister for Local Govt, Regional Roads, Veterans Affairs
In	5/10/2022	Princes Highway upgrade rolls out to Limestone Coast	Leon Georgiou	ABC South East
In	5/10/2022	Monthly Insights Summary	Mirandah Lang	SATC
In	12/10/2022	Hub Managers September Monthly Report	Scott Whicker	Green Triangle Forest Industries Hub
In	13/10/2022	TiCSA Business Capabilities Program	Georgia Nicholls	Tourism Industry Council SA
In	13/10/2022	S&HLGA Board papers 21 Oct	Graeme Martin	Southern and Hills LGA
In	13/10/2022	Women in Sport Taskforce - first meeting	Mallony Pattersen	Office for Recreation, Sport and Racing
In	13/10/2022	Roadside vegetation	Steve Bourne	LandscapeSA
In	17/10/2022	Request for in-principle support for using Glen Roy Conservation Park	Steve Moignard	Coonawarra Discovery Pty Ltd
In	19/10/2022	Congratulations to T Wright RE Women in Sport	Danielle Grant-Cross	SA Sports Medicine Association
In	20/10/2022	Kingston to the Cape - Australia Day Awards, Elections, Fringe and more!		Kingston District Council
In	24/10/2022	Future of BBRF and Regional Funding	David Wheaton	RDALC
In	26/10/2022	Limestone Coast ZEMC - Emergency Management Exercise	Dave O'Shannessy	SA State Emergency Services
In	26/10/2022	AusIndustry Outreach Network Update - 2022-23 Budget Measures	Elise Gordon	Dept. Agriculture, Fisheries and Forestry
In	29/8/225	CGWC Meeting Agenda 13.9.22		Tech3
in/Out	Date	Subject	From	Organisation
In/out	26/07/2022	Heritage SA visit to Limestone Coast 19-22nd September - proposal	Michael Quale	Dept. for Environment and Water
In	27/07/2022	SAROC & LGA Board meetings in September at Clare & Gilbert Valleys Council	Various	Various
In	5/08/2022	Forestry Centre for Excellence Strategy Session	Liz McKinnon	PIRSA
In/Out	8/08/2022	Data-driven awareness and connectivity for Regional SA Communities to be Climate Resilient	Various	Various
In	13/08/2022	The Regionalisation Ambition 2032 – a Framework to Rebalance the Nation		Regional Australian Institute
In/Out	17/08/2022	SA GRANT	Nathan Seal	Sealgroup
In/out	24/08/2022	Regional Resilience Planning - Limestone Coast	Rachael Kelly	Dept. Primary Industries and Regions
In/Out	25/08/2022	OFFICIAL: Confirmed: SA CEO's Border Forum - 19-20 September 2022 Mount Gambier	Carolynn E Mihan	Victoria Cross Border Commission
In	26/08/2022	PIRSA Carbon Farming Pilot - now open for applications	Amy McMurren	Dept. Primary Industries and Regions
In	26/08/2022	media call tomorrow re regional occupancy in July	Mirandah Lang	SATC
In	26/08/2022	SA Training Awards: Get to know your 2022 winners!		South Australian Training Awards
In	26/08/2022	The National Seafood Industry Ambassador Award 2022 finalists announced		
In	29/08/2022	Now is the time to Rebalance the Nation		Regional Australian Institute
In	30/08/2022	Experience Nature Tourism Fund - deeds of non-disclosure	Chelsea Clark	SATC
In	30/08/2022	Big Aussie Barbie - Raising awareness and funding for Prostate Cancer	Tony Pasin MP	Member for Barker
In	30/08/2022	LGA Forum	Tracey Rains	Legatus
In	30/08/2022	Register Now: LGAWCS RTW Act (Scheme Sustainability) Amendments Webinar		LGA Worker's Compensation Scheme
In	31/08/2022	Invitation to comment - draft output - Coonawarra workshop (29 June) - CSIRO	Tira Foran	CSIRO
In	31/08/2022	Zone Emergency Management Symposium 2022		SE Emergency Management

6.0 FINANCE REPORT

BACKGROUND

This report is for the first two periods of the financial year 2022-2023.

It is too early to pass many comments, except for the following observations:

- 1) For the period of this report the Commonwealth Government had not yet completed an agreement to novate their grant with us to the SMLC. Consequently, you will see in the balance sheet we are holding onto funds for SMLC in our liabilities account and continue to net out income and expenditure. This means Projects will have a higher than budgeted expenditure which is wholly offset from increase equivalent revenue from liabilities. In the next report, these liabilities have been transferred to the SMLC.
- 2) The \$300k received from the ORSR for the next three years of the Sports Academy to support the Academy and to develop a strategy to create an integrated sporting ecosystem in the Limestone Coast. The grant has been placed in Project Liabilities; a component of this will be moved across into revenue this financial year once we complete the cash flow forecast for the project.
- 3) Wages are expected to be lower than budgeted for the first period as we continue to recruit for our various roles; we expect this is correct during the year as we are converting a part-time role into a full-time role and will soon recruit for a support role for the Sports Academy and StarClub.
- 4) Some project expenditure, especially for the Destination Development work, has some front-ended actual costs against a smooth budget position. This will correct as the project progresses.
- 5) The waste consultancy has been awarded at around 7% under budget, and the bulk of this expenditure will occur over the next four to five months.
- 6) Insurance costs require further analysis to ensure we are getting value for money and are not being inadvertently gouged. I suspect that Local Government Insurance is geared toward Councils and not small subsidiaries and we seem to be paying a significant and unwarranted premium when compared to products offered in the private insurance market.
- 7) We have historically invested our member's funds in short-term deposits with BankSA. Our members, however, invest their funds into the LGFA, and we are investigating the benefits of shifting our investment to them.

In the attached reports, you can see the following:

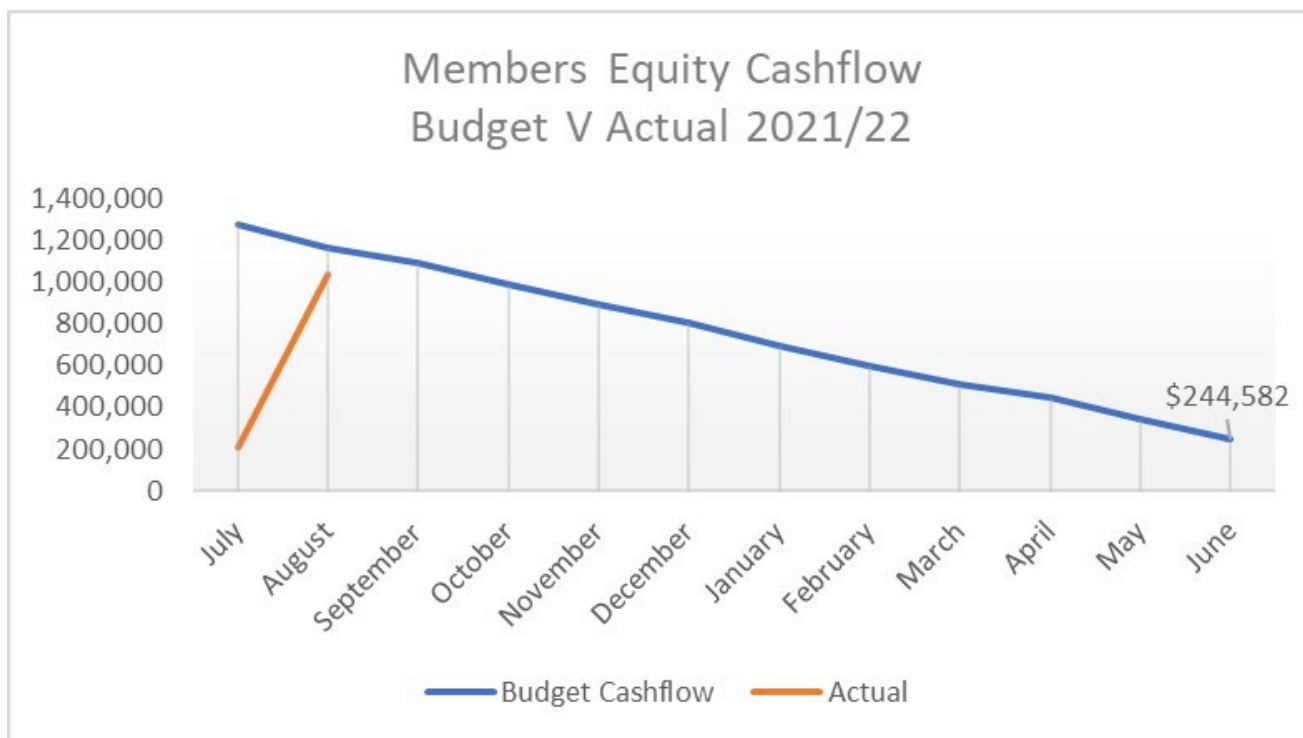
- 1) \$1.7m in total assets, noting that \$869k in debtors (invoiced but not received). Net equity was \$1.04m.
- 2) Note that retained earnings (opening equity) is \$373k which is \$48k higher than the forecast (closing cash) in 2021/22.
- 3) SML has \$55k in liabilities, and from the project P&L report (attachment 3), it shows a -\$10k leaving a net surplus of \$45k.

The outputs used in the attachments for this finance report are direct outputs from MYOB. This will improve the efficiency of report generation for the Board Finance Report.

The following reports are attached:

- 1) Balance Sheet 1/7/22 to 1/9/22
- 2) Surplus and Loss - Actual and Budget 1/7/22 – 1/9/22
- 3) Jobs Report of Income and Expenses 1/7/22 – 1/9/22 with the full-year budget.

The member's equity cash flow - forecast and actual is shown in Chart One.



As an overall report on projects and programs is included in this finance report, we have not included a budget report on the individual project and programs.

KEY ISSUES

This finance report is for the first two months of the financial year. At this stage, income and expenditure are tracking as expected, noting an underspend in wages which we expect to correct during the financial year.

RECOMMENDATION

The LCLGA Board:

1. Recieve and note the Report from the Executive Officer.

Moved:

Seconded:

LIMESTONE COAST LOCAL
GOVERNMENT ASSOC
Level 1
9 Bay Road
Mount Gambier SA 5290
0887237310

Balance sheet report

01 Sep 2022

	Total
Assets	
Cheque Account	446,130.10
Business Access Saver	150,071.51
Term Deposit 1 - 4960	76,103.75
Term Deposit 2 - 0560	33,893.88
Term Deposit 3 - 8860	143,724.99
Trade Debtors	869,668.00
Total Assets	1,719,592.23
Liabilities	
Trade Creditors	130,141.26
CREDIT CARDS	
Destination Development Manager - 3117	26.93
SMLC - 4064	640.67
Executive Officer - 4945	1,035.76
Starclub/LCRSA - 9808	150.66
Total CREDIT CARDS	1,854.02
2-2000 GST LIABILITIES	
GST Paid	(252.37)
Total GST LIABILITIES	(252.37)
PAYROLL LIABILITIES	
Leave Provisions	30,376.51
Long Service Leave	44,915.45
Total PAYROLL LIABILITIES	75,291.96
PROJECT LIABILITIES	
Regional Sport Academy	300,000.00
Substance Misuse LC	54,991.78
SA Coastal Councils Alliance	121,055.35
Total PROJECT LIABILITIES	476,047.13
Total Liabilities	683,082.00
Net Assets	1,036,510.23
Equity	
Retained Earnings	373,216.97
Current Year Earnings	663,293.26
Total Equity	1,036,510.23

Profit and loss report

Accrual mode

01 Jul 2022 - 01 Sep 2022

	Total			
	YTD Actual	YTD Budget	Variance \$	Variance %
INCOME				
City of Mount Gambier	\$236,678.00	\$229,886.00	\$6,792.00	3
District Council of Grant	\$108,865.00	\$102,073.00	\$6,792.00	7
Wattle Range Council	\$180,995.00	\$174,203.00	\$6,792.00	4
Naracoorte Lucindale Council	\$124,312.00	\$117,520.00	\$6,792.00	6
District Council of Robe	\$62,370.00	\$55,578.00	\$6,792.00	12
District Council of Tatiara	\$99,635.00	\$99,635.00	\$0.00	0
District Council of Kingston	\$59,957.00	\$53,165.00	\$6,792.00	13
SA Tourism Commission	\$0.00	\$23,580.00	(\$23,580.00)	-100
LGA SA	\$0.00	\$42,009.00	(\$42,009.00)	-100
Interest	\$35.82	\$1,251.00	(\$1,215.18)	-97
Grants (Liabilities)	(\$15,188.45)	\$0.00	(\$15,188.45)	-
Sundry Income	\$5,760.00	\$12,000.00	(\$6,240.00)	-52
Participant Contribution	(\$1,654.52)	\$0.00	(\$1,654.52)	-
SA Coastal Councils Alliance	\$53,820.00	\$0.00	\$53,820.00	-
Grants	\$28,000.00	\$42,000.00	(\$14,000.00)	-33
Total INCOME	\$943,584.85	\$952,900.00	(\$9,315.15)	-1.00%
Gross Profit	\$943,584.85	\$952,900.00	(\$9,315.15)	-1
EXPENSES				
Advertising & Marketing	(\$365.00)	\$300.00	(\$665.00)	-222
Audit & Accountants Fees	\$4,000.00	\$7,101.00	(\$3,101.00)	-44
Bank Fees	\$322.90	\$186.00	\$136.90	74
Computing & IT	\$2,293.62	\$5,100.00	(\$2,806.38)	-55
Consultancy	\$245.00	\$1,500.00	(\$1,255.00)	-84
Occupancy	\$5,206.05	\$7,500.00	(\$2,293.95)	-31
Governance	\$0.00	\$4,500.00	(\$4,500.00)	-100
nsurances	\$9,290.02	\$3,999.00	\$5,291.02	132
Meeting Expenses	\$1,949.09	\$0.00	\$1,949.09	-
Miscellaneous Expenses	\$1,258.60	\$1,500.00	(\$241.40)	-16
Postage	\$0.00	\$120.00	(\$120.00)	-100
Printing/Stationery	\$412.08	\$1,800.00	(\$1,387.92)	-77
Projects	\$118,195.09	\$83,814.00	\$34,381.09	41
Seminars	\$0.00	\$1,500.00	(\$1,500.00)	-100
Subscriptions	\$9,884.15	\$480.00	\$9,404.15	1959
Telephones	\$1,302.12	\$1,800.00	(\$497.88)	-28
Training	\$10,800.00	\$2,148.00	\$8,652.00	403
Travel/Accommodation/Meals	\$1,746.30	\$3,000.00	(\$1,253.70)	-42

	Total			
	Actual	Budget	Variance \$	Variance %
Vehicles - Fuel	\$2,576.24	\$5,040.00	(\$2,463.76)	-49
Vehicles - Leasing	\$8,411.50	\$10,164.00	(\$1,752.50)	-17
Vehicles - Repairs/Maintenance	\$0.00	\$300.00	(\$300.00)	-100
Programs & Policy	\$14,355.00	\$32,103.00	(\$17,748.00)	-55
Wages	\$81,008.71	\$128,988.00	(\$47,979.29)	-37
Wages - Superannuation	\$6,743.98	\$13,155.00	(\$6,411.02)	-49
Wages - Workcover	\$2,794.00	\$1,245.00	\$1,549.00	124
Wages - FBT	\$1,255.17	\$0.00	\$1,255.17	-
Wage - Accruals	(\$3,393.03)	\$0.00	(\$3,393.03)	-
Total EXPENSES	\$280,291.59	\$317,343.00	(\$37,051.41)	-11.70%
Operating Profit	\$663,293.26	\$635,557.00	\$27,736.26	4
Net Profit	\$663,293.26	\$635,557.00	\$27,736.26	4

LCLGA Project Report
LIMESTONE COAST LOCAL GOVERNMENT ASSOC
01 Jul 2022 - 01 Sep 2022

Project, Programs & Pass Throughs	Income YTD	Expense YTD	Budget Fully Year	Net Actual YTD
Destination Development	\$266,512	\$75,218	\$373,029	\$191,294
Star Club and Sports Academy	\$80,291	\$39,211	\$224,690	\$41,080
Roads	\$63,600	\$2,420	\$25,000	\$60,329
Waste		\$0	\$80,000	
Economic Growth		\$0	\$5,000	
Website		\$851	\$10,000	
Red Meat Cluster		\$0	\$1,200	
Heritage	\$76,849	\$15,790	\$76,849	\$61,059
RDALC	\$96,255	\$0	\$96,255	\$96,255
SA Coastal Councils Alliance	\$5,060	\$10,871	\$0	-\$5,811
SMLC	\$33,572	\$44,062	\$0	-\$10,491

7.1 END OF YEAR FINANCIAL REPORT AND FINANCIAL STATEMENTS

BACKGROUND

This report provides end-of-year financial statements as endorsed by our Auditors and the Risk and Audit Committee. The auditor advised the Risk and Audit Committee they intent to issue an unqualified audit opinion.

While the totals match in terms of the end-of-year financial statement the project expenditure has been presented in the financial statements excluding salary and oncosts. Attached is a summary of the expenditure for each project with salary and oncosts included.

Overall we have made a loss of \$98,467 which is favourable when compared to the forecast budget loss of \$124,561 and when compared to last year which was a loss of \$146,837.

However, the better than-budget position is largely due to the net impact from a delayed expenditure on the Waste Project, new expenditure approved by the Board for sponsorship, increased costs for heritage advisory services and liability provisions for known leave liabilities and TOIL (new).

The waste project was delayed	-\$76,800 (this will still be expended in the next financial year)
Sponsorship	+\$2,500
Heritage advisory services	+\$5,401
Leave provisions	+\$28,692

The net impact of these delays and new expenditure items is a \$40,407 reduction in 2021/22 expenditure.

Overall income is 2% lower than budgeted, which relates to lower interest (\$9k) and lower than the budgeted recovery of oncosts from the SMLC project (\$13k) due to our initial commitment on a lower rate of oncost cost recovery.

In terms of expenditure the impact of the decision to shift from an in-house accounting process to the use of an external bookkeeper and having a part-time office administrator can be seen in the reduced audit and accounting fees (-\$7.6k) and reduced salary expenditure (-\$30k). We have had increased costs for IT, this was partly to assist set up our systems to support our Admin Officer, we also attracted a \$13k grant to assist in the transition and equipment to support sight a impaired employee as an offset for these costs. There was \$5k of higher than expected costs to transition from a server to a cloud environment as previously reported.

Lower occupancy costs relate to payment phasing and also reflected not having expected rent increases flow through due to a shift in our lease model in anticipation of possibly shifting in the future.

Project costs (table 1) have tracked largely as expected noting we have used the remaining Rubble Funds and the LGASA Regional Capacity Building Grant on these projects. Rubble carry-over has been a significant issue for some regional LGA's but that will not be an issue for the LCLGA going forward.

Program costs are higher than budget and this is driven by the LCLGA and SACCA where the income and expenses are netted out but were not part of the budget

When reading the Draft Financial Accounts you may note the expenditure on Projects is reported differently to the costs in this report, that is due to the inclusion of staff expenses in this report and in

the LCLGA budget. One project variation that is not reported is the Executive Officer costs, who often spends time on LCLGA Projects, and Programs but does not allocate any costs to them.

Table 2 shows the “pass through” project expenditure and incomes, noting the under-recovery of Heritage Advisor Costs in 2022/23 which was due to the tender being completed during the financial year.

The result does show that the LCLGA is improving its financial position in line with the Financial Viability Plan, noting the increases in 2022/23 are nominally 5% lower than forecast as we strive to absorb the impact of escalating CPI as much as possible.

The closing member’s equity is \$373,217 against a budget forecast of \$325,919 which was also the assumed starting balance the 2022/23 business plan. This closing balance is shown in the full year cashflow chart below (Figure 1).

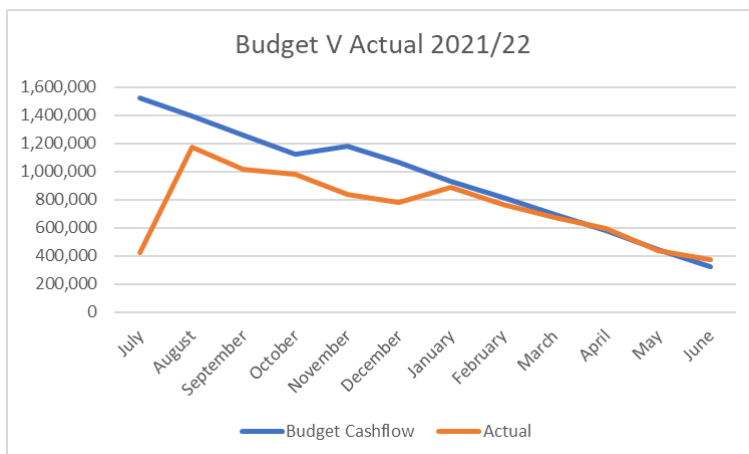
Table 1: Project and Program Actuals and Budget

	Income Actual	Expenditure Actual	Surplus/Loss Actual	Income Budget	Expenditure Budget	Surplus/Loss Budget	LGASA Regional Capacity Allocations
DESTINATION	\$325,526	\$330,701	-\$5,175	\$304,000	\$306,064	-\$2,064	\$3,137
STARCLUB AND LCRSA	\$227,488	\$247,088	-\$19,600	\$221,500	\$241,099	-\$19,599	\$24,632
LEADERSHIP (PART PROGRAM)	\$28,759	\$38,760	-\$10,001	\$40,000	\$50,093	-\$10,093	\$28,759
ROADS							
WASTE							
RED MEAT CLUSTER	\$63,600	\$62,207	\$1,393	\$63,600	\$148,954	-\$85,354	
REGIONAL GROWTH							
JOINT PLANNING BOARD							
SHARED SERVICES							

Table 2: Pass through project surplus / loss

	INCOME	EXPENDITURE	Surplus/Loss Actual
RDALC	\$93,000	\$92,673	\$327
SMLC	\$198,173	\$198,173	\$0
SACCA	\$90,935	\$90,935	\$0
HERITAGE	\$63,000	\$68,401	-\$5,401

Figure 1: 2021/22 Cashflow Actual v Budget



CLOSING COMMENTS

20.8% of our income and expenditure is from two pass-through projects, SACCA and SMLC, and whilst the impact is netted out the Program Expenditure Budget is a best guess on for these projects. Therefore while the surplus and loss are not impacted, individual line items for income and expenditure may vary significantly.

Overall the LCLGA is in a stronger position than forecast with \$48k higher members equity than forecast, the impact of delayed expenditure on the waste project will be to flatten out the recovery curve as expenses occur in the 22/23 financial year.

The results are in-line and slightly favourable to the financial viability pathway approved by the LCLGA Board.

Attached are the end of year financial statements, auditors report, letter of assurance from management to our auditor and draft minutes from the Risk and Audit Committee Meeting on the 28th of September.

RECOMMENDATION

That the Board note the end of year financial report and approve the end of year financial statements for signing by CEO's and circulation to our members.

Moved: Wattle Range Council

Seconded: District Council of Robe

Carried

Attachment One – Balance Sheet

Created: 7/08/2022 11:50 AM

LIMESTONE COAST LOCAL GOVERNMENT ASSOC

Balance Sheet

As of June 2022

Level 1
9 Bay Road
Mount Gambier SA 5290

ABN: 42 930 727 010
Email: admin@lclga.sa.gov.au

Assets		
Cheque Account		\$44,617.54
Business Access Saver		\$200,020.00
Term Deposit 1- 4960		\$226,103.75
Term Deposit 2 - 0560		\$33,893.88
Term Deposit 3 - 8860		\$143,724.99
Trade Debtors		\$46,259.39
Accrued Interest		\$72.81
Prepayments		\$19,815.00
Total Assets		\$714,507.36
Liabilities		
Trade Creditors		\$80,386.86
Accrued Expenses		\$3,393.03
CREDIT CARDS		
Destination Development Manager - 3117	\$1,528.58	
SMLC - 4064	\$825.03	
Executive Assistant - 5354	\$12.67	
Executive Officer - 4945	\$1,251.17	
Starclub/LCRSA - 9808	\$325.86	
Total CREDIT CARDS		\$3,943.31
PAYROLL LIABILITIES		
Leave Provisions	\$30,376.51	
Long Service Leave	\$62,332.00	
Total PAYROLL LIABILITIES		\$92,708.51
PROJECT LIABILITIES		
Substance Misuse LC	\$88,563.33	
SA Coastal Councils Alliance	\$72,295.35	
Total PROJECT LIABILITIES		\$160,858.68
Total Liabilities		\$341,290.39
Net Assets		\$373,216.97
Equity		
Retained Earnings		\$471,683.83
Current Year Earnings		-\$98,466.86
Total Equity		\$373,216.97

This report includes Year-End Adjustments.

Attachment Two – Profit and Loss

LIMESTONE COAST LOCAL GOVERNMENT ASSOC				
Level 1				
9 Bay Road				
Mount Gambier SA 5290				
Profit & Loss				
July 2021 To Jun 2022				
	Actual (YTD)	Budgetted (Full Year)	Difference	%
INCOME				
Members Contributions	\$807,383	\$792,102	\$15,281	2%
Grants	\$340,645	\$462,000	-\$121,355	-26%
Grant (from liabilities)	\$198,173	\$150,000	\$48,173	
Participant Contributions & Sponsorship	\$21,880		\$21,880	
Sundry Income	\$19,475		\$19,475	
Interest	\$773	\$10,000	-\$9,227	-92%
Total INCOME	\$1,388,329	\$1,414,102	-\$25,773	-2%
EXPENSES				
Advertising & Marketing	\$1,697	\$1,800	-\$103	-6%
Audit & Accountants Fees	\$28,343	\$36,000	-\$7,657	-21%
Bank Fees	\$517	\$720	-\$203	-28%
Computing & IT	\$33,611	\$15,000	\$18,611	124%
Consultancy	\$0	\$6,000	-\$6,000	-100%
Occupancy	\$20,824	\$30,000	-\$9,176	-31%
Governance	\$8,000	\$18,000	-\$10,000	-56%
Insurances	\$14,450	\$12,000	\$2,450	20%
Printing/Stationary/Meetings	\$10,549	\$9,600	\$949	10%
Miscellaneous Expenses	\$8,078	\$6,000	\$2,078	35%
Postage	\$21	\$480	-\$459	-96%
Projects	\$423,548	\$454,127	-\$30,579	-7%
Seminars	\$610	\$6,000	-\$5,390	-90%
Subscriptions	\$2,034	\$1,800	\$234	13%
Telephones	\$8,154	\$8,040	\$114	1%
Training	\$1,516	\$10,988	-\$9,472	-86%
Travel/Accommodation/Meals	\$10,574	\$6,000	\$4,574	76%
Vehicles	\$63,622	\$67,856	-\$4,234	-6%
Programs & Policy	\$182,923	\$115,000	\$67,923	
Wages	\$667,725	\$733,752	-\$66,027	-9%
Total EXPENSES	\$1,486,796	\$1,539,163	-\$52,367	-3%
Net Profit/(Loss)	-\$98,467	-\$124,561	\$26,594	-21%

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

.....
Tony Wright
EXECUTIVE OFFICER

.....
Mayor Erika Vickery
President

Date:

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
Local Government Council Contributions	2	807,383	647,288
Other Contributions	2	42,783	73,091
Other Income	2	42,127	164,937
Project Income	2	496,035	496,762
Unbudgeted Project Income	2	-	12,864
Total Income		1,388,328	1,394,944
EXPENSES			
Operating Expenses	3	212,600	175,496
Employee Costs	3	667,725	619,225
Project Expenditure	3	606,471	734,196
Unbudgeted Project Expenditure	3	-	12,864
Total Expenses		1,486,795	1,541,781
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		(98,467)	(146,837)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(98,467)	(146,837)

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2022

	Notes	2022 \$	2021 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	648,360	771,577
Trade and Other Receivables	4	66,147	81,556
Total Assets		714,507	853,133
LIABILITIES			
Current Liabilities			
Trade & other payables	5	87,723	53,935
Provisions	5	89,972	60,313
Other Liabilities	5	160,859	253,467
Total Current Liabilities		338,553	367,715
Non-current Liabilities			
Provisions	5	2,737	13,734
Total Non-current Liabilities		2,737	13,734
Total Liabilities		341,290	381,449
NET ASSETS		373,217	471,684
EQUITY			
Accumulated Surplus		373,217	471,684
TOTAL EQUITY		373,217	471,684

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2022

		Accumulated Surplus	TOTAL EQUITY
2022	Notes	\$	\$
Balance at end of previous reporting period		471,684	471,684
Net Surplus / (Deficit) for Year		(98,467)	(98,467)
Other Comprehensive Income		-	-
Balance at end of period		373,217	373,217
2021			
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
Balance at end of period		471,684	471,684

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2022

		2022	2021
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		774,281	647,288
Other Receipts		645,966	733,954
Payments		<u>(1,543,464)</u>	<u>(1,548,308)</u>
Net Cash provided by (or used in) Operating Activities	6	(123,217)	(167,066)
 CASH FLOWS FROM INVESTING ACTIVITIES			
Net Cash provided by (or used in) Investing Activities		<u>-</u>	<u>-</u>
 CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		<u>-</u>	<u>-</u>
 Net Increase (Decrease) in cash held		<u>(123,217)</u>	<u>(167,066)</u>
 Cash & cash equivalents at beginning of period		<u>771,577</u>	<u>938,643</u>
Cash & cash equivalents at end of period	4	<u>648,360</u>	<u>771,577</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Associations direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Associations option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.56% (2021 0.36%)
Weighted average settlement period	1 year (2021, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		221,489	181,118
District Council of Grant		96,987	80,329
Wattle Range Council		168,021	134,499
Naracoorte Lucindale Council		122,501	91,565
District Council of Robe		53,157	43,468
Tatiara District Council		94,668	75,874
Kingston District Council		50,560	40,435
Total		<u>807,383</u>	<u>647,288</u>
(The above includes income for "pass-through" expenditure for RDALC, SACCA and the provision of heritage services.)			
Other Contributions			
LGA SA		42,783	42,591
Total		<u>42,783</u>	<u>42,591</u>
Other Income			
Interest		773	3,648
Sponsorship		2,317	64,364
Participant Contribution		19,563	67,127
Other		19,474	29,799
Total		<u>42,127</u>	<u>164,937</u>
Project Income			
Tourism (Includes SA Tourism Commission payments)		80,927	104,197
Leadership Program		-	38,275
Sports Academy & Star Club (Office of Sport and Rec payments)		126,000	126,000
SACCA		90,935	104,805
SMLC		198,173	153,986
Total		<u>496,035</u>	<u>496,762</u>
Unbudgeted Project Income			
Unbudgeted Project Income		-	12,864
Total		<u>-</u>	<u>12,864</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 3: Expenditure			
Operating Expenses			
Audit Fees		3,543	3,300
Accounting Fees		24,800	12,500
Computing and IT		33,611	18,302
Rent		20,824	20,824
Insurance		14,450	11,529
Vehicles		63,622	53,750
Chairperson Allowance		8,000	13,591
Travel, Accomodation and Meals		10,574	10,783
Other		33,176	30,917
Total		212,600	175,496
Employee Costs			
Salaries and Wages		573,301	562,507
Workcover		5,346	7,720
Superannuation		55,106	52,821
Leave Provision Movement		28,692	(17,377)
FBT		5,279	13,554
Total		667,725	619,225
(2022 Leave Provision Movement is substantially greater as a result of the recording of Time-Off-In-Leiu and a substantial increase in the present value calculation of LSL as a result 3 employee hitting pro-rata 7 years of service.)			
Project Expenditure			
Tourism		141,951	140,342
Leadership Program		25,722	128,802
Sports Academy & Star Club		95,355	133,375
SACCA		85,235	98,936
SMLC		73,983	44,775
Other		184,225	187,968
Total		606,471	734,196
Unbudgeted Project Expense			
Unbudgeted Project Expense		-	12,864
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 4: Assets			
Cash and Cash Equivalents			
Cash at Bank		244,638	318,564
Term Deposits		403,723	453,013
Total		<u>648,360</u>	<u>771,577</u>
Trade and Other Receivables			
Trade Debtors		46,259	78,193
Prepaid Wages		-	3,305
Prepayments		19,815	-
Accrued Interest		73	58
Total		<u>66,147</u>	<u>81,556</u>
NOTE 5: Liabilities			
Trade and Other Payables			
Goods and Services		80,387	49,867
Accrued Expenses		3,393	2,747
Other		3,943	1,321
Total		<u>87,723</u>	<u>53,935</u>
Provisions - Current			
Employee Entitlements including On-Costs		89,972	60,313
Total		<u>89,972</u>	<u>60,313</u>
Provisions - Non-Current			
Employee Entitlements including On-Costs		2,737	13,734
Total		<u>2,737</u>	<u>13,734</u>
Other Liabilities			
LC Regional Sport Academy		-	70,000
Substance Misuse LC		88,563	114,737
SA Coastal Councils Alliance		72,295	68,730
Total		<u>160,859</u>	<u>253,467</u>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 6: Reconciliation of Cash Flow Statement			

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets	4	648,360	771,577
Balances per Cash Flow Statement		648,360	771,577

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		(98,467)	(146,837)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		15,357	(7,483)
		(83,111)	(154,320)
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		18,713	(17,006)
Net increase (decrease) in trade & other payables		33,788	(4,513)
Net increase (decrease) in other liabilities		(92,608)	8,773
Net Cash provided by (or used in) operations		(123,217)	(167,066)

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	11,057	12,253
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.05% and 0.10% (2021: 0.05% and 1.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	648,360	-	-	648,360	648,360
Receivables	46,332	-	-	46,332	46,332
Total	694,692	-	-	694,692	694,692
Financial Liabilities					
Payables	67,908	-	-	67,908	67,908
Total	67,908	-	-	67,908	67,908

2021	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	771,577	-	-	771,577	771,577
Receivables	78,251	-	-	78,251	78,251
Total	849,828	-	-	849,828	849,828
Financial Liabilities					
Payables	50,630	-	-	50,630	50,630
Total	50,630	-	-	50,630	50,630

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.07%	403,723	0.1%	453,013
		<u>403,723</u>		<u>453,013</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 8: Uniform Presentation of Financial Statements

	2022	2021
	Notes	
	\$	\$
Operating Revenues	1,388,328	1,394,944
Operating Expenses	<u>(1,486,795)</u>	<u>(1,541,781)</u>
Operating Surplus/(Deficit) before Capital Amounts	(98,467)	(146,837)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>-</u>
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	<u>-</u>	<u>-</u>
	-	-
Net Lending / (Borrowing) for Financial Year	<u>(98,467)</u>	<u>(146,837)</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2022, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2022, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2022.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2022	2021
	\$	\$
Short Term employee benefits inc allowances	183,256	170,656
Post Employment Benefits	15,345	14,921

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2022	2021
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at the end of the financial year
	2022	2022
	\$	\$
City of Mount Gambier	228,489	-
District Council of Grant	96,987	-
Wattle Range Council	168,021	-
Naracoorte Lucindale Council	114,011	-
District Council of Robe	29,856	23,301
Tatiara District Council	94,668	6,792
Kingston District Council	52,258	-
TOTAL	784,290	30,093

Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2022, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

.....
President
LC Local Government Association

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Chief Executive Officer
District Council of Grant

.....
Chief Executive Officer
City of Mount Gambier

.....
Chief Executive Officer
Kingston District Council

.....
Chief Executive Officer
Naracoorte Lucindale Council

.....
Chief Executive Officer
District Council of Robe

.....
Chief Executive Officer
Tatiara District Council

.....
Chief Executive Officer
Wattle Range Council

Date:



Audit Completion Report

Limestone Coast Local Government Association

Year Ended 30 June 2022

LCLGA Board Meeting Nov 2022

Attachment Three - 2021/22 Audit Completion Report

DeanNewbery

Page 48

Executive Summary

2 September 2022

Mayor Erika Vickery OAM
Chair
Audit Committee
Limestone Coast Local Government Association

Dear Mayor Vickery

This report has been prepared for the Audit Committee of the Limestone Coast Local Government Association (the Authority) in relation to the 30 June 2022 external audit.

The purpose of this report is to provide members of the Audit Committee and those charged with governance of the Authority a summary of the significant matters that have arisen from our audit which we believe covers material matters dealt within our work completed.

We are pleased to advise that subject to finalisation of the outstanding matters outlined within this report, our audit opinion for financial year ended 30 June 2022 is expected to be issued as an unmodified audit report.

I would like to take this opportunity to thank the Administration for the assistance provided throughout the year.

If there is any need for further clarification on matters raised in this report, please feel free to contact me on 8267 4777 or jimkeogh@deannewbery.com.au.

Your sincerely
DEAN NEWBERY

A handwritten signature in black ink, appearing to read 'JKL', is positioned above the printed name and title of the signatory.

Jim Keogh
Partner

Executive Summary

Scope

The audit procedures have been designed and carried out by the audit team in accordance with Australian Auditing Standards and per the audit scope prescribed under the Local Government Act 1999 and applicable Regulations for the financial year ended 30 June 2022.

Independence

In accordance with our professional ethical requirements, we confirm that, for the audit of the Authority for the financial year ended 30 June 2022, all members of our audit team have maintained their independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board and in accordance with Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

Audit Status

All requested audit adjustments have been processed and disclosures have been made within the financial report based on audit testing completed.

All requested information has been provided by the Administration during the course of the audit.

Subject to the finalisation of the matters outlined in this report, our audit opinion for the financial year ended 30 June 2022 will be signed without reference to any qualification.

Outstanding Matters

All requested audit adjustments have been processed and disclosures within the financial report appropriately modified based on audit testing completed.

Subject to the following work being satisfactorily completed, we expect an unmodified audit opinion to be issued for the financial year:

- Undertake a review of subsequent events since 30 June
- Complete a review of the draft Financial Statements and obtain certified financial statements as required
- Receipt of the signed Management Representation Letter

Fraud & Litigation

As part of our audit we have discussed with the Administration's management staff;

- The safeguards in place in relation to the prevention and detection of fraud
- The existence of any fraud
- The existence of any litigation and claims.

We have not become aware of any matter which should be brought to the Audit Committee's attention

Summary of Misstatements

There remain no misstatements that have not been adjusted by the Administration that have been identified during the course of our audit or that in our assessment, require to be reported to Authority's Audit Committee.

Any misstatements, either individually or in aggregate, that are considered to be immaterial, have not been reported and regarded as being minor in the context of the financial report as a whole.

All requested audit adjustment have been processed and disclosures within the financial report have been appropriately modified based on audit testing completed.

Subject to all matters being appropriately completed as outlined in this report, we anticipate to be issuing an unqualified audit opinion on the financial statements (Section 129(1)(a) audit opinion).

Materiality

An item is considered material to the financial statements if, through its omission or non-disclosure, the financial statements would no longer show a true and fair view to the users of the financial statements. Materiality is set at the outset of planning to ensure that an appropriate level of audit work is planned. It is then used throughout the audit process in order to assess the impact of any item on the financial statements.

Any identified errors or differences are investigated and are recorded on a schedule of potential misstatements. These are assessed individually and in aggregate, discussed with the Administration and Audit Committee to further clarify the proposed treatment and/or disclosure of the matter.

Should the matter remain unadjusted and signed off by the Authority's Administration in their letter of representation to us, confirming that in the Audit Committee's view also that the matter(s) are immaterial to the financial statements, an item of low value may still be judged material by its nature.

An item of higher value may also be judged not material if it does not distort the accuracy and/or fairness of the financial statements.

Key Audit Matters Considered

As part of our audit planning process we identified key audit and accounting matters that were considered and tested during the course of the audit which represented areas of identified risk where material misstatements could occur.

As a result of the work we have recently completed, we have provided further detail below of the key audit matters and the outcomes from our testing completed.

Key Audit Matter Description	Audit Work Undertaken	Outcomes of Testing Completed
Management override of internal controls	<ul style="list-style-type: none">• Review and observation of controls in operation to assess whether controls are operating effectively as intended throughout the period.• Perform analytical reviews and recalculation of transactions.	As there are strict budget controls, transparent reporting to the Board on a monthly basis and strong internal controls around key processes, there were no issues noted.
Revenue recognition	<ul style="list-style-type: none">• Review of amounts recorded through to the fees and charges register.	All grants received during the financial year were correctly recorded as per AASB 1058 Income of Not-for-Profit Entities.
Expenditure on employee costs, materials, contracts and other expenses	<ul style="list-style-type: none">• Detailed sample transaction testing.• Perform analytical reviews and recalculation of transactions.	Testing of the expenditure relating to Note 3 in the financial statements didn't identify any issues.

Draft Audit Report

INDEPENDENT AUDITOR'S REPORT

To the members of the Limestone Coast Local Government Association Report on the Audit of the Financial Report

Opinion

We have audited the financial report of the Limestone Coast Local Government Association (the Authority), which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss and other comprehensive income, the statement of changes in equity for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the certification of the financial statements.

In our opinion, the accompanying financial report of the Authority is in accordance with the requirements of the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations), including;

- (i) giving a true and fair view of the Authority's financial position as at 30 June 2022 and of its performance for the year then ended; and
- (ii) that the financial records kept by the Authority are such as to enable financial statements to be prepared in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the need of the directors. Management's responsibility also includes such internal control as Management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Draft Audit Report (Cont.)

Auditor’s Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of the management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY

Jim Keogh
Partner

Signed on the day of 2022,
at 214 Melbourne Street, North Adelaide

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CONFIDENTIAL

08/10/2022

Jim Keogh
Partner
Dean Newbery
PO Box 755
NORTH ADELAIDE SA 5006

Dear Jim

Management Representations: External Audit, Financial Year Ended 30 June 2022

This Management Representation letter is provided in connection with your audit examination of the General Purpose Financial Report (**2022 Financial Report**) of **The Limestone Coast Local Government Association ('the Authority')** for the financial year ended 30 June 2022.

We hereby confirm, at your formal request, that to the best of our knowledge and belief, the following representations relating to the 2022 Financial Report are correct.

In making these representations, we understand that they are provided to you in connection with your external audit of the Authority for the year ended 30 June 2022 as prescribed by the Local Government Act 1999, for the express purpose of your expressing an opinion as to whether the 2022 Financial Report is, in all material respects, presented fairly in accordance with all applicable standards and requirements, including statutory. In making these representations, we have read and understood the standard unqualified Audit Opinion that would be normally expressed to the Authority by you as is required under Section 129(3) of the Local Government Act 1999 for the financial year ended 30 June 2022. We therefore understand, without exception, the potential ramifications of making any representations to you that are not correct, to the best of our knowledge and belief as of the date of this letter.

We understand and acknowledge that it is the Authority management's responsibility for the fair presentation of the 2022 Financial Report and that management, as appropriate, have approved the Financial Report. Accordingly, management of the Authority are of the opinion that the 2022 Financial Report is free of material misstatements, including omissions.



1. Compliance with all Applicable Standards, including Statutory

The Financial Report of the Authority has been prepared so as to present a true and fair view of the state of affairs of the Authority as at 30 June 2022 and of the results of operations of the Authority for the financial year ended on that date, including for all post balance date matters, as applicable.

The accounting and financial management policies, practices and records of the Authority were at all times maintained in accordance with the requirements of the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and that the Financial Report was prepared in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011, Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board together with all other mandatory professional reporting requirements in Australia.

ASSETS

Cash and Cash Equivalents

- (1) Cash on hand at balance date was represented by cash floats reconciled and on hand as at 30 June 2022.
- (2) Cash at bank at balance date represented the reconciled operating account(s) of the Authority.
- (3) Short term deposits represented amounts held with the Bank of South Australia by the Authority.

Rates and Other Receivables

- (1) Current rate receivables at balance date represented all outstanding amounts owed by rate payers.
- (2) Current other receivables at balance date represented all outstanding amounts owed by debtors other than rate payers.
- (3) Debts due at balance date that are known to be uncollectible have since been written-off and adequate provision has been made for impairment to cover allowances, discounts and losses that may be sustained by Authority in the collection of the debts (\$0).

Inventories

- (1) All inventories were the property of the Authority and have either been paid for or the liability has been brought to account.
- (2) All inventories have been physically counted and valued in accordance with the applicable Australian Accounting Standard.

Other Current Assets

- (1) Prepayments at balance date represented payments for goods and services to be received in the 30 June 2022 financial year.
- (2) There are no non-current assets held for sale.

Financial Assets – Loans to Community Groups

- (1) There are no grounds to provide for any impairment loss for loans to community groups or other organisations.

Investments Accounted using the Equity Method

- (1) Authority has complied with all applicable Australian Accounting Standards with regard to Authority's equity in subsidiaries, regional subsidiaries and other interests, as applicable.

Infrastructure, Property, Plant & Equipment and Depreciation

- (1) Infrastructure, property, plant and equipment at the 2022 balance date was represented by the following fair values, cost, accumulated depreciation and carrying amounts for each class of asset, in accordance with all prescribed requirements and standards, as follows: **Nil**
- (2) The additions during the 2022 financial year to Infrastructure, property, plant and equipment general ledger control accounts and asset registers represents the cost of additions and or improvements to existing facilities or replacements thereof. All units of property which have been replaced, sold, dismantled or otherwise disposed of, or which are permanently unusable, have been removed from general ledger and applicable asset register. Adequate provision, determined in a manner consistent with that of the preceding financial year, has been made to write-off depreciable assets over their useful economic working lives.
No circumstances have arisen which render adherence to the existing basis of depreciation misleading or inappropriate and that depreciation expense for the financial year ended 30 June 2022 is reliable. **Nil**.
- (3) All additions to depreciable assets represent actual additions or improvements of a capital nature, based on capitalisation thresholds consistently applied for the 2022 financial year and unchanged from the 2021 financial year. **Nil**.
- (4) Where the recorded carrying amount of any depreciable assets exceeds its recoverable amount as at 30 June 2022, that asset's recorded carrying amount has been written down to its recoverable amount.
- (5) Contractual commitments for capital expenditure(s) included in the Financial Report payable not later than one year are as described in the notes accompanying the Financial Report.

- (6) There are no deficiencies or encumbrances attaching to the title of the assets of the Authority at 30 June 2022 other than those reflected in the financial report and those are not greater than the value of the asset.
- (7) No Operating or Finance Lease commitments exist that have not been disclosed in the Financial Report. All Operating Lease expenses have been fully disclosed in the notes to the 2022 Statement of Comprehensive Income. Finance Leasing commitments have been fully disclosed in the notes to the 2022 Balance Sheet.
- (8) The asset revaluations of infrastructure assets undertaken during the 2022 financial year by Authority staff were based on the principle of written down replacement value. Accordingly, total replacement value, total economic working life, residual economic working life were reliably established for each asset and the financial records of Authority were restated in accordance with all applicable Australian Accounting Standards, and the Financial Report reflects all such accounting entries.
- (9) Valuations of all infrastructure assets have been formally accepted by the Authority and reflected in the 2022 Financial Report.
- (10) The asset revaluations of all land and buildings owned by Authority were undertaken by independent valuers **(not applicable as we don't own land or buildings)** as at **(not applicable)**. Valuations have been formally accepted by Authority and recognised in the 2022 Financial Report.**(not applicable)**.
- (11) The resultant increment to the asset revaluation reserve during the year represents the difference between the prior written down value of the assets being valued and the valuations as at **(not applicable as we don't operate an asset revaluation reserve)**.
- (12) Depreciation expense reported in the 2022 Statement of Comprehensive Income is reliable, being based on reliable 'whole of life' asset management information for each class of depreciable non-current asset **(not applicable as we don't own assets which are depreciated)**.

LIABILITIES – Current and Non-Current

- (1) All liabilities which have arisen or which will arise out of the activities of the Authority to the end of the 2022 financial year have been included in the 2022 Financial Report.
- (2) All outstanding trade payables at balance date have been taken up as at the 2022 balance date.
- (3) All applicable accrued wages and salaries and accrued employee entitlements at the 2022 balance date have been taken up.
- (4) All accrued interest at the 2022 balance date have been taken up.

- (5) All revenue received in advance as at the 2022 balance date have been taken up.
- (6) Provisions for employee benefits, inclusive of on-costs, all discounted as at the 2022 balance date representing long service leave benefits calculated for all valid employees (as at balance date) have been taken up.
- (7) Accrued employee benefits represent annual leave accrued for all valid employees as at the 2022 balance date.
- (8) Borrowings as at the 2022 balance date represented amounts owed to the Local Government Finance Authority and other institutions **(not applicable as the LCLGA has no loans)**. Loans with the LGFA have varying maturity dates and interest rates with details fully provided in the notes to the 2022 Financial Report. Please note we have no loans.
- (9) There were no contingent liabilities including for:
 - a) guarantees;
 - b) bills and accounts receivable discounted, assigned or sold and which are subject to recourse;
 - c) endorsements;
 - d) pending law suits, unsatisfied judgements or claims;
 - e) repurchase agreements; or
 - f) contractual disputes between the Authority and any contractor / service provider that may result in an increased liability as at 30 June 2022; which are not fully disclosed in the notes to the 2022 Financial Report.

EQUITY

- (1) There have been no adjustments to the Accumulated Surplus other than those allowable under the Australian Accounting Standards.
- (2) There have been no adjustments to the Asset Revaluation Reserve other those allowable under the Australian Accounting standards and the balance of the reserve has been reconciled to each class of asset.
- (3) All reserve funds required by legislation to be maintained have been at all times maintained in the accounting records of the Authority.
- (4) All transfers to and from reserve funds (including the Accumulated Surplus) have been prior authorised by Authority.
- (5) Other than for the Asset Revaluation Reserve, all other reserve accounts are those applied for 2022 Authority budget purposes and have the same balances as at 30 June 2022.

- (6) An ageing of the balances held in Authority's 'Committed Expenditures/Carry Forward Projects reserve (or equivalent(s) is included as an attachment to this letter, inclusive of all debit and credit balances, as applicable.
- (7) Where Authority maintains a 'Contingency Reserve' (or equivalent), please outline the reasons for the same, in particular for any known matter(s) that should be disclosed elsewhere in the 2022 Financial Report.
- (8) Please advise us of any reserve funds that are 'cash backed' and the reasons for such method of accounting (including where it is a prescribed requirement).

2021 STATEMENT OF COMPREHENSIVE INCOME

- (1) Please find attached a summary of all variations greater than 10% for all income and expense amounts (variances less than \$5,000 have been deemed immaterial and not included) disclosed in the 2022 Statement of Comprehensive Income, compared to 2021.
- (2) Please find enclosed a summary of all 2022 amounts that have been re-classified in the 2022 Statement of Comprehensive Income, including the reasons for the reclassification.
- (3) All depreciable physical resources received free of charge have been included in the appropriate asset register and depreciated from the date when Authority assumed control (of the asset).
- (4) Depreciation expense for 2022 is in accordance with Authority's asset registers and has been determined on the same basis as for 2021.
- (5) Salaries and Wages expense disclosed in the 2022 Statement of Comprehensive Income reconciles to the last budgeted salaries and wage amount approved by Authority for 2022 annual budget funding purposes.
- (6) Capital grants have been correctly separated from operating grants, in accordance with the requirements of the Model Financial Statements.

KEY FINANCIAL INDICATORS

Please provide here a brief summary interpretation of the Authority's reported prescribed financial indicators, including what Authority has determined to be an acceptable benchmark to be maintained.

- Operating surplus ratio: -10.5%
- Net financial liabilities ratio: 0% (as we have debt)
- Asset renewal ratio: 0%

These ratio's are not particularly useful for the LCLGA as our financial model is based on not owning assets (other than cash) and having no debt. We receive money before we expend it and are very flexible to ramp up and down our operations as needed.

Since 2015 the LCLGA has been drawing down its accumulated members equity, hence the operating surplus ratio of -10.5%. towards a Board adopted benchmark position of retaining sufficient members equity to wind up the association without our members incurring a liability. We call this position minimum cash holdings. This is currently fixed at \$175,000 and our closing members equity on the 30th June 2022 was \$373,217.

A financial plan has been approved in the 2021/22 Business Plan for a soft landing to return the LCLGA to a neutral position over three years sustaining our residual members equity above the liability benchmark.

CHIEF EXECUTIVE OFFICER'S REPORT

Please summarise here any exceptions to the standard Chief Executive Officer's Report that may be or will be expressed in the 2022 report to be included in the 2022 Financial Report.


OTHER REQUIRED REPRESENTATIONS

- (1) No events have occurred (or are known to occur) subsequent to the 30 June 2022 that would require any consideration for adjustment to or additional disclosure in the 2022 Financial Report.
- (2) The Authority does not have any plans or intentions that may materially affect the carrying value or classification of all assets and liabilities as at 30 June 2022.
- (3) The Authority has complied with all aspects of contractual arrangements and agreements that would have a material effect on the 2022 Financial Report in the event of non-compliance.
- (4) There were no material commitments for construction or acquisition of property, plant and equipment or to acquire other non-current assets, other than those disclosed in the 2022 Financial Report.
- (5) There are no violations or possible violations of laws, compulsory standards or regulations whose effects should be considered for disclosure in the 2022 Financial Report or as a basis for recording as an expense or otherwise.
- (6) The methods, the data, and the significant assumptions used in making accounting estimates, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.
- (7) The Authority has full title to all assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.

- (8) All details concerning related party transactions and related amounts receivable or payable (including sales, purchases, loans and guarantees) have been correctly recorded in the accounting records. All related parties have been identified and disclosed to you during your audit.
- (9) The Authority reviews, at least on a quarterly basis, the adequacy of insurance cover on all assets and insurable risks. This review has been consistently performed, and where it is considered appropriate, assets and insurable risks of the Authority are at all times adequately covered by appropriate insurance.
- (10) The minutes of all meetings of Authority and its Committees were made available to you and are complete and authentic records of all such meetings held during the 2022 financial year and to the date of this letter. All other statutory records were properly kept at all times during the year and have been made available to you for audit purposes.
- (11) All audit correspondence has been formally and promptly responded.
- (12) All audit correspondence has been referred to Authority and Authority's Audit Committee.
- (13) Salaries and wages records together with records for the Goods and Service Tax were at all times fully maintained in accordance with the requirements of the Australian Taxation Office, as applicable.
- (14) All documentation relating to the capture of Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) including all authorised forms provided by the deemed Key Management Personnel, evidence of review of total related party transactions processed during the financial year by the Authority e.g. Transaction reports of payments made by Authority to related parties and any working papers of calculation methodologies for the disclosures in the 30 June 2022 financial statements have been made available to the auditors.
- (15) All deemed material transactions relating to Related Party Disclosures and Transactions (AASB 124 Related Party Disclosures) have been included and adequately disclosed in the 30 June 2022 financial statements.
- (16) Authority has formally in place and has at all times maintained an appropriate standard of accounting, internal control structure and framework, segregation of duties and risk management structure and framework across the entire organisation, including appropriate controls and mechanisms specifically designed to prevent and detect fraud and error. Further, we advise that there have not been any instances of fraud or error during the financial year ended 30 June 2022 or to the date of this letter. In addition, there are no matters that should be brought to your attention for the purposes of your making an assessment as to Sections 129(5) and 129(6) of the Local Government Act 1999.

- (17) The 2021 Financial Report has been adjusted for all agreed audit adjustments for the year ended 30 June 2022 **(a list of all requested audit adjustments not made by us is attached, including our explanations for not doing so).**
- (18) Attached is a summary of all changes in accounting practices and accounting policies made for the financial year ended 30 June 2022 compared to the financial year ended 30 June 2021. Included in the attached summary is an explanation for the change, including for the monetary effect in the 2022 Financial Report, when compared to the 2021 Financial Report.
- (19) Authority's Audit Committee has addressed all of its prescribed responsibilities and no member of the Committee has undertaken other professional services for the Authority.
- (20) In our opinion, there are no grounds to believe that the Authority will not be able to pay its debts as and when they fall due, that assets will be at all time maintained to the service standards currently determined by Authority and accordingly, the Authority is long term financially sustainable.

Yours sincerely



Executive Officer

DRAFT MINUTES

28th of September 2022,
9:00AM to 10:00 AM
LCLGA Office and Zoom

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION RISK AND AUDIT COMMITTEE MEETING

1. Present

Erika Vickery	Committee Chair and LCLGA President
Paul Duka	Director Corporate Services Wattle Range Council
Richard Sage	Mayor DC Grant & Board Member
Tony Wright	Executive Officer LCLGA

2. Apologies

James Holyman	Chief Executive Officer DC Robe
---------------	---------------------------------

3. Minutes of Previous Meeting

It was recommended that the minutes of the Risk and Audit Committee meeting held on the 6th of June 2022 be accepted as a true and correct record of that meeting.

Carried by consensus.

4. Action Items

It was noted that the Risk Review was being rescheduled and that the sourcing of an independent committee member had not progressed due to current constraints on LCLGA resources.

5. 2021/22 Audit and End of Financial Year Results

Whitney Sandow, Senior Auditor from Dean Newbery and Partners, attended the meeting via zoom and discussed the audit and its findings. The key point was the LCLGA was well organised and responsive to requests from the Audit Team, and the testing process didn't reveal any process weaknesses in terms of the way we manage our transactions and approvals.

Recommendation

The Risk and Audit Committee endorse the end-of-financial-year financial statements to the Board for approval.

Carried by consensus.

6. Finance Report to September 2022

The committee noted the report to the first of September 2022. The committee commented that they liked the slight change in report format, which is output directly from MYOB. The consolidation of the project and program P&L reporting was also noted in a consolidated table rather than distributed across multiple project reports.

The committee commented that the inclusion of internal accounting codes should be removed from the final report as it makes it harder to read.

Recommendation

The Risk and Audit Committee approves the provision of the financial report to the board at the October Board meeting with some minor formatting changes.

Carried by consensus.

The meeting closed at 10:00 am

7.2 ANNUAL REPORT

BACKGROUND

Under the Local Government Act 1999 and the LCLGA Charter, the LCLGA Annual Report (Report) has been prepared from 1st July 2021 to 30th June 2022.

Once adopted, the Report will be issued to Councils and be available for download from the Corporate Documents section of our website www.lclga.sa.gov.au.

The Report summarises the activities of the Associations for the financial year and the value we have delivered to our members.

Audited financial statements, as approved will be inserted, into the Annual Report once signed.

The 2021-202 Annual Report is provided for LCLGA Board consideration and endorsement.

KEY ISSUES

Upon LCLGA Board endorsement, the Report will be provided to LCLGA Constituent Councils for inclusion in Council Annual Reports.

RECOMMENDATION

It is recommended that the LCLGA Board;

1. Approve the 2021-22 Annual Report for provision to each Constituent Council on or before the 31st of October 2022 as per the Local Government (Financial Management) Regulations 2011.

Moved: Kingston District Council

Seconded: Wattle Range Council

Carried

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT 2021-22

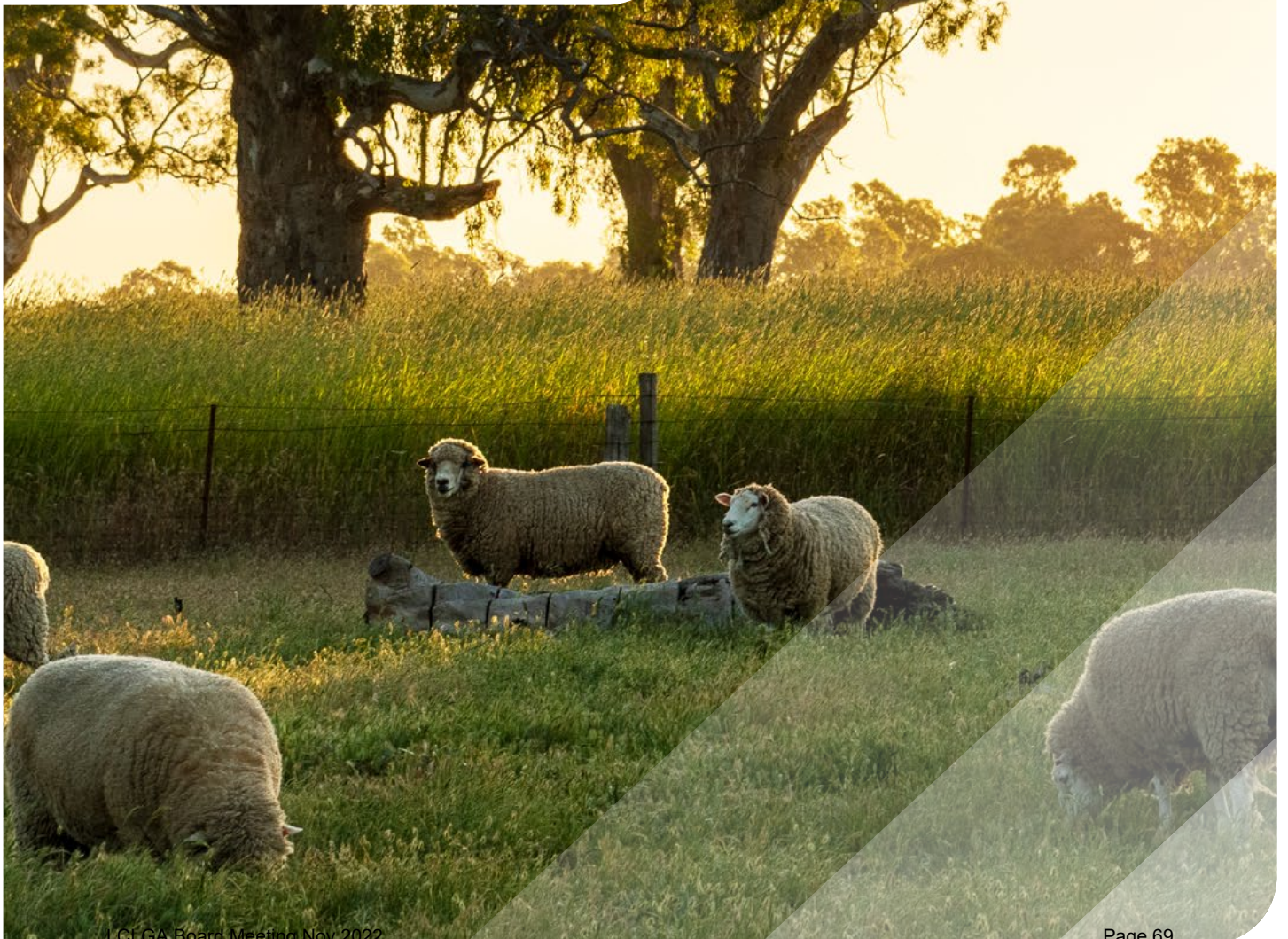


Welcome

“It has been a privilege to be the president of the LCLGA and to work with the Mayors and CEOs of the Limestone Coast Councils.

2021/22 was a challenging year for our limestone coast community as we successfully managed the impacts of the pandemic and variants, cross-border travel restrictions with Victoria, geopolitical tensions that continue to impact supply chains and our markets, State and Federal elections, housing shortages, difficulties in recruiting staff, and the devastating impact of fire and coastal erosion.”

Mayor Erika Vickery (OAM)
President LCLGA



Local government is the level of government that is closest to our community, and we have worked collaboratively across the seven councils in the Limestone Coast for the benefit of our region. Indeed our purpose or “Why” is to “collectively build stronger communities”. The Limestone Coast Local Government Association (LCLGA) is the collaboration vehicle Councils use to collaborate and pursue regional outcomes. The Limestone Coast Councils have collaborated through the LCLGA for over 136 years showing that collaboration is a highly and sustainably held value.

We have continued to implement the directions of our five-year strategic plan. In particular, we continued to focus our efforts on being narrow and deep rather than shallow and wide in delivering value to our members and our water community. This means we are targeting our resources to do a few things well, rather than taking on so many activities that our efforts become diluted. The key to this approach being successful is to ensure we are focusing on the highest priority outcomes for our members.

Our highest priority work (as identified by our members in the 2021/22 Business Plan) was advocacy, destination development, regional waste, roads strategy, joint planning board, and StarClub. In addition to these projects, the LCLGA also delivered the outcomes from incubator projects. These are projects where, for a limited time, we experiment to see if we can deliver an innovative value proposition for our community and assess the potential for the innovation to transition into either business as usual or to exist as an ongoing concern outside of the LCLGA.

In 2021/22 we delivered three incubator projects, they were the Substance Misuse Limestone Coast (SMLC), the Regional Leadership Programme, and the Limestone Coast Regional Sports Academy (LCRSA). The SMLC has evolved into its own entity and is expected to spin out of the LCLGA in 2022/23, the Leadership program completed three successful years and has now evolved into a State Project with significant funding (\$2m) from the State Government using our project as a model for all regions in SA; and the LCRSA continues to develop and has had significant success in assisting young sub-elite athletes to pursue sporting opportunities.

The development of our first Advocacy Agenda, which spells out the advocacy priorities for our region, has been a great tool to focus the advocacy effort of the

LCLGA and our members with a number of other regions seeking to duplicate this approach.

A special thank you to those agencies that partnered with us over the past twelve months. Without your valuable contribution, time and effort, many of our projects would not go ahead. They are the South Australian Tourism Commission, Office for Recreation Sport and Racing, Regional Development Australia Limestone Coast, Local Government Association of South Australia, SA Government Departments and Agencies, the University of South Australia, the Australian Federal Government and our member Councils. Your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Their assistance and support is valued and greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months.

The Annual Report includes an overview of the value we have delivered to our members and community in 2021/22. I commend this years’ report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members and Chief Executive Officers.

Mayor Erika Vickery (OAM)

President LCLGA



This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2021 to 30th June 2022 and was prepared pursuant to the Local Government Act 1999 to report to Constituent Councils on the work and operation of the Association for the preceding financial year.

This report details the activities of the Association to represent and serve the seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation, project delivery and innovation.

Our Association

LCLGA was established as a regional body on 6th October 1885. LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Section 43 of the Local Government Act 1999 by the Constituent Councils.

The Association is comprised of the following Constituent Councils:

- District Council of Grant
- Naracoorte Lucindale Council
- Wattle Range Council
- Kingston District Council
- District Council of Robe
- City of Mount Gambier
- Tatiara District Council

Under its Charter, LCLGA's objectives are to:

- Work in Association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association.
- Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- Undertake projects and activities that benefit its region and its communities.
- Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- Implement programs that seek to deliver local government services on a regional basis; and
- To effectively liaise and work with the State and Commonwealth Government and instrumentalities on a regional basis for the general enhancement of the region.

The LCLGA Board

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.



LCLGA Board Memembers 2021-22

Council	Delegate	Deputy Board Member/s
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Christian Greco
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2021-2022. Meetings are hosted by Constituent Councils on a rotational basis.

Office Bearers 2021-22

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2022, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Lynette Martin was elected as LCLGA Vice President.

During 2021-2022, the Executive Officer role was filled by Tony Wright.

Dean Newbery and Partners are the appointed Auditor.

During 2021-2022, LCLGA engaged the following staff to deliver regional programs:

Staff Member	Position
Tony Wright	Executive Officer
Michaela Bell	Program and Policy Manager
Tony Elletson	STARCLUB Field Officer Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Destination Development Manager
Ali Auld	Leadership Program
Paul Manfrin	Corporate Services Officer
Sophie Boucher	Substance Misuse Limestone Coast
Heidi Eldridge	Destination Development Coordinator

Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

Council	LCLGA Representative
LGA Board	Mayor Erika Vickery
SAROC	Mayor Erika Vickery
	LCLGA EO
	Mayor Richard Sage (Proxy)

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.



Association Committees and Working Parties

To undertake specific projects or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working parties. LCLGA acknowledges the work of all who have contributed to the following committees and working parties throughout 2021-2022.

(The current appointments are listed, as of February 8, 2022)

Committee / Working Party	Representative	Council
LCLGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member)	Tatiara District Council
	Mr Aaron Hillier	
	Cr Paul Jenner	City of Mount Gambier
	CEO or delegated staff member	
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton	Wattle Range Council
	Ms Lauren Oxlade (Proxy)	
	Mr Adrian Schutz	District Council of Grant
	Mr Robert Noir	Robe District Council
Limestone Coast Economic Development Reference Group (the group was suspended during 2021/22)	Cr Bob Bates (Proxy)	
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mr Trevor Smart	Naracoorte Lucindale Council
	Mayor Richard Sage	District Council of Grant
	CEO or delegate (Proxy)	
	Ms Emma Clay	Wattle Range Council
	Cr Frank Morello	City of Mount Gambier
	Mr James Holyman	District Council of Robe
	Ms Nat Traeger	Kingston District Council
	Mayor Graham Excell	Tatiara District Council
	Ms Anne Champness	
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mrs Michaela Bell	

Committee / Working Party	Representative	Council
LCLGA Regional Waste Management Steering Committee	Mr Peter Halton (Chair)	Wattle Range Council
	Ms Lauren Oxlade (Proxy)	
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner	City of Mount Gambier
	Mr Aaron Price	District Council of Grant
	Mr Leith McEvoy	
	Mr James Holyman	Robe District Council
	Mr Aaron Hillier	Tatiara District Council
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mrs Michaela Bell	
Tourism Management Group	Ms Jayne Miller	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Ms Emma Clay	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green	Tatiara District Council
	Ms Anne Champness	
	Mr Mike Ryan	District Council of Grant
	Ms Camille Lehmann	District Council of Robe
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mrs Biddie Shearing	
Regional Sport and Rec Advisory Group	Vacant	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Jayne Miller	Naracoorte Lucindale Council
	Cr David Laurie	District Council of Robe
	Mayor Alison Nunan (Proxy)	
	Ms Naomi Fallon	Tatiara District Council
	Cr Kate Amoroso	City Mount Gambier
	Ms Emma Clay	Wattle Range Council
	Mayor Erika Vickery (President)	LCLGA
	Mr Tony Wright	
	Mr Tony Elletson	
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery (Chair)	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	Mr Tony Wright	LCLGA

Association Representation - Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and contribute to new and existing initiatives.

During 2021-2022, LCLGA made or continued the following appointments to other organisations.

(The current appointments are listed, as of February 2022)

LCLGA Appointments To Outside Organisations	Current Appointments	Council
South East Zone Emergency Management Committee (ZEMC)	Ms Barbara Cernovskis Mr Daryl Whicker	City of Mount Gambier District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	Mr Tony Wright (Local Government Controller) Mr Ben Hood (Local Government Deputy Controller)	LCLGA City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Ms Barbara Cernovskis Mr Tony Wright	City Mount Gambier LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery Cr Moira Neagle	Naracoorte Lucindale Council Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood Mr Roger Balbolka (Deputy)	Naracoorte Lucindale Council Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair) Mayor Richard Sage (Proxy)	Naracoorte Lucindale Council District Council of Grant
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair) Mayor Richard Sage LCLGA EO (Observer)	Naracoorte Lucindale Council District Council of Grant LCLGA
Group Training Employment	Cr Paul Jenner	City of Mount Gambier
AC Care	Mr Tony Wright	LCLGA

The background of the slide is a deep blue underwater scene. Sunlight rays penetrate from the top left, creating a dramatic effect. Two divers are visible: one in the upper right and another in the center. Bubbles and sediment are suspended in the water, adding texture to the scene.

Key Result Areas

The strategic plan identifies three key result areas to focus on and support our “why” of collectively building stronger communities.

They are building:

- Sustainable Communities
- Stronger Economy
- Member Capability

1. Building Sustainable Communities

A sustainable community has resilience, leadership, a healthy environment, an optimistic mindset, community well-being, connected and inclusive with built environments where we want to live and others want to join.

Over the 2021/22 year, building sustainable communities in a COVID-19 recovering environment within a local government context was the focus.

Business Plan Objectives

- > Our networks, members and stakeholders are connected and engaged
- > Incubator project outcomes have transitioned to alternative governance and operational arrangements
- > The governance, effective management, and capabilities of sporting clubs continue to improve (Star Club)
- > Joint Planning Board commences operations to develop a new regional plan

Strategy	Overview	Key Outcomes
Engage with stakeholders and proactive advocacy	The development of our advocacy agenda was a helpful tool as we engaged with local members, through the LGASA, directly with government departments and via the Cross Border commissioner.	<ul style="list-style-type: none"> > Local members incorporated our priorities into their campaigns. > Meetings with departments like DIT to create a channel for local priorities. > The Victorian Cross Border Commissioner picked up the transportability of TAFE funding as an impediment to efficient access to vocational training in cross border communities. > Shifting the state thinking on Regional Plans and Joint Planning Boards. > Engaging in the emerging debate on Regionalisation.
Star Club Program	This highly successful program continues to derive benefits for our community. As a region as we develop the skills and capability of our clubs to sustainably run them.	<ul style="list-style-type: none"> > Highest participation rate in StarClub of any region in SA. > Significant success from our StarClub Members accessing grants (\$1.3m) > Delivery of training courses in the region in the areas of cyber security and child safe officer
Sports Academy	The Academy continues to grow and in 2021/22 a decision was made to limit numbers to ensure we sustain a focus on sub-elite athletes and develop the capability of our regional coaches.	<p>Multiple achievements from personal bests to state and national teams and awards.</p> <p>Continued support from ORSR and working closely with a number of sports on sub-elite pathways.</p>
Leadership Program	To develop an immersive leadership development program to active community leadership.	45 graduates from the program which has triggered a \$2m investment in Regional Leadership by the SA Government as a direct result of the LCLGA Leadership Program.

Strategy	Overview	Key Outcomes
Substance Misuse Limestone Coast	To support allied professionals and the community in engaging in the challenge of substance misuse and to activate a community response.	<p>The Planet Youth program is providing insights into community responses to reduce youth drug and alcohol harm.</p> <p>SMLC Summit identified a number of areas where there were insufficient services to meet the need.</p> <p>Training and information provided to professionals and families to assist with managing addiction and violence.</p>
Regional Health and Wellbeing	Develop and implement a Regional Health Plan	Plan completed and little additional work now required.
Access Grant Funding	Access grant funding for LCLGA programs and assist our community with access funding.	<p>LCLGA accessed \$248,000 in project grants, \$288,000 for Auspiced projects, \$665,000 for Roads (\$1.2m).</p> <p>Indirectly supported \$1.3m in sports and numerous tourism submissions which have not been quantified.</p>
Auspice the SA Coastal Council Alliance (SACCA)	Support the operations of the SA Coastal Council Alliance	The SACCA program was supported with use of our systems, contracts and financial controls. SACCA received \$90,000 in 2021/22.



2. Building Stronger Economy

A strong economy relies on human capital (skills, knowledge, and innovation), financial capital (investment), productivity (more from less), realising local competitive advantages, entrepreneurialism, value clusters, increased supply chain value capture from exports, capturing local value (buy local); and attracting spend from outside our area (investment and visitation).

Business Plan Objectives

- › Destination Development Strategy (DDS) is approved, and implementation commences
- › Regional Roads Strategy is monitored and sought after funding for high-priority roads achieved
- › A viable (politically, commercially, risk and governance) waste option is developed
- › The Regional Growth Strategy is monitored, and Board approved projects delivered
- › Collaboration opportunities on cross-border projects are agreed

Strategy	Overview	Key Outcomes
Monitor and develop the regional growth strategy	Overseeing the regional growth strategy.	The regional growth strategy lost momentum and is being refreshed in 2022/23.
Maintain the Roads Database and Councils Skills	The Limestone Coast Regional Roads Plan and Database is current so we are seeking funding support for high-priority roads with regional significance. This planning and analysis ensures we have a sound evidence base to support these applications.	All projects but one were accepted for SLRP funding. Feedback was provided into the LGASA process which seems to have become disconnected from the Regional Transport Plan.
Test the viability of a regional waste solution	Continue to develop a model for a regional materials recycling facility.	Tender released for commercial advisors following three reviews into the financial viability of a regional MRF.
Implement the Destination Development Strategy	Implement the Limestone Coast Destination Development Strategy to drive the increased economic value of Tourism for our region.	The strategy implemented, staff engaged, and the program had to pivot several times during the year to support our local industry with Covid-19 and borders closing, opening and the rules for crossing the border constantly changing.
RDALC Deliverables Qualified	Work with the RDALC to ensure there is clarity on the outcomes achieved from the provision of funding on behalf of our members.	Clarification was reached on the funding model being related to small business services.
Cross Border Partnerships	Work with the Victorian Cross Border Commissioner and Councils to ensure the border does not limit opportunities for our region.	Frequent meetings with the Cross Border Commissioner who include the Limestone Coast in his Victorian Council fortnightly updates.
Red Meat Cluster	The Red Meat Cluster strategic plan was completed. The future of the group changing to a networking opportunistic one.	The Plan was completed as approved by the steering committee. Meetings were held to allow for networking and sharing of industry knowledge.

3. Building Member Capability

Building our capability focuses on increasing the availability and access to resources, reducing costs, improving performance, developing new skills and knowledge, leveraging our member's abilities for collective benefits, and developing and growing our employee's capabilities across our region.

Business Plan Objectives

- > Priority skills, resource sharing and funding arrangements (including grants) commenced
- > Shared approaches deliver improved value
- > Members collaborate effectively through LCLGA forums, committees and working groups
- > Members are well-positioned to respond to the requirements of the Local Government Review Bill.

Strategy	Overview	Key Outcomes
Deliver member forums	Deliver a number of forums to keep our members connected and informed.	Multiple forums delivered as board meetings, workshops, fortnightly CEO and Mayor catchups and working group meetings. In total at least 95 forums and meetings were facilitated by the LCLGA throughout the year.
Members' communications and dashboard	Ensure our members are kept up to date on regional issues and have a clear oversight of the LCLGA's performance	Communications are being improved with informal forums and email proving to be an effective channel. A draft dashboard has been developed for inclusion in the website upgrade in 202/23.
Shared capability	Seek opportunities for shared capability development.	An opportunistic approach, such as with the Localis system but a structured approach was not developed and in 2022/23 this responsibility has been moved back to the CEO forum.
Provide analysis, advice, submissions and advocacy.	Engage, via various channels, with stakeholders to ensure the needs of our members and region are considered in decisions making and policy development.	<p>The development of our Advocacy Agenda has focused our communications and stakeholder attention on our priorities.</p> <p>DiT is now trialling a local government engagement with the LC Roads Group to set regional priorities.</p> <p>Following the election, there has been a significant increase in support for the Sports Academy with an additional \$300,000 in grant funding over the next three years.</p>

Destination Development

The Limestone Coast Local Government Association (LCLGA) reshaped the regional tourism program into a broader Destination Development Strategy to bring together regional branding and activities to grow the visitor economy and regional prosperity and as a result of this, the Destination Development Strategy received additional resources from our members to support its delivery.



While significant progress was made in implementing the approved strategy there was also a need to pivot and support our industry as the border opened, closed and opened as states tried to manage community concerns, health infrastructure and lack of knowledge as new Covid-19 variants emerge. Over the Christmas period, this was extremely disruptive and significantly impact our Tourism industry.

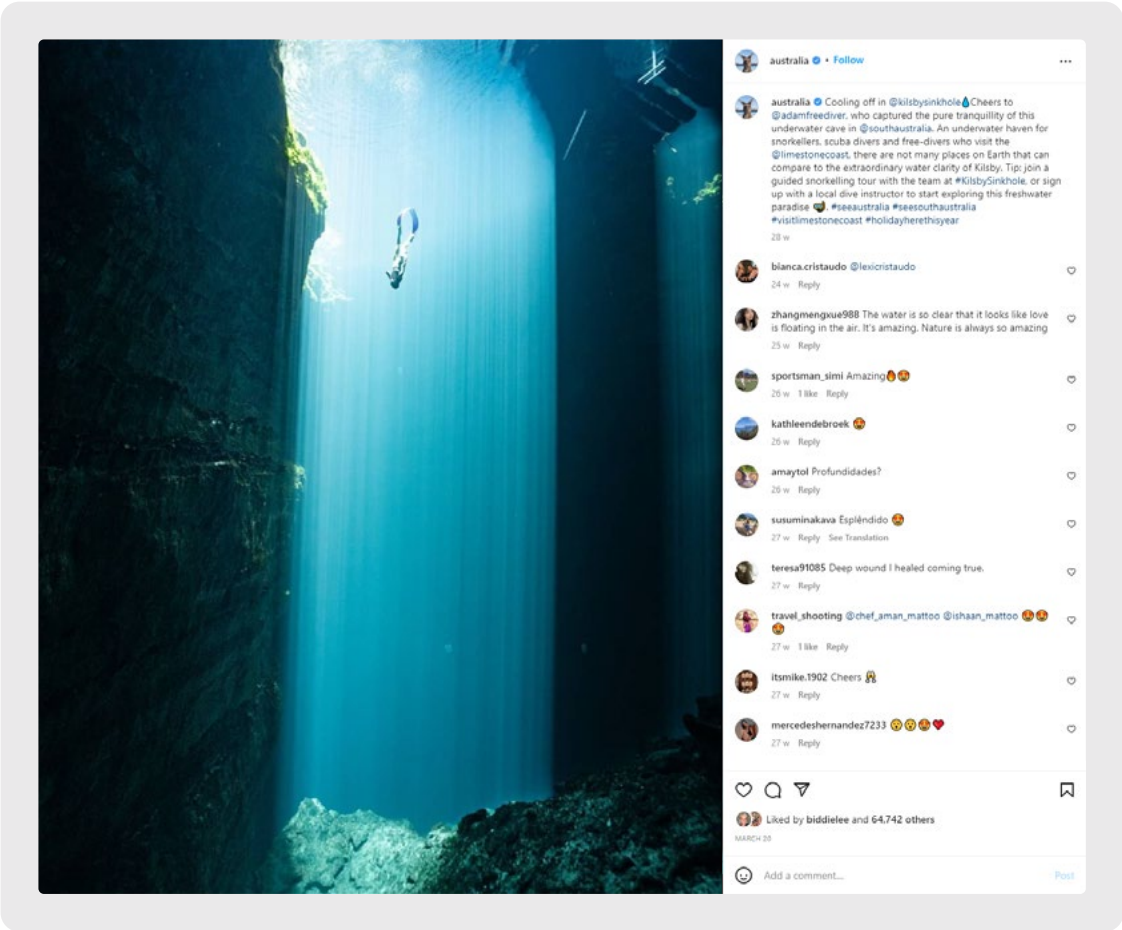
In particular, we made significant progress implementing the 149 identified actions in the strategy which included increasing our social media marketing, developing industry capability, developing itineraries, connecting the local industry, creating learning experiences and creating a new website landing page.

The continued development of the industry operator Facebook page, which we established to support operators when COVID-19 started, has grown from 253 to 533 members and proved to be an extremely effective communication tool with the limestone coast tourism industry.

The LCLGA have invested in creating digital storytelling to promote our region to target markets. This has proven

to be extremely effective as social media reach across Instagram and Facebook achieving just under 800,000 engagements.

The focus of our social media marketing campaign has been to increase the awareness of the Limestone Coast as a travel destination, increase engagement and trust with website users, convert website users into two bookable opportunities, and build trust and reposition the tourism industry within the limestone coast to be more invested and engaged in digital marketing.



In addition to our social media marketing activities, we also worked closely with the South Australian Tourism Commission (SATC) and attended regional tourism forums, facilitated Famil's with the tourism industry and over 50 influencers, and distributed over 1300 pieces of communication with Limestone Coast tourism operators, over 150 face to face appointments within our region provided over 208 posts on opportunities for funding training and webinars to tourism operators. We also provided essential market intelligence to the SATC on the impact of close borders on the tourism industry and the effectiveness of the programmes in supporting tourism in the Limestone Coast.

During 2021/22, we also entered into new collaborative partnerships with Wimmera Mallee Tourism, Glenelg Shire Tourism, Great Ocean Road Tourism and specific consumer campaigns with Southern Grampians Shire.

The Destination Development Project continues to support the Mixed Dozen Interactive Trails Planner which is embedded in our destination website and supported over 50 businesses who applied for state government tourism-related grants for industry development, event funding and nature-based tourism.

We supported over 12 events across the region with collaboration from the SATC.

A significant milestone in the Destination Development Project was delivering the first operator event at Cape Jaffa Wines with over 80 operators attending (the largest turnout for an event of this type in 10 years). There was a significant appetite to meet again in person and to hear about the LCLGA's plans to support the limestone coast tourism industry.

We continued to engage in face-to-face and in-person trade events with tourism booking intermediaries, for example in just one of these events we had 211 appointments with the trade to promote the Limestone Coast as a desirable destination for their clients.

The Destination Development Manager (Biddie Shearing) took up a new role with the City of Mount Gambier. We thank Biddie for the significant work she has done in supporting the Limestone Coast tourism industry and by creating the destination development strategy we are currently implementing.

Biddie has been a powerhouse behind the LCLGA's activities working with our members and operators to promote and develop the capability of our tourism industry. We wish her well for the future.





Limestone Coast Regional Sports Academy and STARCLUB

Local government recognises the importance of sporting and recreation clubs to regional communities and is pleased to partner with the Office for Recreation, Sport and Racing to deliver the Star Club Program and Regional Sports Academy in the Limestone Coast.

StarClub

The StarClub Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the StarClub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

The long-term goals of this program are:

- › To ensure clubs in the region are compliant with State and Federal Legislation,
- › Clubs are financially stable through prudent self-management and have access to appropriate funding
- › Maintain and build on membership, players and volunteers within the club.

The StarClub Field Officer provides support to clubs and associations in a number of areas:

Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

In 2021/22 the Limestone Coast received 20% of State Government Grants for sporting infrastructure (\$1.3 million), this was a significant outcome when we represent 3% of the SA population.

Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

Compliance

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol. Such as providing Cyber Safe Webinar and Child Safe Officer courses across the region (free to StarClubs members).

Planning

Long term maintenance of facilities, Strategic Planning, Job Descriptions, Codes of Conduct, Good Sports Program and Play by the Rules Program. Such as the Robe Strategic Plan, Assisting the Tatiara Masters Games Committee, Mount Gambier Open Space Recreational Plan.

Limestone Coast Regional Sporting Academy (LCRSA)

In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

The Academy has continued to grow since its inception and now partners with six sports - Hockey, Tennis, SASI Cycling, Swimming, Basketball (via the Pioneers) and Athletics SA. The Academy also continues to receive significant support from the Office for Recreation, Sport and Racing in terms of funding, advice and networks.

Due to the Academy's success, there has been a high demand to join our program. The LCLGA took a decision to ensure we remained focused on elite and sub-elite pathways and capped the numbers at 70 so we could continue to provide focused and efficient support to Academy members.

Highlights included:

- > Hockey and Tennis program athletes won competitions against Western Victoria Sports Academy. Our Hockey team in particular excelled playing against a team made up of Victorian State Players and our Tennis Team won against players up to five years their seniors.
- > A Coach from the Academy was appointed Head of Sports Science with Div. One English Football Team Ipswich Town.
- > Academy member drafted by the AFLW Crows.
- > Two cyclers were selected in the National Futures Squad.
- > Academy hockey players selected in the National U18 Squad
- > Former Academy participant becomes the youngest player to reach 50 games in the SANFLW.
- > State titles in the under 20 years of age in the 100m and 400m.
- > Basketball U18 State Girls Team Representative.
- > Supporting a member of the Australian Ballet School with strength and conditioning programs.
- > SASI partnership to enable talent testing in schools.
- > National Men's Track Cycling Coach visiting our region to work with our athletes.
- > Ten Basketball Program athletes making their state age teams and one making the national team.
- > A National Champion in the Heptathlon.



Leila Croker National Champion and High Performance Director Tony Checker



Sarah Dally SASI



In the gym

Limestone Coast Leadership Program

In its last year, the community leadership capacity-building program aims to develop people for roles on Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs.

Over three years, there were 45 graduates with a number progressing to take on leadership roles in the community and even progressing to employment in local government. Overall the program was 23% funded by Councils and 77% of funds sourced from business, industry associations, community, government, and philanthropic organisations.

Following the cessation of the program, the State Government Announced a \$2m investment in activating regional leadership, based on the outcomes and learnings from the LCLGA project.



SMLC

SMLC's origins are inspired by the work of the Western Region Alcohol and Drug Service and research by the Victorian Parliament's inquiry into the Supply and Use of Methamphetamines and in their subsequent Ice Action Plan.

While the issues and responses are complex, SMLC has focused on objectives which match key elements of the Victorian Ice Action Plan and National and State Alcohol and Other Drug Strategies.

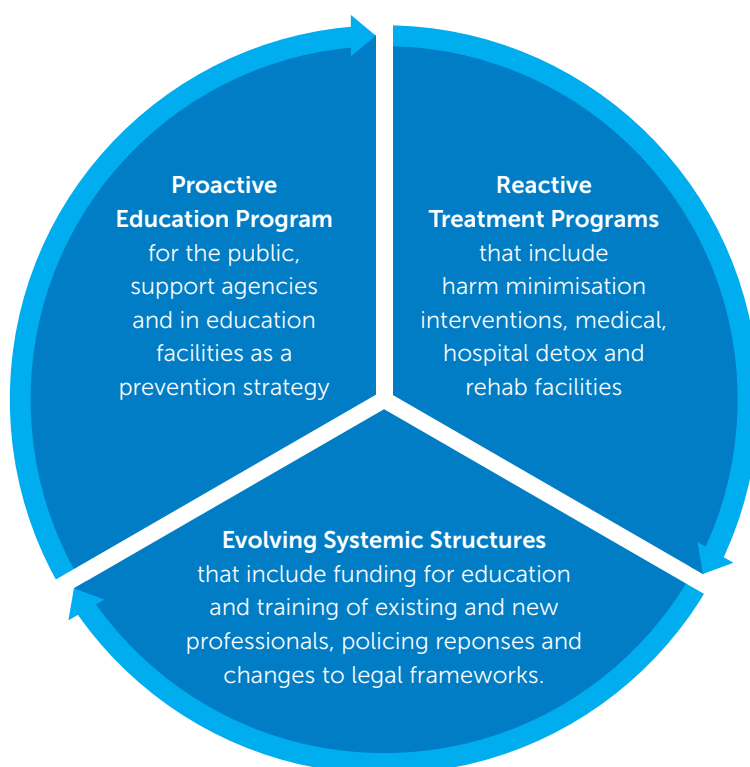
The SMLC focuses on delivering against the following objectives:

- Supporting Limestone Coast school's evidence-based AOD education in the curriculum.
- To Build community awareness of addiction issues / Website / LinkedIn.
- Establish Community Partnerships
- To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.

Highlights included:

The SMLC produced a substance use report on the impacts of Covid-19 in the Limestone Coast which identified the following issues:

- Alcohol use increase by up to 25%;
- Increased reports of domestic and family violence;
- Increased reports of severity of domestic and family violence;
- An increase in methamphetamine and GHB use;
- A 25% mental health presentation increase;
- A 25% increase for financial counselling services;
- Privacy and security concerns through Zoom and online applications were experienced by professionals;
- 67% of agencies considering altering client contact models into the future;
- No public transport within the Limestone Coast highlighted.



Planet Youth Survey Conducted Across Our Region with 12 schools participating

Family education and therapeutic training for family and friends supporting someone with drug and or alcohol problems.

Formation of the SMLC as an independent legal entity

Delivered a regional summit on regional needs and goals in alcohol and other drug sectors.

Domestic and family violence workforce training for 40 frontline professionals

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

FINANCIAL REPORTS

30 JUNE 2022



LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
Local Government Council Contributions	2	807,383	647,288
Other Contributions	2	42,783	73,091
Other Income	2	42,127	164,937
Project Income	2	496,035	496,762
Unbudgeted Project Income	2	-	12,864
Total Income		1,388,328	1,394,944
EXPENSES			
Operating Expenses	3	212,600	175,496
Employee Costs	3	667,725	619,225
Project Expenditure	3	606,471	734,196
Unbudgeted Project Expenditure	3	-	12,864
Total Expenses		1,486,795	1,541,781
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		(98,467)	(146,837)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(98,467)	(146,837)

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION

as at 30 June 2022

	Notes	2022 \$	2021 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	648,360	771,577
Trade and Other Receivables	4	66,147	81,556
Total Assets		714,507	853,133
LIABILITIES			
Current Liabilities			
Trade & other payables	5	87,723	53,935
Provisions	5	89,972	60,313
Other Liabilities	5	160,859	253,467
Total Current Liabilities		338,553	367,715
Non-current Liabilities			
Provisions	5	2,737	13,734
Total Non-current Liabilities		2,737	13,734
Total Liabilities		341,290	381,449
NET ASSETS		373,217	471,684
EQUITY			
Accumulated Surplus		373,217	471,684
TOTAL EQUITY		373,217	471,684

This Statement is to be read in conjunction with the attached Notes.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2022

		Accumulated Surplus	TOTAL EQUITY
2022	Notes	\$	\$
Balance at end of previous reporting period		471,684	471,684
Net Surplus / (Deficit) for Year		(98,467)	(98,467)
Other Comprehensive Income		-	-
Balance at end of period		373,217	373,217
2021			
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
Balance at end of period		471,684	471,684

This Statement is to be read in conjunction with the attached Notes

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF CASHFLOWS for the year ended 30 June 2022

		2022	2021
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Members		774,281	647,288
Other Receipts		645,966	733,954
Payments		<u>(1,543,464)</u>	<u>(1,548,308)</u>
Net Cash provided by (or used in) Operating Activities	6	(123,217)	(167,066)
 CASH FLOWS FROM INVESTING ACTIVITIES			
Net Cash provided by (or used in) Investing Activities		<u>-</u>	<u>-</u>
 CASH FLOWS FROM FINANCING ACTIVITIES			
Net Cash provided by (or used in) Financing Activities		<u>-</u>	<u>-</u>
 Net Increase (Decrease) in cash held		<u>(123,217)</u>	<u>(167,066)</u>
 Cash & cash equivalents at beginning of period		771,577	938,643
Cash & cash equivalents at end of period	4	<u>648,360</u>	<u>771,577</u>

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Association's direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Association's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 Employee Benefits

6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	3.56% (2021 0.36%)
Weighted average settlement period	1 year (2021, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

7 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 2: INCOME			
Local Government Council Contributions			
City of Mount Gambier		221,489	181,118
District Council of Grant		96,987	80,329
Wattle Range Council		168,021	134,499
Naracoorte Lucindale Council		122,501	91,565
District Council of Robe		53,157	43,468
Tatiara District Council		94,668	75,874
Kingston District Council		50,560	40,435
Total		807,383	647,288
(The above includes income for "pass-through" expenditure for RDALC, SACCA and the provision of heritage services.)			
Other Contributions			
LGA SA		42,783	42,591
Total		42,783	42,591
Other Income			
Interest		773	3,648
Sponsorship		2,317	64,364
Participant Contribution		19,563	67,127
Other		19,474	29,799
Total		42,127	164,937
Project Income			
Tourism (Includes SA Tourism Commission payments)		80,927	104,197
Leadership Program		-	38,275
Sports Academy & Star Club (Office of Sport and Rec payments)		126,000	126,000
SACCA		90,935	104,805
SMLC		198,173	153,986
Total		496,035	496,762
Unbudgeted Project Income			
Unbudgeted Project Income		-	12,864
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 3: Expenditure			
Operating Expenses			
Audit Fees		3,543	3,300
Accounting Fees		24,800	12,500
Computing and IT		33,611	18,302
Rent		20,824	20,824
Insurance		14,450	11,529
Vehicles		63,622	53,750
Chairperson Allowance		8,000	13,591
Travel, Accommodation and Meals		10,574	10,783
Other		33,176	30,917
Total		212,600	175,496
Employee Costs			
Salaries and Wages		573,301	562,507
Workcover		5,346	7,720
Superannuation		55,106	52,821
Leave Provision Movement		28,692	(17,377)
FBT		5,279	13,554
Total		667,725	619,225
(2022 Leave Provision Movement is substantially greater as a result of the recording of Time-Off-In-Leiu and a substantial increase in the present value calculation of LSL as a result 3 employee hitting pro-rata 7 years of service.)			
Project Expenditure			
Tourism		141,951	140,342
Leadership Program		25,722	128,802
Sports Academy & Star Club		95,355	133,375
SACCA		85,235	98,936
SMLC		73,983	44,775
Other		184,225	187,968
Total		606,471	734,196
Unbudgeted Project Expense			
Unbudgeted Project Expense		-	12,864
Total		-	12,864

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 4: Assets			
Cash and Cash Equivalents			
Cash at Bank		244,638	318,564
Term Deposits		403,723	453,013
Total		648,360	771,577
Trade and Other Receivables			
Trade Debtors		46,259	78,193
Prepaid Wages		-	3,305
Prepayments		19,815	-
Accrued Interest		73	58
Total		66,147	81,556
NOTE 5: Liabilities			
Trade and Other Payables			
Goods and Services		80,387	49,867
Accrued Expenses		3,393	2,747
Other		3,943	1,321
Total		87,723	53,935
Provisions - Current			
Employee Entitlements including On-Costs		89,972	60,313
Total		89,972	60,313
Provisions - Non-Current			
Employee Entitlements including On-Costs		2,737	13,734
Total		2,737	13,734
Other Liabilities			
LC Regional Sport Academy		-	70,000
Substance Misuse LC		88,563	114,737
SA Coastal Councils Alliance		72,295	68,730
Total		160,859	253,467

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
NOTE 6: Reconciliation of Cash Flow Statement			

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

Total cash & equivalent assets	4	<u>648,360</u>	<u>771,577</u>
Balances per Cash Flow Statement		<u>648,360</u>	<u>771,577</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		(98,467)	(146,837)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		<u>15,357</u>	<u>(7,483)</u>
		(83,111)	(154,320)
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		18,713	(17,006)
Net increase (decrease) in trade & other payables		33,788	(4,513)
Net increase (decrease) in other liabilities		<u>(92,608)</u>	<u>8,773</u>
Net Cash provided by (or used in) operations		<u>(123,217)</u>	<u>(167,066)</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	11,057	12,253
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LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 7: Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 0.05% and 0.10% (2021: 0.05% and 1.3%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7: Financial Instruments (Cont.)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	648,360	-	-	648,360	648,360
Receivables	46,332	-	-	46,332	46,332
Total	694,692	-	-	694,692	694,692
Financial Liabilities					
Payables	67,908	-	-	67,908	67,908
Total	67,908	-	-	67,908	67,908

2021	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	771,577	-	-	771,577	771,577
Receivables	78,251	-	-	78,251	78,251
Total	849,828	-	-	849,828	849,828
Financial Liabilities					
Payables	50,630	-	-	50,630	50,630
Total	50,630	-	-	50,630	50,630

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.07%	403,723	0.1%	453,013
		<u>403,723</u>		<u>453,013</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

NOTE 8: Uniform Presentation of Financial Statements

	2022	2021
	\$	\$
Operating Revenues	1,388,328	1,394,944
Operating Expenses	(1,486,795)	(1,541,781)
Operating Surplus/(Deficit) before Capital Amounts	(98,467)	(146,837)
Less Net Outlays in Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add Back Depreciation Amortisation and Impairment	-	-
Proceeds from Sale of Replaced Assets	-	-
	-	-
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	-	-
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	-	-
	-	-
Net Lending / (Borrowing) for Financial Year	(98,467)	(146,837)

This Statement is to be read in conjunction with the attached Notes

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 9 – Contingent Liabilities and Contingent Assets

At 30 June 2022, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

Note 10 – Capital Commitments

At 30 June 2022, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

Note 11 – Events after the end of the reporting period

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2022.

Note 12 – Economic Dependence

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

Note 13 – Capital Management

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

Note 14 – Related Party Disclosure

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows;

	2022	2021
	\$	\$
Short Term employee benefits inc allowances	183,256	170,656
Post Employment Benefits	15,345	14,921

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2022	2021
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 14 – Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from;

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at the end of the financial year
	2022	2022
	\$	\$
City of Mount Gambier	228,489	-
District Council of Grant	96,987	-
Wattle Range Council	168,021	-
Naracoorte Lucindale Council	114,011	-
District Council of Robe	29,856	23,301
Tatiara District Council	94,668	6,792
Kingston District Council	52,258	-
TOTAL	784,290	30,093

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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

Opinion

We have audited the accompanying financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2022, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of the Financial Statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the Authority's financial report in accordance with Australian Accounting Standards, the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such controls as Management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



JIM KEOGH

Partner

Signed on the 18th day of October 2022,
at 214 Melbourne Street, North Adelaide, South Australia 5006

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

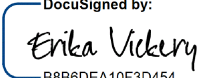
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Association's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

DocuSigned by:

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Tony Wright
EXECUTIVE OFFICER

DocuSigned by:

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Mayor Erika Vickery
President

Date: 10/13/2022

**Limestone Coast Local Government Association
Annual Financial Statements
for the year ended 30 June 2022**

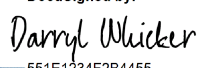
CERTIFICATION OF AUDITOR INDEPENDENCE

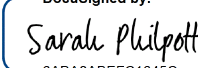
To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2022, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

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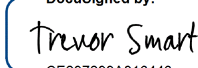
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President
LC Local Government Association

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Chief Executive Officer
District Council of Grant

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Chief Executive Officer
City of Mount Gambier

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Chief Executive Officer
Kingston District Council

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Chief Executive Officer
Naracoorte Lucindale Council

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Chief Executive Officer
District Council of Robe

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Chief Executive Officer
Tatiara District Council

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Chief Executive Officer
Wattle Range Council

Date: 10/13/2022

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Dean Newbery
ABN: 30 164 612 890

Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Limestone Coast Local Government Association

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH
PARTNER

Signed on the 18th day of October 2022,
at 214 Melbourne Street, North Adelaide, South Australia 5006

ACKNOWLEDGEMENTS

LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers, Council staff and LCLGA staff for their support of the regional role of the Association.

During 2021/22, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Program & Policy Coordinator), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Biddie Shearing (Destination Development Manager Manager), Ali Auld (Leadership Program), Sophie Bouchier (Substance Misuse Program) and Paul Manfrin (Corporate Services Officer).

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members and the many LGA SA staff that have supported LCLGA throughout the year.

LCLGA continues to enjoy a close working relationship with RDALC Board members and staff.

Tony Wright

Executive Officer

7.3 CHANGE IN BANKING AND INVESTMENT ARRANGEMENTS

BACKGROUND

The LCLGA receives most of its revenue at the start of each financial year or holds funds for identified future liabilities as per our balance sheet.

We then invest these funds in term deposits and manage them so we have sufficient liquidity to meet expected expenses while seeking to maximise a low-risk return on funds.

Under our rules, we are delegated by our members, to:

- 1.6.11 opening and operating bank accounts;
- 1.6.12 accumulating surplus funds for investment purposes;
- 1.6.13 investing any of the funds of LCLGA in accordance with section 139 of the Act, provided that:
 - (a) in exercising this power of investment LCLGA must exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and
 - (b) LCLGA must avoid investments that are speculative or hazardous in nature.

ast Local Government Association Charter

- 6 -

- 1.6.14 borrowing money;
- 1.6.15 giving security for the discharge of the liabilities of LCLGA; and
- 1.6.16 doing all other things that are necessary or incidental or conducive to the attainment of the objects and purposes, the furtherance of the interests and the exercise, performance or discharge of the powers, functions or duties of LCLGA;

At present we do all of our Banking with BankSA, however, it is clear we would receive a better return on our investment from the Local Government Finance Authority (LGFA) which is where our members invest funds.

As a wholly-owned subsidiary, we are able to invest in the LGFA.

Recently it has become obvious that BankSA offers a default term deposit that increases dramatically when we engage to seek a better rate. Most recently they were offering 0.3% on a rollover of an existing three-month investment which increased to 2.45% after we made contact with them to seek a better rate.

For the same term, the LGFA was offering 1% higher.

Therefore we are proposing the following:

- 1) Retain our day-to-day banking accounts with BankSA including corporate cards and our credit facility of \$15,000.
- 2) Close our BankSA term deposits, there are three (one maturing each month) as they mature.
- 3) Open an LGFA at call account.
- 4) Progressively set up a maximum of three term deposits with the LGFA for funds that are not immediately needed.

KEY ISSUES

We are seeking a better return on investment on our member's funds.

The LGFA provides a consistently higher return.

The LGFA is a suitable organisation to invest funds with under the Act as also evidenced by our members who invest with the LGFA.

We are seeking to establish accounts with the LGFA, namely an at-call account and up to three term deposits to balance cashflow liquidity and investment returns.

We will close our BankSA term deposits and progressively transfer our funds to the LGFA while retaining BankSA Accounts for day to day transactions and card services.

At present LCLGA any transaction in BankSA requires the approval of two authorised people, they are the President, Vice President, Executive Officer or Destination Development Manager.

As a further step, our Book Keeper maintains Myob, reconciles bank feeds and loads into BankSA LCLGA approved transactions for two authorised personnel to approve the final transfer. The Book Keeper has no approval rights.

It is proposed that the same process and approval rights are maintained for any transactions with the LGFA.

RECOMMENDATION

That the Board approve:

- The LCLGA to open an at-call account with the LGFA and to have up to a maximum of three-term deposits.
- Close the current BankSA term deposits as they mature and transfer to the LGFA.
- Maintain current transaction and card accounts with BankSA
- That the transaction and approval delegations for BankSA also apply to LGFA accounts.

Moved: Kingston District Council

Seconded: City of Mount Gambier

Carried

7.4 CROSS BORDER CEO FORUM

BACKGROUND

The Victorian Cross Border Commissioner and the LCLGA have made several attempts to hold a Cross Border CEO forum. Trying to align CEO Diaries with the added complexity of Covid-19 has been somewhat challenging, and it has taken about two years to arrange a face-to-face meeting.

All Councils attended the workshop except Southern Grampians Shire and Kingston District Council, which had a conflicting appointment with a visiting Minister. Carron McLeod, the new CEO of the Murrylands and Riverlands LGA, also attended.

The objectives of this meeting were:

- To create an opportunity for neighbouring CEOs to meet and explore the challenges and opportunities that councils face on either side of the border.
- Consider what priorities we may wish to take up with a new SA Cross Border Commissioner and the Victorian Cross Border Commissioner.
- Begin to create focus areas for possible future collaborative work that need to go back to each respective Council for endorsement before progressing.
- Create relationships, so engagement opportunities are more streamlined and efficient when a significant cross-border issue arises.

It was a productive first meeting, with an appetite for another one in six months. This may mean we can engage with the SA Cross Border Commissioner at this time.

As part of the meeting, we asked each Council to highlight its most significant challenges. We then workshoped to identify the most frequent issue a Cross Border Commissioner could proactively engage with.

The draft notes from this workshop are attached (see attachment one), and the presentation the LCLGA did at the meeting is included in attachment two.

The four top four local government issues where a Cross Border Commissioner could provide value were:

- Workforce
 - Training and portability of vocational training
 - Cross-borderer recognition of qualifications and licences
 - Resource sharing for hard-to-source skill sets
 - Housing to accommodate and attract workers and their families
- Health
 - Recognition of qualifications and sharing hard-to-source resources
 - Funding models that enable efficient resources and planning, attracting specialist
 - Aged care and support
- Waste
 - Circular economy
 - Efficient materials recycling
 - Different deposit schemes
 - Cross border regulations and arbitrage of licencing fees
- Transport Planning
 - Integration of systems and efficient investment in infrastructure
 - Permits and approvals for truck movements
 - Biosecurity.

The topics are still an initial draft position for more work and engagement with our own councils.

KEY ISSUES

The issues facing SA and Vic Councils are very similar and despite being neighbours our interaction is adhoc. Due to Covid-19 we have had little in-person contact in recent years.

There is an opportunity to influence the initial priorities of the SA Cross Border Commissioner and to align the focus with the Victorian Cross Border Commissioner to gain a better outcome for our collective communities.

Mount Gambier is not just the largest regional urban centre outside of Adelaide or the largest centre in the Limestone Coast; it is also arguably the geographic centre of 192,000 people in the Green Triangle Region.

The transport route between Portland and Mount Gambier is one of the most economically valuable cross-border routes into Victoria in terms of the value of commodities transported, second after the Hume Highway (source, The Victorian Cross Border Commissioner).

The four areas of shared priority are a strong match with our advocacy agenda, namely:

- An effective green triangle freight action plan
- Vocational training
- Waste Management Security and Assets

Health is the outlier from our advocacy agenda, which, even though we engage through our Regional Health Plans and understand the issues regarding sourcing staff and securing investment for services it was not identified as a priority for the LCLGA.

Attached is a copy of notes from the workshop, the presentations from the LCLGA and the Victorian Cross Board Commissioner are available on request.

RECOMMENDATION

The LCLGA Board:

1. Discuss the outcomes of the Cross Border CEO Forum and provide feedback on the identified priorities.

Moved,

Seconded

ATTACHMENT ONE: CEO CROSS BORDER WORKSHOP NOTES

CROSS BORDER CEO NOTES

CEO's were asked to identify their respective councils' top three to five priorities. The following is a list of the items identified in the cross-border CEO workshop. Noting there is some overlap amongst them but the list is presented as recorded.

- Positioning for growth and advantage (regionalisation)
- Drainage network infrastructure - backlog and bow wave effect
- Water - planning and access, higher value uses such as hydrogen
- Electricity - capacity of transmission and distribution networks insert, cross border infrastructure planning insert, the highest voltage at Horsham is 66 KV
- Tourism and, in particular, taking advantage of the growth in Melbourne and developing the Melbourne to Adelaide touring route
- NBN data
- Childcare
- Intermodal freight planning
- Fire and vegetation management in road reserves
- Shared services insert, benchmarking employee costs across the councils
- Airport screening
- Transport planning and provision of infrastructure, particularly passenger and rail, and resources for the overland rail service
- Agriculture transport
- Growing and capturing the value chain in agriculture
- Renewable energy
- Regional tax incentives to encourage workers to move and live in regional centres
- Diversification of supply chains, mainly where there is a security focus
- Housing insert, affordable, economic, retirement living, fit for purpose
- Biosecurity, such as fruit fly and foot and mouth disease
- Workforce, including skills, sustainable council services, training and development, workforce development across the community
- Community Infrastructure
- Murray Darling Basin - water policy and climate
- Tourism infrastructure and services
- Liveability and what that means for local communities
- Health - access and services
- Agricultural supply chain heightens awareness of foot and mouth disease
- Local government boundary reform - not just about amalgamations but also including community connection and an awareness of a suitable process to ensure the changes reflect the community's wishes
- Managed growth with a focus on placed based planning
- Education - supporting migration, needing technology and capacity to access education cross border
- Coastlines - the challenge of dealing with public and private assets damaged due to coastal erosion and climate change. Understanding how responsibilities are allocated across private and public assets
- Waste management, the LC LGA is progressing across border project, looking at the opportunity for a regional materials recycling facility. We have engaged consultants who will

be talking to councils on either side of the border about the risking governance arrangements that would need to be developed to allow cross-border projects of this type to progress.

- Regional planning, particularly regional language planning and economic development.

PRIORITIES FOR FURTHER WORK

The CEOs were then asked to vote on the top 3 issues they would like to raise with an incoming South Australian Cross Border Commissioner. When considering these issues, the conversation was framed around what could a Cross Border Commissioner do to assist in progressing these priorities.

This means the following list of cross-border regional priorities does not necessarily reflect the highest priorities within a council but reflects the priorities identified by the collective councils where a Cross Border Commissioner could engage.

Workforce

This included access to and funding (including cross-border funding portability) of training, institutional efficiency and regional planning that thinks across the border, qualifications recognised across the border and where necessary professional and vocational licences can be used across the border and have mutual recognition.

There is an opportunity for resource sharing across councils, especially in skills and qualifications that are hard to source.

It was noted that the workforce opportunity is strongly linked to housing, especially where it relates to accommodating workers and attracting their families to move with them.

Health

Qualification recognition, service planning and accounting, advocacy for funding models, specialist attraction and retention, age care and support.

The week after the CEO forum the LCLGA attended the Limestone Coast Local Health Network and they were interested in working with us to articulate the cross-border challenges they are facing.

Waste

Regional waste is a signification challenge and opportunity for our cross-border community, waste management is driven by contamination, distance, weight and volume. It makes sense to consider the opportunity from providing a service from a cross-border community perspective.

Regulatory licences, particularly for the movement of materials across borders, addressing any of the commercial matters that may arise from an arbitrage of licencing fees, circular economy, differentials in deposits and funding, and different state and federal targets for recycling and landfill, need a stronger awareness of national policy

Transport Planning - connecting different freight transport systems to optimise efficiency and costs, road and rail investment, stock transport and biosecurity; and different processes and permits for truck movements.

7.5 REGIONAL GROWTH STRATEGY

BACKGROUND

The Regional Growth Strategy was developed in 2018 to provide a focus and set of priorities to generate growth and increase economic prosperity for the Limestone Coast.

The strategy was for the period up to 2026.

At the time, the Regional Growth Strategy was unique in SA and provided significant value in supporting advocacy and funding applications.

Since this strategy was developed, there has been a significant change in our operating environment, with geopolitical tensions impacting our global markets and Covid-19, to name just two. In addition, new data sets are available from the Census, and at both state and federal levels, we have Labor Governments. The previous strategy was developed and operated under Liberal Governments.

At the very least, the current strategy requires a refresh in terms of its data sets, to capture the implication of changes in our macro-operating environment and to update the language and policy references for the current political environment.

The RDALC and LCLGA Board met to discuss an update, and the conversation started with a simple update, but it soon became clear there was an appetite to do more than a simple refresh. We wanted to create a strategic document that would give us a competitive advantage for our region; being the same as every other Growth Strategy won't achieve that outcome.

There is a further imperative to develop a new Strategy this financial year as it will be a reference point for the Regional Plan.

To develop the project, a working group was established with representatives from the LCLGA and the RDALC, who have had a workshop (minutes as attached). A draft scope for the work has been developed and considered by the working group atm. The draft is included in attachment two.

Other than getting the scope for the project correct, the other issue for the LCLGA is that this project has yet to be included in our budget. However, \$5,000 is included for minor amendments to the growth strategy; our starting cash position is \$48,000 stronger than forecast, and due to the delay in new staff commencing, some of our salary costs are lower than expected.

All of these factors mean we are in a position to contribute up to \$50,000 to the project without any long-term implications to our financial sustainability.

We propose sharing the costs 50% with the RDALC and allocating internal resources to deliver the project.

Due to the caretaker, the final decision may need to be taken with the new Board following the election.

KEY ISSUES

The Regional Growth Strategy needs to be reinvigorated to provide our Region with a strategic tool to guide growth, provide competitive advantage and as a tool to help us access resources to support that development.

A working group is developing a Scope to go to market for a consultant to undertake this work. The draft will be presented at the Board meeting.

An investment of up to \$50,000 per organisation may be required to undertake this work.

RECOMMENDATION

The LCLGA Board:

1. Note the progress and provide feedback on the direction of the Regional Growth Strategy.

Moved,

Seconded

Limestone Coast Regional Growth Plan Workshop

NOTES

DATE: Friday 23 September 2022
VENUE: Regional Development Australia Conference Room (and by Teams)
TIME: 9:30am-10:55am

1 Welcome by Meeting Chair: Mayor Erika Vickery OAM, President LCLGA

1.1 Attendance

- **RDALC** Board Alan Richardson, Darren Turner and Liz McKinnon
- **RDALC** CEO David Wheaton, Minutes Adrienna Matheson
- **LCLGA** Board President Erika Vickery, Anne Champness (virtual), Trevor Smart
- **LCLGA** CEO Tony Wright

1.2 Apologies

- **RDALC** Board Chair Evan Flint,
- **LCLGA** Board Darryl Whicker

1.3 Agenda Check

2. Scope

2.1 Workshop Notes 7 July 2022

- Reviewed. Consensus that the definition of prosperity is broadened to include wellbeing, and not be limited to economic prosperity.
- David informed that Dr Porter had contacted him – expressing interest to be an observer at meetings in future. Dr Jessica Porter, Senior Planning Officer – Strategic Planning, Planning and Land Use Services, Department for Trade and Investment.
- Regional planning for whole region ... what comes out of this – some major infrastructure will bleed into land use regional planning too.
- The drivers to review an update: change in economics, stormy outcomes, COVID .. what has changed since the last report?
- Objectives previously defined were generally achieved. Let's celebrate that success.
- Pillars still look good – does the evidence support it? Update of evidence required.

2.2 Explore the Why – What are we trying to achieve?

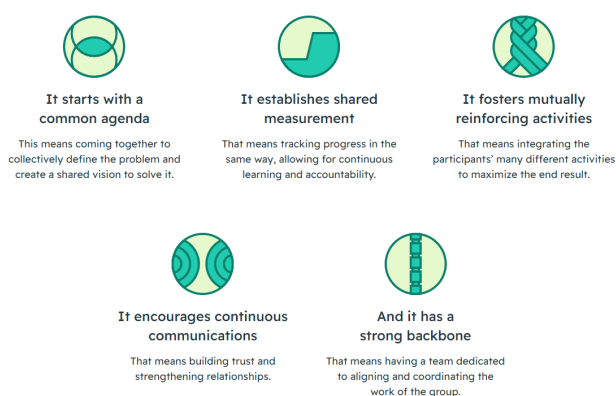
- Tony Wright introduced the principles of [Simon Sinek's how, why, what...](#)
- Opportunity to talk upwards to state or region – same key message from our region.
- RDA and Council as one – message works
- Can this be done without spending \$100?
- Test
 - The operating environment
 - The definition of improved living and social outcomes. What does that mean? What are people looking for?
- Review
 - existing data sets – assess them for applicability
- Identify
 - any new channels of information which may set the strategy.

2.3 Define our Point of Difference through the Regional Growth Plan

- Working together as a team with a shared vision – strong message to politicians.
- Regionalisation Framework – pledges – commitment to do the work.
- SELL POINT – it must be used and it has been used.
- Analysis / economic arguments – why invest in the Limestone Coast (not from our perspective) – why should government, policy makers or private sector invest?

2.3.1 Collective impact¹

The Five Conditions of Collective Impact



2.4 Identify the constraints to growth

- The previous plan helped the RDA define where we need to allocate our resources. It delivered expert evidence based data.
- One of those defining ideas was population growth > need to bring in 2,000 people each year to maintain our region.
- Expose blindspots from a data point of view
- Retest and refocus – backup with data.
- Understand what data sets are working -v- what are missing.
- Get valued people from the city to the regions – enable ways to connect back to the mothership'. Ease of access for weekly return to Adelaide/Melbourne (not simply highway/drive access).
- Technology.

2.5 Identify the opportunities for growth

- Liveability
- Affordability
- Desirability
- Accessibility
- Circular economy report – define opportunities – how do we become a complete circular economy?
- City > Region ... how do we convince people to come to the region?

2.6 Identify our collective resources and collective levers

- We can't be everything to everyone.
- Significant investment in telecommunications, rail and infrastructure
 - what will our community look like in 30 years if we make the investment?
 - what will it look like if we don't?
- Understanding where there is a competitive advantage
- State Government to play a role with more decentralized thinking. We have a once in a generation opportunity to engage and leverage.
 - Current Premier engaged
 - His thinking is with the Limestone Coast..
 - Broaden the economic diversification.
 - Recognises economy needs more flex.
- How do we draw attention to our region?
- What is the gain for Politicians making the decision to invest in the Limestone Coast?
 - Make a compelling narrative and advocacy for the L/C.
 - Articulate the WHY proposition to city policy makers and politicians.
- We have this capability – competitive advantage ... spend \$10M and increase GDP in our region
- What regional development looks like ... cross-border and neighbouring entities. Touchpoint – understand we are not an island. Pick up physical/virtual connections to our region.

¹ [What Is Collective Impact - Collective Impact Forum](#)

2.6.1 Definition of Economic Development²:

- **“The sustainable increase of living standards that deliver higher incomes, better education, health and wellbeing as well as environmental protection resulting from conscious and applied effort. At its core economic development is about improving the quality of life experienced in your community.”**
- Reference Wellbeing index coming through next Federal budget.

2.7 Scenario Planning Structures (copy from Tony)

- Different possible futures ...what's happening in the world to realise those futures – assisting in identify pathways and indicators.
- What happens if ... we get rail connection etc (more narrow focus).
- Further geopolitical unrest – what are the top 4 or 5 dominant scenarios we want to investigate.
- Scenarios and structures can be as big or small as you like
- Limit to project based scenarios or strategic scenario planning structure
- Shift community perceptions
- Collect signals ... incorporate into scenarios ... useful to develop 20 years (and steps to put in place for that future).
- We need to take people along the journey
- Link scenarios back to strategy ... (pick up the indicators to create the link).
- Cost of living ... less expensive than Europe – liveability – desirability – affordability – plays well into any private sector.

Budget

2.8.1 Tender process

- Four tenders once resources are known.
- Andrew Beer – Uni SA (research fellow). Centre for Excellence – creative thinkers
- RAI Scope \$65K – include them to resubmit.
- Develop scope – sign off – test with one or two known providers.
- Include the University – get idea of \$\$ to stimulate.
- Expression of interest – calling for four.
- Expertise and number of workshops.
- Signal the budget
- Test scope for a few consultants
- Limitation of resources ... push the innovation envelope with the suppliers. \$100K limit.
- Capability of RDA/LCLGA to meet that fee.

2.8.2 Social Media Campaign (a separate investment?)

- Dedicated slide pack: eg TRANSPORT ... set Comms ... ease of use - working document.
- Dedicated website.
- Community engagement – celebrate our wins and what the previous report achieved.
- SOCIAL MEDIA CAMPAIGN educating people. Use it to get people here.
- Source linked on both RDA and LCLGA website.
- Opportunity for funding support from the private sector if they can use it, and know how to access the resource.
- Write in the language the private sector can use – more value to the whole region.

² LGAQ Economic Development Guidelines 2020 handbook lgaq.asn.au

3. Governance

3.1 Decision making and recommendations

- Include marketing and communication funds – as part of discussion with boards.
- Promote growth strategy ... LCLGA funding – has \$\$ in budget.
- Collect resources for wide reaching (free) channel of communication.
- Celebrate wins of the last plan ... what has been achieved ... plant the seed of what we have done – why do we have the plan ...
- Investment put aside for useability of the document.
- Keep conversations going with our Boards – keep informed so they are all up to with what we are doing. CHAIR/CEO ➤ ACTION ITEM
- Build the anticipation and commitment. CEO ➤ ACTION ITEM
- Briefing papers to be made for RDALC and LCLGA Boards. CEO ➤ ACTION ITEM

4. Next Meeting

To be held in Naracoorte.

8.1 PRESIDENTS REPORT

Report to be tabled at the Board meeting

8.2 LGASA BOARD & SAROC DRAFT MINUTES

LGASA Board and SAROC draft minutes from recent meetings can be found at the Local Government Association of South Australia website at <https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>.

Attached is the LGASA Topical Update.



LGA Regional Topical Report – October 2022

Purpose	This LGA Regional Topical Report is provided to Regional LGAs as an information update on LGA activities and is current at the time it is supplied.	
Forthcoming Regional LGA meetings	4 October	Spencer Gulf Cities (Nathan Petrus)
	14 October	Limestone Coast (Lea Bacon)
	21 October	Southern & Hills (Thomas Counce)

Issues covered:

- SAROC business
 - Items of Business recommended to the LGA Annual General Meeting
 - Planning Update
 - Circular Economy Update
- Sector wide updates
 - Local government elections
 - CWMS Program review
 - Special Local Roads Program
 - R&D Funding Round
 - Revised Draft LGA Council Member Training Standard Consultation
 - LG Equip/Governance
- LGA business
 - Call for items of business
 - LGA Elections – timeline

SAROC business

The LGA's South Australian Regional Organisation of Councils (SAROC) committee brings member councils and Regional LGAs together to provide regional advocacy, policy initiation and review, leadership engagement and capacity building in collaboration with the LGA for the benefit of regional South Australian councils and their communities.

Regional LGAs are also a critical part of SAROC committee, and we work closely together to promote and facilitate information sharing, communication and collaboration between regional councils.

SAROC met on Wednesday 14 September at the Clare and Gilbert Valleys Council Chambers.

SAROC's Items of Business recommended to LGA Annual General Meeting

SAROC agreed to recommend items of business on the following issues for consideration at LGA Annual General Meeting to be held on 28 October 2022:

1. EPA Solid Waste Levy (City of Mount Gambier)
2. Landscapes Board Levy (City of Victor Harbor)
3. Energy Positive and Carbon Neutral Development (City of Victor Harbor)

SAROC decided not to approve items of business on the following issues for inclusion at the AGM:

1. Electronic Attendance at Council Meetings (District Council of Yankalilla)
2. Minimum Voting Age for Local Government Elections (City of Victor Harbor)
3. Installation of new Enterprise Resource Software (City of Victor Harbor)
4. Regionalisation (City of Mount Gambier)

Regionalisation

SAROC discussed the following item of business requested by the City of Mount Gambier:

That the Annual General Meeting requests the LGA to call on the Australian Government to establish and appropriately resource effective implementation of the regionalisation agenda through strengthening regional centres.

In discussion, SAROC considered that the 'regionalisation agenda' was quite broad in its focus and has invited the City of Mount Gambier to provide any further specific detail to the LGA on the advocacy request to the Australian Government.

SAROC –issues update

Planning update

SAROC noted a report from the LGA Secretariat on planning matters, the report included items relating to:

1. The most recent Ministers Liaison Group meeting which is attended by mayor David O'Loughlin and the LGA Policy Advisor
2. The recently established Expert Panel, which will be reviewing the SA Planning System
3. The Automatic Mutual Recognition Scheme for building workers
4. The Miscellaneous Technical Code Amendment which is currently out on consultation; and
5. The Flood Hazard Mapping update Code Amendment which will be on consultation shortly.

SAROC was also provided on an update of a proposed MOU between the LGA and State Planning Commission regarding the Regional Planning Program.

Circular Economy update

SAROC noted a report from the LGA Secretariat on circular economy, waste, recycling and resource recovery matters, the report included items relating to the:

1. Regional visitor waste – illegal dumping/anti-litter holiday waste campaign
2. Review of the Container Deposit Scheme
3. Update of LGA Model Waste Documents

LGA sector wide updates

Council elections

The LGA delivered a state-wide advertising and communication campaign focussed on Nominations, particularly from those who are traditionally under-represented on council, including people with disability, First Nations, women, youth and those from culturally different backgrounds. The LGA continued to work closely with councils supplying artwork, key messages, social media content and articles.

The dedicated website to support elections has proven popular and can be found at: www.councilelections.sa.gov.au. This site was purpose build for 'user friendliness', the navigation pathways from different audiences were built into the content therefore much easier to navigate through content. For each phase the 'landing page' is changed so content for that phase eg Nominations is what the users open when going to the URL and in the Vote phase traffic would go straight to the Vote information.

The separate, ECSA candidate portal received over 1,258 valid nominations across the State, which has resulted in a total of 184 elections to be held across councils. Less than 50 being submitted manually so it was pleasing to see most candidates use the online portal which help streamline the process for ECSA elections staff. The results of nominations can be viewed <https://result.ecsa.sa.gov.au/lgeresults>.

Key demographic data was collected thanks to ECSA including this on the nominations portal. For instance, the number of candidates in 2022 identifying as Aboriginal or Torres Strait Islander was 19 and in addition, 215 candidates declared a country of birth other than Australia. There was a total of 45 different countries identified, 42 candidates were born in India, 33 England and 29 from the United Kingdom.

From late September the LGA in collaboration with ECSA will be supporting the vote phase of the elections campaign to increase awareness and drive action to vote.

LGA contact: karen.teaha@lga.sa.gov.au

CWMS Program review

The CWMS Funding Deed, executed in 2017, is a ten-year agreement which makes around \$4 million available each year for CWMS projects. A requirement of the Deed is that the LGA and the Minister undertake a mid-term review of the CWMS Program by 30 June 2022.

A mid-term review working group was formed in September 2021 consisting of Office of Local Government and LGA staff, and Terms of Reference were endorsed at the November 2021 LGA Board meeting. The working group met on several occasions in late 2021/ early 2022 to oversee the mid-term review. BDO Advisory was engaged in February 2022 to undertake the mid-term review.

The draft mid-term review report was approved at the June LGA Board meeting. A letter from LGA President Mayor Angela Evans confirming the mid-term review had been completed, and containing a copy of the final mid-term review report, was submitted to the Minister on 27 June 2022.

The final report recommends revisions to various provisions of the Funding Deed, including:

- Replacing the connections target with a target more closely linked to environmental and public health outcomes
- Clarifying application of the subsidy to new/replacement/expanded CWMS schemes

- Clarifying the extent to which the subsidy can be used for R&D purposes and administrative purposes.

The next steps involve reviewing and revising the Funding Deed in line with the mid-term review recommendations. Through discussion with the Office for Local Government, it is anticipated a draft revised Funding Deed will be tabled at the December CWMS Management Committee. If endorsed, the draft will be tabled at the LGA Board of Directors meeting in January 2023 for approval.

LGA contact: thomas.mckellar@lga.sa.gov.au

Local Government Research & Development Scheme – external funding round

The schemes external funding round closed on 29 July 2022. The Local Government Research and Development Scheme Advisory Committee met on 26 August, and considered 32 applications, seeking a total of \$2,849,437. The Advisory Committees recommendations were provided to the LGA Board on 15 September 2022 which endorsed a total funding of \$394,945 for the following 6 applications:

- Shaping Local Civic Youth Leaders - *City of Onkaparinga*
- Understanding and addressing the housing shortage in the Tatiara, Southern Mallee, Naracoorte Lucindale, and Coorong Local Government Areas - *Tatiara District Council (in collaboration with Coorong and Naracoorte Lucindale District Council)*
- Local Government Career Pathways and Workforce Toolkit for Regional SA - *Torrens University Australia*
- Keys to the digital world: libraries and community centres' critical roles in digital access and connection - *South Australian Council of Social Service*
- Quality public spaces: developing placemaking indicators and benchmarks - *University of South Australia*
- Ending homelessness: a toolkit for local government - *Flinders University*

The projects will commence in November 2022.

LGA contact: mathilde.thorsen@lga.sa.gov.au

LG Equip/Governance Update

Reform commencements

The second commencement proclamation and associated regulations were published in the Government Gazette on 23 December 2021.

The Proclamation set six commencement dates for various local government reforms ranging from 6 January 2022 to 30 November 2023.

The next scheduled commencements will occur on 30 June 2023 and will relate to the requirement to include a funding plan within the council long-term financial plan in accordance with section 122(1a)(a).

Conduct/integrity provisions, including the new behavioural management framework are anticipated to commence with the new council term in November this year.

The Governance team has published explanatory text on the Commencement and timelines and LGA Resources page of the LG Reform website for all commenced provisions.

As further provisions commence or updated information becomes available, this will be distributed via the LG Reform website, LGA President/CEO Email Updates and Latest News items.

Behavioural Management Framework

At the LGA Board meeting on 23 August 2022 the Draft Behavioural Management Policy was endorsed. The President has subsequently written to the Minister for Local Government, proposing that transitional regulations be made which deem the LGA Model Policy as applicable to all councils until an alternative policy is adopted by the council. This approach will ensure that all councils have the necessary policy in place at the commencement of the new council term.

Resources

[Reform commencements July 2022 – explanatory text](#)

In conjunction with the SA Local Government Financial Management Group, [updated Model Financial Statements](#)

[Updated Better Practice Model – Financial Internal Controls](#)

LGA contact: nathan.petrus@lga.sa.gov.au

Planning

Planning System Implementation Review - Expert Panel

During the March 2022 State Election, an election commitment was made to commission an independent review of the *Planning, Development and Infrastructure Act 2016* and the Planning and Design Code to ensure planning decisions encourage a more liveable, competitive and sustainable long-term growth strategy for Greater Adelaide and the regions.

The Minister for Planning, Hon. Nick Champion MP, has commissioned an independent panel of planning experts to conduct a review of reforms to the planning system implementation, including:

- The *Planning, Development and Infrastructure Act 2016*
- the Planning and Design Code and related instruments, as it relates to infill policy, trees, character, heritage and car parking
- the ePlanning system, to ensure it is delivering an efficient and user-friendly process and platform
- the PlanSA website, to check usability and ease of community access to

Information on the Panel and the review is available at [Planning Review](#)

Panel is now receiving general submissions on issues pertaining to the review and that submissions will close on **Friday 16 December 2022**. The LGA will be providing a submission to the Panel

The Panel anticipates a ten (10) week engagement period between 10 October 2022 and 16 December 2022. The LGA Secretariat is in discussion with the Panel regarding engagement with local government noting this will be occurring during the local government election period.

The LGA will provide further information when it becomes available.

Regional Planning Program

One of the key priorities in the State Planning Commission's Strategic Plan 2022-23 is to plan for growth and change by leading the development of Regional Plans across South Australia including a new 30-Year Plan for Greater Adelaide.

Regional Plans set the direction for future planning and development of South Australia and fulfil the vision of the State Planning Policies.

Each Regional Plan provides a long-term vision (over a 15 to 30 year period) for the region or area, including provisions about the integration of land use, transport infrastructure and the public realm.

Research on the next generation of Regional Plans has already commenced. Although all Regional Plans will be undertaken concurrently, the 6 Country Plans are expected to be completed prior to the Greater Adelaide Plan.

At the meeting of the Local Government Regional Planning Committee, the Committee received presentations from:

- Wattles Range Strategic Land Use Plan – Wattle Range Council, and
- Growth Strategy – Berri Barmera Council

Advice was also provided on the draft engagement plans for the six regional plans. The first stage of formal engagement will involve high-level workshops with identified key stakeholders. These workshops are anticipated to commence in late October/early November 2022.

The LGA Board of Directors in September agreed to enter into a MOU with the State Planning Commission

The LGA has also suggested that the State Planning Commission should seek to engage directly with individual councils or through Regional LGA's to discuss and agree on engagement and partnership approaches with key stakeholders and the broader community in each region and whether Regional LGA's are in a position to *'manage feedback and input from member councils'*.

LGA business

LGA Elections – update

Following the close of nominations for the LGA President election there were five nominees (listed in the order of the ballot draw):

- Keith PARKES, Alexandrina Council
- Caroline PHILLIPS, District Council of Karoonda East Murray
- Brett BENBOW, Port Augusta City Council
- Bill O'BRIEN, Light Regional Council
- Erika VICKERY, Naracoorte Lucindale Council

In relation to SAROC, one election is required for the Legatus Regional Grouping, with the following nominees (listed in order of the ballot paper) to contest the election:

- Ben BROWNE, Northern Areas Council
- Bill O'BRIEN, Light Regional Council
- Rodney REID, Wakefield Regional Council

The remaining elections had the same nominees as vacancies, with the following nominees elected unopposed:

Eyre Peninsula LGA:

- Mayor Dean Johnson (DC Kimba)
- Mayor Jo-Anne Quigley (DC Lower Eyre Peninsula)

Limestone Coast LGA:

- Mayor Lynette Martin (City of Mount Gambier)
- Mayor Erica Vickery (Naracoorte Lucindale Council)

Murraylands and Riverland LGA:

- Mayor Peter Hunt (Berri Barmera Council)
- Mayor Caroline Phillips (DC Karoonda East Murray)

Southern & Hills LGA

- Mayor Moira Jenkins (City of Victor Harbor)
- Mayor Keith Parkes (Alexandrina Council)

Spencer Gulf Cities LGA

- Mayor Brett Benbow (Pt Augusta City Council)
- Mayor Leon Stephens (Port Pirie Regional Council)

In relation to GAROC, three elections are required for the North, East and West Groupings of Members, with the following nominees (listed in order of the ballot paper) to contest the elections:

Metro North

- Cr Shirley Halls (Playford)
- Mayor Gillian Aldridge (Salisbury)
- Cr Lucas Jones (Tea Tree Gully)
- Mayor Karen Redman (Gawler)

Metro East

- Mayor Elizabeth Fricker (Walkerville)
- Mayor Jan-Claire Wisdom (Adelaide Hills)
- Cr Anna Leombruno (Campbelltown)
- Cr Don Palmer (Unley)

Metro West

- Mayor Angela Evans (Charles Sturt)
- Mayor Claire Boan (Port Adelaide Enfield)
- Mayor Michael Coxon (West Torrens)
- Mayor Amanda Wilson (Holdfast Bay)

The election for Metro South had the same nominees as vacancies, with the following nominees elected unopposed:

- Mayor Heather Holmes-Ross (Mitcham)
- Cr Luke Hutchinson (Marion)

Voting closes at 5.00pm Monday 17 October 2022. Counting of votes will occur from 9.30am Tuesday 18 October 2022. Successful candidates will take office from the conclusion of the LGA's 2022 Annual General Meeting for a term ending at the conclusion of the 2024 LGA Annual General Meeting.

LGA contact: tami.norman@lga.sa.gov.au

8.3 EXECUTIVE OFFICER REPORT (INCL PROGRAMS)

BACKGROUND

The start to the 2022/23 financial year has been a busy period, especially with recent staff departures and finalising end-of-year financials.

The recruitment of the new Destination Development Manager and Destination Development Coordination is completed. We have been fortunate to have secured the services of an experienced local government tourism person for a few months who has been able to slot into the DDM role quickly and free the EO from being the defacto DDM.

The acting DDM finishes up at the end of December, the DDC commences in December and there can be a transition of essential knowledge in December noting the new DDM starts mid-Jan.

The EO has been appointed to the government's Women in Sports Taskforce, which reflects the relationships and reputation of the LCRSA with the current government for our activities in the Limestone Coast. The Taskforce is Chaired by the Minister.

For more information on the taskforce here is a link <<https://www.orsr.sa.gov.au/news/re-established-women-in-sport-taskforce-set-to-be-a-game-changer-for-women-and-girls>>

Three consultations are commencing which will require time and focus from the LCLGA, they are the Commercial, Risk and Governance assessment of the regional MRF, the Coastal Adaptation and Planning Project and the ORSR Sporting Ecosystem Project.

In addition to this, the scope for a revised Regional Growth Strategy is being completed for approval.

We expect the Regional Plan consultation will also commence soon, an update to be provided at this meeting by Dr Jess Porter.

Executive Officer activities since the last meeting include:

- Presentation and workshop with UniSA Faculty Heads on opportunities for university partnership in the Limestone Coast.
- Coastal adaptation planning meeting.
- NBN Remote satellite networks demonstration and engagement.
- Presentation to the Great Ocean Road Regional Tourism Board on future opportunities and to assess the shared Caravan and Camping Show joint marketing.
- Regional Tourism Chairs Meeting SATC.
- Meeting Limestone Coast Heritage Advisor.
- 2030 Regional Transport Plan Workshop and priority setting.
- ABC interviews – tourism and GIJ.
- UniSA and Legatus workshop on Data Driven Awareness and Connectivity for Climate Resilience.
- Mayors and CEO online forums.

- Meetings ORSR on future of starclub, place-based sports and rec planning and developing a regional ecosystem.
- Meeting RISE event funding – Federal Government.
- Meeting Jess Porter on the Regional Plan.
- Presented to DC Grant Elected Members on Regionalisation, Regional Plans and JPB's.
- Multiple Ac.Care meeting and commitments, AGM, Risk, Strategy, Investment and Board Meetings.
- Meeting LC Regional Health Network stakeholder meetings, including providing separate advice on how to focus and structure their community engagement strategy.
- Caravan and camping show review.
- Letter of support for Environmental Tourism Grants.
- SATC engagement on Limestone Coast Tourism projects and performance reports.
- Kick-off meeting Marsden Jacobs, regional MRF.
- Forestry Hub Board meeting.
- Regional Resilience Project Scope Planning – RDALC.
- Cross-border CEO forum, planning and facilitation.
- The Naracoorte Lucindale Council meet the candidate's MC.
- The Greater Tatiara District Council meet the candidate's MC. <https://youtu.be/KK6S0vvq7bl>
- Meeting Tony Passin – GIJ and various items around our advocacy agenda.
- Discussion Troy Bell – Social Housing.
- Meeting RDALC on various matters including the Regional Growth Strategy Workshop.
- Attended the RAI Regionalisation Conference.
- Regional Growth Strategy Workshop.
- Meeting with the new CEO Recycling Victoria.
- Women in Sports Taskforce Launch with the Deputy Premier and Minister for Sport.
- Preparation of Annual Report.
- End-of-year financials and audit.
- Risk and Audit Committee Meeting.
- CEO in-person forum.

- Meeting State Operations Manager Telstra to begin to scope a regional blackspots strategy.
- Meeting LCLHN Stakeholder Group.
- Sports Academy Parents Meeting
- Hour of Power Lunch – Premier as the guest speaker.

I have also taken on the role of GIJ Chair and Chair Ac.Cares strategy committee.

The focus for the next period:

- Implementing the business plan.
- Complete the transition of the SMLC project
- Regional Growth Strategy Scope approved and issued to the market
- Recruiting a new Programs Position
- Sustaining operational performance in the Destination Development and Programs areas
- Roads Regional Roads Strategy and Definitions completed.
- MRF Workshops and release of discussion papers on risk, governance and market
- Progressing our advocacy agenda
- Coastal project commences
- Ecosystem strategy development commences

LCLGA Programs cover the following areas.

- Regional Growth Strategy
- Roads and Transport
- Regional Waste
- Regional Health & Wellbeing (inactive except for reviews)
- Heritage Advisory Service

8.4 DESTINATION DEVELOPMENT PROGRAM

OBJECTIVES

The Destination Development Program is continuing to be implemented. The objectives remain as follows:

- Short-Term Objective: Maintain industry support and access to support programs and funding opportunities as the sector emerges from CoVid19. Complete the full region rollout of Localis - our regional solution for data collection.
- Medium-Term Objective: Increase engagement with industry to ensure readiness as we merge from the pandemic and international borders open.
- Longer-Term Objective: Deliver the Destination Development Strategy.

PROGRAM HIGHLIGHTS

We are continuing to maintain our social media presence with Limestone Coast Tourism Operators via our Facebook with new members continuing to join, currently 564 members in this group representing about 72% of operators in our region.

Two outdoor Billboards placed in the Western District of Victoria (Nhill & Coleraine) and have been secured until January 2024. A changeover of imagery will occur in September and will refresh again in 2023.

Our schedule of blogs on the official destination website continues to support our rationale of creating long-lasting digital content that pushes our searchability on google higher. The latest edition is focused on sinkholes and swimming spots within the Limestone Coast. The demand for adventure tourism is increasing.

<https://visitlimestonecoast.com.au/blog/sinkhole-and-swimming-hotspots-of-the-limestone-coast/>

The integration of ATDW Listings onto the Visit Limestone coast website has occurred, which presents experiences and accommodation to potential visitors and allows them to book instantly from their search. This conversion is essential to push Limestone Coast up the consumer consideration line and ultimately make booking a trip to our region easier.

We continue to promote our region through social media and blogging work with the TOURISM E SCHOOL.

Our social media activity can be seen at <https://www.facebook.com/LimestoneCoast> and <https://www.instagram.com/limestonecoast/>. The images of the region on our Instagram account are stunning, and I encourage you to take the time to view and share them.

A seasonal e-newsletter has been sent out focusing on the school holidays and the upcoming busy season in the region.

We supported three local events in the SA Regional Event Funding program and await news from the Minister's office.

Advertisement in Rex Magazine will occur December – February, focusing on Adventure and Outdoor Travel throughout the region.

We attended and participated (meetings with the trade) in the Business to Business Explore SA AETC Event in Adelaide on 6 & 7 October

The next edition of the Limestone Coast Regional Guide advertisement and editorial are going out to the Industry for feedback throughout October and November for printing to occur in January 2023.

Yearly reports sent to SATC for Co-Marketing and SATC Local Person Funding. The SATC have confirmed their funding for another 12 months.

The project schedule is attached and as are the performance reports made to the SATC provided in attachments one and two.

Project Schedule Plan

					September				October				November				December					January			
	Partners	Target Audience	Comment	Destination Strategy Actions	5.09	12.09	19.09	26.09	3.10	10.10	17.10	24.10	31.10	7.11	14.11	21.11	28.11	5.12	12.12	19.12	26.12	2.1	9.1	16.1	23.1
Media																									
Billboard	LCLGA	Victoria	Nhill	Action 2.11																					
Billboard	LCLGA	Victoria	Coleraine	Action 2.11																					
Regional Visitor Guide	HWR	Domestic	50,000 copies (storage)	Action 2.7																					
Rex Magazine - True Blue	LCLGA	National	1 x FP + Feature, Socials etc.	Action 1.26																					
Adelaide to Melbourne Touring Route Map	HWR	Domestic	100,000 Copies	Action 2.7, 6.15, 6.1																					
SE Voice	Se Voice	Domestic	Promotion of Socials	Action 8.4																					
SATC Intrastate Campaign	SATC	SA		Action 6.4																					
SATC Interstate Campaign	SATC	National		Action 6.4																					
Digital			Recovery & Rebuilding Action Plan																						
Instagram Visit Limestone Coast	Tourism eschool	Domestic		Action 1.5, 1.6, 1.7, 1.8, 1.14, 2.10, 3.5, 4.18, 7.2, 8.8																					
Facebook Visit Limestone Coast	Tourism eschool	Domestic		Action 1.5, 1.6, 1.7, 1.8, 1.14, 2.10, 3.5, 4.18, 7.2, 8.8																					
Visit Limestone Coast Blog	Tourism eschool	Domestic	One A month - paid up to end Dec 22	Action 1.9																					
Visit Limestone Coast E-newsletters	Tourism eschool	Domestic	Sept, Jan, April?	Action 1.10, 8.5																					
Regional Visitor Guide	HWR	National	on-line version	Action 2.7																					
Closed Group Facebook	LCLGA	Regional		Action 6.11, 8.5, 8.6																					
Industry E-newsletter	LCLGA	Regional	Industry information																						

Familiarisations																											
SATC Collaboration				Action 6.4																							
LC Regional Industrial Gathering	LCLGA	Domestic	Approx 4 per year	Action 6.6, 6.10																							
Additional Activity																											
Trade																											
ATEC Meeting Place (QLD)		International	21-24 November 2022 - Unable to attend this year-	Action 1.17, 1.18, 1.19, 1.20, 1.21																							
ATEC Virtual B2B		International	February 2023 - to be booked in November - 64 Appointments	Action 1.17, 1.18, 1.19, 1.20, 1.21																							
Australian Tourism Exchange		International	30 April- 4 May 2023 - To be Booked in November - 120 Appointments	Action 1.17, 1.18, 1.19, 1.20, 1.21																							
Explore SA B2B		International	6 October 2022- Adelaide - 25 Appointments	Action 1.17, 1.18, 1.19, 1.20, 1.21																							
Consumer Shows																											
Adelaide Caravan & Camping Show			29-31 July 2022	Action 6.15, 1.21																							
Limestone Coast Visitor Servicing Network/ Value of Tourism																											
Localis	Councils	Domestic		Action 2.2, 2.18, 6.3, 6.4																							
LC Visitor Service Network Meetings	Other Councils	Domestic	Quarterly	Action 2.2																							
LC Regional Tourism Board Meetings	Other Councils	Domestic	Quarterly	Action 2.2																							
Cross Board Famils	Western Vic and LC Councils	Domestic	Once a year	Action 2.11, 6.15																							



Figure 1: Season Design for Coleraine Billboard



Figure 2: Season Design for Nhill Billboard

Project Risks

Risk	Probability	Consequence	Control
CoVid19 Pandemic 'Emergency – Public Health, Bushfires, Drought)	High	High International and domestic border closure affecting Melbourne to Adelaide Touring, combined expenditure impact is valued at \$155M. High Consumer confidence to book ahead.	Build flexibility in activities that can be reallocated. Currently re-directing regional promotion and activity to domestic, increasing digital activity to reach targeted audiences. Support the industry to access funding and recover through business capability and capacity.
Fragmentation	High High	High Duplication of messages and inefficient use of limited resources. High Multiple organisations approaching the state and federal government, advocating for the tourism sector.	Major Marketing Campaigns are planned to bring together all stakeholders under an umbrella theme. However, it allows for niche messaging. LCLGA to play a leadership role and create stakeholder connections to create 'one voice.'
Resources	Medium	High The lack of alignment of internal tourism resources could create duplication and inefficiencies. Difficulty recruiting new staff.	Established a Limestone Coast Visitor Servicing Network (via Zoom) to improve communication and information sharing. Recruiting via seek and linked in.
Strategic Support	Low	Low Attendance and participation at Tourism Management Group meetings have reduced, and strategic insight and contribution is low.	Low Ensure Tourism Management Group Meetings are timely, relevant, and succinct. Terms of Reference are in place.

**South Australian Tourism Commission
Cooperative Marketing Report FY 2021.22**

Campaign Name: Amplifying our Digital Storytelling

The overall aim of the project was to Increase our digital storytelling through themed blogs, social media activity and email marketing. we commenced this in the previous financial year by building our new destination website which has inspire and increase the consideration of the Region as a travel destination. It will be the main vehicle for the dissemination of Limestone Coast's current and future consumer communications and will provide insights regarding the success of all marketing activities, and will align with www.southaustralia.com

This project was designed to provide a regional blog, ability to collate a consumer database. A monthly e-newsletter developed, which will also be able to be circulated to our growing database of consumers, Wholesalers & Inbound Tourism Operators.

We identified 4 marketing goals which have been identified for the new website.

- Goal 1.** **Increase awareness and consideration of the Limestone Coast as a travel destination with the region's visitor persona's in mind.**
- Goal 2.** **Increase engagement and trust with website users.**
- Goal 3.** **Convert more website users.**
- Goal 4.** **Build trust and reposition the tourism industry to be more invested and engaged in digital marketing.**

The project expenditure was proposed as per below. Please see table for final breakdown.

Website Maintenance and integration	\$17,500
ATDW + itinerary planner integration	\$2,500
Copywriting & content production	\$25,000
Photo Shoot (image gap)	\$5,000
TOTAL	\$50,000

Campaign Component	BUDGET	ACTUAL	LCLGA Contribution	SATC Contribution
Website and ATDW and itinerary integration	\$17,500 + \$2,500= \$20,000	\$21,740	\$6,740	\$15,000
Copywriting + Content Production Blogs, Images, e-News, Consumer Database & content	\$25,000+ \$5,000 = \$30,000	\$47,302.40	\$32,302.30	\$15,000
TOTAL	\$50,000	\$69,042.30	\$39,042.30	\$30,000

OUTCOMES

- Digital Storytelling commenced with optimization of our social platforms on Facebook & Instagram. See below table for our online community growth + engagement.
<https://www.facebook.com/LimestoneCoast>
<https://www.instagram.com/limestonecoast/>
- Using registered hashtag #visitlimestonecoast
- Website integration, content designed including blogs, images, and itineraries
- 12 x Blogs created.
- Consumer database kept up to date with MailChimp, e-news template being designed, aiming for first distribution in December, March, and June.
- ATDW integration visible through the www.limestonecost.com.au website
- Industry sentiment is tracked through Closed Facebook Group for the Limestone Coast Tourism Industry, currently with 553 members.
- Currently building a regional tourism industry reference group to support future marketing initiatives.
- Held an Industry Tourism function to promote SATC and activities occurring in the Limestone coast Region.
- Social Media has 3 organic posts and one story per week.

	Instagram Reach	Instagram Engagement	Facebook Reach	Facebook Engagement	TOTAL Reach	Total Community
July 2021 – September 2021	143,155	6.67%	99,541	5.15%	242,696	8706
October 2021- December 2021	221,200	6.24%	195,175	4.12%	380,375	11,012
January 2021- March 2022	189,286	6.82%	148,000	6.47%	337,286	11,745
April 2022- June 2022	197,291	6.36%	114,302	4.70%	311,593	12,802
TOTAL	410,486	6.53%	343,175	5.30%	717,661	56%

Attachment Two

Delivery of Services	<p>The Local Contact Officer must comply with SATC requirements always and any information provided to SATC must be accurate, delivered on time and able to be relied upon.</p>	<p>In addition to responding to timely requests from various departments at SATC, the Destination Development Manager (DDM) was present in Adelaide for SATC or Regional Tourism business a total of 12 days in the financial year. Noting this is less than previous years with the uptake of Zoom/Teams and our regularly meetings as RTM's.</p> <p>The region hosted representatives from SATC in region. This included the CEO & SATC Chairperson, ATDW Workshops, Famil with Tony Jonas, Rory Sloane, Lauren Sharrod, Escape Magazine, Famil with Katie Spain, Famil with Caravan World and Famil Lets Go Motor Homes.</p> <p>DDM has attended 90% of the weekly & fortnightly Regional Managers zoom meetings to receive information and provide local intelligence.</p>
Communication Report	<p>The Local Contact Officer must provide an annual report to SATC no later than 30 June 2022 that is comprised of the following:</p> <ol style="list-style-type: none"> 1. Details of how regional operators were kept fully informed of opportunities and developments in tourism including grants, strategies, reports and marketing campaigns from SATC, Tourism Australia and other State and Federal agencies. 2. Details of methods of communication with regional operators e.g. newsletters, e-blasts, websites, segments of operator forums etc 3. Details on how industry sign on to the Australian Tourism Data Warehouse was promoted to achieve an 	<p>1,300 pieces of communication predominantly via e-mail, however, 150 face to face appointments were conducted in region. The TDIF program had lifted industry engagement significantly and all these meetings above are commenced with sharing the ATDW features & how it is a critical link between operators, www.southaustralia.com & consumers.</p> <p>Our qualified industry database has 391 businesses listed. In addition, our Closed Facebook Group 'Limestone Coast Tourism Industry Network' has grown from 263 in June 2020 to 553 members as of September 2022. This has fast become the preferred platform for information sharing, with each post reaching an average 292 operators. On average there are 4 posts per week ranging from funding, webinars, and training opportunities. We have also used this to share the work of SATC Marketing which has resulted in a deeper appreciation of the work of SATC in the region. It has also been a</p>

	<p>increase in listings especially in categories linked to the key touring routes.</p>	<p>crucial platform for seeking local intelligence from businesses especially around workforce and border closures.</p> <p>Through the Facebook Group, DDM has been able to share and engage operators around the LC Destination Tourism & Marketing Plan & the SA Regional Visitor Strategy.</p> <p>The Limestone Coast hosted the ATDW team from SATC in region for a workshop in Mount Gambier and Naracoorte.</p> <p>LCLGA partnered with SATC Co-Operative Marketing to amplify the regions digital storytelling.</p> <p>ATDW & Marketing Reporting provided by SATC is tabled with the LCLGA Tourism Management Group and LCLGA Board Meetings.</p>
Strategic Initiative	<p>The Local Contact Officer provide a summary of key activities to assist in the implementation of the SA Regional Visitor Strategy.</p> <p>The Local Contact Officer must provide a brief final report by no later than 31 August 2022.</p>	<p>The region developed and delivered a Recovery & Rebuilding Action Plan that was closely aligned to the SA Regional Visitor Strategy. Please see attached.</p> <p>Activity highlights aligned to the SA Reg. Visitor Strategy include:</p> <ul style="list-style-type: none"> - Raising the region's digital marketing footprint and aligning digital efforts to SATC. This was achieved by establishing consumer-facing social media presence on Facebook & Instagram. From July 2021 to June 2021 our online community had grown from 8,196 to 12,802 with engagement levels (Facebook 5.30% & Instagram at 6.53%). Total reach from both platforms reached 717,661 by end of June 2022. - Embracing the growing Caravan & Camping market as well as sports tourism, group touring & cruise. The LC attended the Adelaide Caravan &

		<p>Camping Show</p> <ul style="list-style-type: none"> - Borderless collaboration includes MoU's in place with Wimmera Mallee Tourism, Glenelg Shire Tourism, Great Ocean Road Tourism plus project specific consumer campaigns with Southern Grampians Council. - Billboards promoting the LC Area at Nhill and Collrane to promote the distance and activities to the region. - Evolve visitor servicing –further invested on the destination website www.visitlimestonecoast.com.au - Advanced the Mixed Dozen interactive trails itinerary planner and is imbedded in our destination website. - ATDW Listing now filter through to the destination website. - Held first Tourism operators Industry get together to provide updates on what is happening in the region and with SATC. - Continued working with the Adelaide Convention Bureau. <p>Advanced the Limestone Coast Visitor Servicing Network to bring together the operational team across the region who work in VIC's and Events. This resulted in the team participating at the Adelaide Caravan & Camping Show and collectively addressing over-use of printed collateral in region, which is a work in progress project.</p> <p>Working closely with over 50 businesses to consider applying for the SA TDIF. This included providing a letter of support and in-depth meetings in preparation for their submission.</p>
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		Working with 12 Events across the region in preparing with SATC Regional Events funding Scheme. With meeting regarding their proposal and letters of support.
General Reports	The Local Contact Officer must develop and deliver reports to SATC as and when required.	<p>There has been more informal reporting shared about the depth of impact on the sector via our weekly/fortnightly meetings coordinated by Miranda Lang. This information has been shared via e-mail to Rod Harrex & Brent Hill, TicSA and ATEC. We have ensured Miranda Lang has been kept abreast of this correspondence.</p> <p>We have supported multiple media famils in the reporting period, some of which have been generated by SATC.</p> <p>The LCLGA has represented the regional tourism sector and outlining close alignment to the SARVS and SATC including, but not limited to:</p> <ul style="list-style-type: none"> - PIRSA Regional Manager - All regional councils & elected members - 24 tourism groups - TicSA - ATEC SA Branch & National forums - Great Southern Touring Route, Great Ocean Road Tourism & Grampians Tourism - RDA Limestone Coast - Glenelg Shire Council & West Wimmera Shire - Limestone Coast Grape & Wine Council Executive Committee - Wine Australia

8.5 STARCLUB AND REGIONAL SPORTS ACADEMY

OBJECTIVES - STARCLUB

To ensure clubs in the region:

- comply with State and Federal Legislation
- are financially stable through prudent self-management and have access to appropriate funding
- maintain and build on membership, players and volunteers within the club.
- can access training and education opportunities for Clubs, Members and Associations
- are supported to secure grants and funding

OBJECTIVES – SPORTS ACADEMY

The objectives of the Sports Academy are to:

- identify regional talent
- educate and develop youth in the region
- provide pathways to State and National representation
- develop the skills of regional coaches

KEY HIGHLIGHTS – STARCLUB

The Office for Recreation, Sport and Racing (ORSR) has informed the LCLGA that funding for the STARCLUB Field Officers role will end on December 31st 2022. In preparation for this, the STARCLUB Field Officer and LCLGA EO have been working with the ORSR to maintain the Sports Officer's role in our region to work with clubs.

The role, subject to successful funding, will maintain its support of clubs and associations with governance etc., whilst working to increase participation in sport and recreation for people with disabilities, migrants and marginalised members of the community.

The STARCLUB Field Officer continues to work with many clubs across the region on grant submissions, strategic planning, coach and volunteer education and governance requirements for Sporting Bodies.

KEY HIGHLIGHTS – SPORTS ACADEMY

The Academy will open nominations for our 2023 year. The program remains the same, with the Sporting Partners committing their involvement again in the program. Whilst we are talking with other Sports about joining the program, we will only expand when the partnership benefits both parties and will provide a strong pathway opportunity for our athletes and coaches.

Our Academy Cycling program had a camp in Adelaide in the first week of the School Holidays. Our athletes had the opportunity to spend two days at the Adelaide Superdome, where the National Team trained and were coached by State and National Coaches. This was vital track time before the

State Championships in December, where we have high hopes of having multiple athletes make the state team.

Our Academy athletes are doing amazing things in their chosen sport. The LCLGA encourages members to look at the Academy's Facebook page to see some of these outstanding achievements.
<https://www.facebook.com/LCRSA>

The Academy received additional funding to develop a new model for our region that seeks to create what we are calling a Sporting Ecosystem in the Limestone Coast. We are developing a project where we will assess those regions that are most successful in sports, undertake a gap analysis against the Limestone Coast then engage with Stakeholders to identify how we can leapfrog these other regions and position the Limestone Coast as the best per capita sports region in Australia.

2032 provides an excellent focus for this work.

Recently there was an alleged incident that involved academy members and a member of the public (all involved are U18). We are investigating the incident and taking the opportunity to also update our policies and procedures. A further report will be made to Board following this investigation.

Project Risks

Risk	Probability	Consequence	Control
Funding loss	M	H	Programs would dissolve
Access to facilities	L	H	Maintain strong relationships with councils and facility management
Delivering programs to young adults and pre-teen children	M	H	Ensure child-safe policies and procedures are adhered too.
The program grows too quickly beyond staffing levels leading to program standard deterioration.	H	H	Secure required funding, keep the program size to available resources; and operate the program efficiently.
A program loses its reputation for supporting elite athletes.	M	H	Ensure the recruitment and participation monitoring focuses on elite potential and elite participation.



9.0 LCLGA SUB-COMMITTEE MINUTES

9.1 Risk and audit Committee Meeting 28/9/22.

MINUTES

28th of September 2022,
9:00AM to 10:00 AM
LCLGA Office and Zoom

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION RISK AND AUDIT COMMITTEE MEETING

1. Present

Erika Vickery	Committee Chair and LCLGA President
Paul Duka	Director Corporate Services Wattle Range Council
Richard Sage	Mayor DC Grant & Board Member
Tony Wright	Executive Officer LCLGA

2. Apologies

James Holyman	Chief Executive Officer DC Robe
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3. Minutes of Previous Meeting

It was recommended that the minutes of the Risk and Audit Committee meeting held on the 6th of June 2022 be accepted as a true and correct record of that meeting.

Carried by consensus.

4. Action Items

It was noted that the Risk Review was being rescheduled and that the sourcing of an independent committee member had not progressed due to current constraints on LCLGA resources.

5. 2021/22 Audit and End of Financial Year Results

Whitney Sandow, Senior Auditor from Dean Newbery and Partners, attended the meeting via zoom and discussed the audit and its findings. The key point was the LCLGA was well organised and responsive to requests from the Audit Team, and the testing process didn't reveal any process weaknesses in terms of the way we manage our transactions and approvals.

Recommendation

The Risk and Audit Committee endorse the end-of-financial-year financial statements to the Board for approval.

Carried by consensus.

6. Finance Report to September 2022

The committee noted the report to the first of September 2022. The committee commented that they liked the slight change in report format, which is output directly from MYOB. The consolidation of the project and program P&L reporting was also noted in a consolidated table rather than distributed across multiple project reports.

The committee commented that the inclusion of internal accounting codes should be removed from the final report as it makes it harder to read.

Recommendation

The Risk and Audit Committee approves the provision of the financial report to the board at the October Board meeting with some minor formatting changes.

Carried by consensus.

The meeting closed at 10:00 am

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC Report

RDALC REPORT TO LCLGA

JULY - AUGUST 2022

ABOUT US

Regional Development Australia Limestone Coast (RDALC) has evolved into the area's key regional development agency, focusing on the success and growth of businesses in the Limestone Coast. We do this by supporting and mentoring businesses in a way that maximises opportunities, reduces costs and builds economic resilience.

RDALC provides a free one-on-one business support service for business owners. We help with starting and operating a business, including business plan development and review, licensing and registration, recruitment (including connection to job seekers and accessing the skilled migration program), and information on (and referral to) State and Federal Government programs and grants. We also assist with developing marketing and communications strategies, and help operators further their online presence. This includes facilitating the delivery of the Government's Australian Small Business Advisory Services (ASBAS).

RDALC also provides tailored support for businesses and organisations across our region that are seeking private investment as well as funding through grants. We provide economic impact analysis reports for applications, assist with the development of Information Memorandums and Investment Prospectus and assist with framing grant applications.

SMALL BUSINESS SUPPORT

From 1 July to 31 August 2022, **19** businesses/organisations accessed Regional Development Australia Limestone Coast's small business support services. A further **20** businesses/organisations were supported in their applications for investment (grants and funding). This includes 7 not-for-profit organisations and one local council.

THE BIG PICTURE

To date this financial year, RDALC has provided support to a total of **39** businesses/organisations.



REGIONAL WORK SA

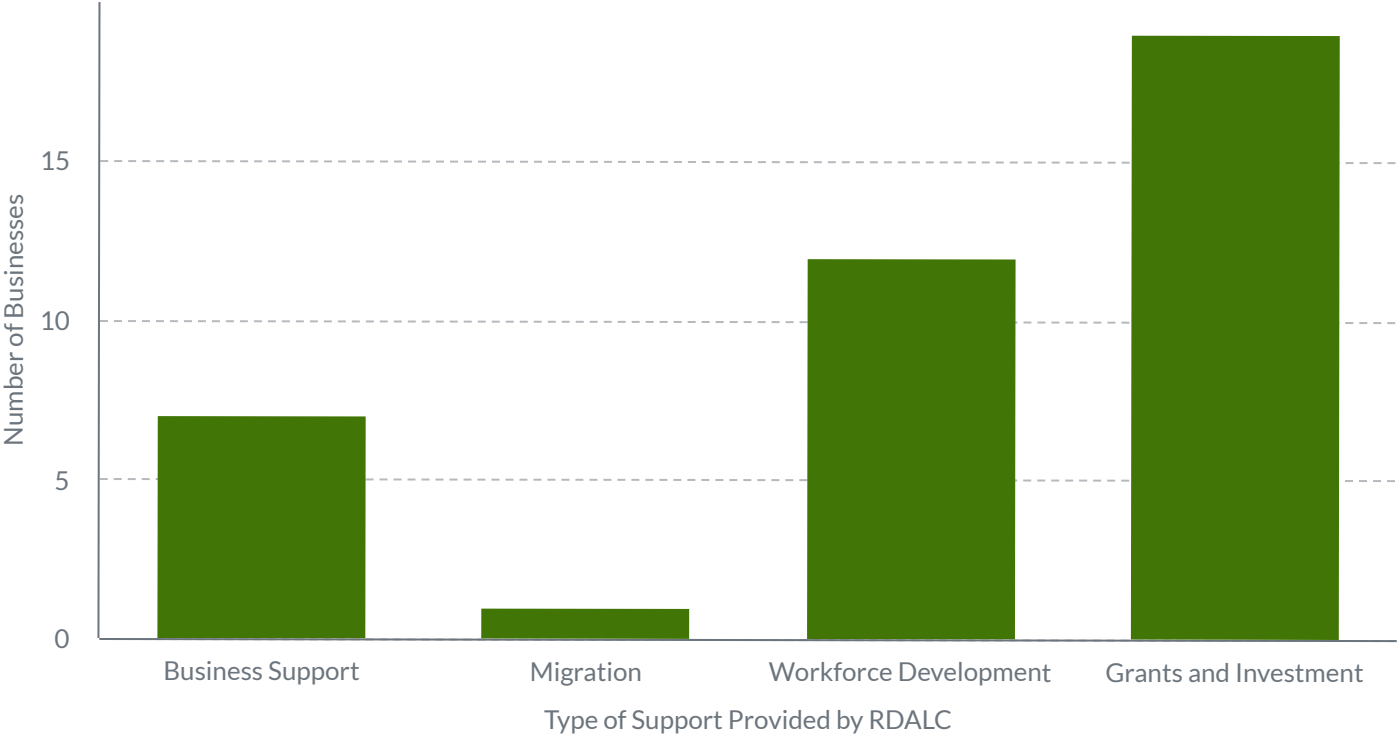
Between February 2021 and August 2022, RDALC delivered the Regional Work SA project. The project was funded by PIRSA to initially boost seasonal workforce, linking city-based job seekers to job opportunities in the regions. The project grew to link any job seekers to opportunities in our region. An important part of this project was the collation of job vacancies and meeting with businesses one-on-one to discuss their workforce needs.

- Between February 2021 and 31 August 2022, RDALC identified **9,530** job vacancies in the Limestone Coast
- These are minimum figures as not all job advertisements will have been captured by RDALC
- The job vacancies were collated from 21 sources, as well as vacancies directly sent to RDALC by employers
- More than 723 'unadvertised' jobs were also identified across the region. These were jobs that employers no longer advertised due to skills shortages and a lack of applicants
- Between 1 September 2021 and 31 August 2022, **56** 'Job of The Week' Facebook promotions for regional businesses resulted in a combined reach of 250,000
- Over 180 job seekers directly registered with RDALC expressing their interest in working in the Limestone Coast, with a further 360 applicants registering via the PIRSA Regional Work website
- All job seekers were contacted and suitable job vacancies provided
- RDALC directly assisted 22 job seekers to secure employment via connection to employers and/or job vacancy email notifications.



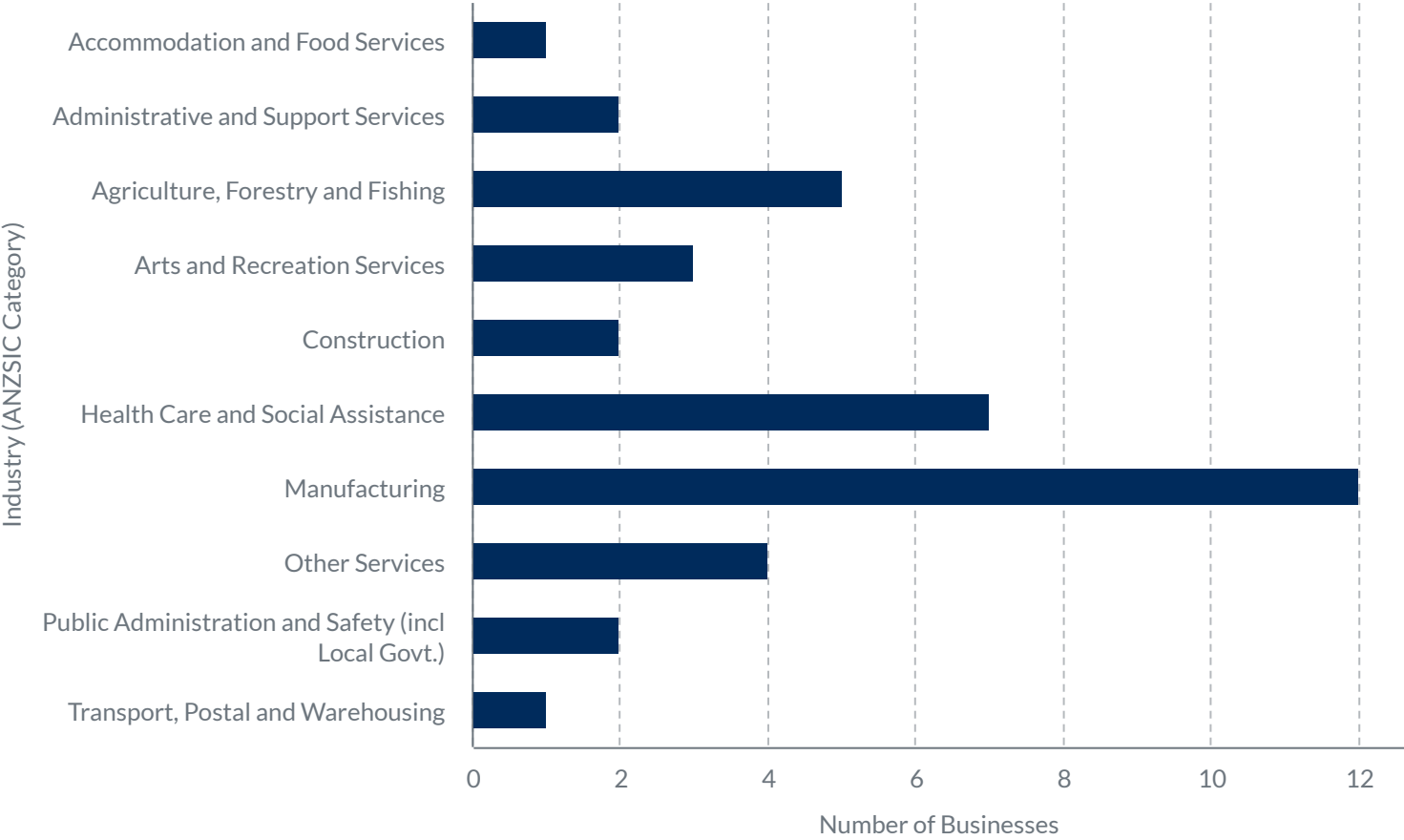
TYPE OF SUPPORT PROVIDED

July - August 2022



INDUSTRY RECEIVING RDALC SUPPORT

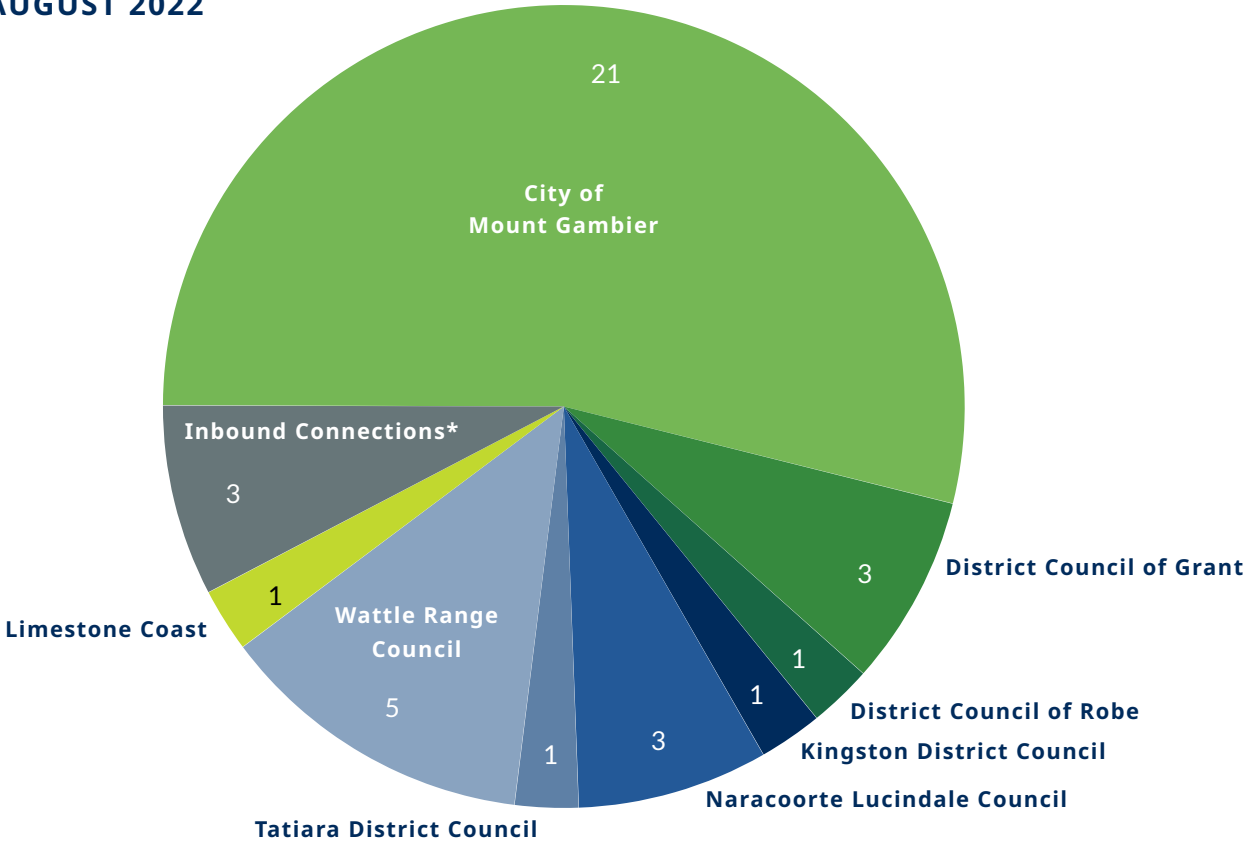
July - August 2022



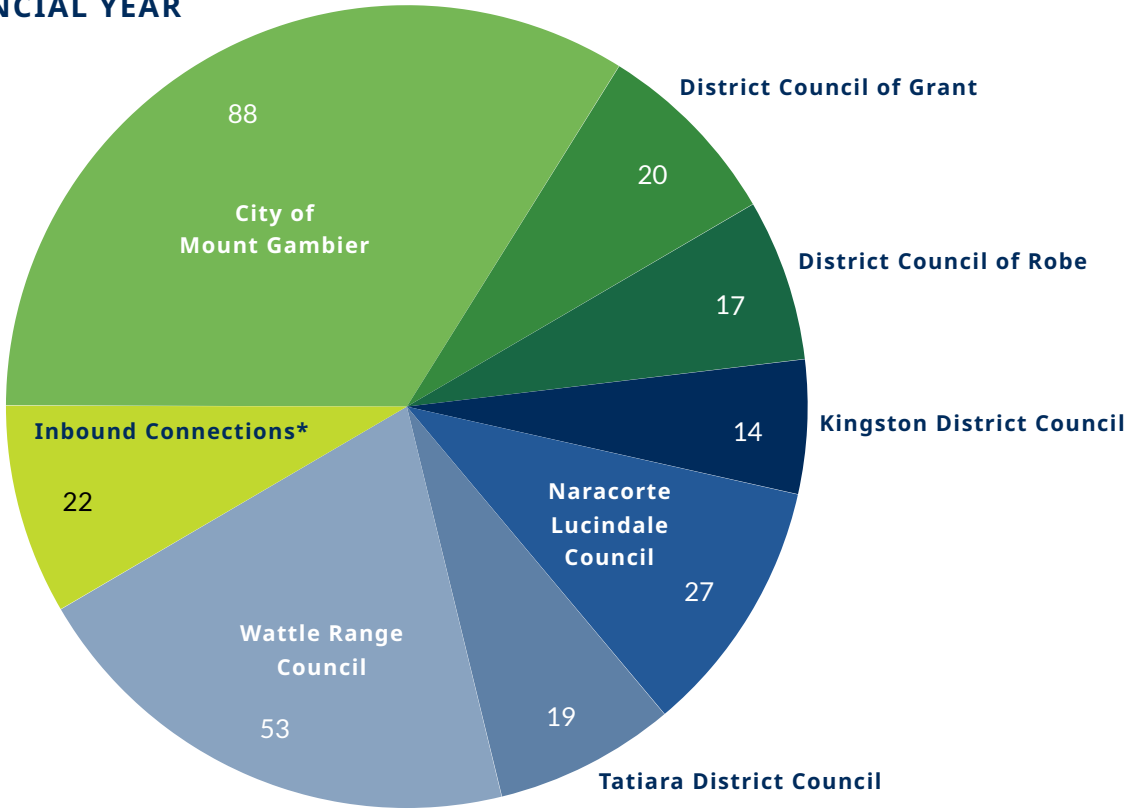


LOCATION OF BUSINESSES RECEIVING RDALC SUPPORT

JULY - AUGUST 2022



2021/2022 FINANCIAL YEAR



* The inbound connections figure represents businesses that are not located in the Limestone Coast, but are either looking to expand into our region, or are collaborating on a project with a Limestone Coast business.

10.0 OTHER BUSINESS