



Limestone Coast
Local Government
Association

GENERAL MEETING AGENDA

Friday 9th December 2022

10:00 – 13:00

Host – Wattle Range Council

Function Room

Civic and Art Centre

Ridge Terrace, Millicent, SA 5280

Program

09.30	Morning Tea
10.00	Welcome – President Lynette Martin OAM
10.05	Acknowledgement of Country and Host Welcome - Mayor Des Noll
10:10	Open of the LCLGA General Meeting
12:30	Close of the LCLGA General Meeting
12:45	Lunch

Joining us:

Michael Patterson, Regional General Manager Tasmania and South Australia, Telstra to discuss a regional telecommunications project to eliminate mobile blackspots in the Limestone Coast, and

Ian Hamilton, the Limestone Coast Heritage Advisor, to provide his annual update to the Board.

AGENDA OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION GENERAL MEETING, HELD ON THE 9TH OF DECEMBER 2022 AT THE CIVIC AND ART CENTRE, MILLICENT, FROM 10:00am

1 WELCOME, PRESENT AND APOLOGIES

1.1 Welcome and Present

Mayors

Naracoorte Lucindale Council	Mayor Patrick Ross
City of Mount Gambier	Mayor Linette Martin OAM
District Council of Grant	Mayor Kylie Boston
Kingston District Council	Mayor
District Council of Robe	Mayor
Tatiara District Council	Mayor Liz Goosens
Wattle Range Council	Mayor Des Noll

CEOs and LCLGA

Naracoorte Lucindale Council	TBA
City of Mount Gambier	Ms. Sarah Philpott (CEO)
District Council of Grant	Mr. Darryl Whicker (CEO)
Kingston District Council	TBA
District Council of Robe	Mr. James Holyman (CEO)
Tatiara District Council	Ms. Anne Champness (CEO)
Wattle Range Council	Mr. Ben Gower (CEO)
LCLGA	Mr. Tony Wright (EO) Mr. Paul Manfrin (Corporate Service)

Guests

Kingston District Council	Cr. Jeff Pope
LGA	
Coorong District Council	Cr. Jeff Arthur

1.2 Apologies

Member for Barker	Mr. Tony Pasin MP
Member for Mount Gambier	Mr. Troy Bell MP
Member for MacKillop	Mr. Nick McBride MP
Naracoorte-Lucindale Council	Mr. Trevor Smart (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
PIRSA	Ms. Peta Crewe
RDALC	Mr. David Wheaton
UniSA	Mr. Ian McKay

The LCLGA Board:

1. Note and accept the apologies.

Moved:

Seconded:

2 CONFLICTS OF INTERESTS

*Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.*

3 MINUTES OF THE PREVIOUS MEETING

Refer to page 7-17 (click on the page number to go to that page)

The LCLGA Board:

1. Accept the Minutes of LCLGA General Meeting held in the City of Mount Gambier on 3rd November 2022.

Moved:

Seconded:

4 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Refer to page 18 (click on the page number to go to that page)

The LCLGA Board:

1. Receive and note the business arising from the November General Meeting.

Moved:

Seconded:

5 CORRESPONDENCE – INWARDS AND OUTWARDS

To be tabled at the meeting.

The LCLGA Board:

1. Receive and note correspondence register to 2nd December 2022.

Moved:

Seconded:

Many of these correspondence items will have been received directly by member councils. Should any delegate wish to access any correspondence items listed but not included in this agenda, they can be made available by contacting the LCLGA Executive Officer.

6 LCLGA FINANCE REPORT

Refer to page 19-27 (click on the page number to go to that page)

The LCLGA Board:

1. Receive and note the Report from the Executive Officer.

Moved:

Seconded:

7 RECOMMENDATIONS

7.1 LCLGA PURPOSE AND CONTEXT

Refer to page 28-38 (click on the page number to go to that page)

The LCLGA Board:

1. Discuss and note the report from the Executive Officer.

Moved:

Seconded:

7.2 LCLGA PRESIDENT, VICE PRESIDENT AND BOARD MEMBERS

Refer to pages 39 (click on the page number to go to that page)

The LCLGA Board:

1. Notes that Mayor Martin has assumed the role of President of the LCLGA until the next AGM; and
2. Elect, from its members, a Vice-President who will assume the role until the next AGM.

Moved:

Seconded:

7.3 SAROC REPRESENTATIVES

Refer to pages 40-44 (click on the page number to go to that page)

The LCLGA Board:

1. Notes the request from the LGASA to elect a new SAROC Committee representative for the Limestone Coast.

Moved:

Seconded:

7.4 STRATEGIC PLAN AND BUSINESS PLAN

Refer to pages 45-46 (click on the page number to go to that page)

The LCLGA Board:

2. Approve the proposed planning process

Moved:

Seconded:

7.5 LCLGA COMMITTEES

Refer to pages 47-51 (click on the page number to go to that page)

The LCLGA Board:

1. Notes the current committee's.

Moved:

Seconded:

7.6 CORPORATE CREDIT CARDS

Refer to pages 52 (click on the page number to go to that page)

The LCLGA Board:

1. Approve the changes to LCLGA Credit Cards as detailed in the report.

Moved:

Seconded:

7.7 LCLGA MEETING DATES 2023

Refer to pages 53 (click on the page number to go to that page)

The LCLGA Board:

1. Discuss and approve the proposed meeting date as presented in table 1.0.

Moved:

Seconded:

8 REPORTS

8.1 LCLGA President

No report is required at this meeting.

8.2 Local Government Association of South Australia (LGASA)

Any recent Minutes from the Local Government Association of South Australia can be viewed on their website at:

<https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>

8.3 Executive Officer (including project updates)

Refer to pages 56-61 (click on the page number to go to that page)

Moved:

Seconded:

9 LCLGA SUB-COMMITTEE MINUTES

Nil since last Board meeting

10 OUTSIDE ORGANISATIONS

10.1 Regional Development Association Limestone Coast

Report from CEO, Mr. Wheaton

Refer to pages 64-65 (click on the page number to go to that page)

10.2 Heritage Advisory Board - Arcuate Architecture

Report from Mr. Hamilton

Refer to pages 66-70 (click on the page number to go to that page)

11 OTHER BUSINESS

12 CALENDAR KEY DATES AND NOTICE OF MEETINGS

Date	Meeting	Location
10th February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
11th February 2022	LCLGA AGM & GM	District Council of Grant
28th February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th March 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
1st April 2022	LCLGA GM	Tatiara District Council
8th April 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
19th May 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
17th June 2022	LCLGA GM	Naracoorte Lucindale Council
21st July 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
12th August 2022	LCLGA GM	Kingston District Council
15th September 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
14th October 2022	LCLGA GM	City of Mount Gambier
28th October 2022	LGA AGM	LGA House, Adelaide
17th November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9th December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
10th February 2023	LCLGA AGM & GM	District Council of Robe

13 MEETING CLOSED

Meeting is expected to end at 12:30.

The next LCLGA General Meeting is to be held at District Council of Robe on Friday, 9th February 2023. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

MINUTES OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION, HELD ON THE 3RD OF NOVEMBER 2022 AT THE CITY OF MOUNT GAMBIER, MOUNT GAMBIER FROM 10am
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1 WELCOME, PRESENT AND APOLOGIES

1.1 Welcome

Meeting began at 9.54 am.

LCLGA President Vickery welcomed all to the LCLGA Board Meeting.

A welcome to the LCLGA and acknowledgement of Country was provided by City of Mount Gambier Mayor Martin.

Mayor Martin updated the LCLGA Board on the development of the Wulunda Recreation and Convention Centre, noting that despite delays from Covid-19, the project is about to be completed.

Chief Executive Officer, Mr. Wheaton and Deputy Chief Officer, Ms. Ashman from Regional Development Association Limestone Coast addressed the LCLGA Board on recent developments in the RDALC. Particular mention was made of the Leadership Program and further activities to support Small Business development in the Limestone Coast.

The Member for Barker, the Hon. Mr. Pasin MP provided an analysis of the recent Federal Budget. He spoke about advocating for a new Radiation Facility in the Limestone Coast Region to support local residents dealing with cancer.

Dr. Porter updated the LCLGA Board on future plans to host a Workshop in Naracoorte. The date was agreed by LCLGA Board to be too close to Council Elections and proposed to reschedule to February 2023.

1.2 Present

Mayors

Naracoorte Lucindale Council	Mayor Erika Vickery OAM
City of Mount Gambier	Mayor Linette Martin OAM
District Council of Grant	Mayor Richard Sage
Wattle Range Council	Mayor Des Noll
Tatiara District Council	Mayor Graham Excell
District Council of Robe	Mayor Alison Newman
Kingston District Council	Mayor Kay Rasheed

CEOs and LCLGA

City of Mount Gambier	Ms. Sarah Philpott (CEO)
District Council of Grant	Mr. Darryl Whicker (CEO)
District Council of Robe	Mr. James Holyman (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
Tatiara District Council	Ms. Anne Champness (CEO)
Wattle Range Council	Mr. Paul Duka
LCLGA	Mr. Tony Wright (EO) Mr. Paul Manfrin (Corporate Service)

Guests

Member for Barker	Mr. Tony Pasin MP
LGA	Mr. Stephen Smith Dr. Andrew Johnson
Planning SA	Dr. Jessica Porter
UNISA	Mr. Ian McKay
RDALC	Mr. David Wheaton Ms. Rachael Ashman

1.3 Apologies

Member for Mount Gambier	Mr. Troy Bell MP
Member for MacKillop	Mr. Nick McBride MP
Wattle Range Council	Mr. Ben Gower (CEO)
Naracoorte Lucindale Council	Mr. Trevor Smart (CEO)
Coorong District Council	Cr. Jeff Arthur
PIRSA	Ms. Peta Crewe

The LCLGA Board:

1. Noted and accepted the apologies.

Moved: City of Mount Gambier, **Seconded:** District Council of Robe

CARRIED

2 CONFLICT OF INTERESTS

*Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied **Conflict of Interests Declaration Form** detailing what the conflict is and why they will not be participating in any item relating to that issue.*

NIL

3 MINUTES OF THE PREVIOUS MEETING

The LCLGA Board:

1. Accepted the Minutes of LCLGA General Meeting held at the Kingston District Council on 12th August 2022.

Moved: Wattle Range Council, **Seconded:** Tatiara District Council

4 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

Mayor Martin enquired about the progress of item 7.1 regarding Regional Housing Resources. The Executive Officer advised the LCLGA Board that a proposal was made to the Minister but did not proceed further.

The LCLGA Board:

1. Received and noted the business arising from the June General Meeting.

Moved: District Council of Robe, **Seconded:** Tatiara District Council

CARRIED

5 CORRESPONDENCE – INWARDS AND OUTWARDS

Mayor Noll enquired about inward correspondence received by Roadside Vegetation. The Executive Officer advised that the correspondence was a request for the LCLGA to support a proposal put forward by the Landscape Board in the February 2022 Meeting.

The LCLGA Board:

1. Received and noted correspondence registered to 5th August 2022.

Moved: Robe District Council, **Seconded:** City of Mount Gambier

CARRIED

6 LCLGA FINANCIAL REPORTS

The Executive Officer provided a verbal update on the LCLGA finances. Funding of \$300,000 for the Sports Academy for the next 3 years. The LCLGA will be seeking clarification on insurance costs, particularly when our premiums are comparable to other councils, yet our overall assets are much smaller.

Mr. Duka enquired about subscriptions and why it was higher. The Executive Officer advised that this was due to timing differences from budgeted YTD to actual.

The LCLGA Board:

1. Received and noted the Report from the Executive Officer.

Moved: Kingston District Council, **Seconded:** Wattle Range Council

CARRIED

7 RECOMMENDATIONS

7.1 End of Year Financials

The LCLGA Board:

1. Note the End of Financial Year Statements for Signing by CEOs and circulation to our members.

Moved: Wattle Range Council, **Seconded:** District Council of Robe

CARRIED

7.2 Annual Report

The LCLGA Board:

1. Approve the 2021-22 Annual Report for provision to each Constituent Council or or before 31st October 2022 as the Local Government (Financial Management) Regulations 2011.
2. Note some minor adjustments required in the Annual Report in relation to SMLC

Moved: Kingston District Council, **Seconded:** Wattle Range Council

CARRIED

7.3 Change in banking and investment arrangements

The LCLGA Board:

1. The LCLGA to open an at-call account with the LGFA and to have up to a maximum of three-term deposits.
2. Close the current BankSA term deposits as they mature and transfer to the LGFA.
3. Maintain current transaction and card accounts with BankSA.
4. That the transaction and approval delegations for BankSA also apply to LGFA accounts.

Moved: Kingston District Council, **Seconded:** City of Mount Gambier

CARRIED

7.4 Cross Border CEO Forum

The Executive Officer provided a verbal summary of the Forum. A set of possible priorities was agreed at the Forum, identifying workforce and training, health, waste, and transport.

Mayor Noll enquired whether Green Triangle Freight Action Plan was discussed at the Forum. The Executive Officer confirmed that it was but not in any great detail.

Mayor Sage proposed that the principles be supported if the Executive Officer presented and reported to each Council, the motion lapsed,

The LCLGA Board:

1. Support, in principle, the identified priorities.

Moved: City of Mount Gambier, **Seconded:** District Council of Robe

CARRIED

7.5 Regional Growth Strategy Reset

The Executive Officer submitted a discussion paper to the working party. He explained to the LCLGA Board that the Regional Growth Strategy would be reframed to fit in with the Federal Government's definition of Economic and Regional Development. The idea is also to re-examine the plan and make it more competitive with other regional plans. There is also the possibility to include scenario structures to predict future possibilities in the Limestone Coast Region.

The LCLGA Board:

1. Note the progress and provide feedback on the direction of the Regional Growth Strategy.

Moved: District Council of Robe, **Seconded:** Wattle Range Council

CARRIED

8 REPORTS

8.1 LCLGA President

Report from President Vickery – as attached.

8.2 Local Government Association of South Australia (LGASA)

Verbal report from Mr. Smith and Dr. Johnson.

Notable points raised by LGASA:

- LGA meeting with caminet soon and will be focusing on housing
- Expert panel discussions
- Loss of University Graduates in Local Government Courses
- Coastal Adaptation Project

8.3 Executive Officer

Report from Mr. Wright.

- Discussions with Telstra on how to resolve "Black Spots" in the Limestone Coast Region.
- Executive Officer been appointed to the Women in Sport Task Force

8.4 Destination Development

Report from Mr. Wright.

8.5 StarClub and Regional Sports Academy

Report from Mr. Elletson.

The LCLGA Board:

1. Received and noted the reports from LCLCA President, LGASA, Executive Officer, Destination Development, StarClub and Regional Sports Academy.

Moved: Tatiara District Council, **Seconded:** Wattle Range Council

CARRIED

9 LCLGA SUB-COMMITTEE MINUTES

9.1 Regional Waste Management Steering Committee

Minutes from the meeting held on 28th September 2022.

9.2 Draft Regional Transport Plan Workshop Amendments

The LCLGA Board:

1. Received and noted the minutes from LCLGA Sub-Committees.

Moved: Grant District Council, **Seconded:** Kingston District Council

CARRIED

10 OUTSIDE COMMITTEES ORGANISATIONS

University of South Australia Mr. McKay provided a verbal update to the LCLGA Board.

Notable points raised:

- Visit from Vice Chancellor
- Urban Planning students from Adelaide Campus' interested in working in Limestone Coast
- Annual Alumni Event held at Mount Gambier Campus
- Public Forum successful
- 2 Social Science Degree and Bachelor of Secondary Education

Executive Officer asked about Youth Suicide Prevention Studies which was discussed when the Vice Chancellor visited the region.

11 OTHER BUSINESS

11.1 National Farmer's Federation Regionalization Agenda

Mayor Nunan asked about the Regionalization Agenda. Ms. Philpot updated the LCLGA Board on the progress of the Agenda.

11.2 Mayor Vickery's election as President of LGA

Mayor Martin congratulated Mayor Vickery on behalf of the LCLGA Board on her appointment as President of LGA. Mayor Vickery thanked Mayors, CEOs, the Executive Officer and LCLGA staff.

12 KEY DATES AND NOTICE OF MEETINGS

Date	Meeting	Location
10th February 2022	LCLGA Strategic Plan Meeting & Dinner	District Council of Grant
11th February 2022	LCLGA AGM & GM	District Council of Grant
28th February 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
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1st April 2022	LCLGA GM	Tatiara District Council
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17th June 2022	LCLGA GM	Naracoorte-ucindale Council
21st July 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
12th August 2022	LCLGA GM	Kingston District Council
15th September 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
14th October 2022	LCLGA GM	City of Mount Gambier
28th October 2022	LGA AGM	LGA House, Adelaide
17th November 2022	SAROC & LGA Board of Directors Meeting	LGA House, Adelaide
9th December 2022	LCLGA GM & Christmas Lunch	Wattle Range Council
9th February 2023	LCLGA Strategic Plan Meeting & Dinner	District Council of Robe
10th February 2023	LCLGA AGM & GM	District Council of Robe

13 MEETING CLOSED

Meeting closed at 12.40pm

The next LCLGA General Meeting is to be held at Wattle Range Council on Friday, 9th December 2022. Acceptances and apologies to admin@lclga.sa.gov.au or Phone 8723 7310.

Acting President's Signature

Date

LCLGA President's Report

On behalf of local government SA, I was part of the ALGA roundtable discussion with Minister Kristy McBain ahead of the Government's Job and Skills Summit which will be held next week. This was an opportunity to discuss the skills and workforce pressures that are being experienced in the regions.

Naracoorte Lucindale Council was successful in receiving \$1M for the Boddingtons West Road Project. Twenty-three councils across South Australia have shared in more than \$16.2 million of grant funding through the Special Local Roads Program. The program is built on councils pooling together a portion of their federal road funding, which is then distributed across the local government sector to deliver more strategic outcomes.

The Special Local Roads Program is unique to South Australia and essential for providing our state's councils with vital funding for projects that they otherwise may not have the capacity to finance on their own. The LGA advocates annually on behalf of its member councils to ensure the allocation of program's funds are directed towards projects where this financial assistance will have the greatest impact.

Monday 15th August

RDALC Board meeting

Wednesday 16th August

SA LG Boundaries Commission meeting

ALGA roundtable discussion with Minister Kristy McBain ahead of the Government's Job and Skills Summit. Opportunity to discuss the skills and workforce pressures of the regions.

SA LG Grants Commission meeting.

Thursday 17th August

2022 UDIA Major Luncheon with guest speaker Premier Peter Malinauskas at Adelaide Convention Centre. Theme of the speech was Housing Challenge in SA (Affordable and social housing, investment in Housing Trust stock for new and backlog of maintenance, Tenancy Act review, Home Start SA – 2% for deposit, land supply and rezoning, Regional Plans, investment program to attract younger investors, collaboration with Federal, State

Monday 22nd August

LG Research and Development Advisory Committee pre-meeting

Tuesday 23rd August

LGA Board of Directors Special Meeting

Wednesday 24th August

Regional Executive Officers meeting
Country Arts SA Board meeting
LGA Roads and Works Conference welcome reception

Thursday 25th August

LGA Roads and Works Conference – Keynote speaker Dan Aubin, Daring Humans spoke on Thriving with Challenges and Change; How to assess and build a comprehensive renewal program based on the condition and remaining life of the assets; infrastructure showcase (Kingston District Council, Light Regional Council and City of Holdfast Bay); the rise of electric vehicles in the regions and the role of councils in the roll out of public charging infrastructure; Infrastructure management for small councils; future proofing our workforce – panel included Helen Macdonald (Clare & Gilbert Valleys), Sam Johnson

(Mt Remarkable), Nat Traeger (Kingston), Rebecca Hayes (Tumby Bay)

Magnet State Executive Launch of 'SA State of Mind' promotion campaign by Premier Peter Malinauskas at Illuminate Thebarton

Friday 26th August

Local Government Research and Development Scheme Advisory Committee meeting to assess external grant applications

Monday 29th August

RDALC HR Committee meeting in Mt Gambier

Wednesday 31st August

ALGA Special meeting (via Teams) re Budget advocacy to the Federal Government to retain and increase Federal Government Assistance Grants for Local Government, No net reduction in funding to local government, First and last mile funding, Local government's role in productivity.

Recent research commissioned by ALGA demonstrates how important Financial Assistance Grants are to Australian councils and communities.

These grants make up more than 20% of total annual operating revenue for almost one in four councils, and without this support these councils and their communities would not be financially sustainable. In the lead up to this year's federal election, Labor committed to "fair increases" to Financial Assistance Grants, as well as – at the very least – the continued annual indexation of these grants.

Councils collect less than 4 percent of Australia's total taxation and are reliant on sustainable funding from other levels of government to deliver the local infrastructure and services that Australians rely upon.

ABC Drive radio interview as SAROC Chair re Illegal dumping in Council areas which is costing Councils \$8M every year. Through the LGA, councils have put forward a call for the State Government to run a public awareness campaign with the local government sector, raising better awareness on littering and illegal dumping

LGA R&DA Group meeting via zoom re finalising recommendations for external applications

Limestone Coast Mayors zoom meeting

Ag Town judging in regional SA

SAROC meeting at Clare Gilbert Valleys Council

The LGA Board of Directors ventured to the regions on Thursday 15 September, gathering in Clare for our bi-monthly meeting. Several significant motions were carried including the approval of funding to support CWMS projects in Kingston, Peterborough, Mid Murray and Yorke Peninsula Councils. The Board also received an update on the research and advocacy the LGA has recently progressed regarding regional housing, affordability, and homelessness.

Six projects that will benefit the local government sector will share in nearly \$395,000 of funding through the LGA's Research and Development (R&D) Scheme.

The R&D Scheme is unique to South Australia and administered annually by the LGA – eligible organisations were invited in July to submit applications, with successful recipients notified on Friday following approval from the LGA Board of Directors.

This year's Scheme was extremely competitive, with 32 applicants putting in for \$2.8 million of grant support.

The successful projects will tackle a range of important issues including housing affordability, youth training in local government, regional workforce retention and developing quality public spaces.

Tatiara District Council (in collaboration with Coorong and Naracoorte Lucindale District Council) was granted \$112,000 for project "Understanding and addressing the housing shortage in the Tatiara, Southern Mallee, Naracoorte Lucindale, and Coorong Local Government Areas"

The topic of the state-wide housing crisis in SA, along with our push for the state government to establish a Regional Housing Crisis Taskforce, will be raised further via an item of business at the upcoming LGA Annual General Meeting in October.

SA Local Government Boundaries Commission online

Ag Town judging in regional SA

Limestone Coast Regional Growth Plan Steering Committee meeting in Mt Gambier

Limestone Coast LGA Risk and Audit Committee meeting

LC Leadership Steering Committee meeting
AG Town Judging Panel meeting

Police Remembrance Day Ceremony in Mt Gambier

Friday 20th September	ABC Radio interview ALGA Board meeting Thursday 6th October RDALC Housing committee meeting
Friday 7th October	SA Boundaries Commission meeting Leadership Program launch event in Mt Gambier
Monday 10th October	RDA LC Board meeting
Wednesday 12th October Tuesday 18th October	AMRC Board meeting SA Grants Commission visit to Adelaide Hills Council
Wednesday 19th October	SA Grants Commission Meeting SA Boundaries Commission Meeting
Thursday 20th October	Limestone Coast Wine Show at Robe – LCLGA sponsor the show
Friday 21st October	LGA Special Board meeting online RDALC HR committee meeting online
Wednesday 26th October	Country Arts SA Governance and Finance meeting
Thursday 27th October	LGA Welcome Reception
Friday 28th October	LGA Conference and AGM SAROC meeting
Tuesday 1st November	ALGA AGM and General Meeting - online

Item	4.0 ACTION LIST	DUE DATE	STATUS
	3rd November 2022		
7.1 and 7.2	Annual report and end-of-year financials are circulated to members for inclusion in their Annual Reports.		completed
7.3	Open an at-call account with the LGFA and progressively close BankSA Term Deposits.		Account established and funds progressively being transferred to LGFA.
	12th August 2022		
7.1	Seek more information from the Hon. Troy Bell (MP) on his proposal for a regional housing resource.		completed
7.4	Advise LGASA on Limestone Coast nominations to SAROC		completed
7.5	Advise RDALC of our representatives to the Regional Growth Strategy working group		completed
7.5	Advise RDALC that we will make the payments to them as per our Business Plan		completed
7.6	Engage with the Landscape Board on the nomination of the LCLGA EX to their stakeholder water allocation committee.		completed
7.7	Recruit for an expanded Program Coordinator role, possibly at a graduate level.		PD under review
	Engage with the SA Planning on the next steps, including their proposed MoU.		completed
	17th June 2022		
7.6	Develop a process and scope for future incubator projects	Feb 2023	February Board workshop
	11th February 2022		
7.2	Provide feedback on the LCLGA Rules of Association by 29/4/22	29/4/22	Completed, rules being redrafted.
	14th August 2020		
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.		TOR amended, EOI undertaken with future recruitment required.

6.0 FINANCE REPORT

BACKGROUND

This report is for the current financial year to the 30th of November 2022.

The LCLGA operations are funded by member subscriptions, government (local, state and federal grants) and program participant subscriptions, such as members of the Sports Academy.

The majority of our funds are received within the first quarter of the financial year, where funds are received for projects beyond the current financial year; those funds are held in project liabilities for future use.

There are occasional projects where the LCLGA have agreed to be the Auspicing Body for them; these have been steadily unwound over the last three years. With the recent transfer of the Substance Misuse Limestone Coast project to a new organization, "Substance Misuse Limestone Coast" we have just one Auspicing commitment remaining, the South Australian Coastal Council Alliance.

With Auspicing projects, we provide a contracting, systems, legal and governance framework and often hold grant funds for these projects. These projects have a zero net impact on our operations from a financial perspective but do consume administrative and management resources. Funds are moved from liabilities to revenue as expenditure occurs.

The current Business Plan (as approved by the previous Board) has two key indicators which we track as indicators of liability and capacity. They are 1) minimum cash holdings, to ensure we have sufficient cash to not cause a liability for our members should the association be wound up, and 2) a targeted project reserve, which is a cash position above minimum cash holdings to provide the LCLGA with capacity to take on projects for our members outside of budget cycles. The Project Reserve would then be recovered over successive financial years.

The forecast cashflow from the business plan will keep us above the minimum cash position but dip into the project reserve to progress the waste project, as shown in the members equity cashflow chart below.

The current levels are:

- 1) Minimum cash holdings (members equity): \$175,000
- 2) Project Reserve, member's equity above minimum cash holdings: \$200,000

The LCLGA had not increased members' subscriptions over a number of years and also received approximately \$80,000 pa as an indirect revenue stream via refunded "rubble royalties", which were a cost to our members and refunded from DTF to regional LGAs.

Rubble royalties ceased payments in 2020/21. Overall there had been a net reduction of members' direct and indirect subscriptions of around 35% real. The previous Board has adopted a five-year financial viability plan with modest increases to return the LCLGA to a stable and viable financial position. This is reviewed with the budget each year by the Risk and Audit Committee, with annual changes approved by the Board.

Despite losses over several years, we are still in a solid financial position due to our cash reserves which have been steadily declining.

As a wholly owned subsidiary of the seven Councils, our members own the LCLGA's assets and liabilities.

Overall the budget is tracking to budget with some minor variations; key observations are:

- 1) We have \$1.4M in total assets comprising \$900K in members' equity and \$500K in liability accounts for current and non-current commitments. Of note is the cessation of liability provisions for the Substance Misuse Project which has now been transferred to the new SMLC organisation following a deed of novation with the Commonwealth Government.
- 2) The \$299K in liabilities for the Regional Sports Academy includes funds that will be used in 2022/23 and funds for 2023/24 and 2024/25.
- 3) The YTD surplus is \$527K, which will continue to reduce as the year continues.
- 4) Several variations relate to timing differences between forecast and actual expenditure. For comparisons, a profit and loss report is provided that shows year-to-date actuals and budget, and a further report which shows year-to-date actual and full-year budget.
- 5) Insurance costs are tracking above budget, primarily driven by changes in how the LGF&RS treats cyber insurance. This will be further reviewed, and we are raising the issue of the disproportionate allocation of costs across its membership; for example, our insurance premium is only slightly lower than Wattle Range Council despite representing a significantly lower risk.
- 6) Projects include pass-through payments relating to the SMLC project (\$66K), which were not included in the budget as it was assumed the novation of the grant deed with the commonwealth would have happened earlier. These costs are fully offset by equivalent income, meaning there is a net \$0 impact on the P&L.
- 7) Training costs are slightly higher than budget due to SharePoint training required for new staff in January. This training was planned for the last financial year, but when we had staff changes, we carried this training forward into the 2022/23 financial year so our new staff could be trained.
- 8) Despite staff vacancies, we have secured temporary staff to support our work, particularly the Tourism project. A new Destination Development Coordinator and Manager will commence in January.

The outputs in the attachments for this finance report are direct from MYOB.

The following reports are attached:

- 1) Balance Sheet 1/7/22 to 30/11/22
- 2) Profit and Loss - Actual and Budget 1/7/22 to 30/11/22
- 3) Profit and Loss – YTD Actual and Full-Year Budget
- 4) Jobs Report of Income and Expenses 1/7/22 to 30/11/22.

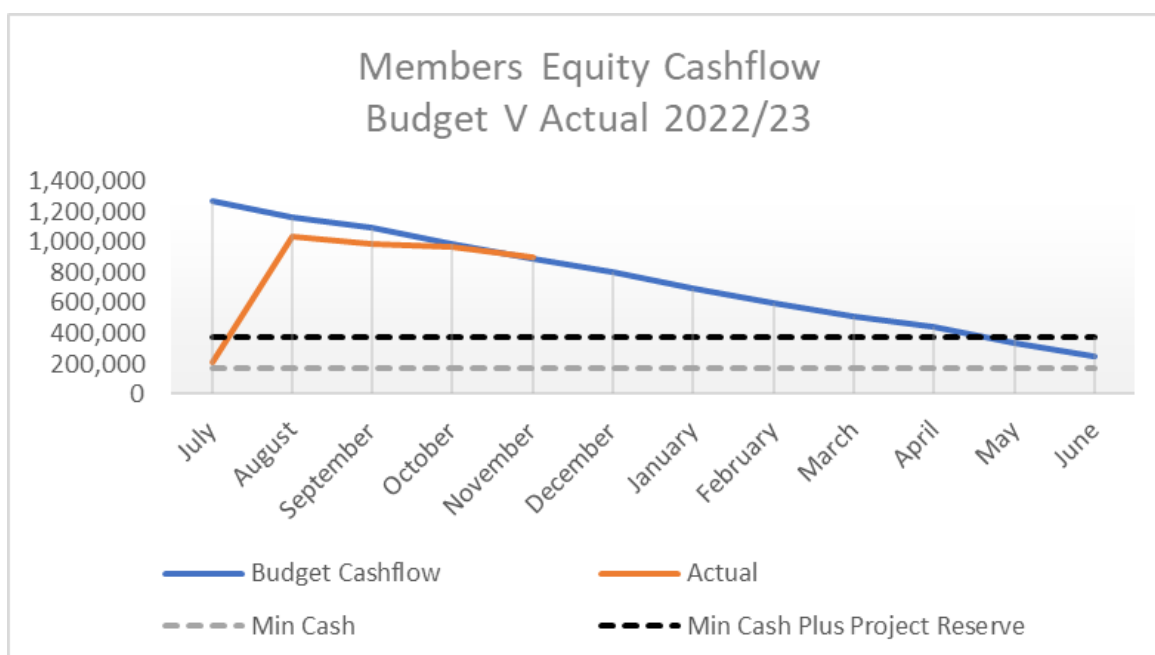


Figure 1: Actual Cashflow v Forecast

A report on projects and programs YTD income and expenditure is included in attachment four.

KEY ISSUES

This finance report is for the first five months of the financial year. Overall income and expenditure are tracking as expected.

Attached are the following reports:

- Balance Sheet as of the 30th of November
- Profit and Loss Year-to-Date (YTD) Actual and YTD Budget
- Profit and Loss YTD Actual and Full Year (FY) Budget
- Project and Programs Profit and Loss YTD and FY Budget.

RECOMMENDATION

The LCLGA Board:

1. Receive and note the report from the Executive Officer.

Moved,

Seconded,

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Balance sheet report

30 Nov 2022

	Total
Assets	
Cheque Account	(1,508.41)
Business Access Saver	150,270.98
Term Deposit 1 - 4960	76,103.75
Term Deposit 2 - 0560	33,893.88
Term Deposit 3 - 8860	143,724.99
LGFA Account	1,000,000.00
Trade Debtors	4,195.55
Total Assets	1,406,680.74
Liabilities	
CREDIT CARDS	
SMLC - 4064	239.49
Executive Officer - 4945	(1,515.45)
Starclub/LCRSA - 9808	706.81
Total CREDIT CARDS	(569.15)
GST LIABILITIES	
GST Collected	405.97
GST Paid	(3,748.47)
Total GST LIABILITIES	(3,342.50)
PAYROLL LIABILITIES	
PAYG Payable	7,580.56
Superannuation Payable	3,201.78
Leave Provisions	25,794.25
Long Service Leave	59,976.05
Total PAYROLL LIABILITIES	96,552.64
PROJECT LIABILITIES	
Regional Sport Academy	299,802.27
SA Coastal Councils Alliance	113,670.45
Total PROJECT LIABILITIES	413,472.72
Total Liabilities	506,113.71
Net Assets	900,567.03
Equity	
Retained Earnings	373,216.97
Current Year Earnings	527,350.06
Total Equity	900,567.03

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Profit and loss report

Accrual mode

01 Jul 2022 - 30 Nov 2022

	Total			
	Actual	Budget	Variance \$	Variance %
INCOME				
City of Mount Gambier	\$236,678	\$229,886	\$6,792	3
District Council of Grant	\$108,865	\$102,073	\$6,792	7
Wattle Range Council	\$180,995	\$174,203	\$6,792	4
Naracoorte Lucindale Council	\$124,312	\$117,520	\$6,792	6
District Council of Robe	\$62,370	\$55,578	\$6,792	12
District Council of Tatiara	\$99,635	\$99,635	\$0	0
District Council of Kingston	\$59,957	\$53,165	\$6,792	13
SA Tourism Commission	\$50,925	\$39,300	\$11,625	30
LGA SA	\$40,000	\$42,009	(\$2,009)	-5
Interest	\$235	\$2,085	(\$1,850)	-89
Grants (Liabilities)	\$24,631	\$0	\$24,631	-
Sundry Income	\$5,833	\$20,000	(\$14,167)	-71
Participant Contribution	\$1,042	\$0	\$1,042	-
SA Coastal Councils Alliance	\$53,820	\$0	\$53,820	-
Grants	\$28,000	\$98,000	(\$70,000)	-71
Total INCOME	\$1,077,298	\$1,033,454	\$43,844	4.20%
EXPENSES				
Advertising & Marketing	\$358	\$500	(\$142)	-28
Audit & Accountants Fees	\$11,763	\$11,835	(\$72)	-1
Bank Fees	\$367	\$310	\$57	18
Computing & IT	\$8,847	\$8,500	\$347	4
Consultancy	\$245	\$2,500	(\$2,255)	-90
Occupancy	\$9,283	\$12,500	(\$3,217)	-26
Governance	\$0	\$7,500	(\$7,500)	-100
Insurances	\$9,290	\$6,665	\$2,625	39
Meeting Expenses	\$3,249	\$0	\$3,249	-
Miscellaneous Expenses	\$2,133	\$2,500	(\$367)	-15
Postage	\$0	\$200	(\$200)	-100
Printing/Stationery	\$709	\$3,000	(\$2,291)	-76
Projects	\$202,049	\$139,690	\$62,359	45
Seminars	\$0	\$2,500	(\$2,500)	-100
Subscriptions	\$2,254	\$800	\$1,454	182
Telephones	\$2,665	\$3,000	(\$335)	-11
Training	\$10,800	\$3,580	\$7,220	202
Travel/Accommodation/Meals	\$5,813	\$5,000	\$813	16

	Total			
	Actual	Budget	Variance \$	Variance %
Vehicles - Fuel	\$4,792	\$8,400	(\$3,608)	-43
Vehicles - Leasing	\$15,444	\$16,940	(\$1,496)	-9
Vehicles - Repairs/Maintenance	\$0	\$500	(\$500)	-100
Programs & Policy	\$46,711	\$53,505	(\$6,794)	-13
Wages	\$191,810	\$214,980	(\$23,170)	-11
Wages - Superannuation	\$18,378	\$21,925	(\$3,547)	-16
Wages - Workcover	\$2,794	\$2,075	\$719	35
Wages - FBT	\$2,298	\$0	\$2,298	-
Wage - Accruals	(\$2,103)	\$0	(\$2,103)	-
Total EXPENSES	\$549,948	\$528,905	\$21,043	4.00%
Operating Profit	\$527,350	\$504,549	\$22,801	
Net Profit	\$527,350	\$504,549	\$22,801	4.56%

LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

Profit and loss report

Accrual mode

Jun - Nov YTD v Full Year Budget

	Total			
	YTD Actual	Full Year Budget	Variance \$	Variance %
INCOME				
City of Mount Gambier	\$236,678	\$229,886	\$6,792	3
District Council of Grant	\$108,865	\$102,073	\$6,792	7
Wattle Range Council	\$180,995	\$174,203	\$6,792	4
Naracoorte Lucindale Council	\$124,312	\$117,520	\$6,792	6
District Council of Robe	\$62,370	\$55,578	\$6,792	12
District Council of Tatiara	\$99,635	\$99,635	\$0	0
District Council of Kingston	\$59,957	\$53,165	\$6,792	13
SA Tourism Commission	\$50,925	\$94,320	(\$43,395)	-46
LGA SA	\$40,000	\$42,009	(\$2,009)	-5
Interest	\$235	\$5,004	(\$4,769)	-95
Grants (Liabilities)	\$24,631	\$0	\$24,631	-
Sundry Income	\$5,833	\$48,000	(\$42,167)	-88
Participant Contribution	\$1,042	\$0	\$1,042	-
SA Coastal Councils Alliance	\$53,820	\$0	\$53,820	-
Grants	\$28,000	\$168,000	(\$140,000)	-83
Total INCOME	\$1,077,298	\$1,189,393	(\$112,095)	-9.40%
Gross Profit	\$1,077,298	\$1,189,393	(\$112,095)	-9
EXPENSES				
Advertising & Marketing	\$358	\$1,200	(\$842)	-70
Audit & Accountants Fees	\$11,763	\$28,404	(\$16,641)	-59
Bank Fees	\$367	\$744	(\$377)	-51
Computing & IT	\$8,965	\$20,400	(\$11,435)	-56
Consultancy	\$245	\$6,000	(\$5,755)	-96
Occupancy	\$11,019	\$30,000	(\$18,981)	-63
Governance	\$0	\$18,000	(\$18,000)	-100
Insurances	\$9,290	\$15,996	(\$6,706)	-42
Meeting Expenses	\$3,249	\$0	\$3,249	-
Miscellaneous Expenses	\$2,133	\$6,000	(\$3,867)	-64
Postage	\$0	\$480	(\$480)	-100
Printing/Stationery	\$709	\$7,200	(\$6,491)	-90
Projects	\$202,049	\$335,256	(\$133,207)	-40
Seminars	\$0	\$6,000	(\$6,000)	-100
Subscriptions	\$2,254	\$1,920	\$334	17
Telephones	\$2,665	\$7,200	(\$4,535)	-63
Training	\$10,800	\$8,592	\$2,208	26
Travel/Accommodation/Meals	\$5,813	\$12,000	(\$6,187)	-52

	Total			
	Actual	Budget	Variance \$	Variance %
Vehicles - Fuel	\$4,792	\$20,160	(\$15,368)	-76
Vehicles - Leasing	\$15,444	\$40,656	(\$25,212)	-62
Vehicles - Repairs/Maintenance	\$0	\$1,200	(\$1,200)	-100
Programs & Policy	\$46,711	\$128,412	(\$81,701)	-64
Wages	\$191,810	\$515,952	(\$324,142)	-63
Wages - Superannuation	\$18,378	\$52,620	(\$34,242)	-65
Wages - Workcover	\$2,794	\$4,980	(\$2,186)	-44
Wages - FBT	\$2,298	\$0	\$2,298	-
Wage - Accruals	(\$2,103)	\$0	(\$2,103)	-
Total EXPENSES	\$551,802	\$1,269,372	(\$717,570)	-56.50%
Operating Profit	\$525,497	(\$79,979)	\$605,476	757
Net Profit	\$525,497	(\$79,979)	\$605,476	757

ATTACHMENT FOUR – YTD PROJECT, PROGRAMS AND FY BUDGET

Project, Programs & Pass Through	Income YTD	Exp. YTD	Exp. FY Budget	Net (YTD)
Destination Development	\$317,437	\$134,159	\$373,029	\$183,278
Star Club and Sports Academy	\$79,727	\$93,142	\$224,690	-\$13,414
Roads	\$63,600	\$2,420	\$25,000	\$60,329
Waste		\$0	\$80,000	
Economic Growth		\$0	\$5,000	
Website		\$851	\$10,000	
Red Meat Cluster		\$0	\$1,200	
Heritage	\$76,849	\$32,764	\$76,849	\$44,085
RDALC	\$96,255	\$51,313	\$96,255	\$44,942
SA Coastal Councils Alliance	\$15,777	\$24,548	\$0	-\$8,871
SMLC	\$66,006	\$66,056	\$0	-\$50

7.1 LCLGA PURPOSE AND CONTEXT

BACKGROUND

This is the first meeting of the Limestone Coast Local Government Association (LCLGA) Board since the 2022 Local Government elections in SA just four weeks ago, and there are five new directors on the LCLGA Board.

The following is a brief overview of the LCLGA, which the Executive Officer will support with a presentation at the meeting.

Attachment one has links to the LCLGA's current strategic plan, business plan, and charter (under review), and attachment two is a copy of our current advocacy agenda.

The LCLGA is 136 years old as an organisation and acts as a collaboration vehicle for the Councils in the Limestone Coast. Although we are called an Association, we are a wholly owned subsidiary of the seven councils in the Limestone Coast, known in our charter as our Constituent Councils. The LCLGA, as a local government subsidiary, is governed under the Local Government Act, not the Associations Incorporation Act.

As a wholly owned subsidiary, each Council in the Limestone Coast owns part of the LCLGA. This means each Constituent Council owns the LCLGA's equity and assets. It also means they own our liabilities and risks. To reinforce this relationship, there is a legal requirement for our financial reports to be included in our Constituent Councils Annual Report.

Under the LCLGA Charter, our purpose is to:

- Work in association with both the LGASA and the Australian Local Government Association
- Undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level;
- Facilitate and co-ordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils;
- Develop, encourage, promote, foster and maintain consultation and cooperation and strengthen the representation and status of local government when dealing with other governments, private enterprises and the community;
- Develop further cooperation between its Constituent Councils for the benefit of the communities of its region;
- Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region;
- Undertake projects and activities that benefit its region and its communities;
- Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
- Implement programs that seek to deliver local government services on a regional basis; and
- To effectively liaise and work with the State and Commonwealth Governments and instrumentalities on a regional basis for the general enhancement of the region.

In the current Strategic Plan, our purpose is expressed as “collectively building stronger communities” within the Limestone Coast Region and the scope of local government.

With limited resources, we have been progressively moving to a “deep and narrow” model to deliver value rather than being spread thin and trying to cover many areas in little detail.

We currently work in the following areas:

Tourism

The Limestone Coast Councils are the biggest investor in Tourism in the Limestone Coast through our tourism visitor centres.

In 2020 the LCLGA developed a Destination Development Strategy (2025) which was approved by member Councils to work with industry and partners to increase the value of Tourism in our region. This also allowed us to have a significant influence on the SA Regional Visitation Strategy.

Our strategies focus on the following:

- 1) Marketing – especially online
- 2) Visitor servicing
- 3) Events
- 4) Experience in development
- 5) Access and Infrastructure
- 6) Governance and Collaboration
- 7) Industry Capability
- 8) Promoting the value of tourism.

Shortly after the strategy was approved, the Covid-19 pandemic started and significantly impacted our tourism industry. The LCLGA played an essential role in connecting operators with information and assistance with grants, supporting grant applications and advocating to the South Australian Tourism Commission (SATC) and Minister (who was also the Premier) on Limestone Coast priorities and opportunities. We continue to advocate and meet with the Tourism Minister, the Hon. Zoe Bettison with the change in state government.

In 2023 a new Destination Development Manager and Coordinator are starting in January, when we will reassess the strategy and advise the Board on any reshaping that may be required.

The Destination Development program also receives SATC funding to support the implementation of the strategy. In 2021/22, we received \$80,000, which notionally provides funding for a regional tourism officer and engaging in projects such as upgrading regional tourism signs, which DiT and the SATC separately funded.

Roads Planning

The LCLGA have developed a Limestone Coast Regional Transport Plan with our members, which identifies Local Government Roads of Significance in Freight and Transport, Community Connection and Tourism.

This plan was the first of its type in regional SA and sought to provide a common approach to setting regional road priorities for significant local road funding grants.

A working group for your officers works with the LCLGA and a Roads Engineering Consultant to review and develop our submissions for projects and funding.

In 2022 this program secured \$2.197m for our region.

The LCLGA also nominates representatives and attends the Green Triangle Freight Action Plan meetings. This is an important strategy for our region. The plan is a collaboration between the Vic and SA Governments, but we have identified there needs to be a review of the current plan and improved sharing of governance arrangements between the two states.

Waste Strategy

The LCLGA has a regional waste strategy that seeks to progress waste initiatives across our region. The main focus at the moment is advancing the understanding of the risks, governance and opportunities for a regional Materials Recycling Facility (MRF).

A study, primarily funded by the Local Government Research and Development Scheme, identified that a regional MRF was commercially viable, provided waste materials from Western Victoria was included.

Two further studies also concluded the same outcome, with the Victorian Government identifying that an efficient servicing model for Western Victoria would be MRFs in Ballarat, Geelong and Mount Gambier.

We have engaged a consultant to analyse the risk, commercial, regulatory and governance models required to deliver a regional cross-border MRF. We expect a workshop to be conducted in Jan/Feb with members and cross-border Councils. This analysis will feed into a full business case if a viable model is achievable.

Starclub

The LCLGA has delivered this service, in partnership with the ORSR, for fifteen years to sporting clubs in our region on behalf of our members. The Limestone Coast is seen as being very successful, with over 80 clubs being active members. StarClub focuses on delivering programs to assist clubs with their governance, planning, risk management and skill development, such as writing grant applications, safe working with children and volunteer training and education.

Through this program, the Limestone Coast region sports clubs have consistently gained more per capita grant funding than other regions.

The StarClub has only been funded to the 31st of December, 2022. There is no further funding for this program in the state, and we are meeting with ORSR next week to understand a proposal for a new program called Active Communities program to be trialled with two regions.

Regional Sports Academy

This has been operating since 2017 and is the only program in SA. This aims to provide our regional youth pathways to elite and high-level sports and education career paths.

With a focus on sub-elite pathways, the Academy has significant regional support, and we partner with state sporting organisations. Recently we secured \$300,000 to support the future development of the academy with a particular focus on creating an environment over the next three years to diversify our support and funding base.

We have had significant success with our participants and in developing coaches who have succeeded at state, national and even international levels. This has happened in a relatively short time compared to other interstate academies showing that if you learn from others and then create your own pathway, you can leapfrog in terms of performance.

We will be doing workshops in early 2023 to analyse the Limestone Coast Sporting Ecosystem compared to other recognised regions for sporting excellence. We aim for the Limestone Coast to be the best-performing region per capita in Australia for elite sports.

Regional Health Planning

The LCLGA works with local members to provide a Regional Health Plan which addresses a statutory requirement with the Minister for health. This is a process that we conduct every three years with annual reporting.

Advocacy

In 2021 the LCLGA developed the first regional Advocacy Agenda for a regional LGA, which has been very successful in focusing our priorities and engaging with political and community leaders. For example, it provided the framework for our engagement with County Cabinet and helped focus the advocacy of the LGASA.

As we review our strategic plan, we will also review our advocacy priorities for 2023.

Current priorities (in no particular order) are:

- Regional Vocational Training
- Sustainable Coastline and Infrastructure
- Fire Prevention
- Cross Border Commissioner
- Housing for all
- An effective green triangle freight action plan
- Priority Roads Funding
- Water Management Security and Assets
- Building the region's economic capability
- Mobile Phone Blackspot and Internet Connectivity

Heritage Advisory Services

This is a shared service agreement to access scarce and needed skills for Councils and our community in Heritage Planning and solutions.

SACCA

The South Australian Coastal Council Alliance is an advocacy, representative and research alliance that is auspiced by the LCLGA. Coastal Councils were not receiving the support they needed to highlight and address the challenges they faced from coastal erosion and ageing assets. SACCA was formed, and the LCLGA provides administrative, cash flow and contract management support for the organisation.

Coastal Planning

The LCLGA is working with our coastal councils to progress a Limestone Coast Adaptation Strategy Project. The longer-term objective is to bring each Council's engagement and plan up to a similar level and develop a regional coastal plan. This will allow us to advocate and seek funding based on regional priorities like our approach to road planning. We are not aware of any region that has done this in SA.

Recent projects

Regional Leadership Program, this program ran for three years and, based on its performance and outcomes, has triggered a \$2m investment from the state government to fund RDAs across SA to deliver leadership programs.

Road Safety Coordination, the LCLGA, ran regional road safety programs for years until the funding was withdrawn across the state.

Substance Misuse Limestone Coast, we auspiced the development of a program to support the education of health workers in substance abuse, develop school-based intervention programs and create evidence to support advocacy for needed investment in substance and mental health resources for our region.

Coastal lidar mapping, in partnership with the State Government, undertook Lidar Mapping of the SE Coastline and did climate change modelling to see the impact on our communities from sea level rise and climate change.

Value Generated

On average, the LCGA generates about \$4 for every \$1 invested in the LCLGA; this is in terms of funding and grants for Roads and within the community through Starclub and Tourism.

This doesn't capture the value generated from our other activities, as listed above.

FUTURE FOCUS

The LCLGA is a subsidiary of the Limestone Coast Councils; we are your Councils organisation, and we focus our energy on the priorities our member Councils set for us.

The main question for the Board and our members are:

- 1) Where should we focus our energy and resources to create the greatest value?
- 2) Is the organisation sustainable and efficient in delivering this value and not creating a future liability?
- 3) How do we make trade-offs to ensure resources are applied to the highest-value outcomes.

These themes and others will be explored further in 2023 at the proposed strategic planning workshop as we refresh our strategic and business plans.

RECOMMENDATION

The LCLGA Board:

1. Discuss and note the report from the Executive Officer.

Moved,

Seconded,

ATTACHMENT ONE - DOCUMENT LINKS

Strategic Plan

[https://www.lclga.sa.gov.au/application/files/9615/9314/0217/LCLGA Strategic Plan Final.pdf](https://www.lclga.sa.gov.au/application/files/9615/9314/0217/LCLGA_Strategic_Plan_Final.pdf)

Business Plan

[https://www.lclga.sa.gov.au/application/files/9516/6623/2376/LCLGA Business Plan 2022-23 - Final.pdf](https://www.lclga.sa.gov.au/application/files/9516/6623/2376/LCLGA_Business_Plan_2022-23_-_Final.pdf)

LCLGA Charter

[https://www.lclga.sa.gov.au/application/files/2814/7721/1101/LCLGA Charter September 2015.pdf](https://www.lclga.sa.gov.au/application/files/2814/7721/1101/LCLGA_Charter_September_2015.pdf)

LIMESTONE COAST REGIONAL VOCATIONAL TRAINING

Access to post-school education is a critical resource in any community, especially in regional Australia, as we seek to build our economic capacity and provide genuine career paths for our youth who may wish to pursue careers in their home region.

The following issues have been identified and include: vocational training becoming increasingly more centralised and remote from the regions, a lack of local decision making in TafeSA on courses, alignment with needs and resource investment, the provision of vocational training does not seem to have a cogent strategy for our region and there seem to be a high reliance on the market to sort out the provision of services rather than a planned approach based on need and future requirements.

The LCLGA seek Government commitment to:

- > Develop a Vocational Training Strategy for each region.
- > Appoint a local, regional TafeSA Board, (similar to Landscape SA) made up of industry and regional representatives to ensure TafeSA's training reflects regional priorities.
- > Enable portability of TafeSA funds across state borders so students can easily cross the border for Tafe / vocational training.
- > Improve funding or more efficiently allocate funding for required vocational training

Stakeholders

- > Minister Education
- > Member Mount Gambier
- > Member MacKillop
- > TafeSA Board
- > Regional employers – especially group training providers
- > Regional educators

Approach

- > Engage with SAROC to highlight regional vocational training as a priority and to influence and support their advocacy strategy – including Minister engagement
- > Brief and engage with local MPs, opposition and even cross border MP's in Western Victoria
- > Engage with Group Training Providers to ensure there is a strong evidence base for the advocacy

** We note that SAROC has now picked up advocacy for Regional Vocational Education and to support the role of TafeSA in regional communities.*

SUSTAINABLE COASTLINE AND INFRASTRUCTURE

The task of protecting and maintaining the Limestone Coast coastal assets is beyond the funding capacity of Coastal Councils. Recently at an LCLGA Board meeting, when discussing our support for the South Australian Coastal Councils Alliance (SACCA), the Board resolved that coastal and non-coastal Councils in the Limestone Coast would support SACCA, recognising that we all benefited from a healthy and sustainable coastline.

The LCLGA seek Government commitment to:

- > Provide investment in longitudinal studies into coastal environments for better modelling to support decision making.
- > Resource or reallocate resources to The Coast Protection Board to adequately undertake measurement and modelling to inform risk-based sustainable decisions on coastal strategies.
- > Increase funding & grant programs to address coastal community assets and infrastructure investment for the Coastal Councils in the Limestone Coast.

Stakeholders

- > Minister Environment and Water
- > Coast Protection Board
- > Department for Environment and Water
- > South Australian Coastal Alliance (SACCA)

Approach

- > Auspice SACCA and engage in influencing priorities and directions
- > Direct communications with the Minister and department on priorities
- > Develop a Limestone Coast Regional Coastal Priorities Strategy
- > Brief local members on priorities (Councils reinforced by LCLGA)

FIRE PREVENTION - IN PARTICULAR, FUNDING TO CLEAR ROADSIDE VEG.

Under the Local Government Act 1999, local councils in South Australia are responsible for managing, in an ecologically sustainable manner, many thousands of hectares of native vegetation on roadsides.

However, fire prevention, especially in road reserves, has a lack of clarity of responsibility and whilst planning may seem ok progressing to work has been problematic.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> > Clarify responsibilities under the Act (not departmental guidelines) for maintaining roadside vegetation on DIT Roads. > Provide sufficient funding and resources to ensure roadside vegetation is managed to reduce risks from wildfire. > Additional support from CFS to work with Councils to identify high-risk assets and preventative strategies, such as participating in controlled burns on agreed Council controlled assets. 	<ul style="list-style-type: none"> > Minister Environment and Water > Minister for Infrastructure and Transport > Zone Emergency Management Committee > Bushfire Management Committee > LGASA > Department Infrastructure and Transport > CFS 	<ul style="list-style-type: none"> > Direct communications with the Minister, CFS and DIT > Brief local members on priorities > Seek support from the Zone Emergency Management Committee > Identify and remove barriers to CFS and Councils collaborating on fire fuel reduction activities

CROSS BORDER COMMISSIONER

Communities have sought such a role for someone to advocate for and assist people living in cross border communities for decades. Mount Gambier MP Troy Bell tabled a motion in parliament over two years ago for the role to be created. This has been an agreed priority for some time for Limestone Coast Councils, and during Covid-19 the flow of information and representation with the SA Government compared to the information and representation from the Vic Border Commissioner has highlighted the need for a SA Cross Border Commissioner.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> > Establish a Cross Border Commissioner role for South Australia to improve the representation of Cross Board issues with the government and to remove barriers that cause an unnecessary burden. 	<ul style="list-style-type: none"> > Member Mount Gambier > Member MacKillop > Victorian Cross Border MPs > Victoria Cross Border Commissioner > Cross Border Call Out Advocacy Group 	<ul style="list-style-type: none"> > Support Local Members call for a Cross Border Commissioner > Direct communications with the Department of the Premier and Cabinet; and opposition > Brief local members on priorities

HOUSING FOR ALL

One of the biggest challenges facing the Limestone Coast is a lack of social and affordable housing, with each Council facing their challenges for social and/or affordable housing.

The issues are incentives to invest and financing risk, lack of builders and trades, grant and investment funding scale and the outsourcing of social housing is failing to meet demand in regional areas with the housing stock being poor.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> > Resolve the issues through a coordinated approach from agencies at all levels of government. > Explore tax and other arrangements to de risk private sector investment in regional housing. > Investigate and determine the backlog of maintenance on Housing SA properties and steps required to address the problem. > Support the development of a Regional Housing Strategy. > Support changes in funding models to allow smaller regional projects to access grants and financial support. 	<ul style="list-style-type: none"> > Minister Human Services (State) > Department Infrastructure and Transport > Minister Housing & Minister Homelessness, Social & Community Housing (federal) > Member Mount Gambier > Member MacKillop > Member Barker > Construction Industry (local & state) > Master Builders SA 	<ul style="list-style-type: none"> > Recognising that a lot of good work has already been done by our members and it is now also elevated at SAROC. Our role, therefore, is one of reinforcing and supporting and not seeking to undermine or reset the work already being done. > Direct communications with the relevant Minister and Departments – as agreed with members > Brief local members on priorities (Councils reinforced by LCLGA) > Support LGASA in the development of a Regional Housing Policy and their advocacy > Seek more flexibility when we identify more restrictions for regional initiatives/ investments

AN EFFECTIVE GREEN TRIANGLE FREIGHT ACTION PLAN

The Green Triangle Freight Action Plan is a Victorian and SA State Government Plan. The purpose of the Plan is to develop a transport infrastructure investment and regulatory framework to address the growing freight requirements of the region. Victoria has dominated the governance and process and consequently gained the lion's share of the benefits from the funding from the Plan.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> > Lead the review of the GTFAP to ensure effective and clear governance responsibilities, creating a clear term of reference and balanced outcomes. 	<ul style="list-style-type: none"> > Minister for Infrastructure and Transport > Green Triangle Freight Action Group > Department Industry and Transport > Victorian Government > Victorian Local Government areas > National Heavy Vehicle Regulator > Green Triangle Forest Industries Hub > Local industries that rely on cross border freight 	<ul style="list-style-type: none"> > Direct communications with the Minister and DiT > Brief local members on priorities (Councils reinforced by LCLGA) > Work with DiT to improve the governance and operations of the Green Triangle Freight Action Plan > Engage with Western Victorian Councils to ensure a balanced outcome is achieved.

PRIORITY ROADS FUNDING

A recent review of the Limestone Coast Roads Database has identified over \$27 million in priority road work upgrades over the next five years. However, we expect that based on historical funding, the Limestone Coast Region will be around \$10m short of the needed funding to upgrade our priority roads based on the recently updated Limestone Coast Road Transport Plan.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> Improve and increase Federal and State government funding for priority regional roads based on regional priorities Review the changes to the SLRP process to ensure individual projects are linked to regional road priorities Improve feedback loops on grant applications for continuous improvement. 	<ul style="list-style-type: none"> Local Government Transport Advisory Panel LGA SA State and Federal Ministers DiT Grants Commission 	<ul style="list-style-type: none"> Direct communications with LGTAP and LGASA Brief local members on priorities (Councils reinforced by LCLGA)

WATER MANAGEMENT SECURITY AND ASSETS

The Limestone Coast region has a network of drainage & bridge systems designed to move surface water from the land to enhance agricultural productivity. The drainage scheme, which commenced in the mid-1800's, has seen the installation of over 800 bridges and culverts across the Limestone Coast.

This infrastructure, which is valued at more than \$200 million, is currently not being renewed or maintained adequately.

The LCLGA seek Government commitment to:	Stakeholders	Approach
<ul style="list-style-type: none"> Commit to maintenance and upgrade of bridge & drainage infrastructure 	<ul style="list-style-type: none"> Minister for Infrastructure and Transport Minister Environment and Water Minister Primary Industries and Regional Development Department for Environment and Water South East Water Conversation and Drainage Board Department Primary Industries and Regions 	<ul style="list-style-type: none"> See if this is a state issue via the Regional LGA's Direct communications with Ministers Brief local members on priorities (Councils reinforced by LCLGA) Seek a briefing from the South East Water Drainage Board. Engage with the South East Water Drainage Board on priorities

BUILDING THE REGION'S ECONOMIC CAPABILITY

The Limestone Coast Regional Growth Strategy highlights that a well-coordinated, collaborative, and strategically focused effort can set the Limestone Coast region on the path to deliver a 20 per cent lift in economic performance, adding \$700 million in growth annually and more than 5,700 new jobs by 2026.

The Strategy highlights six priority areas:

1. Invigorate the working-age population
2. Building on the region's competitive advantage in agribusiness
3. Capturing employment opportunities in growing sectors like healthcare and social assistance
4. Supporting the development of a vibrant business ecosystem

5. Region-wide collaboration to develop a more coordinated tourism market
6. Securing investment to deliver regional infrastructure priorities enabling growth.

The Limestone Coast is seen as being remote from Adelaide and Melbourne. Other areas of the state, with less opportunity for growth, are attracting funding to support flagging economies.

The opportunity for accelerated growth and increased contribution to the states GDP in the Limestone Coast is largely ignored by State and Federal Government. We routinely receive less per capita funding than other parts of the state.

The LCLGA seek Government commitment to:

- › Provide a more balanced allocation of state funding to the Limestone Coast and a recognition of the significant untapped opportunity the region represents to the state.
- › Encourage government (State and Federal) to support projects in safe seats.

Stakeholders

- › Minister for Primary Industries and Regional Development
- › Department Treasury & Finance
- › Member Mount Gambier
- › Member MacKillop
- › Member Barker
- › Regional Development Limestone Coast

Approach

- › Facilitate the refreshment of the economic growth strategy with a wide community and business engagement strategy.
- › Engage with local members and provide evidence of the growth opportunities.
- › Run economic growth forums for the region
- › Highlight the disadvantage of having safe conservative seats

MOBILE PHONE BLACKSPOT & INTERNET CONNECTIVITY

Mobile Phone Blackspots currently exist along several main freight and commuter corridors in the Limestone Coast. Lack of adequate mobile phone coverage & internet connectivity leaves drivers and farmers at risk, communities & businesses without connection and tourism opportunities missed.

We note that SAROC has now picked up advocacy for Mobile Phone Blackspot funding.

The LCLGA seek Government commitment to:

- › Ensure all Limestone Coast routes and communities are up to modern standards from Limestone Coast residents, transport providers and tourists
- › Provide significant investment in partnership with the federal government to identify black spots and ensure priority coverage

Stakeholders

- › Member Barker
- › Minister Communications, Urban Infrastructure, Cities and the Arts
- › Minister for Infrastructure and Transport (state)
- › Member Mount Gambier
- › Member MacKillop

Approach

- › Engage with SAROC to highlight mobile phone blackspot & internet connectivity as a priority
- › Brief and engage with local MPs to obtain support
- › Explore the possibility of a Regional Priority Plan

7.2 LCLGA PRESIDENT, VICE PRESIDENT AND BOARD MEMBERS

BACKGROUND

The LCLGA is governed by a Board under its Charter and within the Local Government Act as it relates to subsidiaries.

The Board is made up of seven Board Members who are nominated by each Constituent Council. The nominated representative must be an elected member of the Council, and in most cases, this is the Mayor of the Council.

Each Council may appoint up to two Deputies to act in place of the nominated Board Member.

The nominating Councils may revoke these appointments at any time.

Board members cease to be members if:

- 1) The Council ceases to be a Constituent Council.
- 2) The Board member ceases to be an elected member of the Constituent Council they represent, and
- 3) Any other event which makes the Board Member ineligible under the Act.

The functions of the Board are detailed in the Charter. In summary, they are to ensure the LCLGA:

- 1) achieves its objectives and purpose through strategic planning and the development and implementation of business plans,
- 2) provides overall direction, monitoring and assessing the performance of the Executive Officer,
- 3) ensuring the ethical behaviour and integrity of the LCLGA and Board members in its activities,
- 4) exercising the care, diligence and skill required by the Act that a prudent person of business would exercise in managing the affairs of other persons.

President and Vice President

The Board elects a President and Vice President, from the Board Members, at the Annual General Meeting of the Board.

The elected President and Vice President hold office until the next AGM unless they become ineligible to be a Board Member.

If the President becomes ineligible, the Vice President is automatically appointed President. The Board may then elect a Vice-President to serve until the next AGM.

The next AGM is scheduled for February 2023.

RECOMMENDATION

The LCLGA Board:

1. Notes that Mayor Martin OAM has assumed the role of President of the LCLGA until the next AGM; and
2. Elect, from its members, a Vice-President to serve until the next AGM.

Moved,

Seconded,

7.3 SAROC REPRESENTATIVES

BACKGROUND

The South Australian Regional Organisation of Councils (SAROC) is established through the LGASA constitution, and its purpose is regional advocacy, policy initiation and review, leadership engagement and capacity building in the regions.

Each region appoints two members, and they are appointed for two years. The current committee term ends on the 28th of October 2024.

Whilst there is no formal relationship between regional LGA's and the LGASA there are strong collaborative processes in place; one of those is for the Regional LGA's to run the election process for the SAROC nominations.

In practice, the President and Vice President of the regional LGA are normally nominated to the two positions on the SAROC Committee, this ensures the advocacy and priorities of the region and SAROC are aligned.

Our two representatives to SAROC are former President Erika Vickery and Vice President (now President) Lynette Martin. With the results of the recent local government elections, there is now a vacancy for the position Erika occupied.

Attached is a letter from Clinton Jury, CEO LGASA, seeking nominations from our region by the 25th of January for the vacant SAROC Committee Member meeting position.

The Executive Officer is seeking clarifications from the LGASA to see if we can extend this timeline to the 10th of February 2023 to align our nomination with the election of the LCLGA President and Vice President at the AGM.

If they are unable to accommodate this process, then we will need to run a separate nomination process during the remainder of December and January.

KEY ISSUES

- A Limestone Coast Regions position on SAROC is now vacant following the Mayoral election for Naracoorte Lucindale Council where Mayor Vickery OAM was defeated.
- Mayor Lynette Martin OAM continues to be a Limestone Coast Council representative to SAROC.
- The LGASA have requested that we advise them of our region's nomination for this casual vacancy by the 25th of January 2023.
- The LCLGA AGM, where we elect our President and Vice President, is on the 10th of February.
- In practice we nominate the LCLGA President and Vice President to SAROC,
- We have sought an extension to the LGASA's timing to allow us to nominate our region's representative after our AGM.

RECOMMENDATION

The LCLGA Board:

1. Notes the request from the LGASA to elect a new SAROC Committee representative for the Limestone Coast.

Moved,

Seconded,

ATTACHMENT ONE – LETTER FROM THE CEO OF THE LGASA

In reply please quote our reference: ECM 785238 TN/AL

29 November 2022

Mr Tony Wright
Executive Officer
Limestone Coast Local Government Association

Emailed: eo@lclga.sa.gov.au

Dear Mr Wright

Casual Vacancy - SAROC Limestone Coast Regional Grouping of Members

Following the conclusion of the 2022 Council elections a casual vacancy has arisen on the South Australian Regional Organisation of Councils (SAROC) Committee. Former Naracoorte Lucindale Mayor Erika Vickery was unsuccessful in her bid for re-election, resulting in the casual vacancy.

Ms Vickery was a representative of the Limestone Coast Regional Grouping of Members (Limestone Grouping), which comprises the District Councils of Grant, Kingston, Robe and Tatiara, the City of Mount Gambier and the Naracoorte Lucindale and Wattle Range Councils. Each Grouping of Members is represented on SAROC by two persons. The other Limestone Grouping representative is Mayor Lynette Martin OAM from the City of Mount Gambier.

The SAROC Terms of Reference provide at clause 4.7.3. that if there is a casual vacancy in the membership of SAROC, then the Regional Grouping of Members relevant to the SAROC member the subject of the casual vacancy will appoint by resolution of the majority of Members comprising the Regional Grouping of Members another Council Member to serve as a member of SAROC for the balance of the membership term.

The SAROC Terms of Reference do not prescribe the process by which an appointment to fill a casual vacancy will be determined, beyond requiring a resolution of the majority of Members comprising the Regional Grouping and that the SAROC Regional Grouping in consultation with the CEO shall conduct an election. I note that the appointment to this casual vacancy will continue for the balance of the membership term to SAROC (i.e., until the LGA Annual General Meeting to be held in October 2024).

Nominations

As a consequence of the casual vacancy, I am seeking your assistance to call for nominations for one (1) member of SAROC from the Limestone Regional Grouping. I understand that each of the Regional Groupings has a slightly different method of nominating/selecting member(s) to represent them on SAROC. As such, I request that you:

- Liaise with each council in your Regional Grouping (and where necessary) coordinate a meeting for the purpose of calling for nominations for one (1) position on SAROC; and
- Notify me of the Limestone Regional Grouping nomination(s) by submitting the attached nomination form for each nominee, no later than **5.00pm Wednesday 25 January 2023**.

To assist with this process, I have attached a nomination form and a candidate information sheet. I will also send a copy of this letter to your member council CEOs.

Voting

Should an election be required in your regional grouping, I will be in contact with you to discuss the necessary process. In an effort to ensure a timely completion of any vote, I am planning for the following timeframes if a ballot is required:

- To be received by councils on or before Friday 3 February 2023 - Distribution of ballot papers
- 5.00pm Wednesday 1 March 2023 - Close of voting
- 9.30am Friday 3 March 2023 - Counting of votes

I acknowledge the time period between receipt of ballot papers and close of voting is relatively short, however I am hopeful that by flagging the dates with you well in advance you will be in a position to facilitate your completion of the ballot within the required timeframes if needed.

Counting of votes, if required, will occur at LG House, 148 Frome Street, Adelaide, with attendance also possible via Zoom. Further details will be provided once it has been confirmed if a ballot will be conducted.

Could you please facilitate a process whereby the Limestone Regional Grouping will determine nomination(s) for the casual vacancy that has arisen on SAROC?

If you have any questions in relation to the casual vacancy election process, please contact me or LGA Program Leader Governance Tami Norman on 8224 2037 or tami.norman@lga.sa.gov.au.

Yours sincerely



Clinton Jury

Chief Executive Officer

Telephone: (08) 8224 2039

Email: cjury@lga.sa.gov.au

Attach: 2022 SAROC Limestone Coast Casual Vacancy – Nomination Form
2022 SAROC Limestone Coast Casual Vacancy – Candidate Information Sheet

Copy to: Darryl Whicker, CEO District Council of Grant (darryl.whicker@dcgrant.sa.gov.au)
Nat Traeger, CEO Kingston District Council (ceo@kingstondc.sa.gov.au)
Sarah Philpott, CEO City of Mount Gambier (sphilpott@mountgambier.sa.gov.au)
Trevor Smart, CEO Naracoorte Lucindale Council (trevor.smart@nlc.sa.gov.au)
James Holyman, CEO District Council of Robe (james@robe.sa.gov.au)
Anne Champness, CEO Tatiara District Council (annechampness@tatiara.sa.gov.au)
Ben Gower, CEO Wattle Range Council (bjg@wattlerange.sa.gov.au)

South Australian Regional Organisation of Councils (SAROC) Limestone Coast —2022 Casual Vacancy Nomination Form

Nominee's Council	<i>(insert name of council)</i>
Nominee's Name (full name)	<i>(insert title, first name and surname)</i>
Name of Region	<i>(Select one)</i> <input type="checkbox"/> Southern & Hills Councils <input type="checkbox"/> Eyre Peninsula <input type="checkbox"/> Legatus Councils Eyre Peninsula <input checked="" type="checkbox"/> Limestone Coast <input type="checkbox"/> Murraylands & Riverland <input type="checkbox"/> Spencer Gulf Cities
Declaration and signature of nominee	I hereby accept such nomination. Signature:
Signature and name of Nominating Council's CEO	Signature: (insert name)
Dated	<i>(insert date)</i>

**This form is to be sent to the LGA Returning Officer
Close of nominations 5:00pm Wednesday 25 January 2023**

South Australian Regional Organisation of Councils (SAROC) Limestone Coast —2022 Casual Vacancy Candidate Information Sheet

(word limit is strictly 1,000 words)

Name:	<i>(insert title, first name and surname)</i>
Council:	<i>(insert council name)</i>
Local Government Experience & Knowledge	<ul style="list-style-type: none"> <i>(insert)</i>
Local Government Policy Views & Interests	<ul style="list-style-type: none"> <i>(insert)</i>
Other information	<ul style="list-style-type: none"> <i>(insert details of leadership, board, corporate governance experience etc)</i>

This form must accompany the Nomination Form

7.4 STRATEGIC PLAN AND BUSINESS PLAN

BACKGROUND

The Strategic Plan sets the directions for the LCLGA over a period of time, usually 4-5 years,

The Business Plan is the annual operationalisation of the Strategic Plan.

The timing of the Business Plan development is critical to Councils as they need to include any impacts from the LCLGA's plans in their budget and approval process.

However, with a new Board this year, it is essential to reset the Strategic Plan to create an agreed direction for the LCLGA for the next four years.

Previously we have included a strategic planning and business planning session the half day before the February Board meeting and AGM, with a dinner that night. That was, however, working with a strategic plan that had been developed by the Board from a detailed process three years earlier.

It is essential that the new Board is provided with an opportunity to establish their priorities and directions for the LCLGA. Therefore, it is proposed to conduct a strategic planning workshop with the new Board in late February or the first week in March.

A single day should be sufficient; the workshop would involve a dinner the night before with an early start the next day to work through a detailed analysis of our operating environment, situational analysis and then our priorities and sought-after outcomes over the planning horizon.

This will allow sufficient time to prepare the workshop and translate the outcomes into a draft plan and budget for consideration at the March Board Meeting.

The proposed process is outlined in attachment one.

KEY ISSUES

The LCLGA Strategic and Business Planning process needs to synchronise with our members planning processes to ensure there is sufficient time to:

- develop the Plan,
- present as required to member Councils and
- for any resource implications to be included in Council budgets and planning processes.

RECOMMENDATION

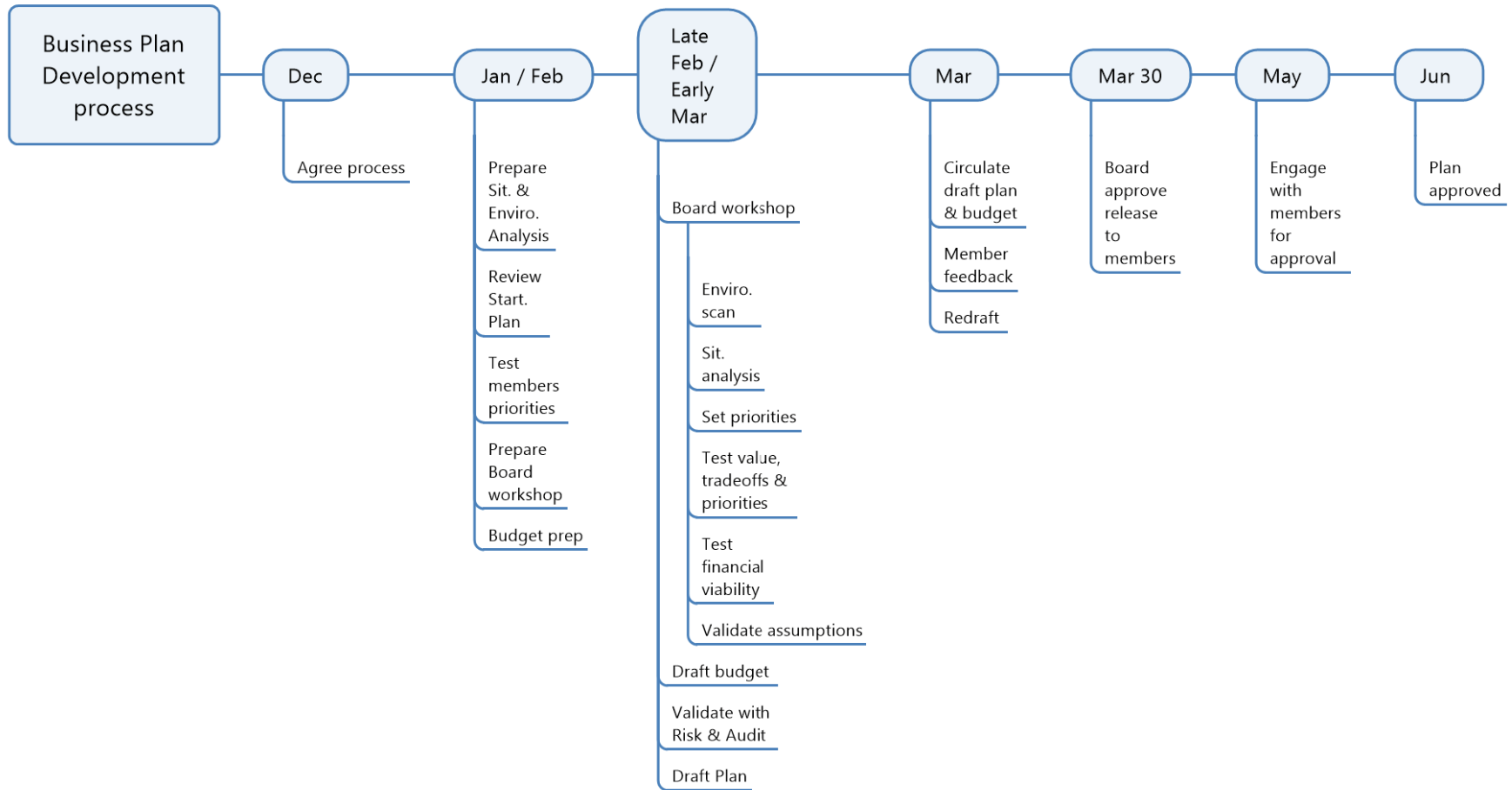
The LCLGA Board;

1. Approve the proposed planning process.

Moved,

Seconded,

ATTACHMENT ONE – Strategy & Business Planning Process



7.5 LCLGA COMMITTEES

BACKGROUND

The LCLGA, in addition to its Board, have seventeen internal committees and nominates representatives to external committees.

Internal committees provide a vehicle for the LCLGA to engage with members on critical issues and for members to provide operational and technical direction on subject matters. They can't make decisions outside the terms of reference, as approved by the Board.

These committees are generally appointed at the AGM but can be created at any time with Board approval.

A decision of the Board in 2021 was to dispense with Annual Committee appointments, as it tended to be an onerous process with little change in personnel. The result was that committee appointments would generally be for the period between local government elections.

In most cases, operational committees should not have elected members included in their membership, especially where specific technical skills are required and where committees are making recommendations to the LCLGA Board and its members for approval.

The LCLGA Charter is under review, and these changes (duration and operational considerations) are included in the proposed new Charter.

The LCLGA will write to each Council before the 30th of January and seek nominations to be considered by the Board at the AGM on the 10th of February.

Internal committees include:

- 1) Roads and Transport Management Group
- 2) Regional Waste Management Steering Committee
- 3) Audit & Risk Committee
- 4) Tourism Management Group
- 5) Economic Development Group (on hold until a review of the strategy is complete)
- 6) Regional Sport and Rec Advisory Group (depending on our meeting with the ORSR next week we may recommend disbanding this group)
- 7) Executive Officer Remuneration Committee

External committees

- 1) South Australian Regional Organisation of Councils (2 years)
- 2) South Australian Coastal Council Alliance (2 years)
- 3) Green Triangle Freight Action Plan
- 4) Limestone Coast Zone Emergency Management Committee
- 5) Limestone Coast Zone Emergency Support Team
- 6) Limestone Coast Community Services Roundtable
- 7) Limestone Coast Bushfire Management Committee
- 8) Southern Border Fire Coordination Association
- 9) Group training employment
- 10) Ac.Care

Some of these committees are more active than others and this generally depends on the priorities at the time. Some appointments have been historic where a local government representation has been included in an organisation's constitution. Engagement with these organisations indicates they are still seeking local government representation.

For example, Group Training Employment has local government representation embedded within their constitution but from my conversations with the CEO they indicated they were probably happy with one representative rather than two.

There is a meeting scheduled with the new CFS Commander to review the representation of LCLGA nominations to the various fire and emergency committees, especially in light of the responsibilities of the LGFSG, with for instance the ZEST.

SACCA recently wrote to the LCLGA seeking nominations for their committee (letter attached); given the timing requested we will include this nomination as part of the AGM appointment process.

KEY ISSUES

- Committees provide the LCLGA and our members with an opportunity to work in more detail on projects and programs.
- Representation on external committees, via the LCLGA, is an efficient and effective way for local government engagement with various groups.
- The need for committees should be reviewed regularly to ensure they are effective and are still required.

RECOMMENDATION

The LCLGA Board:

- 1) Notes the current committees.

Moved,

Seconded,

5 December 2022

Limestone Coast Local Government Association (LCLGA)

c/- CEO Tony Wright

By Email; twright@lclga.sa.gov.au

Dear Tony

South Australia Coastal Councils Alliance call for Committee nominations 2023-25

In early 2021 the SA Coastal Councils Alliance (SACCA) consulted Regional Local Government Associations (LGAs) and the Metropolitan Seaside Councils Committee (MSCC) on its proposed future funding and governance arrangements. Feedback received from the Regional LGAs and MSCC was positive, with the proposed SACCA funding model and aligned governance structures subsequently endorsed by the SACCA Committee in March 2021.

As described in the SACCA Funding and Governance Paper 2021 (attached) SACCA membership fees are requested annually from Regional LGAs with Committee representation to be sought from those funding bodies, as per below;

Committee/Governance (2-year term representation)

Metropolitan Zone (8 coastal Councils)

MSCC (or ACCN) – nominates 2 representatives + 2 proxy

Northern Zone (9 coastal Councils)

Upper Spencer Gulf CPG – 1 nominee + 1 proxy

Legatus Group – 1 nominee + 1 proxy

Southern Zone (9 coastal Councils)

Limestone Coast LGA – 1 nominee + 1 proxy

Southern and Hills LGA – 1 nominee + 1 proxy

*Coorong Council may nominate a rep/proxy via the S&HLGA

Western Zone (8 coastal Councils)

Eyre Peninsula LGA – 2 nominees + 2 proxy

The LGA President is invited to participate on the Committee as ex-officio.

The inaugural SACCA Committee was appointed for an initial 2-year period from 2019-2021, with a subsequent nomination process due early 2022. At its first formal meeting for 2022 the SACCA Committee considered a range of issues impacting the local government sector and resolved to extend the term of the current Committee until the end of 2022. This decision was primarily associated with the likely disruption associated with State, Federal and local government elections all being held that year.

Timing associated with the 2023-25 SACCA Committee nomination process was also discussed with the SACCA Committee and the CEOs of the regional LGAs and consultation resolved that SACCA would write to each of the LGAs seeking committee nominations in December 2022 once those associations were established following the 2022 Local Government elections.

It should also be noted that SACCA will seek Committee nominations from the former MSCC, now Adelaide Coastal Councils Network (ACCN) once the ACCN Board has been determined, likely in the first quarter of 2023.

As such I am writing to you seeking nominations for the 2023-25 SACCA Committee from the Limestone Coast Local Government Association for 1 (one) member and 1 (one) proxy member.

Nominees should meet the following pre-requisites;

- Committee member nominees must be elected members of the Limestone Coast Local Government Association Board and from a coastal Council in your region.
- Proxy members are also sought to support the SACCA Committee. Proxy members may be elected members from those association member coastal Councils, and not necessarily members from your association Board. The 2023-25 SACCA Committee will determine how proxy members are engaged (the current SACCA Committee has invited proxies to attend all meetings).
- The appointed members of the SACCA Committee will determine a Chairperson and Vice Chairperson in March 2023.

Nominees should expect that the SACCA Committee will meet quarterly for approximately 2 hours, and these meetings will be conducted in both face to face and via video conference formats. However noting that meeting schedules and formats will be subject to direction from the new Committee.

The first meeting of the SACCA Committee 2023-25 will be held in March 2023 and will involve determination of a Chairperson and Vice Chairperson and a review of the SACCA Strategic & Business Plan and Funding & Governance arrangements.

For consideration of your members I have included below the priorities identified by the current SACCA committee.

2022 SACCA Priorities

- Engagement and consultation with Councils and other stakeholders including representation at the LGA OGM showcase in April 2022 and launch of the SACCA website to support coordination and collaboration opportunities.
- Supporting State and local government initiatives to address coastal zone access issues with the aim of maximising benefits and minimising negative impacts (i.e. vehicles and camping in the coastal zone)
- Pursuing coastal management reform opportunities with the new State Government including the findings from the ERDC Inquiry into the Coast Protection Board (CPB) and Act.
- Continuing to pursue opportunities for State and Federal funding to address local and regional coastal management challenges. This includes working with the LGA and

State Government to deliver the NRRRA Coast and Estuarine Risk Management Program.

- Investigating options for Local Government coastal risks profiling
- Continued representation on the CPB advisory committee and supporting CPB priorities (local government adaptation planning, regional engagement and grant programs)
- Review of the SACCA strategic & business plan with members in 2022-23
- Election of the new SACCA committee for 2023-25

I would appreciate your Boards consideration of this request at its earliest convenience and advise of the LCLGA SACCA Committee nominations by **COB Friday 24 February 2023**.

If you require any further information, please don't hesitate to contact me adam@grayconsulting.com.au or 0409 908 191.

Yours Sincerely



Adam Gray

Executive Officer - SA Coastal Councils Alliance

Attached: SACCA revised Funding and Governance endorsed 2021

7.6 CORPORATE CREDIT CARDS

BACKGROUND

The LCLGA make use of corporate credit cards for routine transactions in accordance with our Credit Card Policy.

With the recent local government election results, new staff appointments commencing in December and January and the novation of the SMLC project funding, we have a number of changes to our allocation of corporate cards that we need to make; for example, Erika Vickey still has a card issued to her (disabled) as does Sophie Bouchier and we have two new staff who will need access to a corporate credit card.

The LCLGA have an approved maximum credit facility of \$15,000. There is no plan to change this limit.

We are seeking the following allocation of cards for the LCLGA:

Name	Position	Amount
Tony Wright	Executive Officer	\$5,000 (unchanged)
Kate Napper (starts Jan 2023)	Destination Development Manager	\$3,000 (new)
Tony Elletson	Sports and Recreation Development Officer	\$2,000 (previously \$1500)
Emma Herring (starts Dec 2022)	Destination Development Coordinator	\$2,000 (new)
Paul Manfrin	Corporate Services Officer	\$1,000 (unchanged)
Total		\$13,000

All other cards are to be cancelled.

KEY ISSUES

- BankSA requires a Board minute to confirm who is allocated cards and their limits.
- With the proposed changes, we are still within the approved overall credit facility for the LCLGA of \$15,000.

RECOMMENDATION

The LCLGA Board:

1. Approve the changes to LCLGA Credit Cards as detailed in the report.

Moved,

Seconded

7.7 LCLGA MEETING DATES 2023

BACKGROUND

The proposed meeting date for LCLGA General Meetings, SAROC and the LCLGA in 2023 are presented in Table 1.0 below.

Generally, LCLGA Ordinary Meetings are held on the second Friday of the month every second month, where possible, we try to avoid meetings on Fridays when there are public holidays on the following Monday.

We normally meet in February, April, June, August, October and December.

The February meeting is where we have (for the last two years) commenced the Business Planning process and have a half-day workshop and dinner the day before the Ordinary meeting and AGM.

As there is a new Board, it is proposed in 2023 that we do a deeper dive into the strategic and business plan. Therefore, we are proposing to shift the strategic planning workshop to the 2nd and 3rd of March 2023.

The following variations are proposed in the calendar.

- 1) Shifting the strategic planning workshop to the 2nd (dinner) and 3rd (workshop) of March 2023.
- 2) Changing the April meeting to the 31st of March due to Good Friday and Anzac Day and the need to run a strategic planning workshop.
- 3) Changed the June meeting to the 16th due to the King's Birthday on the 12th of June.

Table 1: Proposed Meeting Dates 2023

Date	Meeting	Location
19 th Jan 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
10 th Feb 2023	LCLGA AGM & GM	District Council of Robe
2 nd -3 rd Mar 2023	Strategic Planning Workshop and Dinner	District Council of Grant
16 th Mar 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
31 st Mar 2023*	LCLGA GM	District Council of Grant
11 th May 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
16 th Jun 2023**	LCLGA GM	Tatiara District Council
20 th Jul 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
11 th Aug 2023	LCLGA GM	Naracoorte Lucindale Council
21 st Sep 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
13 th Oct 2023***	LCLGA GM	Kingston District Council
08 th Dec 2023	LCLGA GM	City of Mount Gambier

Date changed due to Good Friday and Anzac Day*

Date changed due to Monarch's Birthday Long Weekend**

Date changed due to Labor Day Long Weekend***

KEY ISSUES

- Locking in meeting times for the year allows members, Board members and staff to plan their work and commitments.
- Doing a deeper dive into the strategic plan will allow the new Board to set the direction of the LCLGA over the next five years.

RECOMMENDATION

It is recommended that LC LGA:

1. Discuss and approve the proposed meeting dates as presented in table 1.0.

Moved,

Seconded,

8.1 PRESIDENTS REPORT

Not required at this meeting.

8.2 LGASA BOARD & SAROC DRAFT MINUTES

LGASA Board and SAROC draft minutes from recent meetings can be found at the Local Government Association of South Australia website at <https://www.lga.sa.gov.au/about-lga/lga-meetings/committees>.

Normally there would be attached the LGASA Topical Update. However, due to the recent elections, there is no update provided for this meeting.

8.3 EXECUTIVE OFFICER REPORT (INCL PROGRAMS AND PROJECTS)

BACKGROUND

Due to the need to delay the last Board meeting, it was only four weeks ago, which was mostly during caretaker. During this period, the EO also took some leave.

Projects have continued to progress under the approved business plan.

The recruitment of the new Destination Development Manager (DDM) and Destination Development Coordinator (DDC) is completed. We have also been fortunate to have secured the services of an experienced local government tourism professional for a few months who has been able to assume the DDM role quickly and effectively. This has freed the EO from also covering the DDM roles during this time.

The acting DDM finishes on the 9th of December, and the DDC (Emma Herring) commences on the 8th of December, so there can be a transition of essential knowledge in December, noting the new DDM (Kate Napper) starts mid-Jan.

The EO attended the inaugural Women in Taskforce meeting, Chaired by the Hon. Katherine Hildyard, members of the Taskforce are:

- **Eleni Glouftsis** OAM - AFL/AFLW umpire and the first female field umpire to officiate an AFL match.
- **Dr Amber Halliday** OLY - dual Olympic rower, three-time world champion, former world record holder, former cyclist and Doctor of Psychology.
- **Paul Vandenberg** - National Diversity Talent Manager for the AFL and the Indigenous Lead for Basketball Australia.
- **Jenny Williams** OAM - represented Australia in multiple sports and Principal Psychologist at Best on Ground Performance.
- **Professor Murray Drummond** - Director of Flinders University's SHAPE Research Centre.
- **Bronny Brooks** - Vice-President of the Adelaide Jaguars Football Club, South Australia's largest female-only soccer club.
- **Craig Scott** - President of the Goodwood Saints Football Club.
- **Tony Wright** - Executive Officer of the Limestone Coast Local Government Association.

The Task Force workshopped priority areas for focus, and these outputs are being validated with other stakeholder groups. There is a real energy and focus of the group to deliver initiatives to increase the lifelong participation of women in sports and recreational activities.

For more information on the task force, here is a link <https://www.orsr.sa.gov.au/news/re-established-women-in-sport-taskforce-set-to-be-a-game-changer-for-women-and-girls>.

Taskforce members are remunerated for attending unless they are state government employees; in my case, I proposed to donate any remuneration received to Ac.Care provides programs and services to support children, families and individuals in the Limestone Coast, Murraylands or Riverland. The LCLGA nominate a Director to the Ac.Care Board, and I am currently that nomination.

Ac.care Board members are voluntary and not remunerated.

Three consultations are commencing, which will require time and focus from the LCLGA; they are the Commercial, Risk and Governance assessment of the regional MRF, the Coastal Adaptation and Planning Project and the ORSR Sporting Ecosystem Project.

The LCLGA and RDALC are currently reviewing the scope of a project to refresh the Regional Economic Growth Plan. A recommendation will be made to the Board on this project once the scope has been completed.

Executive Officer activities since the last meeting include:

- Women in sports task force meeting and workshop
- Meeting with the Hon. Clare Scriven, Minister for Primary Industries and Regional Development, Minister for Forrest Industries.
- Meeting ORSR – regional community sports trial
- Submission to the LGFSG – see attachment one for a copy.
- RDALC Leadership Steering Committee to finalise program contractors
- Ac.Care Board Meeting
- Participated in the Wannon Water Carbon Circular Economy Workshop for Western Victoria
- CEO Forum
- Roads and Transport Plan review and amendments
- Establishing a trading account with the LGFA and transitioning BankSA funds
- Meeting Telstra on their proposed Back Spots Regional Solution project (Telstra are presenting today)
- Council presentation on the LCLGA
- Preparing for the onboarding of new staff in December and January
- Collating council waste infrastructure assets for the Regional MRF Consultation
- Meeting with Tony Circelli, former CEO of EPA SA and newly appointed CEO of Recycling Victoria.
- Meeting with Andrew Pomeroy to progress the Coastal planning project.
- Finalisation of the Substance Misuse Project transfer from the LCLGA to a new organisation. This required a Commonwealth Government Deed of Novation between the three parties.

The focus for the next period:

- Implementing the business plan
- Complete the transition of the SMLC project
- Regional Growth Strategy Scope approved and issued to the market
- Recruiting a new Programs Position
- Sustaining operational performance in the Destination Development and Programs areas
- Roads Regional Roads Strategy and Definitions completed.
- MRF Workshops and release of discussion papers on risk, governance and market

- Progressing our advocacy agenda
- Coastal project commences
- Sporting ecosystem strategy development commences
- Preparing for an LCLGA Board Strategic Planning Workshop
- Facilitating a strategic planning workshop for the Drainage Board

PROJECT UPDATES SINCE THE LAST BOARD MEETING

Destination Development

Caravanning Australia Editorial for Autumn has been scheduled to promote our region to 500,000 readers for the next winter when demand is traditionally low.

Rex Magazine Editorial is currently in planes until February, promoting adventure and outdoor experiences in the Limestone Coast.

The Australian Trade and Investment Commission has opened a new grant for caravan park renovations until 22nd December 2022. There has been significant interest in the grants in our region, with several letters of support provided. Note that this grant is only for non-council caravan parks.

We are receiving feedback from tourism operators in the region that the summer is already looking like it will be very busy, with some coastal towns 100% booked and non-coastal towns ranging from 40% to 80%. Internationals are also returning.

A meeting with the Limestone Coast Tourism Management Group was held for the first time since Biddie left; another will be scheduled in late January once Kate and Emma have started to review and focus on future activities.

The LCLGA billboards have made an impact, with an industry partner commenting they had received a full bus booking from Nhill, who specifically cited the new billboard promotion.

Tickets Tape promotion of our website SE Voice.

Continuing our promotion schedule on social media and Blog articles which are part of a monthly rolling program.

Visitor e-newsletter to come out before the summer holidays to distribute to over 3,000 people who have actively engaged with our social media and asked for more information and updates.

We are planning to attend the Caravan and Camping Show in February in partnership with Western Victorian organisations.

The first Cruise Ship since covid successfully landed in Robe, and the DDM assisted Robe Council with engagement with passengers and engaged with the organisers to see how we can improve the experience. Apparently, there was a high demand for hairdressers and chemists.

SATC is about to release a tender for consultants to review the Regional Tourism Strategy and the effectiveness of RTO grants. This may impact future SATC funding for the RTO function.

Limestone Coast Regional Sports Academy (LCRSA) and StarClub

The LCRSA cycling team was in Adelaide for the SA U15 and U17 State Titles last weekend, and their performance exceeded expectations, with five of the six cyclists winning medals, including State Champions. Five of the six athletes had not ridden a racing bike six months ago.

In February, we have three cyclists competing in the U19 state titles. All three of these athletes are recognised by South Australia Sports Institute and should be strong contenders for titles, two of

these three had never raced a bike before our Academy Testing program identified them as being suitable elite cycling.

The Starclub program officially ends across SA on the 31st of December 2022, after being the longest-running program in the history of the LCLGA and the Limestone Coast region having the biggest adoption of the program in any region. It has delivered significant benefits to sporting clubs and Councils within our region.

We are meeting with the Office of Recreation, Sports and Racing next week to discuss a pilot program which will replace the StarClub program. The program will be run in just two regions, and the LCLGA has been picked due to our ability to deliver outcomes and to collaborate across our member base.

Regional Roads

Following the success of last year's applications which secured over \$2M in funding for regionally significant local roads, we are finalising the methodology for supporting evidence for applications for the 2023 funding round.

Recommended priority projects will be presented to the Board for approval once the analysis is completed.

Regional Waste

Marsden Jacobs has been engaged to undertake a risk, governance, regulatory and commercial review of a regional MFR. Following a kick-off meeting, they have identified additional information they need to help with information to support the engagement. We have been compiling this information from our member Councils and expect to be in a position to undertake workshops in January / Feb.

The Executive Officer also attended an organic circular economy workshop with Wannon Water and Deakin University in Warrnambool. Interestingly, establishing risk allocation principles in partnership emerged as a priority for this project to proceed. This project is very much in its formative stages.

Economic Growth Strategy

The LCLGA and Regional Development Board of the Limestone Coast identified that the current Regional Growth Strategy needs to be refreshed and reimaged. This strategy was the first of its type in SA and provided a significant advantage to our region in accessing grants and focusing on economic development activities.

A working group has been established with 50% LCLGA and RDALC members, and a draft scope is being developed. We expect to finalise this in the next few weeks before presenting to our respective Boards with a recommendation on funding and procurement (if approved by the Board to go to market).

4th November 2022

Mr Clinton Jury

Chief Executive Officer

Submission via email: emergencymanagement@lga.sa.gov.au

Dear Clinton,

Re: Local Government Functional Support Group (LGFSG) Plan Review

Thank you for the opportunity to provide feedback on the LGFSG review. We appreciate that this review has been undertaken with extensive consultation as part of the process; indeed we had a strong contingent of our members officers who attended and participated in the consultation workshop, which we thought was well organised and facilitated.

As you are aware, the Limestone Coast LGA and our members have been forthright in raising some of our concerns about the operations and scope of work undertaken by the LGFSG, and the review faithfully reflects most of our feedback, except the issues we raised regarding the deployment of the local ZEST.

In terms of the recommendations, we are generally supportive of them and the response from the LGA, with the following specific comments:

Recommendation 13

We don't see any great need for the LGFSG to own equipment and technology other than equipment that is required to facilitate communications and coordination of Councils across an emergency. The LGASA should be carefully considered the difference between needs, wants, and costs (initial purchase, maintenance, and replacement).

Recommendation 15

In the past, the LGFSG have appeared to over-communicate and to also communicate with various officers across Council. This can cause duplication of effort and does cause some level of confusion.

We prefer LGFSG to have an agreed and preferably single point of contact within a Council. It is then up to the individual Council as to how those messages or actions are communicated with their organisation.

One matter raised by the Limestone Coast Councils is the clarification of the roles and responsibilities of the LGFSG in relation to the deployment of regional ZESTs (Zone Emergency Support Teams). Until recently the Limestone Coast Councils would nominate a local representative to the Limestone Coast ZEST, like every other local agency in the region, and when activated local agencies would meet to coordinate support.

Following the Lucindale Fires, the LFSG expressed dissatisfaction that our regional representative was deployed (as we always had) when the Limestone Coast ZEST was activated. We now don't have a presence on the Limestone Coast ZEST, unless invited by the LGFSG to take up that role. In every instance of the Limestone Coast ZEST deployment, we have been contacted to assume the role on the ZEST but are isolated from communications, preparations and deployment notices. There is no value added in this process and it adds complexity and confusion at a time when the emergency services need simplicity and clarity to activate support. Our member's views, consistent with the theme of the review, are that the LGFSG should be engaged to provide support when activated by the local representative.

We note there is no explicit recommendation to address this issue but it could be picked up within recommendations 1, 2, 4, 7 and 9.

We welcome this review and consultation and look forward to further consultation in the development of LGFSG strategic plans, advocacy on emergency policy and on any material commitments such as in joint operating guidelines that impact or commit Council resources.

Thank you again for the opportunity to provide feedback, we have already noticed a positive shift in engagement from the LGFSG since this review has been undertaken.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'Tony Wright', with a long horizontal stroke extending to the right.

Tony Wright
Executive Officer
0417442296

9.0 LCLGA SUB-COMMITTEE MINUTES

9.1 None in the last four weeks

10.0 OUTSIDE ORGANISATIONS AND COMMITTEES

10.1 RDALC Pipeline Report

10.2 Heritage Advisors Report

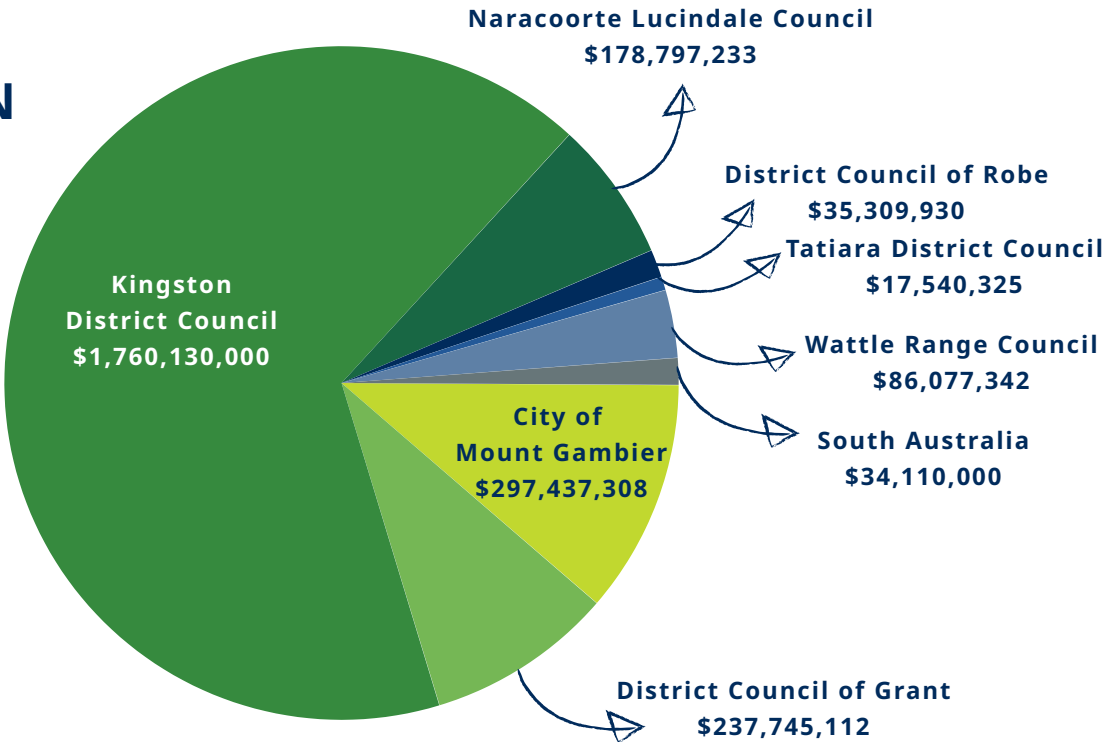
PIPELINE REPORT SUMMARY

Regional Development Australia
Limestone Coast

July - September 2022

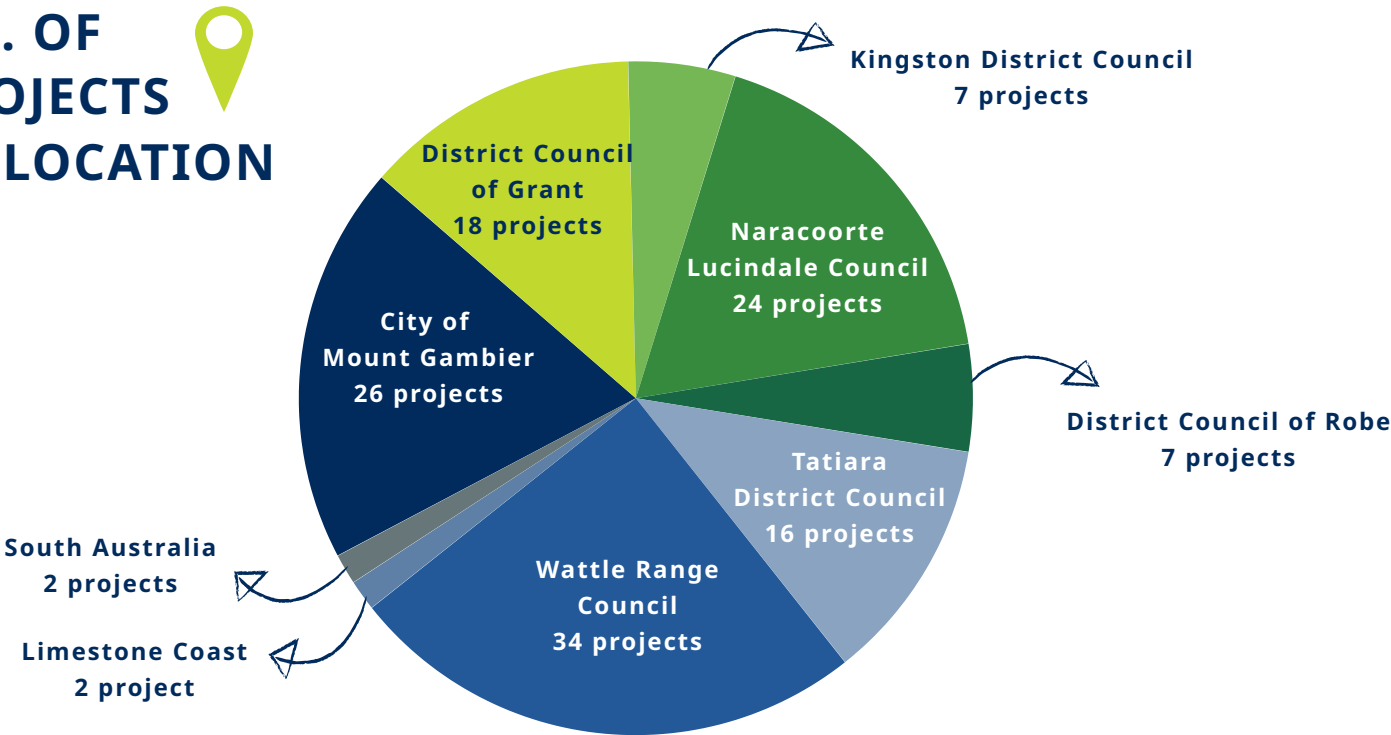
*This document is confidential and is for internal use only. It may not be reproduced without permission.
The Pipeline Report tracks regional investment that RDALC is aware of. It is intended to give a snapshot and is not an exhaustive list.
The projects listed here are the property of councils, businesses or organisations. Some have the involvement or support of RDALC.*

CAPEX BY LOCATION

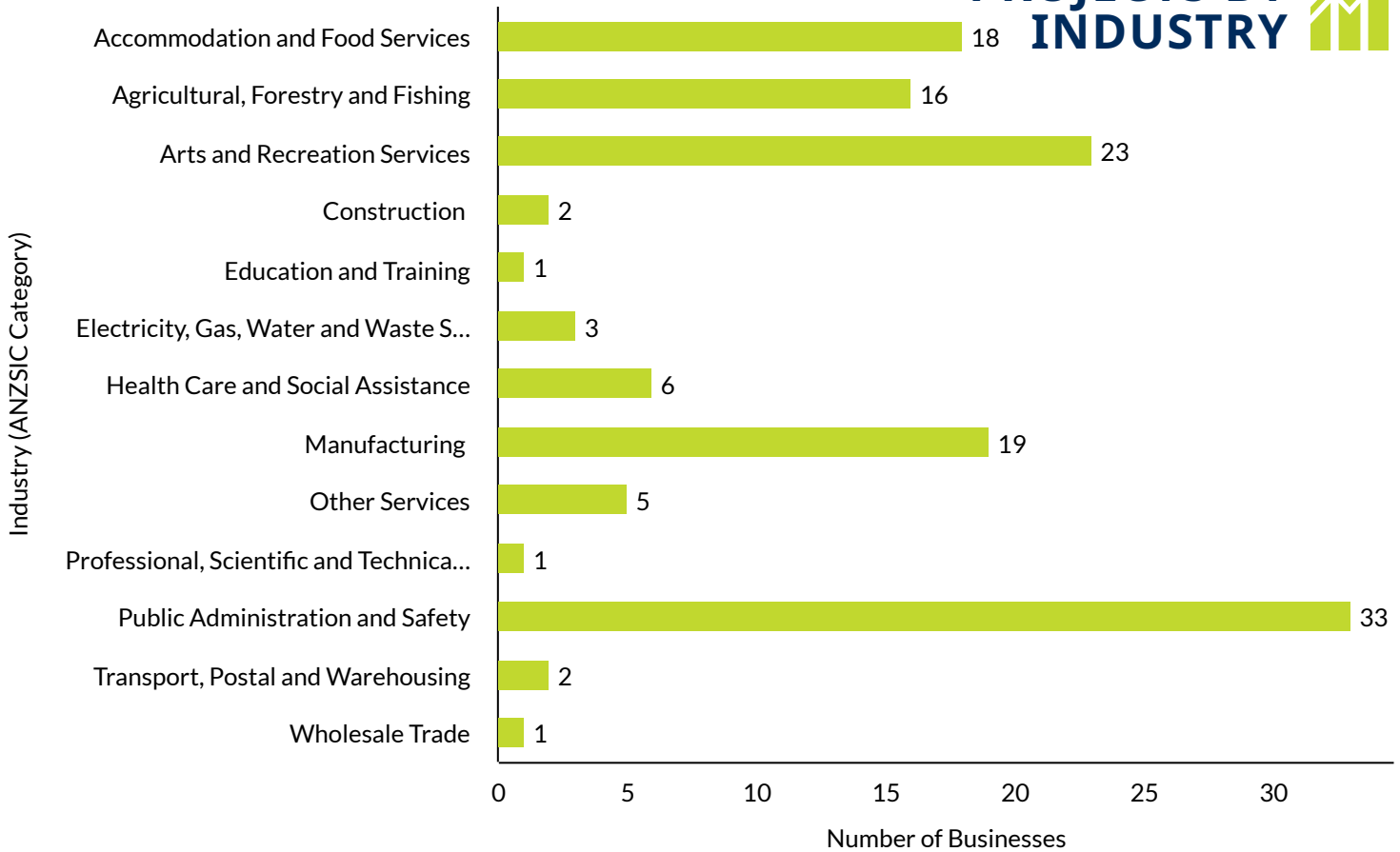


\$2.647 BILLION INVESTMENT **136 PROJECTS**

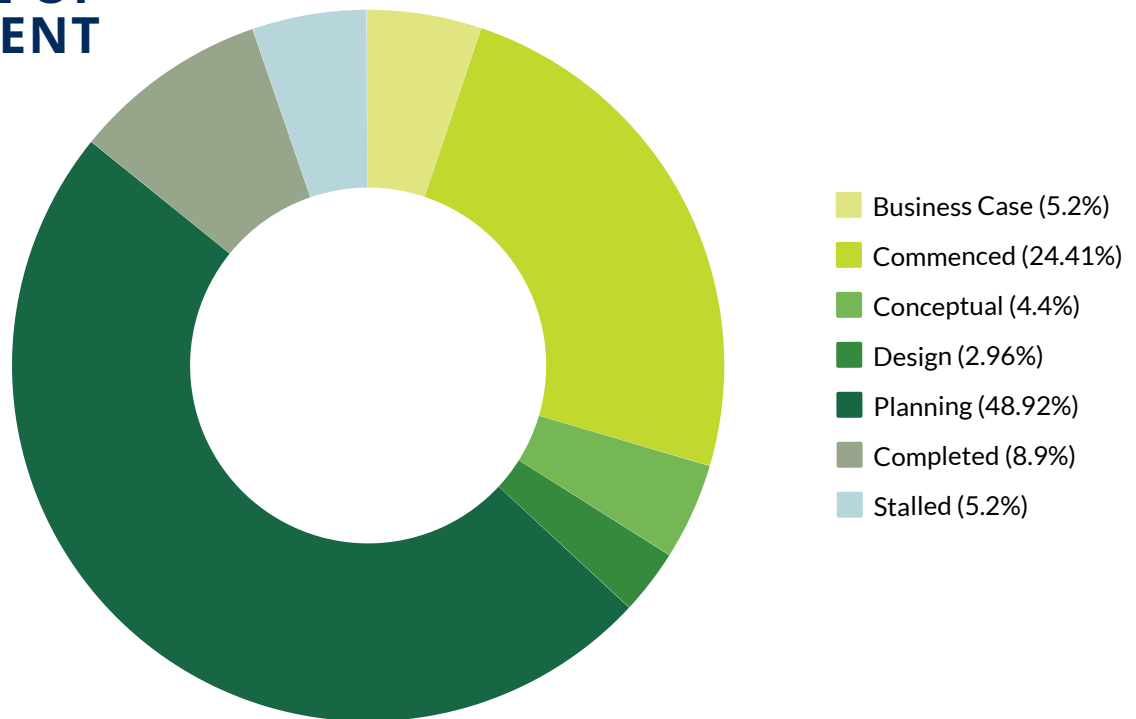
NO. OF PROJECTS BY LOCATION



PROJECTS BY INDUSTRY



STAGE OF DEVELOPMENT



 **RDALC INVOLVEMENT**

64%

Report to the Board Meeting on Friday 9 December 2022

Mr Tony Wright
CEO, LCLGA
Mount Gambier

Dear Tony,

It has been my pleasure to serve during 2022 as the Heritage Advisor to the seven councils that make up the Limestone Coast Local Government Association.

The second half of this year has been slightly less busy after Heritage SA (a section within the Department of Environment and Water that deals with State Heritage) withdrew its funding for me to act as private consultant dealing with issues relating to State Heritage on its behalf. Michael Queale, Principal Heritage Architect with Heritage SA, has since been providing State-Heritage advice.

To assist in introducing Councils to Heritage SA (HAS), LCLGA agreed to host a Heritage Workshop at Naracoorte Public Library on Wednesday 21st September for planners from all 7 Councils. Michael Queale gave a presentation on the finer points of the Planning and Design Code, and I spoke about the following topics that relate to my role as heritage advisor for the region:

- The main issues that I have had to address as heritage advisor over my first 12 months
- The principles of the Burra Charter
- Contributory v Representative heritage
- Listing unlisted heritage places.

I have continued my usual monthly pattern of business, visiting Robe, and sometimes Kingston on Monday mornings, travelling through Beachport and Millicent and finishing in Mount Gambier where I spend Monday night. Working in Mount Gambier, and visiting Grant District Council if needed, throughout Tuesdays, I have been travelling north on Wednesdays to the Penola and Naracoorte areas to finish at Tatiara District on Wednesday afternoon, as required.

I also continue to email my proposed itineraries to all the councils in advance of visits, adding appointments as they arise so that everyone has a clear picture of my movements before my arrival.

I have logins for all council PlanSA portals except for Kingston DC and DC Grant.

The heritage advice provided this year

Robe District Council

There continues to be a wide variety of enquiries, both directly from the public and through the council.

There have been a number of interesting commercial proposals for review during the last 3 months. There was an enquiry from Foodland in Robe regarding the possible purchase of the locally listed heritage property at 11 Main Road, which is alongside their store.



Left: Locally listed property at 11 Main Road, Robe shown shaded blue. Foodland is to the left. The Heritage Adjacency Overlay is shaded yellow.

Foodland's proposal was to use the cottage to house their seasonal staff, and to extend their store car parking into the grounds in front of the heritage place by eradicating the front garden of the property, including several mature trees. The council and I felt that the loss of the property's setting may diminish its heritage value and we recommended that at least a large portion of the front garden must be retained. Foodland have yet to respond.

Kingston District Council

There have been few enquiries during 2022.

I have stayed in touch with the local branch of the National Trust about Cape Jaffa Lighthouse which has serious problems of water ingress.

Arcuate assisted the Council with a Heritage Impact Statement for the area from the RV Park down to Kingston Jetty. We were grateful to the National Trust for their assistance with historic research.

Wattle Range Council

Again, there have been wide variety of enquiries, both directly from the public and through the council. These have mostly been in Penola, with limited enquiries in Beachport and Millicent.

I was asked by Penola Primary School to review the heritage-listed former Show Society Exhibition Hall within their grounds. Because the hall is redundant, has fallen into disrepair and is no longer economically viable, the school wish to demolish it. I had a number of discussions with the local National Trust (NT) who now agree that the building should be dismantled and have found someone prepared to reuse the historic roof trusses in a new building.



Above: Heritage-listed former Show Society Exhibition Hall, Penola.

I have remained in touch with Andy and Annie Clifford at Yallum Park, although this year Heritage SA have become more directly involved as the property is a State Heritage Place.

City of Mount Gambier

This continues to be the busiest council area with many varied enquiries. There have been development applications (DA) for proposed large, modern extensions to residential heritage properties; enquiries from people interested in buying heritage places; and other owners wishing to subdivide plots in historic areas.

Because of the large number of State Heritage Places and State Heritage Areas in the city, I have been assisting the Council with initial enquiries from owners and custodians and passing information to Heritage SA for their decisions.

Grant District Council

There have been very few enquiries during 2022.

Naracoorte Lucindale Council

I was asked to comment on proposals for the redevelopment of the rear of the Naracoorte Hotel to provide a beer garden. The proposals were submitted by Urbis, based in Melbourne. The proposals are contemporary in design, and were very thoroughly and professionally presented in the DA. I had no comments to make as I thought the designs were well considered in the context of the heritage place. I look forward to seeing the completed redevelopment.



Above: 3D visualisation of proposed beer garden to the rear/ north elevation of the Naracoorte Hotel.

Tatiara District Council

Once again, there have been a range of enquiries directed to me from the Council. Several have been for proposed commercial developments (for the Woolshed Inn and Bordertown Hotel), and others have been development applications for new sheds and garages.

Use of the Heritage Advisory Service by the Councils

The following table shows percentage use of Heritage Advisory Service during 2022 by the different councils.

Council	Percentage use
MG	47
R	21
W	17
T	6.5
NL	5
K	2.5
G	2

The ongoing objectives of the Heritage Advisory service

These are to:

- Provide advice for the proper care and management of heritage places.
Create and promote a local awareness and responsibility for the care of heritage places
- Provide a service which encourages and assists property owners to take care of their heritage places on a voluntary basis, thereby developing a positive community view of heritage conservation.

I look forward to assisting the Councils, and custodians of heritage places in the Southeast in realising the full potential of heritage properties during 2023.

Yours sincerely

Arcuate Architecture

A handwritten signature in black ink that reads "Ian Hamilton". The signature is written in a cursive, flowing style.

Ian Hamilton
Director

11.0 OTHER BUSINESS