



## **MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

# **AGENDA**

Date: 16<sup>th</sup> June 2023

Time: 9:30am

Location: Tatiara District Council Chambers  
43 Woolshed Street, Bordertown, SA 5268  
TATIARA DISTRICT COUNCIL

## **ORDER OF BUSINESS**

### **Friday 16<sup>th</sup> June 2023**

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## 1.0 OPENING MEETING

### 1.1 President's Welcome

### 1.2 Host Mayor's Welcome and Acknowledgement of Country

## 2.0 PRESENT

### Mayors

City of Mount Gambier	Mayor Lynette Martin OAM
Wattle Range Council	Mayor Des Noll OAM
District Council of Grant	Mayor Kylie Boston
Naracoorte Lucindale Council	Mayor Patrick Ross
District Council of Robe	Mayor Lisa Ruffell
Tatiara District Council	Mayor Liz Goossens

### CEOs and LCLGA

City of Mount Gambier	Ms. Sarah Philpott (CEO)
Wattle Range Council	Mr. Ben Gower (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
Naracoorte Lucindale Council	Mr. Trevor Smart (CEO)
District Council of Robe	Mr. Robert Moir (Acting CEO)
Tatiara District Council	Ms. Anne Champness (CEO)
LCLGA	Mr. Tony Wright (EO) Mr Colin Byles (interim EO) Mr. Paul Manfrin (Corporate Service)

## 3.0 APOLOGIES

Member for Barker	Mr. Tony Pasin MP
Member for Mount Gambier	Mr. Troy Bell MP
Member for MacKillop	Mr. Nick McBride MP
Kingston District Council	Mayor Jeff Pope
District Council of Grant	Mr. Darryl Whicker (CEO)
RDALC	Mr. David Wheaton

## RECOMMENDATION

It is recommended that the LCLGA Board:

1. Note and accept the apologies.

**Moved:**

**Seconded:**

## 4.0 CONFLICTS OF INTERESTS

Any delegate or staff member with a potential conflict of interest is asked to declare the interest on the supplied Conflict of Interests Declaration Form detailing what the conflict is and why they will not be participating in any item relating to that issue.

## 5.0 GUEST & SPEAKERS

SACCA	Mr. Adam Gray
LGASA	Mr. Stephen Smith

## 6.0 CONFIRMATION OF MINUTES

The Minutes of the LCLGA General Meeting, held at District Council of Grant on Friday, 31st of March 2023 can be found on the LCLGA website at:

<https://www.lclga.sa.gov.au/corporate/corporate-documents/lclga-board-meetings>

## RECOMMENDATION

It is recommended that the LCLGA Board:

1. Accept the Minutes of the LCLGA General Meeting held at the District Council of Grant on Friday, 31st March 2023.

**Moved:**

**Seconded:**

## 7.0 MATTERS ARISING FROM THE MINUTES – ACTION SHEET

<b>31<sup>st</sup> March 2023</b>			
7.5	Circulated the revised charter to members for review		To be circulated for consideration.
10.5	Update LCLGA Committees		Completed
<b>12<sup>th</sup> August 2022</b>			
7.7	Recruit for an expanded Program Coordinator role, possibly at a graduate level.		On hold until after the strategy review and appointment of a new EO.
<b>17<sup>th</sup> June 2022</b>			
7.6	Develop a process and scope for future incubator projects	Feb 2023	For new EO to consider with the Board after the strategic planning workshop.
<b>14<sup>th</sup> August 2020</b>			
7.4	Risk and Audit Committee to recruit and appoint an independent member to the Risk and Audit Committee, with a maximum cost of \$3,000 pa and that the terms of reference are amended to allow an independent committee member.		To be completed with the new EO and Risk and Audit Committee.

### RECOMMENDATION

It is recommended that the LCLGA Board:

1. Note and accept the action sheet.

**Moved:**

**Seconded:**

## **8.0 CORRESPONDENCE**

LCLGA Correspondence up to Friday, 9th June 2023. To be tabled at the meeting.

### **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Receive and note the correspondence.

**Moved:**

**Seconded:**

## **9.0 FINANCE REPORT**

### **BACKGROUND**

This report is for the current financial year to the 31<sup>st</sup> of May 2023.

Most of our funds are received within the first quarter of the financial year, where funds are received for projects beyond the current financial year those funds are held in project liabilities for future use as per funding agreements.

Auspiced projects such as SACCA have their funds transferred from project liabilities to revenue to net out their impact as expenditure occurs to avoid distorting the P&L.

The SATC funding of StarClub was uncertain for 2022/23, with the abandonment of the program as announced in late 2022. We have entered into a new agreement for the next three years with increased funding to support the Active Communities Program which is also indexed.

However that funding commences in 2023/24 leaving a shortfall in the StarClub / Sports Academy budget due to the expected funding not being available. The lack of clarity on the phasing of the Active Communities Funding was commented on in the last finance report.

The next impact of this is a loss of income of \$28,000 for 2022/23 but access to increased funding (above the historic StarClub funding of \$52K pa) of \$400K over the next three years.

### **VARIATIONS FROM THE APPROVED BUDGET**

The key variations from the previous report remain unchanged. That is:

- There is a variation in income and expenditure from the delayed transfer of the SMLC project into the current financial year. This will increase income and expenditure by \$66k but will have a minimal impact on the profit and loss.
- The Limestone Coast Sports Academy received a three-year grant of \$300K, to be spent \$150K in year 1, \$100K in year 2 and \$50K in year 3. As previously reported, ORSR have agreed in principle to smooth the funding over the three years of the project. This will reduce revenue by \$50K in 2022/23 as funds are moved back into ORSR project liabilities.
- Project expenditure includes localis expenditure, which was accounted for separately from the business plan, hence the additional income from members in the P&L.

- Interest income is significantly exceeding forecast since switching to the LGFA. 400% above budget YTD.
- The IT budget has been exceeded due to onboarding new staff and the need to replace our aged printer and copier.
- Insurance premiums have exceeded budget as previously advised.
- The low spend in the programs budgeted line item is due to the separation of the RDALC and Heritage into separate line items to increase transparency on the spend of these pass through items.
- Project expenditure is higher than YTD Budget due to phasing differences between actual spend and smoothed budgeted spend.
- The YTD operating profit is overstated by approximately \$32,000 due to 1) \$50,000 of Sports Academy funding to be moved from revenue and 2) \$18,000 to be moved from SACCA liabilities to revenue to deliver a net \$0 on their P&L.
- Whilst the P&L report is to the end of May you will note the balance sheet is as of the 10th of June 2023, this shows that the current year P&L to the 10th of June is \$70,294.

## **BALANCE SHEET**

There is \$884K in cash assets, which after liabilities are deducted shows members equity YTD to be \$443K. As stated above this is overstated by \$32K which will be corrected at the end of June. This will also lead to an increase in Regional Sports Academy liabilities of \$50K and a reduction in the SACCA Liabilities of at least \$18K.

Of note, Trade Debtors are just \$7,567 which is 50% lower than the last report, these relate to payments to be received for contributions to the Sports Academy.

## **CASHFLOW**

The cashflow continues to track as expected and slightly favourable to budget, as shown in figure on the next page.

The following reports from MYOB are attached:

- 1) Balance Sheet as of 10<sup>th</sup> June 2023
- 2) Profit and Loss Actual and Budget July – May
- 3) Jobs Income and Expenses July - May



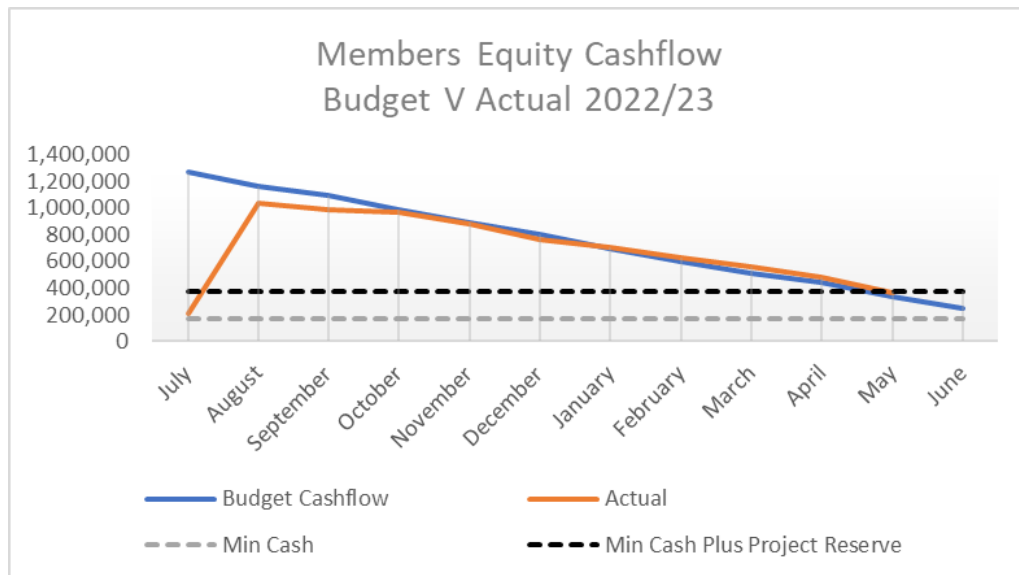


Figure 1: Cashflow Budget v Actual YTD (July'22 to May'23)

## RECOMMENDATION

It is recommended that the LCLGA Board:

1. Receive and note the Financial Report from the Executive Officer.

**Moved:**

**Seconded:**

## Balance sheet report

Accrual mode  
10 Jun 2023

	Total
<strong>1-0000 Assets</strong>	
1-1000 Cheque Account	26,463.10
1-1570 LGFA Account	849,999.98
1-3000 Trade Debtors	7,567.15
<strong>Total Assets</strong>	<strong>884,030.23</strong>
<strong>2-0000 Liabilities</strong>	
2-0001 Trade Creditors	4,187.50
<strong>2-1000 CREDIT CARDS</strong>	
2-1012 Executive Officer - 4945	2,515.30
2-1013 Starclub/LCRSA - 9808	1,064.13
2-1014 DDM Officer - 7561	(35.89)
2-1015 DDM Manager -1297	(287.46)
2-1016 Admin - 5127	(57.34)
<strong>Total CREDIT CARDS</strong>	<strong>3,198.74</strong>
<strong>2-2000 GST LIABILITIES</strong>	
2-2100 GST Collected	1,270.07
2-2300 GST Paid	(15,842.63)
<strong>Total GST LIABILITIES</strong>	<strong>(14,572.56)</strong>
<strong>2-3000 PAYROLL LIABILITIES</strong>	
2-3100 PAYG Payable	24,846.90
2-3200 Superannuation Payable	4,769.76
2-3400 Leave Provisions	25,744.25
2-3401 Long Service Leave	34,971.45
2-3403 Salary Sacrifice	458.47
<strong>Total PAYROLL LIABILITIES</strong>	<strong>90,790.83</strong>
<strong>2-4000 PROJECT LIABILITIES</strong>	
2-4015 LC Regional Sport Academy	293,636.36
2-4018 SA Coastal Councils Alliance	63,278.21
<strong>Total PROJECT LIABILITIES</strong>	<strong>356,914.57</strong>
<strong>Total Liabilities</strong>	<strong>440,519.08</strong>
<strong>Net Assets</strong>	<strong>443,511.15</strong>
<strong>3-0000 Equity</strong>	
3-8000 Retained Earnings	373,216.97
3-9000 Current Year Earnings	70,294.18
<strong>Total Equity</strong>	<strong>443,511.15</strong>

## Profit and loss report

Accrual mode

01 Jul 2022 - 31 May 2023

		Total		
	Actual	Budget	Variance \$	Variance %
<b>4-0000 INCOME</b>				
4-0001 City of Mount Gambier	\$236,678	\$229,886	\$6,792	3
4-0002 District Council of Grant	\$108,865	\$102,073	\$6,792	7
4-0003 Wattle Range Council	\$180,995	\$174,203	\$6,792	4
4-0004 Naracoorte Lucindale Council	\$124,312	\$117,520	\$6,792	6
4-0005 District Council of Robe	\$62,370	\$55,578	\$6,792	12
4-0006 District Council of Tatiara	\$99,635	\$99,635	\$0	0
4-0007 District Council of Kingston	\$59,957	\$53,165	\$6,792	13
4-0008 SA Tourism Commission	\$95,925	\$86,460	\$9,465	11
4-0009 LGA SA	\$40,000	\$42,009	(\$2,009)	-5
4-0013 Interest	\$18,090	\$4,587	\$13,503	294
4-0014 Grants (Liabilities)	\$75,024	\$0	\$75,024	-
4-0015 Sundry Income	\$21,364	\$44,000	(\$22,636)	-51
4-0017 Participant Contribution	\$25,974	\$0	\$25,974	-
4-1107 SA Coastal Councils Alliance	\$53,820	\$0	\$53,820	-
4-1109 Grants	\$178,000	\$168,000	\$10,000	6
<b>Total INCOME</b>	<b>\$1,381,009</b>	<b>\$1,177,116</b>	<b>\$203,893</b>	<b>17.30%</b>
<b>Gross Profit</b>	<b>\$1,381,009</b>	<b>\$1,177,116</b>	<b>\$203,893</b>	<b>17</b>
<b>6-0000 EXPENSES</b>				
6-0001 Advertising & Marketing	\$358	\$1,100	(\$742)	-68
6-0003 Audit & Accountants Fees	\$25,763	\$26,037	(\$274)	-1
6-0004 Bank Fees	\$461	\$682	(\$221)	-32
6-0005 Computing & IT	\$27,472	\$18,700	\$8,772	47
6-0006 Consultancy	\$15,646	\$5,500	\$10,146	184
6-0007 Occupancy	\$19,695	\$27,500	(\$7,805)	-28
6-0009 Governance	\$8,032	\$16,500	(\$8,468)	-51
6-0010 Insurances	\$18,663	\$14,663	\$4,000	27
6-0012 Meeting Expenses	\$9,312	\$0	\$9,312	-
6-0013 Miscellaneous Expenses	\$10,102	\$5,500	\$4,602	84
6-0014 Postage	\$0	\$440	(\$440)	-100
6-0015 Printing/Stationery	\$5,074	\$6,600	(\$1,526)	-23
6-0016 Projects	\$353,496	\$307,318	\$46,178	15
6-0017 Seminars	\$1,182	\$5,500	(\$4,318)	-78
6-0018 Subscriptions	\$2,807	\$1,760	\$1,047	60
6-0019 Telephones	\$6,770	\$6,600	\$170	3
6-0021 Training	\$10,800	\$7,876	\$2,924	37
6-0022 Travel/Accommodation/Meals	\$10,268	\$11,000	(\$732)	-7

	Total			
	Actual	Budget	Variance \$	Variance %
6-0023 Vehicles - Fuel	\$13,143	\$18,480	(\$5,337)	-29
6-0024 Vehicles - Leasing	\$32,403	\$37,268	(\$4,865)	-13
6-0026 Vehicles - Repairs/Maintenance	\$0	\$1,100	(\$1,100)	-100
6-0027 Programs & Policy	\$10,647	\$117,711	(\$107,064)	-91
6-0028 Heritage Services	\$61,174	-	\$61,174	-
6-0029 Regional Development Australia LC	\$69,750	-	\$69,750	-
6-0030 Wages	\$406,898	\$472,956	(\$66,058)	-14
6-0031 Wages - Superannuation	\$40,702	\$48,235	(\$7,533)	-16
6-0032 Wages - Workcover	\$4,034	\$4,565	(\$531)	-12
6-0033 Wages - FBT	\$4,968	\$0	\$4,968	-
6-0034 Wage - Accruals	\$429	\$0	\$429	-
6-0035 SACCA	\$85,038	-	\$85,038	-
<b>Total EXPENSES</b>	<b>\$1,255,086</b>	<b>\$1,163,591</b>	<b>\$91,495</b>	<b>7.90%</b>
<b>Operating Profit</b>	<b>\$125,923</b>	<b>\$13,525</b>	<b>\$112,398</b>	<b>831</b>
<b>Net Profit</b>	<b>\$125,923</b>	<b>\$13,525</b>	<b>\$112,398</b>	<b>831</b>

### ATTACHMENT THREE: JOBS INCOME AND EXPENSES JULY - MAY

Project, Programs & Pass Through	Income YTD	Exp. YTD	Exp. FY Budget	Net (YTD)
Destination Development	\$377,922	\$355,023	\$373,029	\$73,466
Star Club and Sports Academy*	\$254,705	\$255,800	\$224,690	-1,095.94
Roads	\$63,600	\$10,255	\$25,000	\$18,435
Waste		\$32,459	\$80,000	
Economic Growth		\$1600	\$5,000	
Website		\$851	\$10,000	
Red Meat Cluster		\$0	\$1,200	
Heritage	\$76,849	\$61,173	\$76,849	15,099
RDALC	\$96,255	\$69,750	Net impact \$0	\$26,505
SA Coastal Councils Alliance	\$66,170	\$85,038	Net impact \$0	-\$18,868

*\*Adjustments to be made at EOFY to accommodate grant phasing once approved by ORSR.*

## 10.0 RECOMMENDATION REPORTS

### 10.1 LIMESTONE COAST WINE SHOW 2023 SPONSORSHIP REQUEST

#### BACKGROUND

Since 2016, the LCLGA has been a trophy sponsor at the annual Limestone Coast Wine Show, which is delivered by the Limestone Coast Grape & Wine Council and is rotated across the six regional wine zones.

This year, the Trophy dinner will be held in Padthaway and the committee are seeking repeat sponsorship of \$2,500.

In return for this sponsorship the LCLGA would receive:

- \$2500 (plus GST)
- Half page (as in Previous years)
- Two complimentary ticket to the Presentation of Awards Dinner on Thursday 19<sup>th</sup> October at Padthaway Estate. **Details Soon.**
- Present the **Colin Kidd Trophy for Best White Wine of Show** at the Dinner.
- High resolution photos of Trophy Presentations available for promotions
- Half page advertisement in Results booklet - distributed on the night, at the exhibitors tasting, and sent to non-attending exhibitors (October / November)
- Invitation to attend the Exhibitors' Tasting - Friday 20<sup>th</sup> October 9.30am
- Many mentions and logos at <https://limestonecoastwine.com.au/wine-show/2022-key-dates/> as well as in social media campaigns.

Historically the LCLGA has agreed to the sponsorship request based on the Limestone Coast Wine Show emerging as an important event not only on the Limestone Coast calendar but also on the national and international wine calendar.

The LCLGA do not provide any other sponsorship for events or programs.

These awards are a tool to build the credibility of the Limestone Coast wines local wines on a global stage.

In addition to the above sponsorship, there is a request pending from the Limestone Coast Grape & Wine Council to support the Mixed Dozen Interactive Trails Project for a further year which the DDM is working through with the Council.

This project has been funded for the past 2 years to an amount of \$20,000 (\$10,000 pa). The Destination Development Manager is due to meet with Mixed Dozen committee to understand the future scope for the wine trails platform and viability of the investment before putting this to the Board.

#### KEY ISSUES

As per the LCLGA Sponsorship Policy, this request is being brought before the

LCLGA Board for approval and it is not in the 2023/24 Business Plan.

### **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Provide direction to the LCLGA Officers on the sponsorship request for the Limestone Coast Wine Show 2023.

**Moved:**

**Seconded:**

## **10.2 LIMESTONE COAST SPORTING ECOSYSTEM**

### **BACKGROUND**

The increased funding received for the LC Sports Academy was to support the program and to also see if we could develop our communities support for the Academy to make it more sustainable and develop sport as a community strength for the Limestone Coast to eventually reduce the reliance on Local and State Government support for its sustainability.

Tredwell Management services, who specialize in sports planning, undertook a desktop study with some community workshops to explore the difference between the Limestone Coast Region and other highly regarded regions who are recognized for their repeated success in developing and nurturing elite and sub – elite athletes.

The idea of a sporting ecosystem was used to frame the study, an ecosystem being a complex system of individual components that interacts to create a sustainable outcome for the whole system.

The report is attached and we are seeking approval from the Board to use this study in the next phase of planning for the Sports Academy and to begin engaging with key stakeholders (including local sports, politically and with the ORSR) to ascertain the level for support to close the gap with these other regions and to form an agreement on the best Academy structure to allow that to happen.

### **KEY ISSUES**

The LCRSA has been very successful and for it to continue to successful we need a community that is supportive and does not just rely on government funding to sustain operations.

Other regions in Australia, recognized for their excellence in supporting the development of elite and sub-elite sporting pathways have characteristics where the whole community – private and public collaborate to celebrate their sporting heritage and to invest in its continued development.

The table on the next page, from the report, highlights some of the differences between the Limestone Coast and other regions.

With recent investments in Sports and Recreation in our region, especially the Wulanda Recreation and Convention Center, the 2026 Commonwealth Games in regional Victoria, the 2023 Womans World Cup in Australia and Brisbane Olympics in 2032 there has never been a better time to see if we can strengthen and strategically grow our sporting ecosystem in the LC.



Region	Academy	Awards	Hall of Fame	Foundation
Limestone Coast	✓	✗	✗	✗
Sunshine Coast	✗	✓	✓	✗
Gold Coast	✓	✓	✓	✗
Ballarat	✓	✗	✓	✓
Albury	✓	✓	✓	✗

*NB Ballarat has awards as part of the Hall of fame process.*

## RECOMMENDATION

It is recommended that the LCLGA Board:

1. Note the report and attached study and authorize the LCLGA to share this report with key stakeholders to commence a discussion on the future of the academy and support for the types of structures found in other high performing sporting regions.

**Moved:**

**Seconded:**

# Limestone Coast Local Government Association Sporting Ecosystem Scoping Study



Wular  
Recreation  
Centre



Government of South Australia  
Office for Recreation, Sport and Racing

**TREDWELL**

## Acknowledgements

The LCLGA and Tredwell Management would like to acknowledge the Traditional Custodians of this land and we pay our respects to Elders both past and present. We would also like to acknowledge the young leaders who are the Elders of today, tomorrow and our future.

Tredwell Management wishes to acknowledge the following people and organisations who contributed to the development of this plan.

- Tony Wright, Executive Officer
- Tony Elletson, STARCLUB Field Officer & Sporting Academy Coordinator
- Attendees at the workshops

Version No.	Date	Purpose/Change	Editor
1	6/6/2023	Initial Draft Report	Neil Tredwell

## Disclaimer

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## For further information

Tredwell Management Services

**TREDWELL**

T: (08) 82346387

E: [admin@tredwell.com.au](mailto:admin@tredwell.com.au)

W: [www.tredwell.com.au](http://www.tredwell.com.au)

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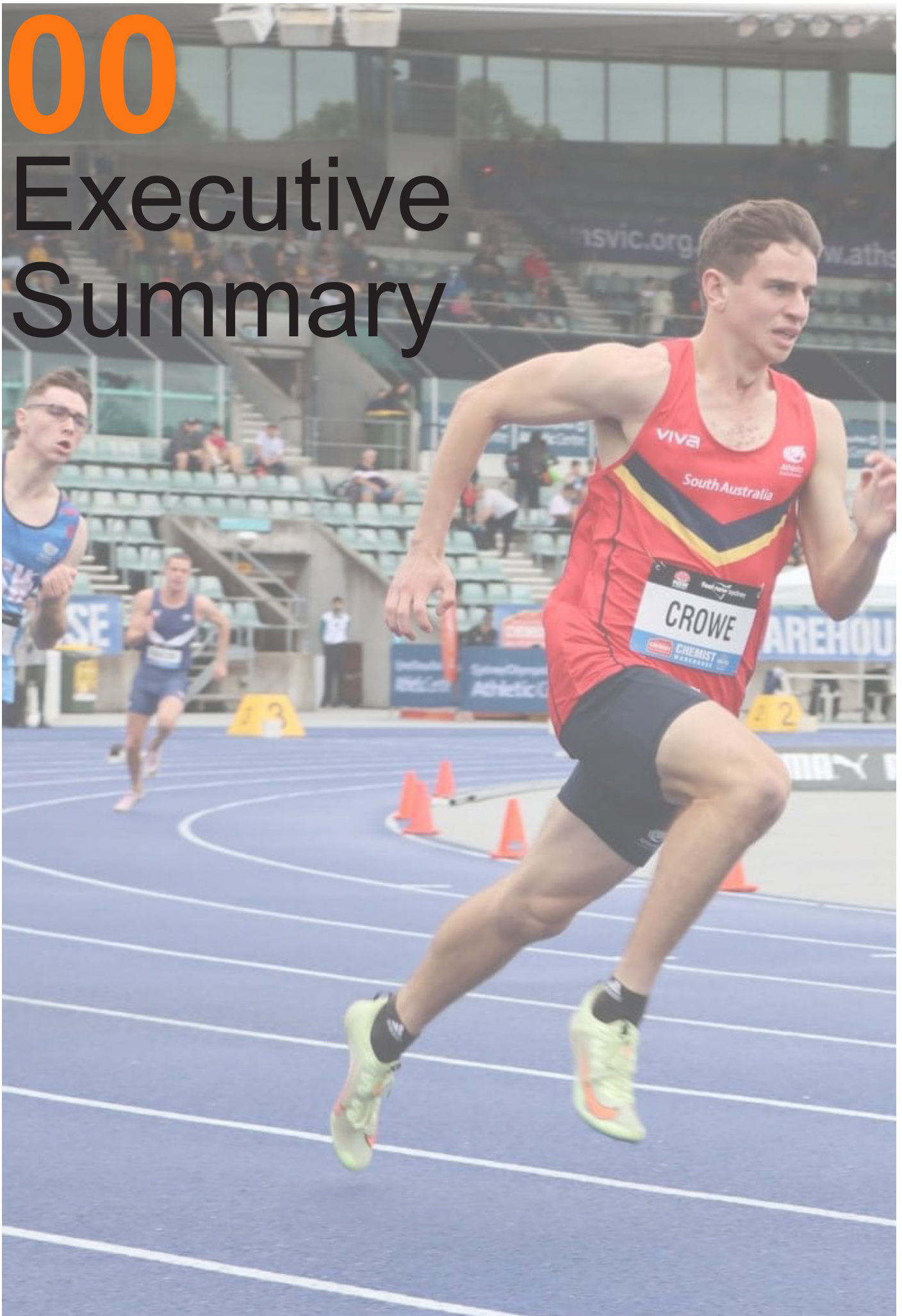
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# Executive Summary



# 00 Executive Summary

Tredwell Management is working collaboratively with the Limestone Coast Local Government Association (LCLGA) to develop a “sporting ecosystem” that is a sustainable model for delivering pathways for athletes in the Limestone Coast Region.

The Limestone Coast Sporting Ecosystem Scoping Study will capture the sporting history and heritage of the Region from grassroots to elite level. It will also build and leverage off the success of the Limestone Coast Regional Sporting Academy (LCRSA).

For the purposes of this study a “sporting ecosystem” is

*“an interconnected system that supports and enhances sport within the Limestone Coast region with the aim of becoming a self-sustaining model”*

A key objective of the sporting eco-system project is to contribute to a sustainable model for the LCRSA so it doesn't have to rely solely on government funding.

The Region has a strong sporting history and culture and over the years has produced many successful elite athletes across many sporting codes including World, Olympic and Commonwealth Games champions, test cricketers, Brownlow Medalists and AFL champions (men and women).

The Region has over 400 sporting clubs based within it who provide sporting opportunities to local residents and visitors alike. Popular sports in the Region include:

- AFL
- Athletics
- Baseball
- Basketball
- Cricket
- Equestrian sports
- Golf
- Hockey
- Netball
- Rugby
- Soccer
- Swimming
- Tennis

- Volleyball

In recent years a number of significant investments have occurred into major facility developments in the region. Most notable the Wulanda Recreation and Convention Centre in Mount Gambier which includes indoor and outdoor aquatics, indoor sports courts, a fitness centre and can be adapted to become a convention centre for large events and gatherings.

As part of the development of this report a series of stakeholder engagement workshops were conducted in Mount Gambier and Naracoorte. Key representatives of local and regional sporting associations, local and state government were invited to attend the workshops. A summary of the workshops findings are provided within the report.

Research was conducted across Australia to identify communities that are strongly supporting their sporting residents. Four communities were identified that provided two or more of the following:

- Sports Academy
- Sports Awards
- Hall of Fame
- Sporting Foundation

The four communities were Sunshine Coast, Queensland; Gold Coast, Queensland; Ballarat, Victoria and Albury Wodonga, New South Wales and Victoria. An overview of each of the four regions and what they provide to support their local sporting communities is provided below.

The Implementation Plan for developing the sporting ecosystem across the Region is detailed in Section 6 of the report. A series of actions have been prepared which strive to achieve the project aims and objectives. Each action has corresponding timeframes, partners and estimated resource requirements.

The Implementation Plan has been prepared with the intention of remaining flexible to adapt to dynamic influences such as community needs, funding opportunities and technological advances.



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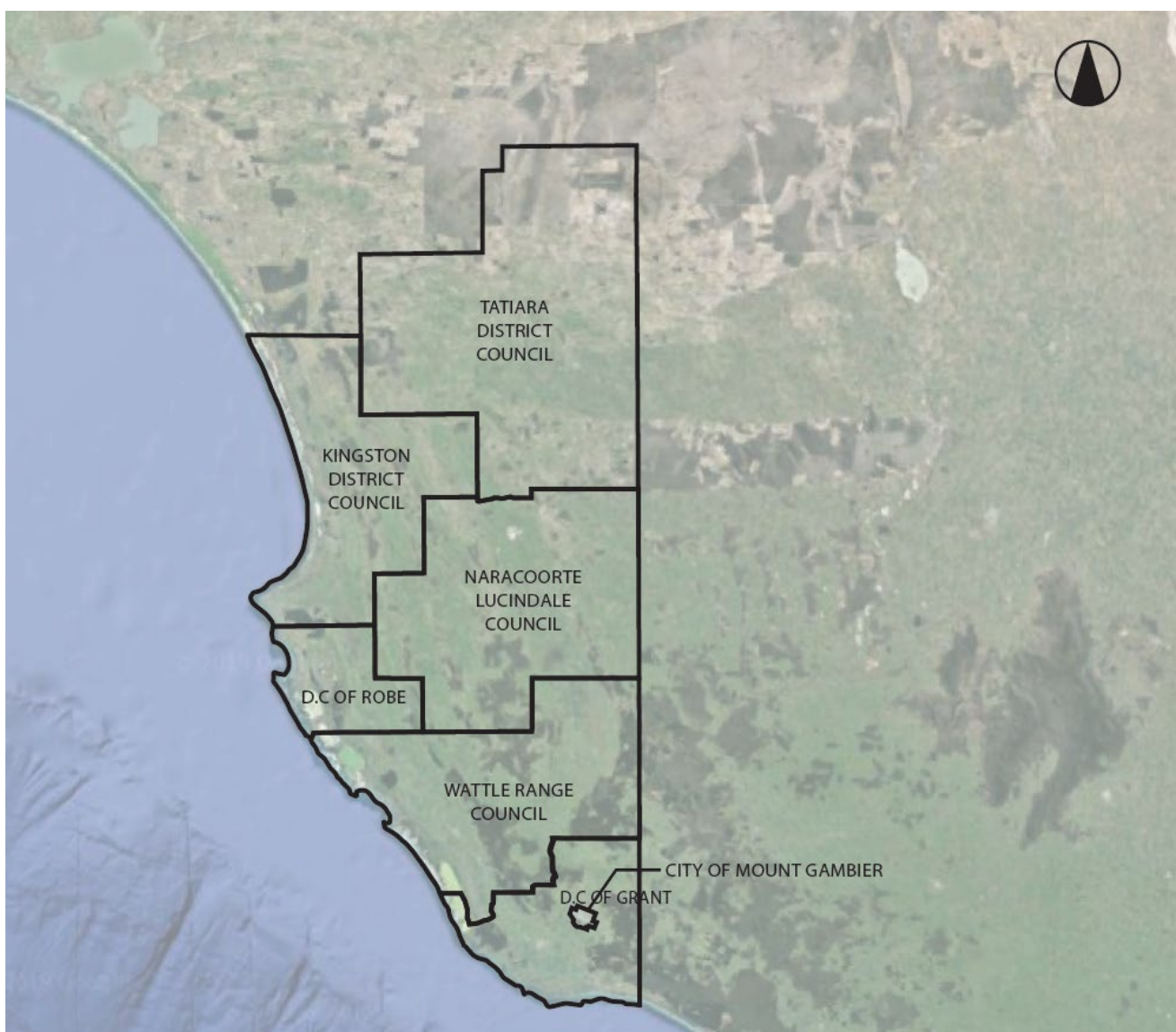
# Introduction and Project Background



# 01 Introduction and Project Background

## Project Overview

Tredwell Management is working collaboratively with the Limestone Coast Local Government Association (LCLGA) to develop a “sporting ecosystem” that is a sustainable model for delivering pathways for athletes in the Limestone Coast Region (the Region) refer Figure 1. The main aim is to harness ongoing government and corporate support to enable local athletes to pursue their sporting ambitions.



**Figure 1: Limestone Coast LGA Region**



02

# Project Aims and Objectives



## 02 Project Aims and Objectives

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### Aim

The Limestone Coast Sporting Ecosystem Scoping Study will capture the sporting history and heritage of the Region from grassroots to elite level. It will also build and leverage off the success of the Limestone Coast Regional Sporting Academy (LCRSA).

The LCRSA has four main objectives:

- To identify regional sporting talent
- To educate and develop youth in the region
- To provide pathways to State and national representation
- To develop the skills of regional coaches

The LCRSA has successfully operated in the Region for nearly a decade and produced many successful young sports people.

### Objectives

A key objective of the sporting eco-system project is to contribute to a sustainable model for the LCRSA so it doesn't have to rely solely on government funding.

Other key objectives of the project are to

- Celebrate and recognise the achievements of Limestone Coast athletes
- Capture and acknowledge the sporting history of the region
- Advocate for sporting facilities and programs that meet the needs of local and regional sporting organisations including the ability to host high profile events (i.e. state and national championships)
- Provide resources and support for emerging and current athletes who are pursuing an elite sporting pathway.

### Project Approach

A three-stage process was undertaken to develop this study as follows

- Stage 1: Start-up and Background Research
- Stage 2: Stakeholder Consultation
- Stage 3: Prepare Scoping Study

### Sporting Ecosystem

The concept of a sporting ecosystem has been identified by the LCLGA.

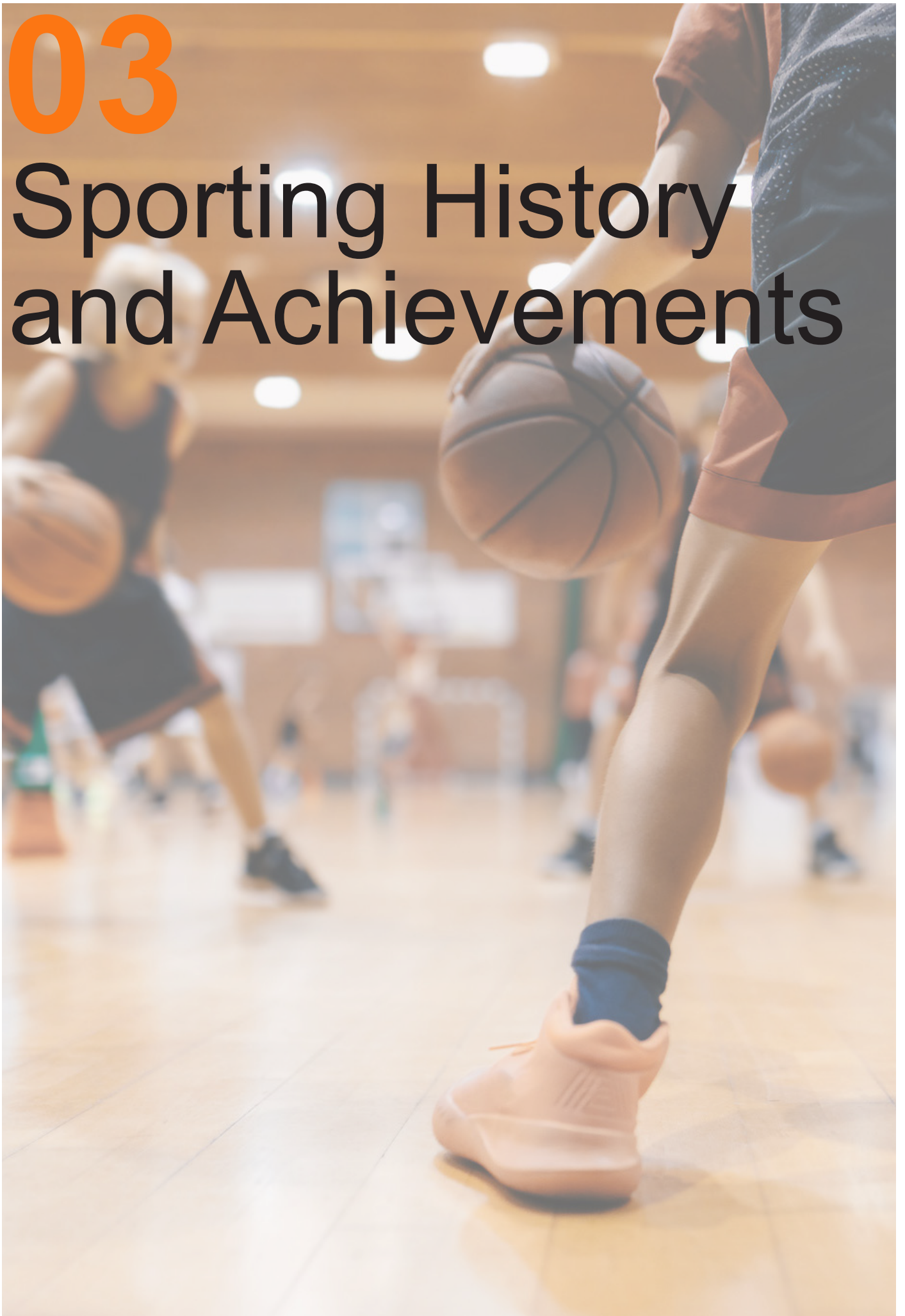
For the purposes of this study a “sporting ecosystem” is

*“an interconnected system that supports and enhances sport within the Limestone Coast region with the aim of becoming a self-sustaining model”*



03

# Sporting History and Achievements



# 03 Sporting History and Achievements

## Sporting History

The Region has a strong sporting history and culture and over the years has produced many successful elite athletes across many sporting codes including World, Olympic and Commonwealth Games champions, test cricketers, Brownlow Medalists and AFL champions (men and women).

## Sporting Achievements

Some notable sporting stars that were born and/or raised in the region include:

- Jess Stenson (nee Trengrove) - Running
- Lachie Neale – AFL
- Jenna McCormick – soccer and AFLW
- Jo Hill – basketball
- Matthew Clarke – AFL and AFLW
- John Tremelling – Sports Shooter
- Jordan Dawson – AFL
- Peter Sleep – cricket
- Andy Caldecott - off-road motorcycling



Image: Jenna McCormick Matilda footballer and dual AFLW Premiership Player (born and raised in Mount Gambier).



Image: Jess Stenson (nee Trengrove) won Gold at the 2022 Birmingham Commonwealth Games (born in and raised in Naracoorte)

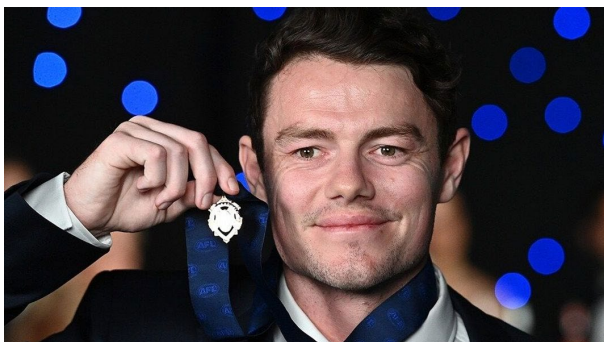


Image: Brownlow Medallist Lachie Neale (born and raised in Naracoorte)



Image: Jo Hill Australian Opals representative and World Championship silver medallist (was raised in Kingston SE).



## 03 Sporting History and Achievements



Image: Former AFL footballer and current Adelaide Women's AFL coach) raised in Mount Gambier).



Image: John Tremelling Australian Olympic Sports Shooter (born and raised in Mount Gambier)



Image: Current Adelaide Football Club Captain Jordan Dawson was born and raised in Kingston SE and Robe.



Image: Peter Sleep Australian Test Cricketer (born and raised in Penola)



Image: Andy Caldecott was an off-road motorcycle racer born in Keith, South Australia. He won the motorcycle division of the Australian Safari Rally four times consecutively (2000–2003) and was a competitor in the Dakar Rally



# 04

## Opportunities



scale for proposed 2 storey option

### Sporting Landscape

The Region has over 400 sporting clubs based within it who provide sporting opportunities to local residents and visitors alike. Popular sports in the Region include:

- AFL
- Athletics
- Baseball
- Basketball
- Cricket
- Equestrian sports
- Golf
- Hockey
- Netball
- Rugby
- Soccer
- Swimming
- Tennis
- Volleyball

In recent years a number of significant investments have occurred into major facility developments in the region. Most notable the Wulanda Recreation and Convention Centre in Mount Gambier which includes indoor and outdoor aquatics, indoor sports courts, a fitness centre and can be adapted to become a convention centre for large events and gatherings.



Image: The new Wulanda Recreation and Convention Centre in Mount Gambier

In addition a series of master plans have been prepared to guide the upgrade of a number of key sporting precincts including:

- Blue Lake Sports Park Master Plan (Mount Gambier)
- Bordertown Sport and Recreation Precinct

- McDonald Park Master Plan (Mount Gambier)
- Mount Gambier Sport, Recreation and Open Space Strategy
- Mundulla Showgrounds and Recreation Reserve Master Plan and Development
- Naracoorte Regional Sports Centre and Precinct Development
- Robe Sport and Recreation Precinct Master Plan

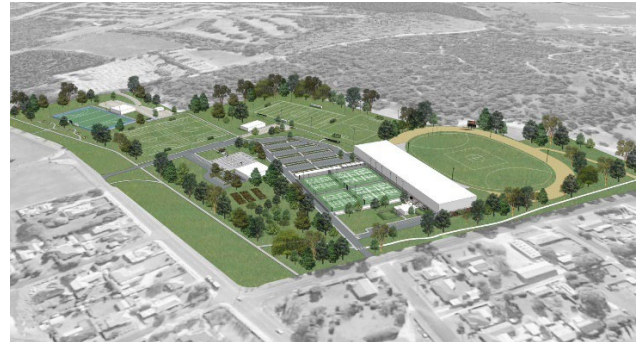


Image: Naracoorte Regional Sports Centre Master Plan

Also as mentioned previously the LCRSA is the only sporting academy of its kind in South Australian and is a well-run and successful sporting academy which has developed and produced many young emerging athletes in sports such as hockey, athletics, cycling, tennis, basketball and swimming. The LCRSA also provides programs for athletes that compete in other sports that currently do not have a specific program operating.

### Opportunities

#### Corporate support

Whilst local sporting clubs and associations attract sponsorship from local corporations and businesses, there is an opportunity to leverage this support more widely.

The University of South Australia supports the LCRSA however there may be opportunities for locally based businesses to also provide support for the programs and potentially individual athletes.

#### Special Events

The Region has in the past attracted state level events and has an appetite to attract



national and potentially international level events. With the development of the new Wulanda Recreation and Convention Centre this facility will be able to host regional and higher level events for sports such as swimming and basketball.

There may also be opportunities to attract countries and teams that will be competing in the upcoming Victorian 2026 Commonwealth Games which is a multi-city model that will be based out of five regional centres (Geelong, Bendigo, Ballarat, Gippsland and Shepparton) and the Brisbane Olympics to be held in 2032. This will enable their athletes to train and prepare for these international events.

Sports tourism is a growing market and offers regional areas such as the Limestone Coast the opportunity to attract thousands of competitors and supporters to participate in special events hosted in the Region. These do not necessarily need to be high level or focussed on elite athletes but can also be mass participation events such as triathlons, fun runs and junior country championships for various sports.

### Stakeholder Engagement

As part of the development of this report a series of stakeholder engagement workshops were conducted in Mount Gambier and Naracoorte. Key representatives of local and regional sporting associations, local and state government were invited to attend the workshops. A summary of the workshop findings are provided below.

#### Workshop 1 – Mount Gambier

**Venue:** Uni SA Mount Gambier Campus

**Time:** 6pm:7:30pm

#### Attendees:

- Cr Megan Dukalskis (District Council of Grant)
- Graeme Millhouse, LCRSA Hockey Coach
- Nathan Stratford, Swimming Club and East Gambier

- Hayley Rowe, Strategic Development and Recreation Coordinator, City of Mount Gambier
- Tony Wright, Limestone Coast LGA
- Tony Elletson, Limestone Coast Sports Academy

#### Summary Notes

- Existing plans include the City of Mount Gambier Sport, Recreation and Open Space Strategy; the Blue Lake Sports Park Master Plan; McDonald Park Master Plan
- Important to have facilities that have the capacity to host sporting events (regional/state/federal) e.g. a synthetic athletics track, velodrome
- Accommodation can be a challenge when large events are held in the City, there hasn't been any new facilities built for several decades
- Spectator facilities need improving
- Special Olympics and Master Games athletes need to be included
- Sport SA has awards but there is a lack of awareness around this
- It is difficult to attract participants and volunteers
- Lifelong participation is the aim
- There have been many successful athletes come from the region e.g. Jess Trengrove, Matthew Clark, Phil Carman, Jo Hill
- Many young people go to boarding school in Adelaide (100+)
- Building the brand/profile of sport in the region is important
- Attract patrons to the new Wulanda Recreation and Convention Centre
- Opportunity to attract more events and for the City to support this



### **Workshop 2 – Naracoorte**

**Venue:** Naracoorte Town Hall

**Time:** 12pm to 2pm

#### **Attendees:**

- Nick McBride, State Member for MacKillop
- Trevor Smart, CEO District Council of Naracoorte Lucindale
- Tony Elletson, Limestone Coast Sports Academy
- Neil Tredwell, Tredwell Management

#### **Summary Notes**

- Linkage with Victoria
- Travel is a challenge
- Difficulty finding housing in the region
- Active migrant community in Naracoorte which participate in non-traditional sports (e.g. soccer, badminton, volleyball)
- Understand the “Why” we are implementing this concept
- The aim is to make the Limestone Coast Sports Academy sustainable and not rely on Government funding
- If we don’t do something what will happen
- Look at other academies and see what they do

These findings have been considered when developing this study report.

# 05

## Case Studies



## Case Studies

Research was conducted across Australia to identify communities that are strongly supporting their sporting residents. Four communities were identified that provided two or more of the following:

- Sports Academy
- Sports Awards
- Hall of Fame
- Sporting Foundation

The four communities were Sunshine Coast, Queensland; Gold Coast, Queensland; Ballarat, Victoria and Albury Wodonga, New South Wales and Victoria. An overview of each of the four regions and what they provide to support their local sporting communities is provided below.

### Sunshine Coast

#### Sunshine Coast Sports

Sunshine Coast Sports exists to support, enable, advocate and fundraise on behalf of sport in the Sunshine Coast and Noosa Council regions.

It has played an important and valued role in supporting grass roots sports and celebrating the achievements of local athletes on the world stage across all sports; abled and para.

The volunteer governed body has also played a role in supporting and recognising the efforts of administrators and volunteers and has been a valued conduit between local sport and various stakeholders, including government, sports bodies and the media.

The **Vision** of Sunshine Coast Sports is

*To be a respected independent, community sport minded, regional body that champions and supports grass roots sport on the Sunshine Coast promoting participation and enabling athletes to achieve their goals and aspirations.*

Refer: <https://sunshinecoastsports.com.au/>

#### Sunshine Coast Sports Awards

The flagship of the organisation has been the delivery of the Sunshine Coast Sports Awards that has annually celebrated the achievements of athletes, clubs, teams, administrators and volunteers.

The Sunshine Coast Sports Awards recognise the outstanding achievements of athletes and teams, officials, coaches, volunteers, administrators, and clubs and associations from grass roots to high performance.

The awards uphold Sunshine Coast Sports' core values and commitment to the development and progression of local sportspeople.

Refer:

<http://sunshinecoastsports.com.au/sunshine-coast-sports-awards>

#### Sunshine Coast Sports Hall of Fame

The Sunshine Coast Sports Hall of Fame recognises the sporting achievements of local athletes that have achieved the highest level in their sport, and the tireless work behind the scenes of sports administrators, coaches and officials is acknowledged by Certificates of Merit.

Nominees must have commenced their sporting careers on the Sunshine Coast or been a resident of the Sunshine Coast whilst competing. For Inductees into the Sunshine Coast Sports Hall of Fame they must be retired from their sport and have achieved at the highest level in their sport.

<https://www.usc.edu.au/sport/sunshine-coast-sports-hall-of-fame>

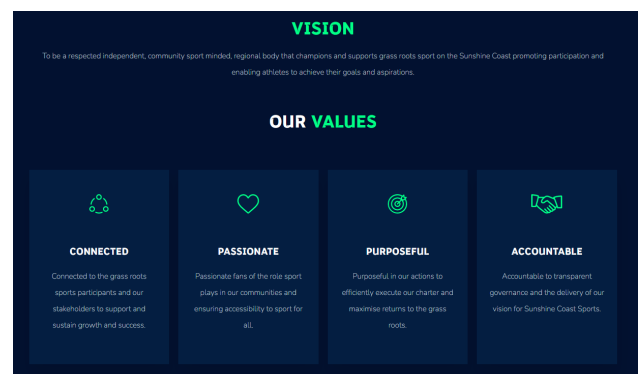


Image: Vision and Values of Sunshine Coast Sports

## Gold Coast

### Gold Coast Academy of Sport

Founded in 2009, the Gold Coast Academy of Sport is a not-for-profit sporting organisation which exists to help produce future champions within the region.

Programs are developed to provide opportunities for young able bodied and athletes with a disability to develop the fundamental physical literacy including sport specific skills. Programs also support the lifelong engagement with sport to prepare them for regional, state, national and international competition.

Refer: [www.goldsport.com.au](http://www.goldsport.com.au)

### Sports Gold Coast

Sports Gold Coast was established by a diverse group of community-minded Gold Coast business leaders who are passionate about actively connecting the city's business and sport economy, in order to help position the city as a leading place to train, administer, and host world-class sporting events.

The primary role of Sports Gold Coast is to act as a conduit between sport and the organisation/s required in each case to help that sport develop. This may include interaction with business, government and/or educational facilities.

Through Sports Gold Coast, local sporting organisations can benefit greatly through interaction with local businesses in areas such as financial structuring, managing online expectations, volunteer/staffing issues, networking and media/communications.

Key to Sports Gold Coast's structure is its membership. Businesses can become members of Sports Gold Coast through a variety of levels. Each level offering more direct benefits. However all members have the immediate opportunity to connect to the Gold Coast sporting community.

Refer: [www.sportsgoldcoast.com.au](http://www.sportsgoldcoast.com.au)

### Gold Coast Sporting Hall of Fame

Located in a beautifully restored Queenslander at Owen Park in Southport, the Hall of Fame is operated on behalf of Gold Coast City Council and the Gold Coast community by a group of civic and sports minded persons to acknowledge, honour and promote Gold Coast sporting achievements by athletes, coaches and officials, at the elite level.

In addition to acknowledging the people themselves, the Hall of Fame also houses an outstanding collection of sporting memorabilia and is the home of Queensland's only official "Olympic Room", dedicated specifically to Gold Coast excellence at the Olympic level.

The Hall of Fame is also home to an impressive library with an array of books on most subjects of a sporting nature.

Refer: [www.goldcoastsport.com.au](http://www.goldcoastsport.com.au)

### Gold Coast Sports Star Awards

The Gold Coast Sports Stars Awards is a celebration of sporting achievement by local athletes. The Awards recognise the Gold Coast's elite and prominent up-and-coming athletes, as well as recognising those that have significantly contributed to the Gold Coast Sporting Community in the calendar year. The Awards are presented by Sports Gold Coast and the Gold Coast Sporting Hall of Fame.

Refer: <http://www.goldcoastsport.com.au/Hall-Of-Fame/star/Sports-Star.html>



## Ballarat

### WestVic Academy of Sport

WestVic Academy of Sport is a not-for-profit, community-based organisation with a voluntary Board of Directors, established to provide opportunities for WestVic athletes to be their best in sport and life.

WestVic is based at Federation University, Mt Helen, on the land of the Wadawurung and Dja Dja Wurrung people, where they support athletes and families in the region across western Victoria.

The WestVic Academy of Sport is one of six Regional Academies in Victoria and sits beneath the Victorian Institute of Sport (VIS) in the structure of the State's talented Athlete Pathway.

Refer: <https://www.westvicsport.org.au/>

### Ballarat Sports Hall of Fame

The 'Ballarat Sports Museum and Hall of Fame' is an appreciative record of Ballarat Sports people who have achieved success at the elite level in their particular sporting field. It celebrates the great sporting history of the region.

The Ballarat Regional Board believed that the Ballarat community should have the opportunity to appreciate and enjoy its great sporting heritage and to acclaim its sporting heroes. It had the idea that these twin objectives could be best achieved by the development of a Sports Museum and Sports Hall of Fame.

The Sports Museum and Hall of Fame aims to provide sport by:

- Establishing a Sports Museum to record and preserve historical information and memorabilia, and develop exhibitions and activities;
- Establishing a Sports Hall of Fame to recognise and acclaim Ballarat's outstanding sportspersons.

<https://www.ballaratsports.com/>

### Ballarat Sports Foundation

Involved in supporting the Ballarat Sporting community for over 25 years. The Ballarat Sports Foundation Inc (BSF) is a non-profit community organisation that is run by volunteers. It aims to encourage participation in a healthy lifestyle and to support local sports people, helping them to achieve their full potential in sport.

BSF is a partnership between the local Ballarat community, local government and the corporate sector.

The BSF was established to provide Ballarat athletes and sports administration personnel with financial support to assist them to reach their potential in their chosen sports. Prior to the BSF being established these people would be asking various community groups, businesses and private individuals for support.

The Ballarat Sports Foundation has become central to this and since the Foundation's scholarship funding commenced in 1996 to the end of the 2021 financial year, a total of 1346 scholarship recipients representing 82 sports were allocated financial support totalling \$492,650.

### BSF Philosophy

*We are a community-based project aiming to encourage and support local sports people who have demonstrated potential to achieve and further develop in their chosen sport.*

*We look to foster the spirit of community pride and success through encouragement of Ballarat sportspersons to pursue sporting excellence.*

*We provide a focal point to coordinate community sponsorship and donors.*

Refer: <https://ballaratsportsfoundation.com.au/>

## Albury Wodonga

### Southern Sports Academy

The Southern Sports Academy (formerly Riverina Academy of Sport) was the fifth of eleven Regional Academies established across the State of New South Wales.

The Southern Sports Academy was officially opened in July 1992 and since then has successfully provided over 1,000 talented athletes with the expertise to nurture both their sporting prowess, and their holistic personal development.

The sports of Softball and Rugby League were chosen as the initial Academy sports, with Soccer being added under the Academy's umbrella in 1993.

Within each sport program, a number of athletes are awarded Academy scholarships on an annual basis. These scholarships allow each athlete to participate in the Academy's programs, by giving them access to specialised workshops in sports' specific technique and skill training; Athletic Development; Sports Technology; Sports Medicine; Sports Psychology; Sports Nutrition and various Personal Development Workshops.

The Academy aims at providing Southern NSW athletes with high level and professional resources not readily available to athletes in regional areas, therefore eliminating the high cost of travel to seek these resources.

<https://ssa-nsw.org.au/>

### Young Achievers Award

The Young Achiever Awards was originally developed as part of the Albury Wodonga Festival of Sport in 1996. The concept was developed by sporting and community stalwart Graeme Hicks, who continued to be an active President and long-serving board member for the past 22 years. Although a 'Young Ambassador' – Damian Clark, was honoured as part of the Festival of Sport in its inaugural year in 1995, the awards were re-named the Young Achiever Awards in 1996, with world record pole vaulter, Emma George receiving the accolade. The awards were

designed to celebrate, promote, encourage and offer financial assistance to talented emerging sportspeople from the Albury Wodonga region and continues to do so today.

The Young Achiever Awards celebrates the performances of up to 12 local sportspeople aged 16 to 21 each year.

Nominations are received, with the winner receiving a financial scholarship from major sponsor Joss Group which is announced at a Gala Awards night at the Commercial Club, a supporting sponsor of the awards.

Nominations are judged on their sporting achievements over the previous twelve months. Nominations also receive significant local media exposure from supporting sponsor, The Border Mail.

Refer:

<https://sportalburywodonga.com.au/young-achiever/>

### Sport Albury Wodonga Hall of Fame

Established in 1995 by the Albury Wodonga Festival of Sport, the Hall of Fame recognises the achievements of 72 home-grown athletes to date who have reached the highest level in their chosen sport. The Albury Wodonga Festival of Sport Hall of Fame highlights the valuable platform the city provides in fostering a pathway for sportspeople to excel on both the national and international stage through its world-class facilities and community support.

Sport Albury Wodonga has a collection of memorabilia stored from their famous sportspeople from the region that have excelled at the highest level.

The Sport Albury Wodonga committee has established the Hall of Fame award. The criteria for induction requires the sportsperson to have represented Australia at an Open International Level or have won an Australian recognised event at an Open level. Nominations cover athletes, umpires/referees, coaches/officials that have made a contribution to sport.

Refer:

<https://sportalburywodonga.com.au/hall-of-fame/>

## How Does the Limestone Coast Compare?

A comparison of what the Limestone Coast currently offers (the LCRSA) and the four other regions studies in summarised in Table 1.

**Table 1: Comparison of various sporting initiatives across Australian regions.**

Region	Academy	Awards	Hall of Fame	Foundation
Limestone Coast	✓	✗	✗	✗
Sunshine Coast	✗	✓	✓	✗
Gold Coast	✓	✓	✓	✗
Ballarat	✓	✗	✓	✓
Albury	✓	✓	✓	✗



06

# Implementation Plan





# 06 Implementation Plan

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## Implementation Plan

The Implementation Plan for developing the sporting ecosystem across the Region is detailed over the following pages. A series of actions have been prepared which strive to achieve the project aims and objectives.

Each action has corresponding timeframes, partners and estimated resource requirements.

The Implementation Plan has been prepared with the intention of remaining flexible to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

### Timeframes

Timeframes have been indicated for each action using the following scale:

- Short (2023)
- Medium (2024)
- Longer (2025 onwards)
- Ongoing

The timeframe identified for the completion of each action is indicative and should be reviewed annually.

### Partners

Partners who may be able to assist the LCLGA with the delivery of the actions have been identified. It is stressed that without partner support it is unlikely that many of these actions will be achieved. The lead partner/s are identified in bold.

### Resources

An estimation of the financial resources required to implement each action have been identified. These are broad indicative estimates and should be reviewed prior to implementation.

There has been no financial commitment from LCLGA to implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and long-term financial planning processes.

The Implementation Plan provides the following indicative financial resource requirements:

- Low (\$0 – \$10,000)
- Medium (\$10,000 – \$50,000)
- High (\$50,000+)

No.	Action	Timeframe	Partners	Resources
1	Establish a working party of influential and prominent local residents with a significant interest and history of involvement in sport within the Region. The purpose of this working party will be to garner interest, further progress and scope out the structure and elements of the “sporting eco-system” including Annual Awards, Hall of Fame and Foundation. The working party would be supported by the LCLGA and a terms of reference would need to be established.	Short	<b>LCLGA</b> LGRSA ORSR Corporate Clubs	Low
2	Establish Annual Sporting Excellence Awards that recognises local sporting achievements including juniors, seniors, masters and people with disabilities, volunteers, administrators and team/club success. The Annual Awards would include an annual presentation and dinner, wide promotion through local, regional and state-wide media outlets including social media. A nomination process and criteria will also need to be established for the award categories.	Medium	<b>Working Party</b> LCLGA LGRSA ORSR Corporate Clubs	Medium
3	Establish a Hall of Fame for local sportspeople that have been born and/or raised in the Limestone Coast Region and have achieved at their sports highest level over a sustained period of time. A selection process and criteria will need to be established to enable the identification of inductees. It would be envisaged that initially the	Longer	<b>Working Party</b> LCLGA ORSR Corporate	Medium

No.	Action	Timeframe	Partners	Resources
4	Research the viability of establishing a Foundation for Sport in the Region to provide ongoing financial support for local athletes to enable them to pursue their sporting pathways. This support for example could be provided for travel, coaching and equipment needs.	Longer	<b>Working Party</b> LCLGA LCRSA Corporate	Low
5	Seek the formal support from the Limestone Coast Local Government Association and the Office for Recreation, Sport and Racing to further pursue and implement the “sporting eco-system” concept.	Short	<b>LCLGA</b>	Low
6	Develop a brand and marketing campaign to launch the Limestone Coast Sporting Eco-system.	Medium	<b>Working Party</b> LCLGA LCRSA	Low
7	Formalise the working party into an incorporated association once established and operational.	Medium	<b>LCLGA</b>	Low
8	Identify a number of high profile current or past athletes who can fill the roles of ambassadors for the “sporting eco-system” concept.	Medium	<b>Working Party</b> LCRSA	Low
9	Further develop the relationship with the University of South Australia to embellish the “sporting eco-system” concept.	Medium	<b>LCLGA</b> LCRSA	Low
10	Prepare a Limestone Coast Regional Sporting Facility and Events Strategy with a focus on planning and developing facilities capable of hosting and attracting higher level events such as country and State championships, national and potentially international events.	Longer	<b>LCLGA</b> Local Councils	Medium

No.	Action	Timeframe	Partners	Resources
11	Develop a sporting events calendar to outline and highlight the current sporting events held in the Limestone Coast Region and identify any gaps in the program that could be identified for inclusion in the future.	Longer	<b>Working Party</b> LCLGA LCRSA	Low
12	Develop a prospectus to communicate the appeal of training and preparing in the Limestone Coast Region and to assist in attracting countries and sporting teams competing in the upcoming Victorian Commonwealth Games and Brisbane Olympic Games to the region, to train and prepare prior to these international events.	Longer	<b>Working Party</b> LCLGA	Low
13	Undertake an audit of accommodation providers in the region capable of housing visiting sporting teams and supporters.	Longer	<b>Working Party</b> LCLGA Limestone Coast Tourism	Low
14	Investigate the feasibility of establishing a Sporting Museum to house local successful sporting individual and team memorabilia and displays. The study would look into an appropriate location/venue to house the memorabilia and the viability of establishing and operating a Sporting Museum.	Longer	<b>Working Party</b> LCLGA	High
15	Benchmark the current Limestone Coast Regional Sporting Academy operations against the best practice regional sporting academies within Australia and potentially internationally.	Longer	<b>LCLGA</b> LCRSA	Low
16	Investigate mechanisms to attract, retain and manage volunteers to manage and operate sporting clubs and associations.	Ongoing	<b>LCLGA</b> LCRSA ORSR Local Councils	Low

## **10.3 BUSINESS PLAN**

### **BACKGROUND**

The 2023/24 Draft Business Plan was circulated to our members on the 10th of May 2023 with a covering letter requesting that each of our member Councils approve the plan.

To date we have received notification that the following members have approved the 2023/24 Business Plan:

- The City of Mount Gambier
- Naracoorte Lucindale Council
- DC Grant
- Kingston DC

The following Councils are considering the plan before this meeting.

- Tatiara DC
- Wattle Range Council

The DC of Robe have not yet considered the plan.

### **KEY ISSUES**

Under the current LCLGA Rules of Association, the Business Plan must be adopted by the 31st of August of each year.

There is no rush to conclude the approval of the Business Plan at this meeting, however it does make it easier to progress projects with the endorsement of the full Board in June rather than August.

There are sufficient cash reserves to sustain operations until all members have had time to consider the plan should it be delayed to August to allow all Council time to consider the plan.

### **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Note the member approvals received for the LCLGA Business Plan and defer the final approval until August.

**Moved:**

**Seconded:**

## **10.4 EXECUTIVE OFFICER RECRUITMENT AND INTERIM EXECUTIVE OFFICER**

### **BACKGROUND**

The current Executive Officer position becomes vacant on the 19<sup>th</sup> of June 2023.

A committee was formed to review candidates for an interim Executive Officer. This committee comprised the President, Vice President and two CEO's (Sarah Philpott and Trevor Smart).

The committee reviewed several candidates and made an out of session recommendation to LCLGA Board members that Mr Colin Byles be appointed as Interim Executive Officer based on his skills, extensive experience and knowledge for a period of four months.

The offer was based on the current approved TRP for the Executive Officer meaning there is little impact upon the proposed 2023/24 business plan.

The out-of-session recommendation was approved unanimously by the LCLGA Board.

A contract has been negotiated and completed with Colin on the basis of this approval.

The next steps are to recruit the ongoing Executive Officer position, quotes have been sought from three recruitment firms and the following approach is proposed:

- 1) The Board to appoint a committee to oversee the recruitment process comprising Board Members (2) and CEO's (2).
- 2) Delegate to this committee the ability to assess and appoint the recruiting firm, approve the process with the firm and to make a recommendation to the Board on a preferred candidate.

### **KEY ISSUES**

Having secured a suitable interim Executive Officer progressing the recruitment of the ongoing Executive Officer is the next step.

Whilst it is difficult to make any predictions, based on the unsolicited contacts received regarding the Executive Officer role there should be some strong contenders for the Board to consider.

## **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Note the out of session approval to appoint Mr Colin Byles to the role of Interim Executive Officer of the LCLGA, and
2. Appoint a Committee with delegations to engage a Recruitment Firm and undertake the recruitment process to the point of a recommendation to the Board of a preferred candidate.

**Moved:**

**Seconded:**

## **10.5 SAROC BUSINESS PLAN**

### **BACKGROUND**

The SAROC Business Plan was circulated to Mayors on the 23rd May 2023 to provide an opportunity for feedback to be provided to the Executive Officer by the 9<sup>th</sup> of June 2023.

This was in addition to the President Mayor Leon Stephens writing to all Mayors and CEO's on the 15<sup>th</sup> of May 2023.

SAROC is seeking your feedback on the proposed priorities and have noted that they do not have the resources to undertake all the work listed in the business plan.

Responses are sought by the 10<sup>th</sup> of July 2023.

The Regional LGA's, unlike previous processes, were excluded from the SAROC planning process and have not been invited to provide or facilitate feedback.

The LCLGA is happy to compile a regional response for our SAROC elected members if Councils provide us with their feedback on the plan.

One obvious comment on the proposed plan relates to the commentary on the lack of resources from the SAROC administration. However, they have not provided a budget or any information on the available resources to undertake the work or an indication of how they are planning on engaging members on tradeoffs on the current priorities or when new priorities emerge.

Another is the lack of recognition of Councils as owners and members of the LGASA and SAROC. Councils are listed as partners or stakeholders, with the same status as Regional LGA's, RDA, State and Federal Government, MP's and other peak bodies, associations and statutory bodies.

This is a concerning oversight if the organization is seeking to represent the interest of its members but does not recognize them as having any different status from other stakeholders.

There are a number of other structural problems with the plan which has already been feedback to our SAROC representatives.

The current priorities proposed (for feedback are):

1. Livability
2. Regional housing



3. Regional health
4. Regional skills and workforce

### **KEY ISSUES**

SAROC is seeking feedback on their draft Business Plan by the 10<sup>th</sup> of July 2023.

Responses have been invited from our elected SAROC representatives and directly from Councils.

If wanted the LCLGA is happy to summarise our regions responses for our elected SAROC representatives to submit to SAROC for consideration.

Regional LGA's are excluded from SAROC and therefore not in a position to provide any further information on context, the planning process or to make a direct submission to SAROC on behalf of our members. We can however summarize the regions feedback for our SAROC representatives.

### **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Discuss the SAROC Business Plan, their priorities and preferred approach to providing feedback to our elected members.

**Moved:**

**Seconded:**

## **10.6 CITY OF MOUNT GAMBIER REQUEST FOR ADVOCACY ON UNFAIR REQUIREMENTS TO ACCESS THE YOUTH ALLOWANCE**

### **BACKGROUND**

The City of Mount Gambier wrote to the LCLGA on the 5th of May to request that the LCLGA put on this agenda the issue of the lack of fairness of the Youth Allowance to regional and rural students. This is in relation to how the parental income test and the workforce participation rules are applied which place regional and rural youth at a significant disadvantage when compared to city youth,

The City of Mount Gambier is seeking support from the LCLGA and our other Council members to raise this issue with the relevant Ministers and local members.

Please see the attached letter.

### **KEY ISSUES**

The issue of Youth Allowance qualification requirements is not presently on our advocacy agenda. Notwithstanding this the Board can agree to the request from the City of Mount Gambier and include the issue and engage in advocacy on behalf of our region.

As signaled at the last Board Meeting the LCLGA should review its advocacy agenda and this can be done as part of the strategic planning process later this year.

A simple advocacy approach of sending letters to key Ministers can be done with little impact on our resources. We can then note the issue for consideration of inclusion on the advocacy agenda when it is reset.

In terms of each member Council taking up the issue to support the City of Mount Gambier's request this would be a matter for each Council, noting the decision of the LCLGA Board and the City of Mount Gambier.

As this matter has also been considered by a member Council the LCLGA could, if approved by our Board, write to SAROC to request their consideration of this matter as a state regional issue.

### **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Note the request from the City of Mount Gambier

2. Approve the LCLGA to write to the relevant Ministers and Local Members to raise awareness of the issues as outlined by the City of Mount Gambier and,
3. Include the issue of regional student disadvantage in access to the Youth Allowance as a matter for consideration when the LCLGA Advocacy Agenda is reviewed.

**Moved:**

**Seconded:**



# City of Mount Gambier

## *Office of the Mayor*

Ref: AF15/451; AR23/25905  
Enquiries: General Manager City and Community Growth

5 May 2023

Mr Tony Wright  
Executive Officer  
Limestone Coast Local Government Association

Via email: [eo@lclga.sa.gov.au](mailto:eo@lclga.sa.gov.au)

Dear Tony,

At its meeting on 18 April 2023 Council resolved to:

1. Send a letter to the Limestone Coast Local Government Association (LCLGA) requesting that Youth Allowance Advocacy work be put on the agenda for discussion at their next meeting, with the view to presenting a united front with the support of all member Councils to write to the Hon Nat Cook MP – Minister for Human Services, the Hon Jason Clare MP – Minister for Education, the Hon Clare Scriven MLC, Minister for Primary Industries and Regional Development, Senator the Hon Anthony Chisholm – Assistant Minister for Education & Regional Development and Mr Tony Pasin MP – Member for Barker, seeking to have the one-off “Parental Income Test” removed as a qualifying criteria for students seeking to meet the workforce participation test under the regional and remote student qualifying criteria.
2. That Council respectfully request the LCLGA to consider this issue for inclusion on their range of strategic advocacy priorities and continue to push for reform in this area.

Students who are under the age of 22 who are not in a registered or de facto relationship and who do not have a dependent child are required to meet a workforce participation test to be considered “independent” under existing Youth Allowance qualification criteria and not have their payments subject to an ongoing parental income test. To achieve this they must work full time (30 hours per week) for at least 18 months within a 2 year period.

There is an alternative qualifying criteria for regional, rural and remote students which means they can be considered independent if they have earned at least 75% of the National Training Wage (approx. \$29,000) in a 14 month period since leaving school or they have worked part time (at least 15 hours per week) for at least 2 years since leaving school. To qualify as independent using this alternate criteria, students must be moving away from home to study and their parents must earn less than a combined income of \$160,000 pa plus \$10,000 for each eligible sibling.

Given the considerable economic pressures already being faced by regional families sending a child to a major city to study and the relatively meagre payments provided by Youth Allowance towards a student’s cost of living, the parental income test and workforce participation requirements is considered unjust for regional students.

The City of Mount Gambier is seeking assistance from the LCLGA and a show of support from fellow regional councils to advocate to have the parental income test removed under this alternative qualifying criteria to give our young students a fair go at success.

Thank you for your consideration of this matter.

If you have any further queries regarding this matter, please contact Council's General Manager City and Community Growth, Sue La Greca on 8721 2522 or at [slagreca@mountgambier.sa.gov.au](mailto:slagreca@mountgambier.sa.gov.au)

Yours sincerely

*L Martin*

**Lynette MARTIN OAM**  
MAYOR



## 10.7 SLRP REPORT

### BACKGROUND

The Roads and Transport Working Group review and maintain the Regional Roads Plan and Database for the Limestone Coast which is approved by the LCLGA Board.

Whilst each Council makes a recommendation on the projects it wishes to pursue through its own planning and approval processes, the inclusions of Roads within the Regional Plans means there is an opportunity to access SLRP funding for part of the cost to undertake works to sustain these assets.

The Regional Transport Plan and Database are approved by the Board.

As per the approved plan the Working Group, with support from a consultant, work together to assess the proposed projects in accordance with the regional plan.

In previous processes the LCLGA would submit, as part of this process, an overall report to support the priority projects for our region. However with the review of the SLRP process in 2021 this link to regional transport plans was lost.

In 2023/24 however, following some problems with an unsupported regional project, the Regional LGA were provided an opportunity to confirm, following Council submissions, which projects in our region were supported and their ranking.

The projects submitted by each Council and supported via the approved Limestone Coast Regional Transport Plan were:

Council	Road	\$ Sought	Ranking
DC Grant	Wandillo Forest Road	\$440,000	1
Kingston DC	Southern Ports Highway	\$495,000	2
Tatiara DC	Dukes Highway to Siding Road	\$75,000	3
Naracoorte Lucindale Council	Wrattonbully Road	\$178,000	4
Tatiara DC	Don Hunt Road to Cannawigara Road	\$350,000	5
Total		\$1,538,000	

### KEY ISSUES

The SLRP projects provide on average \$1.5 to \$2.0 million in funding pa to our region.

By taking a regional approach and agreeing on the methodology and rankings for our region we present a strong position to funding agencies that we understand our

priorities.

The use of consistent assessment criteria and external review to align our projects with funding priorities has worked well for us in the past in securing funding for projects.

In 2024/25 we need to undertake a major plan and database update. The Roads and Transport Working Group have recognized this work and are discussing an appropriate approach to test the market for a new consultancy agreement.

## **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Note the submissions made by Councils and supported by the LCLGA for SLRP funding.

**Moved:**

**Seconded:**



## **11.0 LCLGA REPORTS**

### **11.1 LCLGA PRESIDENT'S REPORT**

Report from the LCLGA President to be provided at the meeting.

## **11.2 EXECUTIVE OFFICER'S REPORT**

### **BACKGROUND**

Since the last meeting there are a number of changes impacting the LCLGA at the moment, they are: transitioning to a new Executive Officer, the review of the SATC regional marketing strategy and funding model, the new funding model and program with the Office of Racing Sports and Recreation for the Connected and Active Communities program, the need for a strategy reset in September and clarification of resourcing following the strategy reset.

The Regional MRF Governance Draft Discussion Paper was circulated to CEO's and there needs to be a workshop or engagement between the consultant and the CEO's to finalise the report. The CEO's are meeting on the 26<sup>th</sup> of June to discuss the project and report before engaging with the consultants.

The Economic Growth Strategy Tender Papers are ready for release and the Interim Executive Officer will run this process over the next few weeks.

Since the last Board meeting the Executive Officer activities have included:

- Working with the team and stakeholders on transition arrangements to a new Executive Officer
- Business plan circulated for approvals.
- Ac.Care Board meetings, Risk and Audit Committee and Strategy Committee.
- CEO Meeting
- Meetings and discussions with LCLGA President, member Mayors, CEO's, elected members and Council Staff.
- CEO Cross Border Dinner and Forum
- Engagement with the Ombudsman on future presentations
- Engaged with ORSR on change in roles and have subsequently resigned from the Ministers Women's in Sports Taskforce.
- Attended the May Womens in Sports Taskforce.
- Facilitated the SACCA Strategic Planning Workshop
- Engaging with BankSA to set up new approvals processes for BAU can continue seamlessly.
- Finalising interim EO Contract and short term support
- SATC Regional Chairs Forum with the SATC
- Engagement with the SATC Regional Review
- Developing draft shared services paper

- Engagement with Coastal Protection Board on funding
- Finalisation of Coast Project Contract and weekly engagement with the consultant on schedule development and progress
- Draft MRF Governance report provided to CEO's – still need the CEOs to engage once they have met to discuss next steps
- Tender papers for Regional Growth ready to proceed
- UniSA Future Research Presentation
- Insurance renewals meeting, compliance and risk reports completed for 2023/24 insurance
- Meeting with the independent Chair of the Education and Training Precinct Master Plan
- Appointed to the Steering Committee for the Education and Training Precinct Master Plan as LCLGA representative (first meeting) and the GTFIH representative for future meetings
- Landscape Board presentation on the draft Lower Limestone Coast Water Allocation Plan
- SATC Executive Visit to the Limestone Coast – Robe operator session, attended as the Chair of the Limestone Coast Region
- Several meeting with Regional LGA CEO's on the poor relationship with the SATC
- Meetings Telstra and letters of support
- Regional Waste Committee Meeting
- Regional Roads and Transport Meeting
- SLRP submissions made including a report from the LCLGA to LGTAP to support our regions submissions and to validate Councils submissions in terms of their priority and alignment with our regions approved plans
- Attended and present to the Naracoorte Lucindale Council on the LCLGA Value Proposition
- Mayors informal forums
- Finalisation of grant report for regional capacity building
- Engagement with the media on various items

## **PROJECT UPDATES SINCE THE LAST BOARD MEETING**

### **DESTINATION DEVELOPMENT**

#### **OBJECTIVES**

The Destination Development Program is gaining momentum, despite ongoing uncertainty in the market due to consumer confidence and long-term business hardship. The objectives remain as:

- Short-Term Objectives: Re-engage industry following hiatus with Destination Development role and ensure readiness as sector ramps up post Covid-19 and international borders open. Connect industry to support programs, funding opportunities and reinforce tourism ready best practice.
- Longer-Term Objective: review Destination Development Strategy and reset priorities following SATC Regional Tourism Review.

Note following abbreviations are used for brevity in report:

- DDM – Destination Development Manager
- DDC – Destination Development Coordinator
- LC DDT – Limestone Coast Destination Development Team
- LC – Limestone Coast

The latest RVS tourism progress snapshot data was released by SATC in May and shows the LC has achieved \$441M in visitor expenditure which is 92% of its 2025 target.

The snapshot link is included below and available online here: [https://tourism.sa.gov.au/media/vpniigev/satc\\_dd\\_rvs-progress-snapshot\\_limestone\\_coast.pdf](https://tourism.sa.gov.au/media/vpniigev/satc_dd_rvs-progress-snapshot_limestone_coast.pdf).

The snapshot data is tracked against the priorities in the SATC Regional Visitor Strategy 2025 (RVS) but also aligns with the performance metrics set out in the Limestone Coast Destination Tourism & Marketing Plan (DMP).

The table below was shared with the Tourism Management Group as an update on the KPI's from LC DMP against 2025 target.

Tourism expenditure is positive and tracking well towards our 2025 goal while total day trips has exceeded our target after a solid year of intrastate visitation post COVID. Also note the growth in tourism jobs with 3,900 employed in 2022.

### Key Performance Indicators (KPIs)

as outlined in Limestone Coast Destination Tourism & Marketing Plan 2025

Metric		2025 Potential	2021	2022
Expenditure	Tourism Expenditure	479M	439M	441M
Jobs	Number of people directly and indirectly employed in tourism	3,210	2,900	3,900
Visits	Total number of overnight visits (domestic + international)	731,145	610,000	622,000
Nights	Total nights (Domestic + International)	2,371,185	1,800,000	1,900,000
ALOS	Average length of stay (Domestic)	4	2.9	2.8
Day trips	Total number of Day Trip visitors	476,370	628,000	827,000

The LCLGA has been actively promoting the value of tourism in region with LC RVS progress snapshot data shared against LC DMP KPIs and media releases circulated to raise awareness of post-covid tourism recovery. The resulting media coverage included articles in the Border Watch and Lifestyle 1 and SE Voice.

LC Instagram and Facebook channels remain a key driver of engagement to the LC destination website along and a tool to amplify the promotion of regional offerings and events. April-June report is pending however the LC Instagram account has clocked over 11,000 followers in just over 2 years which is an incredible milestone. This does provide some further benefits in the algorithm, including being more easily discovered via search and LC posts having a higher chance of being recommended by Instagram to other users.

A consistent schedule of blogs on the official destination website continues to support the rationale of creating long-lasting digital content that pushes Limestone Coast searchability on google higher. Visitlimestonecoast.com.au continues to see engagement growth with over 41,885 page views and 2060 ATDW leads generated so far this year. Latest blog editions include:

<https://visitlimestonecoast.com.au/blog/escape-to-luxury-on-the-limestone-coast/>

<https://visitlimestonecoast.com.au/blog/ultimate-seafood-experiences-in-the-limestone-coast/>

<https://visitlimestonecoast.com.au/blog/a-slice-of-italy-in-the-limestone-coast/>

SATC visited region in May which was Emma Terry's first official visit to the LC. The LCLGA hosted 2 tourism networking events to coincide with this visit. Over 100 operators, local government and industry stakeholders in attendance as well as the new SA Cross Border Commissioner Liz McKinnon. These events provided opportunity for industry to meet the new LC DD team and SATC executives.

The DDM attended Australian Tourism Exchange 2023 to re-engage with



international buyers as travel reignites post-covid. We hosted over 70 appointments with buyers from all key international markets including UK, USA, Europe, Asia and India while pitching the Limestone Coast and also met with SATC international managers in all key markets.

Feedback from the engagement with the Toursim Industry has highlighted renewed interest in the Limestone Coast with buyers citing that travelers are looking to uncover a new side of Australia beyond the capital cities. Feedback also reinforced the importance of cross-border relations with Great Ocean Road and Grampians remaining key hooks for entry into LC.

Post-event follow-up continues with requests for itinerary building support and supply of images and content. The DDM also completed the Australian Tourism Export Council Tourism Trade Ready training program.

DDC attended Coonawarra Vignerons Winter What's on event to hear from operators and stakeholders. We are seeking to collaborate more strongly on these events in future to maximise B2B networking opportunity and provide added value where possible.

The Regional Tourism Review consultation period has ended. The review recommendations are due to be handed down this month with all Regional Tourism Managers and Chairs invited to attend a discussion session with SATC CEO Emma Terry on 16 June.

The SATC has confirmed funding for local contact officer to June 2024 with future funding subject to outcomes of Regional Tourism Review. We are awaiting confirmation of marketing support for 23.24 FY – verbally advised proposed amount of \$10,000.

The SA Agritourism Sector Plan 2025 was launched in May. The plan aligns with the Australian Regional Tourism's National Agritourism Strategy to grow SA's share of Agritourism visitors from 10% to 12%, to \$295m by Dec 2025. The plan is available via this link <https://tourism.sa.gov.au/support/industry-resources-and-tools/sector-development/agritourism>.

The Minister for Tourism intends to put together a working group to develop an Agritourism action plan with key stakeholders including SATC, TiCSA, PIRSA and some Agritourism operators. We will raise awareness of the sector plan in the region and are working with SATC to define existing LC agri-tourism opportunities and updating ATDW listings to tag relevant operators using a 'farm' tag.

We have liaised with SATC on reinstatement of two 'welcome to SA' border signs - Dukes Highway near Bordertown and Glenelg River Road enroute to Mt Gambier. Installation by end of June.

The Limestone Coast Grape & Wine Council seeking continued trophy sponsorship for the 2023 instalment of the Limestone Coast Wine Show. Investment is \$2,500 and a sponsorship proposal has been submitted for Board review in this agenda.

We have also received a request from the Limestone Coast Grape & Wine Council to continue to support the Mixed Dozen Interactive Trails Project for FY23/24 with a \$10,000 investment. This project has been funded by LCLGA for the past 2 years to the value of \$20,000.

The DDM met with the committee (6 June) and outlined that a consolidation of marketing efforts would be required before further investment would be considered and have proposed that the platform be transitioned across to the LC Destination website (rather than limestonecoast.org.au) with all marketing efforts consolidated rather than spread across multiple sites more actively promote the Adelaide to Melbourne touring route in partnership with our cross-border alliances.

The Localis subscription is up for renewal on the 30<sup>th</sup> June. Renewal information was circulated to members in March with a fee increase advised. While some members have found this data access valuable, others have not and Tatiara DC, City of Mount Gambier, Wattle Range DC and Robe DC have all advised they will not be continuing.

Localis has confirmed the fee will remain as quoted for those councils who wish to retain their subscription however the LCLGA proposes this can be arranged directly with Localis given the change in circumstances.

The LCLGA intends to retain a destination platform subscription for the purpose of ongoing reporting and to promote the value of tourism in accordance with priorities set out in the LC Destination Management Plan.

## **OPPORTUNITIES**

The SATC have provided an opportunity to move regional destination websites over to the southaustralia.com platform to provide greater efficiencies around hosting and ongoing management.

The Fleurieu Peninsula tourism has recently transitioned their website across (<https://fleurieupeninsula.com.au/>) with good success and have cited significant cost savings to date. Yorke Peninsula is looking to transition across next. The LC will

continue monitor the roll out and consider cost benefit analysis for the region moving forward.

We are engaging with new SA Cross Border Commissioner on ways to expand cross border tourism alliances and pursue collaborative opportunities including Melbourne to Adelaide touring route and the linkage between the world-heritage listed attractions of Naracoorte Caves and Budj Bim.

## **CONNECTED AND ACTIVE COMMUNITIES AND THE REGIONAL SPORTS ACADEMY**

### **OBJECTIVES – CONNECTED AND ACTIVE COMMUNITIES**

To partner with community to establish and foster relationships that grow localised capacity to build and deliver impactful physical activity initiatives.

### **OBJECTIVES – SPORTS ACADEMY**

The objectives of the Sports Academy are to:

- identify regional talent
- educate and develop youth in the region
- provide pathways to State and National representation
- develop the skills of regional coaches

### **STARCLUB**

The Office for Recreation, Sport and Racing (ORSR) has provided the LCLGA with a Codesigned Pilot Project Paper for the Connected and Active Communities (CAC) Program. Using this the Sports Officer has developed a draft work plan and we will be in contact with our member CEO's for feedback.

The CAC role, commences July 1st. The CAC Officer will work closely with Councils in the initial few months to ensure maximum benefit can be obtained for not only the councils, but community and sporting organisations in the Limestone Coast.

The StarClub Field Officer position has transitioned into the CAC role as a full time position and the ORSR funding for this role has increased from \$56,000 to \$125,000.

We have also received an additional \$30,000 to develop programs for disadvantaged children to access sports and recreation opportunities over the next 12 months.

### **LIMESTONE COAST SPORTS ACADEMY**

The Academy is in the final stages of employing a full time Academy officer. Thank you to Trevor Smart and Sarah Philpott for their support and guidance during this process.

We recently had Olympic Gold Medalist Brett Aitken in the region holding Talent ID Cycling testing in schools to unearth our next batch of cycling program athletes.

The Academy in partnership with the South Australian Sports Institute (SASI) is putting a focus on identifying more female cyclists this year. Whilst we will continue to introduce male athletes into the program, it has long been a program that has

struggled to attract and retain female cyclists. We have a number of strategies to support increased female participation in our cycling program, ranging from support the development of female coaches and separate aptitude testing.

There is a huge opportunity for young female athletes to progress quickly in track cycling, due to a lack of depth in this category. The Academy and SASI have implemented a new strategy to entice female athletes to take up and continue with this sport.

This years and next years batch of athletes identified are the generation that will have the opportunity to progress to the Australian Team for the 2032 Brisbane Olympics.

Our Academy athletes are doing amazing things in their chosen sport. The LCLGA encourages our members to look at the Academies Facebook page to see some of these outstanding achievements. <https://www.facebook.com/LCRSA>

In the phot below it features Academy Cycling Program and National Champion Athletes Kai Arbery and Niel Van NieKirk with Academy Cycling Coach Rob Mann, wearing their new racing suits.

Only riders who have won a National Championship event are able to wear these colours on their race suits.



The goal of the Academy is for the Limestone Coast Region to become the best region in Australia for elite and sub-elite sports people on a per capita basis. To explore how this can be achieve we commissioned a study to identify the differences between the Limestone Coast and other regions in Australia so can leap frog them.

This report is provide in this agenda for consideration.



## **RECOMMENDATION**

It is recommended that the LCLGA Board:

1. Note the reports from the Executive Officer.

**Moved:**

**Seconded:**

## **12.0 LCLGA SUB-COMMITTEE MINUTES**

No minutes available for this period.

Waste and Roads meetings held on the 24<sup>th</sup> of May and not yet approved by the Committees for circulation.

## **13.0 OUTSIDE ORGANISATIONS**

### **13.1 LGASA BOARD & SAROC DRAFT MINUTES**

LGASA Board and SAROC draft minutes from recent meetings can be found at the Local Government Association of South Australia website at

[www.lga.sa.gov.au/about-lga/lga-meetings/committees](http://www.lga.sa.gov.au/about-lga/lga-meetings/committees).

Normally there would be attached the LGASA Topical Update. However, due to the recent elections, there is no update provided for this meeting.

### **13.2 REGIONAL DEVELOPMENT AUSTRALIA LIMESTONE COAST** Report from Mr. David Wheaton to be circulated before the meeting.

### **13.3 SOUTH AUSTRALIAN COASTAL COUNCIL ALLIANCE** Update from Mr. Adam Gray attached at the end of this agenda.

## **14.0 OTHER BUSINESS**

## **15.0 CALENDAR KEY DATES AND NOTICE OF MEETINGS**

Date	Meeting	Location
20th Jul 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
11th Aug 2023	LCLGA GM	Naracoorte-Lucindale Council
21st Sep 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
13th Oct 2023	LCLGA GM	Kingston District Council

## **16.0 NEXT MEETING**

The next LCLGA General Meeting is scheduled to take place in Naracoorte Lucindale Council on the 11<sup>th</sup> of August 2023

Acceptances and apologies to [admin@lclga.sa.gov.au](mailto:admin@lclga.sa.gov.au) or Phone 8723 7310.

## **17.0 CLOSE MEETING**

The estimated time meeting will end is 12:30-1:00pm.

## **ATTACHMENT ONE: SACCA UPDATE**



## SA Coastal Councils Update – June 2022

### This update includes;

- **Funding the Future project**
- **Federal CERMP program**
- **SACCA Coastal Forum 2022**
- **Off-road vehicles coastal zone**
- **SACCA funding and governance arrangements 2022-23**
- **SACCA stakeholders – an update on SACCA engagement activities**

### Final - SACCA LG R&DS project 'Funding the Future'

Launched as a draft for consultation at the SACCA Coastal Forum in Nov 2021 feedback was sought from Councils during March/April 2022 on the draft 'Funding the Future' reports (Needs Analysis and Discussion Paper).

The key findings of the reports include;

- To deliver key coastal management and climate adaptation projects in SA a greater allocation of funding by State and Federal Governments (and their respective bodies such as Infrastructure Australia and the NRRRA) is required urgently.
- Historical funding models (such as one-off grants) do not deliver the best outcomes for long term challenges associated with the coast. Funding models need to include suitable timeframes (multi-year), inputs from multiple stakeholders and prioritisation criteria.
- Funding needs to be strategic, structured to deliver regional scale triple bottom line objectives and targeted at building resilience.
- International and National evidence suggests SA needs to consider how it builds 'beneficiary pays' principles into a strategic approach to coastal management and regional resilience.

The final reports including feedback from Councils will inform SACCA discussions with various stakeholders including the new State and Federal Governments. SACCA has already leveraged findings of this project in our advocacy at State and Federal levels. The final project reports will provide SACCA with a sound policy platform going forward.

### Federal Coast & Estuarine Risk Mitigation Project

On 8th March 2022, the Federal Government invited applications from Emergency Management Departments in each State and Territory under a \$50 million Coastal and Estuarine Risk Mitigation (CERM) Program.

SACCA supported the Dept for Environment and Water (DEW) with development of communication materials and distribution of program details and application templates to Councils. SACCA is aware of several applications submitted by SA Councils ranging from hard & soft infrastructure projects through to coastal process research programs.

The LGASA in partnership with the DEW, SACCA and the MSCC prepared and submitted a state-wide application, titled Climate Adaptation for SA (CA4SA).

The aims of the CA4SA Project are:

- *Local-driven* - to accelerate development and use of regional and local coastal adaptation planning processes that incorporate disaster risk and vulnerability assessment and mapping.
- *State-driven* - to establish state-level data baseline and monitoring infrastructure and activities that inform regional and local Coastal Adaptation Plans and future investment to manage coastal hazards.

Specific initiatives proposed by the CA4SA project include;

#### Adaptation Planning and Capacity Building

- Development of guidelines and standards for adaptation planning
- Hazard identification and mapping
- The consolidation of Council adaptation planning into revised 'Regional Adaptation Plans'
- Capacity building programs and workshops
- Practitioners network
- State and community-based forums

#### Data and Monitoring

- Gap analysis and review of current available data
- Additional coastal bathymetric data
- Coastal hazard and habitat mapping
- Additional wave rider buoys across the State
- Establishment of a coastal hazard information & data database

The total budget for the proposed CA4SA project is \$6M with almost \$3.5M sought from the CERMP. Advice from the Federal Government regarding successful applications and the allocation of funding is expected in late 2022.

### SACCA Coastal Forum November 2022

Held in November 2021 the inaugural SACCA Coastal Forum was attended by over 50 Council elected members and staff from across the State. The forum covered topics such as;

- The ERDC Parliamentary Inquiry into the Coast Protection Board
- Coast Protection Board State Coastal Directions Statement and Implementation Plan
- National coastal management reforms and implications for SA
- Funding the Future... learnings from the SACCA LGR&DS project and innovative funding examples from councils
- Innovative projects from other coastal stakeholders (University sector, Landscape SA boards etc)
- Climate change science update – and the impact for coastal councils
- And case studies from Councils across the State.

Feedback from attendees indicated strong support for an annual forum being coordinated by SACCA, and as such the SACCA Committee is currently in preparation for the 2022 forum, likely to be held in November and themed '**Adaptation Planning – Best Practice**'

With opportunities to meet face to face limited, and still subject to some covid restrictions SACCA is currently in dialogue with various other stakeholders (such as the LGA, Australian Coastal Society, IPWEA and the Coast Protection Board) to coordinate and maximise engagement with Councils this year.

### Off-road vehicles in the coastal zone

Over the last 18 months the SACCA Committee has been in discussions with the DEW Crown Lands Department and various Landscape Boards seeking support for Councils in managing public access to coastal crown lands. SACCA has been seeking a Statewide consistent approach to mitigating



environmental harm by vehicles in the coastal zone, while still maintaining access when/where deemed appropriate. This discussion has also considered issues such as speed limits on beaches.

In late 2021 Minister Speirs requested that a forum be held to identify key stakeholder issues, management principles and options. The forum was presumed to be motivated by the June 2020 findings from the Natural Resources Committee Parliamentary Inquiry into off road vehicles (refer below).

SACCA and a range of other stakeholders contributed to the forum, and SACCA has distributed the forum summary to all coastal Councils. A discussion paper from this forum has also been prepared and is currently with the Government for consideration and potential release for consultation.

The SACCA Committee has indicated its strong interest in this issue and will continue to participate in this forum as it progresses. We will keep SACCA members engaged and informed.

The Natural Resources Committee recommends that the South Australian Government:

1. Encourages the development of appropriate infrastructure to support off-road vehicle use in South Australia, such as public-private sector partnerships in dedicated four-wheel drive parks.
2. Develops a code of practice in partnership with local governments, relevant statutory authorities, First Nations stakeholders, Landscape Boards and stakeholders, that would apply state-wide to set standards for off-road vehicle use in South Australia and explain the importance of protecting locally significant places.
3. Implements education and monitoring of the requirement, notwithstanding applicable speed limits, for vehicles driving off-road to travel safely according to all of the prevailing conditions.
4. Reviews the application and interaction of the road rules framework to the use of off-road vehicles on beaches.
5. Further investigates the introduction of a permit system for off-road vehicle use in South Australia, such as exists in other states.
6. Undertakes an inventory in partnership with local government to identify areas which should be prohibited either seasonally or permanently, areas which could be opened for limited use, and areas where environmental impacts are likely to be lowest.
7. Supports local governments and relevant authorities in accessing and applying funding for place-specific initiatives such as increased signage and remediation projects.

## **SACCA Funding and Governance arrangements**

### ➤ **Membership subscriptions**

SACCA is currently preparing correspondence to all Regional LGAs and metropolitan Councils outlining the achievements of SACCA during 2021-22 and providing invoices for membership for 2022-23.

### ➤ **SACCA Committee nominations**

While the term for SACCA committee membership was initially intended to be 2 years from October 2019 to October 2021 at its 30 September 2021 meeting the SACCA committee resolved to carry over current committee members for at least an additional 12 months while State & Federal elections are held in March and May respectively and Local Government elections in November.

SACCA anticipates that nominations for the SACCA Committee will be requested from regional LGAs and the MSCC following confirmation of LG elected members in November/December 2022.

### ➤ **Business Plan and Priorities**

Acknowledging that the new 2023-25 SACCA Committee will likely lead a review of the SACCA Strategic and Business Plan in early 2023 the SACCA Committee in March 2022 endorsed a range of priorities for SACCA to focus on for the remainder of 2022. These priorities include;

- Pursuing the outcomes and recommendations from the 'Funding the Future' project including increased State and Federal funding to address local and regional coastal management challenges. This includes working with the LGA and State Government to develop a State funding bid to the NRRR Coast and Estuarine Risk Management Program.
- Supporting State and local government initiatives to address coastal zone vehicle access issues with the aim of maximising benefits and minimising negative impacts.
- Pursuing coastal management reform opportunities with the new State Government including the findings from the ERDC Inquiry into the Coast Protection Board (CPB) and Act.
- Investigating options for Local Government coastal risks profiling with the LGA MLS.
- Continued representation on the CPB advisory committee and supporting CPB priorities
- Engagement and consultation with Councils and other stakeholders including representation at the LGA OGM showcase in April 2022 and launch of the SACCA website to support coordination and collaboration opportunities.
- Review of the SACCA strategic & business plan with members in 2022-23
- Election of the new SACCA committee for 2023-25

### **SACCA stakeholders**

**Marine Innovation SA (MISA)** – SACCA was recently invited to join MISA as a collaborator for upcoming projects arising from the National Environmental Science Program (NESP), Marine and Coastal Hub (NESP, MAC); the Protect Our Oceans program; The Nature Conservancy Reef Restoration Program and other research funding sources as they are announced.

MISA has been instrumental in developing large scale collaborative initiatives and is currently the South Australian member for the NESP Marine and Coastal Hub. The Marine and Coastal Hub will deliver applied research to support management of marine and coastal environments, biodiversity and taxonomic assets, monitoring systems and decision support tools. MISA also has strong research interest and scientific capability in the four cross-cutting missions that will be delivered through the hubs that are the threatened and migratory species and ecological communities; protected places; waste; and climate adaptation

**Member coastal Councils** – as mentioned above SACCA is in regular dialogue with member Councils and their regional LGAs on a range of issues. This includes SACCA providing support to the MSCC and its Councils while MSCC undertakes its own structure/function review. SACCA will seek representation and the opportunity to present an update report at the various regional LGA meetings.

**LGA SA** – SACCA and the LGA have a finalised MoU and this is now in operation. SACCA has sought to be re-instated on the LGA Jetties Working Group and engagement with the new State Government. SACCA will also be working with the LGA on opportunities to participate in the LGA OGM and in the format of a coastal forum in 2022.

SACCA is currently considering the following project applications to the **LGAR&DS Scheme** 2022-23 program;

- A collaborative project between SACCA and the LGAMLS to identify hazard/risk and liability risks for coastal Councils.

- SACCA / IPWEA collaborative project to provide guidance and frameworks for Councils to integrate coastal assets into long term asset and financial management plans.
- A synthesis report and strategic directions project to focus local government efforts in managing coastal access and sustainable visitation.

**Australian Coastal Councils Association** – ACCA has offered to work with SACCA on mutually beneficial projects/issues and has recently considered the SACCA 'Funding the Future' paper as part of its Federal advocacy program.

**Australian Coastal Society** – SACCA has also approached the ACS to consider how both parties can work together for the benefit of SA coastal Councils. This includes collaborating on the establishment of an October 2022 ACS coastal forum (likely to be held on the Yorke Peninsula).

**Coast Protection Board of SA** - SACCA is a member of the CPB LG Advisory Committee and as such attends and represents Councils coastal issues at CPB meetings.

The CPB has recently confirmed its 2021-22 priorities which include;

- Regional support
- Adaptation Planning
- Engagement and Communication
- First Nations Engagement and Training
- Review of CPB Grant Programs

The CPB Chair, Mr Jeff Tate initiated engagement with Council CEOs at a forum held on May 27 focussing on adaptation planning.

**Environment and Resources Development Committee** - SACCA provided both a written and verbal submission to the ERDC [Inquiry into the CPB](#), the Coast Protection Act 1972 and other relevant matters. SACCA Executive Officer also participated in the ERDC visit to the Yorke and mid North coastal region, providing further input into the process. SACCA is considering the findings of the ERDC inquiry during 2022 and looks forward to reform discussions with the new State Government.

**Flinders University** - SACCA is providing in-kind support to the Flinders University Coastal Climate Adaptation Research Project, partly funded via the DEW Coastal Grants program. The results of this project are due by mid-late 2022 and will be of significant value for SACCA to help identify gaps in Councils' approach to best practice adaptation planning.

**Landscape Boards** - SACCA is in the process of engaging with the various Landscape SA Boards from across the State to determine where opportunities for collaboration, coordination and capacity might exist between SACCA and the Boards.

**Institute of Public Works and Engineering (IPWEA)** – SACCA has approached IPWEA to investigate opportunities to support coastal Councils with asset management and financial planning for coastal assets and in particular those that are subject to increasing erosion rates. This project has been recently re-activated with the opening of the 2022-23 LGAR&DS program.