



## MEETING OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

# MINUTES

Date: 11<sup>th</sup> August 2023

Time: 10:00am

Location: Naracoorte Lucindale Council Chamber  
1 DeGaris Place, Naracoorte, SA 5271  
NARACOORTE LUCINDALE COUNCIL

## 1. OPENING MEETING

The meeting started at 10:00am.

### 1.1 President's Welcome

President Martin welcomed everyone to the LCLGA General Meeting in Naracoorte.

### 1.2 Host Mayor's Welcome & Acknowledgement of Country

Mayor Ross from Naracoorte Lucindale Council welcomed everyone to the Naracoorte Lucindale Region, highlighting its geographic location in the Limestone Coast Region. He spoke about some of the significant works in the regions, particularly agriculture and viticulture.

Mayor Ross also performed the Acknowledgement of Country.

## 2. PRESENT

### Mayors

City of Mount Gambier	Mayor Lynette Martin OAM
Wattle Range Council	Mayor Des Noll OAM
District Council of Grant	Mayor Kylie Boston
Naracoorte Lucindale Council	Mayor Patrick Ross
District Council of Robe	Mayor Lisa Ruffell
Tatiara District Council	Mayor Liz Goossens

### CEOs & LCLGA

City of Mount Gambier	Ms. Jane Fetherstonhaugh (General Manager)
Wattle Range Council	Mr. Ben Gower (CEO)
District Council of Grant	Mr. Darryl Whicker (CEO)
Kingston District Council	Ms. Nat Traeger (CEO)
District Council of Robe	Mr. John Coombe (Acting CEO)
LCLGA	Mr Colin Byles (interim EO) Mr Tony Elletson (CAC Officer) Ms Kate Napper (DD Manager) Mr Adrian Maywald (LCRSA Officer) Mr. Paul Manfrin (Corporate Service)

### Guests

Member for Barker	Mr. Tony Pasin MP (via Teams)
Member for MacKillop	Mr. Nick McBride MP
LGASA	Mr. Clinton Jury (CEO)
PIRSA	Ms. Jennifer Schilling
Naracoorte Lucindale Council	Deputy Mayor Monique Crossling

### 3. APOLOGIES

Member for Mount Gambier	Mr. Troy Bell MP
Kingston District Council	Mayor Jeff Pope
City of Mount Gambier	Ms. Sarah Philpott (CEO)
Naracoorte Lucindale Council	Mr. Trevor Smart (CEO)
District Council of Robe	Ms. Deb Brokenshire (CEO)
Tatiara District Council	Ms. Anne Champness (CEO)
LCLGA	Ms. Emma Herring (DD Coordinator)

That the LCLGA Board:

- 1 Note and accept the apologies.

**Moved:** District Council of Robe

**Seconded:** Tatiara District Council

**CARRIED**

### 4. CONFLICTS OF INTERESTS

NIL

### 5. GUESTS & SPEAKERS

Mr. Pasin MP, Member for Barker presented to the LCLGA Board via Teams and updated the LCLGA Board on proposed Windfarm construction in the Limestone Coast Region off Kingston and Pt McDonnell. He also updated the LCLGA on Roads and Telstra Mobile Blackspots project.

Ms Napper, Destination Development Manager and Mr Elletson, Connected & Active Communities Officer updated the LCLGA Board on outcomes and future strategies for their respective Projects.

### 6. CONFIRMATION OF MINUTES

That the LCLGA Board:

1. Accept the Minutes of the LCLGA General Meeting held at the Tatiara District Council on Friday, 16<sup>th</sup> June 2023.

**Moved:** Naracoorte Lucindale Council

**Seconded:** Wattle Range Council

**CARRIED**

### 7. MATTERS ARISING FROM THE MINUTES – ACTION SHEET

That the LCLGA Board:

1. Note and accept the action sheet.

**Moved:** District Council of Robe

**Seconded:** Tatiara District Council

**CARRIED**

## **8. CORRESPONDENCE**

That the LCLGA Board:

1. Receive and note the correspondence.

**Moved:** District Council of Grant

**Seconded:** Tatiara District Council

**CARRIED**

## **9. FINANCIAL REPORT**

### **9.1 Financial Audits**

The Executive Officer provided a verbal report to the LCLGA Board, noting that the Audit process is still underway and the LCLGA Risk and Audit Committee still needs to meet to confirm the Financial Statements for 2022-23.

That the LCLGA Board;

1. Note the report provided by the LCLGA Executive Officer.

**Moved:** Naracoorte Lucindale Council

**Seconded:** District Council of Robe

**CARRIED**

### **9.2 Financial Statements 2022-2023**

This item is withdrawn due to the fact that the LCLGA Risk and Audit Committee has not met yet to finalise the Financial Statement for 2022-23.

## 10. RECOMMENDATIONS

### 10.1 Limestone Coast Local Government Association Business Plan 2023-24

1. That the Limestone Coast Local Government Association Board approve the Limestone Coast Local Government Association Business Plan for 2023-24.
2. The LCLGA Executive Officer to research how the subscription for Councils is calculated and provide the answer at the next LCLGA Board Meeting.

**Moved:** District Council of Robe

**Seconded:** Naracoorte Lucindale Council

**CARRIED**

### 10.2 Corporate Credit Cards

Mayor Noll enquired about the use of Credit Cards by LCLGA Staff. The matter will be addressed by the LCLGA Risk and Audit Committee at their next meeting.

1. That the Limestone Coast Local Government Association (LCLGA) Board approve the changes to the LCLGA Credit Cards as detailed below.

<b>Name</b>	<b>Position</b>	<b>Amount</b>
Vacant	Executive Officer	\$5,000
Kate Napper	Destination Development Manager	\$3,000
Emma Herring	Destination Development Coordinator	\$2,000
Tony Elletson	Connected and Active Communities Officer	\$2,000
Paul Manfrin	Corporate Services Officer	\$1,000
Adrian Maywald	Sports Academy Coordinator	\$2,000
<b>Total</b>		<b>\$15,000</b>

**Moved:** District Council of Robe

**Seconded:** Tatiara District Council

**CARRIED**

### 10.3 Limestone Coast Regional Sporting Academy Investigate Becoming An Incorporated Body

1. That the Limestone Coast Local Government Association Board authorise the Limestone Coast Sport Academy Co-ordinator to explore Incorporation options and report back to the Limestone Coast Local Government Association Board with a recommendation by the October 2023 Board Meeting.

**Moved:** District Council of Robe

**Seconded:** Tatiara District Council

**CARRIED**

### 10.4 South Eastern Water Conservation & Drainage Board Limestone Coast Local Government Association Representative

1. The South Eastern Water Conversation and Drainage Board be advised that James Holyman is no longer the Limestone Coast Local Government Association representative on the South Eastern Water Conversation and Drainage Board as from the 6th of July 2023.

**Moved:** Tatiara District Council

**Seconded:** Wattle Range Council

**CARRIED**

2. That the Limestone Coast Local Government Association (LCLGA) call for nominations to be the Limestone Coast Local Government Association position representative on the South Eastern Water Conservation and Drainage Board.

Mayor Ross and Mayor Boston nominated to be the representatives to the South Eastern Water Conservation and Drainage Board. Election took place.

3. That the South Eastern Water Conversation and Drainage Board be advised the new Limestone Coast Local Government Association representative on the South Eastern Water Conversation and Drainage Board is Mayor Ross.

**Moved:** District Council of Robe

**Seconded:** Wattle Range Council

**CARRIED**

## **11. LCLGA REPORTS**

### **11.1 LCLGA President's Report**

That the LCLGA Board;

1. Note the report provided by the LCLGA President.

**Moved:** City of Mount Gambier

**Seconded:** Tatiara District Council

**CARRIED**

### **11.2 Executive Officer's Report**

That the LCLGA Board;

1. Note the report provided by the LCLGA Executive Officer.

**Moved:** Wattle Range Council

**Seconded:** District Council of Grant

**CARRIED**

### **11.2.1 Economic Growth Strategy**

That the LCLGA Board;

1. Note the report provided by the LCLGA Executive Officer.

**Moved:** District Council of Grant

**Seconded:** Naracoorte District Council

**CARRIED**

### **11.2.2 Material Recovery Facility (MRF)**

That the LCLGA Board;

1. Note the report provided by the LCLGA Executive Officer.

**Moved:** Naracoorte Lucindale Council

**Seconded:** Tatiara District Council

**CARRIED**

### **11.2.3 South Australia Coastal Council Alliance (SACCA)**

That the LCLGA Board;

1. Note the report provided by the LCLGA Executive Officer.
2. That the Limestone Coast Local Government Association (LCLGA) Board develop a financial scope on the impact of au spicing SACCA, including timing and cost factors. Report to be provided at the next LCLGA Board meeting in October 2023.

**Moved:** Wattle Range Council

**Seconded:** District Council of Grant

**CARRIED**

### **11.3 Destination Development Report**

That the LCLGA Board;

1. Note the report provided by the Destination Development Manager.

**Moved:** Naracoorte Lucindale Council

**Seconded:** District Council of Robe

**CARRIED**

### **11.4 Connected & Active Communities and Regional Sports Academy and Regional Sports Academy**

That the LCLGA Board;

1. Note the report provided by the Connected & Active Communities Officer.

**Moved:** District Council of Robe

**Seconded:** Wattle Range Council

**CARRIED**

## 12. LCLGA SUB-COMMITTEE MINUTES

### 12.1 Tourism Management Group

Minutes and Action Plan provided to the LCLGA Board.

## 13. OUTSIDE ORGANISATIONS

Mr. McBride MP, Member for MacKillop was invited to address the LCLGA Board. He discussed the following:

- Now an Independent Member
- Affordable housing for Naracoorte and Tatiara region
- More funding for Naracoorte hospital
- Telstra Mobile Towers Project
- Regional Roads
- Conservation and Water Drainage
- SACCA and Coastal funding allocation

Ms Schilling from PIRSA was invited to address the LCLGA Board. She discussed the following:

- Enabling infrastructure Funding Program – reviewed in six weeks.
- Bushfire Detection Centres will work together with existing towers.
- Truck washes
- TAFE funding
- SkillsSA funding Green Triangle Forestry Hub to fund forestry courses
- Biosecurity for region

Mr. Jury, CEO of LGASA was invited to address the LCLGA Board. He discussed the following:

- Small Business Commissioner regarding engagement with Small Business
- ESCOSA Scheme – LGASA believe it is a poor scheme.
- Annual Community Survey results. People want:
  - Safe environment
  - Access to medical facilities
- 8/10 value services provided by Councils.

### **SACCA 2023-24 Business Plan**

Business Plan provided to the LCLGA Board at the meeting as a late paper. The Business Plan is attached to the end of the Minutes. It is requested that the LCLGA Board review the Business Plan and provide feedback to the LCLGA Executive Officer in the coming weeks.

## 14. OTHER BUSINESS

NIL

## 15. CALENDAR KEY DATES & NOTICE OF MEETINGS

Date	Meeting	Location
21st Sep 2023	SAROC and LGA Board of Directors Meeting	LGA House, Adelaide
13th Oct 2023	LCLGA GM	Kingston District Council
08 <sup>th</sup> Dec 2023	LCLGA GM	City of Mount Gambier
09 <sup>th</sup> Feb 2024	LCLGA AGM & GM	Wattle Range Council

**16. NEXT MEETING**

The next LCLGA General Meeting is scheduled to take place in Kingston District Council on the 13<sup>th</sup> of October 2023

Acceptances and apologies to [admin@lclga.sa.gov.au](mailto:admin@lclga.sa.gov.au) or Phone 8723 7310.

**17. CLOSE MEETING**

The meeting ended at 1:11pm.

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President's Signature

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Date



4 August 2023

To: Regional Local Government Associations CEO's (via email)

Dear members of the SA Regional Local Government Associations

**RE: SA Coastal Councils Alliance Draft Strategic and Business Plan 2023-25**

Since the election of the 2023 SA Coastal Councils Alliance Committee (SACCA) confirmed in Feb/March 2023 the Committee has been undertaking a review of the existing 2020-25 SACCA Strategic and Business Plan.

This review process has involved facilitated discussion at several SACCA committee meetings and planning sessions that have been informed by coastal Council members input via our on-line survey and from presentations at your Regional LGA meetings over the last few months.

The review process has proved extremely valuable and at its most recent meeting the SACCA Committee requested that the Draft SACCA Strategic and Business Plan 2023-25 be distributed to the Regional LGAs for consideration prior to the SACCA Committee finalising the plan.

In particular please note that the review process identified four (4) priority areas for the SACCA Committee to focus on, and in no particular order these issues are as follows;

- Reforms in coastal funding arrangements, models and funding amounts.
- For all SA coastal Councils to have prepared coastal climate adaptation plans.
- Sustainable funding, investment and asset management arrangements for the States jetties.
- Statewide and strategic coastal access arrangements that maximise the social and economic benefits and mitigate environmental harm.

It is also worth mentioning that the SACCA committee is still seeking dialogue with the new Adelaide Coastal Councils Network (ACCN), to resolve future engagement arrangements and SACCA membership of metropolitan coastal Councils however at this stage this is still unresolved. This is reflected in the red text within the Draft plan.

Please find attached a Draft copy of the SACCA Strategic and Business Plan 2023-25 for the consideration of your upcoming Regional Association Board meetings. SACCA would greatly appreciate your consideration of this Plan and any feedback for the Committee to consider before it is finalised. Feedback would be appreciated before Friday 15 September 2023.

If you require any further information, please don't hesitate to contact me at [adam@grayconsulting.com.au](mailto:adam@grayconsulting.com.au) or on 0409 908 191.

Yours Sincerely

Adam Gray

Executive Officer - South Australian Coastal Councils Alliance



SOUTH AUSTRALIA  
**COASTAL  
COUNCILS  
ALLIANCE**

COORDINATION • COLLABORATION • ADVOCACY



***'We are a strong and committed advocate for  
all our members'.***

## **STRATEGIC ASPIRATIONS & BUSINESS PLAN 2023 – 2025**

[www.sacoastalcouncils.com.au](http://www.sacoastalcouncils.com.au)

## INTRODUCTION

Half of South Australia's sixty-eight local Councils are coastal.

Eight are located along the metropolitan Adelaide coastline, with the remaining twenty-six spread around the vast regional coastline, from Eyre Peninsula, Spencer Gulf, Yorke Peninsula, Fleurieu Peninsula & Kangaroo Island and Limestone Coast.

All Councils are under increasing pressure to do more, with less. Coastal Councils have an additional responsibility to provide, manage and maintain a wide range of coastal assets that not only benefit residents and ratepayers, but a much wider visiting and tourist population.

Regardless of size and location, or whether they are metropolitan or rural, coastal Councils are facing the same issues and resourcing pressures including; accelerated cliff and dune erosion; inundation; managing coastal access; maintenance and replacement cost of recreational infrastructure like jetties and boat ramps; planning and development anomalies in coastal areas; sand and beach management; illegal dumping; dredging; managing coastal biodiversity; and construction and maintenance of protection infrastructure including levees, seawalls and groynes.

Every day Local Government is dealing first-hand with these issues and the impact on their communities. To address these challenges Councils consistently identify several barriers, but also the remedies and opportunities to deliver better coastal management outcomes, including;

- New funding and investment strategies are needed to meet the growing demand for infrastructure and mitigate risk from coastal hazards.
- Better coordination between levels of government is needed to maximise resources and enhance efficiencies.
- The desire to develop local expertise in coastal planning and decision making to reduce the risk from coastal hazards; and
- To build Local Government resources and capacity, particularly in small and non-metropolitan Councils to undertake the range of required coastal management works, maintenance, data capture and monitoring.

Over the last ten years expenditure by Local Government on coast protection, management and infrastructure has nearly doubled, however the level of funding from other tiers of government to support this has remained relatively static.

Over the next ten years, the cost of managing the coast is forecast to grow exponentially, with Councils in SA conservatively identifying capital works and operating expenses in excess of \$210 million.

Based on the mounting challenges facing coastal Councils and strong demand from the sector for a more collective approach, the 'South Australia Coastal Councils Alliance' was formally launched in October 2019 with the initial objectives of providing;

1. An informed, coordinated advocacy voice: and,
2. a forum for information sharing and networking on coastal management issues facing Councils across SA.

This Plan identifies the strategic objectives of the South Australia Coastal Councils Alliance (SACCA) and its annual activities.

## LEADERSHIP

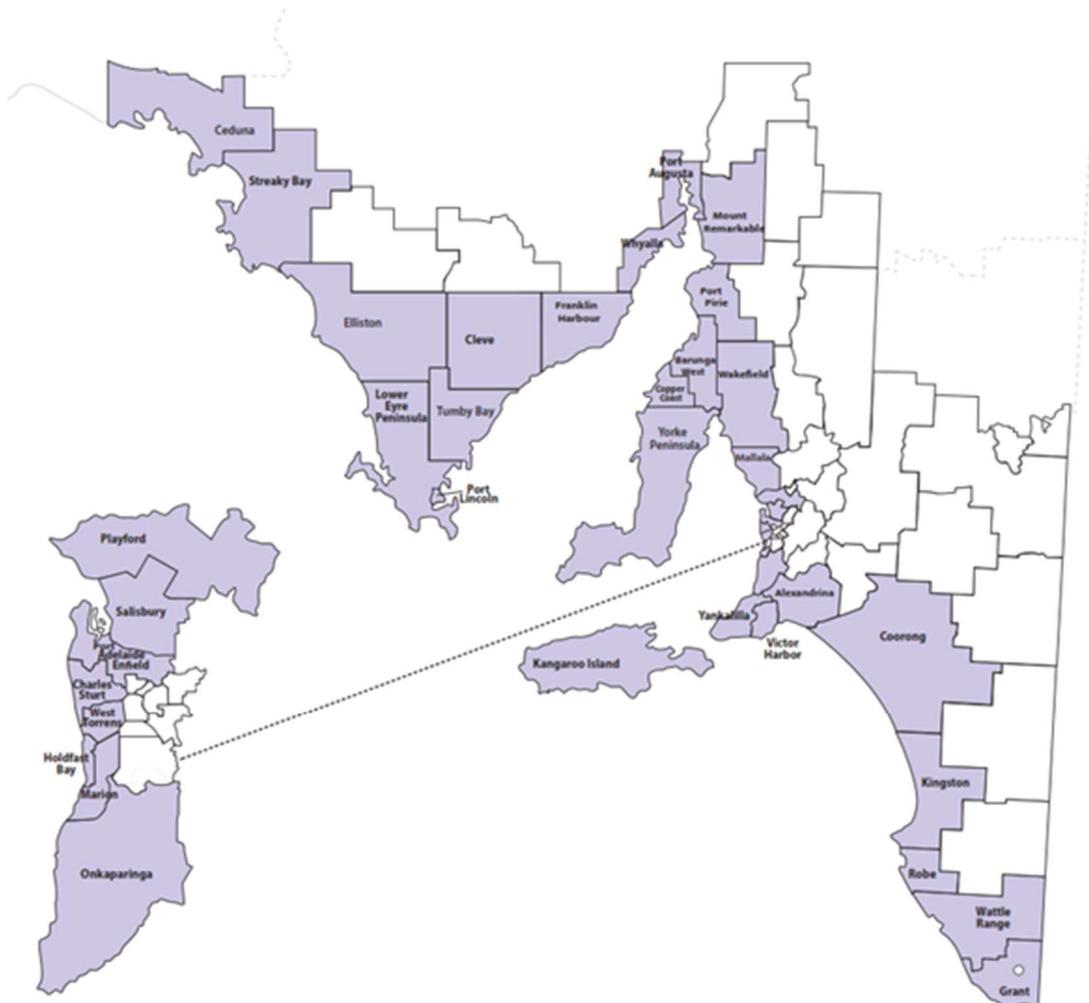


Photo depicts representatives from South Australian coastal Councils at the launch of the Alliance in 2019 including Mayor Sam Telfer (LGASA President), Mayor Keith Parkes (Inaugural SACCA Chairperson) and Mayor Richard Sage (Inaugural SACCA Vice Chairperson). The 'SA coastal snapshot' was presented at the launch. Photo Courtesy of Ms Anita Crisp.

## MEMBER COUNCILS

Adelaide Plains Council  
 Alexandrina Council  
 Barunga West Council  
 District Council of Ceduna  
 City of Charles Sturt (metro)  
 District Council of Cleve  
 Coorong District Council  
 Copper Coast Council  
 District Council of Elliston  
 District Council of Franklin Harbour  
 District Council of Grant  
 City of Holdfast Bay (metro)  
 Kangaroo Island Council  
 Kingston District Council  
 District Council of Lower Eyre Peninsula  
 City of Marion (metro)  
 District Council of Mount Remarkable

City of Onkaparinga (metro)  
 City of Playford (metro)  
 City of Port Adelaide Enfield (metro)  
 Port Augusta City Council  
 City of Port Lincoln  
 Port Pirie Regional Council  
 District Council of Robe  
 City of Salisbury (metro)  
 District Council of Streaky Bay  
 District Council of Tumby Bay  
 City of Victor Harbor  
 Wakefield Regional Council  
 Wattle Range Council  
 City of West Torrens (metro)  
 City of Whyalla  
 District Council of Yankalilla  
 Yorke Peninsula Council



## GOVERNANCE

The SA Coastal Councils Alliance is governed by an Executive Committee. Committee members and proxy members are nominated by their respective Regional Local Government Associations from the Councils within each of the following coastal zones for a 2-year term;

<b>Southern Region</b> <b>2 Delegates</b> <b>2 Proxies</b>  <b>(S&amp;HLGA and LCLGA)</b>	<b>Central/Metropolitan</b> <b>Adelaide</b> <b>2 Delegates</b> <b>2 Proxies</b>  <b>(ACCN)</b>	<b>Northern Zone</b> <b>2 Delegates</b> <b>2 Proxies</b>  <b>(Upper Spencer Gulf and Legatus LGAs)</b>	<b>Western Zone</b> <b>2 Delegates</b> <b>2 Proxies</b>  <b>(EPLGA)</b>
Grant, Wattle Range, Robe, Kingston, Coorong, Alexandrina, Victor Harbor, Kangaroo Island, Yankalilla	<b>Onkaparinga, Marion, Holdfast Bay, West Torrens, Charles Sturt, Port Adelaide Enfield, Salisbury, Playford</b>	Adelaide Plains, Wakefield, Yorke Peninsula, Copper Coast, Barunga West, Port Pirie, Mount Remarkable, Port Augusta, Whyalla	Franklin Harbor, Cleve, Tumby Bay, Port Lincoln, Lower Eyre, Elliston, Streaky Bay, Ceduna

\* The President of the LGA shall be an ex-officio member of the SA Coastal Councils Alliance.

### Chairperson

- One Chair and one Deputy Chair shall be selected from and by the Executive Committee members for two years.
- The Chair of the Executive Committee shall be the primary spokesperson of the SA Coastal Councils Alliance.

### Meeting Frequency

- The Executive Committee will meet at least quarterly, or on an as needs basis.
- The SA Coastal Councils Alliance will meet annually in October/November, as part of the annual SACCA Coastal Forum.

### Resources

- Executive support for the SA Coastal Councils Alliance and Executive Committee shall be provided by an Executive Officer.
- Core funding for SACCA shall be sought from annual membership subscriptions from Councils via Regional Local Government Associations.
- Additional project or specialist support shall be funded by stakeholder grants, Councils or other external assistance as relevant.

### Delegated Authority

- Nil – The SA Coastal Councils Alliance is an informal representative network of the States thirty-four coastal Councils. The Alliance Executive Committee is chaired by a Council elected member. The Alliance reports against its strategic objectives regularly to its members.

### Review

- The SACCA Strategic Objectives and Business Plan 2023-25 will be reviewed annually.

## SACCA EXECUTIVE COMMITTEE 2023-25

The 2023-25 SA Coastal Councils Alliance Executive Committee consists of the following elected members.

**Chairperson – Mayor Keith Parkes**



**Deputy Chairperson – Mayor Robert Walsh**



<b>Metropolitan Zone (Central Zone)</b>
TBA
<b>Southern and Hills LGA (Southern Zone)</b>
Mayor Keith Parkes – Alexandrina Council (delegate)
Cr David Kemp – City of Victor Harbour (proxy)
Cr Sharon Bland - Coorong Council (proxy)
<b>Limestone Coast LGA (Southern Zone)</b>
Mayor Des Noll – Wattle Range Council (delegate)
Mayor Kylie Boston – District Council of Grant (proxy)
<b>Legatus Group (Northern Zone)</b>
Mayor Darren Braund – Yorke Peninsula Council (delegate)
Mayor Mark Wasley – Adelaide Plains Council (proxy)
<b>Upper Spencer Gulf (Northern Zone)</b>
Mayor Phill Stone - City of Whyalla (delegate)
CEO John Banks – City of Port Augusta (proxy)
<b>Eyre Peninsula LGA (Western Zone)</b>
Mayor Robert Walsh – District Council of Franklin Harbour (delegate)
Mayor Geoff Churchett – District Council of Tumby Bay (delegate)
Mayor Jo-Anne Quigley – District Council of Lower Eyre Peninsula (proxy)
Mayor Dianna Mislov – Port Lincoln City Council (proxy)
<b>LGA President</b>
Mayor Dean Johnston – District Council of Kimba (ex-officia member)

## MISSION & ASPIRATIONAL OBJECTIVES

The Mission of the South Australia Coastal Councils Alliance is;

*To provide strong leadership, support and advocacy for the benefit of all South Australian coastal Councils and their communities.*

The activities of SACCA are guided by its Strategic Objectives and Business Plan and the four key strategic objectives identified below;

### 1. Coordination

- Support coastal Councils by coordinating state-wide strategic coastal activities.
- Act as a central point of contact for key stakeholders to engage with SA coastal Councils.

### 2. Collaboration

- Partner with other key stakeholders to advance the interests of SA coastal Councils.
- Support member Councils in partnering with other stakeholders to advance the interests of SA coastal Councils.

### 3. Capacity building

- Develop and deliver information, services or projects to build expertise and knowledge within the SA coastal Councils community.
- Build the capacity of the SACCA to deliver its strategic objectives.

### 4. Advocacy

- Represent the interests of SA coastal Councils to key stakeholders, including research institutions, industry bodies and State and Commonwealth Governments.
- Work with key stakeholders to deliver strategic objectives established by the SACCA.

## STRATEGIC ASPIRATIONS AND BUSINESS PLAN

The 2023-25 SACCA business plan is the second for the Alliance and represents both the short and medium targets established by the SACCA Executive Committee based on feedback from all members. As a new organisation for the Local Government sector in South Australia the Alliance is building its foundation while delivering a program of work to benefit its member Councils and their communities. The SACCA Business Plan will be revised annually.

The following objectives are included in the 2023-25 business plan and have been identified as **priority actions** by members;

- Reforms in coastal funding arrangements, models and funding amounts.
- For all SA coastal Councils to have prepared coastal climate adaptation plans.
- Sustainable funding, investment and asset management arrangements for the States jetties.
- Statewide and strategic coastal access arrangements that maximise the social and economic benefits and mitigate environmental harm.

Objective	SACCA role	SACCA Actions
Support coastal Councils by coordinating state-wide strategic coastal activities.	Coordination	Build awareness of all coastal stakeholders and their activities and create linkages with relevant Councils.
Act as a central point of contact for key stakeholders to engage with SA coastal Councils.	Coordination	Promote the role of the SACCA and its capacity to engage with all coastal Councils across the state.
		Support education, awareness and information dissemination between key stakeholders and relevant Councils.
		Maintain effective and valued communication with coastal Councils

Objective	SACCA role	SACCA Actions
Partner with other key stakeholders to advance the interests of SA coastal Councils	Collaboration	Work with the SA Department for Environment and Water (DEW) Coast Protection Unit to support and deliver relevant coastal projects, programs and services.
		Work with the Local Government Association of SA to deliver projects and develop informed policy and strategy initiatives including the Climate Ready Coasts project.
		Collaborate with the Adelaide Coastal Councils Network to create linkages between metropolitan and regional coastal Councils to share expertise and resources.
		Work with interested parties to influence coastal R&D at local, state and national level.

		Engage with National stakeholders (incl. the Australian Coastal Councils Association, local government coastal alliances, state LGA bodies) to represent interests of SA Councils, learn from experience and collaborate where mutually beneficial.
		Seek out opportunities to partner with the State & Federal Government on solutions to prevent plastic entering the marine environment, particularly via stormwater.
Support member Councils in partnering with other stakeholders to advance the interests of SA coastal Councils.	Collaboration	Facilitate information exchange and provide support in creating partnerships between Councils and key stakeholders incl. the LGA SA & other Councils, State and Federal Government, Australian Coastal Councils Alliance and research institutions.

Objective	SACCA role	SACCA Actions
Develop and deliver information, services or projects to build expertise and knowledge within the SA coastal Councils community.	Capacity Building	Provide support (either financial or in-kind) where appropriate to encourage coastal zone management capacity building and R&D, this includes working with the LGA SA to deliver the Climate Ready Coasts (CRC) project
Build the capacity of the SACCA to deliver its strategic objectives.	Capacity building	Establish and periodically review strategic and business planning frameworks for SACCA.
		Resolve long term sustainable funding arrangements for SACCA
		Continuously improve SACCA governance arrangements.
		Develop an advocacy plan including a relationship matrix.

Objective	SACCA role	SACCA Actions
Represent the interests of SA coastal Councils to key stakeholders, including research institutions, industry bodies and State and Federal Governments.	Advocacy	Actively promote the principles identified in the SACCA 'Funding the Futures' R&D project and engage all relevant stakeholders to consider reforms in both coastal zone management roles and responsibilities as well as shared investment models.
		Seek out opportunities to represent the activities of SACCA at various forums and promote the strategic objectives of SACCA.
Work with key stakeholders to deliver strategic objectives established by the Alliance.	Advocacy	Identify opportunities for a statewide and strategic approach to coastal access management including coordinated tools/resources and resourcing
		SACCA will actively support the objective for all SA Councils to have coastal adaptation plans based on a statewide consistent framework (consistent with the objectives of the CRC project).
		SACCA will actively encourage and engage in reforms aimed at resolving a state strategic plan, tenure agreements and service level plans with sustainable funding for jetties & marine infrastructure

		<p>Work with the State &amp; Federal government to identify agreed methods for dredging, as well as a strategic approach to address sand erosion and replenishment.</p>
		<p>Seek clarification from the State on how scientific data informs and is integrated into State policy and planning frameworks. Specifically -</p> <ul style="list-style-type: none"> <li>• Transparency of assumptions included in the policies.</li> <li>• Integrity of data used to inform policy settings.</li> <li>• Clarity of included risk positions/tolerances.</li> <li>• The risks and opportunities associated with introducing relative sea level rise methodologies.</li> </ul>
		<p>Promote the value of 'equity in investment' by State and Federal Governments in our coasts via an increased awareness of SACCA, its role and future opportunities.</p>

DRAFT

## FUNDING & BUDGETS

Income for the South Australia Coastal Councils is derived from two main sources:

1. Subscriptions and Project Fees from SA Coastal Councils
2. Project funding through partnerships with external organisations.

Annual expenditure is divided between two main areas:

1. Operating – expenditure required to employ an Executive Officer, and general costs for administration, subscriptions/memberships, travel and other general organisational expenses, and
2. Projects – expenditure required to deliver specific projects.

SACCA BUDGET AND P/L 2023-24													
INCOME	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
Members contributions	\$57,590.00												\$57,590.00
Grants (contributions)													\$0.00
Grants (projects)													\$0.00
<b>Total</b>	<b>\$57,590.00</b>	<b>\$0.00</b>	<b>\$57,590.00</b>										
EXPENSES	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL
Consultancy	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$5,062.00	\$60,744.00
Projects													\$0.00
Travel and Accommodation	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$6,000.00
Memberships													\$0.00
Communications	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$2,400.00
Admin and overheads	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$2,400.00
IT	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$1,200.00
<b>Total</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$6,062.00</b>	<b>\$72,744.00</b>
P&L	\$114,806.21	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$6,062.00	-\$15,154.00
Cashflow	\$114,806.21	\$108,744.21	\$102,682.21	\$96,620.21	\$90,558.21	\$84,496.21	\$78,434.21	\$72,372.21	\$66,310.21	\$60,248.21	\$54,186.21	\$48,124.21	